

1
2 COUNCIL OF THE CITY OF PHILADELPHIA
3 PUBLIC HEARING AND PUBLIC MEETING
4 BEFORE THE COUNCIL COMMITTEE ON FINANCE

5 - - -
6 Room 400, City Hall
7 Philadelphia, Pennsylvania
8 Tuesday, 5/8/01
9 1:36 p.m.
10 - - -

11 BILL 010209 - Approving the Fiscal Year 2001
12 Capital Budget, providing for expenditures for the
13 capital purposes of the Philadelphia Gas Works.

14 BILL 010210 - Constituting the Fourth Supplemental
15 Ordinance to the General Gas Works Revenue Bond
16 Ordinance of 1998; authorizing the Mayor, the City
17 Controller, and the City Solicitor, or a majority
18 of them, to sell either at public or private sale
19 Gas Works Revenue Bonds.

20 (Full text of both bills contained herein.)

21 PRESENT: COUNCILWOMAN JANNIE L. BLACKWELL, Chair
22 COUNCILWOMAN MARIAN B. TASCIO, Vice Chair
23 COUNCILMAN DAVID COHEN
24 COUNCILMAN FRANK DICICCO
25 COUNCILMAN JAMES F. KENNEY
COUNCILMAN BRIAN J. O'NEILL
COUNCILMAN ANGEL L. ORTIZ

26 - - -
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1 /00 FINANCE

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4 Folasade Olanipekun, City Treasurer 8

5 Kumar Kischinchand, Interim President and CEO 8
Philadelphia Gas Works

6 Tom Knudsen, Interim CFO, PGW 21

7 Kenneth W. Williams, Manager of Procurement 29
8 and MBE Coordinator, PGW

9 Joan Stern, Esq., Special Counsel to City 49
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11 Public Financial Management

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13 Gas Supply and Marketing, PGW

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2 P R O C E E D I N G S

3 COUNCILWOMAN BLACKWELL: Good

4 afternoon. A quorum being present, we are now
5 ready to begin our Finance hearing with regard to
6 Bill No.'s 102 -- excuse me, 010209 and 010210.

7 To my left, we have Councilman David
8 Cohen; to his right, the Vice Chair of the
9 committee, Marian Tasco; to my right, Councilman
10 Jim Kenney. Also present in the room was
11 Councilman Frank DiCicco, who was also here.
12 Councilman Nutter is also available. Both have
13 just stepped outside of the chambers, but they are
14 here, so obviously, we have a quorum and we are
15 now ready to begin our hearing.

16 The clerk will please read the title of
17 both bills.

18 THE CLERK: Bill No. 010209, an
19 ordinance approving the Fiscal Year 2001 Capital
20 Budget, providing for expenditures for the capital
21 purposes of the Philadelphia Gas Works, including
22 the supplying of funds to be obtained in
23 connection therewith and rejecting the forecast
24 for Fiscal Years 2002 through 2006.

25 Bill No. 010210, an ordinance

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2 constituting the Fourth Supplemental Ordinance to
3 the General Gas Works Revenue Bond Ordinance of
4 1998; authorizing the Mayor, the City Controller,
5 and the City Solicitor, or a majority of them, to
6 sell either at public or private sale Gas Works
7 Revenue Bonds Third Series of the City of
8 Philadelphia in one or more subseries to be issued
9 to pay: one, the cost of certain capital
10 programs, as hereinafter more particularly
11 described; and 2, the cost of refunding or
12 redeeming all or a portion of certain outstanding
13 Gas Works Revenue Bonds; and authorizing the
14 application of proceeds of the Third Series Bonds
15 for such purposes; authorizing the City to obtain
16 credit enhancement for the Third Series Bonds,
17 determining the sufficiency of Gas Works revenues,
18 covenanting the separation of Gas Works revenue
19 account and proceeds of the Third Series Bonds
20 from general accounts of the City; covenanting the
21 payments of interest and principal and specifying
22 the purposes of the Third Series Bonds;
23 authorizing covenants and actions in order that
24 the Third Series Bonds shall not be arbitrage
25 bonds; authorizing the Third Series Bonds to be

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2 issued in book-entry form and providing book-entry
3 provisions to apply in such case; and providing
4 that this ordinance is supplemental to the 1998
5 general ordinance, and that the provisions of the
6 1998 general ordinance to the extent not modified,
7 amended, or superceded by this ordinance are
8 applicable.

9 COUNCILWOMAN BLACKWELL: Thank you very
10 much.

11 We understand that the Gas Commission
12 is present. Our Vice Chair Marian Tasco is
13 prepared to submit an amendment to Bill No.
14 010209, and we believe that this has been
15 circulated; in fact, we're sure that this has been
16 circulated to all members of the committee, as
17 well as to the stenographer. If there's anyone
18 else who needs a copy of the amendment, please
19 indicate so and we will make sure that you have a
20 copy.

21 Councilwoman Tasco.

22 COUNCILWOMAN TASCO: Thank you, Madam
23 Chair.

24 I'd like to offer several friendly
25 amendments to Bill No. 010209. These amendments

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2 reflect action taken by the Gas Works at a public
3 meeting held April 24, 2001 with respect to the
4 following:

5 1. Various requests by the
6 Philadelphia Gas Works that the Fiscal Year 2001
7 capital budget proposal be amended;

8 2. The Philadelphia Gas Works request
9 that the capital spending projection for the 2001
10 fiscal year, which projection relates to spending
11 against the proposed Fiscal Year 2001 budget and
12 to the spending against previously-approved budget
13 to be revised.

14 On May 3, 2001, I transmitted to all
15 members of City Council the following items
16 related to these proposed amendments: a fax
17 sheet, a proposed amended ordinance, applicable
18 Gas Works pronouncements, and the Philadelphia Gas
19 Works compliance Fiscal Year 2001 Capital Budget
20 filing.

21 I ask for your favorable consideration
22 of the proposed amendments and the amended bill.

23 Thank you.

24 COUNCILWOMAN BLACKWELL: Thank you very
25 much.

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2 Again, we note that the amendments have
3 been circulated and everyone has a copy.

4 And we are now glad to move on to our
5 testimony. We ask our City Treasurer, Folasade
6 Olanipekun, and Kumar Kischinchand, Interim
7 President and CEO of PGW to come forward and begin
8 your testimony.

9 (Witnesses come forward.)

10 COUNCILWOMAN BLACKWELL: How did I do
11 with the pronunciation, Madam Treasurer? Thank
12 you.

13 MS. OLANIPEKUN: Very good.

14 Madam Chair, I believe that Kumar's
15 going to provide testimony on Bill No. 200 and I'm
16 going to provide testimony on 210.

17 COUNCILWOMAN BLACKWELL: Thank you.

18 Please identify yourself for the record
19 and begin.

20 MR. KISCHINCHAND: Good afternoon,
21 Chairwoman Blackwell and members of the Finance
22 Committee.

23 COUNCILWOMAN BLACKWELL: Good
24 afternoon.

25 MR. KISCHINCHAND: My name is Kumar

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2 Kischinchand. I'm the Interim President and CEO
3 at Philadelphia Gas Works.

4 MS. OLANIPEKUN: And I'm Folasade
5 Olanipekun, City Treasurer.

6 COUNCILWOMAN BLACKWELL: Thank you.

7 MR. KISCHINCHAND: Thank you for giving
8 us the opportunity to testify on Bill 010209, on
9 PGW's Fiscal Year 2001 Capital Budget. We've
10 distributed my written testimony, I believe, to
11 the Finance Committee last week, late last week.
12 Chairwoman, with your permission, I'll just touch
13 on the highlights and summarize it.

14 COUNCILWOMAN BLACKWELL: Thank you,
15 Commissioner, thank you.

16 MR. KISCHINCHAND: Thank you very much.

17 Essentially, what PGW requests is an
18 appropriation in the amount of \$58,417,000 during
19 fiscal year 2001. The money is targeted for the
20 core business. We've refocused our spending on
21 the basic services that we provide to our
22 customers, and that requires that we make
23 improvements to our physical infrastructure. To
24 that end, we anticipate spending about 88 percent
25 of our total budget request, which is about a

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2 little over \$51.2 million, on the distribution,
3 infrastructure, the service lines, the metering,
4 as well as gas-processing functions in PGW.

5 Specifically, we are requesting \$8.1
6 million for our gas processing department to
7 finish off at least one of our liquefied natural
8 gas facilities. And in addition to that, this
9 particular line encompasses some rehabilitation of
10 the Passyunk facility, which had a disastrous fire
11 on December 22nd of last year.

12 I'd like to stress that the LNG plant,
13 this is the liquified natural-gas plant, not only
14 provides an economic benefit to the company and to
15 the ratepayers, but it also provides the
16 flexibility to supplement gas supplies when our
17 pipeline capacity is used up, particularly during
18 the cold winter months.

19 We are also requesting about
20 \$36.5 million, a little over that, for our
21 distribution system rehabilitation, and this
22 includes the replacement of gas mains and the
23 service lines to reduce our inventory of the
24 cast-iron mains, which are rather old, and also
25 enhance the safety of the system itself and

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2 provide the reliable field service.

3 This budget item also includes money
4 for enforced relocation. When some of the
5 utilities go into the street and we need to move
6 the gas lines, this particular line item will
7 provide money for that relocation of those lines.
8 And there is money in this particular line item
9 for the installation of mains for any new
10 customers that we may get during the fiscal year.

11 You will also notice that we are
12 requesting about \$6.5 million for field services.
13 This money will be used for installation of
14 approximately 20,000 AMRs in the residential
15 properties and also for meters and regulators as
16 well as replacement of these items in the
17 industrial and commercial sectors of the City.
18 There is money also incorporated in this line item
19 for telemetering services for industrial-
20 commercial customers.

21 The rest of the budget deals with
22 procurement of human services, information
23 systems, some vehicles and mobile equipment,
24 building services, and some miscellaneous
25 information-technology software and hardware.

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2 So that briefly covers our request for
3 these items for Fiscal Year 2001. We request your
4 favorable consideration of this request to pass it
5 on to the full Council for approval.

6 I can -- I'll try to answer as many
7 questions as you have on this particular budget if
8 you're ready ask questions on this bill first
9 before we go to 210, or whatever your pleasure.

10 COUNCILWOMAN BLACKWELL: We would like
11 to have all of our testimony.

12 MS. OLANIPEKUN: Sure.

13 COUNCILWOMAN BLACKWELL: Thank you.
14 Again identify yourself for the record, please,
15 and begin your testimony. Thank you.

16 MS. OLANIPEKUN: Sure. Good
17 afternoon. My name as Folasade Olanipekun, and
18 I'm the City Treasurer. I'm here today to provide
19 testimony in support of Bill No. 210. With me
20 today is Kumar Kischinchand, Interim Chief
21 Executive Officer, and Tom Knudsen, Interim Chief
22 Financial Officer of the Philadelphia Gas Works.
23 And also here today is Janice Davis, Director of
24 Finance for the City, and Dan Cantu-Hertzler,
25 Chair of the Corporate and Tax Group of the City

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2 Law Department for the City, and certain members
3 of the bond finance team.

4 The purpose of Bill No. 210 is to
5 authorize the City to issue the third series of
6 Gas Works Revenue Bonds (the "Third Series Bonds")
7 in one or more series pursuant to the First Class
8 City Revenue Bond Act of 1972 and the General Gas
9 Works Revenue Bond Ordinance of 1998 in an amount
10 not to exceed \$180 million, exclusive of
11 original-issue discount, capitalized interest, and
12 cost of issuance.

13 Proceeds from the Third Series Bonds
14 will be used for the following purposes:

15 First, approximately \$120 million will
16 be used to finance the cost of capital projects,
17 including the Capital Program of the Gas Works for
18 Fiscal Years 2001 and 2002. The majority of the
19 funds will be expended on the refurbishment of the
20 liquefaction equipment at the LNG facility at
21 Richmond Point and the cast-iron main-replacement
22 program. Bond proceeds will also be used to pay
23 the cost of other projects, including the purchase
24 of automatic meter-reading devices, information
25 technology, and building services.

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2 Second, and if necessary, approximately
3 \$50 million will be used to refinance a portion of
4 debt service due on certain outstanding series of
5 prior bonds issued by the Gas Works due July 1 and
6 August 1 of 2001. This refunding, if necessary,
7 will give PGW short-term budgetary relief because
8 it will relieve them from making certain debt-
9 service payments in Fiscal Year 2001. It should
10 be noted that the refunding portion of the bond
11 issue will only be undertaken if absolutely
12 necessary to ensure that PGW can meet all of its
13 current obligations and maintain sufficient
14 working capital to safely operate the system.

15 Bill No. 210 also authorizes bonds
16 proceeds to pay any financing costs incurred by
17 issuing the Third Series Bonds, make any required
18 deposits into the Sinking Fund Reserve, and repay
19 to the City and the Gas Works amounts advanced for
20 the project cost.

21 As required by the First Class Revenue
22 Bond Act and the General Gas Works Ordinance, I am
23 submitting on behalf of the Finance Director her
24 financial report, which is based on the analysis
25 of Black & Veatch Corporation, the consulting the

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2 engineer. Black & Veatch, a qualified firm with
3 extensive experience in providing engineering
4 studies, evaluated PGW and presented an evaluation
5 of the PGW system and a financial feasibility
6 evaluation.

7 In summary, the Black & Veatch report
8 makes certain assumptions and opinions, as
9 outlined in their report, and concludes that the
10 project revenue and Gas Works revenues, which are
11 pledged as security for the bonds are sufficient
12 to comply with the covenants set forth in the
13 General Ordinance in 1975 and 1998, including the
14 rate covenants. Further, the capital improvements
15 that are proposed for the period of September 1,
16 2000 August 31, 2006 will enable PGW to maintain
17 its system in a good condition.

18 This report was transmitted to members
19 of City Council on April 27th of last month, and I
20 am transmitting an additional copy along with the
21 Director of Finance's report this afternoon.

22 Also, as required by the First Class
23 City Revenue Bond Act and the General Gas Works
24 Revenue Ordinance, I am submitting on behalf of
25 the City Solicitor an opinion which states that

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2 under the proposed bond ordinance, the holders of
3 the bond will have no claim upon the taxing powers
4 or general revenues of the City. The only claim
5 that they will have is on the pledge revenues of
6 the PGW system.

7 Subject to necessary approvals, we
8 anticipate selling the Third Series Bonds the
9 second week of June 2001, closing a schedule to
10 occur by the end of June 01. It is important that
11 the bonds be sold by the end of June so that PGW
12 can continue its capital projects to ensure that
13 the system is maintained and in good operating
14 condition. Issuing these bonds will also ensure
15 that PGW has the funds to reimburse itself for
16 critical capital investments mandated by its board
17 of directors and the Public Utilities Commission.

18 It is essential to the health and
19 welfare of the citizens of this city that PGW have
20 the money to continue to operate. Therefore, we
21 respectfully request approval of Bill No. 210.

22 I am also requesting that Council
23 consider the amendment that the City is proffering
24 on behalf of PGW. It's a friendly amendment to
25 Bill No. 210. The amendment that I'm offering

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2 will apportion how the aggregate \$180 million
3 authorization being requested in this bill will be
4 used.

5 In summary, up to 120 will be used as
6 new money to fund the capital projects for PGW for
7 Fiscal Years 2001 and 2002, and if necessary, up
8 to \$60 million will be used for the refunding of
9 prior outstanding bonds. Specifically, I will
10 read the amendments into the record.

11 COUNCILWOMAN BLACKWELL: Thank you.

12 MS. OLANIPEKUN: The language that I'm
13 going to read actually comes -- well, should come
14 in Section. . . in Section 1 of the ordinance.

15 We wish to amend Bill No. 210 by adding
16 to the second paragraph of Section 1 the following
17 sentence: "Not more than an aggregate principal
18 amount of \$60 million shall be used for refunding
19 or redeeming Gas Works revenue bonds, referred to
20 in Section 2(ii) of this ordinance, together with
21 cost of issuance related thereto and any required
22 deposits to the Sinking Funds Reserve related
23 thereto, as referred to in Sections 2(iii) of this
24 ordinance, and not more than a principal amount of
25 \$120 million shall be used for capital projects

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2 cost of issuance related thereto, required deposit
3 to the Sinking Fund reserve related thereto,
4 paying other project costs or refunding
5 outstanding bond anticipation notes or other
6 obligations the City issued in respect of project
7 costs, all as referred to in Section 2(i), 2(iii)
8 and 2(iv) and (v) of this ordinance."

9 COUNCILWOMAN BLACKWELL: Thank you very
10 much.

11 We have a question on the amendment.
12 Councilman Kenney?

13 COUNCILMAN KENNEY: Thank you.

14 I would just request an explanation of
15 the amendment. I recognize the verbiage of the
16 amendment. Could someone explain the purpose, the
17 need.

18 MS. OLANIPEKUN: Sure.

19 COUNCILMAN KENNEY: And what it's
20 supposed to accomplish.

21 MS. OLANIPEKUN: The bill, as it is in
22 front of the Finance Committee, states that up to
23 an aggregate principal amount of \$180 million will
24 be authorized to issue a certain amount of bonds
25 of no more than \$180 million. The amendment, as

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2 proposed, breaks down exactly what the
3 \$180 million is going to be used for. That is, of
4 the \$180 million, \$120 million will be for new
5 money, the new monies for the capital programs of
6 PGW Fiscal Years '01 and '02. And the amendment
7 also states that no more \$60 million will be used
8 to refinance certain prior outstanding PGW bonds.

9 So that's what -- the amendment's
10 basically breaking down how the \$180 million is
11 going to be used.

12 COUNCILMAN KENNEY: Thank you.

13 COUNCILWOMAN BLACKWELL: Thank you very
14 much.

15 Let me also note that we circulated --
16 for members of the committee, we circulated a
17 letter from the Mayor that we will submit as part
18 of the record. In our briefing, we requested a
19 statement before we had this public hearing with
20 regard to a succession clause for members of the
21 union for 1400 employees. We did get a response
22 from the Mayor. It certainly isn't one that we
23 would have liked to get, but the Mayor did reject
24 our request, but that is part of your package.

25 In fact, I will read this sentence: "I

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2 must, therefore, reject your request that I
3 endorse the union's demand for a successor clause
4 and a no-layoff provision as a condition for
5 Finance Committee consideration of bills
6 authorizing PGW bonds." And then he goes on to
7 say that he supports the bonds and talks about the
8 LNG facility and other issues.

9 So certainly, we will make a copy of
10 his letter a part of the record, and we will note
11 to the committee members that he did respond and
12 you did transmit our request from our briefing.

13 MS. OLANIPEKUN: Councilwoman, I'm
14 sorry.

15 COUNCILWOMAN BLACKWELL: Yes.

16 MS. OLANIPEKUN: I just wanted to offer
17 into the testimony the report of the Director of
18 Finance, along with the engineering report, as
19 well as the City Solicitor's opinion regarding
20 that these bonds are nonrecourse; and as requested
21 by the Finance Committee, a list of the
22 professionals who are working on this bond
23 transaction.

24 COUNCILWOMAN BLACKWELL: Thank you very
25 much. Thank you.

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2 Does that conclude your testimony?

3 MS. OLANIPEKUN: I'm sorry. Yes, that
4 does conclude my testimony. I'll be happy to
5 answer any questions.

6 COUNCILWOMAN BLACKWELL: Thank you.

7 Let me ask you, aside from a safety
8 point of view, what does refurbishing the LNG
9 tanks do for the City?

10 MR. KISCHINCHAND: The LNG tanks --
11 this particular money is not meant specifically
12 for tanks, but it's for a process, it's a
13 liquifaction process. What it does is, it allows
14 us to bring in the piped gas, liquify it, and then
15 store it in or LNG tanks to be used at a time when
16 we need it. This saves the pipeline capacity
17 during the period of time when we are fully
18 utilizing the pipeline capacity and yet the demand
19 in the City is higher than what our pipelines can
20 provide. Then we can utilize the gas at that
21 juncture. It also saves us money in keeping the
22 cost of buying that capacity down.

23 So it essentially saves us in the
24 neighborhood of about \$17 million as well as
25 provides us with the flexibility to provide the

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2 gas on demand for peak hour and peak day.

3 COUNCILWOMAN BLACKWELL: Can PGW meet
4 its rate covenant under the previous ordinance?

5 MR. KISCHINCHAND: The numbers I have
6 seen, yes, it will, mm-hmm.

7 COUNCILWOMAN BLACKWELL: On May 2nd,
8 there was an article published stating that PGW
9 was filing a decrease on its gas cost rate. How
10 does this affect the rate increase requested in
11 the amount of \$65 million?

12 MR. KISCHINCHAND: I have with me our
13 chief financial officer. With your permission,
14 I'd like him to come up front and perhaps testify
15 to some of the details on that issue.

16 COUNCILWOMAN BLACKWELL: Thank you.

17 MR. KISCHINCHAND: Thank you.

18 (Witness comes forward.)

19 COUNCILWOMAN BLACKWELL: Thank you.
20 Please identify yourself for the record.

21 MR. KNUDSEN: Yes, Madam Chairwoman.
22 My name is Tom Knudsen, and I am Interim Chief
23 Finance Officer of PGW.

24 To answer the question, it really has
25 no direct effect on the amount that was requested

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2 of \$65 million for the reason that the 65 million
3 assumed within it a much lower cost of gas than
4 we're experiencing, and that in reducing the
5 amount of -- essentially reducing the rates
6 associated with these gas cost reductions, we're
7 still above the level of gas assumed in the
8 \$65 million request.

9 So there is no effect, in other words.

10 COUNCILWOMAN BLACKWELL: Okay. With
11 respect to PGW's labor issue and the letter I just
12 referred to from the Mayor, what will management
13 do, and what is management's position with regard
14 to longtime employees of PGW?

15 And in conjunction with that, how would
16 a strike, which nobody wants, affect PGW's
17 operating costs? Because there's some rumor that
18 it would save money and, therefore, they're
19 worried that the union is kind of being cornered
20 that way in order to save money.

21 It's a two-part question.

22 MR. KISCHINCHAND: Okay. In terms of
23 the labor being impacted, you know, we obviously
24 have a number of people who've been employees for
25 a long time, as you said, long-term employees, and

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2 they have a lot of experience. We would much
3 rather have them work, and through attrition, cut
4 our costs down and streamline our operations to
5 the extent that we can.

6 These people have worked for a long
7 time, they have a great deal of experience, and we
8 value them, we respect them. And to the extent
9 that there are going to be cost-cutting measures
10 that are going to be applied, we are going to be
11 working with them during the labor negotiations
12 also to see how they can -- both parties can get
13 to a point where we can operate and be financially
14 successful.

15 You're second part of the question?
16 I'm sorry, what was that?

17 COUNCILWOMAN BLACKWELL: How would a
18 labor strike, which none of us want --

19 MR. KISCHINCHAND: The labor strike
20 cost.

21 COUNCILWOMAN BLACKWELL: I'm glad to
22 hear that you want to protect the longtime
23 employees.

24 MR. KISCHINCHAND: On the cost savings,
25 from what I understand, the last time there was a

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2 strike, apparently the labor unions, through
3 grievance process or administration process, got
4 unemployment. So I think, in fact, if I'm not
5 mistaken, it cost the company a lot more than
6 otherwise.

7 If, for instance, there were a strike
8 and the issue of unemployment compensation didn't
9 arise, there may be some savings. We don't have
10 those numbers because we don't know if, in fact,
11 the labor union is going to elect to strike, and
12 if they do, for what length of time.

13 So those are unknowns at this point.

14 COUNCILWOMAN BLACKWELL: There are
15 rumors about out-sourcing collection and call
16 center work. Is that true? And if so, where does
17 that fit in and how is that money paid? From
18 where does it come?

19 MR. KISCHINCHAND: The PUC has sent us
20 a tentative order to put out an RFP, a request for
21 propose, essentially to out-source the overflow
22 for the call center. We -- we are still
23 negotiating with them. We have not responded
24 finally to that tentative order at this juncture.
25 I think the Administration and the management is

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2 discussing this issue as to how respond to the

3 PUC.

4 We have not issued an RFP at this

5 point.

6 COUNCILWOMAN BLACKWELL: Okay. I will

7 tell you, we absolutely want to try to protect our

8 residents who, in turn, know how to protect our

9 citizens, given that we're talking about gas.

10 MR. KISCHINCHAND: Mm-hmm.

11 COUNCILWOMAN BLACKWELL: With regards

12 to PGW's commercial paper, the Mayor indicated

13 that if the bond ordinance didn't go through, it

14 could jeopardize outstanding commercial paper.

15 How can this be when the proceeds from the bonds

16 can only be used for capital projects and not for

17 paying down debt? Does this suggest that the bond

18 proceeds are going to be reprogrammed? And is

19 that, in fact, legal?

20 MR. KISCHINCHAND: No. I'll have Tom

21 Knudsen answer that. The short answer is no.

22 MR. KNUDSEN: Mm-hmm, the answer is

23 no. It's just an important concept.

24 The company spends operating funds to

25 essentially keep the construction program going

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2 during the year. When we have funds in the
3 capital fund, we draw those and reimburse
4 ourselves. In the present instance, we have
5 exhausted the proceeds from the 1999 bond sale,
6 and we are now funding ongoing construction
7 programs from operating funds.

8 This bond sale will allow us to
9 reimburse ourselves for the funds that we have
10 laid out from operations. We, in turn, will then
11 use the operating funds to meet certain
12 requirements of the letters of credit.

13 So, there is no -- there is no
14 contradiction here.

15 COUNCILWOMAN BLACKWELL: Have we ever
16 tried to shift money from capital to address
17 operating needs? That was a bit of a
18 question. . .

19 MR. KNUDSEN: We -- we -- when the --
20 when the --

21 COUNCILMAN KENNEY: The simple answer
22 is yes?

23 MR. KISCHINCHAND: No, not during my
24 tenure, no.

25 COUNCILMAN KENNEY: We know that.

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2 MR. KNUDSEN: All funds are spent on
3 capital projects at PGW.

4 COUNCILWOMAN BLACKWELL: Say that
5 again?

6 MR. KNUDSEN: All the -- whatever money
7 is drawn from the capital fund, that is used on
8 capital projects.

9 MR. KISCHINCHAND: Mm-hmm. In other
10 words, the bond proceeds -- money from the bond
11 proceeds goes towards capital-improvement program.

12 COUNCILWOMAN BLACKWELL: How much money
13 was paid to Accenture Consulting Group? I
14 understand there are some more recent consultants.

15 MR. KNUDSEN: Yes. Accenture is --
16 Anderson Consulting Group is the new name. They
17 are experts in computer, call center, and customer
18 accounting, interfaces, and problems. And we paid
19 them \$75,000 to come in to give us an evaluation
20 of where we are and to propose an outline for a
21 plan for assuring that we can raise the
22 performance of all of this area, just not the call
23 center, but the whole customer affairs area, to
24 PUC standards levels.

25 COUNCILWOMAN BLACKWELL: Would you

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2 supply us with information with regard to how many
3 consultants have been hired in the past three
4 years and the cost?

5 MR. KNUDSEN: We can. That is a matter
6 of public record. It has been supplied in the
7 various proceedings with which you're engaged
8 right now.

9 COUNCILWOMAN BLACKWELL: Thank you.

10 The base component of PGW's goal of
11 attracting viable MBE/WBE firms for inclusion in
12 the procurement process is certification. From
13 July 1, 2000 to December 31, 2000, MBE/WBE
14 procurement activities totaled \$540,546.85.
15 Not-certified firms were awarded \$323,579.14, or
16 59.8 percent of contracts.

17 Why? Can you explain why can this is
18 happening?

19 MR. KISCHINCHAND: With your
20 permission, I'd like to ask Kenneth Williams,
21 who's our Manager of Procurement as well as MBE
22 Coordinator, to come forward and respond to that
23 specifically if you don't mind, please.

24 COUNCILWOMAN BLACKWELL: Thank you very
25 much.

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2 MR. KISCHINCHAND: Thank you.

3 (Witness comes forward.)

4 COUNCILWOMAN BLACKWELL: Please
5 identify yourself for the record. And thank you.

6 MR. WILLIAMS: Yes. Good afternoon.

7 My name is Kenneth W. Williams. I'm the
8 Procurement Manager and also responsible for MBE
9 Procurement at PGW.

10 In response to the question, we have a
11 history of dealing with the Minority Business
12 Enterprise Council. However, we have not adopted
13 the approach of having those firms that who come
14 to us and testify and certify through our own
15 internal process that they are minority and women
16 business enterprises. We have not sent those
17 firms to MBEC for certification. We have
18 encouraged them, but we have no teeth to force
19 them to do that.

20 COUNCILWOMAN TASC0: Do they have to be
21 certified by the City to do work with PGW?

22 MR. WILLIAMS: To my knowledge, there
23 is no statute that --

24 COUNCILWOMAN TASC0: What is your plan
25 for minority participation for PGW? Do you have a

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2 plan for minority participation with PGW?

3 MR. WILLIAMS: Yes. Currently, we have
4 some ongoing initiatives. We've broadened our
5 advertising base in an effort to attract and
6 retain additional minority and women business
7 enterprises.

8 As I mentioned, we work in close
9 concert with MBEC. We've been through a number of
10 forums with them. We have relationships with
11 other agencies. We share vendor lists with other
12 agencies such as SEPTA, the National Minority
13 Supply Development Council, the National
14 Association of Women Business Owners.

15 COUNCILWOMAN TASC0: What is the
16 percentage of participation on construction?

17 MR. WILLIAMS: Under construction?

18 COUNCILWOMAN TASC0: On construction.

19 MR. WILLIAMS: On construction. Bear
20 with me one second, please.

21 COUNCILWOMAN BLACKWELL: And while
22 you're looking for that information, may we say
23 that we expect as matter of policy and procedure
24 that you deal with the certification process.

25 MR. KISCHINCHAND: If it's at Council's

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2 pleasure, we'll have all of our vendors who may
3 not be certified by MBEC to be so certified, but
4 we request that there be a transition period where
5 -- rather than have them go out of business and
6 not give them any business immediately, that there
7 be a transition period so that while they're going
8 through the process of certification through MBEC,
9 we can continue to give them some business. If
10 that's okay with the committee.

11 COUNCILWOMAN BLACKWELL: Thank you,
12 Commissioner.

13 MR. WILLIAMS: With regard to
14 Councilwoman Tasco's question, current levels of
15 MBEC participation specific to construction is in
16 the area of 8 percent.

17 COUNCILWOMAN TASC0: 8 percent?

18 MR. WILLIAMS: Yes.

19 COUNCILWOMAN TASC0: What are you doing
20 to encourage more participation?

21 MR. WILLIAMS: We've undertaken a
22 number of things. Beyond our gas main and service
23 installation work, the biggest things in
24 construction for PGW have been our paving
25 contracts. To that end, over the last six years

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2 or so, we have taken steps to break those
3 contracts up. In other words, what we've done is
4 divide the City into quadrants, thereby allowing
5 interested bidders to bid on any one section or
6 the entire city.

7 COUNCILWOMAN TASC0: And. . . ?

8 MR. WILLIAMS: Unfortunately, the
9 result has been that we haven't had any success
10 with MBEs over the last three years. We did have
11 a rise in construction doing some of that work,
12 going back probably into 1995, 1996. We currently
13 have a City-certified WBE, Anthony Borecki (ph.) &
14 Sons that's doing -- they were recently awarded
15 three sections to (indiscernible) and roadway,
16 which is asphalt, paving, (indiscernible), and
17 concrete.

18 COUNCILWOMAN TASC0: What is the
19 percentage of participation of subcontractors?
20 And what do you do to encourage majority
21 contractors to subcontract? Are there any
22 requirements that they subcontract?

23 MR. WILLIAMS: As part of our RFP
24 process, we do have what is internally called
25 "an attachment D," which is very similar to the

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2 City's participation plan. What we do is, we look
3 at the scope of the job, we assign ranges and
4 levels of participation, and ask that the
5 contractors try to meet those levels.

6 Similar to the City process, there is a
7 waiver fee. For example, if we set the rates at
8 20 to 25 percent and the contractor comes back and
9 says, I can do 10 percent, they will ask for a
10 waiver for that 10 to 15 percent difference.

11 So we are making some inroads there.

12 COUNCILWOMAN TASC0: But you don't hold
13 them to the 25 percent?

14 MR. WILLIAMS: I'm sorry?

15 COUNCILWOMAN TASC0: You don't hold
16 them to the 25 percent?

17 MR. WILLIAMS: Currently, we have no
18 mechanism to do that.

19 COUNCILWOMAN BLACKWELL: Well, might I
20 note that we have a copy of your PGW M/WBE
21 procurement activities and highlights, and I will
22 read this sentence: "The base component of PGW's
23 goal of attracting viable MBE/WBE firms for
24 inclusion in the procurement process is
25 certification."

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2 So this is in your own rules, so you do
3 have a mechanism.

4 MR. WILLIAMS: Well, we do certify
5 firms. I think the legal ramification of trying
6 to hold vendors to those percentages is a
7 different issue.

8 COUNCILWOMAN BLACKWELL: We're not
9 going to fight about this, are we?

10 MR. WILLIAMS: Certainly not.

11 COUNCILWOMAN BLACKWELL: Thank you.

12 I think Commissioner Kischinchand
13 already responded. We're very happy with his
14 response.

15 MR. KISCHINCHAND: Thank you.

16 COUNCILWOMAN BLACKWELL: Councilman
17 Kenney?

18 COUNCILMAN KENNEY: Thank you very
19 much.

20 Good afternoon. On the same light with
21 WBE/MBE and DBE policy, I'd be interested in,
22 first of all, knowing when it comes to issues like
23 bonds issues, either for the Gas Works or for the
24 Water Department or for the Airport, whatever --
25 and maybe this is a question for the Treasurer --

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2 who actually selects the professionals? What is
3 the entity in government? Is it the Treasurer's
4 Office, is it the Mayor's Office, is it a
5 combination? What is the process for the
6 selection of professionals, whether they're
7 majority professionals or minority professionals?

8 MS. OLANIPEKUN: There are a number of
9 processes that are used to select professions,
10 depending on the category.

11 In the instance of investment bankers,
12 we have a list of approved bankers that the City
13 chooses from to assign to various bond financing
14 teams. The list was compiled pursuant to an RFQ
15 that was issued in April of last year, and these
16 banks were asked to respond to a series of
17 questions which the City then reviewed through my
18 office. And based on review of the RFQ, a list
19 was compiled, and there's 30-something banks that
20 are approved on the list, and they serve in
21 various capacities. They've been confirmed as
22 either a senior manager or a co-manager.

23 But that's the list that we use from
24 which we --

25 COUNCILMAN KENNEY: And those are the

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2 banking institutions?

3 MS. OLANIPEKUN: That is correct, sir.

4 COUNCILMAN KENNEY: How about issues
5 like bond counsel, financial advisors,
6 co-managers, insurance, those issues? What's the
7 policy and procedure for the selection of both
8 majority and minority professionals in those areas
9 of service?

10 MS. OLANIPEKUN: There are a number of
11 firms in the City who have a strong bond practice,
12 and it's from that pool that a form of rotation is
13 done through which they're selected to serve on
14 various bond transactions. Also factored into
15 that is their expertise in a particular area such
16 as airport, which has particular issues, and gas
17 utilities, which has particular issues, and water.

18 COUNCILMAN KENNEY: As with most of the
19 other issues that we deal with and which I
20 wholeheartedly support relative to vendors and
21 other types of business that comes through the
22 City, that is expended by the City, and that there
23 are specific goals that are attempted to be met at
24 the assistance of the Council -- at the insistence
25 of the Council and with the cooperation of the

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2 Administration, is there a policy for WBE/MBE/DBE
3 professional services in an effort to expand the
4 base of potential professionals that are involved
5 in this area of business and in other areas of the
6 City?

7 MS. OLANIPEKUN: With respect to bond
8 transactions, which are facilitated through my
9 office, there is a strong effort towards including
10 MBE/WBE. In fact, I'm very proud to say that on
11 every bond financing, we try to assign at least
12 two counsels, depending on the category, who are
13 MBE or WBE. And with reference to the selection
14 of the underwriters and various bankers who serve
15 in the syndicate, we try to ensure that there are
16 three of the three.

17 There is no formal policy; it's more of
18 an informal policy.

19 COUNCILMAN KENNEY: So in other words,
20 there's no written policy?

21 MS. OLANIPEKUN: There's no written
22 policy, no.

23 COUNCILMAN KENNEY: Is there any
24 written policy or informal policy in an effort to
25 expand the base of minority participation in the

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2 areas of professional services?

3 MS. OLANIPEKUN: Actually, there is not
4 but, Councilman Kenney, there is a very small pool
5 of -- it's a very limited pool of minority firms
6 that do specialize in the area of bond financing,
7 and we use them very actively. And minority firms
8 that are interested in serving in the capacity, I
9 can think of one we have actually brought into the
10 fold, so we do encourage that.

11 But, again, there's no written policy.

12 COUNCILMAN KENNEY: What efforts have
13 we made to identify minority-owned, female-owned,
14 disabled-owned professional firms, either law
15 firms, insurance companies, and the like,
16 financial advising companies, to expand the base
17 of people that can participate?

18 My understanding of this policy, which
19 I support, was an effort to take firms of minority
20 status and to try to couple them and partner them
21 with majority firms with great experience in these
22 areas so that those firms could learn and be
23 mentored by them and, therefore, ultimately
24 participate fully in competition with this, by
25 expanding the base of firms that are skilled and

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2 knowledgeable in this very technical area.

3 Could you tell me what the City has
4 done, or what the Treasurer's Office has done, to
5 expand that base of people to reach out to -- do
6 we know how many minority law firms, for example,
7 there are in the City of Philadelphia? Have we
8 talked with the Barristers Association and
9 attempted to do outreach relative to bringing more
10 and more people into the fold?

11 MS. OLANIPEKUN: From my office
12 directly, there has not been an outreach, but I
13 can't speak for the Administration, I don't know
14 what type of outreach policy that they are
15 employing. But as I said, I do know that we've
16 engaged one or two minority firms in this
17 administration that did not practice bond
18 financing in the prior administration.

19 COUNCILMAN KENNEY: Well, I'd be
20 interested and request to the Chair that if
21 there's some policy that could be established in
22 written form that would give us some indication,
23 similar to what we do with other vendors through
24 MBEC, through our discussions now with the Gas
25 Works are, that there is a written policy of best

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2 policy, best practices, best efforts and goals as
3 to how we can expand the pie here so that more
4 people can participate in this. And I would like
5 to see it in writing.

6 And the other thing I'd like to see in
7 writing is, even though there is a pretty well-
8 known pool of majority firms who operate in this
9 area, I'd like to know what qualifications they
10 need to meet. Is it size of the firm, is it the
11 number of bond issues they do, both publicly or
12 privately? What are the qualifications that are
13 set by rating agencies or by any other standard
14 board standards that would indicate that this
15 majority firm is, in fact, qualified and
16 recognized as an expert in this field. I mean, do
17 we run them through some process, the majority
18 firms?

19 MS. OLANIPEKUN: There's such a limited
20 number of firms in the City that do specialize in
21 bond financing, it's sort of a known quantity and
22 known given that, for example, if we want to do
23 airport bonds, we know what firms specialize in
24 that subsection of bond practice.

25 COUNCILMAN KENNEY: I think in both

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2 areas, both majority selection and minority
3 selection -- and I've been here, now in my tenth
4 year and have been both on the Rules Committee
5 with lots of bond issues for the Hospital
6 Authority and other -- Water, Gas, Airport. I
7 mean, I've been through the gamut of it. And what
8 I see over a ten-year period, at least in my
9 anecdotal experience, is that I see the same names
10 coming up on every issue.

11 Now, it may be that there's no one else
12 available in the City to do it, but I would like
13 to know what efforts we've made to take a look at
14 other firms, both majority and minority and women
15 and disabled, to expand this. I mean, if we're
16 going to make good-faith efforts, which I think
17 are important, in expanding vending opportunities
18 and expanding construction opportunities and
19 expanding anything that the City does in the way
20 of business with the community, I think that this
21 is an area that also should be explored, and would
22 like to know what the plans are -- not today of
23 course, but what the plans are in the future to
24 really reach out to the community and expand the
25 base of professionals that we're dealing with in

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2 the City.

3 MS. OLANIEKUN: Councilman Kenney, can
4 I go back and sort of modify my response with
5 respect to how firms are selected.

6 COUNCILMAN KENNEY: Fine.

7 MS. OLANIEKUN: There's a publication
8 in the financial industry, which I actually didn't
9 think about, called "The Red Book," and a firm, a
10 bond firm makes it to the -- a firm that
11 specializes in bond law makes it into Red Book
12 after fulfilling certain requirements. And once
13 you make it into the Red Book, the City uses that
14 as a guideline for selecting bond lawyers.

15 COUNCILMAN KENNEY: And that's on
16 majority firms?

17 MS. OLANIEKUN: And minority firms as
18 well.

19 COUNCILMAN KENNEY: How do we help the
20 minority, women-owned firms, and disabled firms,
21 if they exist, get into the Red Book.

22 MS. OLANIEKUN: By giving them
23 opportunities, as we're doing, by --

24 COUNCILMAN KENNEY: By mentoring them
25 with --

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2 MS. OLANIBEKUN: Exactly.

3 COUNCILMAN KENNEY: All right. So I
4 would be anticipating some type of forward-looking
5 policy relative to how we are, in fact, going to
6 do that, whether we conduct outreach, whether we
7 conduct a fair over at the Convention Center,
8 whether we deal with the Barristers, with the Bar
9 Association, whatever, to attempt to identify and
10 to match and mentor such firms in an effort to
11 expand this base of people that can participate
12 and benefit from this kind of City work.

13 Let me move for a moment to the issue
14 of the bond issue before us. When is this issue
15 anticipated to go to market?

16 MS. OLANIBEKUN: Mid-June, sir.

17 COUNCILMAN KENNEY: Mid-June. We had
18 yesterday on the Airport and we've had prior
19 testimony on Water Bonds and we have not yet to
20 see the blight bond schedule work that needs to be
21 done. Councilman Nutter asked yesterday, and I'd
22 like for the record in this particular record,
23 relative to the issue of the amount of paper that
24 will be in the market as a result of all of these
25 activities in a very short compressed period of

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2 time, and what effect does that have on the City's
3 paper, considering the amount of it in the
4 market?

5 MS. OLANIBEKUN: Each of these issues
6 -- the Gas Works, the Aviation, and the Stadium
7 Bonds -- are different credits. And while the
8 perception is that there's going to be a lot of
9 Philadelphia paper out in the market over the next
10 six to eight weeks, there are different credits
11 that attract different buyers. There should not
12 be a challenge with respect to us selling the
13 transaction, and I think we'll be able to do it.
14 I mean --

15 COUNCILMAN KENNEY: But it all has
16 Philadelphia's name on it.

17 MS. OLANIBEKUN: It all has
18 Philadelphia's name on it but, again, the key is
19 the different credits. The Airport being secured
20 by Airport Revenues, Gas Works by Gas Works, and
21 Stadium sort of --

22 COUNCILMAN KENNEY: Gas Works by Gas
23 Works what?

24 MS. OLANIBEKUN: Revenue.

25 (Laughter.)

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2 COUNCILMAN KENNEY: Okay. And stadium
3 by stadium what?

4 MS. OLANIPEKUN: No, the Stadiums is
5 being secured by a service agreement between the
6 City and PAID.

7 COUNCILMAN KENNEY: And that's relative
8 to attendance and other things.

9 MS. OLANIPEKUN: Say that again?

10 COUNCILMAN KENNEY: I said that's
11 relative to -- the testimony during that period of
12 time was, it's relative to attendance and
13 additional revenue that's generated by more people
14 coming to the new facility.

15 MS. OLANIPEKUN: No, the portion of the
16 Stadium project that is being funded by the City,
17 the City's obligation is being -- is not being
18 funded by attendance, it's -- the debt service is
19 being paid pursuant to an agreement between PAID
20 and the City.

21 COUNCILMAN KENNEY: Right, but driven
22 by increased attendance.

23 MS. OLANIPEKUN: Yes.

24 COUNCILMAN KENNEY: And just as an
25 aside, I happened to read an article about

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2 Pittsburgh's PNC Park, and the attendance levels
3 there are extremely disappointing, and I happened
4 to be watching the end of the Phillies versus
5 Astros game last night, and there was a bit of an
6 echo in the building. And the Enron Field is only
7 about a year old, so I'm a little bit concerned.

8 I was at a businessperson's special
9 last week, where the Phillies are in first place,
10 as you may know, and they had 17,000 people there,
11 when they used to put 35 or 40 in there for a
12 businessperson's special. So I guess we'll deal
13 with that as time goes on.

14 What do our experts expect the rating
15 of these bonds to be as they go to market? Is
16 there -- do we anticipate through our advisors and
17 through our professional experts what we
18 anticipate the bond rating on these bonds to be?

19 MS. OLANIPEKUN: Well, these bond are
20 going to be insured, Councilman Kenney.

21 COUNCILMAN KENNEY: Okay.

22 MS. OLANIPEKUN: So with the insurance,
23 they will be at a AAA.

24 COUNCILMAN KENNEY: So the condition of
25 the economy is not at issue?

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2 MS. OLANIPEKUN: Oh, the condition of
3 any utility or any revenue-generating entity is
4 always an issue.

5 COUNCILMAN KENNEY: So --

6 MS. OLANIPEKUN: But the insurance is
7 going to provide -- the insurance will assist us
8 in marketing these bonds a little better.

9 COUNCILMAN KENNEY: And how is the --
10 explain to me how the insurance insures that and
11 what the cost of that insurance is.

12 MS. OLANIPEKUN: I don't know what the
13 cost is since we have yet to price that out. But
14 basically what the insurance does is, it stands in
15 the shoes of the issuer in the event that the
16 issuer is unable to pay debt service. So if for
17 some unlikely reason PGW's is unable to make debt
18 service, the insurance kicks in and pays that.

19 COUNCILMAN KENNEY: But the insurance
20 rate is based on the condition of the company's
21 potential to pay. I mean, for example, if you're
22 insuring a company -- if you're getting bond
23 insurance for an entity that is fiscally solid, I
24 would assume that's a much lower premium than a
25 company that has financial concerns and issues.

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2 MS. OLANIPEKUN: That's a fair
3 assumption.

4 COUNCILMAN KENNEY: And could we
5 ultimately find out what the cost of that
6 insurance would be?

7 MS. OLANIPEKUN: We can provide that to
8 you as we begin negotiations with the insurers,
9 yes.

10 COUNCILMAN KENNEY: I think you had
11 indicated in your testimony -- and maybe you can
12 explain it more fully -- that the condition of --
13 the ability of this company to repay the debt on
14 this particular bond issue is not in any way tied
15 to the taxpayers of the City. Could you explain
16 how that is?

17 MS. OLANIPEKUN: Because these are
18 revenue bonds, the ability to pay on the debt
19 service -- or the security that is going to be
20 used to pay the debt service is pledged solely from
21 the revenues of the utility. These are revenue
22 bonds, so we are precluded, under the First Class
23 Revenue Bond Act, from using any other source to
24 pay debt service.

25 COUNCILMAN KENNEY: Hypothetically,

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2 hypothetically, the company fails, there's some
3 form of receivership, the company can't pay its
4 bills, can't get into the gas market, can't
5 collect its bills to the degree we had expected
6 during this process to have it collected, what
7 happens to those bonds, how are they paid?

8 MS. OLANIPEKUN: The insurance kicks
9 in.

10 COUNCILMAN KENNEY: Okay. And the
11 insurance is predicated on any other factors? I
12 mean, do the insurance people have an escape
13 clause? I mean, if you take life insurance out
14 and you happen to pass away, sometimes the
15 insurance companies don't necessarily want to pay
16 it, and they find reasons not to. So I'm
17 wondering whether or not there is any escape
18 clause on the insurance's part of the payment of
19 the bond.

20 MS. STERN: Councilman, my name is Joan
21 Stern. I'm with Blank, Rome, Comisky & McCauley,
22 and we are special counsel to the City. If you
23 have no objection, could I answer that question?

24 COUNCILMAN KENNEY: Madam Chair?

25 COUNCILWOMAN BLACKWELL: Certainly.

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2 MS. STERN: Thank you, Madam

3 Chairwoman.

4 The nature of municipal bond insurance
5 policies are that they are noncancellable. So
6 what the City pays when it buys bond insurance for
7 its various bond issues, as you well know from
8 your years of experience on Council, the City has
9 been using bonds insurance for many, many years.
10 The premium is a onetime up-front payment for a
11 policy, which, when issued is noncancellable and
12 it's good for the life of the bonds.

13 So the insurance company does not have
14 a way to disclaim coverage.

15 COUNCILMAN KENNEY: Do you have an
16 estimate on what the insurance premium on a issue
17 of this sort with the condition of this company
18 would be? I mean, is there a range that you're
19 familiar with from experience?

20 MS. STERN: That's a financial-advisor,
21 investment-banker question.

22 COUNCILMAN KENNEY: I'm sure we have
23 one in the room; I'm sure we have more than one in
24 the room, as a matter of fact.

25 (Witness comes forward.)

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2 COUNCILMAN KENNEY: Thank you.

3 MS. BISGAIER: Good afternoon,
4 Councilman.

5 COUNCILMAN KENNEY: Good afternoon.

6 MS. BISGAIER: I'm Barbara Bisgaier.
7 I'm the Managing Director of Public Financial
8 Management. I'm serving as the co-financial
9 adviser for this transaction.

10 Councilman, you're certainly right that
11 we expect to pay above-average premium for the
12 bond insurance for this transaction if, indeed, we
13 do get bond insurance.

14 COUNCILMAN KENNEY: There's a qualifier
15 there? There's an "if"?

16 MS. BISGAIER: Yeah, 'cause we don't
17 have it yet, and until we have it, there's always
18 a chance that we won't get it.

19 COUNCILMAN KENNEY: Will we have it
20 prior to the approval of this issue? And is this
21 issue predicated on -- is the approval of this
22 issue predicated on the acquisition of insurance?

23 MS. BISGAIER: No. The Gas Works right
24 now enjoys still an investment grade bond rating.
25 And in the event that we do not obtain bond

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2 insurance or that the premium that's quoted is so
3 high that it's not cost-effective, the Gas Works
4 would be in a position to sell the bonds on an
5 uninsured basis.

6 Whenever you get bond insurance,
7 whether it's for a strong credit or a not so
8 strong credit, you evaluate the effect of that
9 premium on the pricing of the bonds, and you
10 determine whether it's worth having the insurance
11 or not.

12 COUNCILMAN KENNEY: But it's always
13 worth having the capital money to replace the
14 pipe.

15 MS. BISGAIER: Yes, it is.

16 COUNCILMAN KENNEY: Before something
17 explodes, God forbid.

18 MS. BISGAIER: Yes, it is. And that's
19 why we want to --

20 COUNCILMAN KENNEY: Which may be a
21 bigger liability than the premium for the
22 insurance.

23 MS. BISGAIER: That's right. But in
24 the event that we could not get insurance, which I
25 don't have any reason to think is going to

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2 happen --

3 (Unintelligible, parties talking over
4 each other.)

5 COUNCILMAN KENNEY: But what would you
6 estimate that percentage of possibility to be,
7 just from your experience? I mean, is it --

8 MS. BISGAIER: 25 percent.

9 COUNCILMAN KENNEY: 25 percent, okay.
10 Go ahead.

11 MS. BISGAIER: You know, we'd need to
12 proceed with the bond issue in order to continue
13 the capital program and --

14 COUNCILMAN KENNEY: Now, theoretically,
15 if we can't get the bond insurance, 25 percent,
16 we're very unlucky this period, and we proceed
17 ahead with the bond issuance, and the company
18 fails. . .

19 MS. BISGAIER: That is the risk of the
20 bondholders, just as it is of any lender.

21 COUNCILMAN KENNEY: It is no risk to
22 the taxpayer of Philadelphia? I mean, if there's
23 no insurance in the way to cushion us and the
24 revenues that were supposed to be collected to pay
25 the bondholders -- it's not collected to the

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2 degree -- and we've seen in the past that we do
3 have trouble collecting our bills from time to
4 time, what -- who gets -- how do the people who
5 lend us the money get paid?

6 MS. BISGAIER: If there was no bond
7 insurance --

8 COUNCILMAN KENNEY: No, if there was.

9 MS. BISGAIER: If there was bond
10 insurance --

11 COUNCILMAN KENNEY: Oh, bond
12 insurance. I'm sorry go ahead.

13 MS. BISGAIER: Well, let me do it both
14 ways. If there is bond issue insurance and there
15 is a payment default by PGW and it's unable to
16 cure, unable to make the debt service payment, the
17 bond insurance company makes the payment to the
18 bondholders.

19 But unlike life insurance, where you
20 get the money and you have no obligation to the
21 bond -- to the insurance company, with bond
22 insurance, the company would still owe the bond
23 insurance company the amount that had been paid on
24 behalf of the company to the bondholders.

25 COUNCILMAN KENNEY: So they're just

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2 fronting the money.

3 MS. BISGAIER: They're fronting the
4 money to protect the bondholders. So in that
5 situation, the company would owe money to the bond
6 insurance company. In the event that --

7 COUNCILMAN KENNEY: How would they
8 proceed to collect that money?

9 MS. BISGAIER: They would go into, like
10 a bank, a work-out situation, and they would come
11 in and work with the company to figure out the
12 best way to keep the enterprise of the gas company
13 going so that they could eventually get repaid.

14 It's very important for an entity like
15 a bond insurance company that the viability of the
16 company be retained. So they might come in with a
17 work-out plan, you know, where you take five years
18 to pay it back, or something like that.

19 In the event that there was no bond
20 insurance and there was a payment default by the
21 company that wasn't cured, the bondholders would
22 be the ones that were short, and they would form a
23 bondholder committee. They would use the bond
24 trustee to represent them in an action against
25 PGW, and they would in effect become a creditor's

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2 committee of PGW. So, in effect, they would be --
3 the trustee acting on their behalf would be
4 representing their interests, just as the bond
5 insurance company would be to get the money back.

6 COUNCILMAN KENNEY: Why is the City --
7 and maybe I've misunderstood the relationship
8 between the City and the Gas Works, but it was
9 always my understanding that ultimately, this is
10 an asset of the City and that it is owned by the
11 City and that the City would be on the hook for
12 whatever debt that the bond committee -- or the
13 bondholders committee and the trustee would be
14 pursuing.

15 If there were no identifiable
16 liquifiable assets of the company, it would seem
17 likely to me that the next deep pocket they would
18 turn to would be the City of Philadelphia.

19 MS. STERN: Okay. As a legal matter,
20 Councilman, these bonds -- when a bondholder buys
21 a bond that's issued under the First Class City
22 Revenue Bond Act, which is issued by the City of
23 Philadelphia, for the Water Department, for the
24 Airport, for the Gas Works -- those are the three
25 utility that we finance this way -- the holders

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2 are getting a bond from the City, but the contract
3 with the bondholder is, the City of Philadelphia
4 will pay you, but only out of the revenues of this
5 enterprise and from no other funds of the City.

6 So you, bondholder, are making an agreement that
7 your recourse to the City's assets is limited to
8 the revenues of those utilities.

9 So if I have a water bond, I know I
10 can't have any other resources of the City to get
11 paid. If have a Gas Works revenue bond, I know
12 when I buy it -- and we put it in big, bold letter
13 on the cover of the offering document: Payable
14 solely out of the gas works revenues. The general
15 credit and taxing power of the City of
16 Philadelphia is not pledged or available to pay
17 this bond.

18 COUNCILMAN KENNEY: Two issues.

19 MS. STERN: And the bond insurer is
20 subrogated, steps into the shoes of the bondholder
21 and has the same limited recourse.

22 So in either creditor scenario, there
23 is no contractual liability on the part of the
24 City of Philadelphia to pay this obligation from
25 anything other than Gas Works revenues.

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2 COUNCILMAN KENNEY: Now, let me ask you
3 a question from -- just to take it one step
4 further in the hypothetical absurd. Does the
5 Philadelphia's Gas Works' \$18 million payment to
6 the City establish a line of revenue from the Gas
7 Works to the City on an annual basis, which would
8 give some creditor claim that, in fact, the money
9 in the pool of reserves that the City may hold, or
10 some City dollars, were in fact originally Gas
11 Works dollars and, therefore, we have claim for
12 recovery from the City itself?

13 MS. STERN: After it's already been
14 paid?

15 COUNCILMAN KENNEY: Every year, we get
16 an \$18 million payment of revenue from the Gas
17 Works revenue to the City.

18 MS. STERN: Yeah. I want to understand
19 the hypothetical because, you know, this
20 supplemental ordinance that's before you is
21 supplemental to the General Gas Works Revenue Bond
22 Ordinance.

23 COUNCILMAN KENNEY: Right.

24 MS. STERN: And there's a priority-of-
25 payment schedule in that general ordinance that

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2 controls the bonds.

3 COUNCILMAN KENNEY: But if the company
4 fails, everybody in that line --

5 MS. STERN: If the company fails, you
6 know, the City payment is at the bottom of that
7 bucket. The bondholders would be --

8 COUNCILMAN KENNEY: No, that wasn't my
9 question.

10 MS. STERN: But you're saying that the
11 past history of the payments to the City would
12 entitle a bondholder to claim that because the
13 City received the base payments for prior years,
14 the City now has to just (indiscernible) all those
15 past payments?

16 COUNCILMAN KENNEY: Or add up what the
17 past payments have been over how many years times
18 the number, and these were monies that were moved
19 -- again, I'm not a finance expert and I'm not a
20 lawyer. These monies were taken on an annual
21 basis by right of the City and agreement with the
22 Gas Works; therefore, you have a share of our
23 revenue that should be coming to us to pay the
24 bonds.

25 MS. STERN: And, you know, I would say

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2 that --

3 COUNCILMAN KENNEY: It's almost like
4 Act 46 with the School District. I mean, you've
5 been giving us this money now for all these years;
6 now if the School District fails, God forbid, we
7 want you to continue paying that because that was
8 our money in the first place.

9 MS. STERN: I think that, you know,
10 it's a very creative theory, and I would ask if
11 somebody's been practicing public finance law for
12 a long time that you please not represent any
13 bondholders because it's very creative.

14 But the bondholders' contract with the
15 City is, you are payable from Gas Works revenues
16 and Gas Works revenues only. Once the revenues
17 have been spent for a proper purpose, whether it's
18 to pay the City of Philadelphia its base payment
19 or to pay the vendor of the gas utility for gas,
20 you can't convert it and say now, you know, it's
21 under some tracing theory, "Texas-something
22 Pipeline Company" has to give back the gas
23 revenues or the City does.

24 COUNCILMAN KENNEY: What's the
25 likelihood of anyone purchasing any of these bonds

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2 if there's no insurance?

3 MS. STERN: Well, with an investment
4 grade rating, which we still have --

5 COUNCILMAN KENNEY: It would remain an
6 investment grade rating despite the lack of
7 insurance?

8 MS. STERN: They have an investment
9 grade rating right now, without insurance.

10 COUNCILMAN KENNEY: And, again, I don't
11 want to belabor this 'cause I know it's getting
12 long, but explain to me how the City of
13 Philadelphia, in a similar financial condition in
14 1991, had no investment grade rating, but this
15 company, which seems to be maybe not as bad as the
16 City but pretty close to it in '91, has an
17 investment grade rating. I don't understand how
18 the rating agencies determine that. I mean, it
19 can't be because of past performance.

20 MS. BISGAIER: One thing that's
21 important to understand is that the rating doesn't
22 change from bond issue to bond issue. It's a --

23 COUNCILMAN KENNEY: It's a supplement
24 of the --

25 MS. BISGAIER: Right. It's an existing

1 5/8/01 FINANCE - BILL 010209, 210

2 rating, which they look at periodically. In the
3 case of the Gas Works to say periodically, is to
4 say weekly.

5 Over the course of the past year, we
6 have spent an enormous amount of time with each of
7 the three rating agencies, providing them with
8 endless information, endless meetings, and we have
9 sustained the -- you know, the investment grade.
10 As a result of that, there would be access to the
11 market.

12 COUNCILMAN KENNEY: Okay, all right.
13 Thank you.

14 COUNCILWOMAN BLACKWELL: Thank you very
15 much.

16 Councilwoman Tasco.

17 COUNCILWOMAN TASCO: Thank you,
18 Councilman Kenney. You should go over to Joan
19 Stern's office and let her give you a whole lesson
20 like she did me back in 1991.

21 (Laughter.)

22 COUNCILMAN KENNEY: It's always nice to
23 learn something.

24 COUNCILWOMAN TASCO: Okay. I want to
25 go back to the procurement discussion. According

1 5/8/01 FINANCE - BILL 010209, 210
2 to the agreement between the City and PGW -- and
3 the agreement is an ordinance of City Council --
4 the Gas Commission does have the power to
5 establish procurement rules and regulations for
6 PGW. And at one point, there was some effort to
7 try to begin a dialogue on addressing some of the
8 issues that have been raised here today, but
9 somehow it got (indiscernible) by somebody at
10 PGW.

11 Since we are here now before the
12 Council and not before the Gas Works, which singly
13 did not have the teeth to do it, but this body
14 does, we will ask Kumar, Mr. Kischinchand, to
15 assign your staff to work with the Gas Commission
16 staff to review the procurement policies and
17 practices of PGW and establish a participation
18 program for this Finance Committee and for this
19 Council.

20 COUNCILMAN KENNEY: Madam Chair, do you
21 mind if I ask, is that in the form of an
22 amendment?

23 COUNCILWOMAN TASCO: This is not an
24 amendment because it's already a law. I mean, it
25 was already a part of the agreement under the

1 5/8/01 FINANCE - BILL 010209, 210
2 agreement between the City and PFMC that the
3 Commission does have the power to do that. I'm
4 just stating it for the record, that this is what
5 we want done.

6 COUNCILMAN KENNEY: Okay.

7 MR. KISCHINCHAND: Okay, you want PGW
8 staff to work with the PGC staff as well as MBEC
9 to work out some agreements on procurement.

10 COUNCILWOMAN TASCO: Right.

11 COUNCILMAN KENNEY: And if I may, if it
12 could be considered a friendly suggestion, I would
13 like to add the issue of professional services to
14 that investigation.

15 COUNCILWOMAN TASCO: Sure, okay.

16 MR. KISCHINCHAND: PGW only or --

17 COUNCILMAN KENNEY: My request to the
18 Treasurer was for the entire city. My addendum to
19 Councilmember Tasco's request is for Gas Works.

20 MR. KISCHINCHAND: Okay.

21 COUNCILWOMAN TASCO: Just one point of
22 information. Under the prior administration, when
23 Wilson Goode was the mayor, he had a rotating
24 policy of participants for professional service
25 that really was very inclusive and gave a lot of

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2 different professional-service providers an
3 opportunity to do work with the City of
4 Philadelphia. So you might want to -- I know that
5 is a political decision that has to be considered
6 by the second floor, but I put that on the table.

7 COUNCILMAN KENNEY: It doesn't have to
8 be.

9 COUNCILWOMAN TASCO: Thank you very
10 much.

11 COUNCILWOMAN BLACKWELL: I understand,
12 per the US Department of Energy's May 2001 report,
13 that the price of natural gas was \$2.12 per MCF in
14 January 2000 and \$8.06 per MCF in January 2000, a
15 fourfold increase, while consumption was up just
16 7.2 percent month over month. So this gives us --
17 how do you respond to that and how will that
18 affect us?

19 MR. KISCHINCHAND: I brought all of the
20 technical experts here to help me answer.

21 COUNCILWOMAN BLACKWELL: Thank you.

22 MR. KISCHINCHAND: If you don't mind,
23 Madam Chair, I'd like to have Craig White, who is
24 our Senior Vice President for Gas Supply and
25 Marketing, to answer that, please.

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2 COUNCILWOMAN BLACKWELL: Thank you.

3 (Witness comes forward.)

4 MR. WHITE: My name's Craig White. I'm
5 Senior Vice President of Marketing and Supply
6 Services for Philadelphia Gas Works.

7 And I must apologize, I couldn't quite
8 hear all of the question. Could you please repeat
9 it.

10 COUNCILWOMAN BLACKWELL: We were
11 talking about a fourfold increase from January
12 2000 to January 2001. Consumption was up just
13 7.2 percent in month over month gain, but the
14 price went up fourfold percent, from \$2.12 per MCF
15 to \$8.06 per MCF.

16 How will that affect us and our gas
17 rates and the bills to you are customers?

18 MR. WHITE: Well, this past January, it
19 is correct that the all-time highs for natural gas
20 costs were incurred. One of the things that the
21 company has done to mitigate that cost was to
22 enter into some flexible contracts that will allow
23 us to avoid some of this higher-priced gas and
24 also to use the LNG facility that Mr. Kischinchand
25 spoke of earlier. The projections for next year

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2 are in the neighborhood of \$5.70 in the January
3 time frame.

4 As far as how things go to affect the
5 customers, what has occurred over the last year
6 has been incorporated in subsequent modifications
7 to our gas cost recovery filing; our most recent
8 being a month or so ago, when we increased the gas
9 cost rate to \$6.69.59. We have just filed our gas
10 cost rate for the 2001-2002 fiscal year beginning
11 September 1, and the rate is in the \$5.70 range.

12 So we expect a drop in the GCR factor
13 from the current level to the level that will be
14 in effect on September 1.

15 COUNCILWOMAN BLACKWELL: We certainly
16 need a drop someplace because these customers
17 whose bills have doubled and tripled, who can't
18 pay their bills as they have gone up, thank God
19 the gas cost rate went down, because certainly, I
20 wouldn't be the one to stand in front of them and
21 say, We want to give you a 35 percent increase, or
22 whatever the figure turns out to be.

23 Thank you very much.

24 Are there any other questions from
25 members of the committee?

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2 (No further questions.)

3 COUNCILWOMAN BLACKWELL: All right.

4 Then we will conclude our stated hearing. And
5 before we do that, Madam Treasurer?

6 MS. OLANIPEKUN: If it pleases the
7 committee, we are respectfully requesting a
8 suspension of the rules.

9 COUNCILWOMAN BLACKWELL: All right,
10 that will be fine. This will conclude our public
11 hearing.

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1 5/8/01 FINANCE - PUBLIC MEETING

2 COUNCILWOMAN BLACKWELL: We will now
3 enter into our public meeting.

4 Councilman Kenney, we will ask you for
5 a motion to amend Bill 010209, per the amendments
6 that were circulated and read into the record.

7 COUNCILMAN KENNEY: I move the adoption
8 of the amendment.

9 (Duly seconded.)

10 COUNCILWOMAN BLACKWELL: It has been
11 moved and properly seconded that the amendments to
12 Bill No. 010209 be approved.

13 All in favor?

14 Opposed?

15 Bill 010209 has been amended.

16 We will now ask Councilman Kenney for a
17 motion to approve to report out of committee Bill
18 010209, as amended.

19 COUNCILMAN KENNEY: Thank you, Madam
20 Chair. I move that Bill 010209, as amended, be
21 reported out of this committee with a favorable
22 recommendation and with a request for a suspension
23 of the rules to allow for first reading at our
24 next Council session.

25 (Duly seconded.)

1 5/8/01 FINANCE - PUBLIC MEETING

2 COUNCILWOMAN BLACKWELL: Thank you. It
3 has been move and seconded that Bill 010209, as
4 amended, be reported out of committee with a
5 favorable recommendation and also a recommendation
6 for the suspension of the rules so as to permit
7 first reading at our next session of Council.

8 We also note for the record that
9 Councilman O'Neill is here. Thank you.

10 Councilwoman Tasco, we will now ask you
11 for a motion to approve the amendments to Bill No.
12 010210.

13 COUNCILWOMAN TASCO: Madam Chair, I
14 move that the proposed amendment to Bill 010210 be
15 approved as presented to the committee.

16 (Duly seconded.)

17 COUNCILWOMAN BLACKWELL: Thank you.

18 All in favor?

19 Opposed?

20 The amendments to Bill No. 010210, as
21 circulated and read into the record, are approved.

22 I will now ask Councilwoman Tasco for a
23 motion to approve to report out of committee Bill
24 010210, as amended, with a suspension of the
25 rules.

1 5/8/01 FINANCE - PUBLIC MEETING

2 COUNCILWOMAN TASC0: Madam Chair, I
3 move that Bill No. 010210, as amended, be reported
4 out of committee with a favorable recommendation
5 and with a request for a suspension of the rules
6 so as to have this bill read at the next City
7 Council session.

8 (Duly seconded.)

9 COUNCILWOMAN BLACKWELL: All in favor?
10 Opposed?

11 The ayes have it and Bill No. 010210,
12 as amended, is reported out of committee with a
13 favorable recommendation and also a recommendation
14 for a suspension of the rules so as to permit
15 first reading at our next session of Council.

16 This ends our Finance hearing. Let me
17 thank all members of the committee and thank all
18 of you who have come, and our business at hand is
19 done.

20 Thank you.

21 (Adjourned 2:51 p.m.)

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C E R T I F I C A T E

I HEREBY CERTIFY that the foregoing
proceedings of the Council of the City of
Philadelphia of Tuesday, May 8, 2001, were
reported fully and accurately by me, and that this
is a correct transcript of same.

RE: COUNCIL COMMITTEE ON FINANCE
BILL NO.'S 010209, 010210

_____,
JOSEPHINE CARDILLO,
Registered Professional Reporter