

1 PHILADELPHIA CITY COUNCIL

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9 COMMITTEE ON TECHNOLOGY AND INFORMATION

10 SERVICES

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Friday, April 26, 2024

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10:00 a.m.

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1 ATTENDANCE

2 RUE LANDAU, CHAIR

3 MARK SQUILLA, VICE-CHAIR

4 MICHAEL DRISCOLL, COUNCILMEMBER

5 JIM HARRITY, COUNCILMEMBER

6 NICOLAS O'ROURKE, COUNCILMEMBER

7 JEFF SERRA, LEGISLATIVE DIRECTOR

8 COMMISSIONER KEVIN BETHEL

9 KRISTIN K. BRAY

10 PILAR OCAMPO

11 KEVIN THOMAS

12 NISSIM LEOVITS

13 MJUMBE POE

14 REVEREND GREGORY HOLSTON

15 DR. OREN GUR

16 NICOLE LEVY

17 CHANTAY LOVE

18 REUBEN JONES

19 DR. DOROTHY JOHNSON-SPEIGHT

20 STAN SHAPIRO

21 EMILY DOWDALL

22 PETER WINSLOW

23 KAY LASKER

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1 P R O C E E D I N G S

2 (10:00 a.m.)

3 CHAIR LANDAU: Good morning, everyone.

4 (Chorus answer.)

5 CHAIR LANDAU: This hearing is called to order.

6 This is the public hearing of the City Council  
7 Committee on Technology and Information Services. The  
8 purpose of this public hearing is to hear testimony on  
9 resolution number 240043. I recognize the presence of  
10 a quorum of committee members. Members of the  
11 committee in attendance are Council members Driscoll,  
12 O'Rourke, and Harrity. We expect Councilman Squilla,  
13 who is the vice chair, to be here soon. Mr. Serra,  
14 will you please read the title of the resolution?

15 MR. SERRA: Resolution number 240043, authorizing  
16 the City Council Committee on Technology and  
17 Information Services to hold hearings examining data  
18 to most effectively implement place-based strategies  
19 and appropriate technologies to reduce violence  
20 through the targeted investment of resources,  
21 services, and environmental improvements.

22 CHAIR LANDAU: Do any members of the committee  
23 have opening remarks? Okay, nice. Just a couple of  
24 comments from me. Thank you so much for being here,  
25 everybody. Philadelphia is facing a crisis, an

1 epidemic of gun violence that is overtaking our  
2 communities, particularly those historically and  
3 wrongfully neglected and marginalized, especially  
4 black and brown neighborhoods.

5       We must change this trajectory of our city's  
6 future. And utilizing the ample data and technology  
7 at our fingertips is our first step to fully  
8 understanding the scope of this issue and bringing  
9 forth meaningful policy solutions that can help  
10 address it.

11       Today's hearing aims to go right at the most  
12 pressing issues facing our city using a data forward  
13 lens. And I look forward to the testimony from the  
14 experts, community members, and city officials who  
15 will come before us today. Philadelphia is full of  
16 imaginative, powerful community leaders who are  
17 organizing every single day to combat the gun violence  
18 epidemic that continues to take the lives of our young  
19 people. We can and should use every single resource  
20 at our disposal to support and uplift their efforts,  
21 and that means being creative and strategic with how  
22 we use data and technology across the city.

23       Let's talk about the data for a moment. Since  
24 2015, Philadelphia has seen at least 250 homicides  
25 annually, including 410 in 2023. In 2023, there were

1 1,293 nonfatal and 373 fatal shooting victims in  
2 Philadelphia. In 2021, the Philadelphia Inquirer  
3 reported that nearly 94 percent of the 10,000 people  
4 shot since 2015 were black or brown, according to the  
5 city's data. In fact, it's no secret that the most  
6 affected neighborhoods are black and brown  
7 communities.

8       The 57 plus blocks identified as hotspots for  
9 violence are not just geographical areas, they're  
10 neighborhoods filled with Philadelphians who deserve  
11 better. Let's be clear. This is about the families  
12 who were torn apart, about the lives that were  
13 shattered, and about the communities who were left to  
14 pick up the pieces. These numbers, they represent  
15 mothers, fathers, sons, daughters. They are  
16 individuals who too often are presented in the media  
17 as statistics in a growing epidemic.

18       Today's hearing recognizes the tireless work of  
19 community leaders, including the 57+ Blocks Coalition,  
20 which is represented here today, who have been  
21 fighting to make their neighborhoods safer and also  
22 recognizes the need for data driven solutions and  
23 community centered approaches to tackle the root  
24 causes of this city's violence and reinvest in our  
25 neighborhoods.

1 Today, we will hear from experts, advocates, and  
2 community members in order to best explore innovative  
3 solutions and hopefully inform future policy. Today  
4 is our chance as council members to listen, to learn,  
5 and to act together, united in our commitment to  
6 Philadelphia. Thank you all for your testimony and  
7 for my fellow council members for your participation  
8 today. Mr. Serra, will you please call the first  
9 panel to testify?

10 MR. SERRA: Kristin Bray, Commissioner Kevin  
11 Bethel, Pilar Ocampo.

12 CHAIR LANDAU: Good morning, everyone. Can you  
13 please state your name for the record and proceed with  
14 your testimony?

15 MR. BETHEL: This is Kevin Bethel, Philadelphia  
16 Police Commissioner.

17 MS. BRAY: Kristin Bray, chief counsel to the  
18 Mayor and director of Philly Stat 360.

19 MS. OCAMPO: Pilar Ocampo, interim Injury  
20 Prevention Program manager, Philadelphia Department of  
21 Public Health.

22 MR. THOMAS: Kevin Thomas, executive director,  
23 PBD Data Analytics and Technology.

24 MR. BETHEL: Again, it's probably a little bit  
25 unorthodox, but we wanted to do a presentation to you

1 showing you just how we in the Philly Department use  
2 data to drive how we deploy across the City of  
3 Philadelphia. But I do want to commend you and the  
4 committee for having this conversation because we  
5 recognize that this takes a holistic approach. It is  
6 not the policing in and of itself is going to solve  
7 the root issues that you described, Councilwoman, to  
8 be able to change the dynamics of this city. And it  
9 is through the partnerships that we developed that was  
10 going to have that capacity to do that. So we  
11 appreciate the opportunity to come in to talk about  
12 how we go through the process of deploying and how we  
13 look at the city.

14 And so I'll start to move into the first slide.  
15 And you will see -- I think oftentimes it's hard for  
16 people to understand the sheer level of violence. So  
17 when you describe those shooting victims, when you  
18 look at it on a map, I mean, it is very, very  
19 significant. And if I add it -- we couldn't add two  
20 or three more years on it because the map, we just  
21 wouldn't even see it. But you also recognize, and I  
22 don't think I need to give anyone a demographic map,  
23 that most of those dots you're seeing are in our  
24 African American, Latino communities.

25 And so we already start from that place of data

1 on average, 4.5 victims are shot on a daily basis.  
2 But we also recognize that 8 percent of the city areas  
3 account for 50 percent of our victims, 5 percent of  
4 the city areas account for 50 percent of the illegal  
5 guns we recover. And so we are really engaged in what  
6 we call smart policing. Smart policing really  
7 embodies asking the who, the what, the when, the  
8 where, and the how. Who is in there? What is there?  
9 When is there?

10 And so when I see the partners in the room -- and  
11 that's what they're working on, right, trying to get  
12 behind the scenes some of those root issues that we  
13 oftentimes do not have the capacity to do. But I can  
14 put cops in these dots. I mean, that's part of the  
15 work we do, but it's going to take a much more  
16 comprehensive approach to do that.

17 So let's start big picture, macro, the city.  
18 Where do you put them? And what we do now, you'll see  
19 in this next slide is where we really -- next slide.  
20 Yeah, it's going to phase three times. It's going to  
21 change, so -- come back again. So you'll start to  
22 see, when we went from the big picture, same slide,  
23 same context on the left side, we can now start to  
24 really drill into those specific areas that really,  
25 really have high concentration of violence.



1           And so what you see is we're starting to really  
2 start to, in our policing work, and we've been doing  
3 this for some time now, is really, really saying,  
4 well, where do we focus our efforts? Because we  
5 cannot do all of it. And so the next slide. So then  
6 we move into what we would call these micro pockets of  
7 crime. And so we use the 22nd District as an example,  
8 where we have 54 people per 1,000 homicide rate. And  
9 if you look across the scale, you'll see that the 22nd  
10 District, a 4.5 square mile area, has a homicide rate  
11 of St. Louis and San Juan and Detroit and others even  
12 higher than Detroit and some are New Orleans. So we  
13 know in the 22nd District we have to be very, very  
14 laser focused on how we deploy.

15           When you break down the 22nd even greater, you  
16 see the single district accounts for 12 percent of the  
17 citywide violence. So on average, we have anywhere  
18 about almost 50 homicides and over 200 shootings in  
19 the 22nd District, a 4.5 square mile area. And so  
20 part of that is being focused on the work. 50 percent  
21 of the shootings in the district were concentrated in  
22 three. So what we do then, part of our data is really  
23 now drilling into where in the 22nd. So even though  
24 it's 4.5 miles area, we have the park to the left, we  
25 have other areas that do not require our deployment.

1           And so what we do now is really, really start to  
2 laser focus into our district. So you see under the  
3 graph, we take the area of the 22nd District, and then  
4 to the right, you start to see three of the grids that  
5 we have in the 22nd District that account for a  
6 substantial amount of that violence. And so we use  
7 our analysts to really do that work to start.

8           And you'll see in our model, we use hexagons,  
9 very similar to -- actually, I was talking to Pastor  
10 Holston earlier, where he does a quarter mile. So  
11 it's about that same kind of radius, just maybe a  
12 little bit bigger than ours, where we really can focus  
13 and see over a concentrated period of time, where do  
14 we constantly see violence in the city.

15           So I think you're right on point when you say, if  
16 we can get focused and get all the groups to really  
17 focus on these core areas and really look at the  
18 systemic issues we're having there, we can make a long  
19 term difference. It's not police led. It's a  
20 community now activated to be able to take that on.  
21 We got to do some plowing though. Right? That's the  
22 reality. Right? It goes to prevention, intervention,  
23 enforcement, but the community groups can have a  
24 substantial process in that. And so you'll see it as  
25 not limited to just law enforcement as we think

1 through this work.

2 And then we start to move down to the block  
3 level. When we get to the 22nd District, we can now  
4 say -- when we go into one of those grids, we can now  
5 drill into the victims are less concentrated than they  
6 may seem. Right? So when you look into that grid,  
7 what you just saw now took you from big back to the  
8 back row picture, brought you down to a more micro  
9 look. Now we're getting even deeper into those grids  
10 where we can start to see the movement and where these  
11 areas are. And so that's why it's so important when  
12 we do the work.

13 You'll see that we had multiple victims on some  
14 of the blocks, 1,600 block of CB Moore. So that's  
15 going to count. But if we just stay there, we're not  
16 going to encapsulate the others just to the north of  
17 that and around that pocket, so being laser focused.  
18 I'm working with a group now. Some of the men and  
19 women are in the audience today. I went to the men  
20 and women -- a group of men and women in the 22nd  
21 District, sat down with them and tried to formulate a  
22 group to say, "Here's the area where I need you to  
23 focus on the double 22nd District. Can you focus on  
24 that?" They're working through that process now and  
25 bringing community members and others into that. So I

1 think, again, I'll keep echoing the importance of this  
2 dialog around "Here's the area".

3       And so as we think through moving and grants and  
4 other opportunities, if we can just focus, because you  
5 need to do a multi-pronged approach in there, I can't  
6 stop that with just policing now. I had 250 foot  
7 beats back in 2009, and we were able to put a lot of  
8 men and women on the ground. But it's systemic and it  
9 has a lot of underlying issues that I know many of the  
10 people who will be speaking after to me will talk to.  
11 And that is the work. It is why we just recently did  
12 a program with the school district where we're doing a  
13 project around trauma, and doing a do no harm project  
14 where when we have violence, we notify the schools in  
15 the 22nd District and let them know that a child may  
16 have been exposed to the violence.

17       So then we contain a drill as you'll see in the  
18 next slide. Part of our strategy is really rooted in  
19 the area specifically because that corners move. So  
20 and above that, you'll see that to the left. We'll  
21 start in 2021 where we look at the corners and the  
22 streets where the dots are. And then as you look in  
23 2022, they move. Now they move around a little bit,  
24 but we're still in the same pocket. Right? And then  
25 we see 2023, we start to see that they move again.

1           And so part of the why we look at our data is  
2 really being focused on -- I can't just sit an officer  
3 on a corner that may have some impact for that, but  
4 part of our work where we deploy our men and women, we  
5 deploy them into these pockets with the understanding  
6 that they're working that entire grid with the purpose  
7 of trying to address their violence and it's totally  
8 and really working to address that.

9           So go to the next slide. And so I kind of walked  
10 you through that process. Right? And so that's how  
11 we got to our pinpoint grids. This is a model that  
12 the department had started. Before I left the  
13 department, we had, I just call them areas or grids.  
14 They made it all fancy now, pinpoint grids. But  
15 you'll see that we did not change -- when I came in, I  
16 did not change the pinpoint grids because they were  
17 exactly where we needed to do some refining. And so  
18 part of how we drive the police department and drive  
19 our men and women is looking at that map as we started  
20 earlier, creating these pinpoint grids.

21           We have around 40 plus grids across the city. We  
22 can tell you that within those grids, around 10 of  
23 them represent almost 33 percent of all of our  
24 violence of our 40 something grids. We can tell you  
25 that in 21 patrol districts, 10 of my 21 patrol

1 districts represent 77 percent of all of my violence  
2 in the city. And so, again, being laser focused with  
3 our strategy being very focused, and then using the  
4 data we have is then where we do our collaborative  
5 response. And so you see on the map I pinpoint grids.  
6 We can see where, whether it be commercial corridors,  
7 areas of focus that we need to make sure that we have  
8 what we're seeing patterns.

9       Covering where we see that there is space to do  
10 that is part of our work as we move through. We do  
11 that pretty much on our weekly crime briefings to make  
12 sure that we're being laser focused on those areas  
13 that we see the highest level of violence. Next  
14 slide. But I also want to share with you we just -- I  
15 mean, part of our work, as I indicated, we use a  
16 CompStat model. It's one of our most effective  
17 meetings for us. And you'll hear Kristin talk about  
18 the 360 model that's going to come on top of ours.  
19 But we're very focused in data.

20       Data drives our accountability, and data drives  
21 measurable results for us. And so we're always using  
22 -- you'll hear a common conversation, a SARA model,  
23 where really is you broke it down into those four  
24 elements, and we're always scanning, we're triaging  
25 and looking for crime problems, looking to identify

1 patterns. We're always going through that analysis.  
2 And I think I shared with you when I talked about the  
3 who, what, when, where, how, and why of the data. And  
4 you really see in the slide, what time do I need to  
5 deploy my men and women? What are the locations they  
6 need to be going to? Who are the victims, the  
7 offenders? So when we're doing our focus work, we're  
8 looking at specific offenders. We're really being  
9 very, very understanding of that.

10 And then developing our response. And one of the  
11 biggest things we do too, is we're always assessing  
12 whether we're having impact. We can see oftentimes  
13 when -- if we have an area that's been very hot, we  
14 get a hotspot, all of a sudden something flares. We  
15 can see if I move men and women into that area that we  
16 can cool that down. Now, that's not going to solve  
17 the immediate issues or the underlying issues, but it  
18 is our ability to get in and be very effective. And  
19 we're doing this constantly. So you see those graphs  
20 across the bottom? We're tracking everything.

21 You'll see in the top slide, the middle slide,  
22 this kind of subset of the three. Those are the time  
23 periods. What time? 10 o'clock at night, 8 o'clock  
24 at night. Most of our violence starts around 8  
25 o'clock and will end around 1 or 2 o'clock. But some

1 districts are different. And so we can use and pull  
2 deployment -- and we even track. You'll see in the  
3 bottom right is the recidivism rate for the diversion  
4 program do.

5 As you know, we started our program in 2013. We  
6 were arresting 1,600 kids a year. Last year was 150.  
7 So we reduced those number arrests by 90 percent, but  
8 we also tracked that. Right? What is the recidivism  
9 rate for those kids? Are they coming back? And so we  
10 are not doing anything in the department now. And we  
11 started before here, and my team is behind me.  
12 Commissioner Stanford, he knows that work as well, as  
13 well as Fran Healy and all my team, Mike Cram. But we  
14 are not doing work that we can't evaluate to see is  
15 ineffective. And so that's how we really operate.  
16 That project is with Dr. Naomi Goldstein from Drexel  
17 University, who's been evaluating that work for the  
18 last 10 years.

19 Next slide. But I also want to share with you --  
20 I know we talked about violence, but the mayor's  
21 charge has always been about all things crime across  
22 the city. And I know that impacts all of your  
23 councilmatic districts, not just about crime. And so  
24 you'll see we use that same analytical and forward  
25 thinking and evidence based approach even when we talk



1 about retail theft.

2       So recently, you saw that we put in our 100 day  
3 plan retail theft. Using data, using the intelligence  
4 that we have and the technology we have -- and Kevin  
5 Thomas to my right does a phenomenal job -- we can  
6 look at that and say, "Where are we? What time?" So  
7 we didn't give you the addresses because we didn't  
8 want to offend any of the businesses, but you'll see  
9 the businesses down the left side. Those 10 business  
10 represent 15 percent of all our retail theft in the  
11 city. That's why data is so important.

12       It's not every story that's being impacted. If  
13 we use the data to say where we should be focusing our  
14 work, we can have it, but not just good enough to say  
15 where they are. What time is that happening? And so  
16 we can really look at the time period. So as we go  
17 about doing our strategies, we can start to make some  
18 really directed and very focused positions on where  
19 we're going to go, what time should we go.

20       So you'll see on the left side, I don't need to  
21 be there at 6 o'clock in the morning, but if I'm there  
22 at 6:00 during those mid hours, 4, 5, 6 o'clock, we  
23 can have a significant impact on our data. Midweek.  
24 What time during the midweek, why during the midweek,  
25 and asking those questions about why we should be

1 deploying that way.

2       Next slide. And so Kevin and his team did an  
3 excellent job of actually framing out a case where you  
4 took a burglary analysis. You start in the left and  
5 you start to see the burglaries. You start to see,  
6 oh, all of a sudden, hotspots. There's an incident  
7 happening down around Temple campus. And then as the  
8 men and women go through that analytics, we also start  
9 to bring in other things, qualitative and other  
10 assessments to your point. It's not just about the  
11 police department now. It's about, well, what could  
12 we do in this scenario using the data to inform us  
13 that we have a problem. And in this case, as you walk  
14 through the pictures, they recognized that the alley  
15 was an issue where individuals burglarizing the  
16 properties were walking through an alley.

17       So next slide, you'll see then that we now move  
18 and use other city services. And I know, Councilman,  
19 this is where you're getting at, using other services  
20 and even got the citizens to help and do kind of a  
21 fast track cleaning service. And then all of a  
22 sudden, you can see, in the bottom right, the crime go  
23 down in that area. And so this is a little bit of an  
24 older version, but it just shows you how you can use  
25 the data to really, really inform how you move your

1 men and women, but also work in partnership with the  
2 community to address that.

3       Next slide. So I also wanted to share with you,  
4 as you talk about technology as part of this work,  
5 even when we do our work around our license plate  
6 readers, where we're going to have stationary license  
7 plate readers, or in our work and our cameras, you can  
8 see plotted here are the 1,700 cameras that Council  
9 has helped the department to be able to fund, to be  
10 able to put into our communities.

11       As you can see, many of them overlay into those  
12 same strategic areas that we need them. And they are  
13 becoming more and more a very effective tool for us to  
14 be able to use as we go through and be able to link  
15 these cameras together. As we've been able to put  
16 more and more into our space, it's been very effective  
17 for us.

18       It'll form -- next slide -- our other work as  
19 well. And what you see here, this is part of our Safe  
20 Cam program where individuals get to sign up and say,  
21 "Hey, we have a camera." And if you have a crime in  
22 this particular area, we're able to reach out to that  
23 individual in that community and ask them if they can  
24 look at their cameras to see if they have -- so again,  
25 getting community partnership in there, and these are

1 individuals that we map out that we can see. So we're  
2 definitely using the technology in a very effective  
3 way.

4       Next slide. We use Street Department, just  
5 giving you, again, another layer. All these cameras,  
6 the technology that exists today, particularly with  
7 the Genentech system that we have today, where we're  
8 able to use almost up to 6,200 cameras. We have  
9 around 1,700 of our own with the other cameras that we  
10 get from the community, as well as SEPTA's and PennDOT  
11 and others. We are creating and using that technology  
12 to be very effective.

13       With the license plate reader, we're actually  
14 going to move to stationary license plate readers. So  
15 they'll be stationed across different parts of the  
16 city. That, again, will help us using technology to  
17 inform our work. Next slide. And so quality of life,  
18 the same thing. As we look at our quality of life,  
19 looking at the data, again, you'll see along the left  
20 side, over the last 365 days, where we have quality of  
21 life issues, city ordinance violations, gambling  
22 violations, drunkenness, all of that.

23       And then as we circle, we can see those hotspots  
24 where we need to -- where we look at our abandoned  
25 vehicles over the last 365 days. So we can see where

1 many of the concentrated issues of abandoned autos  
2 are. And so where we can really -- we do abandoned  
3 autos across the city. So that hits every council  
4 matters every end of the city. However, we need to do  
5 really big sweeps in some of these more concentrated  
6 areas where we're constantly seeing the volume. So  
7 again, data across the board, data focus, using our  
8 men and women effectively to address those issues.

9 I think that's it. One more slide. That's it.  
10 I think that's on that last slide. I'll stop there.  
11 I don't know if you want me to transition over 360 and  
12 stop or just stop for questions here.

13 MR. SQUILLA: Thank you, Commissioner. And  
14 seeing the data is important to understand how to  
15 address the issues, how does it coincide or work with  
16 the likes of previous focused deterrence or GVI moving  
17 forward? Is that something that we use this data to  
18 then engage that?

19 MR. BETHEL: Yeah. I think that's an excellent  
20 question. The first thing I did when I came on board,  
21 I met with a group from GVI, Adam Geer and his team,  
22 and said, "You do great work. The GVI is an effective  
23 part, is another layer of the strategy. However, I  
24 need you to focus on these areas." And so I met with  
25 Dion and Sanders and the team there. They came to our

1 crime briefing, and I shared with them, "Focus here on  
2 these areas, and I think we can have greater impact."  
3 And that's what they're doing.

4       So they didn't shift their model. They just  
5 said, "You can't boil the city. Right? I need you to  
6 be in these really focused places." And what we also  
7 did is we presented this to the District Attorney's  
8 office where we're focused on our efforts. We  
9 presented to our -- I did all of the federal partners.  
10 The US Attorney hosted a meeting.

11       So I went in there, I presented to them, "Here's  
12 where we're going. Here's where we see our highest  
13 concert of violence. What efforts are you going to  
14 put in here? I don't need you to be over here. I  
15 need you to be here." And so we are using all of that  
16 focus on a little bit of different dynamic. As you  
17 know, we did that in South Philly when it was very  
18 effective. We think that's an effective strategy, but  
19 it requires a little bit more intensive partnership.

20       MR. SQUILLA: Yeah. And basically just a  
21 collaborative approach, right, to be able to  
22 understand they know what you're doing and you know  
23 what they're doing so that open line communications is  
24 together, just like if we work with on the ground  
25 grassroots, community organizations and being in the

1 right spots at the right time to be able to send you  
2 information too. As you give them information,  
3 they're able to give you information to address all  
4 these challenges.

5 MR. BETHEL: Yeah, absolutely, sir. I mean, I  
6 think the challenge -- I mean, we spend a lot of time  
7 on our juveniles rightfully so, but they only  
8 represent 10 percent of all of our violent crime. The  
9 90 percent and oftentimes that 24 year old is where we  
10 need to be. And oftentimes, we really got to get --  
11 we got to get community more focused on that 24 year  
12 old kid, or not kid, who's got two felons and what is  
13 he going to do. Right?

14 And we have to make sure that we're really being  
15 focused now because of our resources, particularly in  
16 the police department, as we build back up our  
17 numbers. We need the community now more than ever.  
18 We need the programs now more than ever, but we need  
19 to really have them focus on that group of individuals  
20 who have the greatest need.

21 MR. HARRITY: Thank you, Chairwoman.  
22 Commissioner, how are we doing on staffing for people  
23 monitoring the cameras? Because having 1,700 cameras  
24 is great, but not having enough people to monitor them  
25 is something completely different. And I love that

1 we're going in this direction of a thing. I read a  
2 study where it said Philadelphia needs to get a little  
3 bit more like New York when it comes to their cameras  
4 and technology. So what can you tell me about that?

5 MR. BETHEL: Yeah, I think that, I mean, we do  
6 not have the capacity to have individuals sitting at  
7 the table, I mean, looking at cameras. We recognize  
8 that. We have about 2,400 licenses that we've been  
9 able to spread across the city. So we do have the  
10 officers in the districts now. We have narcotics that  
11 we're able to access where they have drug corners to  
12 be able to access those cameras. So we have a larger  
13 range of individuals across the city who have been  
14 able to use the cameras.

15 Clearly, we can see now the challenges many of  
16 the individuals are now covering up because they know  
17 we have cameras. So we're seeing a larger number of  
18 taking the tags off their cars, putting fake paper  
19 tags on them, putting the hoodies on, putting the  
20 masks on, wearing gloves to refute that activity. But  
21 the men and women are doing a really good job of being  
22 able to look at the cameras across the city to help  
23 us. But we still believe it's an effective strategy.  
24 We still believe it does deter. We have some people  
25 who are still trying to undermine that process.



1           And I think as we move into the years to come, AI  
2   technology analytics with cameras will probably start  
3   to be the game changer, where you'll tell the camera  
4   what you're looking for and it will be able to  
5   recognize that and be able to trigger something. I  
6   think that's the future of these cameras.

7           Coming from the school district and being able to  
8   get presentations on the capacity of these cameras, I  
9   think that's going to be the future for policing and  
10   cameras in general. Not just policing cameras, but  
11   community cameras. I mean, you literally could tell  
12   the camera you're looking for a white car, or you can  
13   even tell the tag that you're looking for, and the  
14   cameras will tell you that tag came across Broad &  
15   Catherine at 1 o'clock in the morning.

16          MR. HARRITY: So the people manning the actual  
17   search center, can they be nonpolice officers, or is  
18   it better to have a police officer in case they have  
19   to testify or something like that?

20          MR. BETHEL: There's two schools of thoughts on  
21   that. Some believe you have to have a police officer  
22   in that space. I'm not believe that's the case,  
23   because if the person understands the elements of a  
24   crime and what's occurring, I think we can do that.  
25   We do use our restricted duty personnel, people in the

1 offices who've been removed from the street because  
2 they've gotten injured or some other issue. We are  
3 using them in that capacity. And we have civilians in  
4 there now also, as Kevin whispers in my ear, in that  
5 capacity now.

6 MR. HARRITY: So salaries for that, what's that  
7 look like? Because I know that we have a big problem  
8 with keeping people once we train them. Are their  
9 salaries competitive for what they would do with that?  
10 People who work in the data field, they make good  
11 money. People that are working with the technology,  
12 they make good money. Are we able to compete, do you  
13 think?

14 MR. BETHEL: I'll let Kevin talk about the  
15 analytical. He handles the analyst side, and he can  
16 tell you the challenges and some of the success he's  
17 having with bringing nonsworn professional staff, one  
18 who do that work.

19 MR. THOMAS: Thank you. So we do have several  
20 civilians that are dedicated to the real time crime  
21 center today. They're in analytical positions, so  
22 they serve multiple roles. Not only are they  
23 surveilling the cameras, but they're also trained  
24 analysts that are able to interpret the data  
25 surrounding that area so that they know what to look

1 for when they're monitoring those cameras. That goes  
2 into the typical intelligence cycle within the  
3 intelligence bureau at the DIVIC, the Delaware Valley  
4 Intelligence Center, and then that's then pushed out  
5 to patrol.

6 But I also don't want to discount, many of our  
7 district commanders or all of their officers have  
8 access, who have been trained in the system, on their  
9 phones to look at those cameras. So our strategy  
10 hasn't been just to sort of centralize the use of the  
11 cameras, but to decentralize that so folks can be  
12 creative with how they use that.

13 And we see that particularly in many districts,  
14 including the 39th. Captain Busa is doing really  
15 great work in terms of trying to have his officers  
16 identify things in real time while they're on the  
17 street, sharing that information and then immediately  
18 having a response. So I wouldn't just think about it  
19 as only a centralized unit that's doing that. It's  
20 really decentralized. We have many, many partners, as  
21 he said, thousands of licenses that are already  
22 deployed.

23 I think when you have this many cameras, I think  
24 dispersing that capability, as well as trying to find  
25 technology, like the commissioner said, to help flag

1 information inside that video is going to be crucial  
2 to getting the most out of it.

3 MR. HARRITY: Thank you.

4 CHAIR LANDAU: Just a quick question,  
5 Commissioner Bethel, do we have you for a while or --  
6 I have a question for you, but I'm not sure if it's  
7 for you.

8 MR. BETHEL: No, you're the boss. You have me  
9 until you tell me --

10 CHAIR LANDAU: Let me put out one question now,  
11 and I'm going to hold the rest once the panel is done.  
12 I've talked to a lot of community partners and other  
13 law enforcement entities that are working on some of  
14 this time and place stuff. I believe it was the DA's  
15 office. I'm not sure in these conversations that said  
16 that they can pinpoint, for example, Mondays at 4  
17 o'clock in the afternoon, a real hotspot, especially  
18 for the young people when they're getting out of  
19 school, but it's Mondays at 4:00. And one of our  
20 recent horrific shootings happened Monday around 4  
21 o'clock. And so if we know this information, what are  
22 we doing about that on the time and place?

23 MR. BETHEL: Yeah. So that data came out of my  
24 office. I think I shared, and I'll share again, part  
25 of the work that I started before I left for the chief

1 of school safety was to bring in a fellowship with  
2 Stoneleigh Foundation to have Dr. Brandy Blasko, who's  
3 there now as a researcher, where she had 2,000  
4 students for the last five years who have been either  
5 shot, killed, killed someone, or shot someone.

6 Through that data, she's working backwards now to  
7 see where the intersecting points. But one of the  
8 things we did as initial blends of that data is taking  
9 that data and see when were the kids being shot, at  
10 what times they were being shot, and where they were  
11 being shot. From that data, we could determine that  
12 many of our kids are being shot within two hours after  
13 school, within two miles of school, many of them in  
14 five zip codes. And I apologize I don't have the zip  
15 codes with me right now, but most of them in the areas  
16 that we know are part of North Philly, West  
17 Philadelphia. And so that data actually informed in  
18 our 100 day plan. We enhanced our deployment.

19 Now, the incident you described would be kind of  
20 outside of that natural process. We never anticipated  
21 the kids were being shot now moving from the doorsteps  
22 of the school now to the bus stops as well. So with a  
23 city of 134 square miles, it creates a significant  
24 deployment challenge for us to be able to cover all of  
25 those areas.

1           However, again, being informed by the data,  
2 Commissioner Cram is here today, and his team, they  
3 developed an enhanced strategy where we added another  
4 layer of our men and women who are not just working in  
5 school areas. We have 68 officers who work our  
6 schools. We concentrate mostly in our high schools.  
7 We added another level from that 4 o'clock to 6  
8 o'clock after school period of time to enhance that  
9 deployment. But again, because we can't do every  
10 school, it's 355 schools, and that doesn't count the  
11 other 80 plus charter schools, private schools, etc.,  
12 we really have to use the data to focus us.

13           The unfortunate incident at Caster -- I mean, on  
14 Cotton Avenue, it's a commercial strip, it really is  
15 not an area we would focus our efforts. Even on  
16 Ogontz near Imhotep, that would not be an area that we  
17 would have customarily focused our work. So it is  
18 stretching us and challenges us, but we are trying to  
19 respond to the best of our ability, working with all  
20 of our partners. I know the school district has safe  
21 paths at about 20 schools now, and we're just trying  
22 our best to add another layer to that to minimize  
23 these occurrences.

24           CHAIR LANDAU: Thank you. And you're right, it  
25 was the Stoneleigh Foundation. And it was the work

1 that you did that was one that dug down deep to find  
2 out.

3 MR. BETHEL: And we're going to continue to dig  
4 in that data. I mean, we're monitored. Mondays, we  
5 couldn't still with that. We figured maybe because of  
6 the conflicts that happened over the weekend, that now  
7 they're back at school, neighborhood beefs, word gets  
8 out, and then all of a sudden, Monday, it becomes the  
9 time where they're going to now coincide. If I'm  
10 looking for Kevin Thomas, he's going to be at school  
11 on Monday. He may have been beefing online all  
12 weekend, but I'm going to see him on Monday. So we  
13 think there's some core things that are driving that.

14 CHAIR LANDAU: Thank you. If there's no more  
15 questions, we'll -- oh, yes. Councilperson O'Rourke.

16 MR. O'ROURKE: Thank you, Madam Chair -- thank  
17 you, Madam Chair. Commissioner Bethel, I wanted to  
18 ask about this data. This seems very inclusive. How  
19 is the department interfacing with community groups  
20 like the 57+ Blocks Coalition? I asked this during  
21 our budget hearing about how their focus on, from  
22 their data, the most impacted communities or actual  
23 intersections, how that can be helpful to you all.  
24 Are you guys in communication at all, sharing data?  
25 Do they know about the data that you have, etc.?

1           MR. BETHEL: Yeah, I think that's a great  
2 question. Actually, me and Pastor Holston had a quick  
3 conference before I came on the front to kind of open.  
4 I'm just arrived a little over 100-plus days now, and  
5 I did offer to him as to how I can be able to use the  
6 data to be able to help him inform his work even more  
7 and intensify the work that they're doing.

8           I mean, again, when I spoke to him, I was pleased  
9 -- we get locked into the 57 blocks, but what Pastor  
10 talked about is we do the neighborhood. We could to  
11 do this mile radius or quarter mile. I forget. Was  
12 it a quarter mile, Pastor, radius? And that puts us  
13 exactly into what we say when I take you back to that  
14 area of the 22nd District, not just the corner where  
15 it starts, but taking a more holistic approach.

16          We are very much open to a lot of the partners  
17 you see back there. Mothers in Charge, Dr. Dorothy  
18 Speight and her team, we're meeting with them. And  
19 there's others in this space that we are working with  
20 to be able to provide the data to be able to support  
21 them. We are absolutely prepared to provide any data  
22 to any community group that wants to go into any of  
23 these areas and support the work.

24          Councilman, we would make that open offer to  
25 anyone, because I think what oftentimes happens is



1 because we are so seeped into the data and we can  
2 provide it, if you go into our open site, you would  
3 never know how to pull that data down. And oftentimes  
4 they relied on researchers or universities or  
5 academics to do that when we could give a graph. I'll  
6 give you an example. That 22nd District area that I'm  
7 working with, I provided them - Kevin gave me two  
8 slides to give them to inform them here's where you  
9 go. And so we would be very open to do that. And I  
10 just spoke to Pastor, and we will be connecting to be  
11 able to provide even more information as he may need  
12 it.

13 MR. O'ROURKE: That's awesome. Thank you for  
14 that. I wanted to be sure that we're using data to  
15 target resources to the communities that are most  
16 impacted by gun violence without subjecting those  
17 communities to overpolicing. Right? Can you talk a  
18 little bit about how you all are balancing those two  
19 objectives in your strategies, ways to do that without  
20 making it overpolicing in that regard?

21 MR. BETHEL: Yeah. I hear the --

22 MR. O'ROURKE: Can I say, Commissioner, also the  
23 heart of the question too is also reflecting on all of  
24 the systems. I've raised a few questions as it  
25 relates to what the plans may be in other parts of the

1 city about do we have the accommodations to receive  
2 folks? So as we police and send more folks to jail,  
3 we're not even ready to receive them. So I'm thinking  
4 about the system in totality, and that's why I kind of  
5 asked that question.

6 MR. BETHEL: No, listen, I will tell you, during  
7 my previous time in the police department, yeah, I put  
8 a lot of cops in a lot of areas, 22nd District, 350  
9 cops, because there was no one else. Yeah. I mean,  
10 when I came to the table, there was not groups that  
11 were sitting there doing that, what -- I'll back that  
12 up. There were definitely groups doing that work, but  
13 oftentimes the challenge was, "Police, you do it."  
14 Right? It was not, "You're going to drop homicides by  
15 35 percent and you're going to drop murders by X, Y  
16 percent." And that was the strategy was given to the  
17 police department.

18 I think now where we are, we and policing  
19 recognize across the nation that we cannot do that  
20 type of strategy, that we have to have a much more  
21 balanced approach. And so I know that coming in the  
22 door, and that's why you hear the mayor constantly  
23 talk about prevention and enforcement. We cannot take  
24 enforcement off the table because that is a part of  
25 the triangle, but we also recognize that we have to

1 work with men and women and community groups out  
2 there.

3       What we do, though, need those groups to do is be  
4 more organized and more focused in that work. And I  
5 think that's where we oftentimes will come into a  
6 session where we have 20 people who are all doing the  
7 same work in a different way and not really getting to  
8 the root issue. And so I think as we move through  
9 this process, Councilman, I think it's helpful as this  
10 group starts to evolve and look at the data to help us  
11 to get more focused in that work. But we're not  
12 overpolicing, but we do have to make sure that those  
13 same communities that are getting inundated with  
14 violence each and every day, we work to stop that from  
15 happening. And we do want to work in partnership for  
16 that.

17       And even when you talk about services, whether it  
18 be Kensington or other things, we understand the  
19 capacity, what the system will have. We're not going  
20 to go out and lock up 100 people and think we're going  
21 to be able to move them into treatment. We know that,  
22 Councilman. So we're going to be very balanced in our  
23 approach as we move through all of this. But I think  
24 as we go through, I feel like this resetting period,  
25 where we're trying to -- "We don't want the cops, we

1 want this."

2       We're at this point now where I think we can now  
3 reset and start to say, where does policing and where  
4 does community, and where does all this activity  
5 occur? How do we train our community to be able to  
6 take on those things that policing have oftentimes  
7 done on their own and have a much more effective and  
8 sustainable strategy moving forward? And I'm open to  
9 working with the council and anyone who wants to go  
10 down that path with us.

11       MR. O'ROURKE: Councilman Squilla may have asked  
12 this question or shades of it, sort of, but to your  
13 point around communication, it seems that a lot of the  
14 data collection analysis efforts at the city are  
15 siloed in different departments that don't communicate  
16 well with each other, which seems inefficient. We  
17 talked about the cross sharing across departments.  
18 And this is really not just for you, this is for  
19 everyone. How was that happening to collaborate to  
20 the most effective target into work? How are you  
21 communicating across departments with that data so we  
22 can kind of really target those things in a way that  
23 helps address the issue in a real way?

24       MR. BETHEL: I think that's going to be -- I  
25 think Kristin is going to walk through this 360 model

1 that I think is going to really get to, Councilman,  
2 where you are talking about, is how do you take --  
3 what we're doing to this data, make it accessible to  
4 all departments in the city and other groups as well  
5 so they can know what we see and be able to focus.

6 And I think you'll see in her testimony, she'll  
7 be able to share with you a model that I think I've  
8 always wanted to do in the department and the city.  
9 And I think the mayor's taking it toward a more global  
10 model of citywide, but I think it'll answer that  
11 question for you.

12 MR. O'ROURKE: Thank you.

13 MR. BETHEL: Yes, sir.

14 MR. O'ROURKE: Thank you, Madam Chair.

15 CHAIR LANDAU: You're welcome. Please --

16 MS. BRAY: Good morning, Chairmember Landau and  
17 members of the Technology and Information Services  
18 Committee. For the record, again, I'm Kristin Bray.  
19 I'm the chief counsel for Mayor Parker, and I'm also  
20 the director of Philly Stat 360. Philly Stat 360 is  
21 an exciting new initiative of Mayor Parker that is  
22 going to use some of the very same data strategies  
23 that the police department has been using for years  
24 for its CompStat model and applying them more broadly  
25 to city services.

1 By using timely and accurate data to make  
2 informed decisions on the provision of city services  
3 to best serve and build up our neighborhoods is the  
4 very purpose of the Philly Stat 360 program. As such,  
5 I very much appreciate the opportunity to testify here  
6 today regarding this resolution on how Philly Stat  
7 will be instrumental in using data to most effectively  
8 implement place-based strategies and appropriate  
9 technologies to serve and improve our communities.

10 By leading from the mayor's executive level,  
11 Philly Stat 360 will be built as a sustainable system  
12 that will change the culture of how city services are  
13 provided to communities. It will also change how the  
14 city communicates about how it provides those services  
15 to the community by letting city leaders and the  
16 public see what happened and why it happened with  
17 timely and accurate data.

18 Philly Stat 360 will do this by working with city  
19 departments to help them develop key performance  
20 indicators and monitor progress, responsiveness, and  
21 effectiveness of the services the departments are  
22 delivering. Philly Stat 360, much like the CompStat  
23 model, will use real time data against these key  
24 performance indicators to ensure accountability and  
25 transparency by looking at whether city departments

1 are meeting agreed upon performance goals and if they  
2 are not, determine why that is.

3 With regard to data, Philly Stat 360 will also  
4 help agencies assess what data is available and  
5 whether there are any gaps or need for improvement in  
6 that data. Where needed, Philly Stat 360 will help  
7 the city departments improve data collection so that  
8 Philadelphians can see how their government is working  
9 for them. Once key performance indicators are  
10 developed, Philly Stat 360's work is not complete.

11 Instead, we will continue to rapidly and  
12 routinely reassess those indicators to help city  
13 leaders determine, one, what will happen next, two,  
14 whether planned responses are effective strategies  
15 toward resolving quality of life concerns in  
16 communities, three, whether city agencies are  
17 operating efficiently and transparently, and four,  
18 whether resources are being deployed effectively.  
19 This will allow city leadership to quickly pivot and  
20 respond to the evolving needs of our communities.

21 Philly Stat 360 will also hold city departments  
22 and their leadership accountable through regular and  
23 continuous meetings to discuss their performance in  
24 real time using that timely and accurate data. In  
25 addition to these routine meetings, Philly Stat 360

1 will conduct quarterly assessments of performance and  
2 metrics to ensure that we are looking at the big  
3 picture of how communities are being served over time,  
4 while simultaneously looking at and comparing real  
5 time data to see how a block or community is being  
6 served in the moment, much like the police department  
7 is already doing with its crime fighting strategies.

8 Both data points, as Commissioner Bethel  
9 explained, are very important to appropriately assess  
10 trends and ensure that the city services are being  
11 deployed to our communities in the most effective  
12 manner. In sum, Philly Stat 360 will ensure that  
13 there is the effective provision of city services so  
14 that the city is meeting and exceeding community  
15 expectations.

16 We believe that the effective use of data and  
17 technology through Philly Stat 360 will not only  
18 reduce violence through targeted investment of  
19 resources, services, and environmental improvements,  
20 but it will also ensure that all public services are  
21 data driven towards a safer, cleaner, and greener city  
22 for all Philadelphians.

23 I very much thank you for permitting me to  
24 testify today and discuss this exciting new endeavor  
25 of the Parker Administration. And I'm here for any



1 questions that you may have.

2 CHAIR LANDAU: Councilmember Driscoll.

3 MR. DRISCOLL: Well, thank you. That's an  
4 exciting new initiative. Can you discuss the  
5 timeframe that it will be active?

6 MS. BRAY: We are already onboarding departments  
7 that directly impact quality of life. So we've  
8 already had a conversation with the police department  
9 about services that are outside of traditional crime  
10 fighting strategies, such as the abandoned autos and  
11 how they're targeting businesses that are having  
12 negative impacts on their communities. We've also  
13 talked with the Streets Department, the Sanitation  
14 Department, and the Community Life Improvement  
15 program. Throughout this summer, we'll be bringing on  
16 additional departments, such as licenses and  
17 inspections, parks and rec, and the health department.

18 We're trying to do this in a very strategic  
19 manner and not just going to every department at one  
20 time because we really do believe that focusing on  
21 whether we have accurate data is going to make the  
22 program more successful. So we're doing a very  
23 strategic and thoughtful approach that we're learning  
24 from each other and learning how to grow the program  
25 as effectively as we can.

1 MR. DRISCOLL: Will there be any interaction with  
2 311?

3 MS. BRAY: Yes. Thank you very much,  
4 Councilmember. We're already working with 311 because  
5 we see 311 as a great resource for how the community  
6 is telling us how we are doing and what the problems  
7 are in our community. I believe when we are here at  
8 the budget hearing, Councilmember Gilmore Richardson  
9 mentioned some frustrations that some community  
10 members have with the 311 system. And we are working  
11 with them currently to work out those kinks so that  
12 there is a better community satisfaction overall. And  
13 we can be sure that when a city department says that  
14 it has responded to a complaint that that in fact has  
15 happened.

16 MR. DRISCOLL: Yeah, that's important because  
17 some of my constituencies will say, "Well, I called  
18 311 --" And they will be patient if they think that  
19 they're -- they don't know if their complaint is  
20 acknowledged, if it's in process. They know if their  
21 complaint gets fixed, but they don't know anything in  
22 between. So any kind of communication, whether it be  
23 a text, a phone call, a letter, I don't know what's  
24 most effective, but I think that would really calm  
25 down the people.

1 MS. BRAY: I think that's great. And we're  
2 thinking through even things. If the problem is not  
3 really a City of Philadelphia problem, for example, a  
4 streetlight is out, it's really a PECO problem, to the  
5 community member, they want that streetlight fixed.  
6 They don't care whether it's the City of Philadelphia  
7 or PECO that needs to respond. But how are we  
8 coordinating those services so that the community  
9 doesn't have that streetlight nonfunctioning for a  
10 very long time? So we're thinking through those  
11 issues and how we're communicating to the community  
12 and making sure problems are solved.

13 MR. DRISCOLL: Thank you.

14 MS. BRAY: Thank you.

15 CHAIR LANDAU: Thank you so much for this. As  
16 the chair of the Information and Technology Committee,  
17 I'm very excited about this. And also, I've worked  
18 with you in the past, and I know that if there's  
19 someone to do this job of integrating information,  
20 it's going to be you, Chief Counsel Bray.

21 Tell me more about how you work with the  
22 departments on their key performance measures and how  
23 the city is looking at this in an equitable manner.  
24 Someone might have a mission, for example, to pick up  
25 trash, but the equitable way of creating a process for

1 this would be to look at blocks and neighborhoods that  
2 have been disinvested or overlooked for so long and  
3 start there. So can you talk to me a little bit about  
4 that?

5 And then I also just want to plug for 311 while  
6 we're talking about it. A lot of people have given up  
7 on it. And so it's really important that we don't  
8 look at 311 as the only metric of how people are  
9 trying to engage with the city. To be honest, a lot  
10 of us would like to not have the phone calls that we  
11 get in order to just get the city to do what it needs  
12 to do. So a complete rewrite or a holistic look of  
13 the process is good, but I would love to know the key  
14 performance measures, how you're doing this on an  
15 equitable basis, and are you looking at other cities,  
16 and is there anybody else who's working on this as  
17 well?

18 MS. BRAY: Sure. And with 311, we suspect if we  
19 do this right, we're going to see a spike in 311  
20 complaints because we believe that people will be  
21 invested in seeing that their government works if we  
22 do this right. With regard to the performance  
23 indicators, we see Philly Stat as a collaborative  
24 process. My team and I have looked at every city stat  
25 throughout the country, and even some that are in

1 other countries, and what has been successful and what  
2 has not. And when you're collaborating together to  
3 problem solve, you're going to get the best solutions.

4 Now, we also need to look at that every single  
5 neighborhood has its own differences and own  
6 challenges. Chestnut Hill might not have the short  
7 dumping issues that another neighborhood has. So how  
8 are we appropriately dividing resources to make sure  
9 that every neighborhood is as clean as it can be? And  
10 how are we delivering services in the most important  
11 and effective model? And that's where I think using  
12 the data and mapping community resources, such as the  
13 cameras that Kevin Thomas talked about, will help us  
14 know how we're going to deploy those services in the  
15 most effective manner.

16 That might mean that you need trash cleanup in  
17 one neighborhood more than you need it in another  
18 neighborhood. You might need to have more towing in  
19 one neighborhood because you have more abandoned cars  
20 in one neighborhood. There's certain neighborhoods  
21 and districts that we know have very specialized  
22 problems in this city. So when we're talking about  
23 one Philadelphia and making us the safest, cleanest,  
24 and greenest city, we are going to make sure that we  
25 are delivering services in the most equitable manner

1 possible and using that timely and accurate data to  
2 make sure that we're doing that.

3 CHAIR LANDAU: That sounds great, and thank you  
4 for that. Are you also going to work with community  
5 partners to inform the priorities?

6 MS. BRAY: Absolutely. And that's definitely  
7 part of our model. We have already looked at how the  
8 community is informing us. 311 is one source of that  
9 data. We've also conducted a poll of the police  
10 department about what complaints they received the  
11 most because our police officers are out in the  
12 community 24/7.

13 We're also going to build into our model a series  
14 of community meetings. We think once maybe we fix a  
15 particular issue in the neighborhood, that doesn't  
16 mean that the community still doesn't get served. So  
17 how are we meeting those community needs as they are  
18 evolving? And we're going to continue to have that  
19 community engagement to make sure we're meeting  
20 community needs.

21 CHAIR LANDAU: One final question for you. Will  
22 the public be able to see the data that you have in  
23 Philly Stat 360?

24 MS. BRAY: Yes. We are looking into building a  
25 website. And there's already a lot of great data

1 that's available within the city, and Commissioner  
2 Bethel talked about it. That data is available, but  
3 to comb through it, you almost need an engineering  
4 degree or an IT degree. So how can we communicate  
5 that data to somebody who does not have that  
6 engineering degree or technology degree in a way  
7 that's simple, comprehensible, and understandable for  
8 everybody? So we are going to be looking at how we  
9 build that out on a website that's public facing.

10 CHAIR LANDAU: This is fantastic, music to all of  
11 our ears. Thank you so much.

12 MR. DRISCOLL: Thank you.

13 MS. BRAY: Thank you.

14 CHAIR LANDAU: Do you have any more questions for  
15 these witnesses?

16 MR. DRISCOLL: No.

17 CHAIR LANDAU: Thank you very much for being  
18 here. We appreciate it. And Mr. Serra, can you call  
19 the second -- no, I'm sorry. Oh, sorry. I forgot  
20 there was multiple people. Thank you, Pilar Ocampo.  
21 Sorry, we're --

22 MS. OCAMPO: Hello. Good morning. My name is  
23 Pilar Ocampo, and I'm the interim Injury Prevention  
24 Program manager, Philadelphia Department of Public  
25 Health. In the Philadelphia Department of Public

1 Health Injury Prevention Program, we strive to follow  
2 the four steps of the CDC's approach to gun violence  
3 reduction. And foundational to this approach is the  
4 need for a consistent data infrastructure that allows  
5 us to collaboratively and continually define and  
6 monitor gun violence and be able to use the  
7 appropriate data infrastructure so that we can  
8 understand who, when, where, why, and the what of gun  
9 violence as well.

10       So we can use some tools such as data dashboards,  
11 ArcGIS maps to track gun violence metrics. So far, we  
12 have the injury prevention dashboard, which brings  
13 together data on firearm injury and the social  
14 determinants that contribute to violence to find out  
15 who is the most impacted, what firearm injury by type,  
16 map where they are, and track incidents over time to  
17 understand the when.

18       And that really helps to lead us to the why. The  
19 roots of the problem, a legacy of redlining, historic  
20 disinvestment, and ongoing underinvestment and  
21 resource deprivation in vulnerable communities,  
22 resulting in economic and educational disadvantage.  
23 These are the structural conditions of disadvantage  
24 which many Philadelphians may be born into. These are  
25 the conditions that can set the trajectory of complex



1 interactions that become someone's story, a story in  
2 which we, as government agencies and community  
3 partners, have a critical role to play, first, in  
4 identifying the risk and protective factors for  
5 violence, and second, in prioritizing the strategies  
6 that prevent and disrupt these cycles.

7       The public health approach involves concentrating  
8 efforts on the conditions and factors that contribute  
9 to violence at the population level. The approach  
10 must be collaborative and community engaged. It must  
11 incorporate lessons of collective experience in the  
12 form of qualitative data to make meaning to the  
13 numbers, and informed by collective experience, we  
14 then examine the quantitative data to effectively  
15 implement those place-based strategies and appropriate  
16 technologies to reduce gun violence through the  
17 targeted investment of resources, services, and  
18 environmental improvements.

19       Dr. Ruth Abaya, the founding program manager of  
20 the Injury Prevention Program had our team review the  
21 evidence based strategies that demonstrate violence  
22 reduction according to key sources like John Jay,  
23 Giffords, Everytown, and the US Department of Justice.  
24 Among the strategies that are evidence based are  
25 place-based strategies, like the cure violence model,

1 greening, and improvements to the built environment.

2       The cure violence model helps to stop the spread  
3 of violence in communities by using methods associated  
4 with disease control, detecting and interrupting  
5 conflicts, identifying and treating the highest risk  
6 individuals, and changing community norms. This model  
7 becomes a place-based strategy as it requires deep  
8 work with specific neighborhoods and communities.

9       Our program currently coordinates a community  
10 violence interruption coalition. The coalition is  
11 developing planning plans for both geographic and  
12 person-based approaches to look at what communities  
13 have an active interruption presence and at what dose.  
14 The coalition of programs that implement the cure  
15 violence model and similar interruption models all  
16 rely on this geographic data, and collectively, we're  
17 strengthening a coordinated violence intervention  
18 ecosystem.

19       Additionally, we know that the blight remediation  
20 and greening are place-based interventions that can  
21 significantly reduce violence in one to five years.  
22 Through addressing unkempt vacant lots and abandoned  
23 buildings in those areas facing structural and  
24 physical violence every day, place-based initiatives  
25 are very important to encourage community led

1 strategies and solution initiatives that move the  
2 needle.

3 The public health approach calls for a  
4 multidisciplinary strategy to reduce violence and  
5 increase community safety. We need the citywide data  
6 infrastructure to not just be reactive to violence  
7 once it occurs, but to be proactive, to be responsive  
8 to the conditions that facilitate violence. And we  
9 must do this in partnership with community based  
10 organizations like the 57 Blocks engaged in violence  
11 prevention every day, so that we can not only see what  
12 the numbers tell us, but that we can hear what  
13 community voices tell us. A public health approach  
14 can be an option as to how we use our data to help  
15 reduce gun violence. Thank you for your time.

16 CHAIR LANDAU: Thank you so much for your  
17 testimony. It was very, very helpful to know how the  
18 health department is working on these issues. Does  
19 anybody have any questions? Any questions? I believe  
20 you just touched on this, but I wanted to know more  
21 about what have you learned about using data at the  
22 health department to keep up to date on where violence  
23 interruption interventions should be focused?

24 MS. OCAMPO: Yes. So, as you know, through our  
25 dashboard, we can look at the social determinants of

1 health. So a lot of what the data shows us, and as  
2 everyone else talks about, these conditions overlap.  
3 We need to focus on those areas where there's poverty,  
4 historic disinvestment, low educational attainment.  
5 Also looking for areas where there's a concentration  
6 of youth who are underemployed, unemployed, or not in  
7 school and who are potentially school age is a really  
8 big component of the strategy for violence prevention.

9 CHAIR LANDAU: Fantastic. Is there a way -- and  
10 I don't know if this starts at the health department  
11 or maybe even goes to Philly Stat 360, but is there a  
12 way where you have your Eureka highlight moments,  
13 light bulb goes off as saying, wait, we're seeing this  
14 trend? What do you do with that when you see a trend  
15 that might be unemployed youth? You're the health  
16 department. You don't offer jobs to the youth.

17 MS. OCAMPO: Yeah. Well, we do partner with  
18 community based organizations who then do that work so  
19 we can provide some technical assistance and support.  
20 And we're also in constant communication with our  
21 partners as well throughout other agencies, so we can  
22 talk about collaborative decisions.

23 CHAIR LANDAU: Before now, in previous  
24 administrations, has there been a place to share this  
25 information where the departments would see deficits

1 or hotspots or focus moments and say, what are we  
2 going to do about this collectively?

3 MS. OCAMPO: There have. I mean, there was the  
4 100 shooting review, and in the health department, we  
5 had the homicide death review that started in 2019.  
6 We team meetings, and it was 18 agencies that were  
7 meeting to talk about instances of fatal firearm  
8 shootings and the different services and interactions  
9 and spaces where there could be some policy changes or  
10 practices that could be taking place. Yes.

11 CHAIR LANDAU: Doing as much as possible before  
12 the homicides?

13 MS. OCAMPO: Yes.

14 CHAIR LANDAU: Absolutely, without a doubt. Is  
15 there anything that Philly Stat 360 can do with this  
16 information?

17 MS. BRAY: Yes, Chairmember. I believe that  
18 Philly Stat 360 will be the place where we centralize  
19 all these information, and we would connect the health  
20 department in this situation with commerce and with  
21 community groups, and making sure that we're reaching  
22 out and targeting youth in this specific instance so  
23 that we're bringing all the resources that are out and  
24 available to the table to solve the problem and making  
25 sure we're connecting people with the resources that

1 are available.

2 We have a great city. We have a lot of community  
3 leaders who are out doing great work in the city. But  
4 if we don't connect people and make sure that we're  
5 breaking down those silos, be it between city  
6 departments or between community groups, we can't  
7 achieve that greatness. Together, we will be  
8 successful. And that's what Philly Stat 360 is going  
9 to help to build, that collaboration.

10 CHAIR LANDAU: That is fantastic. We heard even  
11 last night at a community town hall, a lot of people  
12 talking about the youth, young people in high school  
13 who are homeless, who are hungry, how that is  
14 affecting them in school and how it affects their  
15 behavior out of school. And so those are health  
16 determinants. Those are violence determinants. This  
17 is also life. Right? Everybody should have housing  
18 and food and all of the things they need in order to  
19 succeed at school. Oh, do you have any more  
20 questions?

21 Thank you so much for being here. Thank you for  
22 your testimony. We appreciate it. We're really  
23 looking forward -- we're rooting for the  
24 administration. We want this to happen, and we're  
25 looking forward to checking in with you soon to see

1 how it's going. Thank you.

2 MS. BRAY: Thank you very, very much.

3 MR. DRISCOLL: That's exciting.

4 CHAIR LANDAU: It is exciting, finally. Mr.  
5 Serra, can you call the next panel?

6 MR. SERRA: The next panel is Mjumbe Poe and  
7 Nissim Lebovits.

8 CHAIR LANDAU: Thank you. Can you just state  
9 your names for the record and proceed with your  
10 testimony? Thank you.

11 MR. LEBOVITS: Nissim Lebovits, founder and  
12 project lead, Clean & Green Philly.

13 MR. POE: Mjumbe Poe, lecturer, urban spatial  
14 analytics at University of Pennsylvania.

15 MR. LEBOVITS: Sure. Good morning, esteemed  
16 councilmembers, and thank you for having me here  
17 today. My name is Nissim Lebovits, and I'm speaking  
18 to you today as a representative of Clean & Green  
19 Philly and member of the 57 Blocks Coalition. I'm  
20 grateful to be part of this conversation and excited  
21 that city council is giving consideration to place-  
22 based interventions to reduce gun violence in  
23 Philadelphia.

24 I would like to make one point to you today. We  
25 know that cleaning up vacant properties is one of the

1 most impactful, cost effective ways of reducing gun  
2 violence in our city. By more effectively using data  
3 that are already available to us, we can drive  
4 targeted strategic interventions in Philadelphia's  
5 vacant properties. We will then find that these  
6 properties are not liabilities, but assets that can be  
7 leveraged to mitigate gun violence and achieve broader  
8 racial, economic, and environmental equity.

9 Dr. Gina South and her colleagues at Penn have  
10 shown in several peer reviewed studies that cleaning  
11 and greening vacant properties right here in  
12 Philadelphia can reduce gun violence by as much as 29  
13 percent in the surrounding neighborhood. These  
14 interventions also have a number of ancillary  
15 benefits, such as improving residents mental health  
16 and reducing heat stress and air pollution. Cleaning  
17 and greening is among the most cost effective,  
18 immediate responses to gun crime. Frankly, it's a no  
19 brainer.

20 The challenge is that Philadelphia has roughly  
21 40,000 vacant properties, each with unique physical  
22 conditions, owners, tax liabilities, and so on. Taken  
23 together, the challenges of gun violence and property  
24 vacancy can easily seem too big and too complex to  
25 solve. That's where data and tech can help. Over the



1 past year, my volunteer team at Clean & Green Philly  
2 has developed a free and easy to use online tool that  
3 combines public data to help users strategically  
4 target the vacant properties in Philadelphia that  
5 could have the highest impact on reducing gun  
6 violence.

7 We take data on vacancy, gun crime, L&I  
8 violations, and active land stewardship to highlight  
9 which properties are most in need of place-based  
10 interventions. If you go to our website,  
11 cleanandgreenphilly.org, you'll see a map of all the  
12 vacant properties in Philadelphia sorted into high,  
13 medium, and low priority. With this approach, we're  
14 able to filter the city's 40,000 vacant properties  
15 down to a list of fewer than 7,000 high priority  
16 sites.

17 On top of that, we help users understand what  
18 their options are for getting legal access to a  
19 property, whether it's available through the land bank  
20 or cheap enough to purchase outright, or whether a  
21 private land use agreement might be more appropriate.  
22 We let users filter by neighborhood relevant RCO  
23 boundaries, and so on. Our goal is to empower someone  
24 like Reuben Jones, from whom you'll be hearing later  
25 today, to sort through the overwhelming list of

1 Philly's vacant properties and wind up with just a  
2 handful of sites where he has the best chance of doing  
3 the highest impact work to reduce gun violence in his  
4 neighborhood.

5       Finally, we also use data to help people think  
6 strategically about what interventions might be most  
7 appropriate for their specific situation. We  
8 recognize that Philadelphia's vacant properties need  
9 to be leveraged for a range of uses. That's why we  
10 encourage users to consider options as diverse as  
11 creating pocket parks, installing green stormwater  
12 infrastructure, creating outdoor seating for local  
13 restaurants, or even working to develop affordable  
14 housing.

15       In the future, we hope to incorporate data sets  
16 that would let us suggest suitable uses for every  
17 vacant property in the city, not to tell users what  
18 they have to do, but to show them just how broad the  
19 possibilities are. I am tremendously excited by the  
20 responses to our website so far. The stakeholders we  
21 work with repeatedly tell us how useful they think our  
22 site will be.

23       Soon, we plan to add new variables to support  
24 more of their needs, like the boundaries of the 57  
25 blocks with the highest rates of gun violence, or a

1 way of assessing how suitable a given property might  
2 be for assemblage, or potentially even a model to  
3 predict whether a property might be a case of a  
4 tangled title. We also plan to share our data  
5 directly with key partners like the District  
6 Attorney's office, the Pennsylvania Horticultural  
7 Society, and others. In short, we are very optimistic  
8 about the potential for data and technology to help  
9 address gun violence in Philadelphia through place-  
10 based interventions.

11 But I also want to remind the council members  
12 that data and tech can only go so far. What I've  
13 heard consistently from community members and other  
14 stakeholders is that their biggest obstacle to  
15 intervening in vacant properties is not a lack of  
16 data. It's that existing policy and law are  
17 exceedingly difficult to navigate, especially when  
18 community groups are already so limited in their  
19 funding and technical capacity. So without  
20 improvements to relevant law and policy, and without  
21 funding and technical support for community groups,  
22 data and tech can only do so much.

23 Nor can this work without partnerships. There  
24 are so many people and groups in this city doing  
25 outstanding work to reduce gun violence and return

1 vacant properties to productive use. Clean & Green  
2 Philly is trying to help bring these people together,  
3 like the 57 Blocks Coalition. We built a steering  
4 committee comprising representatives from CDC's  
5 affordable housing developers, the Land Bank, PHS, and  
6 DAO, among others.

7 We're also planning training sessions later this  
8 year to bring community groups together to show them  
9 how to use our website and to connect them to people  
10 who can support their work. We believe that data and  
11 technology can bring us out of our silos and into  
12 active, sustained collaboration to fight gun violence  
13 through place-based interventions.

14 In conclusion, Philly has the immediate  
15 opportunity to proactively leverage our vacant  
16 properties to reduce gun violence. That means  
17 investing in historically marginalized areas by  
18 working with community residents to plant trees,  
19 create pocket parks, build affordable housing.

20 My tool, Clean & Green Philly, aims to show how  
21 we can use data and technology to strategically target  
22 those interventions for maximum impact. And  
23 hopefully, we can come to view vacant properties not  
24 as liabilities, but as assets that can help us build a  
25 better Philadelphia for all of our residents. Thank

1 you for your time, and please feel free to reach out  
2 if you'd like a demo of Clean & Green Philly.

3 CHAIR LANDAU: Can I ask you -- I wanted to just  
4 ask a question that I think wasn't addressed here. I  
5 love this concept, how great this is. You take the  
6 technology to figure out the, you said, 7,000 hotspots  
7 of vacant land, giving people ideas of how to get them  
8 into community use. When I have been around the city,  
9 including on tours with 57+ Blocks Coalition, we've  
10 seen that even when the city makes pocket parks in the  
11 neighborhood, that there's nobody there to maintain  
12 them. It ends up being a dumping ground. There's  
13 more trash there than in other parts of the  
14 neighborhood.

15 What are your thoughts -- is there anything that  
16 your group works on with that with the community?  
17 What are your thoughts on once you transition this  
18 space how to maintain it?

19 MR. LEOVITS: Maintenance is a huge issue.  
20 We're thinking primarily on the front end of trying to  
21 get help to community residents to do those initial  
22 transformations. But we also are very explicit on our  
23 website that people have to be thinking about  
24 maintenance, and I think this entails creating better  
25 support structures for community groups, creating

1 forums to talk to them about how to strategically  
2 think about maintenance and also make sure we put our  
3 money where our mouth is and fund community groups to  
4 be able to do that maintenance.

5 I think about Pennsylvania Horticultural Society  
6 and the great work that they're doing to maintain  
7 vacant lots in the city. The city spends \$10 million  
8 a year maintaining vacant property, but we have a  
9 budget that is many, many times that. And if we could  
10 find a little bit of extra money to put towards things  
11 like maintenance, then that might go a long way toward  
12 resolving issues like that.

13 CHAIR LANDAU: Have you spoken to anyone in the  
14 administration about increasing that portion of the  
15 budget now that we're going to be -- the request is to  
16 put much more money towards TCB and neighborhood  
17 cleanups?

18 MR. LEBOVITS: I haven't spoken to anybody in the  
19 administration about it, but I'd be happy to.

20 CHAIR LANDAU: Thank you. Any other questions?  
21 Councilmember Driscoll.

22 MR. DRISCOLL: Councilman Harrity and I and  
23 cosponsors Landau and Squilla are going to be  
24 introducing legislation with regard to Act 135 to  
25 target some of the blighted properties and encourage

1 some more affordable housing. So we'll share some of  
2 that with you, and we welcome your input on that.

3 MR. LEBOVITS: That sounds great. And we have a  
4 feature on our website actually to identify properties  
5 that are potential cases of Act 135 based on data that  
6 we have about them. It's definitely not perfect. We  
7 need to do some quality control on our data, and we're  
8 doing that with people who actually do Act 135 in the  
9 city. But we would welcome that opportunity.

10 MR. DRISCOLL: Good. And if we can get your  
11 email, we're going to get you.

12 MR. LEBOVITS: Absolutely.

13 MR. DRISCOLL: Thank you.

14 CHAIR LANDAU: Thank you. Please proceed.

15 MR. POE: Thank you for the opportunity to submit  
16 a few points on this topic today. And most of my  
17 points are going to be -- they're from my perspective,  
18 both as a lecturer at University of Pennsylvania as  
19 well as my experience since 2010 in the civic tech  
20 community, both here in Philadelphia as well as  
21 nationally. Now, I want to start off by saying that  
22 it's important to be realistic -- and I think that  
23 many folks up here have been, but it's important to be  
24 realistic about what data and technology will be able  
25 to accomplish for the gun violence epidemic in the

1 city.

2 I don't believe that there is a dataset that we  
3 haven't found yet that will tell us how to fix this  
4 issue. And there is no tool that will solve the  
5 problem apart from significant social experimentation  
6 and investment as Nissim has evidenced by the tool  
7 that they've been building. Through the efforts of  
8 researchers and the advocacy of groups like 57+  
9 Blocks, we know that contributing factors are -- we  
10 know what the contributing factors are, and our task  
11 now is to build the social will and implement  
12 interventions to combat those factors effectively.  
13 That said, technology can certainly be a contributing  
14 factor in those interventions, and I want to talk  
15 about how from a synthesis perspective.

16 I'll address data analysis first before moving on  
17 to tech more broadly. There are a couple things that  
18 data analysis is useful for in this case. First, the  
19 practice of measuring and surfacing key indicators can  
20 be a powerful part of an organizational strategy, and  
21 choosing the right indicators and ensuring that you  
22 have accurate data that gives you a truthful picture  
23 of how those indicators are trending is tricky, but  
24 there is priorer to learn from. For example, there is  
25 an excellent Kennedy school write up that is cited in



1 my written responses that I'm happy to share with  
2 folks as well.

3       Also, a note on this, it's great to hear about  
4 the Philly Stat 360 program that's rolling out in the  
5 mayor's office. Philadelphia actually had a stat  
6 program under a previous mayor, and that stat program  
7 had a lot of wins. It also had a lot of shortcomings.  
8 I will refer back to my point that it is crucial to  
9 choose good indicators and ensure that you have  
10 accurate data that gives you a truthful picture of how  
11 those indicators are trending.

12       In the previous Philly stat program, the  
13 incentives were set up such that the data that was  
14 presented was more in line with making officials look  
15 good than being truthful about what the indicators  
16 were actually saying, what the truth of the indicators  
17 actually were. And it's really important to create an  
18 incentive structure that encourages that truth.

19       A second way that data analysis can be useful  
20 here is in servicing information that would be  
21 difficult and/or time consuming to see at scale. A  
22 good example of this is, as we just heard from my  
23 colleague Nissim, around the Clean & Green Philly  
24 project.

25       So beyond data analysis, technology can also play

1 a role in a few other ways. For example, providing  
2 easier access to programs and services that the city  
3 provides. 57+ Blocks notes that subsidizing home  
4 repairs is a worthwhile intervention. Assuming such  
5 programs exist and make repairs affordable, then  
6 ensuring residents have a smooth time getting access  
7 to the services, those services would be key. As  
8 such, OIT needs to be properly resourced to deliver on  
9 Mayor Parker's second executive order to ensure a  
10 local government -- ensure a local government that is  
11 visible, responsive, and effective.

12 Another way that technology in general can help  
13 is improving the communication capacity between  
14 government and constituents. One of the types of  
15 projects that I work on frequently is around  
16 participatory budgeting. And the particular part  
17 within that process that I work on is communication  
18 tools to make sure that government can receive  
19 thousands of ideas from the public on how to create a  
20 better city and is able to sift through those ideas in  
21 an efficient manner.

22 Technology is a good way to help with that task.  
23 And a third avenue that technology can help with, and  
24 this is kind of on the educational side, but in youth  
25 programming. So for example, Coded by Kids has been

1 working for the last 10 years to provide opportunities  
2 for youth to get into technology. It is more of an  
3 educational intervention than a purely technological  
4 one, but it provides a pathway to economic stability  
5 through the technology industry as well.

6       So in summary, I feel like it should be obvious,  
7 and again, people have been relatively realistic, but  
8 I do just want to note again that none of these  
9 interventions is successful without a lot of effort  
10 put into engagement outside of the technology. For  
11 data backed tools used within government, they're only  
12 as effective as the strategy to act on the insights  
13 that the data surfaces. And for public facing tools,  
14 there is no if you build it, they will come scenario.  
15 You do have to put in the work to actually get the  
16 public involved and invested in the tools that you  
17 build.

18       CHAIR LANDAU: Thank you very much.  
19 Councilmember Harrity.

20       MR. HARRITY: So I like what you're saying. I'm  
21 a firm believer that we'll really never get rid of  
22 this gun violence until we treat the underlying issue,  
23 which is poverty. We need to help people take a leg  
24 up. And I'm glad to hear you're talking about the  
25 housing. I mean, I believe that we should be using

1 the city land bank's housing stock in order to house  
2 families, give them that opportunity to create  
3 intergenerational wealth through home ownership.  
4 You're saying that the technology is a tool, right,  
5 but it's not the end all kill all. What's your ideas  
6 on it?

7 MR. POE: On -- I'm sorry. On specifically what  
8 tools can be put forward to help with this?

9 MR. HARRITY: Yeah.

10 MR. POE: I mean, I think that we have heard some  
11 that -- so again, going back to Nissim's project  
12 around cleaning and greening Philadelphia and helping  
13 to identify the lots that are -- or lots and vacant  
14 properties and what we can do with those properties,  
15 helping to prioritize which vacant properties to go  
16 after and what to do with those, I think that's an  
17 excellent example of where technology can help.

18 Another that comes to mind -- that came to mind  
19 that is now escaping me -- so I think there are a  
20 number of places where we can use technology to  
21 surface information that is -- oh, I'm sorry. Yes.  
22 So another thing that I mentioned was the second  
23 executive order that Mayor Parker put out to improve  
24 the service delivery within cities.

25 There are technologists within the City of

1 Philadelphia, not in the city as a whole but within  
2 OIT, that are already doing excellent work as far as  
3 creating tools for delivering services to residents  
4 and making services more accessible to residents,  
5 services such as housing subsidies and so on. But  
6 there is a lot of additional work that needs to go  
7 into improving the usefulness and the usability of  
8 those tools. And without sufficiently resourcing the  
9 OIT organization within Philadelphia, there's only so  
10 far that we can get with that.

11 I have heard that the funding for OIT has  
12 remained flat for this year. That needs to be  
13 improved. The people who are actually doing the work  
14 within the city -- not all of the ideas are going to  
15 come from outside of the city, outside of the city  
16 organization, the government. The people who are  
17 doing the work within the city also need to be  
18 supported in the work that they're doing and properly  
19 resourced in order to improve the services that we're  
20 offering to the public.

21 MR. HARRITY: I'll tell you what. It's amazing  
22 the difference that something as simple as Clean &  
23 Green does. I live in Kensington. And while the  
24 mayor hasn't really started her full plan yet, the  
25 cleaning has been going on. And the difference not

1 only in how the neighborhood looks, but how the  
2 neighbors feel.

3 For far too long in Kensington, there was a lack  
4 of hope. And there's nothing worse than lack of hope,  
5 and there's nothing worse than looking in the face of  
6 an eight year old child who has no hope. So I'm  
7 looking forward to seeing what more we can accomplish  
8 just doing some of the simple things right. So thank  
9 you for your testimony.

10 CHAIR LANDAU: Thank you so much. I appreciate  
11 your premise that data can't solve these issues, but I  
12 do really see the intersection of trying to understand  
13 what we know now and how we can add the social  
14 component to it and the structural place-based  
15 components to it to make sure that we can be  
16 successful. As both of you know, it seems in your  
17 work, one of the reasons why we held this hearing is  
18 it seems some of the cleaning and greening part is low  
19 hanging fruit. Let's just do that to start.

20 And I've been saying for so long there's a pot  
21 that's on boil, and we can at least bring it to a  
22 simmer and then start to figure out the other pieces.  
23 So hopefully, not only when we've heard the  
24 administration talk about building these structures  
25 that we can get them to focus on the easy wins first,

1 the things that have to happen that are basic quality  
2 of life issues and move on to the second part.

3 I also wanted to, just for a second, highlight  
4 and talk a little bit more about the data in and the  
5 data out, because I thought that was interesting. I  
6 do know that the CompStat program in the past, through  
7 previous administrations, really has had some issues  
8 because either the data has been used in the wrong way  
9 and/or just extracted to put highlights on the wrong  
10 things. And to me, I don't want any of this. And I'm  
11 hoping this administration's not making it like a  
12 Ouija board. Right?

13 We can't have the answers come out that we want  
14 or the projects to be focused on that anybody sees as  
15 most important. It's got to be that there's a real  
16 honest look at what we're collecting, what we see,  
17 what needs to happen, and then, in the most equitable  
18 way, hit it at the right time. But I wanted to get  
19 more of your thoughts on the data itself, what goes  
20 in, what comes out, how you use it, because you're the  
21 expert on it.

22 MR. POE: Let me say that I think that -- as  
23 you've heard people speak at length about, there is a  
24 lot of data that can help form indicators to help us  
25 understand whether we're trending in the right

1 direction with this issue around gun violence as well  
2 as other issues. But I think that some of the  
3 challenges that we faced in the last iteration of our  
4 Philly stat program, for example -- so I believe very  
5 deeply in the value of being open and transparent,  
6 especially with data that those city reduces.

7       However, it's very important to create conditions  
8 that don't limit the frankness of the discussions that  
9 can be had within these Philly stat meetings. So I  
10 think that within that, there are difficult decisions  
11 that have to be made. So for example, the previous  
12 iteration of Philly stat meetings were televised,  
13 which I think was a great intention. But with that  
14 level of publicity at that particular meeting, it  
15 created an environment where city officials were less  
16 likely to present data that made their departments  
17 look bad to the public, even if that data would have  
18 been useful to actually know at the time of the Philly  
19 stat meetings.

20       So it's those kinds of things -- and there are  
21 other lessons that we can learn from the previous  
22 iteration of Philly stat as well. More than just the  
23 data, I think that as a city, we've done a good job  
24 over the last decade plus of building out our capacity  
25 to collect and organize data within the city. We've



1 done an excellent job at that.

2 But the question then becomes, okay, what do we  
3 do with that data and how do we incentivize using that  
4 data in a way that's honest and is separated from the  
5 political egos, frankly, of the people who are in  
6 charge of collecting and presenting that data to the  
7 people who would have to make a decision based on it?

8 CHAIR LANDAU: That's helpful. Thank you. Any  
9 other questions for these witnesses? Thank you both  
10 so much for being here. Appreciate you. And Mr.  
11 Serra, if you can call the next panel.

12 MR. SERRA: The next panel to testify is Reverend  
13 Dr. Gregory Holston, Dr. Oren Gur, and Chantay Love.

14 CHAIR LANDAU: Thank you. Can you state your  
15 names for the record?

16 MR. HOLSTON: Reverend Gregory Holston, senior  
17 advisor on policy and advocacy for the District  
18 Attorney's office, cofacilitator of the 57 Block  
19 Coalition. Thank you very much for this opportunity  
20 to be able to come. So many people are here to want  
21 to be able to share testimony. Imam Nurdin had to  
22 leave. He wanted to give public comment and his  
23 support of 57+ Block Coalition as that mosque is a  
24 part of the coalition.

25 Data takes courage. My time at the DA's office

1 has shown me that the courage to be able to put out  
2 and have data transparency when sometimes the data  
3 says stuff that you don't like, or when someone takes  
4 the data and manipulates it in a way and tries to  
5 punish you politically for it. To really have this  
6 whole discussion about data without having real data  
7 courage to put out the stuff that's good and also to  
8 put out the stuff that's not so good and to admit  
9 we're trying to get better is a part of this process.

10 Also, what's a part of this process is to  
11 understand what has happened in this last four years  
12 to us, what has happened through this pandemic, to  
13 look at the data to see and understand what has  
14 happened to us. And I don't think if we don't have a  
15 real understanding of what happened to us, and that's  
16 all of us, not just those who are involved in criminal  
17 activity, but all of us. If we don't have an  
18 understanding of what happened to all of us through  
19 this pandemic too right at this time, we're going to  
20 miss what we need to do going forward. And that's a  
21 data question as well.

22 We can check the slide real quick, Dr. Gur. All  
23 these people, all these organizations are members of  
24 the 57 Block Coalition. They are gun violence  
25 organizations. They're community organizations. They

1 are churches, mosques, unions, advocacy organizations  
2 across the City of Philadelphia that are all together  
3 around that community investment is the best gun  
4 violence solution. Community investment is the best  
5 gun violence solution.

6 We turn to the next slide. I want to stop here  
7 for a moment and really spend most of my time looking  
8 at the slide. This is from the Philadelphia Center on  
9 Gun Violence Reporting, the rolling shooting victims  
10 over 365 days. And as you see, it starts around 2016.  
11 It takes you all the way through to 2024. And what  
12 you want to note is that from 2016 to 2019, gun  
13 violence in terms of shooting victims was relatively  
14 flat. Little uptick coming up into 2019. And when we  
15 get to 2020 and, of course, will you see the great  
16 increase. That's March 2020. That's exactly when the  
17 pandemic occurred.

18 So we almost had an immediate increase in  
19 shooting violence as soon as the pandemic happened  
20 happen. Which makes you got to wonder what was the  
21 reason for that. Well, of course, we shut down  
22 everything. We got rid of every investment in our  
23 communities. We shut down our schools. We shut down  
24 our commercial corridors. We shut down our rec  
25 centers. We shut down our parks. We shut down our

1 libraries. We shut down just about everything. And  
2 these elements and these investments were affected  
3 most in the neighborhoods that needed them the most.

4       So our schools, which is a what? \$2 billion  
5 investment we make into communities. Schools that had  
6 teachers and coaches and social workers and  
7 counselors, people who are gathered there for young  
8 people, athletic programs, music programs, a building  
9 facility that could be used at all different times for  
10 all different community events, all of that was gone.  
11 All of that was gotten rid of. And people were told  
12 to isolate in their homes, in their families, which  
13 were always the best situation for young people. All  
14 that happened in March 2020. That was about losing  
15 investment in our community.

16       Now, I'm stressing this because if community  
17 investment is the best way, then we just had the  
18 greatest test case we could ever have to prove that  
19 point. You take investment out, immediately, violence  
20 goes up, immediately, and it has nothing, and I'm not  
21 trying to be disrespectful to anybody, nothing to do  
22 with policing. That is a real big point.

23       If we can see that -- not saying that there's not  
24 a role for policing. I am not saying that. There's  
25 certainly a role. Is there a role for law

1 enforcement? Yes, there is a very important role.  
2 But in terms of whether we're having shooting victims  
3 or not, whether we're having violence or not, they're  
4 not the best parameter for your resources. Putting  
5 your investments in community, that's the best  
6 parameter.

7       We see here that it shoots up through 2020. And  
8 I'm just looking at the graph. 2021, it continues to  
9 go up to numbers we had never had before, 499  
10 homicides in 2020, 563 in 2021, 513 in 2022. And if  
11 you look at the second peak, it comes down a little  
12 bit and then starts to level out. That second peak is  
13 about the time when we put our schools back online and  
14 there were full classroom -- I mean, in person  
15 classroom participation. The teachers were back, the  
16 coaches were back, the counselors were back, the  
17 programs were back. It's about at that time we  
18 reached the peak and started to level off.

19       And if you remember, for those who are around,  
20 about six weeks into that school year of September  
21 2021, there was a press conference, and black clergy  
22 was at that press conference, where the teachers union  
23 and the principal unions came and said, "We are in  
24 desperate need of mental health supports because the  
25 kids have come back to us with all of the things that

1 are going on in their communities, and we need help,  
2 we need help, we need help."

3 And so they were dealing with all of the issues  
4 of the lack of investment and dealing with all the  
5 violence that had occurred. It starts to flatten out,  
6 and it flattens out through that school year. And  
7 then the final peak you see in 2022, where it starts  
8 to do a downturn, two things happened then. One, you  
9 had the second year of in person schooling begin, and  
10 you also had, for the first time, a record amount of  
11 gun violence dollars coming from the state and also  
12 from the city.

13 The state had about 100 million. 50 million of  
14 that came to the City of Philadelphia. City did a  
15 expansion grant program with \$13.5 million when the  
16 program before the pandemic was less than a million  
17 dollars. And so gun violence organizations got more  
18 resources than they ever got before in the history of  
19 the city. And what you see here from this graph,  
20 almost immediately, those two things happen and you  
21 see the graph go down, and you see the numbers go  
22 down.

23 And you see from this graph that we have now  
24 almost a 50 percent reduction from the heights of the  
25 pandemic to where we are now. And the two most

1 important factors were community investment, both in  
2 the investments that were restored and the new  
3 investments that were put and deal with gun violence.  
4 And so we have a lot to share here, but I'm just  
5 willing to lift this one point up to you, to say if we  
6 really want to deal with investment -- really deal  
7 with gun violence, that now we're dealing with now  
8 back to prepandemic level -- we are back to  
9 prepandemic levels in gun violence.

10 And maybe even this year we'll go lower, close to  
11 one of the all time low numbers of 2013, which was 247  
12 homicides. That if we really want to see gun violence  
13 be reduced, it really starts with us being put more  
14 investment in these kinds of community organizations  
15 that are represented here today and investments in our  
16 young people in ways like we never have before. And  
17 actually, this investment is more cost beneficial than  
18 other investments. You put more money into these  
19 groups, you'll get more out. We just gone through  
20 this pandemic and the results of this mapping, this  
21 graph, tells us this is the best way to move forward.

22 I would finally say to you that as Nicole Levy  
23 gets ready to come up to talk about redlining, that  
24 really, that's a part of the investment vehicles too  
25 that need to happen. We need to invest and have our

1 historical disinvestment that has been occurring in  
2 our community change and be transformed. And so we're  
3 going to be moving and working on that.

4 Our principles are simple, community led, a real  
5 nonlaw enforcement approach, public based, place-based  
6 approach, address trauma services, and trauma needs a  
7 real public health approach to this, and really  
8 dealing with the racial injustice that has created the  
9 conditions in these communities for the last few 50  
10 years that have caused this incredible disinvestment.

11 If community investment is the way to reduce gun  
12 violence, then in every lever we need to do that,  
13 whether through racial justice or public health or any  
14 of these other mechanisms. And so I'm going to turn  
15 it over because I think I used up my time to Nicole to  
16 come and share a little bit about redlining. Maybe  
17 you have questions for me first. I'm sorry.

18 CHAIR LANDAU: I think with your -- thank you  
19 very much for that. I think with your particular  
20 panel, it'd be great to hear from all three of you  
21 first, and we'll hold our questions until the end.  
22 Thank you.

23 MS. LEVY: Great. Thank you, Reverend. Thank  
24 you, everyone, for having me here today. My name is  
25 Nicole Levy, and I am speaking today as a member of



1 the community advisory board of the 57 Block  
2 Coalition. On this topic of redlining and  
3 disinvestment, I have 20 years experience in fair  
4 lending and bank regulation. I come from the National  
5 Community Reinvestment Coalition. I come from the  
6 Philadelphia Fed. I come from the Consumer Financial  
7 Protection Bureau, TD bank, where I was the director  
8 of fair lending in that small pocket of time between  
9 the reveal article that revealed them to be one of the  
10 worst lenders to communities of color in Philadelphia  
11 and right before they announce their community  
12 benefits agreement with Earmarks for Philadelphia.

13 Currently I am a fair lending data analytics  
14 officer at WSFS Bank here in Philadelphia. So I'm  
15 here with the 57 Blocks Coalition because we are a  
16 citywide coalition of people to speak one single  
17 truth, and that is disinvestment is the root cause of  
18 gun violence. And we know that that violence will not  
19 stop and still we see community controlled,  
20 place based, radical investment in these communities.

21 In the next 10 minutes of my testimony, what I  
22 want us to do is get a better shared sense for the  
23 scale of this disinvestment and some pathways towards  
24 repair. Next slide. History of redlining is well  
25 documented -- do you want to -- I have a shorter

1 slide. TEMIR made me cut it to 10, but we could go to  
2 the next slide. So the history of redlining is very  
3 well documented. We've all seen the federal hulk  
4 maps. Next slide. Federal Reserve recently published  
5 this study of racial covenants here in Philadelphia  
6 that are private restrictions on deeds.

7 Next slide. We all know stories of eminent knit  
8 domain. There are various throughout the City of  
9 Philadelphia. Here's a story about the black bottom,  
10 which is very close to where I live today in  
11 Philadelphia. Next slide. We all know that this  
12 traumatic history, and we can think of each one of  
13 those actions and the trauma that surrounds the  
14 families impacted by them and then taking as a  
15 collective, these strategies collectively have shaped  
16 the movement of communities across the city and  
17 determined where we live as people in a very  
18 place based way.

19 And we here in the 57 Blocks Coalition know that  
20 this history is the underlying cause of gun violence.  
21 This map here is the Inquirer article that gave birth  
22 to the 57 Blocks Coalition that shows that 53 out of  
23 the 57 blocks were in those neighborhoods that were  
24 historically redlined. Next slide.

25 But we're not just talking about history. The

1 redlining persists. And that's what I really want to  
2 focus in on developing a scale for. Next slide. I'm  
3 going to flip through a lot of headlines. And what I  
4 want to say about these headlines is that modern day  
5 redlining persists in a new form and it's happening in  
6 the light of day. We've all seen these headlines.

7       This is from a few years back. Citibank itself  
8 estimated that discrimination is costing the US  
9 economy \$16 trillion. Now, that number is an impact  
10 on the gross domestic product. It's not a number that  
11 shows or reflects the impact on our communities, on  
12 the community harm that we suffered. And I would  
13 expect that that number is even low given that  
14 Citibank did the estimate.

15       TD Bank, I worked there. We've seen headlines  
16 about big banks gouging and directing overdraft fees  
17 at the poorest communities. You can look at bank call  
18 report data and see a direct pipeline of these  
19 overdraft fees from vulnerable communities going out  
20 and paying premium rates to wealthy customers. Right?  
21 This happens every day. Next slide. Wells Fargo. I  
22 also highlight these are a lot of the big banks with  
23 whom the city does business. These are authorized  
24 depositories of the City of Philadelphia. These are  
25 the banks that we trust our taxpayer dollars with, and

1 we see what they're doing.

2       Next slide. I'll talk just briefly about this  
3 Trident Mortgage case. This was the most recent out  
4 of very few cases of redlining specific to  
5 Philadelphia. Trident Mortgage is a subsidiary of  
6 Berkshire Hathaway. Department of justice settled  
7 with them \$22 million for redlining in the City of  
8 Philadelphia. I personally worked on this case for  
9 four years, and I could tell you we had a lot of  
10 attorneys, consultants, statisticians, white  
11 professional classes making billions of dollars.

12       I can't tell you how many conferences and stuff I  
13 was paid to go to, sitting there drinking cocktails  
14 with other white people, talking about the great work  
15 we're doing for redlining. The 22 million does not  
16 even come close to the harm suffered. And when you  
17 look at the fine print of that settlement, it was  
18 actually just coupons of up to \$10,000 for qualified  
19 applicants going forward. Right?

20       This is not a settlement. This is a scam. And  
21 I'll say, I'm not here to support WSFS Bank  
22 necessarily, but we have banks out there doing and  
23 offering the \$10,000 down payment assistance without  
24 having been sued. Right? I'll also mention that  
25 Trident mortgage has rebranded itself as Prosperity

1 Mortgage. And you'll see them out there on the DOSs  
2 with our mayor, with our city officials talking about  
3 their great commitment to Philadelphia over the years.  
4 Next slide. So justice is not being served. There is  
5 no accountability, and there are no consequences for  
6 the banks with whom the city does business.

7       Next slide. I know we have partners. A lot of  
8 these slides come from our partner organizations.  
9 This is from the Public Bank Coalition and Power  
10 Interfaith Economic Dignity. I think there is a myth  
11 in this city that we don't have the money to serve all  
12 of our communities, but we're here to say that we do.  
13 There are a lot of solutions being put forward by  
14 organizations and coalition partners.

15       This slide right here just shows the financial  
16 marketplace in the City of Philadelphia, which is  
17 something that we, at a local level, and in all  
18 respect, the city council, the body, should be paying  
19 more attention to, what is our financial marketplace  
20 looking like. We collectively as a city have \$71  
21 billion sitting in deposit and checking and savings  
22 account. Virtually all of that has been handed over  
23 to big banks who we just saw in the headlines before.

24       This is a very different picture from other major  
25 cities who have a much larger portion of their deposit

1 share in local institutions who we know recirculate  
2 dollars locally in the economy. For a city that is  
3 over 40 percent African American, we have less than  
4 0.5 percent of our deposits held by minority  
5 depository institutions. When we give our communities  
6 control over our money and where they invest it, we  
7 see more investment and more access locally.

8       Next slide. Next slide. This just shows the big  
9 picture of that \$71 billion in deposits. We can see  
10 just, say, for example, 9 million or 9 billion that  
11 comes back in the form of home loans. It's a much  
12 smaller, maybe 1 billion. We could add in that. We  
13 could see in public data for small business loans.  
14 But we all know how banks work. Right? They take a  
15 lot of money in reserve, hold roughly 10 percent of  
16 it. The rest of it gets recycled into the economy.  
17 Where is our money going?

18       Next slide. This is from our partners  
19 Partnership with the Reinvestment Fund. Of the home  
20 loans being made in Philadelphia in 2022, we can see a  
21 big racial divide in who gets that money. For a city  
22 that is approximately equal black and white  
23 households, and I need to look at the number there,  
24 just 17 percent of all of the loans in Philadelphia in  
25 2022 went to black households.

1           And I want us to think about this number for a  
2 minute because it's about \$2 billion shortfall on an  
3 annual basis. That's what we give our white  
4 households to invest in home ownership, in home  
5 repair, and all of these things. And that is a \$2  
6 billion gap annually. Right? And these are the kinds  
7 of analysis and transparency we need to be looking at  
8 going forward, where we're really framing the data  
9 from a community centered approach to say, "What is  
10 the impact?"

11           Next slide. Next slide. I'll just say that we  
12 can also see, when looking at the data, it's not just  
13 about discrimination on an individual basis, but you  
14 can see black, white, and Asian alike are more likely  
15 to be denied if they are in a majority, minority tract  
16 of the city. So this is a place-based problem.

17           Next slide. We can also drill down in this  
18 public data for both small businesses and home  
19 mortgage data into the 57 blocks specifically. We  
20 have 79 census tract comprising the 57 block  
21 neighborhood. Next slide. And I'm just going to  
22 scroll through briefly to talk about some of the  
23 things we can see in terms of modern day redlining in  
24 these 57 blocks because it's taken on a different  
25 picture now, right, where we can see evidence of kind

1 of traditional redlining, where access to mortgages is  
2 restricted in 71 out of 79 of the tracts.

3       Next slide. We can see evidence of racialized  
4 gentrification, where disproportionate shares of home  
5 mortgages are going to white borrowers rather than the  
6 demographics of that tract. We can see evidence of  
7 that in at least 27 of the census tracts of the 57  
8 blocks. Investors are proliferating our  
9 neighborhoods. This is something that I heard in the  
10 57 block community meetings where I'm coming in as an  
11 expert saying, "Oh, I bet there's no credit  
12 happening." And you listen to people in the community  
13 and they're like, "We have investors stealing our  
14 homes out from under us."

15       And lo and behold, experts are in our community.  
16 They know what's going on. We don't need to pay  
17 experts outside. But it's true, the data shows it.  
18 In 52 out of the 79 tracts, we can see loans  
19 proliferating to investors relative to primary  
20 residents. Next slide. Next slide. Denial rates,  
21 again, we can see disparities along racial and ethnic  
22 lines in our 57 blocks.

23       Next slide. And the cumulative toll of all of  
24 this -- and remember, we're just talking about home  
25 mortgage loans. Right? We're not talking about



1 education. We're not talking about small business  
2 loan. Just this little slice, it trickles down. And  
3 this is data that comes out of the urban institution  
4 that shows the total wealth gap between black and  
5 white households in Philadelphia right now is about  
6 \$134,000.

7 When we think about the bootstraps of wealth,  
8 each white family in Philadelphia gets to start out  
9 with \$134,000 more in wealth. And that is the scale  
10 that we are talking about. That's the scale that we  
11 need to address. Next slide. Yeah. So I want to say  
12 that redlining must stop. Next slide. What we need  
13 is a citywide focus on the financial markets serving  
14 our city, and we need to bring accountability and  
15 transparency to them.

16 It's great that we have cameras pointed at our  
17 communities that are being harmed, but let's start  
18 pointing some cameras at where the violence is  
19 happening and starting. Within the 57 Block  
20 Coalition, we have a lot of organizational partners.  
21 I'll highlight the Philadelphia Public Banking  
22 Coalition, the Reinvestment Fund. And I think a lot  
23 of these groups are putting solutions on the table,  
24 and I kind of group them into three buckets.

25 The very first step must be acknowledgment and

1 repair of the scale of harm, and there is too much  
2 data and analysis out there that is experts acting  
3 like experts and not putting a focus on the community  
4 impact. And we need to be challenging every headline  
5 to make sure that we continue to cut that data the  
6 right way. We have a lot of ideas on the table in  
7 terms of repairing and accountability, working with  
8 treasury, other things.

9 I think the other thing that you'll hear a lot of  
10 our colleagues in the 57 blocks talk about is the  
11 importance of community led and place-based  
12 investments and really making sure that we have  
13 unhindered investments in these communities. When you  
14 think about the scale of trauma and disinvestment that  
15 has suffered and then the solutions and community  
16 bonds that are here, just invest in them, just give  
17 them money. We don't need experts. We don't need  
18 data. Just do it.

19 Finally, reimagining a new future. And the  
20 system doesn't work. We know it. It's not going to  
21 happen overnight, but we need to begin thinking now  
22 and building for a future that is financially aligned  
23 to our goals. And a public bank is one thing that  
24 we've been keeping front and center on the table for  
25 that future. Thank you.

1 CHAIR LANDAU: Thank you so much for your  
2 testimony. Just remember to state your name for the  
3 record. Thank you.

4 MR. GUR: Hi. My name is Oren Gur, and I work  
5 for the Philadelphia District Attorney's Office.  
6 Respected council members, it's an honor to appear  
7 before you today with partners from the 57 Blocks  
8 Coalition. I'm grateful for today's hearing and this  
9 opportunity to discuss the 57 Blocks Coalition with  
10 leaders of the city we all love and care so much  
11 about. My name again is Dr. Oren Gur, and I'm  
12 concluding this panel by talking about the use of data  
13 and research to inform the 57 Block Coalition's  
14 strategy and advocacy.

15 By way of background, I earned a PhD in  
16 criminology, law, and justice from the University of  
17 Illinois at Chicago and was an assistant professor of  
18 criminal justice at Penn State Abington prior to  
19 joining the Philadelphia District Attorney's Office in  
20 January 2018 as its first director of research and a  
21 policy advisor to DA Krasner.

22 Briefly, I have worked on bail reform, the 100  
23 shooting review, and helped get a grant that allowed  
24 us to establish the district attorney's transparency  
25 analytics lab, or data lab, which I directly. The

1 grant also supported partnerships with Penn  
2 Criminology and Temple Criminal Justice, and we work  
3 with many other academic institutions and community  
4 based organizations.

5 I am proud to be here today as a cofacilitator of  
6 the 57 Blocks Coalition and appreciate the opportunity  
7 to talk about how we use data. Before I get on, I  
8 must acknowledge the contributions of data lab  
9 colleagues to the 57 Blocks Coalition, including  
10 Tyrell Mann Barnes, Analyn Salabia and Elias,  
11 Christian Smith, Sebastian Hoyos Torres, Nat Lowndes,  
12 Kate Kelly, Wes Weaver, Katy Kopnitsky, and more.

13 Today, I'm going to focus on trying to make three  
14 points in my comments. Point 1, sharing data about  
15 individuals is difficult, sharing data about places is  
16 not. Point 2, Philadelphia does not have a  
17 comprehensive, place-based, nonlaw enforcement  
18 strategy to reduce violence and address trauma. The  
19 57 Blocks Coalition is advocating for that strategy  
20 and offering such a framework. Third point, I'm going  
21 to explain how we use data to support the coalition.

22 So my first point, in my experience, sharing and  
23 linking large amounts of information or data about  
24 individual people can be hard for a range of reasons,  
25 including technical and resource constraints, legal

1 and ethical considerations, and even concerns related  
2 to power and politics. While there is some excellent  
3 data sharing in Philadelphia, among some criminal  
4 justice agencies, there is no integrated way to share  
5 information across all relevant agencies.

6       It can also be challenging for criminal legal  
7 organizations to share information about individuals  
8 with community based organizations and for community  
9 organizations to share data with city agencies. For  
10 example, without integrated data systems, it is  
11 difficult to know if an individual has received  
12 services from one community based organization or from  
13 many different organizations and service providers.  
14 This has implications for resource allocation, impact,  
15 and evaluation.

16       Over the years, I've seen people seated before  
17 you and on the front page of the newspaper who have  
18 not been able to provide data on their programming,  
19 let alone their impact. Without excusing, it can be  
20 very challenging to get funding for this kind of  
21 technological data infrastructure and the personnel  
22 needed to support it, as you've heard from others  
23 today.

24       While I am tremendously proud of the progress the  
25 Data Lab and DAO have made over the past few years to

1 improve data analysis and access, sometimes it is nice  
2 to have options that are easier, and it is very easy  
3 to share information about places where there are  
4 people in need of support. We all often share  
5 addresses with each other and then go meet there, and  
6 then engage in an activity or action to improve that  
7 place, that community. I've seen you all doing this.

8       The idea here is that data can be used to  
9 identify the places that have experienced the highest  
10 levels of gun violence and then prioritize getting all  
11 of us, as well as city and community partners, to  
12 those places in a systematic and consistent way to  
13 wrap our arms around specific places by providing  
14 people there with resources, support, and hope.  
15 Tragically, there are many such places in  
16 Philadelphia, but we can tell you exactly where they  
17 are.

18       And this brings me to my second point. We as a  
19 city do not have a comprehensive, place-based, nonlaw  
20 enforcement strategy for reducing gun violence and  
21 addressing the associated trauma and harm it leaves in  
22 its wake. There are place-based nonlaw enforcement  
23 practices that have been shown to work and shown to  
24 work in Philly but have never been taken to scale.  
25 Unaddressed trauma can lead to more trauma. Hurt

1 people hurt people, a common refrain. to complement  
2 the criminal legal system, we need a strategy that  
3 seeks to address the underlying harm and restore  
4 communities independent of the criminal legal process.

5 The 57 blocks first identified by the  
6 Philadelphia Inquirer in September 2021 and all  
7 Philadelphia communities that have suffered persistent  
8 episodic gun violence deserve holistic, place-based  
9 services and long term trauma support, as well as  
10 intentional investment to counter racist policies of  
11 the past and present. And we have the data and  
12 strategy to help Philadelphia prioritize these  
13 communities.

14 I'm going to spend the rest of my time explaining  
15 how we've used data to support the 57 Blocks Coalition  
16 to date and then close by sharing our plan to make  
17 code and other analytical work product publicly  
18 available. Initially, we used the 57 blocks  
19 identified by the Philadelphia Inquirer based on their  
20 analysis of over six years of data downloaded from  
21 OpenDataPhilly.

22 Slide please. So those are the 57 blocks. Next  
23 slide. You can see the red dots which represent the  
24 57 blocks are nested in areas that also experience  
25 high levels of shootings, represented by the white

1 dots on that screen. Next slide. As Nicole noted,  
2 and as the Inquirer noted, 53 of these 57 blocks were  
3 in parts of Philadelphia redlined in the 1930s.

4 What we did is we added a quarter mile radius  
5 around each of the blocks identified by the Inquirer,  
6 resulting in 57 blocks plus a quarter mile radius  
7 representing 6.56 square miles or five percent of  
8 Philadelphia's land mass. Next slide please. And  
9 next slide. There's that five percent. We then took  
10 these 57 blocks and quarter mile radii and linked them  
11 with criminal legal data we regularly analyze in the  
12 data lab, incident data, arrest data, and court case  
13 data.

14 These blocks accounted for 18 percent of all  
15 criminal incidents, 30 percent of all criminal  
16 homicides. When there is a criminal homicide on one  
17 of the 57 blocks, 37.8 percent result in arrest. When  
18 there is an arrest, you can see some of the case  
19 outcomes below. And this just represents, on this one  
20 slide, how we have data on the whole entire criminal  
21 legal system.

22 Next slide, please. This represents what we call  
23 overenforcement. 46 percent of all cases on the 57  
24 blocks are drug related, 24 percent drug possession,  
25 22 percent drug sales. The word "cases" is underlined



1 and in bold because if something is a case, that means  
2 my office, the district attorney attorney's office,  
3 has charged it.

4 If we have charged it, that means every single  
5 criminal legal agency in the city is involved. Right?  
6 We charge it. There has to be a bail hearing in the  
7 basement of the CJC. The PPD are going to have the  
8 defendant on a closed circuit television show up in  
9 the basement of the CJC. The Defender Association is  
10 there. If they're held on bail, they have to be  
11 transported up to State Road. The sheriffs are  
12 involved.

13 To kind of put it briefly, this means that  
14 roughly 46 percent of all of the resources that we  
15 invest in the criminal legal system can be thought of  
16 as being spent on these types of cases. Right? So we  
17 have a police department with roughly \$900 million  
18 budget, courts, 200, 300 million, prisons, 400, 500  
19 million. You easily get up to 1.5 billion with just  
20 those three agencies. Right?

21 And just to think that all of the time, energy,  
22 intellect of all the people who work in our system,  
23 all the efforts to go to school, go to the academy, so  
24 on and so forth, are being dedicated to these types of  
25 cases, almost half. Next slide, please. We don't get

1 more time in the day just because we spend half of our  
2 time on those two types of cases. So that's what  
3 brings us to unfocused deterrence.

4       Roughly 20 percent of all cases charged by the  
5 DAO on the 57 blocks are for more serious offenses,  
6 and only 1.2 percent of all cases charged on the 57  
7 blocks are for homicide, nonfatal shooting, or  
8 attempted murder. And again, these are the blocks  
9 with the most shootings in the City of Philadelphia.  
10 Next slide, please. We are also able to bring in  
11 noncriminal legal data.

12       So this is a one year snapshot of 311 calls for  
13 services emanating from the 57 blocks. What this says  
14 to me is that people are reaching out. They are  
15 trying to use the appropriate resources and  
16 opportunities to lift up requests for services. And  
17 in my view, the 57 blocks and calls from the 57 blocks  
18 should be prioritized. They should go to the top of  
19 the pile because they're going to have a larger  
20 impact.

21       We are also able to look at census data, and this  
22 just shows how this model can be used to get to more  
23 concrete figures, kind of like Nicole just did. So we  
24 are able to tell you that roughly one in five 15 to 19  
25 year olds in the City of Philadelphia live in a census

1 block group that intersects with the 57 blocks radii.  
2 That means roughly one in 83 Philadelphians is a 15 to  
3 19 year old who lives on one of the 57 blocks. And  
4 the point there, if you know 83 people, you may know a  
5 15 to 19 year old who lives on one of the 57 blocks.  
6 Sorry, go back a second.

7 So we would need 18,574 jobs to employ all those  
8 15 to 19 year olds on the 57 blocks. If you want to  
9 do summer jobs for 10 weeks, 20 hours a week, \$15 an  
10 hour, that would be almost \$56 million for a summer  
11 jobs program, and it would be money well spent. Next  
12 slide, please.

13 We know it would be money well spent because of  
14 research. Right? Research on place-based  
15 interventions that do not involve law enforcement that  
16 have been mentioned today, like greening vacant lots,  
17 whole home repair, youth social and cognitive skills,  
18 mowing and trash removal, summer jobs for youth. That  
19 is based on research done in Philadelphia, as are many  
20 of these findings. As you can see, four out of six of  
21 these buffet of choices are based on research done in  
22 Philadelphia and simply have not been taken to scale.

23 Next slide, please. These slides show that some  
24 of the key people and labs that are doing this work,  
25 including Eugenia South at Penn, are members of the 57

1 Blocks Coalition. Next slide. PAAN, which does the  
2 credible messenger of cure violence model, is also a  
3 member of the 57 Blocks Coalition. Next slide. And  
4 this just shows what we are trying to do with data  
5 here more broadly.

6 I also want to note that the Philadelphia Energy  
7 Authority used the 57 Blocks framework to determine  
8 15,000 streetlight locations throughout the city for  
9 the priority replacement and boosted light level  
10 locations under the Philly Streetlight Improvement  
11 Project. And these examples continue to mount of how  
12 this strategy can help inform place-based nonlaw  
13 enforcement initiatives.

14 So the strategy continues to evolve and be open  
15 to community direction. During community meetings in  
16 Summer 2022, people kept asking, "How many blocks are  
17 there now? The Inquirer analysis came out in  
18 September 2021. How many with 10 or more shootings as  
19 of today? So we worked to update the data. As of  
20 October 24th, 2022, there were 72 blocks with 10 or  
21 more shootings. By mid February 2023, there were 77  
22 blocks. Info on these blocks were used by Philly  
23 Truce in their Hug the Block Initiative.

24 By August 2023, there were 83 -- there were,  
25 excuse me, 89 blocks that had experienced 10 shootings

1 since 2015 as Rev. Holston discussed earlier. And by  
2 December 2023, there were sadly 96 blocks with 10 or  
3 more shootings since January 1st, 2015. While we were  
4 trying to be responsive to community requests, the  
5 changing number caused some confusion, undercut  
6 efforts to generate hope, and made it hard to assess  
7 progress. How can we know if we are making things  
8 better if the number of blocks can only grow?

9 Here's how we've updated the analytical approach  
10 to make the 57 Blocks framework more dynamic. The  
11 period covered in the original Inquirer analysis  
12 encompassed 2,440 days. Can you go back to that last  
13 slide? Sorry. And this shows basically that as we  
14 updated it, we were analyzing more days of data each  
15 time. That's why the number of blocks continued to  
16 grow.

17 So what we have basically done, and now go to the  
18 next slide, is focused on that 2,440 day time period  
19 initially used by the Inquirer. And if you look all  
20 the way at the bottom, at the 70 blocks, what that  
21 represents is that there were 70 blocks with 10 or  
22 more shootings from July 6, 2017 to March 11th, 2024.  
23 Right? So if you use the same time period, there are  
24 more than there were in the Inquirer analysis. Right?  
25 There are 13 more blocks that have experienced 10 or

1 more shootings.

2 My colleague Wes Weaver reran the numbers today,  
3 and we are now going down. There are now 68 blocks  
4 that have had 10 or more shootings in the equivalent  
5 time period. So again, we are trying to update things  
6 so that we can be more responsive and also just show  
7 our progress in a little bit better.

8 I also want to make it clear that I do sincerely  
9 believe the original 57 blocks from the Inquirer  
10 analysis deserve thoughtful attention. Some may have  
11 experienced a single shooting with 10 victims, others  
12 more episodic shootings that may have waned. Yet the  
13 intergenerational trauma remains. I'll leave that to  
14 expert leadership of EMIR and Mothers in Charge to  
15 discuss in a minute.

16 Before I do, the other effort we are working on  
17 to support the 57 Blocks Coalition involves creating  
18 open source code that can be applied to publicly  
19 available shooting data from OpenDataPhilly. The code  
20 will create line graphs for all blocks in the data set  
21 with 10 or more shootings with time on the x axis and  
22 the number of shootings on the y axis.

23 So I understand you can't probably see that, but  
24 the idea is this is all of the 57 blocks in one view,  
25 and then you can zoom in a little bit more to get

1 better understanding. For example, the number 1 block  
2 during this time period was the 800 block of East  
3 Allegheny, number 3, 3100 block of Kensington Ave,  
4 number 4, the 700 block of East Clearfield Street.  
5 And that line graph basically shows how shootings have  
6 mounted over time.

7 If you look block by block, you can start to  
8 think about them like people. Right? Each block has  
9 its unique history, a story of how it got here and  
10 needs that kind of individualized attention and focus.  
11 Next slide, please. You can also see more episodic  
12 gun violence. For example, on the right, 300 block of  
13 South Street, the South street shooting, you see a  
14 line that goes up because there were a lot of victims  
15 of shootings, unfortunately, on one day.

16 You also see the 4100 block of Ogden Street.  
17 Next slide. There was a Father's Day shooting there  
18 in 2015 where 10 people were shot. That block might  
19 need -- and then it hasn't had shootings for a long  
20 period of time until it had another one recently.  
21 That block might need a different type of response  
22 than a block that has more persistent episodic  
23 violence, and this allows us to identify that.

24 Next slide. This shows two blocks that are close  
25 to EMIR Healing Center. And when we had this data and

1 talked about it with Chantay, as she may say, she  
2 knows these blocks. She doesn't need the data. The  
3 data supported reaffirmed her experience and the  
4 experience of her team. But if you put the next  
5 slide, you'll see that these two blocks are  
6 approximate to EMIR Healing Center in Germantown.  
7 Next slide, please. These are three blocks that have  
8 had 10 shootings during this entire time period since  
9 2015.

10 And I just wanted to lift these up to show that  
11 even blocks that have had 10 shootings that are on the  
12 low end of this kind of framework do have persistent  
13 episodic violence. So we want our model to be  
14 responsive and we can update it, but we also want to  
15 acknowledge that the trauma is still there if it's not  
16 addressed in those specific places.

17 So, again, sharing data about individuals is  
18 hard, sharing data about places is much easier.  
19 Philadelphia does not have a comprehensive  
20 place based, nonlaw enforcement strategy to reduce  
21 violence and address trauma. And I hope you've gotten  
22 a sense of how we've used data to help bring about  
23 such a framework. Thank you again for the time and  
24 opportunity.

25 CHAIR LANDAU: Thank you all so much for being



1 here, for sharing your expertise, your information.  
2 It's so very important as we go forward, try to help  
3 you and partner with you on solutions. I want to  
4 throw one question out for all of you, really. It  
5 starts with, some of your terminology really stuck  
6 with me, Reverend Holston, when you talked about  
7 having data courage. How have you worked with the  
8 administration in the past, and are you being received  
9 more warmly now so you can collaborate better on  
10 solutions?

11 MR. HOLSTON: Well, the previous administration,  
12 we were pretty much a critic of much of what they did.  
13 This administration is new and scrambling to deal with  
14 this crisis. I'm hopeful that my hearing from  
15 Commissioner Bethel today that he will actually come  
16 and get a full presentation. I know he left off  
17 Captain Cram -- I don't know the titles -- here to  
18 make sure he heard all of this. And I think we need a  
19 -- with all the data that you've seen, we really need  
20 a full conversation about the strategies that are  
21 necessary to reduce gun violence. And we have not had  
22 that conversation as of yet.

23 CHAIR LANDAU: Have you been interacting with our  
24 new public safety officer, Adam Geer?

25 MR. HOLSTON: Yes, I met with Adam about this.

1 We spent about a half an hour on some of this data,  
2 but I don't think it was really reflective in the  
3 issued report on public safety they just did. They  
4 didn't really take this into account. I think he  
5 wants to, but it just didn't.

6 CHAIR LANDAU: I look forward to you sharing this  
7 full presentation, all three parts of it, with them,  
8 along with community members as well. What do you see  
9 -- I appreciate also very much you talking about  
10 having a place-based strategy and that there is no  
11 comprehensive plan in Philadelphia. And the dream of  
12 mine is that with our new public safety director, that  
13 this is part of what we can do. They're supposed to  
14 be coordinating a lot of our data and effectuating it  
15 as well.

16 So many people have asked me where to start.  
17 Where do we start? There's so much to do. The  
18 historical context of redlining is just so striking.  
19 I saw it when the police department started first and  
20 put up their maps about where the shooting was. You  
21 could see the red lines there around Temple. I was  
22 teaching a housing law class at Temple Law School, and  
23 I did these maps, and I was like, here's the problem.  
24 And then you can see the shootings and the violence  
25 happening up there. Where would you suggest to the

1 administration where they start, where we start, where  
2 we help to fund?

3 MR. HOLSTON: Well, the first thing I would say  
4 is we've been advocating for more resources for  
5 organizations like EMIR, Frontlines Dad, Mothers in  
6 Charge, and all the other organizations. And I've  
7 been advocating for that since 2017. We have seen an  
8 uptick from the city of 13.5 million. But if we did  
9 much more -- and really what we need to do is build  
10 them as institutions, not organizations that are  
11 dependent upon the grant this year, but they didn't  
12 get it last year, so I got to let staff go and I can't  
13 continue, and I'm building staff, but I'm losing them  
14 because I lost my grant. That kind of stuff really  
15 has to stop.

16 They need a direct line item, which is what the  
17 57 Block Coalition is saying, in the budget, so they  
18 know have reliable, credible resources so they can  
19 plan three years, five years, 10 years out. And so  
20 when a crisis comes, as this crisis came, everybody  
21 was saying, "Well, what's the community going to do?"  
22 Well, if you defund the community, then you can't  
23 expect the community to respond. And in 2008, Mayor  
24 Nutter came in and defunded all the community  
25 organizations.

1           So we need to really fund these organizations for  
2 real. We need much more than 13.5 million. We put a  
3 proposal together of 25 million just to deal with some  
4 of these 57 blocks, and I believe that is a credible  
5 proposal. It goes in great detail about what we need  
6 and how we're going to do and work on these various  
7 different strategies that, as Dr. Gur has said over  
8 and over, have been proven to be effective. We have a  
9 strategy. We have a way of doing this. We just need  
10 to fund it.

11           And then we start with funding that piece first,  
12 and then we dare to challenge our financial  
13 institutions, our banks, to stop the redlining  
14 practices that are not just historical, but are  
15 present day as well. I think if we worked on those  
16 two things together, Council and this 57 Block  
17 Coalition, we could really make a real change in our  
18 community and talk about drastically reducing gun  
19 violence even more. I'm going to turn to everybody  
20 else here. I think they want to answer that question.

21           MR. GUR: I just wanted to add that when groups  
22 like EMIR are defunded, it also negatively impacts and  
23 retraumatizes victims, because it doesn't just mean  
24 that they can't keep their personnel, it means that  
25 they can't keep their personnel and their personnel

1 can't keep those caseloads. They might have just been  
2 developing rapport, making breakthroughs with people,  
3 and suddenly there's no more support. So I just  
4 wanted to lift it up in terms of retraumatizing the  
5 very people we're trying to help.

6 MS. LEVY: And just one other addition too,  
7 throughout today's hearing, I hear a lot of questions  
8 about how is the police reaching out and working with  
9 community groups? How is public health reaching out  
10 to community groups? We need to make sure that these  
11 community groups have the funding to give their time  
12 and expertise to these as well. That needs to be part  
13 of the funding plan.

14 MR. HOLSTON: Yeah. And they have to lead this.  
15 It can't be the government comes up with a solution or  
16 a plan, which happened in the previous administration  
17 two times, came up with a plan without community  
18 input, and they said, "Hey, community, take the plan."  
19 No. These organizations should be leading it. They  
20 should be writing the plan. We put together a plan,  
21 but it was all their input, and the input of 75  
22 community organizations roughly, conversations we had,  
23 they have created what is here. It didn't come just  
24 from us.

25 I really think we need to start to respect the

1 leaders that we have here in the City of Philadelphia.  
2 Dr. Dorothy is known all over the nation but can't get  
3 this respect to even bring together her advocacy about  
4 a plan of what to do by our own city government. We  
5 always, in Philly, disrespect those gifts and those  
6 talents of people that are right here, that across the  
7 nation are respected, but not respected right here in  
8 their own city. And that has to stop.

9 CHAIR LANDAU: Thank you for that. Within the  
10 city government, what programs are working and what do  
11 you think needs additional investment or focus?

12 MR. HOLSTON: I would say quickly -- and then I  
13 see Oren wants to jump in, but I would say quickly,  
14 the program you heard from Pilar earlier and Dr. Ruth  
15 Abaya and her work that created that program was the  
16 kinds of programs that we really need to be doing. In  
17 other cities, the Department of Health is the center  
18 of gun violence, not the police. They look to the  
19 Department of Health and they treat it as a public  
20 health crisis.

21 Public health crisis means that we all are  
22 infected. The infection here for all of us in terms  
23 of violence is the trauma that we've all experienced  
24 over the last four years. I heard Councilman Johnson  
25 say a couple of days ago, "The numbers are going down,

1 but I don't feel it." He didn't even recognize.  
2 That's not just a media perception. That's also the  
3 effect of trauma, that we're still traumatized even  
4 after we're safer, and we're still feeling the trauma  
5 of what we experienced two years ago. If we don't  
6 even see that we are traumatized in this and need help  
7 to process all of what we're going through, then how  
8 are we going to help other people?

9 A public health approach understands that all of  
10 us are traumatized. We all have to do certain things.  
11 There are some that are more at risk that have other  
12 things they have to do. There are some that are deep  
13 involved or have the infection and we need to do them  
14 differently. But a public health approach looks at  
15 all of it comprehensively and not just from a law  
16 enforcement approach. So what they're doing in the  
17 Department of Health is really a major part of the  
18 plan that needs to be lifted up.

19 MR. GUR: Yeah. I would just reiterate some of  
20 the points from the buffet of choices. Right?  
21 Greening vacant lots has been shown to work in Philly.  
22 Double it, triple it, do it more often. Home repair.  
23 Whole home repair, we know that's going off at the  
24 federal level as well. More of it. Partner with  
25 Eugenia South. She's doing it now. She got a big

1 federal grant to do it in West Philly, the Deeply  
2 Rooted Project.

3 Mowing and trash removal, more of it. Right?  
4 Just go to the places that are getting that and do it  
5 twice as often. Double the number of people, for  
6 example. The summer jobs for youth, that has been  
7 shown to work in Philadelphia, 80 percent decline in  
8 juvenile incarceration, declines in property and total  
9 arrests among young people, 33 percent decline in  
10 child protective services, 31 percent decline in  
11 mental health and substance use services. So by  
12 investing in the front end, you don't have to pay for  
13 those other things on the back end when somebody gets  
14 into contact with the system.

15 So my understanding is there are roughly 8,000  
16 summer jobs for young people across the City of  
17 Philadelphia. We showed that you need 18,000 just for  
18 young people on the 57 blocks. So double, triple,  
19 quadruple, whatever -- I can tell you what the math  
20 is, not top of mind, but that's what I would  
21 recommend.

22 MS. LEVY: And the one thing that I'd add to this  
23 is, as I mentioned, we all know that the root cause  
24 here is disinvestment. And we see panels of community  
25 groups, panels of police, but we don't see a panel



1 from the financial services industry here. They are a  
2 big -- they need to be a big part of the solution. If  
3 we're all scrounging to find money and find resources,  
4 we need to be calling those partners to the table too  
5 to volunteer their time to think about how they can do  
6 better and invest in the ways that our community is  
7 asking for.

8 CHAIR LANDAU: That's absolutely right. Your  
9 work with banks, that was eye opening again. I've  
10 been in many of those lawsuits and situations where  
11 you watch that you're sitting there in disbelief and  
12 just wish you could have gotten ahead of the harm  
13 because whatever is happening in that lawsuit is not  
14 fixing the damage that was done and the historical  
15 damage. So the goal is to get ahead of it, to make  
16 sure that none of these bad actions can happen, and  
17 also to show the return on the investment when you  
18 actually invest in communities. You got to give them  
19 the belief.

20 MR. HOLSTON: Yeah. I've used the analogy over  
21 and over, that we have a very strong -- we have two  
22 arms. We have a real strong muscular arm called  
23 enforcement. And that's really been beefed up, and it  
24 should in some way be effective in beefed up and  
25 strong. But we have another arm called prevention,

1 intervention, and really transformative justice, and  
2 that's really the redlining piece, that is very weak,  
3 very feeble, really of no consequence. You can't go  
4 in a fight and win the fight when you only got one  
5 arm. You need to have both. And that means we have  
6 to beef this arm up a lot more than what we've been  
7 doing.

8       And that takes courage. That takes courage  
9 because that looks at that budget as a moral document  
10 and say, "What in this budget do I need to change?  
11 And if I need to change drastically, how do I do it?  
12 And how do I do it in a way that people understand it  
13 and are not offended by it and deal with all the  
14 politics of it?" And I guess this is the clergy part  
15 of me that's coming out right now. It's really a  
16 challenge to you morally about what we're going to do.

17       If we know this is the data, we know what Dr. Gur  
18 is saying is the truth, then when you see the truth,  
19 how do you respond to the truth? And that's really on  
20 you guys as a part of writing that budget, because  
21 it's not about the words you say. It's about the  
22 money and the dollars you put in it.

23       My scripture tells me where your treasure is, so  
24 also is your heart. And so where's your treasure  
25 right now? Where is the moral budget of the city,

1 which is the treasure of the city? What are you  
2 saying with that budget?

3 And if all of this is true, we have to change  
4 what we're doing. And we can do it together without  
5 offense, without anger, without rancor, without  
6 anybody being upset, because we all have to do it. As  
7 the mayor has said, we have to be one Philly. We have  
8 to do this together, but we have to have a plan that  
9 we all can grab a hold of and feel that we're all  
10 included in that plan.

11 (Applause.)

12 CHAIR LANDAU: Thank you so much. Councilperson  
13 O'Rourke.

14 MR. O'ROURKE: Thank you, Madam Chair. Blessings  
15 all. I wanted to ask, it was interesting to me to  
16 hear during our budget hearings that the data that  
17 came out of the 57 Blocks Coalition was read as maybe  
18 passe or fluid and there had not been any indication  
19 or at least didn't seem to me that folks were aware of  
20 updated intel and data that had come through. Is  
21 there anything still outstanding that you feel like  
22 has not been heard by law enforcement or other bodies  
23 in this city? I can't agree with you more about  
24 needing both arms to be successful.

25 We have heard until we are blue in the face the

1 need for us to have enforcement, enforcement,  
2 enforcement, enforcement, enforcement, enforcement,  
3 enforcement. Is there anything that you feel like is  
4 not being received, heard as it relates to investments  
5 that you all have talked about and all of these things  
6 that we know actually defined that needs to be set on  
7 record so people can hear from you all?

8 MR. HOLSTON: I'm going to let Dr. Gur go first.

9 MR. GUR: I think in some respects the public  
10 safety plan that was released recently just  
11 underscores why we need this plan as well, because it  
12 really does focus on law enforcement. It does not  
13 include words like redlining or trauma or  
14 intergenerational. Right? So it's a policing  
15 strategy. And policing should be dynamic. Right?  
16 Their strategy needs to move around, as you heard  
17 earlier. But the trauma doesn't go anywhere unless  
18 it's addressed.

19 So in my mind, this is something that is  
20 complimentary and is about bringing resources to  
21 places after something has not been prevented. And  
22 unfortunately, regardless of how well our law  
23 enforcement is put out there, not everything can be  
24 prevented. So it's really about what happens after  
25 something really tragic happens and how do we work

1 intentionally, systematically, consistently to restore  
2 communities.

3 MR. HOLSTON: Yeah, I would agree with that,  
4 except, as I kind of said earlier, we have not had a  
5 good sit down meeting two or three hours and just,  
6 "Here's all the data we have, here's all the data you  
7 have. Where can we find common ground? Where can we  
8 agree?" I'm looking forward to that conversation.  
9 Now, I'm hoping this hearing will help that  
10 conversation.

11 Like I said, I did meet with Adam Geer. We did  
12 have some conversations. It's important to know we  
13 did, but with Commissioner Bethel and his staff and  
14 his team, we really have not had that full  
15 conversation. And we really do need, and I believe we  
16 will have it.

17 MR. O'ROURKE: I was going to say, do you feel  
18 confident, given your encounter today, that there will  
19 be on the book some time for you to have that sit  
20 down?

21 MR. HOLSTON: He's made a commitment to do that,  
22 and I know him as a man of his word, and I know that  
23 he'll do that.

24 MR. O'ROURKE: Thank you, Reverend Holston.  
25 Thank you, Madam Chair.

1 CHAIR LANDAU: Any other questions for this  
2 panel? Thank you so much for sharing with us. And  
3 with that, Mr. Serra, can you call the next panel?

4 MR. SERRA: The next panel to testify is Reuben  
5 Jones, Dr. Dorothy Johnson-Speight, and Chantay love.

6 CHAIR LANDAU: Thank you for your patience.  
7 Thank you for being here. And can you please state  
8 your name for your record before you testify?

9 MR. JONES: I got you, so I'm going first.

10 MS. JOHNSON-SPEIGHT: You came in first.

11 MR. JONES: Good morning. My name is Reuben  
12 Jones -- (clears throat) excuse me -- for the record.  
13 So I prepared a lot of notes, which I won't read. You  
14 have it on the record. I'm going to try to follow my  
15 own guidance and make a few points about the clean and  
16 greening component of focused -- I'm sorry -- 57  
17 blocks. That was a fault and slip. I apologize. But  
18 first, let me just take a minute or two just to  
19 introduce myself so that we have some cover for what  
20 I'm about to say.

21 So my name is Reuben Jones. I grew up in North  
22 Philadelphia. I did my undergraduate work at  
23 Millersville University, where I studied psychology.  
24 I have a graduate degree from Lincoln University in  
25 counseling human services. I served on Mayor Kenney's

1 transition team, the public safety committee, on the  
2 presidential war from President Barack Obama back in  
3 2015, and was the social service coordinator for the  
4 focus deterrence gun violence reduction strategy in  
5 Philadelphia back in 2013, in which we had the lowest  
6 gun violence rate in 50 years. So I say that just to  
7 kind of set the table so that we have a real  
8 understanding.

9 We've heard a lot of data. We've heard a lot of  
10 emotions. Thank you, Reverend Holston, for that.  
11 We've had a lot of common sense conversation, and we  
12 had some law enforcement input. But I just want to  
13 have a conversation. I just want to talk about some  
14 things that I think the elephant in the room, and I  
15 want to talk about the needs of the people that's  
16 represented by the elephant in the room.

17 So first, specifically, thank you, Nicole, for  
18 the whole redlining conversation. So violence doesn't  
19 exist in a vacuum. Right? People don't wake up one  
20 day and decide to be violent. That violence is  
21 cultivated through a culture of acceptance, social  
22 promotion, and a reward system. Right?

23 And if we're clear on that, then we can follow  
24 the trajectory of violence not only in Philadelphia,  
25 but across the country, as it relates particularly to

1 poor black and brown communities. So when we add that  
2 redlining component to and we talk about deliberate  
3 and intentional government neglect. Right? How do we  
4 write the course? And I want to be clear when I say  
5 these things that we are having a dialog, so I invite  
6 questions.

7       So there's been a lot of positive aspects to  
8 prevent gun violence in Philadelphia over the last  
9 couple of years, particularly through the infusion of  
10 financial investment. But what's really needed?  
11 Right? What does it take to take a person who has a  
12 mental acceptance to say, "It's okay for me to hurt  
13 this person to get this thing or to take a life for  
14 this reason?" We've seen data that says that most of  
15 the gun violence in Philadelphia stems from argument  
16 or disagreement. Right?

17       So we're really talking about changing that  
18 course. We got to talk about changing the culture of  
19 Philadelphia. Right? We got to talk about what goes  
20 into having a person change their mind from being  
21 violent and antisocial to being more communal and  
22 prosocial. Right? What does that mean? It's a bunch  
23 of rhetoric. Right? But the environment has a  
24 contribution.

25       I remember when I was younger, we used to watch



1 the kung fu moves at the theater on Sundays and we  
2 came back and clap our mom's broomstick to make  
3 nunchucks after seeing Triple Irons or Bruce Lee or  
4 whatever. Because the environment influenced us. We  
5 listened to music. And I see young people walking  
6 around reciting rap lyrics all day long with their  
7 headphones on, disconnected from the world because the  
8 environment contributed to that mindset.

9       Even during the pandemic, we told the world to  
10 put on masks to protect themselves and protect the  
11 people around them, and people adopted that as a way  
12 to hide from accountability. Right? So we've seen  
13 these things, we know these things. So when we start  
14 talking about cleaning and greening the community, I  
15 just want to take a second to give you -- Dr. Oren Gur  
16 did spend some time talking about those statistics.

17       So this is part of the research -- I just want to  
18 talk about return on investment -- that I did while  
19 working for focused deterrence while we seeking  
20 solution when they had this multi-agency  
21 collaboration, when we talk about infusing resources  
22 in the community and identifying the people that was  
23 most at risk to be a victim or perpetrator of gun  
24 violence.

25       And I found this piece of research from the

1 University of Pennsylvania. Right? So let me just  
2 read this real quick. "A major key to cartel and gun  
3 violence is the clean and greening the blight. By  
4 transforming vacant lots into a community based safe  
5 space and improve the lighting, improving overall  
6 community aesthetic, the goal of the clean and green  
7 initiative is to create a public space that serves as  
8 a symbol of hope and transformation for the  
9 communities coping with gun violence.

10 Clean and green in neglected neighborhood focused  
11 on healing by transforming these blighted spaces in  
12 high violence prone areas from an eyesore into an  
13 oasis of peace. Transforming those blighted areas  
14 will help to bring the community together, celebrate  
15 life, and promote hope by creating a sacred space that  
16 will be co-designed, co-owned, and fully maintained by  
17 the community coping with laws. This transformed  
18 space will provide a safe green space for neighbors  
19 and will serve as a communal symbol of peace and hope  
20 that will help maintain a safer neighborhood. When  
21 people feel cared about, they begin to care more about  
22 themselves and their community.

23 According to a study conducted by the University  
24 of Pennsylvania, "each dollar spent repairing  
25 abandoned buildings and vacant lots yields

1 respectively a \$5 and a \$26 return on that investment  
2 to taxpayers and the \$79 and a \$333 return investment  
3 to society at large through steps like installing  
4 working windows and doors in abandoned buildings, as  
5 well as removing trash and debris and planting grass  
6 and trees".

7       Renovated lots and homes may reduce neighborhood  
8 gun violence by as much as, get this, 39 percent. We  
9 talked about those 57 plus blocks representing 30  
10 percent, 30 percent of the gun violence in this city.  
11 30, that's a phenomenal number for me. And you don't  
12 have to be good at math to understand it if we could  
13 somehow address the violence in those areas  
14 specifically, then we could reduce gun violence in the  
15 city by 30 percent almost overnight.

16       Now, that doesn't mean that we don't have other  
17 areas of concern. It doesn't mean that we put all  
18 eggs in one basket, and this is the end all be all.  
19 After all, they got palm trees in California. They  
20 got beaches in LA. They still got gang violence,  
21 right? So what we talk about is not just beautifying  
22 the space and giving community ownership. We're  
23 talking about investing in human beings, which  
24 historically has never been done.

25       I grew up in North Phil over 24th and Lehigh,

1 right on 2700 block of Judson Street, right around the  
2 corner for 157 block 2800 of Bonsall. And growing up,  
3 we had a industry. We had Tasty Cake in the city. We  
4 had Budd Manufacturers. We had Botany 500 right there  
5 at Broad and Lehigh. We had the Philly Stadium at  
6 22nd Street and a Penn Fruit. There were jobs, there  
7 was opportunity. 22nd Street was like our black Wall  
8 Street. We had business up and down 22nd Street,  
9 whether it's the barber shop, the bakery, whatever.

10 But for some reason, all those employers are  
11 gone, all those industries are gone, all those  
12 businesses are gone. But we've seen the influx of  
13 cracks, guns, unemployment, lack of housing. And then  
14 we wonder why that's one of the number 1 hotspots for  
15 gun violence in the city. It's not a no -- it's a no  
16 brainer. This is not complicated.

17 In difficult circumstance, we need bold  
18 leadership. Not words, not speeches, not photo ops.  
19 And a lot of times, it's hard for me to hold back the  
20 emotions, because, I'll be honest with you, no  
21 disrespect to anybody, especially the preachers  
22 sitting here, but a lot of times, I feel like it's a  
23 bunch of bullshit. Everybody want to push the right  
24 button, to get reelected, to get financial support,  
25 donations, to be welcome into a community that you

1 haven't even visited beyond the election, to be  
2 welcomed by a bunch of people that you wouldn't dare  
3 sit at the dinner table with.

4       And I say this not as an accusation or  
5 disrespect. I say it as plain English because I live  
6 in -- well, I don't live there anymore, but I work in  
7 that community every day. And a couple years ago --  
8 for the last three or four years, we were doing  
9 surveys in that very community around gun violence,  
10 around public safety, around political accountability.  
11 You know what they said -- according to the surveys  
12 that we did, which was going door to door, talking  
13 people on the street, going to the supermarket, going  
14 to the barbershop, you know what one of the number one  
15 problems was that they identified? Trash.

16       We did a walkthrough from 29th to 22nd, from  
17 Indiana to Huntington, and we found one public trash  
18 can in that whole area. One. And that was at Dobbins  
19 at 22nd Lehigh High School. One public trash can.  
20 One. But do you know what we found? An 80 year old  
21 grandmother who'd been living in that neighborhood for  
22 over 50 years who got a fine from the city for trash  
23 that coincidentally, there's about 30 of these little  
24 corner stores where you -- you know the stuff you go  
25 buy, and people come out with their sodas and

1 sandwiches and potato chips, and then they walk into  
2 the bus, they go on where they go and toss on the  
3 ground, and the wind comes along and blows up against  
4 my step, my sidewalk, my property. And she got a  
5 fine.

6       You know what her fear was? "I live on a fixed  
7 income. I can't pay that." I think it was like \$56  
8 or something. But guess what that fine turned into.  
9 A lien on your property for this 80 year old  
10 grandmother who helped raise everybody in that  
11 neighborhood, who paid her dues, who don't even eat  
12 potato chips, who don't even drink Pepsi.

13       Where's the accountability for that? Who's going  
14 to stand up and say, "You know what? This ain't  
15 right. I'm going to make sure that we either add an  
16 additional trash day, we're going to send a crew out  
17 to pick up this we're going to add some cans or  
18 something"? And it sounds like a story too good to be  
19 true because we know they just clean a lot of -- ain't  
20 trash can, ain't a panacea. Right?

21       But we got to do it in conjunction with other  
22 things. We got to make sure that we invest in human  
23 beings. Those children got to walk to school every  
24 day over, around, and through those bloodstains,  
25 across that vacant lot with the rats, the broken

1 glass, the shell casings. The lack of investment  
2 shows we don't even care about them.

3 I don't know what kind of heart that this city  
4 council has -- and let me just say this while I'm on  
5 the city council, because I know I probably won't get  
6 this opportunity again. I'm very disappointed that  
7 even in this committee to talk about this day, we  
8 can't even get full presence, participation,  
9 acknowledgment from the people who have the power with  
10 their signature and their voice to say, "I give a  
11 damn, and we going to do something."

12 So again, I had a bunch of bullet points. I'm  
13 not going to go through them all, but I do have two or  
14 three that I just want to highlight real quick then  
15 I'll pass it to my colleagues. So I'm going to talk  
16 about the lots and alleys real quick. So at the 2700  
17 block of Judson Street, you know how it is in Philly,  
18 there are alleys vertically, but the top of the block,  
19 excuse me, there's a horizontal. It was not  
20 necessarily an alley, but there were two adjacent  
21 vacant lots between Bonsall and Judson.

22 And there was a couple of shootings there on this  
23 block. And one of the neighbors -- not just one, but  
24 some of the neighbors complained that what's happened  
25 is if you live in the area, you been create a maze, an

1 escape route where they do these shootings and  
2 immediately they can zigzag and go through these  
3 alleyways and vacant lots to get away. So even by the  
4 time the police get there, there's no evidence,  
5 there's nobody to apprehend. So the neighbors wanted  
6 to fence it up.

7       These people live on the block, and they were  
8 told that you can't put a lock on gates because it's a  
9 fire hazard for firemen. It's a hazard for firemen if  
10 there was a fire. And they were outraged at that. So  
11 you sacrifice a life. And don't get me wrong, a fire  
12 is a tragic situation for people who's their problem.  
13 But we got to come to some type of conclusion, some  
14 type of solution to say, how do we circumvent this  
15 violence that's permeating this city with reckless  
16 abandon. So that's one thing.

17       The nonlaw enforcement strategy, I think is  
18 important for us to recognize. Nobody here is  
19 devaluing or disrespecting the role that law  
20 enforcement plays, but let's also be real. Law  
21 enforcement comes after there's a victim. Law  
22 enforcement comes after somebody's been shot. After  
23 somebody's dead, somebody calls 911.

24       We're talking about prevention. We don't want it  
25 to get to the level that somebody gets shot. If we



1 can somehow create a space where people do the  
2 investment in mental health, education, job creation,  
3 stable housing, transportation, and eliminating these  
4 food deserts, as people's needs are met, as related to  
5 Maslow's hierarchy of needs -- right? You get what  
6 I'm saying? I think there is less temptation for them  
7 to engage in that kind of behavior that ends up  
8 victimizing somebody.

9       And I want to think of that lighting because  
10 that's important. Most of these blocks that we're  
11 talking about are poorly lit. You have people come  
12 home from 11:30, 12 o'clock at night from work,  
13 walking three, four, five blocks from the bus stop,  
14 maybe carrying groceries or a bag, and it's not well  
15 lit. Women are being victimized in those situations.  
16 Children are being victimized in those situations. I  
17 think, if anything, if nothing else, we could explore  
18 solar powered lighting if cost is an issue. But at  
19 the end of the day, those are some of the things that  
20 we want to commit to with this cleaning and greening.

21       So I think I'll stop there. I don't want to  
22 outweigh my welcome, but I appreciate the time and the  
23 opportunity to speak, and I'll be happy to welcome any  
24 questions at the end of our panel. So thank you.

25       CHAIR LANDAU: Thank you.

1 MS. JOHNSON-SPEIGHT: I was going to say good  
2 morning, but it's actually good afternoon. I've been  
3 here since 9:30. Thank you for the opportunity to  
4 give testimony this morning. I have something I  
5 prepared. We had to send over our testimonies. I'm  
6 going to do that first. So anyway, first of all, my  
7 name is Dr. Dorothy Johnson-Speight. I'm founder and  
8 national executive director of Mothers in Charge, have  
9 been in this role since May of 2003.

10 My 24 year old son colleague Jabbar Johnson,  
11 graduate University of Maryland Eastern Shore, working  
12 at Pickett Middle School as a counselor for children  
13 with diagnosis, was shot and killed seven -- shot  
14 seven times over parking space. Devastated my world.  
15 Didn't think I was going to survive his death, but at  
16 some point I knew I had to get out of that dark space  
17 where I was with the pain and grief and the trauma of  
18 his death and do something.

19 So Mothers in Charge was the vehicle that helped  
20 me live that I founded in 2003. Mothers in Charge has  
21 been an advocate for peace in Philadelphia for over  
22 two decades. We are teaming with the 57 Blocks  
23 Coalition to continue the work we do to reduce gun  
24 violence and to advocate for the underserved in our  
25 communities. We all know there's a gun violence

1 crisis in our city. We often hear about the violence.  
2 However, not enough is said about the long term  
3 effects and the violence it has on men, women, and  
4 children that are directly and indirectly experiencing  
5 the aftermath.

6       Gun violence leads to trauma in people's lives.  
7 Trauma can lead to long term, long lasting  
8 devastation. Trauma defined is deeply distressing or  
9 disturbing experience. It may lead to shock and  
10 sometimes long term effects. The effect of untreated  
11 trauma is often played out in our streets every single  
12 day in the City of Philadelphia. The grief work we do  
13 at Mothers in Charge exposes the results of how  
14 untreated trauma can lead to self destruction  
15 behaviors. People tend to self medicate with drugs.  
16 I did that because the pain was like that. Alcohol or  
17 other unhealthy behaviors.

18       The children suffering from trauma may have a  
19 hard time concentrating, even in school, or realizing  
20 their full potential. Have a hard time sleeping  
21 because some of them hear gunshots, and they hear it  
22 so often that they know whether it's a glock or this  
23 or that. Every night, they feel unsafe in this world.  
24 Children may also act out in school as a result. As  
25 the 57 Blocks Coalition has shown, some areas of

1 Philadelphia see more than their share of violence.

2 People are walking around on high alert, which  
3 may lead to high anxiety. Some appear shell shocked,  
4 a term often associated with war torn communities.  
5 Countries, I'm sorry. The 57 Blocks Coalition is  
6 advocating for more resources for the communities that  
7 have been underserved for many, many, many years. A  
8 continued lack of investment in the areas most highly  
9 affected by violence has caused ongoing stress and  
10 problematic behaviors.

11 Our aim is to reduce crime and to clean up these  
12 areas. We'll make a concentrated effort from city  
13 government and community partners. There needs to be  
14 medical care to address the mental, physical, and  
15 emotional wellness. We've had the food desert  
16 conversations for years. It's time to give people  
17 access to fresh fruits, vegetables, and meats without  
18 having to travel outside of their neighborhoods. It's  
19 part of time that we invest in people.

20 The youth need after school programs that will  
21 stem violence, swimming, chess, coding, homework,  
22 help. All these things would make a difference. It's  
23 simple. Parents need jobs that pay a respectable  
24 living wage, affordable housing and childcare. The  
25 safety of our citizens can no longer be ignored. Gun

1 violence is a public health epidemic. It's time for  
2 Philadelphia to show the world that we can live in a  
3 safe and secure environment. Investing in  
4 neighborhoods is the way to a safer, cleaner, and  
5 greener city. I want to thank our member Renee  
6 McDonald, who had to leave, but who wrote this.

7 I want to talk about these mothers standing here.  
8 I joined 57 Blocks and learned all of the data that  
9 you all have heard. It makes me angry to think that  
10 all this knowledge is out there and nothing is being  
11 done about it. Who is responsible for my son's death?  
12 The shooter and the deinvestment. That's what caused  
13 these lives to be taken. Sheila Ward's son murdered.  
14 See, I'm having a senior moment, and I know this  
15 mother real good. Tell me your name and your son's  
16 name.

17 MS. MELBOURNE: Angela Melbourne. My son's name  
18 was Amir Boston.

19 MS. JOHNSON-SPEIGHT: Crystal.

20 MS. ARTHUR: Crystal Arthur. My son, Christian  
21 Hamilton Arthur, was murdered in July 16th, 2017.

22 MS. JOHNSON-SPEIGHT: Pat Connolly (phonetic),  
23 son and grandson murdered in the streets of  
24 Philadelphia.

25 MS. CONNOLLY: And another thing, just Monday

1 night, the person that was murdered at 5th & Tabor, I  
2 know him and I know his --

3 MS. JOHNSON-SPEIGHT: It's on. Talk into it. We  
4 want to start it over again. Give it to Sheila.  
5 Start over again, ladies, please. This is what it's  
6 about. That's why we're here. We've been here since  
7 9:30 this morning. You need to hear us. Every  
8 councilmember need to hear us. The mic's not working.  
9 Come up here, ladies.

10 MR. LEOVITS: It's on right here.

11 MS. JOHNSON-SPEIGHT: This trauma is painful.  
12 This grief is painful. But every single day, these  
13 mothers get up to make a difference in this city to  
14 save other mothers and fathers and families from  
15 experiencing this. For 20-plus years, we've been on  
16 the front lines with no real resources and supports.

17 I have a chapter in San Francisco, LA, Kansas  
18 City. Most of my resources and supports come from  
19 another place, not in the city of brotherly love and  
20 sisterly affection, where we are living and paying  
21 taxes every single day. Go ahead, Sheila.

22 MS. WARD: My name is Sheila Ward. My son is  
23 Wayne Ward. He was 30 years old when he got killed.  
24 He had a wife and four kids, and his wife was pregnant  
25 with the fourth child when he was murdered. And it

1 hurts every day. It was in 2005, and I don't know how  
2 without Dorothy help that I get up and I do the work  
3 that I do with Mothers in Charge, and it's insane. I  
4 don't want my enemy to feel the way I do.

5 I get shrimp from these other women. They knew  
6 they just coming in, and I helped them. But we need  
7 more help. This is insane. I don't want this to  
8 happen to you, to you, to you. And if you feel this  
9 pain, you'll never regret helping us so you don't feel  
10 the pain.

11 MS. MICHELLE: My name is Michelle. My son Jamil  
12 was murdered in front of his house on March 26, 2019.  
13 His youngest daughter was in the house. She was only  
14 two, and she remember her dad being killed. And every  
15 time I get my grandbaby, she asks me, "Grandma, do you  
16 know the bad man that killed my daddy?" That hurts so  
17 much. It hurts, it hurts. Lord knows it hurts. It  
18 hurts so bad. Oh, man.

19 MS. MELBOURNE: My name is Angela Melbourne. My  
20 son, Amir Boston, was murdered October 29th of '20.  
21 We are now raising his seven year old son, another  
22 black male without a father. I remember seeing a  
23 movie of a little black girl being raped and dragged.  
24 And at the end of the movie, the lawyer said, "Close  
25 your eyes and picture this little black girl being

1 white."

2       And I asked you to close your eyes and picture  
3 having to go to the hospital because your child was  
4 murdered in the City of Philadelphia of brotherly  
5 love. Just picture that's your child. Picture how  
6 you would feel. Picture the pain and the grief.  
7 Picture standing there at the kitchen sink, like I  
8 was, and I heard them gunshots just for 10 minutes  
9 later the police would be ringing my doorbell telling  
10 me my child was just shot dead in the street. Picture  
11 that.

12       MS. ARTHUR: Hi. My name is Crystal Arthur. And  
13 my son Christian, he was murdered July the 16th, 2017.  
14 He's my only son, and it's not a good feeling to be  
15 where we are right now. I wouldn't wish this even on  
16 the parents of the children that killed my son. Can  
17 you please help us? Because we need a lot of help.  
18 It's not easy living day to day. We need all the help  
19 that we can get.

20       MS. CONNOLLY: My name is Pat Connolly. My son,  
21 Jason, my youngest son, he was 38 years old. He was  
22 murdered September of 2014. It'll be 10 years this  
23 coming September. He left one son who was 14 years  
24 old at the time of his death. I tried to do  
25 everything I possibly could do to help raise him and



1 to protect him and keep him from this happening to  
2 him, but just my worst nightmare came true. November  
3 the 19, 2023, my son's son, my grandson, he was  
4 murdered. He was only 22 years old. And it's just  
5 been really rough for my family.

6 At the time my grandson was murdered, I was  
7 already a member of Mothers in Charge, and now this, a  
8 second time. Just Tuesday, I was working on the  
9 election polls. We had a committee of five people.  
10 Three mothers of the five people there lost their son  
11 to gun violence. Three out of five.

12 Just Monday night, at 5th & Tabor, the young man  
13 that was murdered outside the bar, I know him, I know  
14 his mother, I know his family, and I know what they're  
15 going through. This is just hitting a lot of us  
16 really hard, and it's affecting so many people, too  
17 many people, and it's just got to stop. Thank you.

18 MS. JOHNSON-SPEIGHT: So you all have heard just  
19 a few of the mothers who've come through our doors,  
20 who are hurting every single day with trauma. They  
21 say, "Well, try to imagine", but I'm going to say to  
22 you, there is no way you can even imagine the pain of  
23 having to bury a son or daughter because someone made  
24 a conscious decision to take their life. Gun  
25 violence.

1           And you sat here this morning, you heard all of  
2 the statistics and all of the data. I was impressed  
3 with the commissioner's data that he's doing now and  
4 all the things you heard from 57 Blocks, the data.  
5 But that's not news. That information is not rocket  
6 scientists. You know that these things are happening.  
7 You know that there's a way to fix it or at least make  
8 a difference with it, but it's not being done. Why?

9           Everyday in our office at 990 Spring Garden, we  
10 get a list of homicide victims that we have to reach  
11 out to. We go to their houses, we have them come into  
12 our office providing grief support. Little support  
13 from the city to do this, but we have it in our heart  
14 to do it because we know the pain and grief of what is  
15 happening with these families. So we do everything we  
16 can to identify resources, usually outside of  
17 Philadelphia, to get the help to continue the work.

18           Every Monday and Wednesday, we mentor kids from  
19 Carson Valley, hoping to keep them on the right track.  
20 I've had a relationship with Carson Valley over 20  
21 years. These kids come every week. Now they're  
22 telling me they're closing Carson Valley because they  
23 don't have money. We go to the youth study center.  
24 We have a program -- we go in there with the little  
25 money we got from CEG. We work with the juveniles

1 there. They're sleeping on the floors. They're  
2 fighting one another. What's going on?

3       These are our children, our precious gift from  
4 God. But everybody seems to have turned their head  
5 and their back on them. Why? Maybe because they  
6 don't vote? I don't know, but it hurts. I've been  
7 doing this for 20 years, and I still feel the pain and  
8 grief of my son's death being shot seven times because  
9 of a parking space. No one really came to me and  
10 brought me any resources or support. When does it  
11 change?

12       All this data, all this information, how many  
13 blocks, and all this, you know this already. It's  
14 clear. 57 Blocks has made it common knowledge. It's  
15 out there, but it's being ignored. I really don't  
16 understand why. I really don't understand why. We  
17 need your help. We need your help to save lives, to  
18 save this city. I'm inspired now. A new  
19 administration. I'm hopeful. I'm really hopeful.

20       I served on Josh Shapiro's transition team. I  
21 served on Cherelle Parker's transition team. I've  
22 been doing this work, committed to this, not for any  
23 rhyming reason, but because I understand the pain and  
24 grief of it and I want to see something different  
25 happen in the city that I'm born and raised then. And

1 I don't want to see mothers keep coming through our  
2 doors like these mothers who are grieving the pain and  
3 grief of having to bury a son or daughter. It's the  
4 worst pain in the world. There's no words to describe  
5 it. And we're tired of seeing so many of them  
6 experiencing it. Please, let's do something about  
7 this now before it's really too late. Thank you.

8 CHAIR LANDAU: Thank you so much. Chantay, if  
9 just -- yes.

10 (Applause.)

11 CHAIR LANDAU: Just quickly, before you proceed,  
12 I just wanted to thank you so much, Dr. Speight. And  
13 also thank the mothers who are here for sharing with  
14 us. It is so painful to hear their stories, and I can  
15 hear and feel the grief from them. I know it touched  
16 all of us. We're so very sorry, and we know how hard  
17 it is also to share to us. But thank you for that.  
18 And I just want to also give you your space, Chantay.

19 MS. LOVE: My colleagues, I appreciate them.  
20 Because we work together, I won't talk long because my  
21 sinus and asthma flared up all night. And so I think  
22 my sister, that as to the cake, can you do it all?  
23 And I want you to know that when we're looking at the  
24 trauma and the community trauma, that we have to have  
25 a solution. And because we do have the solution, it's

1 worth us investing in the human spirit. It's worth  
2 it. I know that it's challenging, but what we do want  
3 to -- what I do want to say is that I don't want no  
4 more blood on our hands. That by not doing the right  
5 thing, we actually help pull the trigger. And if we  
6 don't want to pull the trigger anymore, in the  
7 countries watching us, they're watching how we're  
8 going to fix it.

9 I will say trauma support for community healing  
10 works. People say people don't want to get help. I  
11 will tell you in six months we have wind up doing over  
12 1,400 sessions of counseling for people experiencing  
13 this. So I'm going to close so I will have -- so I  
14 can breathe some more, is that we're in this together.  
15 And people see Dorothy and myself, EMIR Healing Center  
16 and Mothers in Charge, similar lived experiences,  
17 wanting the same outcome. And we always unite, and we  
18 asking that you all unite with us to make this work.  
19 Thank you.

20 MS. JOHNSON-SPEIGHT: I just want to add one more  
21 thing. When you look at the budget -- when you look  
22 at the budget for investment in communities, because  
23 as you heard, communities is the solution. We can do  
24 this, but we need investment in our communities. When  
25 I think of the shooter who took my son's life, and

1 now, having been a part of 57 Blocks, getting all the  
2 information and data about blocks and redline and all  
3 that, who's really responsible for these babies that  
4 are dying? Is it the shooter or is it deinvestment?  
5 That's really what I feel.

6 This knowledge is common knowledge. If you know  
7 it, do something about it. Invest in the communities.  
8 We're doing the work -- the decrease you've seen in  
9 violence in the last year or two is because of the  
10 work that we're doing. We can't arrest our way out of  
11 this. Thank you.

12 (Applause.)

13 CHAIR LANDAU: Thank you all so very much. I  
14 have a quick -- just one quick comment to make right  
15 now is that I've worked with all of you in a variety  
16 of capacities. And I want you to know clearly we  
17 brought you together here because we want to get  
18 humans and data together to help the city move forward  
19 and to fix this problem. I have volunteered side by  
20 side with many of you.

21 I know you do not want to spend all nights, all  
22 weekends giving out food and counseling and all of  
23 yourselves. You would rather have the problems solved  
24 and take care of yourselves. And if we had the  
25 investment in the communities, with food and with

1 investing in our schools, in our homes, and in all  
2 sorts of ways, when we have the flourishing community,  
3 then we don't have to do the back end of this.

4 So we are aware of, very obvious for us, I think,  
5 those of us, to see the front end investment that  
6 needs to happen in order to resolve this. And I think  
7 the tension then gets there in between about who sees  
8 what investment as valuable. Do anybody have a  
9 comment?

10 MR. O'ROURKE: Thank you, Madam Chair. Dr.  
11 Speight, working in an institution now for four  
12 months, I have realized that there was a lot of  
13 formality, which I guess by nature slows movement down  
14 a whole lot. Coming out of organizing activist  
15 movement spaces, I find myself struggling to perform  
16 surprise in this chamber because of what you said.  
17 When the data itself might be new this year, the  
18 bottom line is not new.

19 We know, and I know that your frustrations, while  
20 I may be a bit annoyed by the performance of surprise  
21 around things that have been repeated ad nauseam for  
22 years, your frustrations are much deeper as this isn't  
23 just a practice and argumentation for you. These are  
24 lived experiences. I wanted to thank the mother who  
25 was working the polls on Tuesday. Thank you for your

1 service to our democracy, as you are the mothers who  
2 have lost.

3 I believe I heard someone say that you've lost  
4 your son and your grandson. And you are still giving  
5 back to society. Thank you. And even in doing that,  
6 that you heard three out of five folks there had lost  
7 loved ones. So I'm saying this to say that I'm  
8 annoyed by having to pretend like I'm surprised by  
9 hearing the information, but I know that you are much  
10 more frustrated and pained in having to wait so long  
11 to see any action on it.

12 I think I can -- I think it's fair to say that  
13 you're talking to folks up here who will be advocates  
14 on these things. I think all of us are fairly new to  
15 this chamber. And so for whatever it's worth, do know  
16 that that is heard, that resonates. And all that we  
17 can do in terms of making sure that actual investment  
18 to save lives, because that's part of what drives my  
19 annoyance. So much of us are passionate about saving  
20 lives when the answers are there. And so yes, for the  
21 salvation of life and preservation of life, know that  
22 you have an advocate here to fight with you. Thank  
23 you so much for your testimony today.

24 MS. JOHNSON-SPEIGHT: Thank you for those  
25 comments. I appreciate it so much. Thank you.



1 CHAIR LANDAU: Thank you. Thanks for being here  
2 and for sharing with -- I'm sorry.

3 MR. HARRITY: It's all right. My heart does go  
4 out to you. Nobody should have to bury a child. I  
5 buried my first son not because of gun violence, but  
6 because of medical issues. And it's hard. And I  
7 commend you for having the strength to come up and  
8 talk about it because I almost had to leave the room  
9 myself because it brings up them same feelings again.  
10 I ran because of the gun violence in my neighborhood.

11 I live in Kensington. I don't have to live in  
12 Kensington. And it's kind of funny. People don't get  
13 it because they ask me, "Why do you live in  
14 Kensington?" And I tell them that's where the work's  
15 at, but they don't get it. So I appreciate you guys,  
16 and I thank you for the work you're doing. And as my  
17 colleagues said, we may be new, but we're looking to  
18 get to this. I ran because I was tired of burying my  
19 kids. And when I say my kids, I mean the kids in my  
20 neighborhood. I talk to them. They're good kids.

21 So we definitely have to do a better job of using  
22 all the resources that are available to us. Before I  
23 became a councilman, I was Senator Street's chief of  
24 staff, and we paid for 200 repasses in one year from  
25 the district. That's outrageous. From one district.

1 It's just outrageous. So I appreciate that you had  
2 the strength to come here and share your experiences  
3 and your story. And we are willing to look at  
4 everything. We want to make sure that we're using  
5 every tool in that toolbox.

6 And trauma, I talk about it. My colleagues know  
7 I talk about it every day. The trauma these kids are  
8 facing now, just on their way to school, is what's  
9 going to turn the next bunch of addicts like myself.  
10 I'm recovering 13 years, but the reason I got there  
11 was for not dealing with the trauma I had, first as a  
12 child and then from losing my child. Before I lost my  
13 child, I had 12 years of sobriety. And after losing  
14 my child, I never went to deal with that because I'm a  
15 man, we just go on our way. And I've learned from  
16 experience that that's not the way to do it. You need  
17 to be able to get that out in order to move on. It's  
18 not like you're going to forget.

19 MS. JOHNSON-SPEIGHT: Never.

20 MR. HARRITY: But you need to move on with your  
21 life, and we need to treat that trauma. And that's  
22 why I came here. And so I appreciate you all. Thank  
23 you.

24 MS. JOHNSON-SPEIGHT: Thank you for the work  
25 you're doing. And please allow me to extend my

1 deepest sympathy to you and the loss of your child.  
2 Although it wasn't violence, it was the death of a  
3 child. And there's no right way to lose a child. I  
4 had a two and a half year old daughter that died of  
5 bacterial meningitis before my son was murdered. So  
6 the pain and grief and trauma of having to bury a  
7 child is the worst pain in the world. There's no pain  
8 in the world like it.

9       And I have a mother who has your story. She was  
10 clean for many years, and after the death of her son,  
11 John John, she started using again too. But she's  
12 clean today and a part of the team that goes out every  
13 day to make a difference in the city. Thank you.

14       MR. JONES: Can I just add one last word? I just  
15 want to say, we live in a democratic city. Right? We  
16 live in a city where 12 or 13 of our city councils are  
17 African American. We live in a city where 80 percent  
18 or more of these gun violence deaths are African  
19 Americans. People who have suffered loss and are  
20 doing this work to save lives and to prevent other  
21 mothers from crying shouldn't have to sit up here like  
22 Vegas to get the city to put money into the city's  
23 budget to permanently fund violence prevention  
24 efforts. Thank you.

25       CHAIR LANDAU: Thank you all so much for being

1 here and for sharing your stories with us. And thank  
2 you for your incredible work. We will do everything  
3 that we can to support you. There is now public  
4 comment. And is there anybody here for public  
5 comment? Mr. Serra, can you call the names of the  
6 folks who are here for public comment?

7 MR. SERRA: The first speaker is Stan Shapiro.

8 CHAIR LANDAU: I'm so sorry. Can I just say one  
9 more thing while this panel is still here? While two  
10 of our committee members did have to leave for other  
11 meetings that we are on, know that they can and are  
12 probably watching it from a different space. And I  
13 will make sure -- I promise you this, I will make sure  
14 that I take the clip of this session and make sure to  
15 share it widely with all of Council and make sure to  
16 share it with the Mayor's office as well and just tell  
17 them how important it is that they watch this  
18 committee hearing.

19 MS. JOHNSON-SPEIGHT: Is there any way that we  
20 could also get a clip?

21 CHAIR LANDAU: Yes.

22 MS. JOHNSON-SPEIGHT: Thank you. And you're  
23 welcome to come back to Mothers in Charge anytime.  
24 Thank you.

25 CHAIR LANDAU: Can't wait to see you again.

1 MR. SERRA: The next speaker is Emily Dowdall.

2 MR. DOWDALL: Ready?

3 CHAIR LANDAU: Thank you so much. Please state  
4 your name for the record.

5 MR. DOWDALL: Emily Dowdall. Hi, good afternoon.  
6 At Reinvestment Fund, we are acutely aware of the  
7 harmful and unjust outcomes associated with a lack of  
8 equitable investment in specific communities, and for  
9 black and Hispanic households in particular. Our  
10 commitment to reinvest in effective neighborhoods is,  
11 of course, in our very name. We are a national  
12 community development institution headquartered here  
13 in Philadelphia, and I run the policy solutions team,  
14 which uses data and analysis to support strategic and  
15 equitable policy and investment decisions.

16 It's been said that mortgage and home improvement  
17 loans are the lifeblood of housing, and without those  
18 dollars, housing markets, not to mention the quality  
19 of homes and neighborhoods, will inevitably decline.  
20 My team regularly analyzes Home Mortgage Disclosure  
21 Act data to understand where this lifeblood is flowing  
22 and where and for whom it is constricted.

23 We find that deeply, unequal access to mortgage  
24 financing persists. The most recent census of  
25 mortgage data showed that while 40 percent of

1 Philadelphia's households identify as black, only 24  
2 percent of mortgage loans to purchase, refinance, or  
3 improve primary homes went to black borrowers. And  
4 because black Philadelphians, on average, have lower  
5 incomes and less wealth, they tend to buy less  
6 expensive homes, which means that as a group, they're  
7 receiving an even smaller share of all mortgage  
8 dollars, just 17 percent.

9       This pattern is partly explained by lower rates  
10 of applications for mortgages and also by denial  
11 rates. The denial rate for black applicants across  
12 all types of primary home mortgages was almost twice  
13 the rate for white applicants, and the denial rate for  
14 Hispanic applicants was also above average. We also  
15 found disparities when we looked at mortgage flows and  
16 the racial and ethnic makeup of census tracts. Denial  
17 rates were higher in majority black and Hispanic  
18 tracts for borrowers of all racial and ethnic groups,  
19 even while the general pattern held that black and  
20 Hispanic borrowers had higher denial rates. This  
21 dynamic echoes historic redlining where loans were  
22 denied based on neighborhood demographics.

23       One reason that access to home loans is so  
24 important for advancing racial equity is that  
25 homeownership is still one of the most common paths to

1 wealth building in this country. But not all mortgage  
2 loans are for owner occupants. Our analysis also  
3 shows that in a majority black and Hispanic tracts, a  
4 much larger share of loans are for investment  
5 properties rather than primary homes compared to  
6 majority white neighborhoods. This raises the specter  
7 that prospective homebuyers may be getting crowded out  
8 of the market by investors.

9       These troubling patterns were more pronounced in  
10 the 57 blocks where mortgage originations were  
11 constrained in 90 percent of the 57 blocks where black  
12 and Hispanic mortgage denial rates were more than one  
13 and a half times the denial rate for white applicants  
14 in half the tracts, and where mortgages for investment  
15 properties accounted for a greater share of all loan  
16 activity, at more than a third of originations  
17 compared to 20 percent citywide.

18       Altogether, our analysis supports the case for  
19 targeted resources for public and private sector in  
20 areas that have long been underinvested, more active  
21 enforcement of fair housing and fair lending laws, and  
22 the need for increased responsible lending to  
23 households of color. Thank you.

24       CHAIR LANDAU: Thank you so very much. And thank  
25 you for all the work from the Reinvestment Fund --

1 MR. DOWDALL: You're welcome.

2 MR. SERRA: The next speaker is Peter Winslow.

3 CHAIR LANDAU: Please state your name for the  
4 record. Thank you.

5 MR. WINSLOW: Good afternoon, members of the  
6 Committee on Technology and Information Services. My  
7 name is Peter Winslow. I'm a Philadelphia resident.  
8 Thank you for this opportunity to speak to you today  
9 on behalf of the Philadelphia Public Banking Coalition  
10 and as vice chair of the Public Banking Institute in  
11 support of the 57+ Blocks Coalition and resolution  
12 number 240043.

13 I last saw Damon Taylor in the hallway of the  
14 Imhotep Institute Charter High School about an hour  
15 before he was shot and killed at the Septa bus stop at  
16 Oakland and Godfrey. Like all Philadelphians, I feel  
17 the presence of gun violence deeply and personally. I  
18 also mourn the death of Carol Hemingway, who is my  
19 friend and Philly thrived colleague in Grays Ferry.  
20 She died way too young from disease caused by air  
21 pollution from the refinery she fought against until  
22 her dying breath.

23 The approximate cause of these deaths or deaths  
24 like these may be a bullet or toxic air, but the  
25 underlying cause is failure of our society to assure



1 that, for everybody, our inalienable rights to life,  
2 liberty, and the pursuit of happiness. The pain we  
3 experience due to violent death from guns, slow death  
4 from environmental degradation, death of the spirit,  
5 death of hope is the result of systemic inequities.

6 Data presented today confirms the correlation of  
7 gun violence, shortened life expectancy, poor  
8 education, poverty, environmental degradation, and  
9 other metrics of misery within specific neighborhoods.  
10 These conditions were created systemically by historic  
11 practices such as redlining. The system, specifically  
12 the financial system, perpetuates these conditions.  
13 The system doesn't incentivize investments targeted to  
14 benefit the 57 plus block neighborhoods. The system  
15 creates gaps in the availability of credit and capital  
16 on fair and equitable terms. The system works fine  
17 for some, but not for all of us.

18 But the systems of American democracy of, by, and  
19 for the people began in Philadelphia. The United  
20 States financial system was invented in Philadelphia.  
21 Leadership, the spirit of William Penn and Benjamin  
22 Franklin and Alexander Hamilton, remains in  
23 Philadelphia's DNA. Mayor Parker voted to establish  
24 the Philadelphia Public Financial Authority when she  
25 was a councilmember. She can fulfill her mayoral

1 responsibility to implement the law by appointing the  
2 initial PPFA board today.

3 Establishing the PPFA, precursor to a public  
4 bank, will inject a catalytic agent into our local  
5 financial ecosystem. The PPFA will democratize money.  
6 The PPFA will empower stakeholders in our community.  
7 The PPFA will promote public benefit over private  
8 profit. The PPFA will direct our money for our  
9 prosperity. The PPFA will assure access to finance as  
10 a human right for all Philadelphians. Fix the system.  
11 Establish the Philadelphia Public Financial Authority.  
12 Thank you.

13 CHAIR LANDAU: Thank you. Can you please state  
14 your name for the record?

15 MR. SHAPIRO: Madam Chair, nice to see you. It's  
16 been a while. Members of Council, my name is Stan  
17 Shapiro. I'm a member of Philly Neighborhood Networks  
18 and also a member of the Public Banking Coalition. I  
19 work closely with Peter and others on trying to change  
20 our financial system so that it actually responds to  
21 the needs of people and all of the issues that we've  
22 been hearing today.

23 We are not a poor city. We are constantly being  
24 told that we are a poor city. We are not a poor city.  
25 What is true is that the resources and wealth that we

1 have is poorly distributed. Not enough people have  
2 enough to access what is good in life, and others have  
3 much more than they need. And there are many  
4 businesses which have much more than they need and  
5 some that are struggling. And we can turn that  
6 around. It's not inevitable.

7       For instance, in terms of wealth, the city and  
8 gas workers pension funds, they contain \$8 billion in  
9 reserve. The budget of the city is less than that.  
10 So a budget and a half is contained within that fund.  
11 The primary responsibility of those funds, of course,  
12 is to assure the continuing financial security  
13 promised to city workers when they retire.  
14 Nevertheless, the ultimate welfare of city employees  
15 at any age depends on the economic and social  
16 condition of the city itself, and we've seen that  
17 today far too graphically.

18       Critics voice concern, however, that there is too  
19 much risk if the fund invests in local Philly  
20 enterprises and infrastructure, which is pathetically  
21 wrong. This is a thriving city with tremendous  
22 potential, and to suggest that the pension fund cannot  
23 find sound investments in Philadelphia is insulting,  
24 and this has been done in other places.

25       The concept of focusing and targeting local

1 pension funds is known as economically targeted  
2 investment. It's been a feature of New York City  
3 pension funds for 30 years. Yet we're told that  
4 investing locally is not safe. But the reality is the  
5 pension fund is not managed in a way to keep the  
6 investments safe. A report by the city controller in  
7 2021 indicated that it has investments in options,  
8 futures, forwards, swap agreements, all of which are  
9 speculative.

10 Private equity investments, for instance, are  
11 targeted for 12 percent of the pension fund. Those  
12 are highly risky. Everyone knows that. There is no  
13 reason for taking such risks above the minimal normal  
14 business risk of investing in Philadelphia  
15 neighborhoods. And the pension fund does respond  
16 occasionally to the notion that it needs to consider  
17 the public good when it makes its investments. That's  
18 why it excludes investments in certain Russian  
19 companies, private prisons, and arms manufacturers,  
20 and cigarette manufacturers.

21 Moving unproductive investments into Philly  
22 centric investments would be totally consistent with a  
23 portfolio aiming for safety and return with an extra  
24 moral bonus. We've talked about the morality of the  
25 situation we have. Those investments can build up

1 struggling communities all around the city.

2       So let me give some examples. As I said, New  
3 York has had a targeted investment program since the  
4 1980s. They've placed investments valued at \$4.3  
5 billion in affordable housing in New York. \$4.3  
6 billion. The program allocates two percent of its  
7 pension funds toward economically targeted  
8 investments, addressing market inefficiencies by  
9 providing liquidity to underserved communities and  
10 populations citywide.

11       A federal GAO office report in 1992 found 15  
12 public pension fund investments in affordable housing,  
13 most of which involved collaboration with other  
14 programs. There may be fewer of those now because  
15 pension funds have been privatized. Democrats, and I  
16 don't mind confessing to be a Democrat in this  
17 environment, have for decades talked about the fact  
18 that we need investments in people, and that was a  
19 feature of public pension funds for decades.

20       But Wall street stepped in, found this huge  
21 amount of investment capital, and convinced bodies all  
22 around the country, including in Philadelphia, because  
23 I was actually on the staff of city council in the  
24 eighties when Council first decided to move from safe  
25 investments in municipal bonds to the stock market on

1 the same basis that we're told that Social Security  
2 funds should be invested in the stock market, because  
3 that's where you make money. And that's also where  
4 you have incredible risks of losing money and you  
5 support all kinds of ventures that do nothing for the  
6 City of Philadelphia and in many ways directly harm  
7 the people of the city.

8       There are other investment opportunities in  
9 environmental sustainability, and Peter is an expert  
10 on that, and if you'd like, I'm sure that he could  
11 elaborate. But the Philadelphia Green Capital  
12 Corporation could leverage financing from the pension  
13 funds for programs promoting renewable energy and  
14 energy efficiency, and those funds could be targeted  
15 to areas where there is particularly need.

16       The pension fund could also help the PGCC  
17 leverage grants and capital investment from private  
18 sources. For example, a PGCC grant under the  
19 Inflation Reduction Act could implement a clean  
20 communities investment accelerator program that  
21 collateralizes loans from the pension fund, thereby  
22 further expanding their capacities.

23       Financial incentives provided by the Inflation  
24 Reduction Act and other recent legislation now emit 30  
25 percent to 50 percent of renewable energy and energy

1 efficiency project costs in the form of tax, credits,  
2 or direct payments. Because such projects require  
3 upfront capital outlays, the availability of financing  
4 from the fund would expedite program implementation  
5 tremendously.

6       And there are also investment opportunities in  
7 co-op development projects. And co-ops are a great  
8 source of capital that improves communities on a  
9 permanent basis. Co-ops do not pick up their assets  
10 and move to another city. They don't move to  
11 Malaysia. They are made up of people who live in the  
12 city, who have a stake in the city, and who can  
13 advance the interests of all the people in their  
14 communities. So if we can help co-ops, we're helping  
15 people in communities.

16       The fund can make standalone investments in co-  
17 ops, as it has done with the Weavers Way Co-op  
18 expansion to stores in Ambler and Germantown for  
19 smaller scale co-op ventures. Credit unions, which  
20 are a form of co-op organization for financial  
21 purposes, have created investment vehicles in other  
22 countries. They could do that here.

23       Community land trusts could hold property of a  
24 size and for a purpose suitable for investment by the  
25 pension fund. Financing very long term investments in

1 community land trust properties could be extremely  
2 useful as a capital source for refinancing expiring  
3 use properties. Those properties which were required  
4 by FHA to remain low income, which are expired, and  
5 we've heard about many of them over the last few  
6 years, we need capital to preserve those in the public  
7 domain. This could be a source of capital for that.

8       There are many other possibilities. Employer  
9 assisted housing programs for city employees. They  
10 are living in neighborhoods all around the city.  
11 Geriatric focused, federally qualified health centers,  
12 and senior housing that diverts people from nursing  
13 homes, PGW energy conservation activities repaid with  
14 PGW loans, neighborhood improvement district lines of  
15 credit for capital improvement, energy conservation,  
16 or stormwater management.

17       The bottom line is clear. \$160 million from the  
18 city pension fund, just two percent of its portfolio,  
19 that's the percentage they use in New York, could  
20 easily be invested in economically targeted  
21 investments here in Philly, where this fund was  
22 created, its coffers are filled and taxpayers continue  
23 to contribute along with city workers.

24       These safe and sound investments can stimulate  
25 the local economy, expand jobs and economic



1 opportunities, and thereby improve the city's tax base  
2 and support the beneficiaries of the pension fund in  
3 the present as well as upon retirement. Thank you.

4 CHAIR LANDAU: Thank you so much for sharing.  
5 Please state your name for the record.

6 MS. LASKER: My name is Kay Lasker. I wanted to  
7 speak on behalf of one of the programs that we have  
8 developed jointly with Power and the Philadelphia  
9 Public Banking Coalition. We have labeled our efforts  
10 Bring our Money Home. The concept is to have  
11 Philadelphia residents and other organizations, such  
12 as church groups and other charity, move their bank  
13 deposits from the big banks to the local community  
14 banks, including the minority oriented banks and also  
15 credit unions.

16 We believe this will enable a more positive  
17 relationship between local financial institutions and  
18 the community. It can also increase the circulation  
19 of local dollars through the community. What can  
20 local community banks offer that big banks have not?  
21 These small banks mostly offer the same array of  
22 services at lower costs and often better interest  
23 rates on savings and better terms on credit cards and  
24 other loans.

25 Small and mid-sized banks control less than one

1 quarter of all the assets, yet they account for more  
2 than half of all the business lending. Key decisions  
3 are made locally by people who live in the community  
4 and therefore are stakeholders, thereby having a  
5 personal interest in their local community. By  
6 backing institutions that share the commitment to  
7 Philadelphia, then more the communities prosper and  
8 the local banks also benefit.

9       Usually, big banks use their deposits to invest  
10 in other regions of the country and abroad, also other  
11 Wall street interests like the fossil fuel industry,  
12 thus neglecting the local community. Albert Einstein  
13 tried to teach us the fallacy of repeating an  
14 unsuccessful practice and hoping to get a successful  
15 outcome. And Buckminster Fuller advised us that if a  
16 model is not working, get a new model. Wise people  
17 who came before us warned us not to forget the lessons  
18 learned from history. Yet we have permitted our city  
19 to become entrapped in the big bank debt spiral,  
20 thereby never having enough resources to lift people  
21 out of poverty and provide all the residents with a  
22 better quality of life.

23       There are studies by economists who asked an  
24 important question, why have certain families managed  
25 to acquire great wealth and also managed to maintain

1 this wealth and successfully passed it on to the newer  
2 generations? Do all of these various groups have a  
3 common practice that has significantly enabled their  
4 success? And the one common practice they found was  
5 they positioned their financial activities so that  
6 they collected interest over long periods of time.

7       However, Philadelphia each year pays out a high  
8 interest load to large banks, money that could be  
9 redirected toward the city's benefit and, by the way,  
10 of a Philadelphia public bank. Big banks do not  
11 direct profits towards investing in Philadelphia. The  
12 pension fund investments, along with the community  
13 bank investments and a more efficient management of  
14 Philadelphia finances can be a game changer and  
15 enhance the economy of the city. All it takes is to  
16 adopt a new model for managing investments and  
17 financing the city and a more efficient way for  
18 Philadelphia future and through the public bank, an  
19 adequate number of community banks sprinkled  
20 throughout the city. Thank you.

21       CHAIR LANDAU: Thank you so very much.

22       MR. SERRA: Do we have Donna Jones or Reverend  
23 Jeanette Doris? Chair Landau, there are no more names  
24 for public comment.

25       CHAIR LANDAU: Well, thank you all so much for

1 being here. As chair of the Technology and  
2 Information Services Committee, I want to express my  
3 gratitude to everybody who provided us this incredible  
4 information. The depth of insight, the richness of  
5 experience, the commitment to change that we have  
6 witnessed here today is truly inspiring.

7 We delve deep into data, examined the stark  
8 realities facing our city, the alarming rates of gun  
9 violence, the historical disinvestment in black and  
10 brown neighborhoods, and the disproportionate impact  
11 of gun violence on black and brown communities. But  
12 amidst these sobering statistics, I hope that we've  
13 uncovered some opportunities, as well as a chance to  
14 use the nexus of data, technology, and community  
15 insights to drive meaningful change.

16 Thank you to everyone who brought your testimony  
17 before us today. As we bring today to a close, we  
18 cannot lose sight of what's right in front of us. The  
19 time for investing in innovative and longstanding  
20 solutions is now. I look forward to continuing this  
21 important work together, collaborating across sectors,  
22 breaking down silos and forging new pathways towards a  
23 brighter future for Philadelphia. Thank you all very  
24 much. Really appreciate it.

25 (Applause.)

1 CERTIFICATE OF TRANSCRIPTIONIST

2

3 I, CHRISTY SWEENEY, Legal Transcriptionist, do  
4 hereby certify:

5 That the foregoing is a complete and true  
6 transcription of the original digital audio recording  
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8 above-entitled matter. As the transcriptionist, I  
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10 original digital audio recording of the proceeding to  
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12 I further certify that I am neither attorney for  
13 nor a relative or employee of any of the parties to  
14 the action; further, that I am not a relative or  
15 employee of any attorney employed by the parties  
16 hereto, nor financially or otherwise interested in the  
17 outcome of this matter.

18

19 IN WITNESS THEREOF, I have hereunto set my hand  
20 this 9th day of May, 2024.

21

22



23

Christy Sweeney

24

25

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