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COUNCIL OF THE CITY OF PHILADELPHIA

3

COMMITTEE OF THE WHOLE

4

FY '06 OPERATING BUDGET

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Room 696, City Hall
Philadelphia, Pennsylvania
Tuesday, March 15, 2005

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BILLS 040767, 040789, 050001, 050002,
050003, 050007, 050008.

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RESOLUTION 050022.

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PRESENT:

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COUNCIL PRESIDENT ANNA C. VERNA

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COUNCILWOMAN JANNIE BLACKWELL

COUNCILMAN DARRELL L. CLARKE

15

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COUNCILMAN MICHAEL A. NUTTER

COUNCILMAN JUAN RAMOS

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COUNCILWOMAN BLONDELL REYNOLDS BROWN

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2 COUNCIL PRESIDENT Verna: Good
3 morning, everyone. This is the continued the
4 public hearing of the Committee of the Whole
5 regarding Bill Nos. 050001, 050002, 050003,
6 040789, 040767, 050007 and 050008, also
7 Resolution No. 050022.

8 Our first witness this morning is
9 Mr. Goldsmith, the Managing Director.

10 Good morning. Welcome. Please
11 identify yourself for the record. I know that
12 your testimony is rather lengthy. So if you
13 care to summarize it, that will be fine and we
14 will give a copy of it to the stenographer who
15 will transcribe it in full.

16 MR. GOLDSMITH: Philip R. Goldsmith,
17 Managing Director. I'm joined up here to my
18 right by Loree Jones, Chief of Staff, and to
19 my left by Anthony Torre.

20 COUNCIL PRESIDENT Verna: I'm sorry,
21 you're going to have to put the microphone on.

22 MR. GOLDSMITH: Good morning, Madam
23 President Verna and Members of City Council.
24 I'm Philip R. Goldsmith, Managing Director of
25 the City of Philadelphia.

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2 I'm here to preset testimony on the
3 proposed Fiscal Year 2006 Operating Budget for
4 the Office of the Managing Director.

5 The total budget is \$20.1 million,
6 of which 12.6 million is in the General Fund
7 and 67.4 million is in the Grants Fund. This
8 represents a decrease of \$1.3 million or 9.3
9 percent from our Fiscal Year '05 General Fund
10 estimated obligations, all of which comes from
11 Class 100.

12 The budget also contains a \$3.1
13 million decrease in the Grants Fund.

14 Two years ago when you came before
15 you for the first time as Managing Director,
16 we had 20,618 budgeted positions for our
17 operating departments. For Fiscal Year '06,
18 we will have 18,376, a reduction of 2,242
19 positions or 8.7 percent. On February 23,
20 2003, the day I testified for the first time,
21 we had 19,767 filled positions in our
22 operating departments. Today, the number of
23 employees is 18,747, a decrease of 1,020.
24 Between now and the end of this fiscal year,
25 there will be an additional decrease of 371

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2 employees, for a total of 1,391 fewer actual
3 personnel performing and supporting City
4 services.

5 While most of this reduction of
6 personnel has come from attrition, including
7 the DROP Program, we recently had to lay off
8 individuals to comply with our budget
9 requirements.

10 While our initial layoff list was
11 200, we've actually been able to whittle the
12 layoff list down to just under 100 individuals
13 while still meeting our overall position
14 reduction and financial targets. If it were
15 not for some of the strong initiatives we took
16 during the past year, we would have been
17 required to take more drastic personnel
18 action. I would like to review some of these
19 actions.

20 In fleet reduction, we successfully
21 completed an aggressive fleet reduction
22 program. We eliminated 330 vehicles from the
23 use of various departments. In short, one out
24 of every two cars we identified as potential
25 targets has been eliminated. This action will

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2 save \$9 million over the course of the
3 Five-Year Plan. We recognized, however, there
4 are times when our employees need a vehicle
5 for business purposes. After an RFP process,
6 we partnered with Philadelphia Car Share which
7 has established a system that allows employees
8 to rent a car for as little as one hour.
9 Philly Car Share, a local company, uses hybrid
10 cars which further helps save money and
11 protect environment. This innovative program
12 was recently recognized by a local
13 organization and featured in both Fleet
14 Executive Magazine and Time Magazine.

15 Overtime reduction. We have
16 significantly reduced overtime in our
17 operating departments. In Fiscal Year '04, we
18 reduced overtime 10 percent from Fiscal Year
19 '03. In the first eight months of Fiscal Year
20 '05, we are down another 18 percent from the
21 same period over Fiscal Year '04. That is a
22 savings of \$14.5 million in just eight months.

23 Police court overtime has also been
24 reduced. And I recall last year being here
25 and there was some skepticism as to whether we

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2 would be able to do that. In fact, it has
3 already been reduced \$2.1 million in seven
4 months. This is the first time in at least 10
5 years that we have seen a decline in police
6 court overtime. I believe it will drop even
7 further because of an effective working group
8 among the police, the First Judicial District,
9 the District Attorney's Office, and the
10 Managing Director's Office.

11 The reimbursable police overtime
12 program is much more aggressively managed than
13 it was in the past. We have increased our
14 rates to better represent our true costs. We
15 no longer provide services to companies that
16 are 60 days past due. We have aggressively
17 worked with the Law Department to go after
18 companies that owe us money. We recently
19 received \$37,000 from a major national
20 retailer that was 180 days past due. We will
21 continue to pursue our companies that use our
22 services and then try not to pay us.

23 The major special events we are much
24 more strategic and tougher on assigning
25 manpower. In Fiscal Year '03, we reduced our

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2 cost 20 percent. This trend will continue
3 into Fiscal Year '05 and '06.

4 We have already taken an aggressive
5 approach on charging and collecting monies for
6 non-city-sponsored special events. At a time
7 when we are eliminating positions, including
8 layoffs, we can no longer give away our
9 services for nothing or use rates based on
10 1990 costs.

11 We have realigned and reorganized
12 many departments to rid ourselves of
13 unnecessary layers of government and
14 redundancy of work trying to cushion the
15 impact on direct services. In some cases, we
16 have consolidated districts, pooled clerical
17 support, and streamlined our command
18 structure.

19 Let me cite one example involving
20 Fairmount Park and the Recreation Department.
21 Aside from realigning swimming pools and
22 recreation centers from Fairmount Park to the
23 Recreation Department, we have clustered in
24 one administrative unit functions like
25 personal, technology, and finance. Fairmount

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2 Park personnel has moved from Memorial Hall to
3 One Parkway, which is on the same floor as the
4 Recreation Department. It allows for better
5 communication and coordination. Fairmount
6 Park has assumed all responsibility for turf
7 maintenance for both park and recreation.
8 Whereas Fairmount Park's cutting cycle is
9 every two weeks, the Recreation Department's
10 was once every three weeks schedule. The good
11 news is that the entire city will now be done
12 once every two weeks for \$300,000 less than
13 when both departments did it separately. In
14 addition, the Streets Department assumed
15 responsibility for trash collection at our
16 recreation centers this year with no increase
17 in resources.

18 Our Energy Management Office has
19 also started a program to bring greater focus
20 and accountability on departments to reduce
21 costs. Our initial results are encouraging.
22 During the first half of Fiscal Year '05,
23 utility costs were reduced by \$700,000 even
24 though our rates are going up.

25 There have been other

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2 accomplishments this past year. I'd like to
3 tick off a few.

4 Global Philadelphia. As a result of
5 our Global Philadelphia effort, we now have
6 the ability to provide language access
7 service, including telephonic interpretation,
8 in-person interpretation, and document
9 translation in over 150 languages.

10 In generators, you may recall there
11 was a large scale blackout in midwest and
12 northeast August 14, 2003. While Philadelphia
13 escaped the blackout, I instructed our
14 commissioners to contact their counterparts in
15 affected cities so we could learn from them.
16 We learned that we needed more emergency
17 generators. As a result, we did a thorough
18 study of our needs. And with the help of Home
19 Land Security dollars, we will soon be
20 purchasing 25 generators as our first
21 installment. These initial generators will be
22 targeted for critical police, fire, water and
23 fleet management facilities.

24 In the area of traffic safety, we've
25 worked with the School District, Streets

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2 Department, the Parking Authority and Police
3 Department to improve traffic safety for our
4 school children. We've done a comprehensive
5 blitz of more than 1,000 school crossing
6 sites. We've implemented a new parking
7 enforcement plan for 234 elementary schools.
8 We initiated daily roving speed enforcements
9 in schools throughout the City and developed a
10 new deployment plan for school crossing
11 guards. Since our ramped-up enforcement, we
12 have cited 2200 violators for school zone
13 violations. Compared to last year, there's
14 been a 30 percent decrease in the number of
15 students involved in accidents.

16 We also began cracking down on
17 traffic grid by installing more "Don't Block
18 the Box" signs and targeting certain
19 intersections. Since we began that
20 initiative, we have written over 5200 traffic
21 violations. But as the data from the red
22 light violations indicate with the
23 installation of first red light cameras on of
24 the Boulevard, we have barely scratched the
25 service in changing the traffic culture in

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2 this City. We have inspected and licensed
3 every honor box in the special area in Center
4 City. It has helped make Center City cleaner.
5 We are now working on installing new corrals.

6 This work, I emphasize, has been
7 done in cooperation with the publishers in the
8 Center City District. I believe there's
9 legislation before you to expand the
10 boundaries of the honor box regulation. After
11 more than 20 years of trying, we have finally
12 secured a new location for the Youth Study
13 Center. Thanks to the leadership and
14 cooperation of Councilwoman Blackwell and
15 State Senator Vince Hughes. Aside from
16 providing a better facility for youth in
17 trouble, it facilitates the moving the Barnes
18 Museum to relocate on the Parkway. It's a
19 win/win for our youth and for the arts and
20 culture community.

21 We have held a bi-weekly working
22 group to find ways to meet our budget targets,
23 avoiding the closure of recreation facilities.
24 We have been developing strategic partnerships
25 undertaking revenue-enhancing activities such

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2 as leasing facilities and replacing all
3 deep-end swimming pools with spray grounds
4 which are less expense to operate, and I might
5 add safer. Thanks to some members here, we
6 will have at least four spray grounds
7 available in time for the summer season. I'm
8 sure there will a demand for additional ones
9 as soon as Members see what these spray
10 grounds can do for their communities.

11 We have organized the Pennsylvania
12 Intergovernmental Scrap Yard Task Force to get
13 a handle on the number and location of both
14 licensed and unlicensed scrap yards in the
15 City. We developed a program to ensure
16 compliance with appropriate federal, state and
17 local codes and regulations and close down
18 those operations that are either unlicensed or
19 which operate out of compliance with various
20 codes. One of the effects of this is that
21 we've actually been able to collect \$250,000
22 in back real estate taxes as we've gone about
23 doing these inspections.

24 After nine months of negotiation, we
25 have reached a comprehensive agreement with

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2 utility companies and others on bringing
3 operationally rational and orderly and
4 financially equitable approach to work being
5 done in our streets, in our right-of-ways.
6 This legislation is now before you awaiting
7 action.

8 Of course, as part of the Mayor's
9 Neighborhood Transformation Initiative, we
10 continue to work to improve the quality of
11 life in our neighborhoods through our
12 aggressive anti-graffiti efforts, our code
13 enforcement quality of life improvement
14 programs and scheduled vacant lot maintenance.
15 Since the inception of CLIP, over 25,000
16 licenses and inspection violations and 9500
17 Streets Department sanitation violations have
18 been issued. In addition to Clip, the West
19 Philadelphia improvement Program continues to
20 enhance the quality of life in West
21 Philadelphia through education, enforcement,
22 and beautification.

23 There are many more achievements
24 that I could cite in addition to the
25 emergencies that we cope with every day, but I

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2 know time does not permit. The Fiscal Year
3 '06 budget is not gilded with major new
4 initiatives, given our budget constraints.
5 There will, however, be important work being
6 done.

7 The final implementation of a major
8 automation initiative in L&I, a greater
9 emphasis on revenue collection emphasizing
10 interdepartmental cooperation, an
11 interdepartmental effort called the
12 Development Service Operating Committee to
13 make it easier for developers to do business
14 with the City, an interdepartmental task force
15 between the Departments of Fire and L&I
16 working on fire safety with a goal to reduce
17 fire deaths to zero.

18 Of course, our current focus on
19 improving our management practice, tailoring
20 services, and saying no perhaps more times
21 than people want will need to continue. I
22 know my successor Pedro Ramos will bring his
23 own style and sense of priorities to this
24 mission.

25 As I leave this position, I must

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2 caution that our departmental staffing levels
3 are already very low. I reject the simplistic
4 notion too often repeated without rebuttal
5 that the size of government has not decreased
6 consistent with the decrease in population.
7 That is not true of many of our operating
8 departments. Police will be at its lowest
9 level in 40 years. The Streets Department had
10 2700 employees 15 years ago, and it will soon
11 be at 1820. Our health districts are being
12 asked to do more as we become the provider of
13 last resort, yet staffing of the Health
14 Department continue to decline and resources
15 are being diverted from the Department's main
16 mission of public health. In 1976, the
17 Recreation Department had 810 employees; now,
18 494. Yet the number of rec centers have
19 increased. Fairmount Park has had a 57
20 percent decrease in personnel since 1985,
21 though the number of acres and historic
22 structures has remained the same.

23 The acquisition budge in Fleet
24 Management is now \$3 million. It has been as
25 high as \$25 million. The result, down time on

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2 our vehicles will significantly increase as
3 their age increases. The practical impact may
4 eventually be degradation of basic service
5 levels and efficiency. We recently
6 transmitted to City Council leasing
7 legislation that will provide some relief.

8 Yes, our prison staffing has grown.
9 Unfortunately, so has our prison population,
10 17 percent in the past four years. We cannot
11 turn inmates away.

12 The Department of Human Services has
13 already grown. We are required to have one
14 social worker for every 30 clients.

15 Despite shrinking resources, our
16 departments often by the Council have been
17 asked to take on more responsibility,
18 inspecting our schools, repairing sidewalks,
19 controlling noise or a host of other issues.

20 I will readily acknowledge that I am
21 not an economist. I do not know the impact
22 tax reduction will have or on our national and
23 local economies. Whether those reduction
24 originate in our nation's capital or in this
25 chamber, it may will be that they will

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2 stimulate an economic boom and our tax
3 revenues will grow exponentially. But for
4 now, we as managers have shrinking resources
5 to do the public's work. Moreover, we still
6 don't know the full impact of the newly
7 proposed state and federal budgets. But one
8 thing is certain, the impact of federal and
9 state budget reductions always flows downhill.
10 Philadelphia, like other cities, is at the
11 bottom of the hill. I am a great believer
12 that there are always new ways to do things.
13 We have demonstrated that. But I am not a
14 believer that there are still easy answers or
15 painless solutions as we are asked to
16 accommodate the demand for tax reduction as
17 well as meet the physical and social demands
18 of our City and the high expectations of our
19 citizens and their representatives.

20 City Council scrutinizes, as it
21 should, the way our departments do business.
22 It keeps us on our toes. It makes us better,
23 and we are. But there are other agencies that
24 impact our city budget which also receive the
25 bright light of legislative scrutiny on their

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2 management practice and how they spend their
3 monies. While they may have separate
4 government structures, their revenues and
5 expenses have a direct impact on our budget
6 and consequently a direct impact on the level
7 of core services we can afford to provide our
8 citizens.

9 Our operating departments have
10 shouldered more than their share of the
11 burden. I commend the men and women of the
12 Managing Director's Office and our
13 Commissioners and their staffs. They have
14 done a magnificent job during these difficult
15 times. They've been given more to do and less
16 to do it with. They have done so with dignity
17 and diligence, while being both responsive and
18 responsible. I feel honored to have had the
19 opportunity to work with them, and I'm
20 grateful for their support they have provided
21 me.

22 I'll be glad to answer any
23 questions.

24 COUNCIL PRESIDENT VERNA: Thank you.

25 I know how badly you must feel this

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2 morning to know that this is the last budget
3 hearing that you will be testifying. However,
4 I just have a couple questions.

5 On Page 35-14 of your detail, it
6 reflects that your office will spend \$75,000
7 in FY '05 and FY '06 for NTI inspection
8 work-Controller's Office. Will you explain
9 what this is for and why it is in your budget
10 and not the Controller's budget?

11 MR. GOLDSMITH: That's a very good
12 question. As we were doing our NTI
13 demolitions, the City Controller's Office
14 basically said they did not have the
15 inspectors to do their work, and as a result,
16 our work on doing demolitions, in many cases
17 imminently dangerous demolitions, was going to
18 come to a halt because they needed to inspect
19 them. Rather than get in a fight with the
20 City Controller and bring this to a halt, we
21 agreed to pick up this tab so this firm could
22 be hired to do the inspections.

23 COUNCIL PRESIDENT VERNA: I'm
24 talking about an appearance perspective. It
25 appears as though you're overseeing the work

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2 of the Controller. Can you tell us who picked
3 this consultant and who do they answer to? Do
4 they answer to L&I? Do they answer to the
5 Controller? Or do they answer to your office?

6 MR. GOLDSMITH: The City
7 Controller's Office selected them and they do
8 answer to City Controller. This is inspection
9 work that the City Controller's Office does on
10 NTI work.

11 COUNCIL PRESIDENT Verna: I also
12 notice that your office has received a number
13 of law enforcement terrorism prevention
14 grants. Why are they budgeted in your office?
15 And can you tell us how these funds are used?

16 MR. GOLDSMITH: They are budgeted in
17 our office because they really come to the
18 Office of the Emergency Management which
19 oversees those programs. I'll let Mike Nucci
20 in my office talk about how these funds are
21 being used.

22 COUNCIL PRESIDENT Verna: Thank you.
23 Good morning.

24 MR. NUCCI: Good morning, Madam
25 President.

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2 COUNCIL PRESIDENT Verna: Please
3 identify yourself for the record.

4 MR. NUCCI: Mike Nucci, I'm the
5 director of the Office of Emergency Management
6 as part of the Managing Director's Office.

7 COUNCIL PRESIDENT Verna: Welcome.

8 MR. NUCCI: The funds -- I believe
9 you were talking about the law enforcement
10 terrorism prevention program.

11 COUNCIL PRESIDENT Verna: Exactly,
12 the grants.

13 MR. NUCCI: They're grants for
14 planning and training that come through the
15 State from the US Department of Homeland
16 Security to the region. And then we open a
17 grants receivable account to allow law
18 enforcement to spend against those. They're
19 for planning, training, most of it; and
20 exercises.

21 COUNCIL PRESIDENT Verna: It appears
22 that a significant portion of these grants are
23 for purchase of services. Can you tell us
24 what services you were providing, the vendors
25 you were contracting with, and the types of

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2 contracts? Are they bid or non-bid contracts?

3 MR. NUCCI: The training is listed
4 under personal services contracts. We hire
5 instructors, sent law enforcement officers to
6 various schools across the country, and that's
7 listed under personal services.

8 COUNCIL PRESIDENT VERNA: Okay,
9 thank you.

10 Mr. Goldsmith, Page 35-28 of your
11 detail lists a grant William Penn Foundation
12 for \$98,000 in both FY '05 and FY '06 to
13 facilitate grassroots entrepreneurship and
14 neighborhoods based business development in
15 diverse communities. Can you tell us how you
16 use these funds and what your accomplishments
17 have been to date?

18 MR. GOLDSMITH: Yes. We're very
19 proud of this grant from the William Penn
20 Foundation which is part of the Global
21 Philadelphia effort. And this is to hire
22 someone to, in this case, work primarily with
23 the agent community in helping to develop
24 businesses and helping serve as a liaison
25 between businesses or start-up businesses and

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2 working their way through the L&I process and
3 other governmental bureaucracy. We've just
4 gone through an extensive hiring process, and
5 we recently hired a women to fill this
6 position, so her job is just really getting
7 under way.

8 COUNCIL PRESIDENT VERNA: Again, I
9 would ask why are these funds in your budget
10 when the Commerce Department is the economic
11 development agency for the City?

12 MR. GOLDSMITH: Well, I think
13 they're in our budget because that's who we
14 were dealing with, William Penn Foundation.
15 They gave us some money, but we work closely
16 with the Commerce Department on this program
17 and other programs along those lines.

18 I might also say that I think we
19 have found, I think, 30 percent of our
20 business applications or business licenses
21 coming into L&I are coming from people that
22 speak another language rather than English.
23 So L&I is an important sort of cornerstone
24 between the economic development and getting
25 the appropriate city services.

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2 COUNCIL PRESIDENT Verna: Thank you.

3 I have a number of questions that I'd like to
4 ask; however, there are other Councilmembers
5 that want to be recognized.

6 Mr. Director, you mentioned in your
7 testimony that you have reviewed 1200 school
8 crossings, yet the Police Department has only
9 1,037 crossing guards. Does that mean 163
10 crossings are covered by police officers, if
11 anybody?

12 MR. GOLDSMITH: I don't know the
13 answer to that. Maybe Shane Creamer can step
14 up here.

15 What we've done is there's 1037
16 school crossing guards now. What we've done,
17 we've just completed a thorough review of all
18 those intersections and trying to prioritize
19 with different criteria where we think the
20 most important areas are. That review is
21 almost complete.

22 You're question is, are we short on
23 school crossings. We may be, but there are
24 also some that are, our study is showing, that
25 perhaps we don't need people there and it may

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2 be at some, particularly given our budget
3 constraints that we may want to shift people
4 around if Councilpeople are so willing to do
5 that.

6 MR. CREAMER: Good morning. Shane
7 Creamer, Assistant Secretary of Education.

8 There are about 1022 locations
9 covered by 1037 crossing guards. The
10 additional crossings, there are 183 what we
11 call wish list locations that have been
12 requested to have a crossing guard by the
13 community. We included these in our
14 evaluation. That explains the 1200 number.

15 COUNCIL PRESIDENT VERNA: Do we know
16 whether they're needed?

17 MR. CREAMER: What we have done is
18 we developed a database where we analyzed
19 every single one of these crossings on 21
20 different criteria points and we can rank them
21 all. So what we can do with the new
22 crossings, as more money becomes available for
23 new guards, we'll be able to identify where
24 our priority crossings are.

25 COUNCIL PRESIDENT VERNA: When will

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2 this study be completed?

3 MR. CREAMER: The study is
4 completed.

5 COUNCIL PRESIDENT VERNA: So in
6 reviewing it, do we need 1200 school crossing
7 guards?

8 MR. CREAMER: Well, that becomes a
9 policy question for us, which we are now
10 trying to determine. The database gives us
11 information about these locations. Now we
12 need to make decisions about what level of
13 coverage we believe we need. We have found
14 that the evaluation supports, nearly all of
15 the existing crossings we believe that we can
16 support and we need crossing guards at the
17 existing locations. And there are uncovered
18 crossings that, frankly, have a higher need
19 than some of the existing locations. For
20 example, we know that there are 18 locations
21 that cross more than 100 students and rank
22 very highly on our criteria, yet we have about
23 an equal number of an existing crossings that
24 have fewer than 30 students being crossed at
25 those locations. We're now at a point where

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2 we're trying to figure out whether we should
3 attempt to reassign some of those guards to
4 the higher need locations or whether we should
5 give a preference or priority to the existing
6 crossings and attempt to increase the number.

7 COUNCIL PRESIDENT VERNA: But 163
8 that are not covered, I assume they have been
9 approved, have they not?

10 MR. CREAMER: We asked the
11 community, we asked the Police Department, and
12 we asked schools to identify crossings that
13 they would like to evaluate as part of this
14 database effort, this evaluation process. And
15 going forward, we now have the ability to
16 objectively compare all these different
17 crossings. So as new positions become
18 available or if we're an able to identify new
19 funding or if we're able to reassign guards,
20 we know where we would like to have those
21 guards assigned to.

22 MR. GOLDSMITH: We'd be glad to
23 share with you -- the study was just done, but
24 share it with you and show you the methodology
25 we went through and where it's stacking up. I

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2 think every Councilperson should see.

3 COUNCIL PRESIDENT VERNA: I think we
4 would all appreciate that because this is not
5 a financial issue, but a safety issue.

6 MR. GOLDSMITH: It's also a
7 financial issue too if we go beyond 1037
8 guards.

9 COUNCIL PRESIDENT VERNA: Each
10 Councilmember will be given a five-minute
11 recognition on the first go-around.

12 The Chair recognizes Councilman
13 Rizzo.

14 COUNCILMAN RIZZO: Thank you.

15 Mr. Managing Director, I wish you
16 the best.

17 MR. GOLDSMITH: Thank you.

18 COUNCILMAN RIZZO: There's a few
19 questions I have. I want to go right to your
20 testimony in reference to the police
21 reimbursable overtime program. I appreciate
22 the Administration's effort to get a program
23 that I'll characterize that was out of control
24 under control, but I'm still concerned that
25 here we are, we're allowing police officers to

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2 work on their days off and we're allowing
3 people -- and this is what's confusing me. We
4 have increased our rates. I'd like you to
5 provide to the Chair -- it would be nice for
6 us to know what now we charge because we
7 communicate with business and we suggest this
8 program so I think he we should be informed
9 about what we charge a person. Could you tell
10 me?

11 MR. GOLDSMITH: I don't know off the
12 top of my head, but we'll be glad to provide
13 that. I think what we really did also was
14 there was an administrative charge which we've
15 never charged for before, and we've done that.
16 We'll get you all that information.

17 COUNCILMAN RIZZO: I'm glad that the
18 program wasn't eliminated because I know you
19 were considering and the Police Commissioner
20 was considering eliminating it. There is a
21 place for it, but I'd like to know what
22 exactly it costs to hire a police officer off
23 duty.

24 The part that gets a little
25 confusing to me here is we no longer provide

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2 services to companies that are 60 days past
3 due. You mentioned in your testimony that a
4 national company owed us 37-plus thousand
5 dollars, that they were 180 days. And here's
6 the part, "We will continue to pursue
7 companies that use our services and don't
8 pay." You say you're cutting them off, and
9 then you're saying something different.

10 MR. GOLDSMITH: They may owe us the
11 money for 60 days where we provided it and
12 then we've cut them up from actually receiving
13 the services, but they still owe some money.
14 So we have a receivable on our books and
15 that's what we're going after. In this case,
16 we've had some success. Whether this company
17 was actually -- this doesn't mean that the
18 company was receiving services for 180 days.
19 It probably was cut off after 60 days.

20 COUNCILMAN RIZZO: Okay.

21 The point being, for the record,
22 this program -- and you'll agree, and I want
23 to thank you personally for taking the lead
24 and also the Police Commissioner. Again, I
25 know busy people sometimes rely on

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2 subordinates to make sure programs work and
3 work with work well, but this was one that was
4 not working well and there was a significant
5 amount of money off the street that I know
6 much of it was written off. But going
7 forward, again, I think this is a valuable
8 program and I hope that we run it like a
9 business and that we collect the money that's
10 due the old fashioned way; if you don't pay
11 us, you get a collection action. You don't
12 pay us, you don't get the police officer, all
13 the things that are associated with that
14 program. So I thank you on that.

15 The other issue is communications.
16 We have, from what I understand, a number of
17 programs, Streets Department, Water
18 Department, and one of the areas that people
19 say to me constantly is we don't communicate
20 well. We are about to undergo -- and I
21 understand that we've got some projects up
22 especially in the north section of the City,
23 Northwest. It was brought to my attention
24 that we have a major project that will affect
25 Kelly Drive, one of our major arteries in the

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2 City of Philadelphia for people that come from
3 the suburban communities to work in the City
4 of Philadelphia and commute home, those that
5 drive. Could you bring me up to speed?

6 As far as I know, we've got a
7 project that possibly is going to take a
8 bridge on Bells Mill Road that is in trouble,
9 a little bridge between the creek and
10 Germantown Avenue. We've got, I understand,
11 two projects on Kelly Drive that could take
12 that roadway down to one lane in each
13 direction. We've got another potential
14 project on East Bells Mill Road between
15 Stenton and Germantown Avenue. If all of this
16 isn't coordinated and coordinated well and
17 communicated well, we could have total
18 gridlock in the Northwest section that affects
19 my constituents, it affects people coming in
20 from Montgomery County. You know the
21 nightmare that we had with the Germantown
22 Avenue Bridge, seven years plus to get that
23 back open. Could you have somebody come to
24 the table and talk to me about these Kelly
25 Drive projects, the Bells Mill Road project,

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2 and the impact that it's going to have on our
3 City if all of this stuff is not well
4 communicated?

5 I mean, I had a fight almost with
6 the Streets Department to get them to put
7 signs out in the suburbs to work with PennDOT
8 to alert people when the bridge went out on
9 Bells Mill Road. This is what I'm talking
10 about, communicating, letting people know that
11 we've got a project that's coming, that they
12 need to start to find alternatives, whether
13 it's SEPTA or whatever. Could you just
14 enlighten us? I only have five minutes so I'm
15 going to come back at you at the next
16 go-around, but I would like to talk about the
17 various projects.

18 Councilwoman Miller has worked so
19 hard to get the issues resolved with Cresheim
20 Drive, but now we've got Kelly Drive, we've
21 got East Bells Mill Road, both sides of it
22 that are going to be in overhaul. So I'd like
23 to speak on that, if you would, please.

24 MR. GOLDSMITH: I would ask the
25 Streets Commissioner, if she's here, to come

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2 on up.

3 COUNCILMAN RIZZO: And I believe
4 it's Water also.

5 MR. GOLDSMITH: I'll ask the Streets
6 Commissioner to talk in general terms.

7 Let me just state that I think the
8 communications issue is a major issue we have.
9 We have tried the past several years to be
10 more aggressive in this. We have a program in
11 the Streets Department, the swift streets
12 where we're able to call on affected
13 neighborhoods over the telephone and so forth.
14 But it's a continual problem. Obviously, we
15 frequently have to rely on the media to
16 communicate and so forth. But I think it's
17 also important that our departments also be
18 meeting with each other. And I think on of
19 the, frankly, landmark pieces of legislation
20 today is the right-of-way legislation which
21 really got all the utilities in the room with
22 Streets Department and Water Department and so
23 forth to really say we've got to take a much
24 more comprehensive approach when we're doing
25 work in our right-of-way. So I agree with the

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2 assumption that we have to do a better job of
3 communicating. Not just to work; we have an
4 issue during the summertime which we were
5 trying to address when Kelly Drive and now
6 Martin Luther King Drive are closed down for
7 recreational use and regattas and right in
8 front of the Art Museum. It can create major
9 traffic grid, and I think we're trying to
10 curtail some of those closures to make it more
11 manageable.

12 I'll ask the Streets Commissioner to
13 talk, if she will.

14 COMMISSIONER TOLSON: Clarena Tolson
15 from the Streets Department.

16 Councilman, whenever we had major
17 construction to our roadways, we spend a
18 significant amount of time trying to inform
19 the public. There are detour signs if detours
20 are required, detour signs that are placed
21 strategically around the locations to route
22 people to appropriate routes away from the
23 construction site. Additionally, as the
24 Managing Director mentioned, we will also use
25 telephone calling systems, if appropriate, in

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2 the community if we can kind of localize or
3 identity the group that is of major impact or
4 major users of the route. In locations where
5 we have problems with the detour signs because
6 people do not adhere to them, we also have
7 support from our Police Department in having
8 to come out and sometimes wave people away
9 from the detours or cite them with traffic
10 violations. We do have a significant problem
11 with people who sometimes do not see or choose
12 to ignore signage. And the signs are put in
13 place for obvious reasons, for their safety.

14 You mentioned one street where
15 people were blowing through the detours and it
16 was a very unsafe road ahead, but we struggled
17 with getting people to stay off of that road
18 for their own good. So we did wind up having
19 to use additional signage and police support.

20 COUNCILMAN RIZZO: You mean Bells
21 Mill Road.

22 COMMISSIONER TOLSON: And ultimately
23 it was police support that was the winning
24 ticket there, because people were choosing to
25 drive around the detour signs and driving the

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2 wrong way and bucking traffic.

3 So we will use all of those to our
4 advantage in addition to posting the
5 information in our weekly community papers and
6 as well as providing information to our radio
7 stations and daily papers.

8 COUNCILMAN RIZZO: Since our time is
9 limited, could you address the major project.

10 COUNCIL PRESIDENT VERNA: It's more
11 limited, Councilman. Your time has really
12 been up. This will be your last question

13 COUNCILMAN RIZZO: No, I've asked
14 all my questions. I'm waiting for answers. I
15 need to know about the projects on Kelly
16 Drive.

17 COMMISSIONER BRUNWASSER: My name is
18 Bernard Brunwasser. I'm the Water
19 Commissioner, and I'd like to address the
20 Kelly Drive question that the Councilman has.

21 Councilman, you are correct, there
22 is a major job contemplated which is a major
23 storm water relief job called Dobson's Run.
24 That job has not yet been bid, but we hope to
25 get a notice to proceed out as early as this

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2 June. Our people have already worked with the
3 Police Department, Fairmount Park, in
4 coordinating what this job is going to look
5 like and minimizing the problems with traffic.

6 COUNCILMAN RIZZO: Could you
7 describe that?

8 COMMISSIONER BRUNWASSER: I don't
9 have great detail on it right now.

10 COUNCILMAN RIZZO: The impact on
11 traffic?

12 COMMISSIONER BRUNWASSER: Obviously,
13 they're going to try to minimize what is taken
14 out at any given time. I don't have any
15 detail with me.

16 COUNCILMAN RIZZO: When is this
17 supposed to happen.

18 COMMISSIONER BRUNWASSER: Well, the
19 notice to proceed could go out as early as
20 June. And depending on how the contractor
21 approaches the job, I'm not sure exactly when
22 it's going to hit East River Drive. We can
23 get that information for you.

24 COUNCILMAN RIZZO: Here's what we'll
25 do, because I've taken more time than I

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2 should, I want to come back at this when it's
3 my turn again because I want to talk about
4 East Bells Mill Road. I want to talk about
5 West Bells Mill, the bridge there, what impact
6 that's going to have on it. So we'll come
7 back at you and I'll let the Chair know that
8 we'll come back at my next round.

9 COUNCIL PRESIDENT VERNA: Fine.
10 Thank you.

11 The Chair recognizes Councilman
12 Clarke.

13 COUNCILMAN CLARKE: Thank you, Madam
14 President.

15 Good morning. On the first page of
16 your testimony, you talk about more than \$3
17 million decrease in the Grants Fund. Where
18 are the decreases coming from and what
19 departments will it affect?

20 MR. GOLDSMITH: One is the Jackson
21 v. Hendrick lawsuit which was, I think, a \$2
22 million settlement fund. Up until now that
23 money has not been spent, and there's a
24 Committee I think that's been court appointed
25 that talks about how this money gets spent.

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2 Some of that money has been -- I think \$1.1
3 million have been spent down already, so that
4 grant has been what we term --

5 COUNCILMAN CLARKE: I have no idea
6 what the Jackson.

7 MR. GOLDSMITH: Jackson v Hendrick
8 was a lawsuit that went on for many years
9 involving prison overcrowding. And as a
10 result of the settlement -- and if anyone here
11 wants to correct me on this. As a result of
12 the settlement, there was a \$2 million grant
13 put aside to help with the issue of prison
14 overcrowding and so forth. And there's been a
15 Committee with defense lawyers set up and so
16 forth. That money is starting to be spent out
17 so that the size of that grant is coming down.
18 So that's one reason for the grant. We get
19 you more information on that.

20 COUNCILMAN CLARKE: Wait a minute.
21 Before you go on. So there's \$2 million set
22 aside to support prison overcrowding, i.e.,
23 the budget, and we've been spending down on
24 that \$2 million?

25 MR. GOLDSMITH: Yes. Actually this

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2 is the first year that the money has been
3 spent down, and that's why going into next
4 year the size of that money is smaller. I
5 think it was about \$2 million. I think this
6 past year it was \$1 million. So it's now just
7 down to \$1 million.

8 COUNCILMAN CLARKE: What's the total
9 budget of the prisons?

10 MR. GOLDSMITH: I don't know. I'll
11 have to get that. It's obviously a lot
12 larger. But this was a result of a court
13 settlement that as a result of the settlement
14 between, I presume, the City and the
15 defendants that this money was set aside to
16 try to come up with programs to help.

17 COUNCILMAN CLARKE: And you don't
18 know the prison's budget, but I'm assuming
19 that \$2 million is a small percentage.

20 MR. GOLDSMITH: Very small.

21 COUNCILMAN CLARKE: In the overall
22 scheme of things, that \$2 million is really
23 not relevant.

24 MR. GOLDSMITH: No.

25 COUNCILMAN CLARKE: What is the

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2 remaining?

3 MR. GOLDSMITH: The remaining was a
4 domestic preparedness grant that has been
5 discontinued, and that money has really gone
6 -- the government has terminated that type of
7 grant, and money is now coming through
8 Homeland Security and it comes in through the
9 region, so that grant is no longer --

10 COUNCILMAN CLARKE: The federal
11 government has terminated the grant?

12 MR. GOLDSMITH: Terminated the
13 domestic preparedness grant.

14 COUNCILMAN CLARKE: The money is now
15 being allocated through Homeland Security?

16 MR. GOLDSMITH: It comes into the
17 whole homeland security area. The homeland
18 security money comes to the State down to the
19 Southeast region. So that grant, they've just
20 done away with that grant to consolidate it
21 into Homeland Security, so we don't get that
22 money anymore. We get money through Homeland
23 Security

24 COUNCILMAN CLARKE: Same money?

25 MR. GOLDSMITH: Probably more money.

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2 But it comes through the region as
3 opposed to a direct grant to our office.

4 COUNCILMAN CLARKE: So it's not
5 really a decrease.

6 MR. GOLDSMITH: No, it's just a
7 consolidation. But it doesn't show up on our
8 books.

9 COUNCILMAN CLARKE: Okay.

10 MR. GOLDSMITH: The graffiti unit is
11 reducing its projected law enforcement block
12 grant by \$204,000, and that's because that
13 block grant has been significantly been
14 reduced by the federal government so all the
15 agencies that were getting a piece of that
16 block grant are getting less money. And in
17 this case, the Managing Director's Office is
18 taking its share of less money of block grant.

19 COUNCILMAN CLARKE: This is the CDBG
20 block grant?

21 MR. GOLDSMITH: No, it's not CDBG.
22 It's called local enforcement law block grant.
23 It's different than CDBG, but it's sort of
24 basically the same thing where we're getting
25 cut back significantly; I mean, Philadelphia

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2 and every other City. So this has been money
3 that has been shared by the DA's Office, the
4 First Judicial District and so forth, so
5 everyone has been taking a reduction in those
6 funds as that block grant --

7 COUNCILMAN CLARKE: That block grant
8 comes directly to the City of Philadelphia?

9 MR. GOLDSMITH: Yes.

10 COUNCILMAN CLARKE: How much is it,
11 total block grant?

12 MR. GOLDSMITH: I don't know. We'll
13 get you that amount.

14 The other reason for the reduction
15 is the Municipal Energy Office. As we
16 experience a reduction of \$500,000 in its
17 Grants Fund, and this is really a shift of
18 money coming into the Managing Director's
19 Office for that purpose is now going to the
20 Public Property Department. So it's not
21 necessarily reduction to the City, but it's a
22 reduction in our budget and should be shown in
23 the Public Property budget. And this is to
24 help us audit our energy costs. We'll give
25 you more detail on all of those.

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2 COUNCILMAN CLARKE: I'd appreciate
3 it.

4 My time is up. I'll have to come
5 back.

6 COUNCIL PRESIDENT Verna: The Chair
7 recognizes Councilman Kelly.

8 COUNCILMAN KELLY: Thank you, Madam
9 Chair.

10 Good morning, Mr. Managing Director.
11 How are you.

12 MR. GOLDSMITH: Fine, thank you.

13 COUNCILMAN KELLY: I just want to
14 touch on one of the major topics that I have,
15 and that's the mini City Halls. It is my
16 understanding from what I read recently that
17 you're anticipating the closing of the mini
18 City Halls, both in North Philadelphia and
19 Northeast Philadelphia. Now, I'm more
20 familiar with Northeast Philadelphia since I
21 live up there. There's over 107 people that
22 use that service within one year. And I just
23 want to know if you are anticipating closing
24 these facilities, what are you going to offer
25 the people, specifically in the Northeast, who

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2 at this point they always assume they were
3 third class citizens. And I think by doing
4 this, it's feeding that frenzy, feeding that
5 atmosphere. What steps are you going to take
6 to initiate programs that will take care of
7 the existing programs that they've been used
8 to up there?

9 MR. GOLDSMITH: Thank you. I want
10 to separate out what I would call the
11 distinction between closing a particular
12 facility and taking away services. In both of
13 these cases, you're correct that we are
14 terminating leases on those facilities as we
15 continue to go through our budget and finds
16 ways to reduce cost and so forth. We feel
17 like this is something we have to do. But we
18 have stated from the outset that our objective
19 was not to take away services but actually
20 expand services, not only to the Northeast,
21 the North Philadelphia areas, but other parts
22 of the City which have not had the benefit of
23 a separate office. We've done an enormous
24 amount of planning and work. We're looking at
25 other City-owned facilities that we can

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2 provide some of these services in so we do not
3 have to incur the operating cost. We are also
4 looking at different ways to provide the
5 services when you really do a good analytical
6 work, what these mini City Halls are being
7 used for. There are ample alternatives in
8 many of the cases for people to be able to do
9 things. But we've identified six senior
10 citizen centers throughout the City. We think
11 that there will be an opportunity to have some
12 of these services delivered. We've identified
13 some libraries that we think could potentially
14 be used to provide some of these services.
15 L&I has five offices throughout the City.
16 Again, we believe that they can provide these
17 services. So we are still going through the
18 process of going through these plans to see
19 what makes best sense. But again, our effort
20 is to expand services throughout the City and
21 in some cases to make it where people do not
22 have to come into an office if they don't have
23 to. And obviously, we're going more on-line.
24 And I understand that doesn't always work for
25 senior citizens, and that's why we're looking

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2 at some of our senior citizen offices. We are
3 also aggressively in negotiations -- I should
4 say aggressively in discussions with one of
5 the banks to see if they can provide some of
6 the payment mechanisms that we could use to
7 help people throughout the City so they would
8 not necessarily have to come downtown.

9 Having said that, from a payment
10 perspective, about 83 percent of our payments
11 are done by check. Only 4 and a half percent
12 are done by cash.

13 COUNCILMAN KELLY: And I agree with
14 that, but one of the things that I know is
15 that people -- the reason why they like to do
16 it in person is because they get a receipt
17 proving that they did pay it and pay it or a
18 timely manner which would enable them to
19 collect the 1 percent discount. If they just
20 mail it in, they have no idea of whether
21 someone's going to say, "We didn't receive it
22 in time," and therefore they don't get it.

23 Another problem that I have with
24 that is that I believe if they pay it on-line
25 now there's a 1.9 percent transaction fee that

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2 have to pay, which means that they not only
3 loss the 1 percent discount but cost them
4 almost another 1 percent to use that service.
5 And I would like to know who receives that
6 transaction fee? Is it the City of
7 Philadelphia or is it a vendor supplying that
8 service?

9 MR. GOLDSMITH: I don't know. I
10 will have to get you that information as to
11 how that actually works and whether there can
12 be an adjustment to that.

13 In this day and age -- and I
14 understand receipts and I understand the need
15 for senior citizens who often want the
16 receipt, but it's not the way business is done
17 anymore and there's no legal reason for a
18 receipt. Person's check is a receipt. A
19 money order is a receipt. If you come
20 downtown, you can only pay in cash downtown
21 where you would want a receipt. We do not
22 take cash payments in the mini City Halls.
23 And so it's really no receipts up there. I
24 understand it's somewhat of a comfort level
25 for people. From a legal perspective, they're

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2 really not a reason for that.

3 COUNCILMAN KELLY: Could you tell me
4 what your time frame is to put these new
5 programs into -- or at least the new
6 facilities that you're going to be using,
7 whether it be the senior citizen locations or
8 whether it be the bank or banks that you're
9 anticipating of using for payments?

10 And the payments, are they just
11 going to be real estate payments or are they
12 going to be payments for other City services?

13 MR. GOLDSMITH: Hopefully, they
14 would be payments for other City services.
15 And we're looking for basically a three-month
16 transition period, so by the end of this
17 fiscal year.

18 COUNCILMAN KELLY: Would you be
19 willing to keep open those facilities until
20 you've completed most of the work or
21 the relocation process?

22 MR. GOLDSMITH: I would have to look
23 at the terms of our lease. If we're able to
24 do that, we would certainly consider that.
25 I'm not sure what the terms of the lease are

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2 and whether we would have that ability. We
3 will look into that.

4 COUNCIL PRESIDENT VERNA:

5 Councilwoman Miller has a point of
6 information.

7 COUNCILWOMAN MILLER: Around the
8 same line as the mini City Hall. I support
9 Councilman's Kelly's request just now to keep
10 the facility open until all these other
11 alternatives are put into place. Plus, you
12 know, it would be nice if someone communicated
13 to us what's going on in terms of the
14 alternative services and locations. This is
15 the first I'm hearing about senior centers,
16 banks or anybody being involved in helping to
17 provide services out in neighborhoods for
18 people that actually pay their bills. In
19 North Philadelphia, they have about 500
20 clients a day, customers a day, coming in
21 paying their bills. And it's not so much -- I
22 mean the receipt is important, but it's the
23 convenience, it's the parking issue. Some
24 people just like to pay their bills in person.
25 They're not accustomed, they don't --

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2 particularly seniors. They're not people that
3 mail their checks in. And some of them don't
4 even have checking accounts. So this has been
5 -- I get petitions every week from the North
6 Philadelphia residents. And that center not
7 only serves people from North Philadelphia,
8 but people come from a variety of
9 neighborhoods because of the convenience and
10 it's right there and they don't have to come
11 and double park outside of the Municipal pal
12 Services Building in order to pay a bill. So
13 this has really been a priority to neighbors
14 that live in that around that Municipal
15 Services Center. I think that's what you call
16 it. We call it mini City Halls, on 22nd
17 Street. And we really want to advocate -- we
18 wanted to look at alternatives. We found a
19 couple other locations where the rent would
20 not be as much as it was at the present
21 location. But we also would like to see it
22 kept open until there's a real alternative in
23 place. And we really want to hear more
24 information about this alternative.

25 MR. GOLDSMITH: We'll be glad to

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2 share those with you.

3 One of the things I feel obliged to
4 put point out, and it gets back to my
5 testimony about the decrease in personnel that
6 we have in our departments. When the mini
7 City Halls were opened in 1985, the Revenue
8 Department -- and the staffing is really out
9 of the Revenue Department. The Revenue
10 Department at that time had 25 or 27 cashiers
11 in the City. The Revenue Department today has
12 nine cashiers for the entire City. Up until
13 recently, four of those cashiers were -- two
14 of them were in North Philadelphia and the
15 other two were in Northeast Philadelphia. And
16 only four or five were left down at the MSB.
17 This is not simply an issue of occupancy, it's
18 an issue of staffing. And what we have found
19 is that the productivity, the number of
20 transactions done at the Municipal Services
21 Building is twice what they're done in North
22 Philadelphia in Northeast Philadelphia. It
23 has nothing to do with the quality of the
24 workers just the number of people.

25 So, again, I wish I was managing

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2 director at a time when we were being able to
3 add programs and add people and revenues were
4 shooting up and so forth. But we are forced
5 to figure out how do we allocate the workforce
6 that we have. But you'd think when these two
7 offices were established, we had 25 cashiers
8 in the Revenue Department; and today, we're
9 down to 9 or 10. And the same thing with the
10 customer service representatives and the
11 abandonment rate on telephones is way too
12 high, and these were some of the actions that
13 we're forced to be taken. And I would prefer
14 not to be doing it and I don't find them
15 particularly pleasant to take.

16 COUNCIL PRESIDENT VERNA: Councilman
17 Kelly, your time is up. And I know
18 Councilwoman Miller had a point of
19 information.

20 Are you finished with your line of
21 questioning.

22 COUNCILWOMAN MILLER: Yes.

23 COUNCIL PRESIDENT VERNA: Councilman
24 Kelly, you have 30 seconds left.

25 COUNCILMAN KELLY: Thank you.

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2 I just want to follow-up. One of
3 your alternatives, of course, is to use the
4 libraries. Now, of course, what I've been
5 hearing, what I've been reading about is that
6 library hours are being reduced. So I don't
7 know if that's going to be an effective way of
8 providing these service. I'm just questioning
9 that.

10 MR. GOLDSMITH: Well, Councilman,
11 I've heard that same argument. I think it's
12 made more as an argument against what we're
13 doing with libraries. To the extent that we
14 would use the library, for example, maybe --
15 and I'm just throwing this out -- it will be
16 Northeast Regional Library which is a great
17 library which is open seven days a week, has
18 enormous hours and so forth.

19 COUNCILMAN KELLY: Now, Councilwoman
20 Miller just mentioned about the noise level in
21 libraries. Is this going to be one of the
22 hazards that they have to face?

23 MR. GOLDSMITH: These are the
24 alternatives that we're looking at. I think
25 right now we do have the five or six L&I

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2 centers where people can do the L&I --

3 COUNCILMAN KELLY: With the cost, of
4 course, of your savings, I don't know if your
5 savings can justify that because you're
6 looking at the cost of -- I know the Northeast
7 facility is somewhere around \$45,000 for the
8 building and, I guess, the electric and the
9 overhead costs. Would you be willing to
10 provide or put a transaction fee on all the
11 transactions that occur in that facility? For
12 instance, there's 107,000 people that use
13 that, and I'm sure that -- I know there are a
14 lot of businesses that use that for permits
15 and a lot of other services that they acquire
16 from the City. I was wondering if you would
17 put a transaction fee of just a dollar on that
18 thing, you'd probably end up making about
19 \$150,000 in that one facility alone.

20 MR. GOLDSMITH: Well, it's certainly
21 something we would explore.

22 COUNCILMAN KELLEY: I mean, they
23 would pay for it. The convenient that they
24 have up there, I think it's almost a quality
25 of life issue because they don't have to come

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2 down here, they don't have spend at least
3 three to four, maybe five hours at the MSB
4 Building, they have to pay a parking fee, they
5 have to spend 10 or \$15 for parking. Not only
6 that, a lot of people up there probably don't
7 drive that well or that long distances and
8 they would probably find it very difficult to
9 come down here.

10 MR. GOLDSMITH: I understand your
11 concerns. When we look at the numbers, our
12 numbers -- because it's just not occupancy,
13 it's people. It's \$800,000, and that's
14 obviously a much different number than --

15 COUNCILMAN KELLY: Well, that's the
16 personnel cost.

17 MR. GOLDSMITH: Personnel costs, but
18 that's a big deal. I'd be glad to share with
19 you the way we look at the costs.

20 Again, I want to separate out --
21 there's different things that go on in these
22 mini City Halls. You've got the payments.
23 And then, to me, the issue that's most serious
24 with the closing of the mini City Halls are
25 people that have to make payment arrangements,

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2 which is different than someone putting a
3 check right in the mail or using a money order
4 or using on-line and so forth. This is the
5 issue that, frankly, troubles me the most
6 because it's harder to -- you don't want
7 necessarily to have people to come down make
8 those payment arrangements and so forth.

9 The payments themselves, the vast,
10 vast majority of people in this City pay by
11 mail, they pay by check. But when it comes to
12 payment arrangements, I will acknowledge
13 that's an issue that I find troubling and
14 that's the issue that we're working diligently
15 to figure out how we can handle it. So we
16 will, obviously, keep you informed. We
17 understand the concern and certainly the
18 perception. And I think the perception here
19 is perhaps louder than what the reality of
20 what we're doing.

21 COUNCILMAN KELLY: Thank you.

22 Thank you, Madam Chair.

23 COUNCIL PRESIDENT VERNA: Thank you.

24 The Chair recognizes Councilman

25 Kenney.

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2 COUNCILMAN KENNEY: Thank you, Madam
3 Chair. Mr. Goldsmith, would it be possible
4 for you to provide -- I don't think you have
5 it with you -- to provide the Chair with the
6 overtime numbers for Operation Safe Streets
7 from its inception through today?

8 MR. GOLDSMITH: Sure.

9 COUNCILMAN KENNEY: And can we get
10 that on a year-by-year basis?

11 MR. GOLDSMITH: Yes.

12 COUNCILMAN KENNEY: Secondly --

13 MR. GOLDSMITH: I say yes; I'm
14 assuming yes. We will do our best.

15 COUNCILMAN KENNEY: What would be
16 the impediment?

17 MR. GOLDSMITH: I'm not sure what
18 their codes. We'll get you the overtime. I'm
19 very proud of the overtime reductions we've
20 had.

21 COUNCILMAN KELLY: It's not a
22 critical question. It's an informational
23 question. I would suspect, as Managing
24 Director, you probably would have the ability
25 to get those number from the year it started

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2 until today.

3 MR. GOLDSMITH: Sure.

4 COUNCILMAN KENNEY: You've been
5 around government for quite some time. You're
6 leaving, and I wanted to know if you can give
7 me some perspective. In my opinion -- you can
8 disagree -- I think the largest single problem
9 the City of Philadelphia faced and has faced
10 over the past few decades is the continued
11 loss of its population without replacement of
12 those people. The reduction in the tax base,
13 inability to have enough money to provide the
14 services that we need for an increasing needy
15 population because as the people who have more
16 mobility have less need to use the government;
17 the people who remain always have an expanding
18 to use the government. How do you see us
19 attempting to reverse that population loss
20 trend? And what would you do if you could
21 change things to get people to either stay
22 here or to come back?

23 MR. GOLDSMITH: I think there's a
24 number of things. I don't think one single
25 thing. Frankly, I appreciate the fact that

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2 you've asked me.

3 I think a lot of people have left
4 the City of Philadelphia because the quality
5 of education or the perceived quality of
6 education in Philadelphia. I would say if I
7 had to rank them I would say that's probably
8 the No. 1 reason. I find that people
9 generally don't make decisions so much on
10 economic terms when it comes to themselves.
11 They're concerned for their children and their
12 families, and I think education is certainly a
13 major concern and I would put it right at the
14 top. I think crime is always an issue or the
15 perception of crime is an issue. Quality of
16 life, to me, would be the three major ones.
17 And then I think certain people make decisions
18 based purely or largely on economic terms, and
19 certainly the taxpayer structure would have a
20 play in that. But I also think that we can't
21 escape the global world that we live in. And
22 I think we had a major exodus in this City
23 back in the '60s and '70s when people fled to
24 the southeast portion of this country and
25 fleeing to the southwest because of climate,

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2 because of union issues, a whole bunch of
3 reason. We're part and parcel of the world we
4 live in. I think we sometimes think we can
5 fix it ourselves by doing this or that, and
6 I'm not sure that's always the case.

7 COUNCILMAN KENNEY: The top three
8 things that you mentioned, schools, crime, and
9 quality of life, I guess the real conundrum
10 here is that in order to improve those areas
11 of City services, we need to have the tax base
12 and the money to provide the revenue to pay
13 the bills for those services. It's almost
14 like a self-fulfilling prophesy. We won't be
15 able to do it if we continue to lose
16 population. And I know if I had the answer to
17 this, you could probably run for president of
18 the United States if you desired. It seems to
19 me, though, that if we continue on the path
20 we're on regardless of how much we try,
21 regardless of how much we try to do economies
22 of scale, to work cleaning and smarter, we're
23 still going to continue to lose people. And
24 of the two major cities in the country that
25 lost population would be Philadelphia and

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2 Detroit in the '90s, every other City either
3 leveled off, did not lose or gained
4 population. And I'm not comparing us to the
5 south or southwest, I'm talking about
6 comparable cities like Chicago, Boston, New
7 York City. It just seems to me -- I don't
8 know where we're going to find people to fill
9 the houses and neighborhoods and pay the real
10 estate taxes to help the schools and to pay
11 the wage taxes to help the crime and quality
12 of life issues. I just see not too bright a
13 picture in the next couple years.

14 Do you have a comment?

15 MR. GOLDSMITH: Well, I think we
16 have a great city. One of the things I've
17 learned going around this city is there's
18 absolutely great parts of it and great
19 potential to it, and then you go into some
20 areas and it breaks your heart to see what
21 people go through. And I don't have a quick
22 solution to it. But I also think we're sort
23 of geographically constrained. We've drawn a
24 border around this city. I always laugh when
25 people talk about Dallas and Phoenix and so

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2 forth. They simply annex their neighboring
3 counties. And I think, to me, the issue on
4 the whole debate of where Philadelphia goes, I
5 think what's important is that we look at the
6 facts and we try to keep out the personalities
7 and politics and just really do a good
8 analysis of the facts, because I think if you
9 look at facts, eventually it will lead you to
10 a solution.

11 Last year, I went through every
12 census track. The vast majority of census
13 tracks in this city are either stable or
14 growing. It's a handful of census tracks that
15 have gone down. So the solution to that would
16 take me to a different place than if I were
17 just thinking that the entire population was
18 going down and so forth. And I often get
19 upset because I see things written and so
20 forth which I think distort the public policy
21 debate. There was an editorial in the
22 Inquirer on Saturday; I almost choked on it.
23 It was talking about the whole issue of
24 pay-to-play and tax reform and so forth. And
25 then it says at the end, "Look at Paul

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2 Vallas," who I happen to be a fan of and like,
3 "he's done more with less." That's absolutely
4 nonsense. This Council has given the School
5 District \$130 million out of our budget, has
6 given the School District \$130 million. The
7 School District has gotten \$100 million more
8 from the Commonwealth of Pennsylvania because
9 of some of the negotiations that were done.
10 They just got \$30 million from the federal
11 government. And God bless them; they need it.
12 But let's not distort the debate by saying,
13 "Well, they're doing more with less and the
14 City is doing less with more," because that's
15 simply not true.

16 COUNCILMAN KENNEY: I, again, are
17 appreciative of your office relative to some
18 of the issues dealing with translation of
19 documents for foreign residents and some of
20 the other things. But don't we at some point
21 need to do what Boston and Chicago and New
22 York have done, and that's step outside just
23 those areas and really begin to market
24 Philadelphia to legal immigrants who are
25 either coming here or are already here? I

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2 mean, I can't imagine we couldn't make a
3 better argument to a new New York resident
4 that the housing stock and value is here is
5 much, much better than it is in New York, that
6 the City has as much culture and diversity,
7 that it's walkable, that it's fun. What
8 efforts do we make in that area?

9 MR. GOLDSMITH: Well, I think it's
10 going to happen whether we want it or not or
11 like it or not. It's going to happen because
12 it is happening. We're going to have more
13 immigrants, and I think --

14 COUNCILMAN KENNEY: But we're not
15 getting them; that's the problem.

16 MR. GOLDSMITH: Well, we're getting
17 some. And I think as families come in and so
18 forth --

19 COUNCILMAN KENNEY: We're only
20 getting 1 percent of all legal immigration in
21 the country.

22 MR. GOLDSMITH: I don't disagree
23 with what you're suggesting, having a more
24 aggressive marketing campaign. And I think
25 the whole issue on immigrants in this City is

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2 a terribly fragmented process and we've got a
3 lot of different players out there and so
4 forth. I think to the extent that we could
5 have a comprehensive and cohesive strategy
6 would be helpful to the City.

7 COUNCILMAN KENNEY: To your
8 knowledge, is one being developed?

9 MR. GOLDSMITH: I don't know. As I
10 think you know, we have focused more on the
11 service side and people that are here or are
12 coming here, how do we the services. But
13 there's a whole other side to it which is the
14 target marketing and how do we attract people
15 to the City, of which I'd say that's certainly
16 a segment that should be explored. And if
17 that's a segment that's going to be explored,
18 then we need to have a comprehensive plan to
19 do it.

20 COUNCILMAN KENNEY: Thank you, Madam
21 Chair.

22 COUNCILWOMAN BLACKWELL: You're
23 welcome.

24 The Chair recognizes Councilman
25 Nutter. Are you ready, or would you like me

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2 to come back?

3 COUNCILMAN NUTTER: Madam Chair, it
4 is actually not my turn. It's Councilwoman
5 Miller's turn. I was not here when my turn
6 was called, and I relinquish the floor to my
7 colleague.

8 COUNCILWOMAN BLACKWELL: Thank you
9 very much. But it's Councilwoman Brown next,
10 then Councilwoman Miller.

11 Councilwoman Blondell Reynolds
12 Brown.

13 COUNCILWOMAN BROWN: Thank you,
14 Madam Chair. I was bracing myself for
15 Councilman Nutter's answer.

16 Good morning. On the bottom on of
17 Page 2 of your testimony, you give some
18 discussion to the realignment and
19 reorganization that the Administration has
20 made a priority over the past -- at least
21 during your tenure. And you cite Fairmount
22 Park and Recreation as one of the success
23 areas. For sure, saving dollars through
24 administrative efficiencies continues to be a
25 priority, especially during dwindling tax

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2 dollars. Let us know, if you will, what is
3 next for these two departments.

4 MR. GOLDSMITH: Well, I think
5 there's still more to be done in terms of
6 assimilating the change that's already taken
7 place. And I think that there's natural
8 functions that should be done. We recently
9 completed a strategic plan --

10 COUNCILWOMAN BROWN: You're talking
11 about the Fairmount Park Strategic Plan?

12 MR. GOLDSMITH: Well, I think it's
13 strategic planning for the park system. We're
14 focussing primarily on Fairmount Park, but I
15 would say for the entire park system of the
16 City. And I think there's steps that gives a
17 pretty good blueprint of some of the things
18 that have to be done by both departments and,
19 hopefully, those things will get done over the
20 next many years because there's a lot of stuff
21 to be done. But if you're talking in terms of
22 consolidation, we still have some issues. I
23 think up until a few months ago, we had
24 trashing being picked up by the Recreation
25 Department and trash being picked up by

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2 Fairmount Park, trash being picked up by the
3 Streets Department. Seems to me to be a lot
4 of duplication there. We're trying to sort
5 those issues out. They're not always easy to
6 sort out once you get into the details of it,
7 but hopefully we'll have the wherewithal to
8 start to sort some of that stuff out. We've
9 got parks on stop of each other; one's managed
10 by Fairmount Park, one's managed by the
11 Recreation Department. There's got to be a
12 better alignment of those things.

13 Again, I think we have a great park
14 system. I think it can be better and I think
15 it can be made much more part of Philadelphia
16 and it's something unique to Philadelphia that
17 most cities don't have, a park system 9200
18 acres that extends everywhere in the City. I
19 think there's more that we can be doing to
20 really reach its greatness.

21 COUNCILWOMAN BROWN: You said an
22 awful lot there, and I tried to take notes.
23 You mentioned national functions that should
24 be done much. You say that there's a lot to
25 be done and then you said "hopefully." If you

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2 had to ID 1, 2 or 3 priority natural things
3 that need to be done, what would they be? I
4 mean, when it's clear on paper that you have
5 three different departments picking up trash
6 and we know what that yields in term of dollar
7 amount, and the goal is to greater efficiency
8 and working smarter, then I'm at a lost as to
9 what the impediment is to make that happen.

10 MR. GOLDSMITH: Well, we are doing
11 it. We've done a lot over the past several
12 years. You know, for 20 years there was talk
13 about moving swimming pools from Fairmount
14 Park to the rec center and rec centers from
15 Fairmount Park. Well, that's been done. So
16 there's been a lot of work that's been done,
17 but you can't -- I always compare things to a
18 rubber band; when you let go, they snap back.
19 And we've got to make sure we're holding onto
20 that rubber band --

21 COUNCILWOMAN BROWN: Systemic
22 change.

23 MR. GOLDSMITH: -- and assimilate
24 the type of stuff that we can be done. But I
25 think that stuff is really common sense. I

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2 mean, that stuff is going on all over the
3 country and trying to say, you know, let's get
4 rid of the duplicate functions and so forth.
5 I think Fairmount Park can be much more of a
6 marketing force in this City. And for a whole
7 bunch of reasons, it isn't. I think the Rec
8 Department has reinvented itself in the past
9 year. I think it's enormous when you sit back
10 and you see what the Rec Department has done.
11 And Fairmount Park has done some of the same.
12 But in terms of partnering rec centers, in
13 terms of leasing some rec centers -- I think
14 when those spray grounds hit in June, you're
15 all going to be rushing and say, "We want our
16 own spray grounds." I'll tell you that right
17 now, that's what's going to happen. So I
18 think that there's a whole bunch of things
19 that under the leadership of the Rec
20 Department that have taken place. And while
21 we've had our tussles and fights on it, I
22 think by and large they're really reinventing
23 themselves and I think they should be
24 commended for doing that.

25 COUNCILWOMAN BROWN: With regards to

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2 the Rec Department, Managing Director, I've
3 paid close attention to that because I felt I
4 had to, Chairing the Committee on Recreation,
5 Parks and Cultural Affairs, and visited more
6 rec centers than I can count, openings of teen
7 centers. So I would agree with you 2,000
8 percent on how that department has thought out
9 of the box and moved to work smarter and, as
10 you say, reinvented itself.

11 Let's move, if we could, to
12 discussion of the Youth Study Center on Page
13 4. What I don't clearly understand is will
14 the Youth Study Center we currently have close
15 and move to house the young people at some of
16 other location while the new Youth Study
17 Center is being built, or will the young
18 people stay where they are until the new Youth
19 Study Center is built?

20 MR. GOLDSMITH: The new Youth Study
21 Center, the target for completion is October
22 of '07. But what we are trying to do is to
23 accommodate the Barnes Foundation getting to
24 its new center as quickly as possible. And
25 the only way that can be done is to do an

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2 interim arrangement with the Youth Study
3 Center, and we are actively working on a
4 transition plan to move the people at the
5 Youth Study Center to 17th and Cambria where
6 there's a facility there and the people there
7 have got to be moved back to the prisons, and
8 then people at the prisons have to be moved
9 elsewhere. So it's a complicated transaction
10 that we are just beginning to do. But we
11 think it's important to really get the Barnes
12 Foundation here to open up the space at the
13 Youth Study Center as quickly as possible.

14 COUNCILWOMAN BROWN: I see. Thank
15 you for your testimony.

16 Thank you, Madam Chair.

17 COUNCILWOMAN MILLER: You are
18 welcome.

19 Councilwoman Miller.

20 COUNCILWOMAN MILLER: Thank you,
21 Madam Chair.

22 I notice someone did ask you
23 questions around the school crossing guards
24 deployment plan, the new plan. Did anyone ask
25 for a copy?

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2 MR. GOLDSMITH: I said we will
3 provide you a copy, yes. That was just
4 completed, and we will be glad to do that.
5 It's obviously important to get your feedback
6 on it.

7 COUNCILWOMAN MILLER: How many staff
8 people are we down to with the lot clean up
9 crew? I think initially it was 100. What are
10 we down to now?

11 MR. GOLDSMITH: We will get you the
12 precise number.

13 COUNCILWOMAN MILLER: Because in the
14 beginning of NTI, I can't remember quite how
15 many lots they were projected to clean each
16 year. This year we're going to clean 11,000,
17 right?

18 MR. GOLDSMITH: We'll get you the
19 precise number. We're doing less lot cleaning
20 because we've stabilized a lot of the lots. I
21 think it was 35,000 initially.

22 COUNCILWOMAN MILLER: Okay. This
23 next question is in regard the Scrap Yard Task
24 Force. When did this task force get formed?
25 I remember reading this before, and I know

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2 you've been in operation, but when did it
3 actually start? Because I'd like to know the
4 successes.

5 Our experience has been -- and we
6 have two yards now in Equity Court. Our
7 experience has been that the City can only
8 enforce the Municipal Code violations. And
9 once we had to use the two state laws, the
10 Clean Stream Act and the Solid Waste
11 Management Act. So how are you or how is the
12 task force figuring out how to take the next
13 step to get these violators into some court
14 action where they violate these two state laws
15 which are more powerful than the City's
16 Property Maintenance Code?

17 We had to end up going to the DA's
18 Office when we were dealing with a yard on
19 Hunting Park Avenue, and that was the
20 Hawthorne property. And I think if there's no
21 way that taking this to the next level is
22 being addressed, then the enforcement and the
23 goal of the task force and our goal actually
24 is to shut of some of these yards down, won't
25 be accomplished.

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2 MR. GOLDSMITH: If you have
3 particular yards in mind, you let us know.
4 This has been going on, I believe, since
5 October of '03. And this includes the MDO's
6 Office, the Fire Department, Police, Water
7 Department, L&I, Pennsylvania Department of
8 Environmental Protection, USEPA, Commerce
9 Department, Law Department, DA's Office,
10 Pennsylvania Fish and Boat Commission. It's
11 been very successful. Actually, a couple of
12 people are in jail because of this.

13 COUNCILWOMAN MILLER: But are their
14 yards closed?

15 MR. GOLDSMITH: Yes. There's been
16 yards closed. We had one scrap yard with over
17 100,000 tires that was cleaned up. But the
18 important thing is that we've done training
19 programs for the Scrap Yard Dealers
20 Association and they're cooperating and we're
21 seeing a lot more self-compliance as a result
22 of these efforts because I think they realize
23 that we're serious.

24 If you have specific sites you want,
25 please get them to our office and we will make

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2 sure that they get looked at.

3 COUNCILWOMAN MILLER: We do have
4 specific sites. And actually, I believe both
5 of them at this time are scheduled for Equity
6 Court, but it's so much he can do because he
7 can enforce the City Code, it's the State Code
8 that actually gets these people shut down. So
9 that's what I'm saying.

10 MR. GOLDSMITH: And that's why we
11 created this task force. And sometimes
12 federal action also.

13 COUNCILWOMAN MILLER: Right, right.
14 Because that is a bit quality of life issue
15 out in neighborhoods. I mean, we're trying to
16 do development and we have this awful scrap
17 yard sitting right in the middle of what we're
18 trying to do. It certainly impacts our
19 ability to bring good projects to the
20 district.

21 I just wanted to get an update on --
22 last year we talked about it and I do think
23 there's one happening in my district -- the
24 CLIP Program expansion into other parts of the
25 City.

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2 MR. GOLDSMITH: I was hoping I could
3 avoid that, but I guess can't. As you know,
4 we really had plans to expand CLIP. We
5 reached out probably, I guess, during the
6 summer or late spring teaching the
7 Councilmembers to ask you what particular
8 areas in your councilmanic districts you would
9 like, but our best intentions are not going to
10 be carried out right now because of the budget
11 cuts. Our department is down 9.7 percent. As
12 I said, we've laid off people. To now think
13 about expanding something at this point in
14 time is a hard thing to do it, as much as we
15 hoped we were going to do it and would like to
16 do it.

17 COUNCILWOMAN MILLER: Just one more
18 question, Council President.

19 A week or so ago when you were here
20 testifying on some budget, which I can't
21 remember. I asked you to look into the clean
22 and seal program that L&I used to have where
23 the City purchased the wood, the community
24 came out and did the hard work of sealing and
25 cleaning. And I just don't you or someone in

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2 the Administration to forget that. It was a
3 very good program, and we do have people in
4 the neighborhoods that are willing.

5 MR. GOLDSMITH: Is Commissioner
6 Solvibile here?

7 COMMISSIONER SOLVIBILE: Good
8 morning. Bob Solvibile, acting Commissioner
9 of Licenses and Inspections.

10 It's a program that we operate from
11 spring to fall, and we have every intention of
12 having it again this spring, summer, and fall.
13 It's a program that was never effective in the
14 wintertime because people don't like to work
15 outdoors. At one point it was year-around,
16 but in the wintertime people wouldn't show up,
17 bad weather and such, so we just eliminated
18 it. But there's a phone number that I'm not
19 really sure of that we'll get to the Chair and
20 have it for every Councilperson that people
21 can call to make an appointment for us to
22 deliver the material and work with them on
23 treating a property or a lot this spring,
24 starting probably mid-April.

25 COUNCILWOMAN MILLER: Thank you.

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2 Thank you, Madam President.

3 COUNCIL PRESIDENT Verna: The Chair
4 recognizes Councilman Nutter.

5 COUNCILMAN NUTTER: Thank you, Madam
6 Chair.

7 Mr. Goldsmith, I want to go back to
8 an area just to make sure I'm clear on the
9 response. Page 35-14, I did not completely
10 understand the response on this NTI inspection
11 work which is listed in your budget but is
12 designated somehow under the control or
13 direction of the Controller's Office. I
14 didn't completely understand your response to
15 the Council President with regard to why it
16 was in your budget as opposed to the
17 Controller's Office in the first place.

18 MR. GOLDSMITH: The program itself
19 is run by the City Controller.

20 COUNCILMAN NUTTER: Well, what is
21 the program?

22 MR. GOLDSMITH: The program is they
23 have to do inspections -- as I understand it,
24 they have to do inspections on work that we
25 have done to make sure that the work has been

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2 done appropriately and --

3 COUNCILMAN NUTTER: Well, do we
4 inspect the work that we have done?

5 MR. GOLDSMITH: We do the work, yes
6 and we inspect it ourselves. It's a checking
7 control issue.

8 COUNCILMAN NUTTER: And when you say
9 "we," are you actually talking about City
10 employees, or are you talking about people
11 under contract to NTI? What is this work
12 that's being inspected?

13 MR. GOLDSMITH: This would be
14 demolition work.

15 COUNCILMAN NUTTER: But we don't
16 actually do the demolition, right?

17 MR. GOLDSMITH: No, it's being done
18 by contractors. I think the issue is to make
19 sure that the contractors have performed the
20 work appropriately. And as part of the
21 process, the Controller's Office does its own
22 inspections to make sure that whatever we're
23 presenting for payment has been appropriately
24 done.

25 COUNCILMAN NUTTER: So let me make

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2 sure I understand this. We hire companies to
3 provide the demolition services. Does L&I
4 make an inspection of their work?

5 MR. GOLDSMITH: I presume they do.
6 Yes, they do.

7 COUNCILMAN NUTTER: So we hire
8 somebody under contract to do the work, then
9 L&I inspects the work, and then this other
10 company on behalf of the Controller inspects
11 the work?

12 MR. GOLDSMITH: Yes. For the
13 Controller's Office to authorize payment, they
14 do the inspection.

15 COUNCILMAN NUTTER: And who are
16 these people?

17 MR. GOLDSMITH: I don't know. We
18 can get you that information.

19 The issue we had with the City
20 Controller was that basically, to be as blunt
21 about it as I can, they weren't going to do
22 the inspections because they said they didn't
23 have the money. We saw a program coming to a
24 halt and probably went along and said, we'll
25 pay for it, we've got to get the work done.

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2 COUNCILMAN NUTTER: So they jacked
3 you?

4 MR. GOLDSMITH: They jacked me.
5 Thank you.

6 COUNCILMAN NUTTER: That's what I
7 thought.

8 So we don't know anything about
9 Exodus Solutions?

10 MR. GOLDSMITH: I don't personally,
11 but we'll get you the information.

12 If they were paying for it directly,
13 we wouldn't know anything about it. We may
14 know something. We'll find out for you.

15 COUNCILMAN NUTTER: Let's go to
16 35-73. Can you share with us what exactly is
17 going on. First from a budget standpoint, in
18 FY '04, we had the Police Advisory Commission
19 at 335,000. In FY '05, they're at 363. And
20 now it's projected in FY '06 about 109,000
21 reduction.

22 MR. GOLDSMITH: That's basically a
23 loss of people, attrition.

24 COUNCILMAN NUTTER: What is going
25 on -- isn't there an appointment situation

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2 over there?

3 MR. GOLDSMITH: My understanding is
4 that there have been new commissioners named.

5 COUNCILMAN NUTTER: They are being
6 named?

7 MR. GOLDSMITH: I think they have
8 been named.

9 COUNCILMAN NUTTER: Is that fairly
10 recently?

11 MR. GOLDSMITH: Yes.

12 COUNCILMAN NUTTER: Can you get us a
13 list?

14 MR. GOLDSMITH: Absolutely.

15 COUNCILMAN NUTTER: Because I know
16 there had been an extended period of time.

17 MR. GOLDSMITH: Yes. I think
18 they've been named.

19 COUNCILMAN NUTTER: There was
20 discussion either last budget round or the
21 before that -- but maybe it was last budget
22 time. The CLIP Program, is that still in
23 operation?

24 MR. GOLDSMITH: Yes.

25 COUNCILMAN NUTTER: And my

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2 recollection is last budget hearing, there was
3 discussion -- more than a discussion, I think
4 a proposal in the testimony that the program
5 was going to be expanded City-wide.

6 MR. GOLDSMITH: Yes.

7 COUNCILMAN NUTTER: Can you give us
8 the status on that?

9 MR. GOLDSMITH: Yes. We had, I
10 think, reached out to each of the District
11 Councilmanic people to ask what areas of the
12 City you were interested in. I think in your
13 case you were interested in, I think, Parkside
14 and Overbrook. We were putting our plans
15 together, and unfortunately we have not been
16 able to expand what we had hoped to do because
17 of our budget situation. It's just a question
18 of dollars and cents at this point in time.
19 The Managing Director's Office is down 9.7
20 percent and there's just the question of not
21 expanding something when we didn't have the
22 funds to do it and we were laying off people.

23 COUNCILMAN NUTTER: Okay. Well, two
24 things. One, I think I may have given you
25 some additional areas on that, but if it's not

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2 being expanded -- so did the expansion not
3 happen City-wide?

4 MR. GOLDSMITH: That's correct.

5 COUNCILMAN NUTTER: It wasn't that
6 it just didn't happen the in the 4th.

7 MR. GOLDSMITH: Absolutely not.

8 COUNCILMAN NUTTER: So it did not
9 expand City-wide.

10 MR. GOLDSMITH: No.

11 COUNCIL PRESIDENT VERNA: Mr.
12 Director, on Page 2 of your testimony you
13 mention overtime reduction and made a
14 reference to the police court overtime being
15 reduced and expected to go down even further
16 in FY '06. Can you explain the statement in
17 the context of the Police Department's FY '06
18 budget for uniformed officers overtime
19 increasing by 19 percent or \$7.9 million?

20 MR. GOLDSMITH: On court overtime?

21 COUNCIL PRESIDENT VERNA: No. It's
22 just overtime.

23 MR. GOLDSMITH: I don't know. I
24 could not explain that because we're just
25 looking at in my testimony it was focussing

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2 on --

3 COUNCIL PRESIDENT Verna: So that
4 should be a question to be asked of the Police
5 Commissioner?

6 MR. GOLDSMITH: Yes.

7 COUNCIL PRESIDENT Verna: In '06,
8 what do you anticipate the police court
9 overtime will be?

10 MR. GOLDSMITH: I'm not sure. We'll
11 have to get you the exact number. It depends.
12 We're looking at some technology. If we're
13 able to get this technology, we think we will
14 be able to bring it down some more, but it
15 depends on whether we're able get the
16 technology, more importantly the timing of
17 getting the technology.

18 COUNCIL PRESIDENT Verna: I know.
19 This is an issue that has been brought up year
20 after year after year.

21 MR. GOLDSMITH: And we're making
22 progress.

23 COUNCIL PRESIDENT Verna: And I'm
24 glad to hear that progress is being made.

25 Director, on Page 35-65 of your

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2 detail, you're requesting \$150,000 in FY '05
3 and FY '06 for emergency standby generating
4 planning, and the vendor is to be determined.
5 Do you really plan on spending the FY '05
6 funds if you haven't even at this time
7 selected a vendor?

8 MR. GOLDSMITH: I'm going to Jim
9 Donaghy, could you speak to that?

10 MR. DONAGHY: Good afternoon. John
11 Donaghy, Deputy Managing Director. Yes, we do
12 plan on spending the FY '05 funds for the
13 planning. To be honest, I believe that that
14 has been identified, the contract to be begin
15 doing that planning work.

16 COUNCIL PRESIDENT Verna: Who is the
17 contractor?

18 MR. DONAGHY: The contractor was
19 Burns Engineering.

20 COUNCIL PRESIDENT Verna: Now, that
21 is out of the General Fund and not Home Land
22 Security funds?

23 MR. DONAGHY: I believe that the
24 initial planning work was done out of General
25 Funds to eventually to be transferred from the

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2 Home Land Security funds because it is
3 eligible for the grant.

4 COUNCIL PRESIDENT Verna: Well, the
5 question is then do we really need the money
6 if it's coming out of Home Land Security
7 grants?

8 MR. GOLDSMITH: We'll get a specific
9 answer on that.

10 COUNCIL PRESIDENT Verna: My
11 question is, why would it be in the General
12 Fund when, in fact, we are receiving Home Land
13 Security grants for this?

14 MR. NUCCI: Madam President, Mike
15 Nucci, Director of Emergency Management for
16 the City of Philadelphia.

17 It is eligible to come out of the
18 Home Land Security funds. We designated
19 \$200,000 to come up with specifications for
20 the installation of those first 25 generators
21 in City facilities.

22 COUNCIL PRESIDENT Verna: So in
23 essence then, are you saying that we really
24 don't need \$150,000 for FY '05 in our General
25 Fund and 150,000 in FY '06 if we're being

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2 reimbursed by the Home Land Security grants?

3 MR. NUCCI: The money is actually
4 sitting in a grants receivable account, the
5 \$200,000. We can use it, and we have used it,
6 I think. The contract is already in place as
7 I understand for the engineering studies. The
8 State -- the way the equipment on Home Land
9 Security works is that we have to provide
10 specifications to the State. The State does
11 the procurement. So we have to provide them
12 with a complete set of specifications for each
13 site.

14 COUNCIL PRESIDENT VERNA: Mr. Nucci,
15 just say yes or no. Do we, in fact, need
16 150,000 in the FY '05 and 150,000 in FY '06 in
17 our General Fund?

18 MR. NUCCI: As far as I know, we
19 don't.

20 MR. GOLDSMITH: We'll check further
21 on that that to make sure. This project, I
22 think, is critically important.

23 COUNCIL PRESIDENT VERNA: I just
24 thought we found \$300,000.

25 MR. GOLDSMITH: I want to make sure.

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2 COUNCIL PRESIDENT VERNA: I would
3 appreciate it.

4 MR. GOLDSMITH: I want you to
5 understand, when this blackout happened, we
6 found out we have a water supply here that
7 we've got about 24 hours of water supply in
8 this City. And if our electricity goes out,
9 we're in trouble. Our fleet is fueled
10 electronically. In our electricity goes out,
11 we're in trouble. What we've identified is
12 about 65 generators needed in this City to
13 make sure that this City can sustain itself if
14 there were a blackout. So this is an
15 important issue. If it can be funded by Home
16 Land Security, we'll do it.

17 COUNCIL PRESIDENT VERNA: I
18 understand that. The question is, is it
19 funded by Home Land Security or is it funded
20 by Home Land Security and the General Fund.

21 MR. GOLDSMITH: We will get you the
22 precise answer.

23 COUNCIL PRESIDENT VERNA: Thank you.

24 I would like you to explain why your
25 list of positions scheduled for the vacant lot

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2 cleaning program or Page 35-38 has expenditure
3 transfer of L&I for well over a million
4 dollars; Fairmount Park, \$380,000; and MOCS
5 for \$1,631,000. Can you tell us why these
6 funds are not in the respective departments'
7 budgets?

8 MR. TORRE: Councilwoman, this money
9 is used to reimburse the departments for the
10 services that they render to this program.
11 The employees are actually in those
12 departments and we reimburse those departments
13 for their services. You find this department
14 in the Controller's Office, we want to have
15 the positions in the department in which they
16 work, shown in which they work, so the
17 positions will be shown in the respective
18 departments and we show the money in the
19 Managing Director's Office.

20 COUNCIL PRESIDENT Verna: I'm sorry,
21 your voice just seemed to disappear.

22 MR. TORRE: The positions are shown
23 in the departments in which these individuals
24 work. The money is reflected in the Managing
25 Director's Office, and we reimburse those

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2 departments for the services.

3 COUNCIL PRESIDENT VERNA: Can you
4 tell us why?

5 MR. TORRE: Because the Finance
6 Department and the Controller's Office prefer
7 it that way. Because the expenditure is
8 actually in the department where it occurs.

9 COUNCIL PRESIDENT VERNA: The
10 \$1,631,000 that goes to MOCS, is that from
11 City revenue sources?

12 MR. TORRE: Yes, that's from the
13 Managing Director's Office General Fund.

14 COUNCIL PRESIDENT VERNA: I don't
15 remember them mentioning these funds at their
16 hearing.

17 Can you tell us what types of
18 services MOCS actually performs with those
19 dollars? Is it just vacant lot cleaning?
20 What is it that they do?

21 MR. TORRE: I believe it's mainly
22 vacant lot cleaning.

23 COUNCIL PRESIDENT VERNA: This will
24 be my last question and I'll take a
25 five-minute break.

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2 On page 35-89, the vacant lot
3 program is budgeted for \$2.5 million for
4 repair and maintenance charges. Can you
5 explain what these are for?

6 MR. TORRE: Yes. Madam Chair, that
7 2.5 million is for tree pruning and stump
8 removal throughout the City of Philadelphia.
9 We've had a program ongoing for four years now
10 where we have been pruning and removing stumps
11 of dangerous trees throughout the City.

12 COUNCIL PRESIDENT Verna: It's very
13 confusing \$2.5 million is for repair and
14 maintenance.

15 MR. TORRE: That's the
16 classification that it's placed by Procurement
17 when you bid those kind of services out.

18 COUNCIL PRESIDENT Verna: I believe
19 that our witnesses are asking for a
20 five-minute break, so we will recess for five
21 minutes.

22 (Recess taken.)

23 COUNCIL PRESIDENT Verna: We're now
24 back in session.

25 At this time, the Chair recognizes

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2 Councilman Rizzo for the second go-around.

3 COUNCILMAN RIZZO: Thank you.

4 I'd like to have the Water
5 Commissioner back. I'm going to keep my
6 question brief so we can stick to the schedule
7 here and get the answers to the questions.

8 Commissioner, before we get the
9 answer to your question, I just want you to
10 explain. I understand during the break that
11 there are two significant projects that could
12 affect Kelly Drive. Could you tell me is
13 there one or two

14 COMMISSIONER BRUNWASSER: Good
15 afternoon. I'm Bernard Brunwasser, Water
16 Commissioner. Councilman, I'm only aware of
17 the one project at this time. I'm not sure --
18 perhaps the other project is not a Water
19 project.

20 COUNCILMAN RIZZO: Then when I'll
21 finish up with you, maybe the Managing
22 Director knows.

23 Is there one project or two, Mr.
24 Managing Director?

25 MR. GOLDSMITH: I don't know. We'll

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2 find out for you.

3 COUNCILMAN RIZZO: Could you tell
4 us -- I think you've had some time to maybe
5 talk or think about the Kelly Drive issue.
6 This is a storm water job. Could you just
7 briefly maybe now explain the project?

8 COMMISSIONER BRUNWASSER: Well, it's
9 a large project, and it runs through different
10 parts of the City. The piece concerning Kelly
11 Drive may be a relatively small part of the
12 entire project. What we are trying to do is
13 relieve a combined sewer overflow problem in
14 some sections of the City and also address
15 storm water. And in order to do that, we do
16 have to go under Kelly Drive in an area near
17 the twin bridges. We are working very closely
18 with Fairmount Park and the Police Department
19 to have a good plan in place for what happens
20 to Kelly Drive during that period of time,
21 which may be four months or some when part of
22 Kelly Drive will have to be taken out of
23 commission. What we're hoping to be able to
24 do is to keep three lanes active at any given
25 time so that two would be available for

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2 rush-hour traffic in the direction that's
3 appropriate. In other words, southbound
4 during the morning rush and northbound during
5 the afternoon rush-hour period.

6 COUNCILMAN RIZZO: Commissioner, if
7 you're saying that this is not a major -- I
8 don't want to quote you. Maybe you can
9 restate it. You said this is a little piece
10 of this big project. What other impact will
11 this project have? Could you just describe
12 the project? I mean, what neighborhoods?
13 What Councilmanic districts? I'm a
14 Councilmember-At-Large, it's all my area. So
15 could you -- is this a secret, this project?

16 COMMISSIONER BRUNWASSER: Not at
17 all. It's been on the drawing boards for
18 quite a while. Again, we have not yet sent
19 this project out for bid. So the timing of
20 exactly when it effects --

21 COUNCILMAN RIZZO: I don't want to
22 hear about the timing right now. I want to
23 hear about the project. Where is it going to
24 start? Where is it going to end? If you're
25 going under Kelly Drive, it must start

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2 someplace and end someplace. What's the
3 impact on the City of Philadelphia, our
4 roadways, our neighborhoods? What is this
5 project about? Please, just tell us.

6 COMMISSIONER BRUNWASSER: I don't
7 have all the details. It does affect a lot of
8 places. But as with all projects of this
9 nature, we try to minimize the impact on
10 streets.

11 COUNCILMAN RIZZO: Commissioner, you
12 know, I really am fond of you, but I don't
13 know why you're hedging here. If you just
14 don't know, say it.

15 COMMISSIONER BRUNWASSER: I don't
16 know all the details.

17 COUNCILMAN RIZZO: Does anybody in
18 your department know about this project? I
19 mean, it sounds like a zillion dollar deal
20 here, and for no one to know what's going on
21 is troubling to me. It suggests that somebody
22 doesn't want to tell. It's like another
23 project that I have an interest in, in the
24 northwest that nobody wants to tell. It's
25 starting to get old.

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2 MR. GOLDSMITH: Councilman, we'll
3 get you the details on the project. In all
4 fairness to the Water Department and certainly
5 to the Commissioner, he's got an enormous
6 number of projects. For us to come up here
7 and be able to say chapter and verse of an
8 individual project -- we'd be glad to get you
9 the details.

10 COUNCILMAN RIZZO: Mr. Managing
11 Director, I'm not asking for the microscope
12 analyzing this thing. I'm asking about a
13 project that you're talking running a pipe
14 that's going to run from Point A to Point B.
15 All I want to know is where is Point A, where
16 is Point B. That shouldn't be a big secret.

17 MR. GOLDSMITH: It's not a secret.
18 We just don't have the information here. You
19 can fault for us not being bright enough to
20 have the information, but it's not a secret.

21 COUNCILMAN RIZZO: This can't
22 obviously be a real big project if it's not --
23 if it was this big a deal, it would be the tip
24 of my finger.

25 MR. GOLDSMITH: Well, we will get

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2 you have the information.

3 COUNCILMAN RIZZO: Okay, I'll wait
4 for my next go-around.

5 COUNCIL PRESIDENT VERNA: Thank you.

6 The Chair recognizes Councilman
7 Clarke.

8 COUNCILMAN CLARKE: A couple of
9 quick questions. One as it relates to the
10 "block the box" program and the other question
11 I have about the Youth Study Center and its
12 move.

13 First, on "block the box," in your
14 testimony you indicate that there were 52
15 traffic violations written. I'm excited to
16 hear that, but with in all due respect, I
17 don't recall ever seeing police officers or
18 any law enforcement out giving tickets,
19 particularly on the area in my councilmanic
20 district where we have "don't block the box."
21 Can you kind of give me a sense of where and
22 how that's happening?

23 MR. GOLDSMITH: We'll be glad to
24 give you the actual details of the types of
25 tickets written by the month and so forth.

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2 But the Police Department generally selects
3 three intersections on a weekly basis where
4 they're out there during rush-hour traffic in
5 the morning and rush-hour traffic in the
6 afternoon. Those intersections sort of
7 rotate, and I would say the concentration has
8 basically been downtown.

9 COUNCILMAN CLARKE: South Street?

10 MR. GOLDSMITH: I don't know South
11 Street. Could be Broad and Chestnut, 21st and
12 the Parkway and so forth. And they're
13 continually rotating it. In all fairness, in
14 all candor, we don't have enough presence out
15 there. I mean, we're really dealing with
16 three details, three intersections when we
17 know that there's a lot more intersections we
18 wish we could grab.

19 But it's done on a rotating basis.
20 The Police Department decides that. We can
21 certainly show you from a historical
22 perspective what intersections they've been at
23 since we've started the program.

24 COUNCILMAN CLARKE: So you have a
25 designated team?

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2 MR. GOLDSMITH: Yes, it runs out
3 Traffic.

4 COUNCILMAN CLARKE: And they
5 strategically ly select locations?

6 MR. GOLDSMITH: They strategically
7 select. And if you have a particular
8 intersection you're interesting in, let the
9 police know. We try not to advertise where
10 we're going to be.

11 COUNCILMAN CLARKE: I wouldn't want
12 you to, unlike the red light camera program
13 where we tell people where the camera is and
14 show a picture of it on TV, which is kind of
15 interesting.

16 I'm just perplexed when I look at
17 this number, and having traveled the Parkway,
18 particularly inrush hour, I don't ever see
19 anybody out enforcing it. I'm kind of amazed
20 that we have such a number. So if you can
21 kind of give me some information on where this
22 is done.

23 MR. GOLDSMITH: We'll be glad to
24 give it to you. I get a report from the
25 police every week on where they've been, where

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2 they're going to be, and the number of
3 violations by the particular type, whether it
4 be red light, improper turn, blocking the box.
5 But frankly, we have such a culture in this
6 City, people just sort of do what they want
7 when it comes to traffic. We need to step it
8 up. We need more people. We need more
9 intervention out there. And I think to have
10 three details, frankly, isn't enough. But
11 it's one of the predicaments we find ourselves
12 in now between fighting homicides and fighting
13 "don't block the box."

14 COUNCILMAN CLARKE: I don't equate
15 those two. Homicides is higher up on the
16 chain.

17 MR. GOLDSMITH: No question about
18 it.

19 COUNCILMAN CLARKE: So not to
20 belabor the point, 5200 violations for "block
21 the box," not no turn on red, but block the
22 box?

23 MR. GOLDSMITH: Yes.

24 COUNCILMAN CLARKE: If you can give
25 me that information.

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2 Youth Study Center. I understand
3 that after years and years of attempting to
4 find another site we have found a site. Where
5 are we in this process? Have we actually
6 gotten a site and done an arrangement with the
7 property owner to purchase the site?

8 MR. GOLDSMITH: Yes. We have
9 purchased a site. I forget precisely when.
10 Several months ago we actually signed a deal
11 after extensive negotiations, and we're now in
12 the process of selecting a design team and
13 going through the actual process now of
14 getting that constructed. There will be some
15 financing actions that will come before
16 Council shortly for financing the transaction.
17 As I said, we're now also in the interim
18 process of moving the Youth Study Center to
19 another location so we can make way for the
20 Barnes as soon as possible so they can start
21 their construction project. So it's sort of a
22 two-fold --

23 COUNCILMAN CLARKE: So the phone
24 call and subsequent conversation that I had
25 with -- I'm not bring their names up -- with

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2 the individuals about locating the Youth Study
3 Center in an area in close proximity to Family
4 Court is a rumor? Why am I getting calls
5 about them locating there?

6 MR. GOLDSMITH: That's because I
7 think there's a desire of -- we probably all
8 have a desire to move the Family Court Center.
9 The issue is to where and when and how it gets
10 paid for. I don't think we have a resolution
11 to that. In the process of those
12 conversations, people say, well, it really
13 would be nice to have the Youth Study Center
14 adjacent to wherever the Family Court goes.
15 But we don't know where the family court is
16 going. So right now we have a place for the
17 Youth Study Center and we're getting ready to
18 build it. But that's probably where you're
19 getting those phone calls for people that have
20 an active interest in saying, let's get
21 another place for the Family Court so it
22 provides another opportunity on the Parkway
23 and also gives us a modern Family Court.

24 COUNCILMAN CLARKE: The opportunity
25 for the Family Court is, I think there's some

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2 sense of concurrence on that. But the
3 question is how can there still been
4 discussion about having the Youth Study Center
5 in proximity to the new proposed Family Court
6 location if that deal in West Philly os
7 already done?

8 MR. GOLDSMITH: I don't know how.
9 There's some people who, obviously, are
10 interested in that.

11 COUNCILMAN CLARKE: You have a sense
12 of who? Is the judicial system involved in
13 that?

14 MR. GOLDSMITH: I've heard it from
15 the judicial system. I think its the judicial
16 system, but if we did that, what it would mean
17 is that we now have a piece of land in West
18 Philadelphia that we would have to obviously
19 sell, which we might be able to do, but I
20 think we run the risk of going another 20
21 years talking about the Youth Study Center.
22 But I think that's where that conversation --

23 COUNCILMAN CLARKE: Who makes that
24 decision? Is it the judicial system, is it
25 the Legislature, or is it the City of

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2 Philadelphia in terms of where the Youth Study
3 Center is going to go?

4 MR. GOLDSMITH: The Youth Study
5 Center was a decision made by the City of
6 Philadelphia.

7 COUNCILMAN CLARKE: And we can make
8 that decision without input and we can't
9 overridden by the state or judicial system?

10 MR. GOLDSMITH: I don't want to go
11 that far. But, no, I think this is a local
12 decision that we have made that this Council
13 has blessed.

14 COUNCILMAN CLARKE: That cannot be
15 undone unless we undo it locally?

16 MR. GOLDSMITH: I don't think it can
17 be undone unless we agree to undo it; we,
18 being the Council and the Mayor.

19 COUNCILMAN CLARKE: Okay.

20 MR. GOLDSMITH: But it may well be
21 that someone comes up with a business plan and
22 says, "Boy, it really makes sense to have the
23 Youth Study Center here where we're moving the
24 Family Court," and everyone says, "Wow, that's
25 really true, let's do it."

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2 COUNCILMAN CLARKE: But that's our
3 call?

4 MR. GOLDSMITH: That's your call,
5 yes.

6 COUNCILMAN CLARKE: Not the Supreme
7 Court and all?

8 MR. GOLDSMITH: No.

9 COUNCILMAN CLARKE: Okay. Thank
10 you. I'll come back.

11 COUNCILWOMAN BLACKWELL: Thank you,
12 Councilman.

13 Councilman Kelly.

14 COUNCILMAN KELLY: Thank you, Madam
15 Chair.

16 I just want to go back to a topic
17 which the President alluded to, Mr. Goldsmith.
18 That is the police court overtime. Let me
19 tell you, that's been a problem since Day One.

20 MR. GOLDSMITH: I remember you
21 saying that last year. I wasn't going to
22 mention your name, but you were skeptical
23 whether we could do it.

24 COUNCILMAN KELLY: That's been going
25 on forever, and I want to commend you. If you

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2 have a solution to that or you can have a
3 substantial cost savings in that area, I want
4 to be the first one to commend you. I believe
5 that the Police Commissioner could give us the
6 information as to how they're going to do it
7 and what type of savings they're going to give
8 us, is that --

9 MR. GOLDSMITH: Actually, the person
10 that -- I mean, a lot of people deserve
11 credit. Richard Glazer from my office who
12 actually work for our dollar a year has really
13 headed this project, working with the police
14 and the DA's Office and the courts and so
15 fourth, and it's just a question of working
16 through it. So we can get you a plan on how
17 that's being done. In many ways, it's a bunch
18 of little steps, but it's happening. And as I
19 said, there's some technology we're now
20 looking at which we think may be able to even
21 reduce it further.

22 COUNCILMAN KELLY: That's good.

23 Another point I would like to bring
24 up is in your testimony today on Recreation,
25 you mention that you're going to convert at

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2 least four playgrounds into spray grounds, I
3 believe.

4 MR. GOLDSMITH: Swimming pools.

5 COUNCILMAN KELLY: From swimming
6 pools to spray grounds.

7 Do you know, No. 1, what the cost is
8 going to be on that and if it was included in
9 the Capital Budget?

10 MR. GOLDSMITH: Yes. There is money
11 in the Capital Budget for that. I do have the
12 cost. I don't have it off the top of my head.
13 If the Recreation Commissioner can provide
14 that. I do know from an operating cost, it
15 will cost us 30,000 less a year with a spray
16 ground than it will with a swimming pool.

17 COUNCILMAN KELLY: That would be per
18 location 30,000.

19 MR. GOLDSMITH: Yes. I think it's
20 30,000.

21 Am I correct, Vic?

22 COUNCILWOMAN BLACKWELL: Good
23 afternoon, Commissioner. Please identify
24 yourself for the record.

25 COMMISSIONER RICHARD: Thank you,

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2 Madam Chair. Vic Richard, Recreation
3 Commissioner.

4 Councilman, it will be three new
5 spray grounds that eliminated three pools, and
6 the fourth one doesn't previously have a pool
7 on it: Ferco, Smith, 48th and Woodland, and
8 Waterview are the four facilities. There's
9 \$200,000 that has been appropriated, and we're
10 looking at about \$175,000 with a \$25,000
11 contingency and that includes the demolition
12 and also the reinstallation of the new spray
13 ground feature.

14 COUNCILMAN KELLY: But there would
15 be a cost savings per year of over \$30,000?

16 COMMISSIONER RICHARD: Yes, sir.

17 COUNCILMAN KELLY: Would this
18 eliminate the amount of personnel required at
19 these facilities?

20 MR. GOLDSMITH: Yes.

21 COMMISSIONER RICHARD: Yes.

22 COUNCILMAN KELLY: Is that included
23 in the cost reduction?

24 MR. GOLDSMITH: Yes. And I might
25 also add, which you can't put in dollars and

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2 sense, but the safety factor. You don't have
3 to worry about drowning or anything like that.
4 We think it's the way of the future, and I
5 think other cities have gone this way. Up in
6 Bucks County they have some. Anyone that
7 wants to convert a swimming pool, we're eager
8 to do it.

9 COUNCILMAN KELLY: The other item I
10 want to touch upon -- and thank God you're
11 still keeping the CLIP program, because, in
12 fact, just recently I've had a couple of
13 people just commend that program, and I just
14 want to thank you for continuing it. I think
15 it's a good program and it is working, I know,
16 in certain sections in Philadelphia.

17 MR. GOLDSMITH: Thank you.

18 COUNCILMAN KELLY: Thank you, Madam
19 Chair.

20 COUNCILWOMAN BLACKWELL: Thank you,
21 Councilman. And let us note, having one those
22 being converted, we've had the community
23 meeting and we found out that it's within a
24 mile of a full scale pool and also that the
25 it's a cost savings also in terms of energy.

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2 It can be open at longer hours, these spray
3 pools, and more people can participate because
4 the water comes on as kids go under it, but it
5 allows the community ability to use it longer
6 hours and a longer span of time than just a
7 few weeks in the summer as pools are being
8 used. Albeit, a community is always upset to
9 hear that they could lose their swimming pool.
10 It has a lot of other positive features as
11 well as energy saving, cost saving, community
12 being involved in the designed, and the way
13 these pools look and more age appropriate
14 facilities because you have all sizes of
15 equipment that are using these spray pools.
16 And again, they can be used in a longer span,
17 from spring to fall, and longer hours in a
18 day. So there are a lot of good features
19 involved, too. We learned, once you're kind
20 of forced to get involved, you find there are
21 a lot of good things about spray pools as
22 well.

23 COUNCILMAN KELLY: That's a good
24 point. And there are other things too,
25 there's security and other problems that we

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2 have experienced around those pools with
3 different factions of kids not getting along
4 very well, and there's all sorts of disputes.
5 I think by converting that sometimes could be
6 a very, very right thing to do.

7 I just want to touch on another
8 subject, too. You don't have to bring back
9 Commissioner Brunwasser for this, but I'm
10 speaking as a motorist. When you're closing
11 an area such as Kelly Drive, is there any way
12 that the entire Drive could be shut down
13 rather than parts of it? By that, I mean that
14 if it takes four months to close it off
15 partially, I think as a motorist I would
16 prefer you shut the entire Drive down in a
17 matter of a month and a half and get it over
18 with rather than constantly -- no matter what
19 you do, how you shut down one lane or two
20 lanes, it's always going to be backed up. I'm
21 just throwing that out. I don't know if it's
22 feasible, I don't know if it's doable, and
23 there may be other problems connected it to
24 it. But as a motorist, I just wanted to give
25 you my two cents what I think should be done.

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2 MR. GOLDSMITH: I can assure you
3 we'll look at the logistical problems and how
4 to minimize the pain to everyone when we get
5 there.

6 COUNCILMAN KELLY: Thank you.
7 Thank you, Madam Chair.

8 COUNCILWOMAN BROWN: We talked a lot
9 about Walnut Street and have spoken to the
10 Commissioner of Streets about it and have said
11 that we're asking Councilman DiCicco to bring
12 it back on the agenda so we can return Walnut
13 Street, I understand, back to its old way.
14 Some problems that just go on and on and on
15 and on, you'd like to just deal with them and
16 get it over with. So I understand your
17 concern, Councilman.

18 MR. GOLDSMITH: I might add that
19 Walnut Street is an issue. It's a state road,
20 and we have recently met with a representative
21 from PennDOT and asked them. It's one of our
22 top priorities this year for money for
23 repaving that. It was supposed to be done
24 last year. It got pushed aside, as a lot of
25 Philadelphia projects did. It's got to be

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2 done. It's a major artery for us and it's in
3 bad shape. I think we got a good hearing on
4 that, and, hopefully, we will get that done.

5 COUNCILWOMAN BLACKWELL: Great.

6 Thank you.

7 COUNCILMAN KELLY: With PennDOT
8 involved in this thing, what year can this be
9 completed? That's what I would like to know.

10 MR. GOLDSMITH: We hope to have it
11 done this year.

12 COUNCILWOMAN BLACKWELL: Thank you,
13 Councilman.

14 Thank you, Mr. Managing Director.

15 Councilman Nutter, are you ready?

16 COUNCILMAN NUTTER: Yes, Madam
17 Chair.

18 Just a couple last items, Mr.
19 Managing Director. There was a commercial
20 corridor signage program that we were asked to
21 give some recommendations for a while ago. Do
22 you have any update what's going on on that?

23 MR. GOLDSMITH: This is taking down
24 illegal signs, I think that's the one you're
25 talking about.

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2 COUNCILMAN NUTTER: Yes.

3 MR. GOLDSMITH: We asked each
4 Councilman for particular streets that they
5 wanted special attention to. And I forget,
6 frankly, which areas you have selected. But
7 as far as I'm concerned, it's an active
8 program. Frankly, I plan to spend my last
9 couple days in office on that and taking some
10 of these signs down. For some reason, they
11 really get to me, including the ones on
12 Wynnefield Avenue and Lancaster Avenue. And
13 they just seem to keep on popping up and
14 popping up. But it's an active program.

15 COUNCILMAN NUTTER: You have a good
16 memory. I appreciate it. Any other
17 information you might have would be helpful.

18 Two last things. The BIA report and
19 the implementation of the recommendations, can
20 you give us a status report on that, please.

21 MR. GOLDSMITH: Well, I think the
22 BIA report is actually one that started out in
23 the Managing Director's Office under my
24 predecessor, Estelle Richman. And if you look
25 at it, there's a whole bunch recommendations

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2 that cut across all City government, including
3 some zoning changes and so forth. One of the
4 things that we've started to do and the
5 Managing Director's Office is focus on some of
6 the large developments going on, which I think
7 we've classified as 50 units or more. And we
8 have a task force now and we invited
9 developers that have -- these are approved
10 projects. They're now working in the bowels
11 of the bureaucracy. And we have the Water
12 Department down there and Streets Department
13 and Fairmount Park, whatever, and allow these
14 developers to really come to one meeting and
15 for us to understand what their issues are try
16 to get them a resolution and so forth. So
17 this has been going on for about three months
18 now. We think it's sort of a protocol the way
19 we should be doing business.

20 COUNCILMAN NUTTER: Is there a point
21 person?

22 MR. GOLDSMITH: John Elfrey from the
23 Managing Director's Office is doing that.

24 COUNCILMAN NUTTER: Elfrey?

25 MR. GOLDSMITH: Elfrey, E-L-F-R-E-Y.

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2 COUNCILMAN NUTTER: Back in the fall
3 of 2004, the Managing Director's Office
4 applied for a grant from DCNR to fund an open
5 space plan for the City. There was a citizen
6 involvement component required as a part of
7 that application. Do you know the status of
8 that particular proposal and how will citizens
9 participate? And who's in charge of this?

10 MR. GOLDSMITH: I do not know.
11 We'll get you an answer to that.

12 COUNCILMAN NUTTER: I know that your
13 time is drawing to a close, but I know you to
14 be a person who likes to bring a certain sense
15 of completion to a task. If we could have
16 some follow-up with regard to the Daggett
17 Street situation, both the application, which
18 I know has been completed, but also there will
19 be a subsequent action needed by the
20 Redevelopment Authority with regard to some of
21 those properties out there and I think we're
22 awaiting a decision or the Redevelopment
23 Authority is seeking direction by the City
24 with regard to their role in this process.

25 MR. GOLDSMITH: That's on my to-do

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2 list. I think we are waiting back for some
3 information from GPUAC, but it's on my list.

4 COUNCILMAN NUTTER: Great.

5 Thank you, Madam Chair.

6 COUNCILWOMAN BLACKWELL: You're
7 welcome, Councilman.

8 Councilman Rizzo.

9 COUNCILMAN RIZZO: Here we go again.
10 Again, I don't want to -- Mr. Managing
11 Director, if the information is not available
12 about this major project, I prefer not to
13 embarrass anyone. I prefer that you say we're
14 not prepared to discuss this project that
15 apparently is a very significant project,
16 which I would think that we could at least
17 have a thumbnail on what is going on here,
18 what neighborhoods does this pipeline impact.
19 I would think that we could answer that
20 question at least to give us a little idea of
21 what's going on. I don't know need to know
22 that it's going to start in July and end in
23 November. I just need to know what is this
24 project about and what neighborhoods does it
25 impact.

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2 MR. GOLDSMITH: Is the Water
3 Commissioner here?

4 COUNCILMAN RIZZO: It cuts under
5 Kelly Drive in the area of the twin bridges.
6 To me, this isn't just a piece of conduit
7 that's feeding some street lights.

8 COMMISSIONER BRUNWASSER: Good
9 afternoon. I'm Commissioner Bernard
10 Brunwasser of the Water Department.

11 Councilman, I have found where this
12 project begins, and it's approximately 32nd
13 and Allegheny and it begins behind a Pep Boys
14 store in that region. The run is only about
15 4,000 street to the outfall which is on the
16 Schuylkill River right off East River Drive.
17 It's there to relieve a combined sewer
18 overflow problem that we have and also to
19 relief storm water flooding in the business
20 district in that region of 32nd and Allegheny.
21 I don't have any additional details, but
22 someone is coming over to fill me in.

23 COUNCILMAN RIZZO: That's fine. You
24 suggested that it was going to have an impact
25 on a lot of neighborhoods, and now it's only

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2 4,000 feet so it's obvious that the impact is
3 not going to be as significant as I first
4 thought. The significance is, what does it do
5 to a major or artery? This is obviously a
6 pretty big piece of pipe and it's probably a
7 very expensive project, correct?

8 COMMISSIONER BRUNWASSER: Yes, it
9 is.

10 COUNCILMAN RIZZO: Let's move on
11 now. You're telling me that we only one
12 project that will impact Kelly Drive, or was
13 there a potential of two? I'm led to believe
14 that there are multiple projects that could be
15 in your area of responsibility.

16 COMMISSIONER BRUNWASSER: Right. I
17 checked that out a little bit, and it appears
18 that you may be thinking of another project
19 around Fairmount Avenue and Kelly Avenue. And
20 it's my understanding that that particular
21 project which is, I believe, a sewer project
22 should not impact Kelly Drive.

23 COUNCILMAN RIZZO: What is it?

24 COMMISSIONER BRUNWASSER: I think
25 I'm going to ask my Deputy Commissioner for

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2 Operations, Debra McCarty to come up and
3 explain that. She's a little closer to that
4 project.

5 MS. MCCARTY: Good afternoon.

6 There's a sewer, a big relief sewer that runs
7 underneath Fairmount Avenue and across Kelly
8 Drive and back behind the Art Museum. And
9 we've got a gummite job that is basically
10 filling in some of the holes that have
11 occurred over the many years that sewer has
12 been in existence. So that's the work you
13 probably see or maybe see on Kelly Drive.

14 COUNCILMAN RIZZO: I'm familiar with
15 that project where they have the equipment
16 parked taking out one of the lanes on
17 Fairmount Avenue. I'm talking about another
18 job that's not actually in progress. So maybe
19 the information I have is not correct. As you
20 know, we'll get back to you if I learn.

21 But I think it would be really good
22 to know what the impact and eventually what
23 the schedule is for this job that you describe
24 that's going to impact Kelly Drive. Because
25 again, we get criticized by our suburban -- we

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2 always tell people, come to the City, we want
3 you to work here. But when we don't
4 adequately prepare and publicize a job that's
5 going to impact people's commute to the
6 City -- you understand where I'm coming from,
7 right?

8 COMMISSIONER BRUNWASSER:

9 Absolutely. And we will provide you and the
10 rest of Council with a fact sheet concerning
11 the Dobson's Run project.

12 MS. MCCARTY: May I add that we
13 would, as we always try to do, make sure that
14 the radio stations and news and traffic
15 control would be aware of any disruptions. We
16 had one some months ago and we had signage and
17 things like that.

18 COUNCILMAN RIZZO: But,
19 Commissioner, not the morning of. We're
20 talking about a good plan here.

21 MS. MCCARTY: Right, I understand
22 that. We have the forewarning on this. That
23 previous job was an emergency job. We could
24 plan for it and we would do that. That was
25 all I was trying to say.

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2 COUNCILMAN RIZZO: Mr. Managing

3 Director, I think I've asked the Water

4 Department; I think they've responded

5 appropriately about this project. There's

6 another project that -- and again, I don't

7 want to discuss it here because you have a

8 formal presentation about Cresheim Valley

9 Drive, so I'll let that one pass. But there's

10 another big project that I assume the Water

11 Department, since they're here, could comment

12 on, is the East Bells Mill Road. And also we

13 have the bridge that will be taken out.

14 Commissioner, is the Water Department somehow

15 involved in this piece of road between

16 Germantown Avenue and Stenton Avenue that the

17 neighbors do not want to see improved, but

18 there's someone insisting, whether it's at the

19 State or the City level to put sidewalks on,

20 to straighten the roadway out. I understand

21 the roadway is not desirable. They put a

22 guardrail there and that's shredded to pieces.

23 Are you familiar with the piece of road I'm

24 talking about?

25 COMMISSIONER BRUNWASSER:

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2 Councilman, I am not. I'm not sure that it
3 really is --

4 COUNCILMAN RIZZO: It does involve
5 the Water Department, I understand.

6 COMMISSIONER BRUNWASSER: It does?

7 COUNCILMAN RIZZO: It's what I
8 understand. There's storm sewers and things
9 like that required there. I guess we'll have
10 to ask the Streets Commissioner or Managing
11 Director to talk a little bit about East Bells
12 Mill and also an update on the impact again,
13 the closure of the small bridge on Bells Mill
14 that crosses Wissahickon Creek.

15 COMMISSIONER BRUNWASSER:
16 Councilman, for our part in the Water
17 Department, we will research that and get back
18 to you.

19 COUNCILMAN RIZZO: Thanks.

20 Here comes the Streets Commissioner.

21 Madam Chair, do I have another
22 minute to do this?

23 COUNCILWOMAN BLACKWELL: Yes.

24 COUNCILMAN RIZZO: Thanks.

25 COUNCILWOMAN BLACKWELL:

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2 Commissioner, identify yourself for the record
3 before you make your remarks. Thank you.

4 COMMISSIONER TOLSON: Good
5 afternoon. Clarena Tolson from the Streets
6 Department.

7 COUNCILMAN RIZZO: Commissioner,
8 talk to me please about the project that is
9 experiencing some community resistance, Bells
10 Mill Road between Germantown and Stenton, that
11 apparently there's some need to make
12 improvements, which I agree, but to the extent
13 of those improvements is what the neighbors
14 are a bit concerned about. I'm sure you're
15 aware of that.

16 COMMISSIONER TOLSON: We have a
17 project which allows for the reconstruction of
18 East Bells Mill between Germantown and Stenton
19 Avenue. It's presently in its design phase.
20 The problem at that location is that there's a
21 limited drainage or no drainage. The street's
22 not in good condition. Then at times we have
23 the creek running over the roadway. What we
24 have planned for that location, it's presently
25 a one-lane, one-way street and we plan for it

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2 to stay that way but also complete
3 reconstruction of the street and adding inlets
4 to support the drainage problem.

5 COUNCILMAN RIZZO: What about,
6 though, straightening out the roadway. You
7 have people there that made investments of
8 their homes, a country lane kind of an
9 atmosphere where they're going to take part of
10 their property, put sidewalks in. Is all that
11 necessary to complete your goal?

12 COMMISSIONER TOLSON: We can
13 continue to have community meetings, I
14 believe, to talk with the neighbors about the
15 design and some of their concerns. I think to
16 the extent that we can keep the roadway safe
17 and make sure that it has its proper drainage
18 and that turns in a way that's appropriate to
19 make it safe, we're willing to do that. I
20 don't think that we would be willing to make
21 it overly curvy because that makes it unsafe.
22 So to the extent that we can discuss and talk
23 about the concerns further, we would do that.

24 COUNCILMAN RIZZO: Well, they claim
25 that they've been trying to do that but it

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2 doesn't appear there's any room to negotiate.
3 The neighbors there have come to me to express
4 the fact that we have issues with -- and you
5 know they in many cases don't understand the
6 process. We've had the roadway on Cresheim
7 Drive closed a long time and they wanted you
8 to spend the money that you were planning to
9 spend there to make these improvements on
10 opening Cresheim Valley. And I understand
11 we're close to having that done. But the
12 issue is, they're all for making the roadway a
13 better roadway that drains better, but I
14 understand some of it is taking property, et
15 cetera, that's what the concern is. If you're
16 willing to talk to them, I'm willing to
17 facilitate that conversation. I'm going to
18 come back at you, unfortunately. I want to
19 give my colleagues all an opportunity. I'm
20 going to come back at you to talk about the
21 project on the Bells Mill Bridge crossing
22 Wissahickon Creek.

23 Thank you, Madam Chair.

24 COUNCILWOMAN BLACKWELL: You're
25 welcome, Councilman.

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2 Councilman Clarke.

3 COUNCILMAN CLARKE: Thank you, Madam
4 Chair. Ms. Tolson, I really want you to stay
5 here so I talk to you about the elimination of
6 my trash day in a substantial part of my
7 district, but I'm going to wait until you come
8 up next week.

9 COMMISSIONER TOLSON: I'll say it's
10 tomorrow. No, it is next week. I'm teasing.

11 COUNCILMAN CLARKE: I'll wait.

12 There was a question about a
13 program -- I know that the City of
14 Philadelphia used to contract with
15 organizations for violence prevention,
16 intervention, and it was a group that I know
17 we contracted with called PAN. And I
18 understand we know longer have that contract.
19 What entity in government or what entity
20 outside of government is taking the
21 responsibility of that violence prevention and
22 intervention programs? Is it the Managing
23 Director Office?

24 MR. GOLDSMITH: Yes, it's Managing
25 Director's Office. I'd like Anthony Murphy to

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2 answer that question, if you don't mind.

3 MR. MURPHY: Good afternoon.

4 Anthony Murphy from Town Watch Integrated
5 Services.

6 Town Watch Integrated services
7 replaced the PAN organization last year to
8 address intervention in the City of
9 Philadelphia. Through the Managing Director's
10 Office, we have been able to hire additional
11 staff members, approximately six members, to
12 begin to address neighborhood and youth
13 violence and try to develop coalitions with
14 adults throughout the City of Philadelphia in
15 order to bring adults participation in
16 addressing the level of violence in our City.

17 COUNCILMAN CLARKE: What was PAN's
18 budget versus the cost associated with the
19 additional hires in the Managing Director's
20 Office, do you know

21 MR. MURPHY: I don't know PAN's
22 budget. That would either be the Managing
23 Director or Deputy Managing Director Frankie
24 Hughes that could answer that.

25 MR. GOLDSMITH: Tony, do you know

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2 the answer?

3 MR. TORRE: Councilman, PAN's budget
4 last fiscal year was \$680,000.

5 COUNCILMAN CLARKE: So we've
6 eliminated that cost and now --

7 MR. TORRE: We have eliminated part
8 of that cost. Part of that money went to
9 Anthony's program to fund the additional
10 people he brought on, and the remainder of
11 that money was savings.

12 COUNCILMAN CLARKE: So there's no
13 additional cost?

14 MR. TORRE: No additional cost. We
15 actually saved a couple thousand dollars.

16 COUNCILMAN CLARKE: The individuals
17 that are picked up through Town Watch, are
18 they City employees or are they --

19 MR. MURPHY: They were former
20 members of the PAN staff that we were able to
21 bring on board and begin to develop Town Watch
22 Integrated Services. It's integrated services
23 because it allows us to work full circle in
24 addressing neighborhood situations, not just
25 going to gain information because the police

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2 are first responders so they would generally
3 gain the type of information that they need.
4 But what we need to do is begin to work with
5 responsible adults to begin to address
6 neighborhood issues that are their issue. So
7 it becomes a basis of developing that
8 neighborhood agenda, developing coalitions in
9 neighborhoods where there are coalitions and
10 strong leadership to try to impact on that
11 leadership and get them more involved and
12 spread the impact of our activity or broaden
13 it. What we're doing at Integrated Services
14 is to take all the staff members, those who
15 were formerly Town Watch trainers and
16 recruiters with those who are now intervention
17 and develop a common job to where they all can
18 begin to interface with each other and,
19 therefore, give us a stronger impact on the
20 neighborhood.

21 COUNCILMAN CLARKE: What
22 relationship do you have with the police? Do
23 they have some interaction with your agency on
24 an ongoing basis?

25 MR. MURPHY: Yes. We enact with the

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2 police, one, through ever Thursday meetings
3 that we attend. I interact with the Police
4 Commissioner and many of the inspectors and
5 the deputy commissioners on a regular basis.
6 For example, they will establish a priority
7 corner in the City. And one of the things
8 that they request from Town Watch Integrated
9 Services is that we begin to work in that
10 neighborhood. So we take it and call it a
11 priority neighborhood to develop community
12 involvement and thereby assisting removing the
13 priority corner by having adults willing to
14 take on that corner responsibility; and,
15 therefore, frees up officers from being there
16 permanently on a 24-hour, 7-day-a-week basis.
17 So our relationship is very good there.

18 COUNCILMAN CLARKE: Is the
19 traditional Town Watch activity still take
20 place, you know the folks out there with the
21 walkie-talkies?

22 MR. MURPHY: Yes, sir.

23 COUNCILMAN CLARKE: I know it's
24 little dicy now in terms of being out there as
25 visible.

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2 MR. MURPHY: That type of activity
3 continues to take place. We are continuously
4 training people not just for that type of Town
5 Watch activity, but also for safe corridor
6 activities. We realize that violence in our
7 City is not necessarily a phenomenon. There
8 are times when things are outbreaks. That
9 Faheem's case was an outbreak, not the norm.
10 The situation at Strawberry Mansion was an
11 outbreak, but not the norm. So what we want
12 to do is begin to impact on our community to
13 get them more involved. So yes, traditional
14 Town Watch activity goes on, that type of
15 training for safe corridors goes on, and then
16 we have involvement in the School District so
17 that we can begin to interface and learn more
18 about what's going on in the neighborhoods
19 through things that takes place inside the
20 schools.

21 COUNCILMAN CLARKE: Normally, at the
22 least traditional process was that you
23 actually have walkie-talkies. Do you still do
24 that?

25 MR. MURPHY: We still do. We now

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2 have repeaters throughout most of Philadelphia
3 for our walkie-talkies for the groups that are
4 patrolling Town Watch groups. We have over
5 710 trained and certified Town Watch groups in
6 the City of Philadelphia and 57 trained and
7 certified safe corridor groups in the City of
8 Philadelphia mall of which that are patrolling
9 use walkie-talkies. So in order to address
10 that need, in West Philadelphia we have a 500
11 megahertz repeater system so that the groups
12 can communicate with each other and
13 communicate over larger distances. We did the
14 same thing in South Philadelphia, the same
15 thing in North Philadelphia at the hospital.
16 I think it's at 17th at Girard. They allowed
17 us to put a repeater there for groups in North
18 Philadelphia. So we're beginning to create
19 the type of communication system so that we'll
20 also be backup system for communications in
21 the City just for the City residents. We have
22 repeaters in the Northeast as well. So, yes,
23 we still do that.

24 COUNCILMAN CLARKE: Okay. Thank
25 you.

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2 Thank you, Madam Chair.

3 COUNCILWOMAN BLACKWELL: You're
4 welcome.

5 The Chair recognizes Councilman
6 Nutter.

7 COUNCILMAN NUTTER: Thank you, Madam
8 Chair. I'll be very brief.

9 I want to try to make sure that
10 there's some clarity on the record about these
11 different projects. Is the Water Commissioner
12 still here? I want to make sure that there's
13 some clarity about the different projects.

14 Commissioner, the project that you
15 responded to Councilman Rizzo just a little
16 while ago, I believe we have had some
17 discussion about 32nd and Allegheny. I didn't
18 recognize that project as it was possibly
19 being described earlier as a Kelly Drive
20 project. Can you give us a sense of when you
21 go 32nd to Allegheny this 4,000 run, where
22 does it take you to?

23 COMMISSIONER BRUNWASSER: This run
24 will actually go under a grave yard, I
25 understand, and in a tunnel under Ridge

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2 Avenue, I believe, and then eventually to East
3 River Drive and to our outfall which is on the
4 Schuylkill. Unfortunately, because of the
5 depth, it would have to effect Kelly Drive,
6 but in other parts there shouldn't be a
7 surface problem.

8 COUNCILMAN NUTTER: And for these
9 different projects, you'll give us the
10 timelines as well as the disruption points and
11 how long you think these different roadways
12 might be disrupted?

13 COMMISSIONER BRUNWASSER: Correct.
14 I did mention to Councilman Rizzo that we
15 would be putting a fact sheet together for
16 City Council. Now the question mark in all of
17 this is, we plan to advertise this job very
18 shortly, and I think we have to work with the
19 winning contractor or contractors to determine
20 better how they want to approach the job and
21 if it's compatible with what we want.

22 COUNCILMAN NUTTER: Okay. Well, to
23 the extent that it doesn't interfere in the
24 process for any of these projects that are in
25 the area that I cover, I'd be glad to

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2 participate in those discussions, make sure we
3 get maximum information out to the public,
4 alternate routes and that kind of information.

5 MR. GOLDSMITH: I would ask --
6 because I think you have your testimony coming
7 up, the streets Commissioner, when they do
8 appear that they come with a list with all
9 their significant projects so you know what's
10 on the drawing boards.

11 COUNCILMAN NUTTER: That will be
12 great. And I'll ask you about another project
13 later. Thanks.

14 Thanks Madam Chair.

15 COUNCILWOMAN BLACKWELL: You're
16 welcome.

17 Are there any questions by my
18 colleagues, other Members of Council? Any
19 questions?

20 (No response.)

21 COUNCILWOMAN BLACKWELL: Seeing
22 none, we will recess for one hour. So at 2:30
23 we will come back to hear testimony from the
24 Police Department.

25 Thank you very much.

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2 Thank you, Managing Director.

3 Thank you, everyone. We'll see you
4 in an hour.

5 (Recess taken.)

6 COUNCIL PRESIDENT VERA: This is
7 the continued public hearing of the Committee
8 of the Whole. I would ask the Managing
9 Director to please take the witness table.

10 Councilman Rizzo, it is my
11 understanding that you have a line of
12 questioning.

13 COUNCILMAN RIZZO: Good afternoon.

14 MR. GOLDSMITH: Good afternoon.

15 COUNCILMAN RIZZO: Mr. Managing
16 Director, you were, I think, also interested
17 in an issue that I have an interest in. It
18 has to do with DROP. And it has to do with
19 people that were laid off that were in the
20 DROP. You told me you were going to look at
21 that, and you told me you did. Could you give
22 me a feel. Because there are some people out
23 there that when they entered the DROP felt as
24 though they were going to serve their time and
25 leave the City employment. How many people

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2 are affected by that?

3 MR. GOLDSMITH: Seven people. We
4 sent our answers over to the President of City
5 Council. The number is seven.

6 COUNCILMAN RIZZO: Could you explain
7 for the record the process? Even though they
8 don't finish up their time, they still get
9 what?

10 MR. GOLDSMITH: They would get what
11 they would be entitled to at that given point
12 in time.

13 COUNCILMAN RIZZO: So seven people
14 out of the total layoff, which was how many
15 people?

16 MR. GOLDSMITH: Initially, I there
17 were think 200 on list. I think we whittled
18 that down to about a hundred. So
19 approximately a hundred, give or take a few.

20 COUNCILMAN RIZZO: And of the
21 hundred, seven of those folks were in the DROP
22 for some period of time or another that were
23 laid off?

24 MR. GOLDSMITH: I would say
25 certainly of the 200, 7 were once that list

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2 got whittled down to one a hundred. But I
3 think the answer we said was seven, yes.

4 COUNCILMAN RIZZO: And you sent
5 over?

6 MR. GOLDSMITH: Yes. Whatever
7 question I was asked I sent over here.

8 COUNCILMAN RIZZO: Well, we'll
9 eventually catch up to those.

10 The other issue is, as you may have
11 read this week in the newspaper that during
12 the budget hearings in Harrisburg, the State
13 Police Commissioner was asked about the
14 reimbursement or and the State Police
15 patrolling the City roadway. And again, the
16 State Police Commissioner said he had no
17 knowledge of that. And as you know, we were
18 told that in the near future, which I'm
19 honestly not in favor of, of the State Police
20 patrolling. I would rather get the 6 million
21 a year or close to it and have our people
22 continue to do it because they do it well.
23 But what do you believe as the Managing
24 Director -- and if you want to suggest that I
25 ask that question of someone else, I will.

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2 But with all this bad information, our Budget
3 Director says one thing, the Administration
4 says one thing, the State says another.
5 There's a lot of confusion. What do you know
6 about this?

7 MR. GOLDSMITH: I do agree with you
8 on one thing, I'd rather have the money
9 because I think to have the State Police come
10 in and do it is just going through transition
11 and so forth I think our men and women are
12 quite capable of doing it and they have been
13 doing it.

14 I'm not sure. It's always hard to
15 tell when budget discussions are going on what
16 really is being said and so forth. And I
17 think it's sometimes like making a hot cup of
18 tea. You've got to let it brew a little bit
19 and I think it's probably still brewing.

20 COUNCILMAN RIZZO: The problem is
21 that we're going to be short close to
22 \$6 million in the budget is a concern, I'm
23 sure.

24 MR. GOLDSMITH: Yes. I can't
25 imagine that at some point we won't get that

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2 money. I know the Governor when he was Mayor
3 advocated in every budget and he certainly
4 understands the issues. I realize that they
5 have their own budget issues in Harrisburg,
6 but for us to be the lone jurisdiction to be
7 doing what we're doing doesn't seem to me to
8 be particularly appropriate. So I think in
9 the end this will work out.

10 COUNCILMAN RIZZO: I don't know if
11 the Streets Department is coming back. I'll
12 get them, but I just wanted to ask one last
13 question, take advantage of you being here.

14 You know that the red light cameras
15 have captured almost 2500 violators at the
16 intersection of Grant and the Boulevard. And
17 you're also aware that there is 120-day period
18 where those violators will not get a fine,
19 they will strictly get a warning. Since the
20 Insurance Institute has pointed out that that
21 is one of the most dangerous intersections in
22 the United States, I understand that the
23 Police Department has taken a proactive
24 approach at that intersection and has some
25 selective enforcement in process there. Could

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2 you report on that?

3 MR. GOLDSMITH: Yes. We have
4 assigned police at that intersection. I think
5 from February 28th to March 13th there were
6 about 260 tickets written. I think 190 of
7 those were for running the red light. I
8 forget what they're called, hazardous tickets
9 or something like that. And the other 90, I
10 think, were tickets for people who didn't have
11 registration or things like that. So there is
12 a presence out there. I think clearly what
13 that indicates, as I said in my testimony, is
14 that we have a culture in this City where
15 people simply do what they want to do. And
16 people are going to end up getting killed;
17 they already have. I hope that we will be
18 able to step up enforcement. As soon as that
19 law really takes effect and we can really do
20 the full impact, I think we'll be better off
21 and hopefully we'll get people's attention.

22 COUNCILMAN RIZZO: I know that
23 you'll be leaving during this period of when
24 the 120 days starts to wind down. Has the
25 Police Department given you a commitment that

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2 they'll continue until the actual process
3 begins?

4 MR. GOLDSMITH: I'm sure they will
5 continue. This isn't simply my request. I
6 think they're very much aware that there's an
7 issue there, as elsewhere, both on the
8 Boulevard and other areas of the City s. As I
9 said, we're somewhat strained for manpower,
10 but when you see those statistics, they're
11 alarming. It's just amazing.

12 COUNCILMAN RIZZO: I think the last
13 numbers I have now is now like 2900 violators,
14 and that technology believe me is as foolproof
15 as you want to be. And 2900 people have run
16 red lights both north and south on the
17 boulevard, east and west on Grant, and some
18 people observing the intersection tell me at
19 very high rates of speed. As you know, the
20 worst intersection accident there is is
21 getting broadsided. If you're not killed,
22 you're paralyzed for the rest of your life.
23 So I want to thank the Police Department for
24 that, and the folks in the community
25 appreciate it because they didn't realize how

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2 bad it was until we started to activate the
3 cameras.

4 Thank you.

5 Madam President, I'll wait for my
6 next go-around for the Streets Department to
7 talk some more about some issues in the
8 Northwest.

9 COUNCIL PRESIDENT Verna: Well, if
10 the Streets Department is here, perhaps we can
11 address it now, because I only have one
12 question I want to ask the Director.

13 Do we have someone from the Streets
14 Department?

15 Councilman Rizzo, we have people
16 here from the Streets Department.

17 COUNCILMAN RIZZO: Could they
18 identify themselves for the record.

19 COUNCIL PRESIDENT Verna: Certainly.

20 MR. LUTZ: Good afternoon. My name
21 is John Lutz. I'm the chief bridge engineer.

22 MR. WRIGHT: Good afternoon. I'm
23 Bob Wright, transportation engineer manager.

24 COUNCILMAN RIZZO: Thank you.

25 There's an issue that I'd appreciate

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2 you just responding to, Mr. Lutz. And by the
3 way, what a great job the Bridge Division did
4 on the Germantown Avenue Bridge, the bridge
5 that was out for so many years. Every time I
6 travel over it, I realize how beautiful it is.
7 I'm so happy we made it through the winter
8 without any significant dings in it. It's a
9 beautiful piece of work.

10 But we recently had a failure of a
11 small bridge that crosses over the
12 Wissahickon. And I know that you've done some
13 temporary repairs. As you know and we all
14 know, that's a major roadway for people to
15 come from the suburban community and also that
16 live in the Northwest section and I know that
17 we'll be addressing the Cresheim Valley Drive
18 so I don't want to do that here. But could
19 you tell us about your plan? Will the road
20 have to be totally shut down? Will you make
21 an effort to keep it one way? What exactly
22 are you going to do? And is that project
23 absolutely going to happen or is this just bad
24 information? What exactly is the situation
25 with that bridge on Bells Mill.

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2 MR. LUTZ: On Bells Mill, we
3 effected emergency repairs to restore --

4 COUNCILMAN RIZZO: I can't hear you
5 on that microphone.

6 Could somebody tune that up a
7 little?

8 MR. LUTZ: On Bells Mill Road
9 Bridge, we have effected immediate emergency
10 repairs about December or January 2004. And
11 that restored automobile traffic to the Bells
12 Mill. That will stay in effect until we're
13 able to go with an arch strengthening process
14 that we envision happening in a year or two.

15 COUNCILMAN RIZZO: That reminds me,
16 and I'll take advantage of the Water
17 Commissioner and also the Streets
18 Commissioner. I believe there's a three-ton
19 load limit on that bridge. That's what the
20 signage says.

21 MR. LUTZ: It says no trucks.

22 COUNCILMAN RIZZO: But also there's
23 still tonage signs there. And I know that
24 there was an exception, which the hospital
25 appreciates, for the emergency medic units. I

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2 believe they've been allowed to traverse that
3 bridge.

4 MR. LUTZ: That is correct.

5 COUNCILMAN RIZZO: But I've noticed
6 that the sanitation vehicles that are coming
7 from Domino that collect in the Chestnut Hill
8 area are using Bells Mill Bridge. Also, I saw
9 -- it looked like a big vacuum truck just the
10 other morning crossing that bridge. So I hope
11 we could put the word out to City vehicles
12 that that means them. Would you agree that a
13 loaded sanitation vehicle certainly is not a
14 desirable vehicle for traveling over that
15 troubled bridge?

16 COMMISSIONER TOLSON: Those
17 occasional City vehicles are being allowed
18 through.

19 COUNCIL PRESIDENT VERNA:
20 Commissioner, please identify yourself.

21 COMMISSIONER TOLSON: Clarena Tolson
22 from the Streets Department.

23 The occasional City vehicles are
24 being allowed through.

25 COUNCILMAN RIZZO: Well, I've talked

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2 to some people that live there. They say that
3 they're more than occasional and they just
4 can't understand how a fully loaded compactor
5 could be allowed when other trucks are
6 receiving tickets. I don't know if that's
7 appropriate, Commissioner.

8 COMMISSIONER TOLSON: We have some
9 control of the City equipment and we know the
10 frequency of when they're going to go through.
11 And if we have a problem with them, we'll stop
12 them.

13 COUNCILMAN RIZZO: It's your bridge,
14 but it's not a very good public relations
15 effort to say that City vehicles can go but
16 other vehicles can't. So you're going to have
17 to help me maybe talk to some of these people
18 that are complaining about that.

19 And I guess that is it. So there's
20 no trucks allowed, but the load limit signs
21 that say three ton are not relevant?

22 MR. LUTZ: A stone masonry bridge
23 isn't an exact science. What we try to do is
24 lengthen the life of the bridge by limiting
25 the amount of frequent truck traffic going

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2 across that particular stone arch bridge.

3 COUNCILMAN RIZZO: You through that
4 frequent in there, okay. Thank you.

5 That's it for me.

6 COUNCIL PRESIDENT Verna: Thank you,
7 Councilman.

8 Mr. Director, I just have one
9 question.

10 On Page 4 of your testimony, you
11 mention Recreation right-sizing and that you
12 have had biweekly working groups to find ways
13 to meet budget targets while avoiding the
14 closure of facilities. Who was or who is on
15 that working group?

16 MR. GOLDSMITH: The Recreation
17 Commissioner, a couple of his deputies, we
18 have someone from Budget, someone from Capital
19 Projects, several people from the Managing
20 Director's Office on that Committee.

21 COUNCIL PRESIDENT Verna: Can you
22 tell us what the target budget of the
23 Recreation Department is and how it was
24 arrived?

25 MR. GOLDSMITH: It's whatever was

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2 passed last year from City Council. I think
3 while we went in a \$4 million reduction, I
4 think we came out with a \$1 million reduction.
5 So it's meeting that and also preparing for
6 what we have to do in '06.

7 COUNCIL PRESIDENT Verna: What is
8 the current ratio of program staff to program
9 participants and how does that compare to
10 national standards?

11 MR. GOLDSMITH: I do not know. I'll
12 have to get you that answer.

13 COUNCIL PRESIDENT Verna: Thank you.

14 Are there any other questions from
15 Members of the Committee?

16 (No response.)

17 COUNCIL PRESIDENT Verna: Seeing
18 none, I thank you. Thank you very much for
19 your patience.

20 Is the Police Commissioner here?

21 Good afternoon and welcome.

22 COMMISSIONER JOHNSON: Good
23 afternoon, Council President.

24 COUNCIL PRESIDENT Verna:
25 Commissioner, we do have copies of your

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2 testimony, so if you would like to summarize,
3 we will give a copy of your testimony to the
4 stenographer and it will be transcribed in
5 full, whichever you prefer doing.

6 COMMISSIONER JOHNSON: I think I'd
7 better read it. It's not that long. I can
8 basically summarize if everybody has a copy of
9 it.

10 COUNCIL PRESIDENT VERNA: Yes, we
11 all have a copy.

12 COMMISSIONER JOHNSON: You can see
13 in the summary, the first thing, Commissioner
14 Sylvester Johnson, Philadelphia Police
15 Department. And I'm up here with Giorgio-Fox
16 who is our First Deputy Commissioner and
17 Commissioner Gaittens who is on my right. I'm
18 also here with Commissioner Charles Brennan
19 and Deputy Commissioner Charlotte Council.

20 I think basically what our testimony
21 is going to share is that there are new
22 initiatives that we've done. And I'm just
23 going to read the budget and strength
24 allotment basically.

25 For the Fiscal Year General Fund

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2 request will provide for 6,424 sworn
3 personnel, including 371 recruits, 860
4 civilians, 1,037 school crossing guards. With
5 this addition of 150 sworn officers funded
6 through the Aviation budget, the total sworn
7 strength of the Police Department in Fiscal
8 Year '06 will be 6,575. The decrease in
9 personnel was necessitated by the City's
10 stringent economic constraints, 35 civilians
11 were laid off earlier this year, and all
12 police recruit classes were cancelled.
13 However, the Police Department has worked hard
14 to ensure the reduction in personnel with no
15 inference with our ability to meet our
16 mission. Since Fiscal Year 2003, redeployment
17 strategies have enabled the department to
18 reduce senior command positions, the number of
19 personnel and off-street assignments. These
20 actions result in a new organizational
21 structure which can operate effectively while
22 meeting budgeted and personnel level. The new
23 structure will not severely impact upon our
24 street manpower level. The budget provides no
25 additional funds for equipment or supplies.

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2 It remains constant or less than the budgeted
3 amounts in Fiscal Year 2005.

4 There's a number of initiatives that
5 we've put in place. One of the questions was
6 asked about Operation Safe Streets. Operation
7 Safe Streets was an initiative we started in
8 May 2002. And it was really to go after
9 open-air drug corners. I think the fact that
10 we've eliminated most of open-air drug corners
11 in the last couple of years because as we've
12 changed the drug dealers changed. But we come
13 up with new initiatives. We now have what we
14 call -- and Deputy Commissioner Fox put this
15 in place -- priority corners. And they are
16 corners where a person has been shot. There's
17 a police officer put on a corner for anywhere
18 from 23 to 24 hours. But in addition to that,
19 we contact the License and Inspection and
20 other people to go out there in the different
21 neighborhoods. We bring additional personnel
22 into the neighborhood. We try to do
23 everything, we send a message that we believe
24 in the good quality of life.

25 You know, even with the Operation

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2 Safe Schools, that was an initiative we put in
3 place to make sure that we're being a lot more
4 proactive. I know in the last week and a half
5 we've had numerous amount of shootings here in
6 the City of Philadelphia. As a matter of
7 fact, in 8 days we had 43 shootings and 19
8 homicides. I believe it might be 21 homicides
9 at this point. It is a concern of ours, a
10 real concern of ours. And we're doing
11 everything we can to change that.

12 One of the things, at least that we
13 believe in, I think Members of City Council
14 also agreed with us, is that we need some gun
15 legislation. The facts are that Philadelphia
16 has the most lenient gun laws in the entire
17 country. Compared to New York and New Jersey
18 where you just can't get a gun, in
19 Philadelphia, not only can you buy a gun, but
20 unless you have a criminal record or a record
21 of mental illness, you can not only get the
22 gun but you can also carry that gun. Eighty
23 percent of our homicides here in the City of
24 Philadelphia is by handguns. I think we have
25 to do that. I just used the example a little

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2 while ago, of a person who buys a car. If a
3 person buys a car and has a car and that car
4 is stolen, anything happens with that car and
5 it's not reported stolen, then the owner is
6 responsible for it. If the car is reported
7 stolen to the police, the owner is not
8 responsible for it. You can have a person
9 here in the Philadelphia can buy 10 guns and
10 those 10 guns can be used in 10 different
11 incidents, and we've traced back to the person
12 who bought that gun, and that person has
13 absolutely no responsibility or accountability
14 at all for that gun. I think we have to put
15 some legislation to make sure that that law
16 changes.

17 There is a fear of incidents we
18 really have to look into. I met with the
19 Mayor earlier today, along with our command
20 staff. And what we're basically going to do
21 is come up with some new ideas and bring down
22 to the Mayor on Monday and discuss these
23 things. Right now, I think the Managing
24 Director has already pointed out, the Police
25 Department is at its lowest strength that

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2 we've been in 40 years. We've done a lot of
3 things and put a lot of things in place by
4 reducing the command level so we can keep the
5 same level of police officers on the street
6 which are 911 responders. I think we will
7 continue to do that. But at the time, we're
8 concerned about what's happening in our
9 streets. We're doing different things with
10 the community to make sure that we do other
11 things that are beneficial to the citizens of
12 Philadelphia.

13 I constantly say that law
14 enforcement by itself will never be able to
15 change the quality of life, that has to be a
16 holistic type of approach that everyone has to
17 get involved. And I say it today. I think
18 the community, the business people, the
19 politicians, the clergy, everyone has to get
20 involved in this to make sure that we change
21 here in the City of Philadelphia.

22 As far as drugs is concerned, and
23 drugs was one of our major issues in the last
24 four or five years and we're doing everything
25 we can to go after the drug problem that we

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2 have here in the City of Philadelphia. But
3 again, it's not statistics, it's about quality
4 of life. And I say thanks to the hard work of
5 the police officers we have on the street and
6 going out there every day risking their lives
7 that we in the law enforcement or we in the
8 administrative staff is constantly day by day
9 doing things that are totally different and
10 totally in the areas that we make sure there's
11 good quality of life.

12 What I've basically done is just not
13 talk about all our accomplishments. One of
14 the things I heard mentioned earlier today was
15 our overtime. I think our overtime in the
16 last Fiscal Year is down I think 2.1 million
17 in court overtime.

18 COUNCIL PRESIDENT VERNA: But isn't
19 that for court-related overtime.

20 COMMISSIONER JOHNSON: Yes, ma'am.

21 COUNCIL PRESIDENT VERNA: That's
22 something we talked about for years

23 COMMISSIONER JOHNSON: Overall
24 overtime we're down \$3,611,383, and that's
25 just up to today's date.

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2 COUNCIL PRESIDENT VERNA: But isn't
3 regular overtime increasing by 19 percent for
4 uniformed personnel? That would come to
5 approximate \$7,901,000. I believe that's on
6 Section 36 in the detail budget, and it's Page
7 9.

8 COMMISSIONER JOHNSON: I apologize.
9 I don't have a Page 9.

10 COUNCIL PRESIDENT VERNA: Perhaps a
11 member of your staff or somebody from Finance
12 has it, Section 36, PAGE 9.

13 MR. GAITTENS: Where are you
14 looking, Councilwoman?

15 COUNCIL PRESIDENT VERNA: Uniform
16 forces, General Fund. It's an increase,
17 Commissioner, of \$7,901,000.

18 MR. GAITTENS: That's the projection
19 for the next year.

20 COUNCIL PRESIDENT VERNA: Well,
21 that's what we're talking about, the budget.

22 COMMISSIONER JOHNSON: I apologize
23 for that. I think the reason that we're
24 projecting that, and we're still trying to
25 reduce it, it's just a projection. Our

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2 manpower is down and our manpower is down
3 approximate 4 or 500 police officers than we
4 had this time last year. Right now, we're
5 below and have reduced the overtime. We have
6 every intention on doing in the next year. So
7 we're going to do everything we can to make
8 sure that the projections do not be a fact.

9 MR. GAITTENS: The projections of
10 the staffing level will be another decrease of
11 120 uniform officers. And as our manpower
12 level goes down, for certain details, the
13 overtime will go up.

14 COUNCIL PRESIDENT VERA: Identify
15 yourself.

16 MR. GAITTENS: I'm sorry. I'm
17 Deputy Commissioner Jack Gaittens,
18 Administration and Training.

19 COUNCIL PRESIDENT VERA: I don't
20 want to dispute this, but you could pay 124
21 new officers, and it would not come to this
22 figure.

23 MR. GAITTENS: That is correct.
24 That's just a projection. What I can tell
25 you, based on today's figures, as of today's

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2 date for this fiscal year, our uniformed
3 overtime is down \$3.6 million. And we are
4 doing everything we can to keep that number
5 low.

6 COUNCIL PRESIDENT VERNA: Now, is
7 that for court-related overtime.

8 MR. GAITTENS: That's total overtime
9 for uniformed forces is 3.6 million.
10 Court-related overtime for the first eight
11 months is 2.999 million.

12 COUNCIL PRESIDENT VERNA: It was
13 just being pointed out to me. This year
14 you're spending \$41,455,000 in overtime.

15 MR. GAITTENS: The figure that I'm
16 showing --

17 COUNCIL PRESIDENT VERNA: Are you on
18 Page 9?

19 MR. GAITTENS: Under the General
20 Fund?

21 COUNCIL PRESIDENT VERNA: Estimated
22 obligations.

23 MR. GAITTENS: I'm being told by my
24 fiscal officer here, Mr. Tom DeWaele, that is
25 the actual overtime minus abatements. We get

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2 certain amounts of overtime that we get
3 refunded through the services hiring program.
4 We also get some grants to do overtimes,
5 different initiatives that we do where we get
6 reimbursement for.

7 COUNCIL PRESIDENT VERNA: So then
8 the overtime would be more than \$41 million,
9 is that what you're saying?

10 MR. GAITTENS: That's correct.

11 COUNCIL PRESIDENT VERNA: I don't
12 quite understand. You keep saying \$3 million.
13 Where is the other \$38 million being spent?

14 MR. GAITTENS: We have five more
15 months to go in the year.

16 I'm sorry, I don't understand the
17 question.

18 COUNCIL PRESIDENT VERNA: And I
19 don't understand what you're talking about
20 because according to your schedule, not
21 anybody else's, the overtime, the estimated
22 obligation for regular overtime is
23 \$41,455,000.

24 MR. GAITTENS: That is correct.

25 COUNCIL PRESIDENT VERNA: Okay.

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2 Let's go from there.

3 MR. GAITTENS: I'm going to turn
4 this over to Tome DeWaele.

5 COUNCIL PRESIDENT VERNA: That would
6 be great.

7 MR. DEWAELE: Good morning
8 Councilwoman.

9 COUNCIL PRESIDENT VERNA: Hi.

10 MR. DEWAELE: My name is Tom
11 DeWaele. I'm the fiscal officer.

12 COUNCIL PRESIDENT VERNA: Maybe you
13 can explain this a little mor clearly, please.

14 MR. DEWAELE: Our actual overtime,
15 we're expecting to spend \$54 million, less
16 abatements and grants that we are getting from
17 the state and federal government. It brings
18 it down to \$41 million.

19 COUNCIL PRESIDENT VERNA: Now, is
20 there a breakdown between court-related and
21 regular overtime?

22 MR. DEWAELE: No.

23 COUNCIL PRESIDENT VERNA: There's
24 not a breakdown?

25 MR. DEWAELE: Not in our budget, not

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2 on Page 9, no.

3 COUNCIL PRESIDENT VERNA: Well, can
4 you give us a breakdown?

5 MR. DEWAELE: We can bring you a
6 breakdown, yes.

7 COUNCIL PRESIDENT VERNA: Why is it
8 increasing so much in '06.

9 MR. DEWAELE: Well, we projected the
10 increase in '06, but it's possible that we
11 could save money and not spend that amount.
12 Plus, there's a 3 percent wage increase.

13 COUNCIL PRESIDENT VERNA: That's not
14 the way they normally budget, but we'll take
15 that as your answer. You don't normally
16 budget like that.

17 Commissioner, I didn't mean to
18 interrupt you, but you got on the overtime and
19 I interrupted you. If you want to proceed
20 with your testimony.

21 COMMISSIONER JOHNSON: I'm fine,
22 Councilwoman. You have a copy of our
23 testimony, then --

24 COUNCIL PRESIDENT VERNA: And it
25 will be given to the stenographer so it will

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2 be transcribed in full.

3 Commissioner, you mention in your
4 testimony that the Police Department laid off
5 35 civilians.

6 COMMISSIONER JOHNSON: Yes, ma'am.

7 COUNCIL PRESIDENT Verna: Can you
8 give us a breakdown by the unit as to what the
9 35 positions were?

10 COMMISSIONER JOHNSON: Yes.

11 COUNCIL PRESIDENT Verna: The Chair
12 recognizes Councilman Kenney for a point of
13 information.

14 COUNCILMAN KENNEY: Thank you. I
15 was have trouble following the questioning
16 about the overtime. Maybe you can correct me
17 if I'm wrong. It seems that after the end of
18 the conversation, there's \$16 million in
19 budgeted overtime that we don't know if we're
20 going to spend or not; is that fair?

21 COUNCIL PRESIDENT Verna: It's a
22 projection.

23 COMMISSIONER JOHNSON: That's
24 correct.

25 COUNCILMAN KENNEY: It seems like an

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2 awful lot of money to have in abeyance just in
3 case you need to spend it, especially if I
4 look at what we're doing at the Fire
5 Department. That's \$16 million or a portion
6 of it could perhaps restore some or all of
7 those cuts. While I understand unanticipated
8 need, it seems that \$16 million maybe a bit
9 much for an unanticipated need.

10 Can you understand why -- and I'm
11 not being critical of you. What I'm curious
12 about is that we would budget \$16 million
13 additional and not have any plan how we're
14 going to spend it when other departments we're
15 cutting services and companies and other
16 things. It just seems kind of strange.

17 COMMISSIONER JOHNSON: I think one
18 of the problems we have is we have to really
19 plan for the unexpected. Just like what
20 happened to us in the last week, week and a
21 half. And also I believe that the fact we
22 have no classes scheduled and the fact that
23 we're going into summer programs. There's a
24 lot of things that we have absolutely no
25 control of that we're going to have to deal

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2 with.

3 COUNCILMAN KENNEY: I don't discount
4 or say that that's not the case, but how did
5 we arrive at a number 16? Have we ever kind
6 of front-loaded the overtime in past budgets?
7 Wouldn't we just go back and get a transfer
8 ordinance somewhere if you ran out of money?

9 COMMISSIONER JOHNSON: I'm not
10 really sure.

11 COUNCILMAN KENNEY: Maybe some from
12 -- I don't know where you guys can answer that
13 question. Perhaps the Budget Office or
14 Finance. Can we have someone from Budget or
15 Finance? These people are law enforcement
16 people for the most part.

17 I guess the question is have we ever
18 done this before? I don't remember ever
19 seeing this done this way before, as Council
20 President said.

21 MS. REED: I'm Diane Reed, Budget
22 Director. I actually am too new to be able to
23 tell you what happened in the past, so I will
24 find that out for you and we can get back to
25 you and Council President with that

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2 information.

3 COUNCILMAN KENNEY: And perhaps
4 maybe there's some way to utilize some of that
5 money to do some things that we're
6 eliminating, and if we have to go back to
7 transfer money later on, we can always do a
8 transfer ordinance process.

9 MS. REED: Well, it's worthy thing
10 about, but we have taken approximately 324
11 positions out of the Police Department. We
12 have a homicide wave right now. This is the
13 beginning of the year. The summer is yet to
14 come, and we really rather be safe than sorry
15 in terms of a funding base for police.

16 COUNCILMAN KENNEY: I guess if I was
17 a firefighter, I'd like to say the same thing
18 that I'd like to have a couple extra companies
19 coming into a burning dwelling while I'm there
20 alone. And I'm not saying that one is more
21 important than the other, but it just seems
22 that -- is there a formula? How did we come
23 to the place of \$16 million extra or
24 unanticipated? Was there a formula that we
25 followed to come up with \$16 million that we

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2 think we might spend?

3 MR. DEWAELE: Well, we usually take
4 an average for overtime per pay. Our average
5 overtime this year has been the best ever.
6 It's been going down and going down.

7 COUNCILMAN KENNEY: We're running
8 out of money. That's a good reason for
9 overtime to be down. We're running out of
10 money in the government.

11 MR. DEWAELE: But it looks like
12 right now we're probably going to have extra
13 money for next year because we're controlling
14 our overtime so well.

15 COUNCILMAN KENNEY: Is there a way
16 we can utilize that money to do something with
17 our Fire Department or Rec Department or
18 whatever?

19 It just seems that it would be a
20 shame to have that sitting there and not
21 utilized while other departments are
22 suffering. If you need it, you need it. And
23 if you spend it, you spend it. We're not
24 going to argue with your decisions on
25 deployment, spending in overtime. But if you

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2 think we're not going to use it, it certainly
3 would be nice to have it back for another
4 department.

5 COMMISSIONER JOHNSON: Well, I
6 think, Councilman, we can look into that and
7 we're amenable to doing things that's best for
8 the City, not just for the Police Department.

9 COUNCILMAN KENNEY: I know you do.
10 I have no complaints with you because I know
11 this a process that is involved with Budget
12 and Finance and it's not just the Police
13 Department making decisions. So I appreciate
14 your cooperation and the effort. Thank you.

15 COUNCILMAN RIZZO: Point of
16 information.

17 COUNCIL PRESIDENT VERNA: Thank you.

18 The chair recognizes Councilman
19 Rizzo for a point of information.

20 COUNCILMAN RIZZO: Thank you, Madam
21 President.

22 I just want to make sure that I
23 heard this correctly. I'm asking this
24 question of the Budget Director. You've
25 budgeted money in the Police Department for

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2 contingencies, and we're laying people off?

3 MS. REED: The amount budgeted for
4 overtime is a request from the Police
5 Department, which the Budget Office agreed to
6 based on the arguments that were made to us.

7 COUNCIL PRESIDENT VERNA: I'm sorry.
8 I don't know if the Councilman could hear you.
9 I doubt that the stenographer could hear you.
10 I know I couldn't hear you at all. Would you
11 mind -- is that my microphone on? Can you
12 speak into the microphone, please.

13 MS. REED: I'll get right on top of
14 it.

15 COUNCILMAN RIZZO: That's good.

16 MS. REED: What I said was that the
17 amount for overtime in the Police Department
18 was request from the department which the
19 Budget Office agreed to based on the arguments
20 that were made to us.

21 COUNCILMAN RIZZO: So the answer to
22 the question is you budgeted 16 million?

23 MS. REED: We budgeted in the
24 General Fund a difference of 7.9.

25 COUNCILMAN RIZZO: And we're laying

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2 people off, right?

3 MS. REED: We aren't laying any
4 police officers off. We did not go forward
5 with any new recruiting classes in '05.

6 COUNCILMAN RIZZO: But we've laid
7 civilians off.

8 COMMISSIONER JOHNSON: Well, I think
9 one of the problems -- maybe I can clear this
10 up, as best I can, Councilman. Our overtime
11 just didn't go down just to be going down.
12 Our overtime came down because a lot of
13 initiatives that we had put in place. We
14 didn't know whether these initiatives were
15 going to work or not work. We set up
16 basically a task force with the District
17 Attorney's Office, with other people, with the
18 court overtime. The Deputy Commissioners can
19 only call their command staff on a continued
20 basis that are COMSTAT talk about overtime.
21 Sp we're reducing overtime because of the
22 initiatives that we put in place to make sure
23 overtime is being reduced. Now, those things
24 can possibly change. If we go by past years,
25 they didn't change. We went after overtime

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2 for a long period of time and there was no
3 change. But I think the fact that the new
4 initiatives that we have in place, the new
5 things that we were doing, the things that we
6 are doing in conjunction with other people,
7 knowing that there's a fiscal responsibility
8 that we have, and I think this was probably
9 established based on what our four or five
10 years were. So, again, as arrests go up and
11 other things go up, then our overtime is
12 basically going to go up. But we will keep
13 those initiatives in place. This was just a
14 projection. And we went to the Budget people
15 with the idea based on our past what we felt
16 as though would be the amount of overtime that
17 we would need based on our past, not knowing
18 whether these initiatives would work or not
19 work.

20 COUNCILMAN RIZZO: But you can
21 understand the situation we're in,
22 Commissioner. And no disrespect to you're
23 planning ahead, thinking maybe the worst
24 scenario possible on what it would cost you.
25 But here we are, like Councilman Kenney said,

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2 we're talking about closing firehouses, doing
3 all these things, and then we hear we've got
4 money put aside that most managers -- and I
5 hate to say this. You'll figure a way how to
6 spend that, whether you need it or not, in my
7 opinion. And I don't mean you, I mean the
8 Police Department. I don't think that we're
9 going to hear anybody returning anything that
10 they don't spend. I would kind of bet that.

11 But again, it seems like a stretch
12 for us to sit here and hear about
13 contingencies when you just said something
14 troubles me, that we're going to be at the
15 lowest -- and I want to ask the Deputy
16 Commissioner that runs the radio room to talk
17 a little bit about response times because of
18 some of the things I'm hearing.

19 COUNCIL PRESIDENT VERNA:

20 Councilman, when it's your turn, we'll be
21 happy to.

22 COUNCILMAN RIZZIO: I'm sorry. I
23 forgot it was a point of information.

24 But I just wanted to understand, and
25 you answered the question.

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2 COMMISSIONER JOHNSON: Let me ask
3 the Council President's question earlier about
4 who we laid off. Actually, we laid off 21
5 people.

6 COUNCIL PRESIDENT Verna: I thought
7 it was 35 civilians.

8 COMMISSIONER JOHNSON: These are
9 civilians.

10 COUNCIL PRESIDENT Verna: You said
11 there were 21 civilians. I thought your
12 testimony indicated 35 civilians.

13 COMMISSIONER JOHNSON: We actually
14 laid off 21. We laid off one store worker,
15 one automobile driver, one administrative
16 support specialist, eight police communication
17 dispatcher trainees and 10 clerk typist 1's.

18 COUNCIL PRESIDENT Verna: So I
19 assume now that the police officer has to do
20 the work of the clerk typist?

21 COMMISSIONER JOHNSON: No, ma'am.

22 COUNCIL PRESIDENT Verna: We have
23 enough clerk typists that --

24 COMMISSIONER JOHNSON: I think what
25 we basically did is looked around and found

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2 out -- we didn't want to replace police
3 officers with civilians. These are the
4 positions that we felt as though, based on our
5 budget restraints, that we can eliminate
6 without replacing them with anyone else, and
7 that's what we did. All these positions that
8 were eliminated were not replaced by uniform
9 police officers.

10 COUNCIL PRESIDENT VERNA:

11 Commissioner, what has the impact on the 911
12 dispatch system as a result of the reductions
13 been?

14 COMMISSIONER JOHNSON: I'll let
15 Deputy Commissioner Brennan answer that.

16 COUNCIL PRESIDENT VERNA: And how
17 many dispatch officers were -- we talk about
18 the civilians that were laid off. How many of
19 them were in the dispatch room?

20 MR. BRENNAN: My name is Charles
21 Brennan, I'm a Deputy Commissioner. The radio
22 room comes under me.

23 Presently we have 259 dispatchers as
24 of today. Between what was laid and our
25 attrition rate -- our attrition rate is about

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2 three a month. Our top number used to be 277,
3 and we are now 259. I believe that we laid
4 off -- I think the Commissioner said eight.

5 COUNCIL PRESIDENT Verna: So before
6 the end of the year, how many dispatch
7 officers do you think we'll have?

8 MR. Brennan: What we'll do,
9 Councilwoman, as we get low, we put classes
10 in. So depending on what I'm permitted to
11 hire, we'll drop down so many -- we usually 10
12 or 15 and then we'll put a class of 15 in. It
13 takes us eight weeks to get a class through.

14 COUNCIL PRESIDENT Verna: So when
15 did you anticipate putting in another class?

16 MR. Brennan: As soon as I can find
17 out from Commissioner Gaittens when I can
18 hire. It depends upon -- we have a staffing
19 level of civilians, and I believe it's 860.
20 And those numbers are juggled. So, for
21 example, we might lose some maintenance
22 people, we might lose some programmers, we
23 might lose some dispatchers. When I get to a
24 certain level, what I would like to do is put
25 the classes in when we are 10 below our number

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2 so I can -- I'll put the classes in more
3 frequently.

4 COUNCIL PRESIDENT VERNA: You know,
5 this is such a safety issue. How many 911
6 dispatchers do we need to truly assure that
7 the calls will be handled in a very
8 expeditious manner? What is the minimum that
9 you think would really be safe?

10 COMMISSIONER JOHNSON: In my
11 opinion, talking to the Deputy Commissioner,
12 talking to other people, I think the numbers
13 we have. Before we did these numbers, we sat
14 down and went over every single thing. The
15 numbers that were given to me are the numbers
16 we feel as though are safe.

17 One of the things we have to put in
18 place right now is -- dispatchers, at least in
19 my opinion from what was told to me, probably
20 take sick time than other any place in the
21 entire Police Department. I think the numbers
22 that we have right now are the numbers that
23 would give us at a safe level. We have put
24 something in place to try to control the sick
25 time, to try to control the people taking off.

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2 And I think, and Deputy Commissioner Brennan
3 can verify this, is that the dispatchers use
4 more sick time take off more than any unit in
5 the entire Police Department.

6 Is that correct.

7 MR. BRENNAN: Their sick time is
8 very high.

9 COUNCIL PRESIDENT Verna: For the
10 most part, how many years of service have they
11 had.

12 MR. BRENNAN: I'm sorry,
13 Councilwoman, there's 259.

14 COUNCIL PRESIDENT Verna: Just give
15 me a ballpark figure.

16 MR. BRENNAN: It ranges really
17 conservatively. We've had people in the room
18 over 20 years. And then we have, of course,
19 we hire a lot of new ones. The problem is, as
20 the Commissioner alluded to, is the sick abuse
21 sort of coupled with a high attrition rate,
22 which is three per month. So even when we put
23 a class in, while the class is being trained,
24 we'll lose six people. And that has been
25 pretty constant, that three per month has been

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2 pretty constant.

3 COUNCIL PRESIDENT VERNA: I'm sorry,
4 did you indicate how many are in a class?

5 MR. BRENNAN: We try to hire about
6 15. Maybe out of 15, we might graduate 12.
7 And then in the first couple months, we'll get
8 rid of another two or three. So out of a
9 class of 15, we might end up with 9 or 10.
10 And, of course, two months later, six are
11 gone.

12 COUNCIL PRESIDENT VERNA: Two months
13 later you're back to where you were.

14 MR. BRENNAN: Yes, I heard what you
15 said and you're right, we're back to where we
16 were. That's correct.

17 COUNCILMAN RIZZO: Point of
18 information.

19 COUNCIL PRESIDENT VERNA: Councilman
20 Rizzo for a point of information.

21 COUNCILMAN RIZZO: Commissioner, are
22 you aware that there's somewhere in the
23 contract a provision that could really affect
24 your staffing? I believe that somewhere in
25 the last contract there was a provision that

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2 would allow employees that work in the radio
3 room to go off sick and collect a percentage
4 of their pay. Have you heard or are you aware
5 of this at all?

6 MR. BRENNAN: Councilman, I read
7 that provision in the new DC 33 contract. As
8 a matter of fact, I read it three times.

9 COUNCILMAN RIZZO: Could you explain
10 to the body what I'm talking about here?

11 MR. BRENNAN: Well, first I have to
12 tell you that I think I must be reading it
13 wrong, because I don't believe -- there must
14 be something that I'm misunderstanding about
15 what it says.

16 From my understanding, it indicates
17 that a civilian DC 33 worker can somehow
18 transition to a program where they can be off,
19 I believe, up six months a year and get 65
20 percent of their pay, I believe.

21 COUNCILMAN RIZZO: That's what I
22 read.

23 MR. BRENNAN: There's something in
24 there that I'm missing. I don't believe that
25 that to be as it is.

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2 COUNCILMAN RIZZO: That could be
3 devastating to you.

4 MR. BRENNAN: It's certainly not
5 going to be good.

6 COUNCILMAN RIZZO: Well, I think,
7 Madam President --

8 COUNCIL PRESIDENT VERNA: I'm sorry.
9 Is that long-term disability? What is that?
10 This is the first I'm hearing it.

11 MR. BRENNAN: Well, one of the
12 problems, Councilwoman, is when someone was a
13 sick abuser, pretty much when they ran out of
14 sick time, we could get rid of them. When
15 FMLA kicked in, that really killed us. It
16 allows someone to take an extra 12 weeks a
17 year off over and above the 20-some sick days
18 that they get a year. That is killing us now.
19 So the DC 33 contract, it appears that people
20 can transition to six months a year off at
21 60-some percent of their pay if they run out
22 of sick time. And I told the Councilman, I
23 think I'm reading it wrong, but I don't know.

24 COUNCILMAN RIZZO: I'm pleased that
25 you know about this, because it was brought to

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2 me by a person that works there that indicated
3 to me that they plan to take advantage of this
4 provision that's in the contract because
5 they're not feeling well and they're going to
6 go to 65 percent of their salary for -- is it
7 six or eight months?

8 MR. BRENNAN: I think it's six
9 months.

10 COUNCILMAN RIZZO: Well, we should
11 really get an interpretation so you know what
12 you could potentially face with that provision
13 of a contract.

14 MR. BRENNAN: Yes.

15 COUNCIL PRESIDENT VERNA: I'm told
16 that Mr. Grab is in the audience. Perhaps he
17 could shed some light on this issue. This is
18 the first I'm hearing it.

19 Good afternoon. Please identify
20 yourself for the record.

21 MR. GRAB: Good afternoon. My name
22 is Bill Grab, that's G-R-A-B. I'm the
23 Director of Labor Relations.

24 The new contract with civilian
25 employees has a new clause on sick leave.

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2 Currently, employees hired before 1992 earn 20
3 days a year of sick leave. They can
4 accumulate up to 200 days of sick leave, and
5 that's at full pay. Employees hired after
6 1992 earn 15 days of sick leave a year and can
7 accumulate up to the 200 days a year.

8 The new contract provides that the
9 City will go out and purchase what's called
10 short-term disability insurance for employees.
11 Initially, employees will earn 12 days a year
12 instead of 20 days or the 15 days, so there's
13 a reduction there. Employees will only be
14 able to accumulate up to 90 days, so there's a
15 reduction there. And employees will have to
16 be qualified to get short-term disability pay
17 after a 30-day window in the beginning.

18 COUNCIL PRESIDENT VERNA: Does the
19 Family Leave Act apply?

20 MR. GRAB: Family medical will
21 always be there, yes. Family medical leave
22 can always be paid or unpaid leave.

23 COUNCILMAN RIZZO: Madam
24 President --

25 COUNCIL PRESIDENT VERNA: Isn't it

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2 normally unpaid?

3 MR. GRAB: In the City, if I get
4 sick today and be out for three months and be
5 on paid status because I have the accumulated
6 sick leave, mine would be in pay status. If I
7 did not have accumulated sick leave, it would
8 be in unpaid status.

9 COUNCILMAN RIZZO: I'm not sure that
10 you -- you probably answered the question and
11 it went right over my head here. You heard
12 the question I asked of Deputy Commissioner
13 Brennan. Could you just restate the change in
14 the contract which allows someone to take off
15 for six months? Let's just talk about police
16 radio room right now. The employees that work
17 there could do what for how long?

18 MR. GRAB: An employee who has a
19 short-term disability, if approved, if that
20 disability is a covered disability, will be
21 able to have up to six months to recuperate,
22 yes.

23 COUNCILMAN RIZZO: And how much
24 money?

25 MR. GRAB: At two-thirds salary.

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2 This is a typical program that you would find
3 in private industry. This is a private
4 industry program.

5 COUNCILMAN RIZZO: This isn't
6 private industry.

7 MR. GRAB: I know. Now, you can get
8 up to get up to 200 days at full pay on your
9 sick leave.

10 COUNCILMAN RIZZO: So do you look at
11 this as a problem?

12 MR. GRAB: I do not see it as a
13 problem, no.

14 COUNCIL PRESIDENT VERNA:
15 Councilwoman Miller has a point of
16 information.

17 COUNCILMAN RIZZO: Thank you, Madam
18 President.

19 COUNCILWOMAN MILLER: Is this AFLAC?

20 MR. GRAB: No, this is not AFLAC.
21 We are putting together the RFP. Right now we
22 have not contracted with anybody. AFLAC, I
23 know, is a company that sells it. We have not
24 contracted with anybody yet.

25 COUNCILWOMAN MILLER: Does the

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2 employee pay for this extra disability, or is
3 it part of the contract

4 MR. GRAB: This would be City-paid.

5 COUNCILWOMAN MILLER: Thank you.

6 COUNCIL PRESIDENT VERNA: Does
7 anyone else have any questions on this very
8 issue?

9 If not, I thank you. I think we'll
10 go on to something else.

11 Commissioner, you state in your
12 testimony that all police recruit classes were
13 canceled. Yet on your performance measure
14 impact statement you are showing 301 new
15 recruits in FY '05. Can you please explain?

16 COMMISSIONER JOHNSON: FY '06.

17 COUNCIL PRESIDENT VERNA: No, '05.

18 MR. GAITTENS: This is Deputy
19 Commissioner Jack Gaittens. I was just
20 informed some of them were holdovers from FY
21 '04 who graduated in FY '05.

22 COUNCIL PRESIDENT VERNA: This says
23 new recruits, not current. It's the last page
24 of your testimony. It's the last page of the
25 Commissioner's testimony.

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2 MR. GAITTENS: Yes, ma'am. They
3 graduated in FY '05, but they came in FY '04,
4 they were hired.

5 As far as the current classes go, we
6 have canceled three classes so far, June 28th
7 of '04, October 11th of '04, January 3rd of
8 '05. We also intend to cancel the class which
9 we're supposed to start June 6th of '05. At
10 this point in time, we are hoping if the
11 budget goes right and the attrition rate is as
12 we project, we would like to start a class
13 October 10th of this year.

14 COUNCIL PRESIDENT VERNA: Are you
15 looking at the performance measure impact
16 statement? It's the last page.

17 MR. GAITTENS: Yes, ma'am.

18 COUNCIL PRESIDENT VERNA: Can we go
19 to '03. We had 557 new recruits. In '04, you
20 take it from there.

21 MR. GAITTENS: Let me get Jill
22 Milicia to explain this, please.

23 MS. MILICIA: Good afternoon. My
24 name is Jill Milicia, I'm the Executive
25 Assistant for the Police Department.

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2 COUNCIL PRESIDENT VERNA: Welcome.

3 MS. MILICIA: Thank you.

4 Basically, I believe that the FY '04
5 classes graduated in FY '05. And the classes
6 that were scheduled for '05 were canceled.

7 What I'd like to do is get back to
8 Council and verify this and I can tell you at
9 a future date.

10 COUNCIL PRESIDENT VERNA: That would
11 be fine. Thank you.

12 MS. MILICIA: You're welcome.

13 COUNCIL PRESIDENT VERNA:

14 Commissioner, you state in your testimony that
15 the FY '06 General Fund request will provide
16 for 6,424 sworn personnel. While the budget
17 detail, Page 36-9, shows a position level of
18 6,355. Can you please explain what is the
19 right number?

20 COMMISSIONER JOHNSON: The right
21 number is 6,424. And I think prior to that,
22 they were anticipating that the State Police
23 would be taking over 76 and 95. I was in
24 constant communications with the Police
25 Commissioner of the Pennsylvania State Police.

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2 And this came a little bit above us. Talking
3 to him, he said he could not possibly take
4 over the expressway. But I think there was
5 communication between other members of City
6 government above us that said they were going
7 to try to talk to the Governor about get it
8 paid. So the number that we agreed with was
9 6,424. Now, if the State Police took over the
10 expressway, it would be 50 police officers
11 short, but at this point the State Police has
12 not taken over the expressway.

13 COUNCIL PRESIDENT VERNA: Section 36
14 Page 9, Commissioner, that shows 6,356.

15 COMMISSIONER JOHNSON: I understand
16 that. And what I'm saying is that that was
17 the idea that if the State Police took over
18 the expressway, they were going to reduce our
19 department by 50 police officers. We would
20 have to lay them off. This is based on the
21 fact that they had some communication with the
22 Governor. But that is not the case; the State
23 Police has not taken over the expressway nor
24 are we getting paid the money at this point.
25 So the numbers that we have is 6,424 sworn

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2 police personnel.

3 COUNCIL PRESIDENT VERNA:

4 Commissioner, I don't think we're
5 understanding each other. According to Page
6 9, you're only budgeted to 6,355.

7 COMMISSIONER JOHNSON: And I
8 apologize, but that's what the budget people
9 prepared this for. They prepared this with
10 the idea that we were going to be budgeted for
11 6,300-something with the idea that we were
12 going to lose 50 police officers because they
13 were in communication --

14 COUNCIL PRESIDENT VERNA: But you're
15 not going to be losing the 50 now; is that
16 correct? So you should be budgeting then for
17 50 more police officers.

18 COMMISSIONER JOHNSON: I understand
19 what you're saying. Maybe I'm confusing you.
20 I don't know what communications that the City
21 government had with the State at all. I got a
22 memorandum yesterday from the City staff
23 indicating that the State Police were not
24 taking over the expressway. The budget people
25 prepared their budget. I didn't agree with

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2 that then.

3 COUNCIL PRESIDENT Verna: Hoping
4 that they would take it over and you would
5 loss 50 police officers.

6 COMMISSIONER JOHNSON: Yes, ma'am.

7 COUNCIL PRESIDENT Verna: However,
8 as I understand you, they are not going to be
9 taking over. Consequently, you're going to
10 have to add to your budget 50 more police
11 officers.

12 COMMISSIONER JOHNSON: That's
13 correct.

14 COUNCIL PRESIDENT Verna: That's
15 what I'm trying to say. But you're still less
16 than what you should be.

17 This has to be adjusted. This
18 definitely has to be adjusted.

19 COMMISSIONER JOHNSON: Yes, ma'am.

20 COUNCILMAN RIZZO: Point of order.

21 COUNCIL PRESIDENT Verna: Yes.

22 COUNCILMAN RIZZO: Madam President,
23 I think Budget Director is trying to get your
24 attention.

25 MS. REED: May I approach?

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2 COUNCIL PRESIDENT VERNA: Please do.

3 MS. REED: Diane Reed, Budget

4 Director.

5 This issue, what's going to happen
6 with the highway patrol going back and forth,
7 the exact wording of the information that I
8 recently got this week is that we will find
9 out what the State is going to do when the
10 State has finished its budget cycle. So that
11 what we agreed to do was for the Police
12 Department to hold to its bottom line on its
13 total expenditures, and if they can make
14 adjustments in their total budget, they can
15 have the higher number of positions.

16 COUNCIL PRESIDENT VERNA: I'm not
17 even going to go there. I think this is going
18 to have to be adjusted. We'll deal with that
19 another day.

20 Commissioner, can you tell me,
21 please, how many bicycles your department has?

22 COMMISSIONER JOHNSON: 299 total
23 bikes and 222 riders.

24 COUNCIL PRESIDENT VERNA: With that
25 being said, Commissioner, what type of repairs

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2 do they require for \$85,293 that is reflected
3 on Page 36-31 of the detail, if we have 222
4 bikes?

5 COMMISSIONER JOHNSON: We have 299
6 bikes but 222 riders.

7 COUNCIL PRESIDENT VERNA: I know,
8 but I have 222 riders. So I assume that the
9 222 bicycles are being used. What kind of
10 repairs would cost \$85,293?

11 MR. GAITTENS: Deputy Commissioner
12 Jack Gaittens.

13 For the bikes out there, everything
14 from including tires, tubes, rims, spokes,
15 brake calibers, derailleurs, gearings, the
16 regular maintenance. The bikes have to go in
17 for tune-ups regularly.

18 COUNCIL PRESIDENT VERNA: But I
19 would think it's almost cheaper to buy a new
20 bike.

21 MR. GAITTENS: The bikes are about
22 \$2500 a piece.

23 COUNCIL PRESIDENT VERNA: I beg your
24 pardon?

25 MR. GAITTENS: To buy a bike is

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2 about \$2500 a piece.

3 COUNCIL PRESIDENT VERNA: I'd love
4 to see that breakdown. I can't imagine what a
5 tire costs.

6 MR. GAITTENS: I believe they're
7 about \$16 a piece.

8 COUNCIL PRESIDENT VERNA: I don't
9 want to take anymore time, but I have two more
10 questions I'd like to ask.

11 Commissioner, you talked about drugs
12 being a main issue in some of your comments
13 today. On Page 36-23 at Line No. 38 reflects
14 that you're reducing the number of police
15 officers within the Narcotics Bureau by 146
16 positions. Can you explain this reduction and
17 the impact that it will have on the narcotics
18 Bureau.

19 COMMISSIONER JOHNSON: Let me look
20 at the number.

21 COUNCIL PRESIDENT VERNA: That's
22 Page 23, it's Line Item 38.

23 COMMISSIONER JOHNSON: I don't think
24 that's accurate. And I apologize again. I'm
25 going to have to look into that. Because if

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2 we lose 140 people in Narcotics, it would be a
3 major impact.

4 COUNCIL PRESIDENT VERNA: I'm just
5 going by what the budget that was submitted to
6 us reflects. As I said, it's Line No. 38.

7 COMMISSIONER JOHNSON: I'm going to
8 have to get back, to you Council President.

9 COUNCIL PRESIDENT VERNA: Very well.

10 One of my colleagues had asked me
11 this question when we broke earlier. The
12 individual is not here at the moment, but I am
13 told that recently she received a call
14 regarding the Police Department's policy for
15 the return of recovered stolen vehicles. As
16 she understands it, if a person has their car
17 stolen and it is recovered by the police, the
18 person has to pay a recovery fee, towing fee,
19 and a storage fee. In fact, after a week, the
20 storage fee increases. How is this policy
21 fair to our constituents, especially our
22 seniors, when they have just suffered from a
23 crime and still feel invaded and violated? Is
24 that true?

25 COMMISSIONER JOHNSON: It is true.

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2 COUNCIL PRESIDENT Verna: They have
3 to pay for recovery fees, towing fees and
4 storage fees. And after the first week, the
5 storage fee increases they're the victims.

6 COMMISSIONER JOHNSON: And you're
7 correct.

8 COUNCIL PRESIDENT Verna: Both ways
9 around.

10 COMMISSIONER JOHNSON: I'm in
11 disagreement with the policy.

12 COUNCIL PRESIDENT Verna: Who makes
13 the policy?

14 COMMISSIONER JOHNSON: The City made
15 the policy.

16 COUNCIL PRESIDENT Verna: Who in the
17 City? Is it the Parking Authority? Is it the
18 Administration?

19 COMMISSIONER JOHNSON: Well, I think
20 it was a combination of a lot of people. And
21 I am totally in disagreement with that. I
22 think if a person is victimized, has his car
23 stolen, I think they shouldn't have to pay
24 anything to get it back. As I said, we've
25 been looking into this for the last three or

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2 four months. The person you're talking to,
3 I'm not sure, but I know I got a call from
4 Councilwoman Krajewski one time about one of
5 her constituents that had that problem. And
6 it is a problem. It's my own personal
7 feelings that I don't personally think that a
8 person who has a car stolen should have to pay
9 to get their car back, and we're going to try
10 to change that.

11 COUNCILMAN RIZZO: Point of
12 information.

13 COUNCIL PRESIDENT VERNA: How much
14 revenue is realized as a result of this
15 ridiculous policy?

16 COMMISSIONER JOHNSON: No, I do not
17 know.

18 COUNCILMAN RIZZO: Point of
19 information.

20 COUNCIL PRESIDENT VERNA: The Chair
21 recognizes Councilman Rizzo.

22 COUNCILMAN RIZZO: Commissioner, I
23 have an interest in the same issue. People
24 that have insurance, I believe the insurance
25 providers will cover that. But what the

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2 President is addressing is the older people
3 that might have a very old vehicle where they
4 only have liability coverage where they
5 wouldn't be covered. So I think you could
6 develop a plan where insurance is involved,
7 get a brand-new Mercedes stolen and recovered,
8 it's an obvious that the people has all the
9 overages that are required. But we're talking
10 about the old retired senior that lives out in
11 the neighborhood that '91 Buick got stolen,
12 that's who, I think we're focussing on. I
13 believe a policy that would address that issue
14 would really be appreciated.

15 COMMISSIONER JOHNSON: I agree with
16 you, Councilman.

17 COUNCILMAN RIZZO: Thank you, Madam
18 President.

19 COUNCIL PRESIDENT Verna: And how
20 about the damage that's done to the car,
21 between towing and storing and being stripped?

22 The Chair recognizes Councilman
23 Kenney.

24 COUNCILMAN KENNEY: Thank you, Madam
25 President.

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2 Hello. Commissioner, I know you've
3 had a tough weekend. And I know it's
4 particularly tough on you and your people
5 because I know how committed you are to our
6 public safety and you take all these killings
7 personally because I can see it affects it.
8 It drains the energy from you. I know you're
9 doing everything you can to investigate and to
10 stop it.

11 Some of the concerns I have relative
12 to our approach -- and I don't know all the
13 elements of our approach -- is that of the
14 legislative efforts in Harrisburg to try to
15 get the gun laws changed state-wide or
16 nationally. It's sad to say it's probably not
17 going to happen in the State of Pennsylvania.
18 And as probably as long as this person is
19 President and the Republicans are in charge in
20 Washington, it's probably not going to happen
21 nationally either.

22 Is there some way we can utilize
23 their opposition to gun control in an effort
24 to acquire some additional monies with some
25 type of proactive plan or proposal to utilize

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2 our department, the FBI, ATF, even military
3 intelligence, if necessary, to really make
4 Philadelphia a pilot program in the
5 interdiction of illegal weapons and their
6 sale?

7 I know the end user of the illegal
8 weapon is the poor kid who either shoots
9 somebody or get shot themselves. But
10 somewhere along that track has got to be
11 people, unless you correct me, that buy in
12 large bulk, that sell on the streets, that are
13 the kind of kingpins similar to the drug trade
14 where the large moneymakers need to be
15 investigated, tracked down and prosecuted.
16 And I would think that this federal government
17 with our United States senators, for example,
18 one running for election in a year or so, the
19 federal administration that is not in favor
20 the gun control but might want to do som kind
21 of innovative project through the Justice
22 Department, I would even argue that the NRA
23 would be likely to put up money for a program
24 of illegal gun interdiction and prosecution in
25 a holistic approach, using all the

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2 intelligence we can gather, all the personnel
3 -- I mean, I look at our military and how they
4 operate day. They're interdicting guns and
5 trying to from terrorists in overseas. I
6 mean, we have our own terrorists at home that
7 are selling these guns to kids on the street
8 and to drug dealers.

9 Is there some way we can go after in
10 a large chunk of a grant from the federal
11 government or from other sources that could
12 put together this large task force of
13 intelligence and enforcement and prosecution
14 to really send a message to these gun dealers
15 that we're going after them?

16 COMMISSIONER JOHNSON: I think there
17 is. As a matter of fact, there's
18 approximately six people over at the ATF just
19 for straw purchases.

20 COUNCILMAN KENNEY: I don't argue
21 that we're not doing it now. I'm talking
22 really going down to Washington saying, "Look,
23 whatever the budget is, whatever we need to
24 put together and whatever resources we need
25 outside the department, help us. If you don't

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2 want to curtail the sale of guns nationally or
3 state-wide, then help us get the bad guys who
4 are selling the guns to kids."

5 COMMISSIONER JOHNSON: I think
6 that's good idea.

7 MS. GIORGIO-FOX: One of the things
8 that we started to do with juveniles is it
9 became apparent to us that last year 136
10 juveniles were arrested for nothing other than
11 VUFA violations. They didn't shoot the gun,
12 they just had the gun. And it would seem to
13 me that in order to fire a weapon, you have to
14 have one first. So this year we have gotten
15 some money from the State, and part of our
16 project with this money is to get those
17 juveniles who were arrested with those guns
18 and try to convince them to help us determine
19 where the supplier came from. Whether it's an
20 organized supplier or not, it's still a felony
21 to supply that weapon. We'd like to do that
22 type of program with adults. We have an adult
23 Gun Court now, but the ability to get in there
24 and leverage that defendant so as to find out
25 where they got that gun, I do believe that the

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2 DA's Office is interested in helping us
3 prosecute the supplier.

4 You're absolutely right. If we
5 can't supply of them, then we have to find a
6 way to stop those individuals that are --

7 COUNCILMAN KENNEY: Because I think
8 that regardless of how hard you try -- and I
9 know you try. I know you're committed to
10 keeping people safe. And I know when they're
11 not safe it drives you crazy and you need to
12 try to fix it. But I think maybe the problem
13 is hi bigger for us to handle just at the DA's
14 Office and the Police Department alone. And
15 you've done a great job along with
16 Commissioner Timoney before you in kind of
17 lacing together different levels of law
18 enforcement from a federal level, state level,
19 and local level. And I think you've created a
20 great environment and reputation for our
21 Department in dealing with other
22 jurisdictions. I just think we're going to
23 need a lot of money and a lot of high profile
24 effort, because I think that people -- some
25 the legal gun dealers who are selling illegal,

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2 I think if they know we're looking and we're
3 coming with a national force, with national
4 intelligence, that they'll maybe curtail their
5 own activities on their own, being afraid
6 getting caught. Because I don't know if
7 they're really afraid of being caught right
8 now. Because I've got to believe that in
9 addition to kids taking legal guns from their
10 home to the school, which is one of the ways
11 kids get their hands on guns because parents
12 don't lock them up or deal with them properly,
13 in addition to that method, I'm sure there are
14 people selling out of the trunks of their cars
15 that have acquired those guns from another
16 source and a bigger source beyond that and
17 perhaps even a bigger source beyond that.
18 Maybe that kind of effort -- I would have
19 Senator Santorum and Senator Specter on the
20 phone. I'd have the NRA on the phone. If
21 they're not going to do any good in helping us
22 to curtail of them, maybe they can do some
23 good in providing money to help us curtail the
24 use of them and the illegal procession of
25 them. So I just make that recommendation

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2 COMMISSIONER JOHNSON: I think it's
3 recommendation, Councilman

4 COUNCILMAN KENNEY: Thank you.

5 By the way, just one other issue on
6 the sick time issue in the radio room. I
7 think we need to reach out, if we haven't
8 already, maybe some of the larger companies in
9 the City, Independence Blue Cross, for
10 example, comes to mind. They really helped us
11 out a lot in the radio room after the Eddie
12 Pollack tragedy with training and training
13 operations and that kind of thing. Perhaps
14 there's a corporation that would be willing to
15 deal with handling and management of our sick
16 leave issues. Because I know companies, I'm
17 sure, have these problem and probably have
18 good ways of figuring out how to monitor the
19 sick leave use and to really crack down on
20 some of the abuse. I'm not speaking for IBC,
21 but a company like that may have a good policy
22 or training in place that we could take
23 advantage of it try to get the sick leave
24 down. Thank you.

25 COUNCIL PRESIDENT Verna: Thank you.

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2 The Chair recognizes Councilwoman
3 Miller.

4 COUNCILWOMAN MILLER: Thank you,
5 Madam President.

6 Good afternoon, Commissioner.

7 COMMISSIONER JOHNSON: Good
8 afternoon, Councilwoman.

9 COUNCILWOMAN MILLER: We've been
10 getting calls and questions around the Safe
11 Streets Program. In reading your testimony on
12 Page 2 under the Operation Safe Streets
13 category, you said that the primary strategy
14 has been modified in response to the changing
15 characteristics of the drug trade in the City.

16 Can you tell me what has changed?
17 It sounds like you're going to do more of
18 deployed officers for priority corners or by
19 GRRIP rather than what we're used to seeing.

20 COMMISSIONER JOHNSON: Again, Safe
21 Streets was an idea that we identify 300 of
22 the worst drug corners in the City of
23 Philadelphia because of violence and because
24 of open-air drug sales. By putting the
25 officers out there, we most eliminate all the

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2 open-air drug corners. As we eliminate the
3 open-air drug corners, drugs start to go
4 indoors more so. Have we eliminated all
5 drugs? No, we haven't. But have we
6 eliminated most of the open-air drug corners?
7 I think that we have.

8 Priority corners are the corners
9 Deputy Commissioner Fox put in place. She can
10 explain it, but the fact is that priority
11 corners are corners where there's been
12 violence, there's been a shooting. We
13 investigate it. We determine who the cause of
14 this particular homicide and we put a police
15 officer there for 23 to 24 hours a day to make
16 sure that there's no retaliation. In addition
17 to that, we put extra manpower into those
18 communities. And at the same time we bring in
19 Licenses and Inspections and other city
20 government to make sure that the whole
21 neighborhood has changed. We try to make the
22 neighborhood as safe as we possibly can make
23 it. By making that safe and give them a safe
24 environment, we bring people in to try to
25 inform the community to go out there and get

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2 involved to keep the community safe. So Safe
3 Streets is still in place. There's certain
4 Safe Street corners, there are certain
5 priority corners. It depends on what captain
6 does.

7 If we didn't eliminate the Safe
8 Streets corners and we still needed 600 police
9 officers out there today as we did before,
10 then we would have been a total failure. Safe
11 Streets was a success. Some people want Safe
12 Streets corners, just the idea. I took
13 numerous amount of phone calls, they don't see
14 the police officers there. My question is, do
15 you see the drug dealers out there? "Well, no
16 I don't, but I don't see the police either."

17 We don't put police offices on the
18 corner and we put in in the areas where the
19 problems at. And what Safe Streets basically
20 did was go out there where the corners were
21 identified where there was violence and there
22 was open-air drug sales.

23 COUNCILWOMAN MILLER: I'm not
24 advocating that you should have police on the
25 corners. I just want to be very clear on what

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2 it is actually happening. If, in fact, there
3 is still people on a corner doing open-air
4 drug sales, should we call the district
5 captain or what should we do?

6 COMMISSIONER JOHNSON: Well, you can
7 call the district captain. Most of the times,
8 the majority of Councilpeople normally call my
9 office directly, and they still can. I don't
10 have a problem with that.

11 COUNCILWOMAN MILLER: We used to
12 call the officer that was in charge of the
13 narcotics.

14 COMMISSIONER JOHNSON: Chief
15 Inspector Sadler is th Chief Inspector there.
16 They have Inspector Sullivan. But there is a
17 number you call, 215-685-DRUGS. I believe
18 that's one of the numbers. You can call my
19 office.

20 What we try to do, because we have
21 narcotics strike force and narcotics seal
22 units out there. I would rather for the
23 Narcotics Bureau themselves to handle those
24 type of tings. Now the open-air drug corners,
25 sometimes the district has its own task force

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2 or own narcotics enforcement team that handle
3 these type of things. But quite naturally
4 they're still corners out there. As long as
5 you have a buyer, you're going to have a
6 seller.

7 COUNCILWOMAN MILLER: All right.
8 Thank you.

9 COMMISSIONER JOHNSON: Yes, ma'am.

10 COUNCIL PRESIDENT Verna: Thank you.

11 The Chair recognizes Councilwoman
12 Blackwell.

13 COUNCILWOMAN BLACKWELL: Thank you,
14 Madam President.

15 Certainly, we know the
16 Commissioner's work with One Day At a Time or
17 ODAAT and what he does with prison reform AND
18 visiting the prisons. I simply would like to
19 say if we have to live through a time where we
20 have so much crime in our communities, we're
21 glad that Commissioner Johnson is at the helm,
22 and certainly we want to thank him and the
23 Police Department for their service.

24 COMMISSIONER JOHNSON: Thank you,
25 Councilwoman.

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2 COUNCIL PRESIDENT Verna: The Chair
3 recognizes Councilman Rizzo.

4 COUNCILMAN RIZZO: Thank you.

5 I have two questions. One is -- and
6 I appreciate, Commissioner, you and your
7 commanders taking it real seriously the police
8 reimbursable overtime program. As you know --
9 I don't want to beat it to death -- that
10 program needed some help, and I believe you
11 gave it some help. So could we get a brief
12 report, whether it's from you or one of your
13 subordinates to talk a little bit about where
14 we are with that program and the controls and
15 the Managing Director's Office involvement in
16 it or not in it at this point?

17 We learned today -- I wish we would
18 have known about it -- that there's been some
19 adjustments made. And it would be helpful
20 for, at least this Councilmember to know
21 because I constantly recommend to business
22 people that police officers are available to
23 work on their days off. But I understand
24 there's been some adjustments in the rate and
25 the policy. So I'd like to know a little bit

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2 about of that and I'd like to know a little
3 bit about that we've got it under control,
4 that people that aren't paying are being cut
5 off and we're going to do everything we can to
6 collect the monies we're owed.

7 COMMISSIONER JOHNSON: Yes, sir.

8 MR. DEWAELE: Tom DeWaele, Fiscal
9 Officer.

10 In the past year or so, the
11 directive has been past, Directive 62, Police
12 Directive 62. After three months, if the
13 company does not pay, they are cut off and
14 sent to legal. Basically, we've strengthened
15 our controls on the reimbursable overtime
16 program.

17 COUNCILMAN RIZZO: Tell me about the
18 program. What's the difference? We paid
19 X-number of dollars for an officer?

20 MR. DEWAELE: That was increased.
21 The overhead rate was increased approximately
22 4 percent to 10 percent.

23 COUNCILMAN RIZZO: So what's an
24 hour? What does it cost to get a police
25 officer per hour?

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2 MR. DEWAELE: Costing a police
3 officer now about 38, \$39 an hour for
4 overtime.

5 COUNCILMAN RIZZO: It was about that
6 before.

7 MR. DEWAELE: It was about 36.

8 COUNCILMAN RIZZO: So it only went
9 up a few dollars?

10 MR. DEWAELE: It's 10 percent, plus
11 a car also.

12 COUNCILMAN RIZZO: Pay for the car?

13 MR. DEWAELE: Pay for the car.

14 COUNCILMAN RIZZO: Okay.

15 My next question is, Commissioner --
16 and I think maybe Deputy Brennan can help me
17 with this if you agree. Every Commissioner, I
18 think they really look at response time for
19 crime in progress as one of their most
20 important gauges of the services that they're
21 providing. So what I'd like to know, with the
22 decreased number of police officers -- and I
23 did some arithmetic and you back out the
24 cadets, 371 that are going graduate, we're
25 looking at about 6,000, just a few more,

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2 police officers on the street. Sometimes it's
3 difficult to know how many radio patrol cars
4 we have in any given district. But the
5 officers that talked to tell me that the
6 majority of their activity is riding from one
7 end of the district to answer a radio call to
8 the other. The days of the police car coming
9 up the back alley flashing the light around is
10 pretty much over because they just are
11 constantly answering radio calls.

12 Could I ask Commissioner Brennan the
13 question to talk a little bit about response
14 time. I understand we're abandoning a
15 tremendous amount of jobs that never get
16 dispatched. That concerns me that even
17 significant calls seem to be delayed. I know
18 one particular job that I'm very aware of
19 where it was significant that the car had to
20 come from one end of the district to the
21 other. That car was the first one at the
22 scene of this particular incident. So could
23 we talk a little bit about response time? Do
24 you keep statistics on how many call never get
25 dispatched because of the priority system?

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2 With things so violent out there, priority 1
3 calls, it's tough to get down to less
4 significant calls. And I know there was a
5 time where if a person called to report a
6 disorderly crowd at 11:00 at night, there was
7 cases where the police officer knocked on the
8 door at 5 o'clock in the morning asking if
9 they could be helpful, from 11 o'clock until
10 5:00 in the morning. I think we stopped doing
11 that and just erase those calls because people
12 wouldn't want you to knock on their door at 5
13 o'clock to ask them about a disorderly crowd
14 that they called 10 or 11 o'clock at night.

15 Let's just talk a little bit about
16 how well we respond and how many calls we may
17 be abandoning.

18 MR. BRENNAN: Councilman, for
19 priority 1 calls, our response time is, even
20 with the lessening of manpower, stayed pretty
21 much the same, about 6 minutes 20 seconds.

22 COUNCILMAN RIZZO: Tell, for the
23 record what a priority 1 consist of.

24 MR. BRENNAN: Usually a crime in
25 progress, rape in progress, robbery in

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2 progress, the most serious crimes. So we've
3 been doing a pretty good job on priority 1
4 calls. But response times are the reason --
5 the reason we don't publicize those numbers,
6 they're very soft because in order to get a
7 response time, I need a couple times. And the
8 one time I always have, I have the time when
9 the time was entered by the 911 call taker. I
10 always have the time the car was dispatched.
11 I always have that time. The time that we
12 almost never have or we have about half the
13 time is the time when the officer arrives on
14 the scene. Although by policy they're
15 supposed to say "I'm here," usually about half
16 the time they don't say that. So about half
17 the times we don't have. That's why we really
18 don't put a lot of stock in those figures.
19 And that problem is really country-wide.
20 That's not just us; that's everywhere.
21 There's a lot of reasons why they can't say
22 they're there. A lot of times it's busy. If
23 it's a priority call, they're jumping out of
24 the car. Someone else is on the air. So
25 there's a whole lot of reasons.

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2 We do have a policy, and you're
3 right, years ago we actually used to dispatch
4 every single assignment and we did instances
5 where many hours later we would be knocking on
6 someone's door for a disorderly crowd which
7 happened six or seven hours before. And what
8 we do now is after two or three hours, I can't
9 remember exactly, the supervisor on the street
10 has the ability to cancel the very lowest
11 priority assignments, most of them which like
12 disorderly crowds. How many are there of
13 those types of things? Again, we don't have a
14 good number of those because they're not all
15 canceled. Some supervisors will say, "Look,
16 Radio, just assign them all to me." And I've
17 heard that and I know that they do that. I
18 used to do that. When I was a sergeant years
19 ago, I did that because the you didn't want
20 those numbers to reflect in your district that
21 you were doing that. So we really don't have
22 a good handle on that. I know it happens and
23 you know it happens, but I really couldn't
24 tell you how many there are.

25 COUNCILMAN RIZZO: Commissioner.

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2 Let's get away from priority 1 now. Let's
3 talk about like a burglary. I'm hearing
4 stories where there's some cases where an
5 alarm company calls radio and says there's a
6 burglary in progress, we're talking about a
7 half hour response time.

8 MR. BRENNAN: That is actually
9 somewhat calculated, Councilman. We had
10 actually something very wrong with the 911
11 system for many, many years. We corrected in
12 about 2001. It was this. I'll tell you what
13 it was, and I think you'll agree with me. We
14 had reports of burglaries above domestic
15 violence calls. So we had domestic violence
16 calls at priority 3 and reports of burglary
17 were priority 2. So essentially we had to
18 report stolen property before we had reports
19 of really quite a few women getting beaten up.
20 So essentially flipped those. So domestic
21 violence calls, we actually broke those out
22 now. They are priority 2, and we are actually
23 responding to those faster than we have ever
24 in the history of the department because it's
25 really a crime person, and we've had quite an

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2 impact on domestic violence that way we are
3 arresting a lot of people for domestic
4 violence. Burglaries are pushed back because
5 it's a crime against property. And could it
6 happen a half hour? Yes, it could.

7 COUNCILMAN RIZZO: But there could
8 be people in the home that's being burglarized
9 at 10 o'clock at night or 11 o'clock at night.
10 Lots of people go to bed, Commissioner, with
11 their alarm on. Again, I don't mean to be
12 disrespectful. I have had stories documented
13 to me where a person's burglar alarm went off.
14 They were in the neighborhood at a party.
15 They went home, shut the burglar alarm off,
16 thinking that the police were there and left.
17 They're leaving and the police were pulling up
18 in their driveway an hour later.

19 MR. BRENNAN: I guess I can answer
20 that by saying we keep very good track of the
21 burglar alarms. For as long as we've been
22 keeping track of those, between 98 and 99
23 percent of all the alarm calls are unfounded.
24 Now, is that percent -- I know what you're
25 going to say, the percent and a half that

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2 could be founded, and that's true. But I
3 think what we do is what everyone in this room
4 does, is we prioritize what we by what we
5 think is most important. And the crimes
6 against people like -- for example, you gave a
7 good example. If you are in your house and
8 you say, "There is someone breaking in my
9 home," we treat that much differently than a
10 burglar alarm. A burglar alarm usually comes
11 to us from a burglar alarm company. And we
12 treat those alarms even differently. For
13 example, some of the burglar alarm companies
14 know -- they have sensors inside the building
15 and they know someone's in the building. We
16 can raise the priority on that and actually
17 there faster, and we do.

18 COUNCILMAN RIZZO: They do know
19 that?

20 MR. BRENNAN: Yes, they do. And
21 they do tell us that. But those, again, tend
22 to be the more rare calls. And even with
23 fines, we started fining a few years ago. You
24 get so many free ones and then you're fined.
25 We saw when we started to fine companies, the

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2 burglar alarms dipped. But apparently what
3 happens is the companies get used to paying
4 the fine. It becomes part of doing business
5 and they don't care anymore. Well, those
6 burglar alarms ar coming back up again. And
7 it's a tremendous strain on us.

8 COUNCILMAN RIZZO: Many of our
9 senior citizens especially, that alarm to them
10 means that if something goes wrong, that
11 somebody's breaking into their home and
12 they're asleep and they don't wake up, they
13 believe that other than just a siren going off
14 that the police are minutes away. And
15 unfortunately -- and I agree you should have
16 flipped the domestic violence with the burglar
17 alarms. But when you hear that burglar alarms
18 -- a dispatcher saying to a police officer on
19 the street -- I was standing on the corner
20 next to a police officer with a radio and he
21 told the officer that the job was 20 minutes
22 old. For a burglar alarm? That, to me,
23 something needs to get done because people pay
24 their registration fee, they buy an alarm
25 system because they belive that somebody

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2 that's burglarizing their home is going to get
3 caught, not just frightened off. So to have a
4 job not get dispatched for 20 minutes to a
5 half hour, to me as a Member of City Council
6 and the constituents that I represent, that's
7 unacceptable.

8 MR. BRENNAN: Councilman, I
9 sympathize with you. And you know I'm
10 brutally honest here. I doubt that that is
11 going to change. Those priority 1 and
12 priority 2 calls --

13 COUNCILMAN RIZZO: But if we had
14 more officers, there would be more officers to
15 deal with the priorities below --

16 MR. BRENNAN: The Commissioner is
17 not kicking me under the table, so I'm sure if
18 we had more cops we could handle them faster.

19 COUNCILMAN RIZZO: My point,
20 Commissioner, is that if the small police
21 force we have is only able to put fires for
22 priority 1 and we don't get to priority 2, 3,
23 and I don't even how many priorities there
24 are, that in a big city like Philadelphia, if
25 your burglar alarm goes off at midnight, you

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2 expect the police to come promptly. And that
3 should be the case.

4 And Commissioner Johnson, I know you
5 know that. I think that something has to be
6 done to give a better response to that.

7 COMMISSIONER JOHNSON: Let me look
8 into that, Councilman. Thank you.

9 COUNCILMAN RIZZO: Please.

10 Thank you, Madam President.

11 COUNCIL PRESIDENT VERNA: You're
12 welcome.

13 The Chair recognizes Councilman
14 Nutter.

15 COUNCILMAN NUTTER: Thank you, Madam
16 Chair.

17 Good afternoon, Commissioner and
18 Deputy Commissioner and the gentleman there.

19 If anything I ask has already been
20 asked you'll tell me and I'll read the notes
21 of testimony or get it in a response. But
22 just for historical purposes, let me ask, to
23 the best of your knowledge and information,
24 how many open-air drug corners do we have in
25 Philadelphia?

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2 COMMISSIONER JOHNSON: Well, the
3 open-air drug corners that we knew as before,
4 I guess anywhere 40, 50 possibly, but they
5 fluctuate day by day. We can eliminate a drug
6 corner and then they come back the very next
7 day. As far as I'm concerned, the open-air
8 drug corners that existed prior to Operation
9 Safe Streets, I don't think there's no more 15
10 or 20. When we get the reports of those
11 corners, we try to go right out on those
12 particular corners. When I talk about
13 open-air drug corners, I'm talking about a
14 corner that they used to line up like car
15 washes where kids sold their drugs. But I
16 ride around the City quite often, so does the
17 other deputy commissioners and we make sure
18 during our COMSTAT that those things are
19 addressed. Again, I know people are out there
20 selling drugs. As I said, as long as you have
21 a buyer you're going to seller. But the
22 open-air drug corner that existed one or two
23 years ago, I don't think exist that much. So
24 the number fluctuates. And as we get the
25 reports of those corners, we try to eliminate

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2 those corners.

3 COUNCILMAN NUTTER: Now, let me make
4 sure I'm clear, because I thought you earlier
5 in your response mention 40 to 50 and then I
6 thought I heard you say later 15 to 20.

7 COMMISSIONER JOHNSON: Well,
8 originally I said 40 to 50 with the idea that
9 -- and I think that was a high number. And
10 then also put into mind that when I talk about
11 open-air drug corners, I'm talking about the
12 corners that were like Eighth and Dauphin,
13 Eighth and Butler and Ninth and Indiana. I
14 don't see those corners no more. I do see
15 corners sometime with maybe one or two people
16 out there selling drugs. So I says maybe 25,
17 30. I'm not sure of the exact number. But
18 the open-air drug corners where you see 25, 30
19 people out there, I don't see those in the
20 City no more.

21 COUNCILMAN NUTTER: What then --
22 give us your perspective then on how has the
23 drug trade changed or what is the current
24 method of conducting that business?

25 COMMISSIONER JOHNSON: I think the

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2 open-air drug corners have -- drugs have now
3 went indoors. I think they went indoors not
4 just because of the police, but because of the
5 community. We've gotten more calls now than
6 we've ever to report drug sales on the corners
7 and drugs in houses. I think as we change,
8 the drug dealers change. We went from having
9 police officers on the corners to police
10 officers on bikes. Then we went to police
11 officers changing the different corners,
12 changing the different hours. But as I said,
13 I think we're still changing. In my opinion,
14 drugs has now went indoors more than has ever
15 been before.

16 COUNCILMAN NUTTER: And yet even
17 with the indoor activity, I mean, we just
18 experienced an apparent weekend of murder in
19 this City. And it would appear, you'll
20 correct me if I'm wrong, that the homicide
21 rate appears to be escalating as well as the
22 level of violence in the streets in general.
23 If the bulk of the activity is now inside,
24 which I seem to recall Operation Safe Streets
25 started, I believe, May 1, 2002.

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2 COMMISSIONER JOHNSON: Yes, sir.

3 COUNCILMAN NUTTER: Part of the goal
4 was to drive people off of the corners, make
5 the streets safer, hence the name. The second
6 phase was to drive it inside. Why are we
7 still experiencing what appears to be an
8 escalated level of violence out on the
9 streets?

10 COMMISSIONER JOHNSON: As of
11 yesterday -- and I don't have to a count for
12 today -- we had 71 murders. Based on our
13 investigation, only 7 of those were drug
14 related.

15 COUNCILMAN NUTTER: How many?

16 COMMISSIONER JOHNSON: Seven. Three
17 were domestic, 29 were arguments, 1 was
18 sexual, 2 were residential robbery, 1 was
19 child abuse, and we have 19 undetermined. I
20 don't see, based on our experience base on --
21 because every single homicide that happens and
22 every single shooting, the Deputy Commissioner
23 has a meeting with our people and with people
24 from the federal sector, from the District
25 Attorney's Office, from some of the other

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2 people, and they go every single shooting and
3 every single homicide --

4 COUNCILMAN NUTTER: Let me stop you
5 right there, though. We have 71 murders.
6 Today is March 15th, so -- I was never
7 particularly good at this, but I think January
8 has 31 days?

9 COMMISSIONER JOHNSON: Yes.

10 COUNCILMAN NUTTER: I know about
11 February. That's 74 days of the year and
12 we've got 71 murders.

13 COMMISSIONER JOHNSON: That's
14 correct.

15 A week and a half ago, we were 10
16 homicides down. In the last week, we're now 9
17 homicides up in 8 days.

18 COUNCILMAN NUTTER: What's going on?

19 COMMISSIONER JOHNSON: I don't know
20 what's going on. And the reason I don't know
21 what's going on is because if you look at the
22 different homicides, the happened in not just
23 one area of the City, they happened in like
24 eight or nine different areas of the City.
25 You had a mother who killed two children. You

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2 have a pool hall argument. You had homicides
3 happened. There's no rhyme or reason. I
4 can't pinpoint that they were narcotic, I
5 can't pinpoint that they were gangs.

6 COUNCILMAN NUTTER: The 29 that were
7 arguments, through the course of the
8 investigation, it's been determined that none
9 of those 29 people were arguing either about
10 drugs or money or both?

11 COMMISSIONER JOHNSON: It seems most
12 of the time, from going over them, it's
13 normally money or girls or women.

14 COUNCILMAN NUTTER: Let me ask this
15 question. Maybe there's something in the air.
16 I don't want to talk about air.

17 What's going on in the rest of the
18 country in the major cities?

19 COMMISSIONER JOHNSON: Well, I go to
20 the Major Chiefs Conference. The major chiefs
21 are police chiefs who have a population of the
22 city of over a half million and law
23 enforcement over a thousand. It's basically
24 the same that's happened here in the City of
25 Philadelphia. The violence has increased.

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2 I'm not sure whether it's because of the
3 economy or because of everything that's
4 happened in Atlanta.

5 I know last year what happened is
6 that our homicide rate went down, I think, 6
7 or 7 percent. New York's went down 4 or 5
8 percent. Chicago went down a little further
9 than that. Atlanta's went up. New Orleans
10 went up. A lot of places in the west coast
11 went up.

12 COUNCILMAN NUTTER: On the 71
13 murders, what was the weapon used? Or what
14 the manner of death?

15 COMMISSIONER JOHNSON: Eighty
16 percent were by handgun.

17 COUNCILMAN NUTTER: Eighty percent?

18 COMMISSIONER JOHNSON: Yes, sir.

19 COUNCILMAN NUTTER: I'll come back
20 to this area.

21 Commissioner, how many
22 uniformed/non-uniformed police officers are
23 there on the street on any given day versus
24 uniformed or non-uniformed police officers who
25 are working either in the district, in a

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2 district building, or at some other kind of
3 headquarters-type location? I don't know all
4 the facilities or locations that you have, but
5 obviously we have districts we've got --

6 COMMISSIONER JOHNSON: We have 23
7 police districts.

8 COUNCILMAN NUTTER: There was a
9 Police Administration Building. What is it
10 now, Police Headquarters?

11 COMMISSIONER JOHNSON: Police
12 Headquarters.

13 COUNCILMAN NUTTER: I grew up as the
14 Police Administration Building.

15 And then I assume that there are
16 some other facilities somewhere where there
17 may be uniformed and non-uniformed police
18 officers. But of the total number of sworn
19 officers, how many are actually out on street
20 duty whether they're wearing a uniform or
21 working undercover.

22 COMMISSIONER JOHNSON: I would
23 probably have to estimate. We do three
24 different shifts. We cover 23 police
25 districts. And I guess in the districts --

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2 and I'm just estimating. Maybe some of my
3 deputies can clarify this. In the area of
4 maybe 250, 300. It's about 250.

5 COUNCILMAN NUTTER: What's 250?

6 COMMISSIONER JOHNSON: That are
7 working. I think the question you asked me is
8 how do we have working in the street.

9 COUNCILMAN NUTTER: How many are
10 working the street, how many are out doing
11 regular police patrol kinds activity, whether
12 they are marked car in a uniform, in an
13 unmarked car in a uniform. I know some
14 officers work that way. And then you have an
15 unmarked car not in uniform. You've got
16 traffic. Everybody who is outside engaged in
17 police work.

18 Maybe we can start the other way.
19 How many sworn police officers do we have?

20 COMMISSIONER JOHNSON: 5,834 are
21 street people.

22 COUNCILMAN NUTTER: So that would
23 not include yourself or deputy or any of those
24 folks?

25 COMMISSIONER JOHNSON: That's

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2 correct.

3 COUNCILMAN NUTTER: 5,834 police
4 officers out on the street?

5 COMMISSIONER JOHNSON: Yes, sir.
6 And 858 inside.

7 COUNCILMAN NUTTER: 858?

8 COMMISSIONER JOHNSON: Yes, sir.

9 COUNCILMAN NUTTER: So the total
10 number of sworn police officers in the City of
11 Philadelphia is 6,692?

12 COMMISSIONER JOHNSON: That's
13 correct.

14 COUNCILMAN NUTTER: Now the 858, I
15 don't necessarily expect you to do it here
16 today, but could you break out where all of
17 those people work or what do they do? I don't
18 know if that's a high number or a low number,
19 but why are all those people inside?

20 COMMISSIONER JOHNSON: I can give
21 you a breakdown probably by tomorrow.

22 COUNCILMAN NUTTER: Okay. That, of
23 course, leads into the issue of
24 civilianization. I think there's been a
25 consistent or coordinated effort to deal with

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2 the civilianization issue. Can you give us an
3 update on how that is progressing. Is there
4 more work to be done? How do we get -- again,
5 I don't know who these 858 police officers
6 are. I'm assuming that would even include
7 yourself and deputies that are here.

8 COMMISSIONER JOHNSON: Right. One
9 of the problems that we have out of those 800,
10 we have 127 are on limited duty personnel
11 assigned inside and we have another 130 who
12 are restricted duty personnel assigned inside.

13 COUNCILMAN NUTTER: 170 and 130?

14 COMMISSIONER JOHNSON: Right. We
15 have a total of 257 uniformed police officers
16 restricted because they're either on
17 restricted or limited because of injuries that
18 are working inside.

19 COUNCILMAN NUTTER: Are they within
20 the 858?

21 COMMISSIONER JOHNSON: Yes, sir.

22 COUNCILMAN NUTTER: So 257 are
23 limited duty?

24 COMMISSIONER JOHNSON: Well, limited
25 duty and restricted duty.

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2 COUNCIL PRESIDENT VERNA:

3 Councilman, I think there's an awful lot of
4 misunderstanding here. Did you understand the
5 Commissioner to say that there are 5834
6 officers working on the street?

7 COUNCILMAN NUTTER: Yes, out on the
8 street.

9 COUNCIL PRESIDENT VERNA: 858
10 inside?

11 COUNCILMAN NUTTER: Yes.

12 COUNCIL PRESIDENT VERNA: With my
13 calculation, that comes to 6692.

14 COUNCILMAN NUTTER: Exactly, sworn
15 police officers.

16 COUNCIL PRESIDENT VERNA: However,
17 if you look at Page 9 of the departmental
18 summary, you will see that budgeted positions
19 are 6355. And in the Commissioner's
20 testimony, he indicated that we have 6424.

21 Commissioner, I think we really have
22 to get a true picture of what the numbers
23 really are.

24 MR. GAITTENS: The 6424 is for
25 Fiscal '06. We are higher than that

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2 currently, and we have 151 officers in the
3 airport which is the Aviation budget.

4 COUNCIL PRESIDENT VERNA: No.

5 COUNCILMAN NUTTER: Hold on. You
6 mentioned a number just now 64 what?

7 COUNCIL PRESIDENT VERNA: 6424.

8 COUNCILMAN NUTTER: And where would
9 we find that?

10 COUNCIL PRESIDENT VERNA: That would
11 be in the Commissioner's testimony. However,
12 on Page 9 of the detailed budget --

13 COUNCILMAN NUTTER: I see that.

14 COUNCIL PRESIDENT VERNA:
15 Commissioner, we're trying to help you to be
16 funded properly.

17 COMMISSIONER JOHNSON: Well, the
18 6424 is in the '06 budget. I think he's
19 asking be exactly what we have today.

20 COUNCILMAN NUTTER: Right. But I
21 guess where the President is going, the
22 problem is if you're at the moment telling us
23 that we have 6692 and your budget detail is
24 showing 6355 for FY '06, are you anticipating
25 the loss of a 343 police officers?

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2 COMMISSIONER JOHNSON: I know we had
3 this earlier. We never agreed to the 6355.
4 That number was anticipated with the idea that
5 the State was going to take over the
6 expressway. From our information -- and as I
7 said, I'm not sure what's going to happen in
8 the future. They might take over the
9 expressway. At this point they have not taken
10 over the expressway.

11 COUNCILMAN NUTTER: Would that
12 result in the reduction of 343 police officers
13 just because they take over the expressway?

14 COMMISSIONER JOHNSON: No.

15 MR. GAITTENS: Deputy Commissioner
16 Jack Gaittens.

17 Councilman, I have a printout from
18 this morning. As of 3/15/05 we have a total
19 number of 6,692 uniformed employees. That is
20 the number we currently have. We anticipate
21 an attrition rate and our targeted number for
22 positions that we are going to be budgeted for
23 was 6424 by July 1 of this year. I don't know
24 if we're going to reach that through
25 attrition. We will probably be in the area of

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2 6450, in that number.

3 COUNCILMAN NUTTER: I'm sorry, I
4 didn't catch your name.

5 MR. GAITTENS: Deputy Commissioner
6 Jack Gaittens.

7 COUNCILMAN NUTTER: Jack?

8 MR. GAITTENS: Gaittens,
9 G-A-I-T-T-E-N-S.

10 COUNCILMAN NUTTER: You just got
11 appointed not too long ago, right?

12 MR. GAITTENS: Three months ago.

13 COUNCILMAN NUTTER: I remember
14 reading a story about you. Your father had a
15 little saying that he used to tell you.

16 MR. GAITTENS: Yes, he did. Either
17 it is or it isn't; you do or you don't.

18 COUNCILMAN NUTTER: But the problem
19 is, even if you were to get to the 6424
20 number, the issue that's being raised is in
21 the budget in front of us you're only
22 authorized for 6355.

23 MR. GAITTENS: That's correct,
24 Councilman. What had happened, we were going
25 back and forth with the Managing Director over

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2 our staffing level. Commissioner Johnson and
3 all the deputies had agreed to 6424. When the
4 final budget was given to us, it said 6355.
5 That is unacceptable. We won't don't it.
6 6424 is our number.

7 COUNCIL PRESIDENT VERNA: With that
8 being said, the budget has to be corrected so
9 you have enough money for 6424.

10 COUNCILMAN NUTTER: And what would
11 you like us to do?

12 MR. GAITTENS: We would like more
13 than 6424.

14 COUNCILMAN NUTTER: I bet you would,
15 but if that's your number and this is the
16 budget in front of us, then do you have a
17 request? What would you want us to do here?

18 COMMISSIONER JOHNSON: What we're
19 going to do is we're going to -- I think the
20 Council President asked us to come back and
21 redo these numbers, and we will.

22 COUNCIL PRESIDENT VERNA:
23 Commissioner, as I said, I didn't mean to make
24 it difficult today, but the figures just do
25 not coincide. I do not want to see the Police

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2 Department shortchanged. We don't want to see
3 them shortchanged.

4 COUNCILMAN NUTTER: And if you don't
5 get it now, it ain't going to happen.

6 COUNCIL PRESIDENT VERNA: Whether it
7 6692 or 6424, that has to reflect in the
8 budget so that you, in fact, are going to be
9 able to afford that amount of personnel.

10 COMMISSIONER JOHNSON: Yes, ma'am.

11 COUNCIL PRESIDENT VERNA: I'm sorry,
12 Councilman. We dealt with that for about a
13 half hour and now we're finally coming to
14 agree on figures.

15 COUNCILMAN NUTTER: I like that.

16 Lastly, on this particular point,
17 even with that, what's that about? That's 268
18 lower than what you have today.

19 MR. GAITTENS: The difference will
20 be 151 out of that 6692 are assigned to the
21 airport. They come out of the Aviation
22 budget, not out of General Fund budget. So
23 that number would be ducted. So take 151 off
24 of that 6692, and we get 6541. Now, we are we
25 are supposed to go through attrition from

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2 6541 --

3 COUNCILMAN NUTTER: Before you do
4 that. So maybe in the future when we're
5 talking about this, because I think what I'm
6 hearing you saying, the 6692 number includes
7 the airport.

8 MR. GAITTENS: That is correct.

9 COUNCILMAN NUTTER: You didn't tell
10 us that. Then you go to 6424 which apparently
11 doesn't include that.

12 MR. GAITTENS: Does not include the
13 aviation unit, that's correct?

14 COUNCILMAN NUTTER: So if we're
15 going to have the discussion, you've got to
16 give us the numbers to the numbers. Either
17 give us the number with the airport present to
18 the next or give us a number without the
19 airport to the next FISCAL YEAR without the
20 airport. But we're not doing the apples to
21 apples comparison here.

22 So then you're at 6541 without the
23 airport.

24 MR. GAITTENS: As of today's date,
25 yes, sir.

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2 COUNCILMAN NUTTER: And the 6424 is
3 without the airport?

4 MR. GAITTENS: That is correct.

5 COUNCILMAN NUTTER: So then that
6 leaves you with - what is that?

7 MR. GAITTENS: 117.

8 COUNCILMAN NUTTER: Right, 117.

9 MR GAITTENS: We were expected to
10 lose from attrition from today's date until
11 July 1.

12 COUNCILMAN NUTTER: Okay. All
13 right.

14 COUNCILMAN RIZZO: Point of
15 information.

16 COUNCIL PRESIDENT VERNA: The Chair
17 recognizes Councilman Rizzo for a point of
18 information.

19 COUNCILMAN RIZZO: Could you also
20 include -- because I'm pretty realistic to
21 know that the police officers at the airport
22 don't answer 911 other than maybe at the
23 airport. What I'd like to know is how many of
24 the officers actually respond to 911 calls.

25 MS. GIORGIO-FOX: Councilman, I

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2 would argue that of the 5800 that we have on
3 the street, we have a number of approximately
4 3650 that are assigned to patrol. They
5 primarily respond to 911. However, as
6 Councilman Nutter pointed out, we have other
7 units that are on the street as well. We have
8 narcotics, we have highway, we have traffic.
9 Those officers will respond to 911 calls
10 within the geographic area in which they're
11 working on that given day or night.

12 COUNCILMAN RIZZO: They might
13 respond to a holdup in progress, but they
14 won't meet a complaint.

15 MS. GIORGIO-FOX: At this time,
16 they're not put into the geographic computer
17 database so that they can. We've had so
18 discussions among the executive staff about
19 the ability to handle 911 over the summer, and
20 that may become the case.

21 COUNCILMAN RIZZO: So you could get
22 a narcotics officer with real long hair show
23 up.

24 MS. GIORGIO-FOX: No, no. A
25 uniformed narcotics officer. That I do

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2 promise, they would be in uniform.

3 COUNCILMAN RIZZO: That's all I
4 wanted know.

5 So you're telling me we have 3650
6 police officers that respond to 911 calls?

7 MS. GIORGIO-FOX: That's right.

8 COUNCILMAN NUTTER: Just for the
9 record, the long-haired undercover officers
10 should be respected as well. They are welcome
11 in their service.

12 Let me make sure that now that we've
13 gone through all this, the 5834 number may not
14 be correct because that, plus the 858 led to
15 6692, which included airport police officers.
16 So can you give me the corrected number on the
17 number of police officers out on the street?
18 I don't think any of us would debate whether
19 airport officers should be considered out on
20 the street as we know "out on the street" to
21 mean. I think we're going back to where
22 Councilman Rizzo was, regular police officers
23 who are responding to things going on in the
24 neighborhood. You're never going to have an
25 airport officer respond to anything other than

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2 the airport.

3 MR. GAITTENS: That's correct.

4 COUNCILMAN NUTTER: Why don't you
5 get back to us.

6 MS. GIORGIO-FOX: Okay.

7 COUNCIL PRESIDENT VERNA: I think
8 you've got to get back with us with genuine
9 numbers, because this budget as presented to
10 us is really not anybody's benefit, certainly
11 not the Police Department.

12 COUNCILMAN NUTTER: If I could,
13 Madam President, I just have a couple other
14 areas.

15 COUNCIL PRESIDENT VERNA: Yes,
16 please.

17 COUNCILMAN NUTTER: Commissioner, I
18 have been concerned for some time -- and I've
19 looked at statistics provided by your office
20 with regard to the issue broadly as domestic
21 violence and specifically the issue of rape.
22 It's my recollection that over at least the
23 past four years, the rape statistic in our
24 City has consistently been about 900-plus
25 rapes every year in Philadelphia. Is that

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2 accurate?

3 MS. GIORGIO-FOX: In 2003, we
4 reported 1,004. In 2004, we reported 1,001.

5 COUNCILMAN NUTTER: Do you have '02
6 and '01?

7 MS. GIORGIO-FOX: I only brought the
8 last two years with me.

9 COUNCILMAN NUTTER: I understand.
10 Can you give us any sense of, one,
11 that sounds like a large number. And second,
12 it seems to be consistent year to year. Why?

13 MS. GIORGIO-FOX: I can tell you why
14 the number may seem large. If you remember
15 several years ago, there was an issue about
16 how we investigated and coded incidents of
17 sexual assault. And so as a result of that,
18 the protocol that's used in the Special
19 Victims is extremely stringent. And if in
20 doubt, we're going to code it rape and then
21 we'll reclassify it.

22 COUNCILMAN NUTTER: I appreciate
23 that and respect the fact that we're at least
24 coding them properly and we're categorizing
25 them correctly.

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2 What I'm now concerned about is what
3 are we doing to make the numbers go down
4 because, they have been so consistent at least
5 over the last four years and possibly further
6 back? Why are there so many rapes in the
7 City?

8 MS. GIORGIO-FOX: I would have to do
9 a much large analysis. As of right now, we
10 have 196 as of last Friday for this year so
11 far.

12 COUNCILMAN NUTTER: How does that
13 compare to the two and a half month period
14 last year?

15 MS. GIORGIO-FOX: 227 last year.

16 COUNCILMAN NUTTER: 227 last year
17 this time. And how many now?

18 MS. GIORGIO-FOX: 196. So the
19 difference probably isn't that great. But I
20 will tell you this, that weekly, just
21 anecdotally at COMSTAT, we go over every one
22 of them. AND there are a large number that
23 are non-stranger rapes. Not that they're
24 acquaintances, there are individuals WHO
25 recognized to the female. And I guess one of

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2 my thoughts is we have victims who are more
3 willing to come forward now because of the
4 professional treatment that they're getting by
5 us. So if there are 10 or 12 in a given
6 district in a given month, there maybe 1 or 2
7 what we would stranger assignments. But the
8 others are women who are coming forward.

9 COUNCILMAN NUTTER: Well, what are
10 we doing from a public information and
11 education standpoint to reduce these
12 incidents? What messages are we delivering?
13 How much information are we giving to
14 potential victims or women in general as to
15 either how to protect themselves, what to look
16 out for?

17 We had a recent series, was that
18 Feltonville or maybe the lower Northeast.

19 MS. GIORGIO-FOX: The lower end of
20 the Northeast.

21 COUNCILMAN NUTTER: A man, five
22 different incidents. What has concerned me
23 about that in the past is that it seems -- I'm
24 not saying that it is -- it seems that only
25 after a series of these incidents, and I have

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2 no idea what it takes to investigate these
3 matters and try to connect the dots, but it
4 seems like the individual in some situations
5 gets to go almost a spree for a while before
6 there's any public announcement that there's
7 something going on.

8 And obviously, in the last situation
9 I think almost within a week of the
10 announcement, the person was caught by, I
11 think, two police officers who kind of figured
12 it out pretty quickly, observed something and
13 grabbed him. But all during that time period
14 where the investigation is going on or
15 whatever else is going on, we have women in a
16 very dangerous, vulnerable, and suspecting
17 mindset with no information out there. How do
18 we improve that?

19 MS. GIORGIO-FOX: Well, I hate to
20 admit this. I would say that one the reasons
21 that the dots get connected more quickly in
22 some assignments than in others is our ability
23 to have DNA analysis. Prior to this, and this
24 is Deputy Commissioner Brennan's bailiwick,
25 but just in general terms. Those six jobs

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2 that got connected got connected because of
3 DNA. In none of the cases could the women
4 have identified the perpetrator.

5 COUNCILMAN NUTTER: Because the
6 methodology.

7 MS. GIORGIO-FOX: Because of the
8 methodology. In some cases, however, where
9 the identification is clear and we're able to
10 get some kind of a picture drawn, certainly
11 that would be put out much more quickly. But
12 I can tell you that when Commissioner Brennan
13 gave us those six, we had not connected those
14 dots at all investigatively. So while it's
15 upsetting to get them that way, certainly 10
16 years ago we wouldn't have gotten those
17 connections. So there is a positive bend to
18 this.

19 And what happens is, when the DNA
20 come back as a match, every once in a while he
21 really hits a home run gives us the
22 individual's name as well. And then he really
23 had a royal flush because he gave us the
24 individual in jail in another jurisdiction.

25 But the truth of the matter is

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2 because of the methodology of a lot of these
3 sexual assaults, it's often very difficult for
4 the female to provide us with any information,
5 and that's why the rape kits and the DNA
6 analysis and the clothing that's gathered,
7 which in some cases is process, is so
8 important.

9 The second piece of your question,
10 which I think from a Police Department
11 standpoint we can answer in a very positive
12 way, is that our relationship with the women's
13 group, with the Women's Law Project and Women
14 Against Rape, has been absolutely incredible
15 since the time of the complaints. The Women's
16 Law Project still regularly goes up to Special
17 Victims and randomly reviews cases. At then
18 Commissioner Timoney's approval and now with
19 Commissioner Johnson's, they are extremely
20 pleased with the manner in which the
21 assignments are handled. They've never
22 produced for either of us any assignment that
23 they felt wasn't handled properly. Because of
24 the positive relationship with them, we now
25 have many of the women shelters who share

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2 materials with us. The Commissioner put
3 together a Victims Services Division primarily
4 to deal with incidents of domestic violence
5 and sexual assault, and the relationship, if
6 you were to check with any of these groups, is
7 extremely solid. It's very cooperative. And
8 I think that this is the best treatment that
9 I've seen for female victims in this City
10 since I've been around.

11 COUNCILMAN NUTTER: Lastly in this
12 area, is there any programmatic activity
13 through the City? In addition to whatever th
14 women's groups might be doing, is there any
15 active programmatic activity on our part
16 seeking to deliver messaged to both women and
17 men on this particular issue?

18 For the most part, I assume, through
19 the statistics, I mean, if men aren't engaged
20 in it, then it's mostly not happening. What
21 are we doing on that side?

22 MS. GIORGIO-FOX: The Police
23 Commissioner and Carol Tracy from the Women's
24 Law Project are co-chairs of a task force that
25 the Mayor put together. And on that task

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2 force is every City agency that involves
3 themselves with domestic violence and sexual
4 assault. And so we have DHS represented, we
5 have probation and parole, but we also have
6 groups like Menenergy which is a somewhat
7 City-funded private group as well who deal
8 with males that have anger issues and with
9 sexual assault issues. And this Committee has
10 gotten together, put together their first
11 report for the Mayor, which took approximately
12 six or seven months. Every group that's
13 involved in this has done a presentation, and
14 they've put together a series of
15 recommendations, the purpose of which is to
16 ensure that our victims get holistic
17 treatment. The term they keep using is it's a
18 one-stop shop. They want to be able to go any
19 one of these groups, whether it be the police,
20 DHS, one of the women's groups, and get
21 exactly the same treatment because of the
22 relationship that we all have together. So I
23 can tell you from a City perspective, they
24 really raised the bar.

25 COUNCILMAN NUTTER: Madam Chair, I

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2 have one other question, but I'll wait.

3 COUNCIL PRESIDENT Verna: Thank you.

4 The Chair recognizes Councilman
5 Rizzo.

6 COUNCILMAN RIZZO: I got some
7 interesting statistics from the Fire
8 Department. We talk about the homicide rate
9 and we talk about the murders in the City of
10 Philadelphia. After reviewing the information
11 that I got, I think that the murder rate would
12 be so much higher -- and the reason I tell you
13 this is I asked for information from the
14 medics, the paramedics, which you'll have to
15 agree 15, 20 years ago they did not have the
16 technology to save lives the way they do
17 today. Hundreds and hundreds and hundreds of
18 victims of crime, and I'm talking drug
19 activity against drug activity, the lives of
20 those individuals, these, for lack of better
21 word, these people that involved in the
22 business of crime are killing each other, but
23 our medics are saving their lives by the
24 hundreds every day in the City of
25 Philadelphia. So I think that some day we

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2 really need to know not how many people are
3 dying as a result of gun violence, but I think
4 we need to know how many people are physically
5 being shot every day and being saved by the
6 wonderful paramedics that we have. They don't
7 care whether it's a bad guy or a good guy;
8 their job is to save the life, and they do.
9 So I would love to hear the numbers of not
10 about how many people die as a result, I'd
11 like to know how many people have been shot
12 violently, seriously, but have been able to be
13 saved because of the -- I mean, I see on
14 occasion where police officers put people in
15 the back of their patrol vehicles and race
16 them to hospitals, don't even wait for the
17 medics. So I think some day all these numbers
18 have come together so we really know how bad
19 the situation is in our City.

20 COMMISSIONER JOHNSON: I agree with
21 you. The fact is that shooting victims as of
22 March 13th, we had 322.

23 I was at 17th and Dauphin last week,
24 and I agree with everything you say about the
25 paramedics. I think they're outstanding. We

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2 had one person who was shot six times who was
3 pronounced. We had a 15-year-old boy who was
4 shot three times, and they actually saved his
5 life and then went to the hospital. Not only
6 did the paramedics do a great job, but our
7 hospital in the City of Philadelphia have done
8 an out standing job.

9 So again, the things you say about
10 the paramedics and the fact that police
11 officers -- our directive basically says that
12 you're not to move a person who is shot
13 because you might damage them. But an
14 enormous amount of police officers take
15 shooting victims, to save time, take them
16 right to the hospitals and eventually save
17 their lives.

18 COUNCILMAN RIZZO: Also, it amazed
19 me the number of how much violence is with
20 knives. Not just shootings, but I got some
21 statistics from the Fire Department, the medic
22 side, on the number of -- I just asked them
23 for crime related with guns and knives. And
24 that is significant. What would you say,
25 Commissioner, the number ws so far this year

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2 of shootings in our City?

3 COMMISSIONER JOHNSON: As of March
4 13th, 322 people have been shot.

5 COUNCILMAN RIZZO: And how many have
6 died 71?

7 MS. GIORGIO-FOX: But not all by
8 gunshot.

9 COUNCILMAN RIZZO: Well, all I can
10 tell you, I've than told by a few doctors that
11 work in these trauma units that if it weren't
12 for those firefighters and police officers, a
13 lot of that number would have dead.

14 COMMISSIONER JOHNSON: I agree with
15 you.

16 MS. GIORGIO-FOX: I can tell you
17 this, because I work with YVRP. Years ago, it
18 would be for every three people shot, one
19 would die. And nationwide the numbers are now
20 one in five. For that for every five people
21 seriously injured, but shot is what they're
22 talking about, for every five gunshot victims,
23 one will die. There's no question it's
24 because of medics, it's because of the
25 increased emergency rooms.

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2 COUNCILMAN RIZZO: I'll wait for the
3 Fire Department for that one.

4 Do you have any stats on stabbings?

5 COMMISSIONER JOHNSON: We don't have
6 them with us at this point.

7 COUNCILMAN RIZZO: I'd just be
8 curious just to see how bad it is out there
9 the real number.

10 Did you hear that, President Verna,
11 371 shootings in the City? So we need to do
12 something about the guns. Thank you.

13 COUNCIL PRESIDENT VERNA: Thank you.

14 Councilman Nutter, your light is on.
15 Did you want to be recognized?

16 COUNCILMAN NUTTER: Thank you, Madam
17 Chair.

18 Commissioner, I want to lastly talk
19 about police radio and get from you
20 information regarding staffing levels in the
21 police radio unit. How many people presently
22 work as dispatchers?

23 COMMISSIONER JOHNSON: I'll have
24 Deputy Commissioner Brennan, but I believe the
25 number he told me was 255.

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2 MR. BRENNAN: There's 259
3 dispatchers presently in radio civilian
4 dispatcher.

5 COUNCILMAN NUTTER: 259 civilian
6 dispatchers.

7 Is that in the detail somewhere?

8 MR. BRENNAN: That's what we have as
9 of today.

10 COUNCILMAN NUTTER: Do you know
11 whether there's a line in some of the budget
12 detail that lays out the number of
13 dispatchers?

14 MR. BRENNAN: I think they're
15 looking for it, Councilman.

16 COUNCILMAN NUTTER: That's all
17 right.

18 Now, I was honored to be asked but
19 it was certainly a tragic circumstance. In my
20 first term, we had the well-known tragedy of
21 young Eddie Pollock. And so I had an occasion
22 back at that time to be a participant on a
23 task force to spend some time down at the now
24 police headquarters in the dispatch room and
25 the consoles and the workforce. Now, there

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2 are people who take the calls and then there
3 are people who dispatch the calls. My
4 recollection is that either they sit at
5 separate terminal areas -- this is going back
6 over 10 years -- or maybe in different parts
7 of a larger room. Is that the case?

8 MR. BRENNAN: Right. It's still
9 like that today.

10 COUNCILMAN NUTTER: So there's a
11 call-taker and a dispatcher. And through
12 technology the call-takers call in
13 information, then gets sent to the dispatch
14 room. I know some of doesn't transmit because
15 we don't want the officers going to people
16 houses under circumstances. Is that still the
17 case?

18 MR. BRENNAN: Yes, it is.

19 COUNCILMAN NUTTER: So you've got
20 259 dispatchers. How many call-takers do we
21 have?

22 MR. BRENNAN: I'm sorry. The term
23 "dispatcher" is generic. They're all police
24 communications dispatchers, so some work as
25 call-takers and some work as dispatchers. So

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2 they're not two separate job classifications,
3 they're all the same. So that's 259 --

4 COUNCILMAN NUTTER: So the universe
5 is 259?

6 MR. BRENNAN: Civilians.

7 COUNCILMAN NUTTER: How many are
8 call-takers and how many -- are you going to
9 take me back through what you just said?

10 MR. BRENNAN: It varies every four
11 hours of the day. And what we do is we staff
12 radio by a formula, Councilman, and the
13 formula is based upon the number of calls that
14 we received in that four-hour block of time
15 for the last three years. And we do adjust.
16 Like, for example, if we were going to have
17 the Greek Picnic and it wasn't the same day
18 last year, we'll staff up. If the weather
19 changes, we'll staff up, things like that.
20 Then we have a certain number of calls that we
21 expect them to answer. We divide that by the
22 number of calls received. That becomes the
23 staffing level.

24 COUNCILMAN NUTTER: I understand.

25 Let me ask a couple other questions

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2 in this area. We have 259 now. Do you know
3 how many we had 10 or so years ago at the time
4 of that incident? Obviously, there was a lot
5 of attention around that

6 MR. BRENNAN: Before Pollock, it was
7 the 195, 196 range, and it was raised from
8 195, 196 up to about 258 or 259, just about
9 what is today.

10 COUNCIL PRESIDENT VERNA:
11 Councilman, we were told earlier in testimony
12 that the high point, and correct me if I'm
13 wrong, was 277.

14 MR. BRENNAN: That's correct,
15 Councilwoman. The 277 number came because
16 between 1998 and 2001, the number of 911 calls
17 jumped by a half million during those couple
18 of years. In addition, in radio we added two
19 consoles and a few other things we added to
20 radio which increased our staffing. That half
21 million calls has not dropped. We've gone
22 from about 2.8 million in 1998 to 3.3 million
23 today, and it's pretty much leveled off at 3.3
24 million.

25 COUNCIL PRESIDENT VERNA: So the

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2 high point was 277, they presently have 259,
3 and their attrition rate is 3 a month,
4 correct?

5 MR. BRENNAN: Correct.

6 COUNCILMAN NUTTER: Thank you, Madam
7 President for that.

8 Now, deputy Commissioner, I have to
9 ask you, if the result of the bump from 258,
10 259 up to 277 was caused as a result of a half
11 million increased calls and that level has now
12 stayed the same, is what you're saying, don't
13 we have 22 fewer dispatchers?

14 MR. BRENNAN: Between 277 and 259, I
15 think it's 18.

16 COUNCILMAN NUTTER: Or 18 rather.
17 I'm sorry.

18 MR. BRENNAN: But keep in mind --

19 COUNCILMAN NUTTER: You staffed up
20 at one point to deal with the half million
21 jump --

22 MR. BRENNAN: In all fairness, that
23 277, you never actually get there, ever. You
24 never get there. I explained to Madam
25 President that I would get to say 258, 259. I

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2 might hire 15 to 18 people, but by the time
3 they get out of training, I've lost 6. So the
4 277, you never got there. Probably highest we
5 would ever be would be 270, 271, 272, in
6 around there.

7 COUNCILMAN NUTTER: But in any
8 event, lower than what it was, which was the
9 reason that you increased it in the first
10 place?

11 MR. BRENNAN: Yes.

12 COUNCILMAN NUTTER: So the call
13 dispatchers have gone down, the calls have
14 maintained pretty much a high of 3 million
15 something?

16 MR. BRENNAN: Yes.

17 COUNCILMAN NUTTER: What has that
18 done to pickup time on the calls?

19 MR. BRENNAN: The pickup time has so
20 far since we've dropped to 250, we were
21 actually down to 255 and they called layoff
22 people back. In the cold weather, we've been
23 pretty good. We answer 98 percent of the
24 calls within 2 seconds. That has remained
25 pretty steady over the years. The State

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2 mandates that we handle 90 percent of the
3 calls within 10 seconds, so we are well within
4 what the State requires us by law to answer.
5 I could probably tell you the effect of this
6 when the weather gets warm.

7 COUNCILMAN NUTTER: Okay. But I
8 guess the other question is, are we at the
9 right level?

10 MR. BRENNAN: I think the
11 Commissioner answered that earlier, and he
12 said that we were.

13 COUNCILMAN NUTTER: Tell me a little
14 bit about -- I know there's been discussion in
15 the industry about the increased volume of
16 cellular calls and the inability, I think at
17 the moment, to still identify by location as
18 compared to land line through the enhanced 911
19 system.

20 MR. BRENNAN: Cellular calls now
21 make up about 35 percent of our business, so
22 over a million calls a year we get with
23 cellular. Within a last about 30 days or so,
24 the Police Department and the Fire Department
25 are what's called phase 1 compliant. We have

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2 done the soft work necessary to identify a
3 cellular caller. The cellular phone companies
4 -- I think there's about six, Councilman.
5 They've been notified by law in December that
6 we were going to do this. They have six
7 months to comply with the law to send us the
8 phone number and the cell location from where
9 the phone is coming from. So anytime between
10 now and May when we get a cellular call, we
11 will get in fact the cell number of the person
12 making the call in most cases. And I say in
13 most cases because there are a couple types of
14 phones that present a problem for us. One is
15 those phones that are rented, you know, you
16 buy them and you really don't know who owns
17 them. They have caused, in some cases, a lot
18 of havoc for 911. The other ones are the
19 phones in which service has been disconnected.
20 You know when you get rid of your own phone,
21 911 still works, by law. So if you happen to
22 throw it in the trash and someone picks it up,
23 they can dial 911. Those phones also cause us
24 a lot of havoc.

25 COUNCILMAN NUTTER: So six months

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2 from now the companies are going to -- it will
3 come up on the screen in live time the name of
4 the person to whom the phone is registered?

5 MR. BRENNAN: It will be the cell
6 phone number and the cell cite tower that they
7 hit. And from the cell number, we'll be able
8 to find out who owns the number.

9 COUNCILMAN NUTTER: Well, I
10 understand that, but that's not telling you
11 where the person is.

12 MR. BRENNAN: That's correct.
13 That's called Phase 2 of FCC. We don't have
14 the equipment and neither does the Fire
15 Department. We are in a joint project now
16 with the Fire Department. We expect to be
17 Phase 2 compliant by about January of '06. We
18 have the money for that. The project is
19 moving. And right after that, we will notify
20 the cell companies we're Phase 2 compliant.
21 And some of them will actually send us the
22 data now, we just can't use it. What they
23 send you, Councilman, is longitude and
24 latitude. At that point in time, we will be
25 able to figure out where someone with a

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2 cellular phone is calling from within maybe a
3 hundred feet or so.

4 COUNCILMAN NUTTER: Okay. Last
5 question. Given the challenges that the
6 department continues to face, this is still in
7 the radio room, number of calls, cellular
8 calls, variety of other new services whether
9 it's Live Stop or any other number of things
10 that will come up from time to time, it's your
11 position that with the current number of 255
12 civilian communications dispatchers --

13 MR. BRENNAN: Police communications
14 dispatchers.

15 COUNCILMAN NUTTER: Police
16 communications dispatchers, that there is no
17 decrease in service to the citizens of
18 Philadelphia based on your current complement
19 of personnel?

20 COMMISSIONER JOHNSON: I don't think
21 there is. Deputy Commissioner in charge of
22 it, he can answer himself. I think there's
23 other things that are involved in this. I
24 think one of the things that is involved is
25 the amount of sick time the dispatchers have

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2 been using that we're trying to resolve. But
3 I'll let the Deputy give his own opinion.

4 MR. BRENNAN: I suspect that what
5 will happen is that the time it takes us to
6 answer a 911 call will go up slightly.

7 COUNCILMAN NUTTER: Now, you said
8 the standard was, what, 10 seconds?

9 MR. BRENNAN: Our statistics have
10 been 98 percent. We answer 98 percent of the
11 calls within 2 seconds. The State requirement
12 is 90 percent within 10 seconds.

13 MR. GAITTENS: Councilman, if I can
14 interject. Currently, in anticipation of
15 increased workload over the summertime, we are
16 in negotiation with District Council 33 about
17 a shift change in police radio and certain
18 give-and-take about the sick leave regulations
19 to try and help reduce the amount of sick time
20 so that in all actuality, we'll be able to
21 staff more personnel during those peak times
22 of activity, so that is ongoing now.

23 COUNCILMAN NUTTER: Let me go to
24 Deputy Commissioner Brennan for a second. We
25 are 98 percent in 2 seconds. The State

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2 standard is 90 percent in 10 seconds.

3 MR. BRENNAN: Correct.

4 COUNCILMAN NUTTER: You said that
5 there might be some decline in service. So do
6 we have a range or do we have an upper limit
7 both on percentage of calls and time within
8 which they must be answered?

9 MR. BRENNAN: Well, that upper limit
10 is the state law.

11 COUNCILMAN NUTTER: I understand
12 that. Are we going to adhere to that or are
13 we going to set our own?

14 MR. BRENNAN: Well, the regulations
15 about 911 and how we answer phone calls, a lot
16 of it we comply with a law there. So that is
17 what the law says. I'm just telling you what
18 our stats were.

19 COUNCILMAN NUTTER: I understand
20 that. All I'm asking you is if we're
21 presently at 98 percent in 2, and the State is
22 90 percent in 10, and given all the activities
23 going on, if there was a decline in service,
24 would you have some number between 98 percent
25 and 90 percent and 2 and 10 that would be the

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2 absolute limit that the Police Department
3 would be able to accept for the citizens of
4 this City, notwithstanding whatever the state
5 guidelines are?

6 MR. BRENNAN: I actually haven't
7 thought about that, to be honest with you. I
8 imagine we would hear from the citizens fairly
9 quickly if service degraded that much. So
10 far, we haven't gotten any complaints. I
11 average less than 1 complaint per 250,000
12 calls. I'm not saying that's all the people
13 who do complain because I know you get
14 complains and Councilman Rizzo said gets
15 complains. But official complaints to the
16 Commissioner about 911 service average; less
17 than 1 per 250,000 calls. So I can tell you
18 that we're keeping a very good eye on it.
19 Even today, if we spike of calls, which can
20 happen for a whole lot of reasons, we actually
21 yank people on the dispatchers if there's two
22 on a console, and we'll throw them up to the
23 911 call-taking positions until it calms down.
24 And the supervisors will pitch in too, so
25 we're doing what we can.

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2 COUNCILMAN NUTTER: Maybe you'll
3 gently walk them up to the new location as
4 opposed to throwing them.

5 Thank you Commissioner.

6 Thank you, Madam Chair.

7 COUNCIL PRESIDENT VERNA: You're
8 welcome.

9 The Chair recognizes Councilman
10 Rizzo.

11 COUNCILMAN RIZZO: I want to end at
12 least my participation in this by thanking the
13 Police Department. Two initiatives that I
14 had, which I want to thank Deputy Commissioner
15 Brennan. And Councilman Nutter touched on it,
16 but it was to give the Police Department the
17 ability under exigent circumstances to not
18 need under Homeland Security, the Patriot Act,
19 to be able to fax a document to all of the
20 cell phone providers even though we weren't
21 Phase 1 compliant, to be able to get the name
22 within minutes under most circumstances of
23 where a threatening call came from a cell
24 phone provider. So we met with all the cell
25 phone providers, and Commissioner Brennan

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2 immediately implemented that program. And
3 from what I understand, many attempts to make
4 arrests, and we're just hoping that eventually
5 the Police Department and the detectives will
6 be able to make some arrests and send a
7 message out there that it is not a good thing
8 to call in a bomb threat or some other call
9 that would be disruptive to our City.

10 And then we expanded it after the
11 Commissioner implemented that. We just met
12 this week with Verizon and their executives to
13 talk about the similar threats that come in
14 via telephone to our schools. And we learned
15 in that meeting that the School District is
16 set up to trace these calls that would come
17 in.

18 The reason I'm making it public is I
19 hope if anyone is listening, and media is
20 listening, we want to get the word out there
21 that if you call in a bomb threat from a land
22 line telephone and think you're going to get
23 away with it or a cell telephone, very, very
24 soon you're not going to be able to get away
25 with that. The Police Department has gotten

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2 very aggressive go after the people that make
3 these types of threats to empty an airport, to
4 empty a train station, a school, a business.
5 Their days are numbered.

6 Again, I want to thank personally
7 Deputy Commissioner Brennan for pulling all of
8 these people together on two occasions to
9 address this issue. More important, many
10 times in this business we talk about things
11 but they never can implemented. It has been
12 implemented, and I thank the Commissioner for
13 that.

14 COUNCIL PRESIDENT VERNA: Thank you,
15 Councilman.

16 Commissioner, I certainly want you
17 to know that we are extremely grateful to you
18 and your entire department for all the
19 wonderful work you do. You may not have
20 thought that today with our line of
21 questioning; however, as I said, I think that
22 whoever prepared your budget should definitely
23 go back, review it and certainly submit better
24 figures so that your department will not be
25 hurt by the figures that were presented to us

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2 today.

3 COMMISSIONER JOHNSON: I appreciate
4 that, Council President. Thank you very much.

5 COUNCIL PRESIDENT VERNA: You're
6 welcome. Have a good evening.

7 This Committee will stand in recess
8 until tomorrow morning, Wednesday, March the
9 16th at 10:00 a.m. And the first department
10 that we will hear from will be the Fire
11 Department.

12 Thank you all so very much.

13 (Council adjourned at 5:20 p.m.)

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C E R T I F I C A T I O N

I HEREBY CERTIFY that the foregoing
proceedings of the Council of the City of
Philadelphia of March 15, 2005, were reported
fully and accurately by me, and that this is a
correct transcript of the same.

RE: COMMITTEE OF THE WHOLE

Lisa C. Bradley, RPR