

1
2 COUNCIL OF THE CITY OF PHILADELPHIA
3 PUBLIC HEARING BEFORE COUNCIL COMMITTEE
4 ON PUBLIC PROPERTY AND PUBLIC WORKS

5 - - -
6 Room 400, City Hall
7 Philadelphia, Pennsylvania
8 Tuesday, October 31, 2000
9 2:08 p.m.
10 - - -

11 BILL 000452 - An ordinance granting permission to
12 RCN Telecom Services of Philadelphia, Incorporated
13 to construct, own, operate, maintain, replace, and
14 remove a telecommunications system in, over, and
15 under the public rights-of-way and streets of the
16 City of Philadelphia, and operate and maintain a
17 video programming service over such
18 telecommunications system, pursuant to the
19 provisions governing open video assistance in the
20 Telecommunications Act of 1996, under certain
21 terms and conditions

22 PRESENT: COUNCILMAN JAMES F. KENNEY, Chair
23 COUNCILWOMAN JANNIE BLACKWELL, V. Chair
24 COUNCILMAN DAVID COHEN
25 COUNCILMAN FRANK DICICCO
COUNCILMAN WILSON GOODE, JR.
COUNCILWOMAN JOAN L. KRAJEWSKI
COUNCILWOMAN DONNA REED MILLER
COUNCILMAN RICHARD MARIANO
COUNCILMAN MICHAEL A. NUTTER
COUNCILMAN ANGEL ORTIZ
COUNCILWOMAN BLONDELL REYNOLDS BROWN
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2 P R O C E E D I N G S

3 COUNCILMAN KENNEY: Good afternoon,
4 ladies and gentlemen, the Committee on Public
5 Property is now in session.

6 I'd like to make one statement prior to
7 the beginning of testimony. The issue of cable
8 competition is an important one for the future of
9 the City. Better cable television, phone service,
10 and Internet access are all critical elements if
11 the City wants to be able to attract more
12 residents and keep those that may be considering
13 leaving. As a government, we must ensure that all
14 of our residents have available to them the most
15 up-to-date technology and the greatest diversity
16 of services at competitive prices.

17 Deregulation ultimately provides only
18 benefits to the consumer, and I am very hopeful
19 that this hearing will result in better services
20 and lower prices for all Philadelphians. But at
21 the same time, we must ensure that a level playing
22 field is created for everyone competing so that
23 there is no competitive edge given to any specific
24 company or service. Further, the City must be
25 adequately compensated for its use of its public

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2 rights-of-way.

3 Our current cable franchise holder
4 should be commended for the quality of service
5 they have provided over the years and for the
6 impressive commitment they have shown in helping
7 make our city a better place to live. We should
8 demand nothing less than this high standard for
9 many future service providers.

10 I thank everyone present for
11 participating, and I hope that this hearing will
12 resolve all questions about this very critical
13 issue.

14 This committee has been convened to
15 hear testimony on Bill No. 000452, which is an
16 ordinance granting permission to RCN Telecom
17 Services of Philadelphia, Incorporated to
18 construct, own, operate, maintain, replace, and
19 remove a telecommunications system in, over, and
20 under the public rights-of-way and streets of the
21 City of Philadelphia, and operate and maintain a
22 video programming service over such
23 telecommunications system, pursuant to the
24 provisions governing open video assistance in the
25 Telecommunications Act of 1996, under certain

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2 terms and conditions.

3 Would you please for identification for
4 the record and proceed with your testimony.

5 MR. BURNSIDE: Mr. Chairman, my name is
6 Scott Burnside and --

7 COUNCILMAN KENNEY: Mr. Burnside, even
8 though this system is -- it's not as high-tech as
9 the stuff you brought with you, even though it's
10 new. Would you pull the microphone a little bit
11 closer to you. Thank you very much.

12 MR. BURNSIDE: How's that?

13 COUNCILMAN KENNEY: Very good, thank
14 you.

15 MR. BURNSIDE: Thank you again,
16 Mr. Chairman. I'm Scott Burnside, Senior Vice
17 President for Regulatory and Governmental Affairs
18 for RCN Corporation. And to my right is Mr. John
19 Pitts, Vice President, Area Manager in the
20 Philadelphia area for RCN.

21 Our formal testimony has been filed,
22 our written formal testimony has been filed, and
23 what we would like to do here today is start our
24 presentation with -- and I'll run through just our
25 agenda -- the video, and then we have a little bit

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2 more detailed Power Point presentation on the
3 terms and conditions and details of the agreement
4 as proposed.

5 COUNCILMAN KENNEY: Please proceed.

6 MR. BURNSIDE: Okay, so the first order
7 of business for us is about a four-and-a-half-
8 minute video followed by a Power Point
9 presentation that Mr. Pitts and I will go through.
10 So let's begin with the video.

11 (RCN video shown.)

12 COUNCILMAN KENNEY: Thank you very
13 much, Mr. Burnside, for the additional part of
14 your presentation.

15 MR. PITTS: Thank you, Chairman Kenney
16 and members of the Philadelphia City Council
17 Committee on Public Property. My name is John
18 Pitts, and I am the Vice President and Area
19 Manager for the Philadelphia market, and although
20 RCN is new to this market, I have been a part of
21 the Philadelphia telecommunications industry for
22 over ten years. I was the Vice President and
23 General Manager of Greater Media here in
24 Philadelphia from 1994 to 1999, and that's after
25 being the Director of Engineering for four years

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2 prior to that. As Vice President and Area
3 Manager's for RCN's Philadelphia market, my goal
4 is to deliver the same high-quality service that I
5 did in my previous role.

6 I'd like now to begin with a short
7 presentation. What I plan to cover is who we are,
8 talk a bit about our services, the idea that
9 Philadelphians want choice, and then follow up
10 with RCN and our commitments to the community.

11 Let me start with who we are.
12 Basically, we are the first and largest single
13 provider of cable TV, local and long-distance
14 telephone, high-speed Internet, all over our
15 state-of-the-art fiber optic network. And one of
16 the driving forces behind us being able to offer
17 and deliver this revolutionary service is the
18 substantial capital backing that we've been able
19 the achieve over the years.

20 This map depicts the areas where RCN is
21 currently in operation, already offering service.
22 The residents in these areas are enjoying the
23 benefits of competition, and as you can see from
24 the map, we are located in seven of the ten most
25 densely populated markets in the United States.

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2 And it's important to note that in each of these
3 markets, we are funded through profitability.

4 In this market, residents are already
5 enjoying the benefits of competition. The towns
6 that you see listed there are Folcroft, Ridley
7 Township, Eddystone, and Sharon Hill and already
8 have the benefit of having competition because of
9 RCN. We currently have other towns under
10 construction in that area and our reach is
11 expanding every day.

12 Now that you know who we are, let me
13 talk a little bit about our services. We brand
14 our packages as:

15 Resilink, and Resilink is more than
16 just cable TV; actually, it's a package of cable
17 TV, high-speed Internet, and local and
18 long-distance telephone, as you see there.

19 Our cable component -- the cable
20 component as a package is 85 basic channels, and
21 the basic includes Disney, an 18-channel digital
22 tier (we brand that Digitalvision), 45 channels of
23 CD-quality music, multiplex premiums, and over 35
24 pay-per-view channels.

25 And we've decided to include the map

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2 that depicts our phone territory, just because
3 it's such a powerful visual. You see the area
4 codes listed there, 610, 215 and into Delaware
5 302? All of our customers can call into those
6 areas for a flat fee, no extra charge. We feel
7 that that provides a significant savings to our
8 phone customers.

9 Our bundles come in four different
10 varieties. We have them branded as bronze,
11 silver, gold, and platinum. Each of the packages
12 have a different combination of two or three
13 services with a variety of feature sets, and they
14 range in price from \$69 to \$139. And there are
15 details of these packages in the written testimony
16 that you all have. (RCN literature not provided
17 to stenographer for attachment hereto.)

18 I've touched on the prices of our
19 bundles; now I want to talk a little bit how
20 competition affects prices. I'm sure many of you
21 have seen this headline and most of us know here
22 that competition and price have been a hot topic
23 in the City lately. As you can see from this
24 front page from the 15th of this month's
25 Philadelphia Inquirer headlines outlining cable

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2 prices, noting that Philadelphia has amongst the
3 highest cable rates in the country. Now, we're
4 going to demonstrate later in this presentation
5 that competition does in fact lower rates. And
6 that's only one of the benefits of RCN coming into
7 Philadelphia, and this article is also in your
8 testimony.

9 Now let me show what the network looks
10 like and describe how it works. Our local network
11 originates with a mega pop that you see here, it's
12 located in Montgomery County. The mega pop houses
13 our Lucent five-year (unintelligible) switch,
14 which controls all of our phone products, a
15 digital (unintelligible) and Internet routing
16 equipment for our cable modems. There's a
17 self-healing fiber optic silent ring that circles
18 the entire metropolitan area.

19 We then strategically place hub sites
20 near large pockets of homes. Now, these hub sites
21 are actual structures, usually between 5 and
22 10,000 square feet in size. And in those hub
23 sites, we house local video equipment for local
24 video insertion. It also acts as a sort of a
25 central office for our telephone product. There's

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2 also equipment that controls cable modems just for
3 the pockets of homes that they serve.

4 Once fiber leaves, the hub site, it
5 travels through the neighborhoods, either aerial
6 or underground, depending on the area that we're
7 in, feeding fiber optic nodes. Those are the
8 devices that you see there. That's actually the
9 transition point from fiber or glass to RF, or
10 coaxial cable.

11 It's important to note that from the
12 hub site up until those fiber nodes, it's all
13 fiber. And those nodes are no more than 900 feet
14 from any house that we serve, so we're driving
15 fiber deep, very deep into the system.

16 From the fiber optic nodes, we go with
17 coaxial cable to telephone poles or to a pedestal
18 right in front of the home that we're going to
19 serve. And then using drop-cable, the typical
20 drop coaxial cable that the incumbent cable
21 companies use, we feed all of the homes in the
22 neighborhood.

23 Once we're at the home, we place a
24 device on the side of the home called the "remote
25 subscriber unit," or RSU. And this is a smart

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2 device that is used to control all of the services
3 in the home. From that device, we feed coaxial
4 cable, and generally, it's the same cable that's
5 already in the home, to feed the computer in the
6 home for high-speed Internet service on the same
7 coax to the television for our video product or
8 cable television product. And then using twisted
9 pair, it's still fed from this RSU, but twisted
10 pair, and again, it's typically the wire that's
11 already in the home, and we feed the telephones in
12 the home for local and long-distance telephone
13 service. And it's important to note that that's a
14 full-featured telephone set, all of the features
15 that customers are used to hiring.

16 Now let's talk about competition, a
17 core element of RCN as corporate philosophy, and I
18 can tell you that the people of Philadelphia want
19 the competition. According to an independent
20 study that we commissioned by TNS Intersearch, a
21 well-respected research firms, and the full
22 results of this study is in your testimony,
23 Philadelphians are strongly in favor of choice.

24 As you can see from the top line
25 results here: 79 percent feel that competition

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2 will increase a variety of programming; 81 percent
3 feel that competition will improve customer
4 service; 83 percent feel competition will improve
5 overall cable service; and amazingly, 84 percent
6 favor just having a choice of cable companies.

7 Now, is there any wonder why the
8 incumbent cable operators would prefer that we not
9 enter the market with these kind of numbers? We
10 realize that no monopoly gives up their power
11 voluntarily, but I think this is a clear
12 indication that Philadelphians would like to have
13 the opportunity to have choice.

14 It's not just -- the Philadelphians are
15 not alone in their belief of what competition will
16 bring; the FCC has actual findings that mirror
17 these responses. The sixth annual FCC report,
18 which you see here a quote from it -- and
19 actually, the report is included in the testimony
20 -- clearly states that when incumbent cable
21 operators are faced with competition, they do a
22 number of things. They respond by lowering
23 prices, adding channels at no additional cost, and
24 improving customer service. It's important to
25 note that this finding from the FCC is based on

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2 what actually points happens where competition
3 exists. This is not theoretical.

4 Let me talk for a minute now about how
5 we will actually bring competition to the citizens
6 of Philadelphia through our construction plan.
7 This map depicts our build schedule, and we plan
8 to construct our network in cable franchise areas
9 originally designated as Areas 4 and Areas 3.
10 That is, the northeast, north, and northwest
11 sections of the City. You see the numbers that
12 start from the upper right and sort of work their
13 way down from 1 to 7 are actually the years that
14 we plan to construct each of these neighborhoods.
15 And by the end of our third year of construction,
16 we will be providing services to areas including
17 Lexington Park, Bustleton, Torresdale, Holmesburg,
18 Feltonville, Hunting Park, and Juniata Park.

19 COUNCILMAN KENNEY: I'm sorry,
20 Mr. Pitts, that's at the end of seven years?

21 MR. PITTS: Those that I just listed
22 are at the end of three years.

23 COUNCILMAN KENNEY: Three years, thank
24 you.

25 MR. PITTS: Yes. We project the entire

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2 project --

3 COUNCILMAN KENNEY: I'm sorry. So we
4 understand the presentation --

5 MR. PITTS: Yes.

6 COUNCILMAN KENNEY: -- the numbers that
7 exist in here are the 1, 2, 3, 4, 5, they
8 represent years?

9 MR. PITTS: Yes.

10 COUNCILMAN KENNEY: Okay. So as we
11 move down from far Northeast down, the first year,
12 second, third, and so on?

13 MR. PITTS: Exactly.

14 COUNCILMAN KENNEY: Okay, thank you.
15 Please proceed, I'm sorry.

16 MR. PITTS: Can we go back to that
17 slide.

18 COUNCILMAN ORTIZ: Could you go back to
19 that map there?

20 COUNCILMAN KENNEY: Here it is.

21 COUNCILMAN ORTIZ: Yeah. Do you cover
22 North Philadelphia at all?

23 MR. PITTS: Yes. Area -- you see the
24 number 3 between the two 5's, that actually is
25 Juniata Park, Huntington Park, Feltonville.

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2 Actually, the area that we are projecting to build
3 is the exact same area that Comcast operated for
4 the existence of their first term here in
5 Philadelphia. So it's down to Susquehanna Avenue,
6 all of the Areas 3 and 4.

7 COUNCILMAN ORTIZ: So the other parts
8 that are not numbered, those areas you don't plan
9 to cover at all?

10 MR. PITTS: The areas that have Areas 1
11 and 2?

12 COUNCILMAN ORTIZ: No, the gray areas.

13 MR. PITTS: The gray areas are
14 Franchise Areas 1 and 2. Those areas are not
15 included in our build schedule.

16 COUNCILMAN KENNEY: At this point.

17 MR. PITTS: At this point. Those are
18 areas that are -- right, they are included in this
19 application.

20 COUNCILMAN KENNEY: Please proceed.

21 MR. PITTS: But it is important to note
22 that this is the exact -- this is the identical
23 area that Comcast operated, I guess, for the first
24 ten or fifteen years.

25 Let me move on to talk about

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2 facilities. We plan to set down roots in the
3 City. We need -- in order to operate, we've
4 projected that we will have 60,000 square feet of
5 technical operations space, occupying two centers,
6 employing -- or housing 200 employees. In terms
7 of hub sites, the hub sites that I showed you, the
8 5 to 10,000 square-foot buildings, between 4 to 6
9 sites, totaling 60,000 square feet, with probably
10 30 people working, and general office space for
11 positions such as sales, marketing, and provision
12 and things of that nature, another 20,000 square
13 feet in 2 sites, or 120,000 -- I'm sorry, 120
14 people.

15 By entering Philadelphia, we will
16 create many business and employment opportunities
17 I'd like to talk a little bit about those right
18 now.

19 We project that to build our network,
20 we will spend somewhere in the area of
21 \$250 million, employ 50 to 60 small-business
22 contracting firms, that will, in turn, give jobs
23 to 400 to 500 individual subcontractors. And
24 that's for the areas you see listed there --
25 engineering, make-ready network construction, and

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2 hub site construction. And there are obviously
3 significant wage tax -- positive wage tax
4 implications there.

5 And we're very committed to partnering
6 with MBEC, the Minority Business Enterprises
7 Council, to use approved vendors in construction
8 in the Philadelphia area for the areas that you
9 see -- you see most of the construction hub site
10 suppliers. In fact, we've already started to
11 utilize their approved vendors list for our
12 Delaware County operation.

13 In the area of other jobs, we project,
14 in order to support the Philadelphia market, we
15 will hire somewhere in the area of 350 jobs --
16 that is, 350 new jobs -- in areas that you see
17 listed. There is installation and repair,
18 maintenance, sales, marketing, engineering
19 management, some back office, with a projected
20 payroll of \$14 million per year. And we just
21 calculated the wage tax calculation there of
22 \$680,000 per year. And these are not low-paying
23 jobs; these are management jobs in all of the
24 areas that you see listed there, high-tech
25 positions.

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2 Now, we're committed to diversity.
3 It's another one of our core principles. Thirty
4 percent of all of our jobs in all classifications
5 -- and this is in the testimony, in the OVS
6 agreement -- will go to minority employees, and 20
7 percent of all jobs will go to women. As we
8 stated before, we are committed to partnering with
9 MBEC, and we've discussed these goals with them,
10 and we are all working together.

11 Now, to speak about our commitments to
12 the City and also to the community, I'm going to
13 turn the mike back over to Scott Burnside.

14 MR. BURNSIDE: Thanks, John.

15 There's a requirement in the 1996
16 Telecommunications Act that when a competitive
17 over-builder like RCN enters a city or a market,
18 the license to provide service must contain terms
19 and conditions that keep the city whole. You can
20 go ahead and flip the next one.

21 So customers who choose to go from one
22 cable company to another can do so without causing
23 any financial harm to the City. The terms and the
24 conditions of the RCN-Philadelphia agreement must
25 exceed those level playing field requirements, and

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2 specifically they include:

3 A \$1.875 million commitment consisting
4 of a \$1.125 million commitment to area public
5 access capital support;

6 (Applause.)

7 MR. BURNSIDE: A \$250,000 grant -- I'm
8 sorry, a \$250,000 commitment to government access
9 capital support;

10 A grant of \$250,000 for educational
11 access;

12 Employment training and subcontracting
13 contribution of \$250,000;

14 And the PCDC loan fund of \$250,000 for
15 the benefit of MBES and WBEs.

16 Go to the next one.

17 In addition, as you can see from this
18 particular slide, the commitment contains:

19 A five-channel public access;

20 A five-channel educational access;

21 And a two-channel governmental access
22 commitment, in addition to leased access channels,
23 as needed;

24 (unintelligible) programming for
25 municipal services and institutional services.

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2 Now, I would like to make the following
3 statement with respect to public access. We've
4 set aside a total of 12 channels, 5 of which are
5 for public access. We did so because the
6 incumbent cable operator has a similar
7 commitment. RCN believes that the commitment of
8 channel capacity and the supporting capital
9 commitments are real; therefore, we want to
10 acknowledge Philadelphia Community Access
11 Coalition and tell you that we view those
12 dedicated channels as a viable way to attract
13 customers to RCN.

14 (Applause.)

15 MR. BURNSIDE: Working with the City
16 and in accordance with the City's procedures,
17 establishing an access corporation, RCN will have
18 publicly provided programming on the air for our
19 customers' enjoyment when we provide service.

20 (Applause.)

21 MR. BURNSIDE: Now, with respect to our
22 commitments to the community, I want to say -- and
23 actually, I want to echo, Mr. Chairman, what you
24 said at the outset: RCN, we all have great
25 respect for our competition, they've set a high

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2 standard for good corporate citizenship. And RCN,
3 as we build our business in Philadelphia, will do
4 our very best to meet or exceed that kind of
5 corporate citizenship because I think that's what
6 will help us gain market share and a foothold in
7 this market. And you can see from the various
8 overheads that are rolling through what we have
9 committed to.

10 So in conclusion, we're just going to
11 wrap up by sort of summarizing what we've talked
12 about here for the last few minutes.

13 A \$250 million commitment in
14 construction for people, facilities, and the
15 delivery of network:

16 Several hundreds of new jobs;

17 A \$1.875 million contribution to public
18 education and government service;

19 And we thoroughly believe that we, on
20 one hand, have demonstrated our capability and our
21 sincere interest to compete here in Philadelphia,
22 and we believe that Philadelphia is absolutely
23 ready for competition.

24 And that concludes the formal
25 presentation.

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2 COUNCILMAN KENNEY: Thank you very much
3 for your presentation. It was well-organized and
4 very interesting to watch and listen to.

5 Before we go to questions from members
6 of the committee, I have a few requests for
7 information that I want to give to you now so
8 you'll have an opportunity to try to get this
9 information.

10 And I would suggest that any
11 individuals here working for you at RCN or Comcast
12 or any other interested department, when questions
13 are asked for information, that someone be
14 responsible for kind of taking those notes and
15 making sure that we can get this information,
16 whether it's written information or verbally
17 responded-to information as soon as possible.

18 From my perspective, there's a couple
19 things I would like to see that you may or may not
20 have access to. First of all, I'd like to get
21 copies of all the agreements that RCN has with all
22 of the surrounding communities -- Folcroft, Ridley
23 Township, Sharon Hill -- if they are, in fact,
24 able to be provided from any proprietary
25 standpoint. I'd like to see what similar

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2 relationships and deals have been made with those
3 communities.

4 I'd like, if you have access to, the
5 demographics by race and income of areas -- the
6 proposed areas for Service Areas 3 and 4. And
7 also, if you have it, because of your planning in
8 the future, the race and income demographics for
9 Service Areas 1 and 2.

10 Additionally, I'd like to know if you
11 could possibly provide us with a list of your
12 current subcontractors, what services they
13 perform, and where they are located, as it relates
14 to your regional business here already in
15 Philadelphia.

16 And if you could provide for the Chair
17 some diversity and demographic information on
18 employment in cities like -- comparable cities to
19 Philadelphia -- Boston, Chicago, not necessarily
20 Seattle, but some cities that -- four or five
21 cities that are comparable to Philadelphia in its
22 diversity and in its ethnic breakdown, okay?

23 So the Chair -- I think Councilman
24 Clarke had a question, and then we'll go through,
25 and I have some additional questions to ask.

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2 MR. BURNSIDE: Excuse me,
3 Mr. Chairman. Several, but not all, of those
4 issues, as I was writing them down, I think we can
5 and are prepared to address here now. So if you
6 want to go through that list, fine. If you want
7 to go to other questions --

8 COUNCILMAN KENNEY: Well, let me give
9 you a chance to mentally prepare to answer the
10 questions that you can answer today, and then
11 we'll go through some of the Councilmembers'
12 questions now. So I'm sure you have enough staff
13 back there to work away at it, unless you have
14 this all up here.

15 MR. BURNSIDE: Okay.

16 COUNCILMAN KENNEY: Okay, I didn't
17 think so.

18 COUNCILMAN CLARKE: Thank you,
19 Mr. Chair.

20 Mr. Chair, accurately, you touched base
21 on a couple of questions that I was going to ask
22 with respects to the demographics. Could you also
23 include the current usage by any individual in the
24 two areas in question with any cable franchise.
25 I'd like to see what's going on there in those

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2 particular areas as it relates to subscribers
3 currently.

4 MR. PITTS: We wouldn't have that
5 information.

6 MR. BURNSIDE: I'm not sure if --

7 MR. PITTS: If the question is current
8 subscribership to cable TV in those areas that the
9 incumbent operator has?

10 COUNCILMAN CLARKE: Yes. You have no
11 idea of that?

12 MR. PITTS: I think that the City would
13 have a better feel for that than we would.

14 COUNCILMAN CLARKE: All right. So what
15 you're telling me is that when you made a decision
16 to select these two areas, you had no sense of
17 what the current subscriptions were in that area?

18 MR. PITTS: Generally speaking, but I
19 wouldn't have a number that I would want to give
20 as testimony.

21 COUNCILMAN CLARKE: You have no idea?

22 MR. PITTS: I said, generally speaking
23 -- as I said at the outset, my history is, I've
24 been in cable TV in this market for ten years, so
25 I have a general feeling for the level of

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2 penetration, and some of the business decisions
3 we've made were based on some of those things.

4 But in terms of how many customers, the
5 cable companies that exist now have, that would be
6 a better question for them than for us.

7 COUNCILMAN CLARKE: So the answer is
8 you don't know.

9 MR. PITTS: The answer is specifically
10 I do not know.

11 COUNCILMAN CLARKE: You do not know,
12 okay.

13 And in terms of your selection of those
14 initial areas for a fit-out, what was the basis
15 for that decision?

16 MR. PITTS: (To Mr. Burnside.) Do you
17 want to answer?

18 MR. BURNSIDE: Yeah.

19 There were a number of things that went
20 into that decision. I think it's fair to say that
21 we arrived at that decision jointly during the
22 negotiations process with the City. And I suspect
23 that when they have time to testify, they will
24 give their own opinion.

25 But we selected two franchise areas

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2 because we thought that it was reasonable to
3 expect us to build at least two. It is probably
4 unreasonable to expect any one company to build
5 all four at the same time, in a timely fashion.
6 So rather than try to do a citywide franchise with
7 build-out schedules that could, in fact, extend
8 beyond a reasonable time frame, we scaled it to
9 and used the existing segmentation of the City in
10 four franchise areas.

11 COUNCILMAN CLARKE: So it had nothing
12 to do with your ability to wire above-ground? I
13 mean --

14 MR. BURNSIDE: Well, there are -- you
15 want to --

16 MR. PITTS: Yes. There are aerial and
17 underground areas as well as backyard -- I mean,
18 rear attachment in all areas. So, no, it wasn't.
19 And we do aerial and underground builds in other
20 cities. So it. . .

21 And if I understand your question
22 correctly --

23 COUNCILMAN CLARKE: I mean, I'm just
24 trying to get a sense of your business decision,
25 and if you're saying that the City essentially

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2 told you to go to those two areas initially, then
3 so be it, and then I'll have ask those questions
4 of the City as to why did we make those
5 determinations that you should go there.

6 But you kind of gave me the impression
7 that you kind of just threw a dart on the board
8 and decided to go in those two franchise areas. It
9 has nothing to do with, you know, current
10 subscriptions, it has nothing to do with above-
11 ground or below-ground wiring? I mean, it's just
12 an area that you decided to go in?

13 MR. PITTS: Well, one thing that --
14 from our aspect, the fiber sonic ring that we're
15 going to use to feed into the City is coming from
16 the north, and it would extend down. So whether
17 we were building Areas 1 and 2 or Areas 3 and 4,
18 we would still have to build through Area 3 and 4
19 to get to Area 1.

20 COUNCILMAN CLARKE: So it was closer to
21 the electrical outlet, in other words?

22 MR. PITTS: Well, I mean, that's --

23 COUNCILMAN CLARKE: You need an
24 extension cord to get down to the other area.

25 MR. PITTS: I mean, there were many

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2 facets to the decision. From our aspect, that was
3 one thing that did look at, but it was sort of a
4 mutually-decided thing on which areas we would
5 build, after deciding that we weren't in a
6 position or it didn't make sense to build all
7 four, we had to choose two. And it wasn't
8 underground -- it wasn't for any of the reasons
9 that you mentioned -- underground, arterial, or --
10 I mean, a technical consideration that made sense
11 to us. Once we came to that decision, okay, now
12 we will be starting an area that is directly
13 connected to our (unintelligible) that feeds the
14 area. So technically, it does make sense.
15 COUNCILMAN CLARKE: Okay.
16 COUNCILMAN KENNEY: A question that --
17 MR. BURNSIDE: I --
18 COUNCILMAN KENNEY: I'm sorry, go
19 ahead.
20 MR. BURNSIDE: I just want to add one
21 other thought to that process. And, again, I
22 think that there certainly is room for your own
23 administration's input into how we collectively
24 came to this agreement because, obviously, there
25 were two sides at the table. But originally, we,

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2 from a regulatory perspective, filed an OVS
3 application, which does not require --

4 COUNCILMAN KENNEY: Can I ask you
5 another question, 'cause there's three of us at
6 least, and maybe more, at the table. And as you
7 answer that question, what we don't understand is
8 why this is an OVS development and not simply a
9 franchise agreement. And what -- and the City has
10 the same question to answer when they come up, why
11 this is an OVS agreement and not a franchise
12 agreement, as all other operators that have served
13 cable service in the City have done.

14 MR. BURNSIDE: Well, it's actually an
15 interim OVS agreement that transitions to a
16 franchise. It has many of the same properties --
17 this agreement has many of the same properties,
18 including full build-out of each of the two
19 franchise areas.

20 COUNCILMAN KENNEY: What's the
21 advantage or disadvantage -- well, what's the
22 advantage to the company by having an interim OVS
23 agreement as opposed to a full-blown franchise
24 discussion? I mean, obviously, these discussions
25 have been going on for quite some time, back into

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2 the last administration. Why would it not simply
3 have been done as a franchise as opposed to an
4 interim agreement?

5 MR. BURNSIDE: That's -- that really is
6 a question that I cannot answer, except by saying
7 that for all intents and purposes, the content in
8 this agreement is a franchise agreement. There is
9 very little difference. And we're prepared to do
10 and meet all of the obligations of a franchise.
11 In fact, most of them have already been pounded
12 out in this agreement, so --

13 COUNCILMAN KENNEY: You're speaking to
14 novices here about the details. I wasn't here
15 during the last go-round cable discussion. In the
16 Public Property Committee, we did some stuff with
17 Comcast and came in to take over these -- purchase
18 these other companies.

19 But the issue of -- considering the
20 length of time that's gone on in this discussion
21 and considering the fact that you say you have no
22 problem doing a franchise agreement, why is it an
23 interim OVS agreement and not a franchise
24 agreement? And you said you can't answer the
25 question, so I guess it will have to be a question

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2 for the Department of Public Property to --.

3 MR. BURNSIDE: I think it's a fair
4 question. It's not that I can't answer the
5 question. I think it's a question that really,
6 really resides -- the answer resides with the
7 City.

8 COUNCILMAN KENNEY: Okay, that's fair.

9 COUNCILMAN ORTIZ: Could you ask him
10 for really -- as I, just on the record, for those
11 of us who are not into the technology, could you
12 define what an open video system is and then what
13 is that difference between that and the cable
14 system that we're not obviously not here to
15 discuss. And --

16 MR. BURNSIDE: I will try to do that in
17 as short of time period as I can. OVS was a
18 concept that made part of the '96 Telecom Act. It
19 was designed actually to encourage the very thing
20 that's happening here -- competition in the cable
21 market. It was designed and separated distinctly
22 from the franchise concept.

23 In theory, it gives an OVS operator the
24 right to come into a city and, in effect, start
25 offering service. It doesn't require a full

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2 build-out, it does not have all of the same
3 properties that a franchise has.

4 COUNCILMAN KENNEY: By nature, then, I
5 would suppose -- and correct me if I'm wrong. By
6 nature, then, an OVS agreement is an easier and --
7 could it offer an OVS -- a party to an OVS
8 agreement more of an advantage over a franchisee?
9 I mean, there are certain things that are
10 beneficial to the OVS agreement-holder that is
11 distinctly different and less than official to a
12 franchisee, whether they're existing or new.

13 MR. BURNSIDE: Well, Mr. Chairman, I
14 would say that what was intended in the Telecom
15 Act for OVS and what is real are two separate
16 things, because you would presume that in reading
17 the Act and the following rules promulgated by the
18 FCC governing OVS that an OVS operator, whether it
19 be RCN or someone else, come barging into a city,
20 say, Here we are, we're ready to do business, get
21 out of our way. And that's, obviously,
22 inside-the-beltway thinking and not practical
23 reality.

24 So in terms of the content of our
25 agreement, our proposed agreement with the City,

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2 even though it is described as an OVS agreement or
3 an interim OVS agreement transitioning to a
4 franchise, it is, for all intents and purposes, a
5 franchise. It includes a full build-out, it
6 includes all of the commitments to keep the City
7 completely whole. And I think that the
8 distinction is one without a difference.

9 COUNCILMAN KENNEY: Just hold on one
10 second, please.

11 Councilman Nutter has a question.

12 MR. BURNSIDE: There is -- may I just
13 finish one last thought on that process,
14 Councilman?

15 COUNCILMAN NUTTER: Okay, I'm just
16 hanging out. Go ahead.

17 COUNCILMAN KENNEY: Please proceed.

18 MR. BURNSIDE: Okay. With respect to
19 the interim nature of this OVS agreement, again, I
20 don't presume to answer for the City; they will
21 undoubtedly have some answers of their own on the
22 subject.

23 But one thing that the interim
24 agreement does is, it gives you, the City of
25 Philadelphia, the opportunity to see if RCN is in

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2 fact measuring up to its commitments in this
3 agreement. Obviously, it requires us, from the
4 very beginning, to start pooling capital and
5 employ people from the beginning to build the
6 network. We're not going to do that on a simple
7 two-year agreement. It --

8 COUNCILMAN KENNEY: I guess the
9 question is, then, why would -- why would not this
10 have been the attempt to get a franchise agreement
11 from the very beginning? Because I understand
12 this discussion has been going on as long as since
13 1996, and all of that discussion, whether it's
14 with the last administration or with this
15 particular regime of public property, many of
16 whom, if not all, were a part of the last
17 administration's public property department, that
18 this would be a regular franchise. I mean -- and
19 then you have the commitments necessary and the
20 long-term opportunity to build out at a pace that
21 you felt was comfortable and lucrative enough for
22 you to stay in the business.

23 For example, I guess the question is,
24 if you were to come in here and, over a two-year
25 period on an interim agreement, could you then

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2 just pull the plug and decide that you're not
3 going -- it's not worth it and that you move on?
4 As opposed to signing a regular franchise
5 agreement for a specific length of time, more than
6 two years?

7 I mean do you have an exit, do you have
8 the ability to exit with an OVS agreement as
9 opposed to what you would have with a franchise?

10 MR. BURNSIDE: The -- no. The -- the
11 liabilities in this agreement, and I think they
12 are in Section 4, Page 53 of the OVS agreement,
13 liquidated damages are, I believe, exactly what
14 they would be in a long-term franchise agreement
15 and will, in fact, be --

16 COUNCILMAN KENNEY: I'm sorry, where,
17 where --

18 MR. BURNSIDE: It would be in the OVS
19 agreement itself, Section 4, Page 53.

20 COUNCILMAN NUTTER: Where is that
21 document? Where is that document?

22 MR. BURNSIDE: It's Article 2 in your
23 --

24 COUNCILMAN NUTTER: Where is the
25 document, in the book?

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2 MR. BURNSIDE: Yeah, it's in the
3 binder. Yes, sir, in the binder.

4 I can quickly summarize.

5 COUNCILMAN NUTTER: Which tab?

6 COUNCILMAN KENNEY: What was the page?

7 MR. BURNSIDE: It's Page 53 of the
8 agreement.

9 COUNCILMAN NUTTER: And which tab is
10 that?

11 MR. BURNSIDE: Oh, I'm sorry. I have
12 to correct that. Just one second.

13 MR. PITTS: The entire agreement is not
14 in your binder, but we have our copy hear, and we
15 can distribute it.

16 COUNCILMAN KENNEY: And I have a copy
17 that I've had for a while.

18 MR. PITTS: Right.

19 COUNCILMAN KENNEY: But I would hope
20 that we could get additional copies to either
21 Public Property, or RCN could give the members of
22 the committee and Councilmembers present copies of
23 the OVS agreement.

24 COUNCILMAN NUTTER: Mr. Chairman?

25 COUNCILMAN KENNEY: Yes?

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2 COUNCILMAN NUTTER: I'm sorry. So for
3 the moment, they're saying that the agreement is
4 not in all of the materials that we've received,
5 it's not in the binder?

6 COUNCILMAN KENNEY: Mr. Pitts?

7 MR. PITTS: The entire agreement is
8 not, but we can get that to you very quickly.

9 COUNCILMAN NUTTER: Is there a
10 particular reason?

11 MR. PITTS: No. We've distributed the
12 agreement prior to this distribution, and I'm not
13 --

14 COUNCILMAN NUTTER: I'm sorry. I'm
15 having trouble hearing you.

16 MR. PITTS: I said we distributed the
17 entire agreement previous to our distribution
18 today. And for the members of Council that do you
19 not have it, I will see that you get it before the
20 meeting's over.

21 COUNCILMAN KENNEY: Could you just --

22 MR. BURNSIDE: Let me just -- I can
23 quickly summarize it and you can see the details
24 later on. But, for example:

25 Failure to complete the construction

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2 carries a \$2,000-a-day liquidated damages

3 statement;

4 Failure to comply with any other rules

5 or any other components of the -- in the

6 agreement, \$1,000 a day;

7 Failure to provide data and

8 documentation, \$250,000 a day.

9 So the liquidated damages, the overall

10 liquidated damages section which is 4, I think, is

11 exactly what it would look like in a franchise.

12 COUNCILMAN KENNEY: I mean, hate to

13 keep beating a dead horse here, but if it looks

14 like a franchise, acts like a franchise, competes

15 like a franchise, why is it an OVS agreement?

16 Again, I mean, I'm sorry, but you happen to be

17 sitting at the table, and I guess it is a public

18 property question. But, I mean, if all the

19 elements you contend in your testimony are, in

20 fact, a franchise-like agreement, I see no -- then

21 I can't understand the reason why we're

22 considering an OVS agreement as opposed to a

23 franchise.

24 And if there's some legal -- I mean, if

25 there's people here that can answer that question

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2 or -- I'd be happy to -- I just want to try to --

3 MR. BURNSIDE: Mr. Chairman --

4 COUNCILMAN KENNEY: -- get a record
5 that people read and make sense of.

6 MR. BURNSIDE: Maybe we can add a
7 little bit to the answer by asking -- I'm going to
8 call up Mr. Tom Steel (ph.) --

9 COUNCILMAN KENNEY: Please.

10 MR. BURNSIDE: -- from RCN, who was
11 responsible, in a large part, for negotiating the
12 agreement with the Public Property Department.

13 COUNCILMAN KENNEY: Thank you.

14 (Witness comes forward.)

15 COUNCILMAN KENNEY: Could you please
16 identify yourself for the record.

17 MR. STEEL: My name is Thomas K. Steel,
18 Jr. I'm Vice President and Regulatory Counsel for
19 RCN.

20 COUNCILMAN KENNEY: Have you heard our
21 line of questions?

22 MR. STEEL: I certainly have.

23 COUNCILMAN KENNEY: Thank you.

24 MR. STEEL: We've negotiated a number
25 of interim OVS agreements in other cities; for

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2 instance, the City of Boston, The city of
3 Washington, DC. In New York City, you had a
4 longer-term OVS agreement.

5 I can't speak for the City directly,
6 but I know during our negotiations what was
7 particularly attractive to the City was the idea
8 that they would essentially have two bites of the
9 apple. They could create a franchise -- we move
10 very quickly in OVS agreement into a franchise
11 negotiation, 120 days we're committed to starting
12 a franchise negotiation process, so we move
13 quickly into a franchise process.

14 While we're doing that in over a period
15 of a year or how ever long it takes to negotiate
16 the franchise, the City was intrigued with the
17 idea of having an opportunity to evaluate our
18 performance, and I think that was the key. They
19 saw an example of our -- of an interim OVS in
20 other cities and thought it might work well here.

21 But in every way when we negotiated
22 this, and you'll see that in the appendices,
23 Appendix I has franchise terms. In every way,
24 we've negotiated a franchise pretty much to be
25 able to move quickly into that mode early in the

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2 process, depending on how well we do, I suppose.

3 COUNCILMAN KENNEY: Okay. Councilman
4 Nutter?

5 COUNCILMAN NUTTER: Thank you.

6 MR. STEEL: But, again, I can't speak
7 for the City.

8 COUNCILMAN KENNEY: No, your answer is
9 fine.

10 COUNCILMAN NUTTER: We'll have the City
11 and we'll take them through probably the same
12 questioning process.

13 Do you want a franchise?

14 MR. STEEL: Yes. We fully expect to
15 have one very soon.

16 COUNCILMAN NUTTER: Well, why didn't
17 you just negotiate a franchise agreement, then?

18 MR. STEEL: We were ready to go either
19 way. And we essentially did negotiate a franchise
20 agreement, even though it's called an interim OVS
21 and it has these added terms.

22 COUNCILMAN NUTTER: And it has what?

23 MR. STEEL: And it has these added
24 terms of, you know, two years, and then the other
25 terms for folding it into a franchise.

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2 COUNCILMAN NUTTER: Mm-hmm. From your
3 perspective, what are the pluses and minuses of
4 either an OVS versus a full franchise?

5 MR. STEEL: In these other markets I
6 spoke of in particular, there is a layer of state
7 regulation that would delay our ability for our
8 speed to market. So what the advantage there was
9 that we would have an OVS and then move into a
10 construction mode much more quickly than we would
11 under a state process.

12 COUNCILMAN NUTTER: But you don't have
13 those restrictions here, right?

14 MR. STEEL: No.

15 COUNCILMAN NUTTER: So what's the plus
16 to you and to the City?

17 MR. STEEL: It's really seamless to
18 us. We could go either way; it was the call of
19 the City.

20 COUNCILMAN NUTTER: I didn't hear the
21 last part of what you just said.

22 MR. STEEL: It was the call of the City
23 as to which way they would like us to approach
24 competition.

25 COUNCILMAN NUTTER: But you have no

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2 objection to going the franchise route.

3 MR. STEEL: No. As I said before, we
4 expect to be involved very much in the franchise
5 negotiation with pretty much the terms that are
6 already set in about four months.

7 COUNCILMAN NUTTER: And under this
8 particular agreement, are there any television
9 services involved in what you will be doing over
10 the next few years should this go forward?

11 MR. STEEL: It's principally
12 construction.

13 COUNCILMAN NUTTER: Construction of
14 what?

15 MR. STEEL: We have to build out our
16 network.

17 MR. BURNSIDE: Was the question, are
18 there any television services included in the
19 agreement?

20 COUNCILMAN NUTTER: Yes.

21 MR. BURNSIDE: The answer is yes.

22 COUNCILMAN NUTTER: Okay. Does it
23 involve any other services?

24 MR. BURNSIDE: This development does
25 not. It involves the ability for RCN to provide

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2 cable television or video services in these two
3 market areas or franchise areas.

4 COUNCILMAN NUTTER: Right. And the
5 agreement is for two years, and what will be
6 constructed in the course of that two-year time
7 period? The graphic of the City is not back up on
8 the --

9 MR. BURNSIDE: If you can put the
10 graphic of the City back up, you can read in the
11 presentation the -- are we going to get the map
12 back up? Okay. Then where you see 1 and 2 --

13 COUNCILMAN NUTTER: Mm-hmm.

14 MR. BURNSIDE: -- that will delineate
15 Year 1 and Year 2 of our construction program so
16 that during the interim agreement, we begin
17 construction in 1 and 2 up in the Northeast
18 section.

19 COUNCILMAN NUTTER: And in that time
20 period, at what point in time during the two-year
21 period would someone actually turn on the
22 television set with RCN in service?

23 MR. PITTS: Within Year 1.

24 COUNCILMAN NUTTER: So it only takes a
25 year? How long does it take to build --

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2 MR. PITTS: Well, our plan would be to
3 -- and this is how we deliver service in all the
4 areas that we serve. We would begin construction,
5 and then after a certain portion is built, we
6 would start to offer service while we're building
7 beyond that. So I would suspect that six months
8 into construction, we may be able to service our
9 first customer, while we're moving on with
10 construction.

11 COUNCILMAN NUTTER: In Year 2, how many
12 customers would you anticipate would either be in
13 the coverage area? Obviously, that doesn't mean
14 you sign up everybody whose house you go past, but
15 how many people are you talking about that point?

16 MR. PITTS: I could probably tell you
17 homes better than customers. That will probably
18 take a second for me to get for you.

19 COUNCILMAN NUTTER: Okay.

20 Mr. Chairman, I think questions my have
21 gone beyond the yield that I asked for. It's a
22 new train of mind: I'm actually keeping track of
23 what I'm doing.

24 COUNCILMAN KENNEY: Just in fairness,
25 Councilmember Rizzo has been waiting for a couple

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2 times and we got off on a couple different areas.

3 COUNCILMAN RIZZO: Thank you,
4 Mr. Chairman.

5 COUNCILMAN KENNEY: So the Chair
6 recognizes him.

7 COUNCILMAN RIZZO: I'd like to go back
8 to the slide where you basically laid out what
9 this means for Philadelphia in the areas of jobs,
10 et cetera. I want to make sure for the record
11 that it's clear that all of the jobs that you
12 indicated and the construction jobs, et cetera,
13 will directly benefit Philadelphia.

14 And my question is, what other support
15 outside of the City will support this construction
16 and permanent jobs that RCN will allegedly bring
17 to Philadelphia? I'd like to know beyond
18 Philadelphia, what is not going to be located and
19 housed here within the City limits?

20 MR. PITTS: Our -- the mega pop that I
21 described in the graphic, that has our five-year
22 (unintelligible) switch and our digital
23 (unintelligible), that is actually in Trooper, in
24 Montgomery County.

25 So those -- the functions surrounding

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2 the support of that will still -- will not be in
3 the ear. My office is in that -- is in that
4 facility. All of the technical support field
5 service, dispatch, sales provisioning, that's the
6 group that actually deals with the phone numbers
7 for our phone products, those will all be inside
8 of the City limits.

9 MR. BURNSIDE: And also I guess it's
10 fair to add, in anticipation of the question
11 later, our corporate headquarters will remain in
12 Princeton.

13 COUNCILMAN RIZZO: I could understand,
14 you know, your corporate headquarters being
15 wherever you want them to be, but I can't figure
16 the Trooper part. Could you -- why are you -- why
17 Trooper and not Darrell Clarke's district or some
18 other Councilmatic district or Councilman
19 DiCicco's district?

20 (Applause.)

21 MR. PITTS: Well, we will place
22 facilities inside of the City limits. A technical
23 operation center, which actually I had a picture
24 up of a typical one, we'll have to have one of
25 those per each area that we serve, and that's the

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2 sort of central point.

3 COUNCILMAN RIZZO: But technically is
4 there any reason you need to be in Trooper?

5 MR. PITTS: Well, if you looked at a
6 map of the entire five-county area, Trooper is
7 pretty much dead-center. And technically, when we
8 looked at this whole market, it made sense for our
9 (inaudible) and central switch to be somewhere
10 that was centrally located. Based on growth, it's
11 going to make sense.

12 And besides, we didn't have a franchise
13 there, we didn't have an OVS or a franchise here,
14 we have no operations here. And as we have an
15 operation and we start to gain customers, it would
16 definitely make strategic business sense for us to
17 place the people close to where the work happens,
18 so that's what we'll do.

19 COUNCILMAN RIZZO: Is Trooper a done
20 deal?

21 MR. PITTS: Trooper's up and operating,
22 and it's been operating for over a year now. The
23 services in Delaware County, the customers that
24 we're serving right now, they're fed. Their
25 phones are being fed from being Trooper, their

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2 video is being fed from Trooper.

3 But those -- that main site that feeds
4 hub sites, and those are actually -- I mean,
5 they're not minor structures; these are major
6 pieces of technical real estate that we'll have to
7 get and we'll place those throughout the market
8 that we serve.

9 COUNCILMAN RIZZO: My final question
10 for this round is, the seven-year construction
11 schedule, if I can remember, I believe that the
12 cable companies accomplished the build-out in a
13 shorter period of time, in seven years, maybe it
14 was five. So why --

15 COUNCILMAN KENNEY: Two, two to four.

16 MR. PITTS: Two to four.

17 COUNCILMAN RIZZO: Two to four? Okay.
18 Why is it going to take you seven years?

19 MR. PITTS: Well, we're projecting to
20 take five years per area with overlapping years,
21 that's how get the seven years. We're starting
22 Area 4 in Year 1, and for the first three years
23 that we're building, primarily in just Area 3, and
24 in the third year, we start building in Area 3.
25 So in each area, we're building -- it's taking us

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2 five years to construct, and that's similar to the
3 time frame that the original builds took.

4 MR. BURNSIDE: May I also add to that,
5 sir, that if my history of the original build is
6 accurate, no one company actually built multiple
7 franchise areas in the City of Philadelphia at the
8 same time. There was business acquisitions, but
9 no one constructed. You divide the City into four
10 and you were awarded four separate franchises to
11 four separate companies.

12 And if you equate that -- and I don't
13 want to put words in anybody's mouth, but if the
14 question is, if we had one franchise area, could
15 we build it in four years? the answer is clearly
16 yes.

17 COUNCILMAN RIZZIO: The financing, the
18 dollars to put this system together, is that a
19 factor? And could you just describe briefly?
20 And, again, this is the first time I've had an
21 opportunity to review. And if you've sent other
22 members of City Council documents, I haven't
23 received anything, so I'm working on this cold
24 today.

25 The amount of money that it's going to

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2 take to accomplish that today, is all that
3 financing in place to build this entire system?

4 MR. BURNSIDE: The answer to your
5 question is, yes, it is.

6 RCN is funded to profitability on a
7 corporate basis. We expect that to occur sometime
8 in 2002. Now, at the present time -- and we also
9 say that we have not ever, and continue to say, we
10 have never entered and will not enter a new market
11 without the ability to fully build it out.

12 So in answer to your question, even in
13 theory, if the financial markets stayed closed, as
14 they are right now, on a temporary basis, that RCN
15 would be able to internally fund the build-out
16 beyond 2002.

17 Now, it's highly improbable that
18 financial markets would stay closed for a full
19 seven years, so we will be able to continue on our
20 growth and expansion plan in new markets. But
21 Philadelphia, to RCN, is not a new market. And I
22 -- let me repeat again, we have never come to a
23 market where we couldn't fully build out our
24 plan.

25 So the answer is, yes, the funding is

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2 fully in place to build out in Philadelphia and in
3 all of the suburbs.

4 COUNCILMAN RIZZO: Thank you.

5 Thank you, Mr. Chairman.

6 COUNCILMAN KENNEY: Before I recognize
7 Councilmember Brown, I want to add -- make an
8 addendum to the request for information I had made
9 earlier. Councilmember Tasco is interested in the
10 diversity record in cities like Chicago, Boston,
11 and similar cities to Philadelphia. She would
12 like the employment complement to be broken down
13 into management, operation, sales, and secretarial
14 so that we have an idea as to within that
15 diversity of employees, where people fall in
16 management and in lower levels of the company.

17 Councilmember Brown?

18 COUNCILWOMAN BROWN: Thank you,
19 Mr. Chairman. Good afternoon, gentlemen. Good
20 afternoon.

21 MR. BURNSIDE: Good afternoon.

22 MR. PITTS: Good afternoon.

23 COUNCILWOMAN BROWN: My questioning is
24 in line with what Councilmember Rizzo has
25 mentioned but also more directly in line with what

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2 Councilwoman Tasco has requested and related to
3 the composition and makeup of your workforce.

4 You indicated in your presentation that
5 you anticipate 350 new jobs. Help me understand
6 how you arrived at 30 percent -- and I have a
7 blank here because I don't remember what that was
8 -- and 20 percent women. What moved you to that
9 decision; based on what you've done in other
10 cities or based on what Philadelphia looks like?

11 MR. PITTS: Well, those numbers mirror
12 the targets that the incumbent cable companies
13 have right now. And I can tell you that
14 currently, just using good equal-opportunity
15 employment practices, we're exceeding those
16 numbers right now for our operation in this
17 region.

18 COUNCILWOMAN BROWN: What strategy, or
19 strategies, do you have in place for ensuring that
20 low- and moderate-income residents ultimately end
21 up with opportunities at RCN?

22 MR. PITTS: We're going to extend the
23 current things that we're doing, the job fairs in
24 different neighborhoods, advertising in multiple
25 newspapers, neighborhood newspapers, that sort of

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2 thing, making sure that people know that
3 opportunities exist. We have training programs.
4 We bring people on for our technical jobs that
5 don't need to have the technical skills, but we
6 give them to them.

7 So I think if we continue to act to
8 hire and using the practices that we're using now
9 that we will remain, and continue to be, a diverse
10 something.

11 MR. BURNSIDE: And may I just add to
12 that?

13 COUNCILWOMAN BROWN: Please.

14 MR. BURNSIDE: If you note in the
15 actual agreement, so that it's committed to hard
16 dollars in that area, there is a provision for
17 employment, training, and subcontracting for
18 \$250,000.

19 COUNCILWOMAN BROWN: In this document
20 you shared with us today?

21 MR. BURNSIDE: Well, it is in -- I
22 thought it was in the binder, but it will be in
23 the details of the OVS Agreement, when we get it
24 to you. But it calls for \$250,000 of training,
25 for employment training and subcontract training

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2 and a PCD loan fund.

3 So that there are provisions in the
4 actual agreement that address -- if not entirely,
5 certainly address your issues and your concerns.

6 COUNCILWOMAN BROWN: My third question
7 was very much related to recruitment training that
8 ultimately lead to employment, so you have
9 addressed that.

10 Philadelphia is a union city, as quiet
11 as it's kept. What provisions, what strategy do
12 you have in place for ensuring that RCN honors the
13 tradition of the City?

14 MR. PITTS: We met with Local 98 of
15 BIBW, and we've reached an agreement in principle
16 to utilize Local 98 workers to build our network.
17 And that's a substantial amount of work over the
18 seven years of the build.

19 COUNCILMAN ORTIZ: Could I follow up on
20 that?

21 COUNCILWOMAN BROWN: Sure.

22 COUNCILMAN ORTIZ: Are you current --
23 what -- of your companies throughout, which ones
24 are utilized right now?

25 MR. PITTS: Unionized contractors?

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2 COUNCILMAN ORTIZ: RCN, yeah. Where
3 are you unionized right now?

4 MR. PITTS: We utilize different locals
5 in different cities, like Local 3, we work with
6 them in New York. You may want to add to that.

7 COUNCILMAN KENNEY: Local 3 is IBW or
8 CWA or --

9 MR. BURNSIDE: I can't answer that.

10 MR. PITTS: Boston Edison's, the --

11 COUNCILMAN KENNEY: Local 3 in New York
12 is what trade? I think it's IBW.

13 MR. PITTS: IBW, yes.

14 COUNCILMAN KENNEY: Thank you.

15 MR. BURNSIDE: And also, as John said,
16 the construction in Boston is also IBW, most of it
17 being down by a partner in that market, the
18 electric company Boston Edison.

19 COUNCILMAN ORTIZ: I'd like to -- are
20 you in current litigation for unfair labor
21 practices?

22 MR. PITTS: In our Lehigh Valley
23 system, there is a -- we contested how an
24 affiliation vote was handled by the CWA.

25 COUNCILMAN KENNEY: Let -- I just want

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2 to -- don't mean to interrupt the line of
3 questioning, but there is a witness specifically
4 for that issue, and we can have them respond when
5 that witness gives his testimony.

6 COUNCILMAN ORTIZ: I just wanted to
7 record that so that's on the record.

8 COUNCILMAN KENNEY: Councilmember
9 Brown, are you finished with your questioning?

10 COUNCILWOMAN BROWN: One final
11 question. You did mention that you're very
12 committed to working with MBEC, and "committed" is
13 a nebulous word. But then you were somewhat
14 specific in what that meant. I would only like to
15 suggest and advise you with regards to your goal
16 to ensure equity at all levels, in terms of a
17 diverse workforce, that you consider, talk to,
18 speak with and/or connect with the
19 African-American Chamber of Commerce and the
20 Hispanic -- help me out, Councilman Ortiz. The
21 correct name is what?

22 COUNCILMAN ORTIZ: Latinos.

23 COUNCILWOMAN BROWN: The Latino Chamber
24 of Commerce, to ensure that all of those worlds
25 are touched.

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2 MR. PITTS: We have started that
3 process.

4 COUNCILWOMAN BROWN: Very well. One
5 final question.

6 COUNCILMAN KENNEY: Sure.

7 COUNCILWOMAN BROWN: I did not grasp
8 how you arrived at the decision for the franchise
9 areas that you ultimately selected. So what data
10 or what research, what logic moved you to
11 ultimately select the two areas that you did?
12 Explain that once more so I can get it.

13 MR. PITTS: Well, as Scott Burnside
14 said, we fully agreed that we would do two and not
15 four areas until it makes sense. There are
16 technical reasons why, coming from the north makes
17 sense, because that's where our silent ring comes
18 from. Most of the residential homes -- in Areas
19 1, there's a large commercial area, and it would
20 not really be in -- the R in RCN stands for
21 "residential." We're not a -- primarily
22 commercial is not -- even though we do have a
23 commercial product, we're primarily a residential
24 company. So we're sort of --

25 COUNCILMAN KENNEY: I'm sorry, you're

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2 going to have to -- 'cause I live in Area 1 and I
3 don't understand the characterization of that area
4 as being primarily commercial.

5 MR. PITTS: No, I'm not saying it's
6 primarily commercial. Center City, that is a
7 business area. Again, it wasn't really -- we
8 weren't really avoiding any area, or we weren't --
9 you know, we wanted -- obviously, we want to get
10 into Philadelphia, we want to serve the
11 communities of Philadelphia.

12 Since it made sense not to do all four,
13 we had to choose two and we chose two.

14 COUNCILMAN KENNEY: Okay.

15 MR. PITTS: And it's not -- again, we
16 weren't avoiding anything or choosing something
17 over something else and looking at -- in looking
18 at the shaded areas there and the years that we
19 build them out, it seems like that's a
20 representation of the City of Philadelphia in
21 those areas.

22 COUNCILWOMAN BROWN: Thank you,
23 Mr. Chairman.

24 COUNCILMAN KENNEY: Thank you.

25 Councilmember Blackwell?

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2 COUNCILWOMAN BLACKWELL: Thank you,
3 Mr. Chairman.

4 You mentioned entering other parts of
5 City, and when -- many of us have a severe problem
6 with talking about this as if it's a franchise
7 agreement. We've been through a cable before, and
8 we're not used to having such little information
9 in writing about such an important area.

10 You're planning to move into other
11 areas of the City. What's your timeline for that
12 expansion?

13 MR. PITTS: Other areas?

14 MR. BURNSIDE: Let me take that.

15 MR. PITTS: All right.

16 MR. BURNSIDE: The resources to build
17 this entire city in a timely fashion are simply
18 not available to any one company. We chose what
19 we thought would be -- and I say "we," I mean
20 collectively the City and the company, chose two
21 franchise areas that we think and strongly believe
22 are strong enough to support competition. The
23 City gains some flexibility.

24 It is entirely possible that in this
25 new age of competition that another company, like

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2 RCN, of which by today's count, there are 30 or
3 40, could come to the City tomorrow or the next
4 day and say, We'd like to construct, we'd like to
5 compete in those areas that exist right now, Areas
6 1 and 2. So the City retains some flexibility,
7 knowing full way that the time frame and the
8 resources to build out the entire city simply were
9 unrealistic to ask of one company.

10 And I assure you, from the company's
11 perspective, we fully agree. I mean, \$250 million
12 of construction -- in 7 years to construct in
13 these two areas is a daunting task. And we're
14 anxious to be able to build out the entire city.

15 But my suspicion is that there will be
16 someone else that beats us to it, because
17 competition makes sense, it's good. Prices come
18 down, service quality goes up. And I see no
19 reason why the City won't be -- there won't be an
20 advantage to the City to award that franchise to
21 someone else if they so choose, just like what
22 happened in the early '80s when you awarded four
23 franchises to four separate companies.

24 COUNCILWOMAN BLACKWELL: Well, you're
25 relatively new to this industry. What are your

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2 future plans? Do you plan to stay, do you plan to
3 sell? We've had that experience as well.

4 MR. BURNSIDE: Well, I -- I -- I can
5 only address that question by saying that there is
6 absolutely no intention on RCN's part to traffic
7 in franchise holdings or to sell its business. We
8 are committed to building this business over the
9 long haul. We've, I think, demonstrated that by
10 our ability to raise capital and have large
11 investments in our business plan.

12 This is not a fast-buck turnaround. We
13 are committed. I think there are a million other
14 ways we could invest money and make profits
15 quicker than engaging in building this kind of a
16 network in the markets that we're in. So, no,
17 there is no plan to sell this company whatsoever.

18 COUNCILWOMAN BLACKWELL: Many of us
19 will be listening very carefully when it comes to
20 the union discussion. And there's been a lot of
21 talk and a lot of rumors around with regard to RCN
22 and with regard to the role that District
23 Councilpeople would play in this and what our
24 level of interest should be.

25 So we will be watching and listening

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2 closely, and especially with a lot of material now
3 that it's really not a franchise agreement and not
4 a serious commitment on paper that we see so that
5 we're comfortable what our role should be.

6 Thank you, Mr. Chairman, I won't delay.

7 COUNCILMAN KENNEY: Thank you very
8 much.

9 I want to give you a hypothetical about
10 the issue of competition. And while, from a
11 philosophical standpoint, I would agree with you
12 that when there's more than one entity providing
13 the same service, that there's a competitive
14 nature to that relationship; and, therefore, the
15 prices would either perhaps stabilize or even go
16 down.

17 Wade -- Area 2 is served by Wade Cable,
18 correct, Area 2?

19 MR. BURNSIDE: Correct.

20 COUNCILMAN KENNEY: They're not, at
21 this point, in competition with, or would not be
22 in competition with RCN because there's no request
23 to be able to service Wade's franchise area. But
24 Comcast, which serves Areas 3, 4, and 1, what
25 happens when the competition kicks in in 3 and 4

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2 and the prices begin to go down? That's
3 hypothetically.

4 Does that not risk the possibility that
5 Area 1 could potentially experience an increase in
6 rates due to Comcast's needs to compete with 3 and
7 4. Without the competitive edge in Area 1, I'm
8 not saying that Comcast would -- I'm going to ask
9 them the same question, but I don't see that they
10 would definitely raise their rates, but the
11 economic pressure on them to maintain a
12 competitive edge with you, or a fair race in 3 and
13 4, could potentially jeopardize the subscribers in
14 Area 1 who have no competition to seek out if
15 their cable rates are raised as a result of that
16 war.

17 MR. BURNSIDE: They could not and would
18 not do that.

19 COUNCILMAN KENNEY: Why?

20 MR. BURNSIDE: The law prohibits it.

21 COUNCILMAN KENNEY: The law prohibits
22 increases in cable rates?

23 MR. BURNSIDE: If they reduce cable
24 rates to compete with RCN in Areas 4 and Areas 3,
25 the benefit of that rate reduction will occur in

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2 Area 1 as well.

3 But more importantly, in addition to
4 that, I think you need to understand that
5 stabilization or a reduction in prices occur when
6 competition comes in the market, but also quality
7 of service improves. That's a huge benefit. I
8 think we've seen already some indications of that
9 effort here, in anticipation of competition. And
10 perhaps our friends in the incumbent cable
11 provider will testify to that fact.

12 They've made investments, and they're
13 going to continue to make investments to upgrade
14 their systems, to anticipate competition. And
15 that is done on an area-wide basis.

16 They are not going to determine, when
17 your call comes in about a service-quality
18 standard issue, that you're in Area 1 so you get
19 this set of answers as opposed to the same
20 question being answered and the same response
21 being given in Areas 3 and 4.

22 So there are some overlying benefits to
23 all areas of the City, even though there would be
24 no direct competition in Area 1.

25 COUNCILMAN KENNEY: But we would have,

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2 as a resident of Area 1 or -- as a resident of
3 Area 1 or a resident of Area 2, would certainly
4 have a more level and equal competitive pricing
5 advantage compared to Area 4 and Area 3 over the
6 next seven years.

7 MR. BURNSIDE: I'm not sure I
8 understood.

9 COUNCILMAN KENNEY: If you guys were
10 building out 1 and 2 while you were building out 3
11 and 4, just hypothetically, the residents and
12 customers of 1 and 2 would have a direct advantage
13 of competitive pricing as the residents of 3 and 4
14 would.

15 So I guess my question is and my
16 concern is that we somehow give competitive
17 pricing and high-quality service to two areas over
18 seven years and then do not do the same -- you say
19 someone may come in and do the same thing, but
20 right now -- I mean, since 1996, I'm not aware of
21 anybody else besides RCN that's asked to do
22 anything else in the City Area 3, 4, 1 or 2. So,
23 I mean, it's been four years of this ability to
24 compete. And while, you know, you say there's 30,
25 40 companies out there that could do it, no one

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2 yet has requested 1 or 2.

3 So, I mean, my concern is, as we see
4 that line of demarcation over seven years from the
5 northeast and northwest to southeast and
6 southwest, I have a general concern that those
7 individuals will not be able to experience the
8 competitive pricing, the varied service, the
9 high-speed Internet access, and the competition in
10 telephone service.

11 I mean, that's not your -- RCN's direct
12 problem, but it is a concern for us when we're
13 trying to treat everyone in the City equally and
14 give everyone equal access to lower prices and
15 better service.

16 MR. BURNSIDE: I understand.

17 COUNCILMAN KENNEY: Okay. Are there
18 Councilmembers who have other questions?
19 Councilmember Rizzo?

20 COUNCILMAN RIZZO: Just a question
21 about the actual service itself. To be
22 competitive, are you suggesting that you're going
23 to be able to offer to your customers pretty much
24 a mirror of what the other cable -- the incumbents
25 already offers? Are you going to come in with

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2 something that will appeal to people that don't
3 want to spend the dollars that they spend? Or
4 will you be able to go head to head with them and
5 offer all of your potential customers the same
6 level of service with all the bells and whistles
7 if they would want them?

8 MR. PITTS: Well, the basic package --
9 I can tell you by our experience in Delaware
10 County now that many people are choosing our
11 Resilink bundle and getting the savings that the
12 bundling provides with either phone and cable or
13 phone and cable and high-speed Internet. And the
14 details of those bundles are in the written
15 testimony that we handed out.

16 But our basic package, we think, is a
17 very competitive package with a very robust basic
18 lineup. But I think that by taking most of the
19 services -- it's the more you buy, the more you
20 save.

21 COUNCILMAN RIZZO: Let's just talk
22 about video now.

23 MR. PITTS: Yes.

24 COUNCILMAN RIZZO: Which I'm familiar
25 with. Will you be able to provide to a customer

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2 without bundling all of the service that the
3 incumbent has available right now and at a lesser
4 price?

5 MR. PITTS: I think that our price for
6 comparable services is very competitive, yes. I
7 wouldn't want to say on the record that I know for
8 certain that our price is less than theirs.

9 COUNCILMAN RIZZO: I really don't want
10 to talk about -- I shouldn't even have brought
11 price into it. I'm asking that if you put your
12 video service, your cable service or whatever,
13 your RCN service, will you be able to provide all
14 that is presently provided by Comcast?

15 MR. PITTS: Is there a specific
16 question or a specific channel that you're asking
17 about?

18 COUNCILMAN RIZZO: No.

19 MR. PITTS: We have a full lineup, as
20 they do.

21 COUNCILMAN RIZZO: But you're using the
22 words here today that you're competitive, so I'm
23 asking you a question. If you're competitive, are
24 you able to provide customers with all of the
25 services presently provided by Comcast?

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2 MR. PITTS: I'm going to say the answer
3 is yes. But unless there's a specific channel,
4 that's --

5 (Unintelligible, parties talking over
6 each other.)

7 COUNCILMAN RIZZO: But -- so you're
8 saying that you'll be competitive with the cable
9 company.

10 MR. PITTS: Absolutely.

11 COUNCILMAN RIZZO: Okay. Thank you,
12 Mr. Chairman.

13 COUNCILMAN KENNEY: Could you possibly
14 fix this microphone?

15 (Laughter.)

16 COUNCILMAN KENNEY: Could you talk in
17 some specifics as to what you think would be the
18 direct advantage to the consumer in reduction in
19 cable rates? Can you compare for the record what
20 is going on today if Comcast is offering some
21 pricing and what you guys would ensure happens as
22 soon as you're in the market? What kind of
23 reductions would we see? I mean, how much of a
24 percentage of reduction would we expect to see in
25 areas -- I'm sorry in Areas 3 and 4 in the first

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2 two years, three years of operation?

3 MR. PITTS: Well, this question is not
4 for you, but just a general question. In the last
5 three years, how many rate increases have there
6 been in this market? I know the answer to that,
7 and I'm sure you do also.

8 COUNCILMAN KENNEY: No, I don't. I
9 just -- my wife just pays the cable bill.

10 MR. PITTS: There have been a few. And
11 I can tell you in Delaware County where we're
12 offering service now, in Folcroft, prior to us
13 launching there, Comcast announced a rate
14 increase. And in the areas that we've upgraded,
15 they circulated some information offering to not
16 raise rate for customers that stayed with them if
17 they signed a contract. Now, that was in direct
18 response to us competing with them.

19 So stabilization of the rates is
20 something that I'm sure will be seen in this
21 market, and it's not just here; there have been
22 studies of competitive markets. And, typically,
23 rates are around 15 percent lower than they are in
24 places where there's not competition for similar
25 channel lineups. So there's no reason to believe

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2 that that would not be the case here, especially
3 since the incumbent is already sort of using those
4 practices in this general market.

5 COUNCILMAN KENNEY: Which practices?
6 I'm sorry.

7 MR. PITTS: Of not raising rates, in
8 response to competition.

9 COUNCILMAN KENNEY: Okay. Does anyone
10 have questions on rates? As long as we're on
11 rates, we might as well --

12 COUNCILMAN ORTIZ: I thought
13 competition was supposed to bring rates down.

14 MR. PITTS: And I think that they do.
15 I think that they lower -- they do a number of
16 things. They lower rates, they stabilize rates,
17 they increase channels, they increase variety when
18 we get to the point where new services are being
19 offered.

20 Just like in any other business, if you
21 know that your competitor is offering a new
22 service, you want to bring it to the market as
23 quickly as you can but you have no incentive to do
24 that now -- there might be some, but there would
25 be more if there's competition in the market. So

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2 this is built-in incentive that's there.

3 Competition does a number of things.

4 COUNCILMAN ORTIZ: I think consumers
5 are interested in looking at competition and
6 looking at competition to bring the current set of
7 rates down, not stabilize them at the high level
8 that they are at right now.

9 MR. PITTS: Well, I agree with you, but
10 I also know that --

11 COUNCILMAN ORTIZ: If competition
12 doesn't do that, then we might as well have a
13 monopoly.

14 MR. PITTS: I understand your point,
15 but I know that one of the things that customers
16 do complain about are rate increases. That's a
17 true statement, I would imagine. And I can tell
18 you that an incumbent would be very -- they would
19 think very carefully about whether or not to raise
20 their rates if there is a competitor in the
21 market. I think that that is a definite benefit
22 that customers will very much be in favor of.

23 COUNCILWOMAN BROWN: Could I follow on
24 rates?

25 COUNCILMAN KENNEY: On rates?

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2 Councilwoman.

3 COUNCILWOMAN BROWN: Yes.

4 COUNCILMAN KENNEY: Councilmember
5 Reynolds Brown.

6 COUNCILWOMAN BROWN: Thank you,
7 Mr. Chairman.

8 Can you share with us what your
9 experience has been in other markets as it relates
10 to rates, and what is the bottom line achieved,
11 which is the lowering of rates?

12 MR. BURNSIDE: Councilwoman, we have
13 evidence in our markets, in our (unintelligible)
14 markets that, in fact, rates do come down. I'll
15 give you one example. Probably with some
16 research, I could come up with some additional --
17 I will come up with some additional ones.

18 But one the in particular that comes to
19 mind is the town of Sommerville, which is a suburb
20 immediately adjacent to the City of Boston, where
21 we first began to build our network. The
22 incumbent operator, who was announcing at the time
23 a statewide increase in their rates made the
24 following rates: We will increase rates by blank
25 percent -- I forget what the number was, but let

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2 me just fill in, without being held to it, 10 or
3 12 percent -- except in the City of Sommerville,
4 where we are faced with a competitive
5 environment. And, ultimately, they reduced rates
6 in that city.

7 So there is overwhelming evidence, and
8 the FCC has been the collection point on a wider
9 scale, where competition exists both in wire-based
10 and in direct broadcast, satellite dishes, if you
11 will.

12 Competition drives prices down, expands
13 service. There is no doubt about that. And any
14 economist that would tell you differently, I
15 think, is reading the wrong books today. I mean,
16 there is absolute experience that prices come down
17 and service gets better, and less complaints flow
18 to City Hall about issues concerning price and
19 service, because people vote with their decision
20 to change.

21 And let me give you one other
22 closer-to-home example. In the Allentown,
23 Pennsylvania market, where there are two
24 completely overbuilt -- RCN happens to own one. A
25 couple of factors in that market. There's a

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2 higher penetration rate in total. The penetration
3 rates exceeds 90 percent, where the where average
4 is about 60 throughout the country. So more
5 people take cable services from one or the other.
6 Prices on average are 10 to 15 percent lower than
7 the national average. And, as I said a moment
8 ago, customer service complaints are dealt with by
9 the customer choosing to go to the other guy
10 rather than complaining to you all.

11 COUNCILWOMAN BROWN: Thank you.

12 MR. BURNSIDE: So in small laboratory,
13 if you will, environments, where competition, for
14 one reason or another, has existed, it is
15 absolutely irrefutable, irrefutable that prices
16 come down and service gets better and technology
17 improves.

18 COUNCILMAN KENNEY: Would that be with
19 the OVS agreement?

20 (Unintelligible, parties talking over
21 each other.)

22 COUNCILWOMAN BROWN: Was that a yes or
23 a no?

24 MR. BURNSIDE: The answer is yes.

25 COUNCILMAN KENNEY: We could

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2 memorialize that in the agreement, that prices
3 will come down and service will improve?

4 MR. BURNSIDE: I think that there is no
5 question -- there is no questioning that that will
6 happen.

7 COUNCILMAN KENNEY: Let me ask you a
8 little bit more an issue of more subjectivity.
9 Comcast, you're the incumbent, has a pretty good
10 reputation within the community. Certainly not as
11 specific issues as rate reduction and
12 stabilization and service enhancement, but just
13 talking about being good corporate citizens,
14 having a good reputation within the City, being
15 involved in numbers of philanthropic and
16 charitable and educational issues well beyond
17 their requirements on their franchise agreement.
18 You just get kind of a good feeling about them
19 generally because they've been around and they're
20 visible.

21 Mr. Pitts, you'd be running the
22 company?

23 MR. PITTS: Yes.

24 COUNCILMAN KENNEY: And you'd be
25 running it from Trooper for the reasonable short

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2 term?

3 MR. PITTS: Yes.

4 COUNCILMAN KENNEY: How do you ensure
5 that the same kind of hands-on, in-the-community,
6 in-the-civic-affairs, in-the-cultural-affairs
7 things kind of take place with you guys, similar
8 to what Comcast has done since it's been here?
9 And I'm not even talking about the headquarters
10 being here; I recognize you're not moving your
11 Princeton headquarters to Philadelphia, as Comcast
12 has their headquarters here.

13 However, how do you really maintain
14 that kind of connection with the community here
15 and what its needs are if you all go to work every
16 day in Trooper?

17 MR. PITTS: Well, overall, our goal --
18 my goal and, again, I've been -- I mean.

19 COUNCILMAN KENNEY: I know, yeah,
20 you're familiar with Philadelphia.

21 MR. PITTS: I've been in this area for
22 some time, and our goal is to become good
23 corporate citizens of Philadelphia also. We've
24 already tried to start that process.

25 I would meet with the members of City

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2 Council, community members -- we've already
3 started to do that -- and other organizations and
4 find out what types of things are important to the
5 community and get involved with those through
6 money, through participation, through
7 volunteerism, all of those things.

8 And I can tell you that even though my
9 office is in Trooper, I probably will spend a
10 great deal of time -- I will have to spend a great
11 deal of time in the City of Philadelphia, and I
12 look forward that. And Trooper is sort of our
13 regional office and it's based on where activity
14 is now. But as activity moves, I think if we're
15 able to be successful here, most of our customers
16 will be skewed more towards this side of our
17 region. Again, I could see us spending more time
18 in the City than in other areas of the region.

19 COUNCILMAN KENNEY: If a cable
20 subscriber under an approved RCN agreement with
21 RCN has a complaint about service, billing, or
22 anything else and they dial the RCN number, who
23 will answer the phone and where will that person
24 be?

25 MR. PITTS: Well, right now, we have a

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2 centralized customer service area in Dallas,
3 Pennsylvania, which is where our customer service
4 center has been for a number of years. They dial
5 that number 24/7/365 days a year and they'll get a
6 live body there that will answer their questions.

7 COUNCILMAN KENNEY: And will there be
8 offices that people can come to to pay their bills
9 in person?

10 MR. PITTS: Absolutely.

11 COUNCILMAN KENNEY: And to see someone
12 or complain to someone or get information from
13 some live person in Philadelphia?

14 MR. PITTS: Absolutely. There will be
15 tech centers, walk-in centers.

16 COUNCILMAN KENNEY: Could you give us
17 information on where those sites would be located?
18 Do you know specifically where they are right
19 now?

20 MR. PITTS: We do not. One of the --
21 the part of the process -- the process would
22 entail starting construction. We know we've
23 designed the system so we know how it's going to
24 be laid out. We would start looking for real
25 estate. We have idea where our hub sites might

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2 be. We'd look for sites for walk-in centers, and
3 they're easier to find and easier to -- I mean,
4 they don't have to be -- the parameters aren't as
5 tight as with our technical facilities. We can
6 place them in shopping malls or in high-traffic
7 shopping areas.

8 So we'll locate those areas and find
9 places and purchase real estate and open them up
10 for business.

11 COUNCILMAN KENNEY: Well, myself and
12 other members of Council and on this committee
13 would be interested in knowing if -- without
14 giving specific addresses, if you could kind of
15 give us locations, how many you expect to have,
16 and where you suspect they'll be located in Year 1
17 2, 3, 4, and going out.

18 Philadelphians, it's my experience,
19 enjoy complaining, but they enjoy complaining to
20 someone in person, to be able to go to an office,
21 to go to the bank, to go to places like the phone
22 company, to be able to go and talk to someone
23 individually as opposed to doing it by telephone.
24 I mean, some of us operate by telephone and the
25 computer all the time. We have a cohort of

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2 residents age-wise and income-wise that need the
3 ability to go to someplace that's accessible by
4 public transportation, that is safe, that has
5 parking, those kinds of things.

6 So those -- even though it may be a
7 longer-term decision for you guys, we would really
8 like to know those things because it helps us to
9 be able to sell or to make constituents and
10 potential customers of yours understand that
11 there's going to be a presence in your community
12 so that they can go somewhere and see someone.

13 MR. PITTS: Oh, absolutely.

14 COUNCILMAN KENNEY: Okay.

15 I'm sorry, Councilmember Brown, you had
16 a follow-up?

17 COUNCILWOMAN BROWN: Yes, I do.

18 COUNCILMAN KENNEY: Thank you.

19 COUNCILWOMAN BROWN: The issue of
20 corporate responsibility raised by my colleague is
21 an important one. And since you're not, at this
22 hour, able to let us know what your anticipated
23 plans are, give us a sense of what you've done in
24 other markets, a couple of examples that speak to
25 corporate responsibility.

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2 MR. PITTS: You mean in terms of
3 donations, activities, that sort of thing?

4 COUNCILWOMAN BROWN: Yes.

5 MR. PITTS: Okay.

6 COUNCILWOMAN BROWN: And not just
7 donations, but being actively engaged and
8 integrated into the fabric of the community that
9 you're serving.

10 COUNCILMAN KENNEY: If you could supply
11 the Chair and the members of the committee with a
12 list of things you've done in Boston or in Chicago
13 and the organizations and events you've been
14 involved in, you know, you've got to kind of know
15 what we're asking for.

16 MR. PITTS: We can provide that.

17 MR. BURNSIDE: We will do that.

18 COUNCILWOMAN BROWN: And if you can
19 asterisk those items where you're actively engaged
20 with the public school system.

21 MR. BURNSIDE: Okay.

22 COUNCILMAN KENNEY: Councilmember
23 Rizzo?

24 COUNCILMAN RIZZO: You use the -- you
25 use the state -- you said about being successful,

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2 if you're successful. Has RCN not been successful
3 anyplace? Have you had to pull the plug?

4 And if you're not successful, when do
5 you know that? When do you know when you're
6 successful or not? And what do you do if you're
7 not?

8 MR. PITTS: Are referring, Councilman,
9 to my comment about being successful?

10 COUNCILMAN RIZZO: Yeah.

11 MR. PITTS: Well, what I meant was
12 being successful in getting into the City. We
13 have not pulled the plug anywhere. And I think
14 that our experience is showing us that if we're
15 able to build and offer service, that our product
16 lines are attractive to enough customers for it to
17 make sense for us to continue to do business.

18 COUNCILMAN RIZZO: But in your
19 agreement with the Department of Public Property,
20 is there something in there in the event you'd
21 want to pull the plug?

22 MR. BURNSIDE: Well, as I said,
23 Councilman, early on, there is a fairly
24 substantial section that relates to liquidated
25 damages, so that when you read that section,

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2 you'll be able to see what, if, in the
3 hypothetical, RCN, quote, pulled the plug,
4 unquote, what the financial responsibilities it
5 would incur in doing so, what the penalties would
6 be, what the damages would be.

7 But just to reiterate what John just
8 said, we have met and exceeded -- met and exceeded
9 -- our expectations for penetration in markets
10 where we are building and offering our service
11 today.

12 COUNCILMAN RIZZO: So the answer to
13 your question, there is something in the agreement
14 that in the event this is not a successful
15 venture, that there are penalties associated with
16 that.

17 MR. BURNSIDE: Very much so, very much
18 so. There is a whole section. And John just
19 mentioned to me that there are also bonds that
20 govern the construction process.

21 So the answer is, there is a
22 substantial amount of written material covering
23 damages, penalties, et cetera.

24 COUNCILMAN RIZZO: Well, I'm sure we'll
25 ask the Department of Public Property to tell us

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2 what they are. Thanks very much, I appreciate
3 that.

4 COUNCILMAN KENNEY: Councilmember
5 Nutter.

6 COUNCILMAN NUTTER: Thank you,
7 Mr. Chairman.

8 I do look forward, Mr. Burnside, to one
9 day being able to read the provisions that you're
10 talking about, whenever it is that we get a copy
11 of the agreement that you've been talking about.

12 How long has RCN been in the business?

13 MR. BURNSIDE: RCN's been in business
14 since 1997.

15 COUNCILMAN NUTTER: 1997, did you say?

16 MR. BURNSIDE: Right.

17 COUNCILMAN NUTTER: Okay. And you
18 presently operate in what major cities on the east
19 coast?

20 MR. BURNSIDE: On the east coast, we
21 operate in -- I'll talk in terms of markets as
22 well as cities. Going from north to south:

23 Boston;

24 New York. We have an agreement in New
25 York to provide service in all five boroughs.

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2 We're currently doing that in two of five right
3 now, soon to be three;

4 The Philadelphia market, where we are
5 providing service in the suburbs right now;

6 And through a partnership with the
7 power company in Washington, DC, we have a joint
8 venture providing service in the greater
9 Washington area -- Washington, DC, northern
10 Virginia, and the Maryland suburbs.

11 COUNCILMAN NUTTER: That covers the
12 east coast?

13 MR. BURNSIDE: That covers the east
14 coast, yes, sir.

15 COUNCILMAN NUTTER: Okay. And when did
16 you enter the Boston market?

17 MR. BURNSIDE: We entered the Boston
18 market -- actually, we entered the Boston market
19 prior to 1997. As we began to deploy the plan and
20 it looked like the 1996 act was finally going to
21 become a reality, which essentially was the gating
22 issue with respect to competition, we began to
23 plan and compete for competition in Boston in '96.
24 We've actually been providing service there since
25 mid- or late '97.

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2 COUNCILMAN NUTTER: Okay. And when did
3 you begin service in New York?

4 MR. BURNSIDE: Our agreement in New
5 York was completed in December of 1997, and we
6 began to provide service within six months in New
7 York City through, I will guess, the first --
8 either the first or late in the first quarter or
9 early in the second quarter of 1998.

10 COUNCILMAN NUTTER: And when did you
11 start in the Philadelphia suburbs?

12 MR. BURNSIDE: John, I think you can
13 answer that one.

14 MR. PITTS: I'm sorry?

15 MR. BURNSIDE: When we began service in
16 the first Philadelphia suburbs.

17 MR. PITTS: In March of this year.

18 COUNCILMAN NUTTER: And are you
19 currently providing service in the Washington, DC
20 and Virginia-Maryland area?

21 MR. BURNSIDE: Yes, we are. We are
22 providing service in the City -- in the district,
23 I should say, in parts of Montgomery County, and
24 just beginning to provide service -- no, I'm
25 sorry. We've just completed our agreement, our

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2 franchise agreements in a few communities and
3 counties in northern Virginia. The licensing is
4 done a little bit differently in Maryland and in
5 parts of Virginia, where the counties, rather than
6 the city, are the licensing authority.

7 COUNCILMAN NUTTER: Okay. And you
8 probably know that Philadelphia is a city and a
9 county?

10 MR. BURNSIDE: Pardon me?

11 COUNCILMAN NUTTER: You probably know
12 that Philadelphia is a city and a county.

13 MR. BURNSIDE: I certainly do.

14 COUNCILMAN NUTTER: Okay. Now, in
15 Boston, do they have franchised areas in Boston,
16 or is it just the entire city? Or what's the
17 Boston situation?

18 MR. BURNSIDE: No, sir. In Boston,
19 unlike here in Philadelphia, there is one
20 franchise area that covers the entire city.

21 COUNCILMAN NUTTER: Okay. And you've
22 got a franchise in Boston?

23 MR. BURNSIDE: We have a franchise in
24 Boston. We actually started very much in terms of
25 the regulatory or legal agreements as we are

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2 proposing here, or has been proposed here, an
3 interim OVS agreement and a transition to a
4 franchise shortly thereafter.

5 COUNCILMAN NUTTER: Does your interim
6 agreement require a build-out citywide or
7 various?

8 MR. BURNSIDE: Well, the agreement
9 that's enforced today is a franchise and it
10 requires a franchise in Boston and the agreement
11 requires the full participation of the city.

12 COUNCILMAN NUTTER: And how far along
13 are you in that process?

14 MR. BURNSIDE: If you'll excuse me for
15 one moment, let me consult with my Boston expert.

16 (Mr. Burnside confers off the record
17 with colleague.)

18 MR. BURNSIDE: He tells me it's 30
19 percent.

20 COUNCILMAN NUTTER: 30 percent?

21 MR. BURNSIDE: About.

22 COUNCILMAN NUTTER: Okay. Tell me a
23 little bit about -- we've had discussion about
24 this agreement and I know you're going to get us a
25 copy of it. My best recollection either from the

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2 testimony or the Q-and-A that's happened so far is
3 that this agreement is for two years; is that
4 correct?

5 MR. BURNSIDE: That is correct.

6 COUNCILMAN NUTTER: Okay. And if this
7 is approved, and it's the agreement, the OVS
8 agreement that's in front of us today, is that
9 correct?

10 MR. BURNSIDE: Yes.

11 COUNCILMAN NUTTER: Not a cable
12 agreement.

13 MR. BURNSIDE: It is an OVS, and I
14 think the proper terminology is it's an "interim
15 OVS agreement."

16 COUNCILMAN NUTTER: That allows for
17 cable service?

18 MR. BURNSIDE: That allows for cable
19 service.

20 COUNCILMAN NUTTER: Okay. But I also
21 either read or came to understand that should this
22 be approved, you then have 120 days to then apply
23 for a franchise?

24 MR. BURNSIDE: That is correct, that is
25 correct. We would move immediately into the

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2 franchise for a franchise.

3 COUNCILMAN NUTTER: Okay. Now, excuse
4 me, during that time, naturally, you would be in
5 construction, you'd be going through all of your
6 areas, the map that was up earlier. And
7 simultaneously, you would be negotiating a
8 franchise agreement; is that correct?

9 MR. BURNSIDE: That is correct.
10 Fortunately, the guys who do the construction and
11 the guys who do the negotiations for the franchise
12 are not the same guys.

13 COUNCILMAN NUTTER: That's probably
14 fortunate for your customers.

15 MR. BURNSIDE: Absolutely.

16 COUNCILMAN NUTTER: Now, what happens
17 if you don't come to an agreement on a franchise?
18 What happens to the OVS agreement or what controls
19 or what allows you to continue to continue to
20 operate? What are the provisions?

21 MR. BURNSIDE: Well, I would say that
22 that is almost an imponderable situation. I mean,
23 first of all --

24 COUNCILMAN NUTTER: Well, let us ponder
25 the imponderable. Give me an answer to the

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2 question.

3 MR. BURNSIDE: Well, fine, but let me
4 explain what I mean. The -- and perhaps -- if
5 you'll excuse me.

6 (Mr. Burnside confers off the record
7 with colleague.)

8 MR. BURNSIDE: Since Mr. Steel has
9 already identified himself, we'll refer to the
10 specifics in the agreement, but I was specifically
11 going to say that the overall agreement has in it
12 virtually all of the difficult issues with respect
13 to franchising, so I doubt very much if the
14 condition that you've just described would very
15 likely, but let's be specific if we may.

16 MR. STEEL: What would happen if the
17 parties could not agree on a franchise, then we
18 could mutually agree, each of us, to continue the
19 OVS agreement for a period up to ten years. So we
20 would be -- that would be the option. That would
21 have to be the agreement of both parties.

22 And if we fail or have a material
23 problem in construction or we otherwise triggered
24 the sections (unintelligible) as penalties, and we
25 would have to deal with those.

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2 MR. BURNSIDE: May I --

3 COUNCILMAN NUTTER: I'm sure you'll
4 give me more formal language than just deal with
5 those.

6 But what actually happens? I mean,
7 what is the City's recourse? What happens if both
8 parties don't agree to continue the OVS agreement
9 for this upward of ten-year period of time? What
10 actually happens? I wish not to speak in
11 hypotheticals.

12 MR. STEEL: Well, in practice, we have
13 had -- in the Boston market alone, we have had six
14 interim open video system agreements that would
15 move to a franchise in four --

16 COUNCILMAN NUTTER: I'm sorry, I'm
17 sorry.

18 MR. STEEL: We have never had a problem
19 where we haven't delivered on a franchise.

20 COUNCILMAN NUTTER: I asked my
21 question; I'd like it answered in the form that I
22 asked the question. We talked about Boston
23 already; we're now talking about Philadelphia.
24 You have an agreement. I asked you what happens
25 if the parties don't agree to keep the OVS

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2 agreement in place? That's the one question.

3 What happens if they do agree to keep
4 it in place? That's the second question.

5 I would like those questions answered
6 specific to Philadelphia in what you've negotiated
7 with the Department of Public Property.

8 MR. STEEL: In the first instance, we
9 worked toward the franchise and we signed a
10 franchise agreement beyond the OVS. If we cannot
11 agree on that for whatever reason, the option is
12 there for to us agree to extend the open video
13 system agreement for a period up to ten years.

14 COUNCILMAN NUTTER: Now, what does that
15 mean? What are your requirements, what are your
16 responsibilities, what are your obligations, what
17 are your commitments?

18 MR. STEEL: The same that you see
19 before you now, which is virtually the same as the
20 franchise.

21 What we have done in this instance,
22 which, I think, gives Scott some comfort in saying
23 that it's very, very unlikely that we will not
24 reach agreement is because we have negotiated a
25 franchise during this long period. And so all of

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2 the terms are there, there's very little for to us
3 really negotiate beyond this.

4 What I --

5 COUNCILMAN NUTTER: Clearly that
6 presupposes that you're going to have a franchise
7 agreement approved, doesn't it?

8 MR. STEEL: It presupposes that?

9 COUNCILMAN NUTTER: Yeah.

10 MR. STEEL: Well, yes. I mean, we very
11 much have worked between the parties to negotiate
12 towards a franchise agreement, yes. So the terms
13 are here; there's very little for us to debate
14 about.

15 And when you see the agreement, I'm
16 sure you'll agree.

17 COUNCILMAN NUTTER: Well, if I had the
18 agreement, maybe I wouldn't be asking these
19 questions.

20 MR. STEEL: I thought it accompanied
21 the ordinance, but I could be wrong.

22 COUNCILMAN NUTTER: Okay. Well, it's
23 very difficult to discuss a document that only
24 you've seen and I haven't seen.

25 What happens in the event that -- we've

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2 discussed not reaching an agreement on a cable
3 franchise. Now, your obligations, under the OVS,
4 in terms of either participation with PCDC, the
5 school system, various hiring goals and the like
6 are what? What's in the agreement on those
7 issues?

8 MR. STEEL: They're all spelled out
9 either in the agreement or in the appendices to
10 the agreement.

11 COUNCILMAN NUTTER: Do you know what
12 they are?

13 MR. STEEL: Specifically for? I'm
14 sorry.

15 COUNCILMAN NUTTER: In the agreement,
16 have you agreed to terms relative to either
17 contributions to the School District, the minority
18 hiring goals?

19 MR. STEEL: Yes, yes.

20 COUNCILMAN NUTTER: PCDC contribution,
21 a whole host of the issues.

22 MR. STEEL: Yes.

23 COUNCILMAN NUTTER: What are they? And
24 are those the terms, the conditions that you're
25 saying would stay in place for upwards of ten

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2 years if you're not able to reach an agreement.

3 MR. STEEL: Yes. They're virtually the
4 same as those agreed to by Comcast in their latest
5 renewal.

6 COUNCILMAN NUTTER: Mm-hmm.

7 MR. STEEL: Because we are very
8 sensitive to level playing-field concerns.

9 COUNCILMAN NUTTER: If you have an
10 extended OVS period, what are the requirements or
11 rules around the issue of franchise fees?

12 MR. STEEL: The same as they would be
13 under a franchise, 5 percent.

14 COUNCILMAN NUTTER: So even though you
15 don't have a franchise agreement --

16 MR. STEEL: They're still -- even in a
17 pure OVS, one of the requirements under federal
18 law is that we match the franchise fee and also
19 the commitment to public access. So you're
20 protected on two levels.

21 COUNCILMAN NUTTER: Okay. We've had a
22 number of, from time to time, meetings around the
23 issue of cable television, and I think the
24 question was asked earlier about either stability
25 of the company or what your long-term future is

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2 here in Philadelphia.

3 We had an occasion a couple years ago,
4 where a company was in for franchise renewal. The
5 franchise was renewed and subsequently unbeknownst
6 to us, they were in negotiations for the sale of
7 that particular franchise, and subsequently, three
8 months later, the renewed, now more valuable
9 franchise was sold.

10 As a result of that experience, some of
11 us who went through that, try to pay certainly a
12 lot more attention to the details of what the
13 companies lay out and what their commitments are
14 and what they say in these public hearings.

15 MR. STEEL: I know that while we were
16 negotiating the agreement, the City was sensitive
17 to this particular circumstance. And in the OVS
18 agreement, subsequently in the franchise, there
19 are three to four pages that deal with a transfer
20 of ownership of control. And I know that before
21 that can take place, we have to be back here
22 before this Council for approval by ordinance.

23 COUNCILMAN NUTTER: Thank you.

24 That's it.

25 COUNCILMAN KENNEY: Councilmember

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2 Ortiz?

3 COUNCILMAN ORTIZ: Do you have any
4 collective bargaining agreements with any unions
5 in Philadelphia?

6 MR. BURNSIDE: John, you want to take
7 that?

8 MR. PITTS: Well, we're not building
9 our network in Philadelphia yet. So the answer is
10 no.

11 COUNCILMAN ORTIZ: You don't have any
12 collective bargaining agreements? The answer is
13 no?

14 Do you have collective bargaining
15 agreement -- a record of collective bargaining
16 agreements with other unions that you might
17 furnish to this Council?

18 MR. PITTS: We've used unionized labor
19 to build our networks in other cities, so I would
20 say the answer is yes.

21 COUNCILMAN ORTIZ: Outside of building
22 the network, how many of RCN companies in other
23 cities are unionized? And who are the unions that
24 you have collective bargaining agreements with
25 those unions?

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2 MR. PITTS: Well, in general, our
3 philosophy is to let the employees decide --

4 COUNCILMAN ORTIZ: I can't hear you.

5 MR. PITTS: I said, in general, our
6 philosophy is to let the employees decide to elect
7 representation or not, and --

8 COUNCILMAN ORTIZ: I didn't ask that
9 question, whether you let employees decide or
10 not. I asked the question as to what collective
11 bargaining agreements you have in other cities and
12 who are the locals that you have collective
13 bargaining agreements with?

14 MR. PITTS: For employees out -- for
15 employees around the country for RCN, there are no
16 collective bargaining agreements, except for, in
17 the Lehigh Valley system, between county operating
18 employees, it's a committee, it's an old union,
19 they are covered by a bargaining union. And,
20 obviously, there's going to be some testimony
21 related to that later today.

22 COUNCILMAN ORTIZ: So you don't have
23 any collective bargaining agreements with any
24 local anywhere in the United States?

25 MR. PITTS: Well, for --

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2 COUNCILMAN ORTIZ: You're a nonunion
3 corporation.

4 MR. PITTS: In terms of building the
5 network, constructing --

6 COUNCILMAN ORTIZ: That we understand,
7 if you come to Philadelphia. But once it's built,
8 I want to know whether your employees have
9 collective bargaining agreements in any of those
10 cities where you're at.

11 MR. PITTS: They've chosen not to.

12 COUNCILMAN ORTIZ: They have chosen not
13 to?

14 MR. PITTS: We do not. The answer is
15 -- the answer is no.

16 COUNCILMAN ORTIZ: Have you had
17 complaints about anti-union practices in any of
18 those cities, and has there been litigation for
19 the National Labor Relations Board?

20 MR. PITTS: We have a -- a -- a ruling
21 that is under appeal now in Allentown, and that is
22 with the CWA.

23 COUNCILMAN ORTIZ: I can't hear you.

24 MR. PITTS: We have a ruling that is on
25 appeal now involving a -- how an affiliation vote

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2 was handled in Lehigh Valley, and that is with the
3 CWA.
4 COUNCILMAN ORTIZ: That's with the
5 CWA?
6 MR. PITTS: Correct.
7 COUNCILMAN ORTIZ: In any other cities,
8 have you had any other complaint filed against
9 you, in any other cities, for anti-union
10 practices?
11 MR. PITTS: No, not to my knowledge,
12 no.
13 COUNCILMAN ORTIZ: Thank you.
14 Mr. Chairman, thank you.
15 COUNCILMAN KENNEY: Are there any other
16 questions for this panel either from members of
17 the committee or from Councilmembers in general?
18 (No further questions at this time.)
19 COUNCILMAN KENNEY: And you gentlemen
20 will be able to stay?
21 MR. BURNSIDE: Absolutely. I thought
22 it's been --
23 COUNCILMAN KENNEY: I'm sorry.
24 MR. BURNSIDE: It was just pointed out
25 to me, Mr. Chairman, that with the ordinance, the

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2 OVS agreement, the interim OVS agreement was, in
3 fact, given to all members so that just for the
4 record, all of you do have it.

5 COUNCILMAN KENNEY: I mean, there's no
6 one's disputing that it was kept from anybody.
7 Large volumes of information come into Council
8 regularly, and sometimes -- put it this way, if
9 any Councilmember on the committee hasn't read it,
10 it's as good as them not having gotten it.

11 So now -- I mean, they need it -- if
12 they didn't know if it was in their office for
13 whatever reason, through some fault of delivery or
14 through some fault of staff, the fact is that they
15 haven't read it and they're still at a
16 disadvantage, so --

17 MR. BURNSIDE: I understand, but the
18 inference was clearly that we did not provide it,
19 and I want to correct that for the record. It has
20 been provided along with your --

21 COUNCILMAN KENNEY: I understand. And
22 I have no dispute 'cause I had it and read it.
23 The other issue is that some people claim that --
24 and, you know, has no right to claim that they
25 didn't get it. So I appreciate you clarifying it

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2 for the record, but the fact still remains is that
3 they need to get it.

4 MR. BURNSIDE: True.

5 COUNCILMAN KENNEY: Councilmember
6 Cohen.

7 COUNCILMAN COHEN: Thank you,
8 Mr. Chairman.

9 Earlier in the testimony, I don't know
10 which of the two gentlemen referred to it. You
11 referred to feeling the responsibilities to the
12 community and having good relations. And I
13 recollect a part of it dealt with public access
14 and how you would cooperate to make public access
15 a reality. And that sounded good. We have not
16 succeeded in Philadelphia in really having what
17 many of us regard as genuine public access.

18 Do you feel the same way about your
19 employees? Do you feel it necessary to have good
20 relations with your employees?

21 MR. PITTS: Oh, absolutely.

22 COUNCILMAN COHEN: And among the
23 reasons you feel that way, would it have something
24 to do with the fact that if employees are
25 satisfied, it affects their productivity and their

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2 efficiency?

3 MR. PITTS: That's one of the reasons.

4 COUNCILMAN COHEN: Would that be among
5 the reasons?

6 MR. PITTS: It would be among the
7 reasons, yes.

8 COUNCILMAN COHEN: And that if there is
9 a lot of contention between the company and
10 employees, it may very well affect the quality of
11 the work?

12 MR. PITTS: Is there tension between
13 the employees and management?

14 COUNCILMAN COHEN: Yes.

15 MR. PITTS: I don't know of any
16 tension.

17 COUNCILMAN COHEN: You don't of any
18 tension. Well --

19 MR. PITTS: Maybe I misunderstood your
20 question, Councilman.

21 COUNCILMAN COHEN: Well, in this labor
22 proceeding that you alluded, which you said is on
23 appeal, were there charges made by employees
24 indicating that they felt the company was in
25 violation of the law?

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2 MR. PITTS: The -- that dispute is
3 between the CWA and RCN of the Lehigh Valley, and
4 it surrounds the -- our having an issue with how
5 an affiliation vote was handled. It's not
6 concerning -- it's not.

7 COUNCILMAN COHEN: Could you speak,
8 sir, more directly into the microphone?

9 MR. PITTS: It's not concerning
10 treatment of the employees; it's concerning an
11 affiliation vote. And we -- we've appealed that
12 decision, and currently, we are abiding by the
13 existing or the pre-existing labor agreement with
14 the twin-county operating employees committee.

15 COUNCILMAN COHEN: But isn't there a
16 dispute between a pre-existing labor agreement and
17 an allegation that there is a successor
18 organization that alleges that it really
19 represents the employees and is a successor to the
20 previous group?

21 MR. PITTS: That is the affiliation
22 vote question.

23 COUNCILMAN COHEN: Well, isn't the
24 affiliation a matter between the employees
25 themselves? And isn't it something that the

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2 company ought not to have anything to do with?

3 MR. PITTS: Well, that's true, but some
4 employees -- many employees have told us that they
5 didn't like the way that the vote was taken and
6 didn't know that that's what was going on. So,
7 you know, if the question is, are we trying to act
8 on behalf of the employees in their best
9 interests? we think that we are. And the answer
10 is yes.

11 COUNCILMAN COHEN: Well, I guess
12 everybody who acts paternalistically always says,
13 I'm doing it for the benefit of, you know, the
14 child or whoever they're being paternal to. But
15 isn't affiliation really a matter of choice by the
16 employees?

17 MR. PITTS: Oh, absolutely. And if
18 under the NLRB auspices, if a vote is taken and
19 the members of the employees there decide that
20 they want to be represented by the CWA, we're not
21 an anti-union company, we have no problem with
22 recognizing them as being members of the CWA.

23 Our only issue is in how they --

24 COUNCILMAN COHEN: Could you wait just
25 a minute.

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2 Go ahead, sir.

3 MR. PITTS: Our only issue is with how
4 the vote was taken and --

5 COUNCILMAN COHEN: But why would the
6 company be concerned as to which affiliation the
7 employees choose?

8 MR. PITTS: Because the employees are
9 concerned about it.

10 COUNCILMAN COHEN: Well -- and we
11 understand that whatever it is, I'm not sure what
12 point you're making about the company's
13 involvement, but it just doesn't kind of seem
14 healthy for a company to be involved in a matter
15 that's a choice of the employees.

16 Why -- I understand the company made
17 all of its statements to the Labor Board, to an
18 administrative law judge that has hearings and
19 represents the employees' bid. And wasn't there a
20 ruling by the administrative law judge that dealt
21 with violations of labor laws by your company?

22 MR. PITTS: There was a ruling and
23 we're appealing that ruling and --

24 COUNCILMAN COHEN: Well, why are you
25 appealing the ruling?

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2 MR. PITTS: You're saying that we
3 should not appeal the ruling?

4 COUNCILMAN COHEN: Well --

5 MR. PITTS: We had reasons that we felt
6 that it was appropriate to appeal the ruling. And
7 when the disposition of that ruling is determined,
8 we have to decide whether we want to appeal it
9 further or not. I mean, we want to do what we
10 feel is in the best interest of the company, the
11 employees --

12 COUNCILMAN COHEN: Well, why are you so
13 determined to put obstacles in the way of your
14 employees deciding with affiliation they ought
15 have?

16 MR. PITTS: Well, see, none of this is
17 actually involving the employees; this is
18 happening outside of them. It's the
19 administrative law judge. It is the process of
20 appeals that we're dealing with. The employees
21 are telling us -- some employees have told us that
22 they didn't want the affiliation to happen, and I
23 believe that they're telling me the truth.

24 COUNCILMAN COHEN: Well, the way to
25 resolve those matters is to go to an election and

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2 to go to an election quickly.

3 MR. PITTS: I agree, I agree.

4 COUNCILMAN COHEN: And perhaps the
5 issue raised by the employees that they were
6 seeking to have a determination quickly, and
7 wasn't there an objection by the company?

8 MR. PITTS: I'm not aware of that. I'm
9 in favor of us resolving this matter properly in
10 court, I'm in favor of that.

11 COUNCILMAN COHEN: It's a matter of
12 concern because you talk, you know, in a way that
13 some of like to hear about cooperation and about
14 your concern for the community interests, about
15 your desire to make your company available for
16 public access. They're commendable achievements.

17 Yet on the record in the one case that
18 we can test how you feel about your relations with
19 others, we find that there is a serious question
20 as to what your action is toward your own
21 employees. And my experience of a long lifetime
22 is that you can rely much more on workers who are
23 satisfied, that feel they're being treated
24 properly by the company. You can rely on their
25 productivity, on the quality of their work much

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2 more than you can where there is a labor force
3 that feels it's being treated unfairly and is
4 being denied rights. And that's a concern that I
5 express.

6 Why can't you and the people who are
7 talking about representation get together quickly
8 and make it possible for employees to express
9 their opinion?

10 MR. PITTS: I think those are valid
11 questions and valid concerns, and let me just
12 point out that you can judge us by our employees
13 and how they feel about us. And the Lehigh Valley
14 is actually the unit -- or the bargaining unit in
15 questions is 90 employees out of about 6500 that
16 we have company-wide. And that's the only area in
17 the company where we have an issue like this, and
18 we're trying to work through it.

19 Also, I would that many companies -- I
20 would venture to say good companies, like RCN,
21 have labor disputes that they have to work
22 through. And you work through them and sometimes
23 it's painful, but when it's over, you try to get
24 back to the work of the day and do what you have
25 to do.

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2 So I don't that think it would be fair
3 to characterize our -- a lack of feeling about our
4 employees because we have a labor dispute. Good
5 companies have labor disputes, and they try to
6 work through them.

7 COUNCILMAN COHEN: Well, there's always
8 a suspicion, when a company makes it difficult and
9 very time-consuming to have a decision on labor
10 representation, there's always a suspicion amongst
11 workers in the community at large that the
12 company's doing it for selfish reasons. They
13 don't want to have to engage in bargaining at an
14 equal level with the employees because it may mean
15 changes in working conditions, it may mean higher
16 wages, that kind of thing.

17 So that when the company engages in the
18 kind of procedures you are and there's hearings
19 and then appeals from unfavorable recommendations,
20 and then you said and then you're going to have to
21 decide when the next decision is made whether
22 you're going to appeal that decision, it sounds to
23 me that you're projecting something that may
24 indicate years of labor strife.

25 And Philadelphia has a long tradition

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2 of believing that companies and workers ought to
3 be able to get together of there's good faith on
4 each side. And I have to say that from my point
5 of view, it doesn't appear as if you are
6 introducing the elements of good faith in your
7 relationship with the employees.

8 Thank you, Mr. Chairman.

9 COUNCILMAN KENNEY: Councilmember
10 Rizzo.

11 COUNCILMAN RIZZO: Thank you.

12 I apologize if you've already covered
13 this, but were you referring to the labor dispute
14 with North Hampton County?

15 MR. PITTS: Excuse me?

16 COUNCILMAN RIZZO: Were you just
17 referring --

18 MR. PITTS: North Hampton?

19 COUNCILMAN RIZZO: Yes.

20 MR. PITTS: Yes, Councilman.

21 COUNCILMAN RIZZO: Could you -- did you
22 reveal the fact that the National Labor Relations
23 Board issued a statement about what went on
24 there? Did you elaborate on that?

25 MR. PITTS: I did not.

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2 COUNCILMAN RIZZO: Would you please
3 (unintelligible) on there on what you were accused
4 of or charged with, whatever the proper terms
5 are? May I read something that I have and just
6 tell me if this is accurate?

7 MR. PITTS: Okay.

8 COUNCILMAN RIZZO: "In a decision, a
9 judge found that RCN engaged in wholesale
10 violations of the National Labor Relations Act,
11 beginning in September 1998, with an independent
12 union, which then represented certain RCN
13 employees in North Hampton County, Pennsylvania,
14 affiliated with the CWA. The result of that
15 affiliation was to set off what can only be
16 described as a campaign of terror in which RCN" --
17 and then there are many points listed here.

18 Could you just describe what was
19 described as a campaign of terror?

20 MR. PITTS: What are you reading from,
21 Councilman?

22 COUNCILMAN RIZZO: Just some
23 information that I received.

24 MR. PITTS: From. . .?

25 COUNCILMAN RIZZO: From someone that's

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2 going to testify here today.

3 MR. PITTS: Okay. Well, those phrases
4 are not familiar to me.

5 COUNCILMAN RIZZO: Well, I'm not
6 suggesting that. They were a judge's phrase, and
7 this is a --

8 MR. PITTS: Okay, we have not engaged
9 in any campaigns of terror.

10 COUNCILMAN KENNEY: And I don't mean to
11 interrupt, but when we have that witness testify,
12 they'll still be here and they can rebut
13 whatever's been said, rather than jump ahead,
14 'cause we still have the City and we have a
15 number of people left.

16 COUNCILMAN RIZZO: I was just asking
17 the question because I thought, obviously, you
18 were accused of this type of activity even before
19 the person wants to testify. And since we're
20 talking about the labor relations --

21 COUNCILMAN KENNEY: Well, they haven't
22 be accused on the record yet, so as soon as that
23 happens, we'll allow them to respond. I just want
24 to make sure we don't get off in -- 'cause they'll
25 all be here anyway.

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2 Any other questions for these

3 witnesses?

4 (No further questions.)

5 COUNCILMAN KENNEY: Thank you very

6 much.

7 The Chair now calls Mr. Perez, the

8 Public Property Commissioner, but also would ask

9 that any other support staff that he has with him

10 to please also accompany him to the table for

11 backup.

12 (Witnesses come forward.)

13 COUNCILMAN KENNEY: Good afternoon,

14 Commissioner. How are you?

15 COMMISSIONER PEREZ: Good afternoon.

16 COUNCILMAN KENNEY: Thank you. Please

17 identify yourself formally for the record and

18 proceed.

19 COMMISSIONER PEREZ: My name is Andres

20 Perez, A-N-D-R-E-S, P-E-R-E-Z, and I'm the

21 Commissioner of the Department of Public Property.

22 COUNCILMAN KENNEY: Do you intend to

23 read your testimony or would you like to summarize

24 it? We probably have a number of questions for

25 you and Mr. James, and you could probably submit

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2 your --

3 (Unintelligible, parties talking over
4 each other.)

5 COMMISSIONER PEREZ: Because much of
6 the prepared testimony is factual information
7 that's already been repeated a number of times
8 during the course of your questioning.

9 COUNCILMAN KENNEY: Why don't you
10 highlight what you think is important to your
11 testimony.

12 I'm sorry, Councilman Cohen, do you
13 have a question?

14 COUNCILMAN COHEN: I was just wondering
15 whether it would be shorter if he read it rather
16 than summarize it?

17 COUNCILMAN KENNEY: Are you intimating
18 that the Commissioner is long-winded?

19 COUNCILMAN COHEN: I'll rely on his
20 judgment.

21 COMMISSIONER PEREZ: In English or
22 Spanish?

23 COUNCILMAN KENNEY: He can do it
24 bilingually, thank you.

25 Please proceed, with the ad -- as you

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2 know, we're under time constraints.

3 COMMISSIONER PEREZ: Certainly.

4 As I indicated earlier, I'm the
5 Commissioner of the Department of Public Property,
6 and present with me today, Mr. Chairman, is:
7 Deputy Commissioner Joseph James; Mr. Vincent
8 Costello, of our Communications Division;
9 and Mr. (unintelligible) and Mr. Sutton from the
10 Law Department. Those gentlemen have been the
11 principal negotiating team representing the
12 departments in the City's interests throughout the
13 course of the development of this agreement.

14 Bill No. 452 was originally introduced
15 in June of 2000. It remains -- the agreement
16 remains substantially the same. There is an
17 amendment which clarifies certain aspects of the
18 build-out plan, which I'll ask Mr. James to
19 summarize.

20 MR. JAMES: Good afternoon.

21 COUNCILMAN KENNEY: Good afternoon.

22 MR. JAMES: My name is Joseph James,
23 Deputy Commissioner, for the Department of Public
24 Property. We have submitted an amendment to
25 Appendix J, which further clarifies specific

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2 aspects of the build-out construction in the
3 Center City area based upon some recent plans that
4 we received from RCN. We have submitted them to
5 the Chair for consideration with this bill.

6 COUNCILMAN KENNEY: You can proceed.
7 I'm just trying to have staff try and find it for
8 me an. Is this an addendum as far as a map is
9 concerned or is it an amendment to the bill?

10 MR. JAMES: It's an amendment -- it
11 replaces Appendix J that was originally submitted
12 with the bill back in June, and it replaces that
13 bill entirely. And it further articulates the
14 Center City section of their construction, which
15 deals more in relationship to their telephone side
16 of the operation as opposed to their video
17 programming side. And it spells out specific
18 sections of the original OVS agreement that
19 applies to those sections of the Center City area
20 that is just telephone-related.

21 COUNCILMAN KENNEY: Could you give me a
22 general idea as to how old this amendment is?

23 MR. JAMES: It was just developed over
24 the last couple of days.

25 COUNCILMAN KENNEY: Okay.

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2 MR. JAMES: Yeah, it's fairly new, and
3 we apologize for not having it to you earlier.

4 COUNCILMAN KENNEY: Okay, thank you.
5 And during the course of your testimony, could you
6 give a relatively comprehensive description of its
7 need and what it does?

8 MR. JAMES: Okay, if I can comment on
9 that for you very quickly.

10 COUNCILMAN KENNEY: Sure, thank you.

11 MR. JAMES: In the original OVS
12 agreement, and understanding that the OVS
13 agreement was designed to provide a method for RCN
14 to be in the right-of-way, to be authorized to
15 provide telephony-related service in addition to
16 video programming services throughout the entire
17 county. And in those sections of the City that
18 are not going to be applied for as a traditional
19 cable franchise, RCN will begin the right-of-way
20 as an OVS operator, basically providing a bundle
21 of telephony-related service, local service,
22 long-distance, and Internet services.

23 The normal mode of operation for the
24 City in dealing with a company who wants to be in
25 the right-of-way is to have a right-of-way

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2 ordinance, which is a separate ordinance that
3 basically just says you're authorized to be in the
4 streets, you're authorized to lay cable fiber
5 optics, and you're authorized to go on a certain
6 route of maps throughout the City as you designate
7 where you want to be. And it just has certain
8 provisions that protect the City's interests.

9 The interim OVS agreement is much more
10 comprehensive and it extends beyond a traditional
11 right-of-way agreement, and this is more to the
12 question that's been asked several times today as
13 to why an interim OVS agreement versus a
14 traditional cable franchise.

15 So if we just -- for the second
16 (unintelligible) discussion regarding Areas 3 and
17 4, which are part of the traditional geographic
18 area that identifies the cable franchises and look
19 out through the other areas of the City that RCN
20 is offering service, there is a specific area of
21 Center City that they plan to construct -- there
22 was a set of maps that were included in the
23 original package.

24 Based on discussions that RCN had with
25 the Streets Department over their specific routes

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2 that they wanted to lay Center City area, which
3 allows them to connect much of their corridor
4 service, which is a traditional telephony model,
5 there are specific sections that were, let's say,
6 restricted from them going into the market - in
7 particular, let's say, Chestnut Street -- that was
8 just done under a federal grant. There is a
9 five-year moratorium on construction in the
10 excavating into that right-of-way. So in the
11 discussions we had with RCN, they had alternate
12 plans to not go onto Chestnut Street so they
13 wouldn't excavate that. They would not go into
14 parts of South Broad Street that were also
15 recently redone. So what was in the original
16 Appendix J spelled out that corridor in Center
17 City District.

18 What the City recognized and in its
19 review of their plans was, there are certain
20 aspects of the interim OVS agreement that provides
21 the City protections about how they would provide
22 services in those areas that we wanted to
23 incorporate into the document. There are certain
24 specific areas that are cable-related that we
25 wanted to exclude.

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2 So in the second page of the Appendix J
3 in the lower portion of it, it list specific
4 numbers of sections of the interim OVS agreement
5 that would apply specifically to the Center City
6 or the corridor area. And that was the reason for
7 the appendix and the revision of the original
8 Appendix J.

9 COUNCILMAN KENNEY: Now, let me try to
10 say back to you what you just said to me, 'cause
11 I'm not really sure.

12 There are certain areas outside of 3
13 and 4 that they need to get into in order to
14 complete their plans for 3 and 4. So they're the
15 lease equipment, lease right-of-way from -- not
16 right-of-way, they're the lease conduit and other
17 material that's outside 3 and 4, it's in basically
18 Area 1?

19 MR. JAMES: It's basically in Area 1,
20 it's in the Center City area. It is conduit,
21 either leased or built conduit --

22 COUNCILMAN KENNEY: Right.

23 MR. JAMES: -- in the Center City
24 corridor, which really is the Center City business
25 district that they will be in as part of

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2 connecting their overall system, which extends of
3 the Philadelphia area.

4 COUNCILMAN KENNEY: But with not cable
5 television, only Internet and telephone.

6 MR. JAMES: That's correct.

7 COUNCILMAN KENNEY: Why not the cable
8 television?

9 MR. JAMES: Their original plan, as
10 part of their Philadelphia, was not to go into
11 those markets right now and offer video
12 programming. What I understand from all of our
13 discussions is that they needed to connect their
14 fiber that transverse outside of the Philadelphia
15 County to collect into the Philadelphia systems so
16 that they provide the bundle of services in areas
17 -- not only in 3 and 4, but offer telephony
18 service in other areas of the City, because they
19 are different and distinct from any other provider
20 that we've had before you, is that they are a
21 competitive local exchange company and a video
22 provider. So they're unique in certain areas,
23 they're a telephone company.

24 COUNCILMAN KENNEY: Why wasn't this
25 amendment a part of the original OVS agreement?

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2 Was the opportunity to partner with this
3 organization not known at the time?

4 MR. JAMES: No. The reason for the
5 amendment was the original Appendix J that we
6 include in the bill was based upon the maps and
7 the designs that we had for the areas of the City
8 that they wanted to construct. What we didn't
9 have was the benefit of having the discussions
10 with the Streets Department to include those
11 moratorium areas in areas that they plan to do in
12 their construction over the next couple of years
13 so that RCN had to alter the design of their
14 plan. When that was submitted to us, it was
15 apparent to us that we should also kind of codify
16 into the agreement the specific protections to
17 make sure that people understood that in those
18 areas where they're only offering telephone
19 service, certain parts of this interim OVS
20 agreement does apply. The ones that are
21 cable-related would not apply, but the other ones
22 do, and that's why we spelled out specific
23 sections.

24 COUNCILMAN KENNEY: In this particular
25 section of Area 1, will -- RCN is proposed to be

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2 able to offer competitive Internet and telephone
3 service?

4 MR. JAMES: Yes.

5 COUNCILMAN KENNEY: But not cable
6 television.

7 MR. JAMES: They have the capability.
8 It's up -- again, it's at their option whether or
9 not they want to offer it.

10 COUNCILMAN KENNEY: And it was their
11 choice not to do television there but to simply do
12 Internet, and is that due to the nature of that
13 particular part of Area 1, that it's not -- it's
14 primarily and predominantly office and not as
15 residential as other areas?

16 MR. JAMES: I don't want to put words
17 into RCN's mouth, but I would say that based upon
18 the map of the design, it's mainly the Center City
19 commercial corridor, which is either high-rise
20 apartment buildings or office buildings, office
21 towers, and commercial businesses.

22 COUNCILMAN KENNEY: So the residents of
23 the high-rise apartment building in that
24 particular part of Area 1 will have the ability to
25 theoretically get competitive phone and Internet

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2 service but not television.

3 MR. JAMES: Not without getting a cable
4 franchise. So if they decide as part of the
5 Center City area that they provide telephone
6 service to, let's say, the Rittenhouse Plaza and
7 decided tomorrow that, you know, they would like
8 to provide video programming into those folks as
9 well, they would have to come by, and that's why
10 it's identified in the agreement, and apply for a
11 traditional cable franchise.

12 COUNCILMAN KENNEY: For Area 1?

13 MR. JAMES: For Area 1, they would have
14 to build out the entire Area 1.

15 COUNCILMAN KENNEY: So I guess that
16 leads me to my next question, which is, we've been
17 discussing this OVS agreement versus franchise
18 most of the afternoon. If it's good for Area 3
19 and 4, why is the not good for Area 1?

20 And I'm not suggesting that anybody get
21 it, but I'm saying, it seems on one hand the OVS
22 agreement is in the best interest of the RCN, and
23 you're going to testify, I assume, in the benefit
24 interests of the City, when in this portion of
25 Area 1, it's not in the best interests of the

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2 franchise, the potential OVS, the potential -- RCN
3 and the City.

4 MR. JAMES: Well, I would answer it a
5 little different than as you phrased it. I would
6 say that from the times the initial discussions
7 with the City when RCN first came to the City was
8 that we were, you know, as part of their FCC
9 filing to become an OVS, we were served notice
10 that they are now certified by the Federal
11 Communications Commission to be an OVS operator in
12 the Philadelphia market. That means that under
13 the Telecommunications Act, they have to come to
14 the City and enter into an OVS agreement with the
15 City.

16 COUNCILMAN KENNEY: And that has to be
17 an OVS agreement or could it have been a
18 franchise? Can we cover ourselves under federal
19 requirements by granting a franchise as opposed to
20 an OVS agreement?

21 MR. JAMES: Well, that's why I wanted
22 to be specific, is that under the federal
23 communication regulations, as an OVS operator,
24 they enter an OVS agreement. It's their option if
25 they want to take the traditional model of a cable

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2 franchise.

3 COUNCILMAN KENNEY: Not our option.

4 MR. JAMES: It's not our -- we do not
5 mandate that; that's why they apply at the federal
6 level, not at the local level, for that
7 application and certification. And the federal
8 communications certifies whether or not they're
9 financially and technically able to provide this
10 type of service. It was designed for telephone
11 companies who want to get into the cable business.

12 COUNCILMAN KENNEY: So that unilateral
13 choice of the company is certainly in their best
14 interests, not necessarily in the City's best
15 interests.

16 MR. JAMES: It may be, depending on the
17 economics. It's something that they decide. They
18 come in, they say, This is our certification, we
19 want to enter an agreement. And the regulations
20 are somewhat limited because it hasn't really been
21 as developed as a traditional cable regulations,
22 so there are some certain uncertainties about what
23 would apply and what not would apply. The only
24 things that were specific is that the federal
25 government says that cities have right to get a

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2 franchise fee, you have a right to get paid
3 commitments. And that's pretty much it. I mean,
4 it kind of limits what things we can ask for.

5 COUNCILMAN KENNEY: In your opinion, is
6 it better for the City to have a franchise
7 agreement or an OVS agreement despite what the
8 federal government has said about the requirement
9 for OVS?

10 MR. JAMES: I think in the areas where
11 they are going to video programming, the
12 traditional cable franchise agreement works. And
13 I would say that --

14 COUNCILMAN KENNEY: For Areas 3 and 4.

15 MR. JAMES: Well, in any area of the
16 City that they wanted to offer video programming,
17 the best model that provides a lot of certainties
18 for both RCN and for the City is a traditional
19 cable franchise. We've incorporated it into this
20 agreement to allow that to occur and they offer
21 that service.

22 COUNCILMAN KENNEY: And you believe
23 we're in that position because the federal law
24 mandates that the company coming in makes the
25 choice -- OVS or a franchise.

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2 MR. JAMES: Well, the company has an
3 option -- has a right under the federal act to
4 come in and be an OVS operator and not enter a
5 cable regulation. But then they are open to
6 whatever the vagueness of the regulations are.
7 And I think a company of RCN or any company that
8 wants to come in and expend the amount of dollars
9 that's required to construct in that area needs a
10 lot more certainty, and that's why the traditional
11 cable franchises are attractive.

12 What we've tried to do in this bill was
13 to recognize their federal status, to recognize
14 their public utility status as a competitive local
15 exchange company, and also to identify those
16 requirements that would be important to the City;
17 if they never got a cable franchise, what things
18 would the City value. The City would want to
19 value the same things that we got under the
20 traditional cable franchise, and that's why much
21 of what's in the agreement is what looks like a
22 cable franchise.

23 As you said earlier, it looks like it,
24 it smells like it, why isn't it a cable
25 franchise? What we tried to do to is just limit

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2 ourselves to the discussion of, let's acknowledge
3 the fact that they're an OVS operator, let's do
4 what's been done universally. And so far in what
5 we have seen in other major cities is, given the
6 status as an OVS operator, but we -- both parties
7 agree to an interim period where they were allowed
8 to be able to function under that, but to identify
9 areas where they would want to offer video
10 services and move out of that document and move
11 into the traditional cable franchise.

12 But for those areas of a city where
13 they're going to offer telephone service and be a
14 regular telephone company, their rights are
15 protected under the Public Utility Commission as a
16 competitive local exchange provider and under the
17 FCC as an OVS and that OVS. And that OVS status
18 allows them at a future time, based on the
19 economics and based on a lot of the other drivers,
20 to leap into the video service. And then we then
21 have the right, and then Council has a right, for
22 them to come back before you and apply for a
23 traditional cable franchise that would be under
24 the scrutiny and the questions and concerns that
25 we would normally ask of anyone who wants to have

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2 a came franchise and ask them for those
3 obligations.

4 COUNCILMAN KENNEY: Or under this
5 proposed agreement, just continue to extend the
6 OVS contract out for ten years.

7 MR. JAMES: Yes. They could stay --
8 and that would allow them to stay in the
9 right-of-way, because without that, they would not
10 have the authorization to be in our right-of-way
11 in those areas where they don't have a cable
12 franchise.

13 COUNCILMAN KENNEY: Then what's the
14 motivation to become a franchisee? I mean, if you
15 can extend this two-year OVS agreement for ten
16 years, where is the advantage of ever becoming a
17 franchisee?

18 MR. JAMES: Well, if you follow what
19 the RCN -- what they say is their value is a
20 bundle of services, and that bundle includes video
21 services, then the advantage to them is that this
22 document preserves their right at a future time
23 and date that they determine to be where they are
24 able to provide that service and ensure that they
25 can meet the obligation to transfer into that.

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2 Without that, there is no preservation of that
3 right other than a traditional right-of-way.

4 COUNCILMAN KENNEY: If we're giving
5 them video ability now in 3 and 4 and they can
6 continue doing that work for 10 years, where's the
7 motivation on their part to be a franchisee? They
8 can just continue on over a 12-year period and
9 stay an OVS.

10 MR. JAMES: They can stay an OVS
11 provider as long as they don't offer video
12 services.

13 COUNCILMAN KENNEY: Well, they're
14 offering video service in Years 1 and 2.

15 MR. JAMES: And 3 and 4.

16 COUNCILMAN KENNEY: Right.

17 MR. JAMES: And as part of this
18 agreement, in 120 days from the day that they are
19 going to provide video service, they are going to
20 move out of that document and apply before you for
21 traditional cable franchise for Area 3 and 4.
22 They will not be able to stand under the OVS
23 agreement and offer video services.

24 COUNCILMAN KENNEY: In the ten years?
25 In the ten years after 2?

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2 MR. JAMES: At all, at all. It's
3 specific in the document that the moment they
4 offer video services to a customer and to a
5 particular franchise area, they have to apply for
6 a traditional cable franchise.

7 COUNCILMAN KENNEY: By when?

8 MR. JAMES: Within 120 days from the
9 day they offer video service, so if they offered
10 video service --

11 COUNCILMAN KENNEY: If people are going
12 to be under their timetable, people in the first
13 year of Area 3, I guess, is that the Northeast?
14 To 3 or 4?

15 MR. JAMES: 4.

16 COUNCILMAN KENNEY: The first year of
17 Area 4 build-out, six months into that, people
18 will be receiving video, high-speed Internet, and
19 other services. AND every year following that,
20 more people will be hooked up to the video and
21 other services.

22 I understood from their testimony and
23 Councilman Nutter's line of questioning that, in
24 fact, if there's no agreement between the City and
25 RCN at the end of two years, that the OVS

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2 agreement, including video, could be extended over
3 ten years through agreement between the Department
4 and them.

5 MR. JAMES: The OVS agreement
6 (unintelligible) is for two years and extends
7 automatically every six months and can continue up
8 to a ten-year period. All the interim OVS
9 agreement does is allows them to be in the
10 right-of-way. It specifically states that if they
11 decide that in any area of the City that they want
12 to offer video service, that they agree and the
13 City agrees that they have to apply for a
14 traditional cable franchise.

15 COUNCILMAN KENNEY: Let me ask you it
16 another way. If after two years of the OVS
17 agreement, there's not an agreement on a
18 franchise, Areas 3 -- I'm sorry, the areas that
19 are completed in 4 will now be unplugged from
20 video services?

21 MR. JAMES: If Council does not give
22 its approval for them to have a cable franchise,
23 they cannot offer cable services in that area.

24 COUNCILMAN KENNEY: After what time?

25 MR. JAMES: After the time that they

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2 apply for an application to offer -- to apply for
3 a traditional cable franchise.

4 COUNCILMAN KENNEY: We have an
5 agreement with -- we're being asked to approve an
6 agreement with them for two years to provide a
7 bundle of services, including video. When -- I
8 guess the --

9 MR. JAMES: The bill -- the bill is an
10 interim agreement to allow RCN in the
11 right-of-way.

12 COUNCILMAN KENNEY: Two years?

13 MR. JAMES: It's a two-year agreement
14 for them to be into the right-of-way and to be
15 able to offer a bundle of services and to
16 recognize their status. That's the basic of the
17 document.

18 The document then goes into specific
19 terms about what provisions or concessions the
20 City would like to receive in exchange for its
21 authorization. And it is also lays this out in a
22 very clear, constructive manner. When the RCN
23 decides it wants to offer video anywhere in the
24 City and they fall into a traditional boundary of
25 a cable franchise, you have to come back and apply

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2 for a cable franchise.

3 COUNCILMAN KENNEY: And that's within
4 120 days of --

5 MR. JAMES: Within 120 days.

6 COUNCILMAN KENNEY: -- service being --
7 the video service being delivered to the first
8 residents covered in Area 4.

9 MR. JAMES: Or anywhere.

10 COUNCILMAN KENNEY: No, in Area 4, we'd
11 be talking about --

12 (Unintelligible, parties talking over
13 each other.)

14 COUNCILMAN KENNEY: The first two years
15 of build out.

16 MR. JAMES: Or they could come back
17 after this bill is approved and apply the next day
18 for a traditional cable franchise for Areas 3 and
19 4.

20 COUNCILMAN KENNEY: What if we don't
21 agree to grant that franchise after two years,
22 what happens?

23 MR. JAMES: The interim OVS agreement
24 stays in place --

25 COUNCILMAN KENNEY: And the video

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2 continues.

3 MR. JAMES: The video is not offered
4 because they don't have a cable franchise. You
5 got to have a cable franchise to offer the video
6 service. The OVS agreement does not give you the
7 right on itself to give you the right to offer
8 video service.

9 COUNCILMAN KENNEY: Okay. I know
10 you're sure of it; I don't know if I'm sure of it.

11 MR. JAMES: Okay.

12 COUNCILMAN KENNEY: Because I can't
13 imagine a situation where if RCN was trying and
14 applying for a video franchise, that they have all
15 of this money invested over a two-year period,
16 that they are serving customers with video and
17 other services, and for some reason or another,
18 the Department or Council has not given approval,
19 that they are just going to shut off the TVs.

20 MR. JAMES: Well, I don't think they
21 would do that either. I think that we would be in
22 a position where we have to work out either some
23 sort of agreement or, you know, they would not
24 have the right to continue to offer the video
25 service without that cable franchise.

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2 COUNCILMAN KENNEY: So we're in some
3 ways restricting our ability -- let me change it.
4 In some ways, boxing ourselves into having to do a
5 deal for a franchise with RCN in the next two
6 years.

7 MR. JAMES: Yes.

8 COUNCILMAN KENNEY: Okay.

9 MR. JAMES: A cable franchise?

10 COUNCILMAN KENNEY: Yes.

11 MR. JAMES: Yes.

12 COUNCILMAN KENNEY: Councilman Rizzo.

13 COUNCILMAN RIZZO: Commissioner, I'd
14 like to talk about the effect of the OVS versus
15 the franchise agreement has on the customer. The
16 franchise agreement, if it becomes a franchise,
17 then there are certain fees that would be passed
18 on back to the customer. I think our -- the
19 citizens of Philadelphia need to know that the
20 price that they sign up with RCN will immediately
21 change. Their monthly service will become more
22 expensive because there will be a franchise fee,
23 which is required, that then applies -- then is
24 sent to the customer.

25 So what are we doing to make sure that

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2 citizens that aren't familiar with this elaborate
3 arrangements and traditional cable franchises or
4 what they've been exposed to? I think it's
5 important that people know that the price that
6 they get today is going to change.

7 And could you give me a feel for how
8 much additional money would be charged the
9 customer the minute it becomes a cable franchise?

10 MR. JAMES: Okay. If we were to put
11 aside the discussion regarding whether it's an OVS
12 or a cable franchise just for a second, but if we
13 were to look at -- if they were offering video
14 services in Philadelphia, we would require them to
15 pay the City the same 5 percent gross revenue that
16 the incumbents currently pay us today. And if you
17 look at the traditional way that that cable
18 franchise fee is passed on, it is passed on
19 directly to the subscribers, every subscriber. On
20 their bill, it says franchise fee, and it's
21 5 percent of whatever bill is.

22 COUNCILMAN RIZZO: So, if --

23 MR. JAMES: RCN will do the same thing.

24 COUNCILMAN RIZZO: So if RCN solicited
25 me and said, Here, we're going to save you eight

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2 bucks a month, that within a short period of time,
3 another fee is coming my way, which will put me
4 right back where I was before I switched.

5 MR. JAMES: Well, again, I don't want
6 to put myself in that position of answering for
7 RCN, but I would say that they would have to -- it
8 would make sense to me that any discussion where
9 they're offering pricing to their consumers to
10 attract them to come to them would have to be --
11 the total package would include whatever gross
12 revenue fees that would be incurred to the
13 consumer. I think because it would be immediately
14 apparent to you as soon as got that first bill
15 that if they told you the bill was \$32 and it came
16 in and it was \$35, that you would see that the
17 difference would probably be that franchise fee,
18 and you would feel that you had not been given the
19 full disclosure of the price.

20 COUNCILMAN RIZZO: Is there any way we
21 can require RCN to let the customer base know that
22 they intend to seek a franchise agreement and
23 that, in fact, that means a bigger bill? Is there
24 anything we can do legislatively or the Department
25 of Public Property can do the make sure that that

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2 is a disclosure?

3 MR. JAMES: Well, if I answer your
4 question, it's that in the disclosure of this bill
5 that you have before you, it specifically lays out
6 the fact that the City, under the traditional
7 cable model, would want to know what rates RCN is
8 charging its customer, would want to be able to
9 answer those questions about customer's complaints
10 about being disclosed proper information, and
11 also, we would ask them to provide us all of the
12 rates that they are eventually going to charge
13 their subscribers.

14 The bill spells out specifically the
15 gross revenue formula which mirrors exactly what
16 the incumbents currently use. I think it would be
17 probably a disservice to RCN if they were trying
18 to enter into the market and not fully disclose
19 all of the details of their rates to their
20 potential consumers.

21 COUNCILMAN RIZZO: I agree, but if
22 there's a charge that doesn't exist for a period
23 of 120 days after they turn on the first video, I
24 doubt they'll be waving -- and I'm not speaking
25 for them, I'm just -- this is me. They're waving

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2 the flat that says, In 120 days, guess what,
3 there's going to be another fee associated with
4 the bill.

5 So what I'm asking you -- and not too
6 many of their customers, potential customers or
7 the incumbent customers are going to read the
8 bill, this bill, to learn the facts of the way
9 this will be transitioning from one arrangement to
10 another. So, again, what can we do or require?

11 MR. JAMES: Well, I think what we're
12 going to require from them is a disclosure of how
13 they plan to price and market the service to the
14 subscriber so that we would have some idea of what
15 and how they plan to display the information to a
16 consumer that they try to sign you up.

17 So if they try to sign you up today and
18 said, Councilman Rizzo, we can offer you telephone
19 services that will cost you \$25 a month, and in
20 120 days, there will also be a bill for your cable
21 service and it's going to be \$12 more, and they
22 did not include in that \$12 what the gross revenue
23 fee calculation was going to be, then if they
24 disclose that information to us, it would give us
25 the opportunity to maybe coach them and that this

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2 information is not distilled in such a manner that
3 a consumer would know that when they get their
4 bill, it's going to be \$12 hours, not \$15.

5 COUNCILMAN RIZZO: And that will be
6 definitely a part of the process?

7 MR. JAMES: It's part of the process
8 because it's how we treat the traditional cable
9 franchises.

10 COUNCILMAN KENNEY: Mr. Steel, do you
11 have anything more to add other than what
12 Mr. James has added?

13 MR. STEEL: I just would add that the
14 issue is not one --

15 COUNCILMAN KENNEY: I'm sorry.
16 Commissioner, could you move your chair a little
17 bit. Thanks.

18 MR. STEEL: Thanks. Sorry to
19 interrupt.

20 The 5 percent franchise fee is required
21 under the OVS and will be itemized and passed
22 through to the customer, just as it would under a
23 franchise. So the move for our company to a
24 franchise would be seamless, and the customer
25 would see no difference in their bill.

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2 COUNCILMAN KENNEY: Thank you.

3 COUNCILMAN RIZZO: Okay, thank you,
4 Mr. Chairman.

5 COUNCILMAN KENNEY: Mr. James, do you
6 have any other testimony? Okay, I want to get
7 into some questions.

8 If a large company cable company video
9 provider with an economic wherewithal and solid
10 business footing decided in the next two years to
11 offer or to approach the City for a cable
12 franchise for Area 3 and 4, would we be permitted
13 to negotiate with them for a franchise?

14 MR. JAMES: Sure.

15 COUNCILMAN KENNEY: So there's no
16 prohibition or exclusivity on the OVS agreement --

17 MR. JAMES: No.

18 COUNCILMAN KENNEY: -- That would
19 preclude any other additional competition --

20 MR. JAMES: No.

21 COUNCILMAN KENNEY: -- in that area,
22 okay.

23 What are the financial penalties if
24 construction is not completed throughout Areas 3
25 and 4 on the schedule that's been outlined for

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2 us?

3 MR. JAMES: In the agreement that we
4 would have, very similar to the incumbent -- and
5 sorry to keep referring to them in the same manner
6 -- we would ask them, as part of -- before they
7 start their construction, to provide us with both
8 a performance bond and a construction bond so that
9 we would have some protection if there is some
10 failure on their part to meet their obligations of
11 their other build-out. We also have provisions
12 under the -- liability provisions to go against
13 them should there be defects or failures in their
14 ability to perform under their construction.

15 Part of our role in Public Property is
16 to monitor very closely their build-out, and do
17 that in a number of interactions with the company
18 to make sure that we have the (unintelligible),
19 the drawings, we have information relative to
20 where and what streets they're going into. And we
21 also ask them to set up a very detailed customer
22 service plan that allows us to get feedback and
23 provide detailed information to consumers that
24 they're coming into that area so that we know how
25 to handle the phone calls so that when we go back

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2 and hopefully, through a much more engaged
3 relationship with RCN, have the ability to have
4 either biweekly or biweekly or monthly meetings,
5 depending on the necessity to make sure that
6 they're conforming to the plan before we get to
7 the point where we would actually have to go
8 against bonds.

9 COUNCILMAN KENNEY: What provisions are
10 in the agreement that you could highlight for us
11 that would adequately compensate the City for the
12 use of public right-of-ways and the requirement to
13 restore them to their original condition through
14 the course of construction and build-out?

15 MR. JAMES: Well, the compensation is
16 under the gross revenue, under that provision
17 specifically. If I can find the other section.

18 COUNCILMAN KENNEY: If you don't have
19 it at your fingerprints, then you can provide it
20 to us. I guess the question is, if a
21 subcontractor is hired by RCN to dig up a street
22 to do something, and that contractor did not put
23 the street back in the condition that he or she
24 found it in, what would be our recourse, what's
25 our compensation? You know, what do we do?

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2 MR. JAMES: Yeah. If it's okay, if I
3 can take some time, I could probably provide that
4 back to you in writing.

5 COUNCILMAN KENNEY: Sure. Absolutely.

6 It seems that RCN's construction
7 timetable that are proposed in the agreement are
8 much longer than those of previous franchise
9 agreements, installations and system upgrades. Am
10 I wrong in that it's a longer period of time? And
11 if so, why are they getting more time than some of
12 the incumbents?

13 MR. JAMES: Okay. To answer your
14 question, it's not in the overall aspect, if you
15 look at combined Areas 3 and 4, they're going to
16 construction over seven years. If you compare
17 that to the original cable franchises that took
18 four years, that would be a total time of eight
19 years for the two areas. So, seven years, it's
20 pretty on a par if you combine it with the
21 construction of two areas.

22 If you look at the fact that they're
23 going to have to over-build on top of an existing
24 cable plan over an incumbent operator, that trying
25 to hold them to the traditional time frame for

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2 completion of a shorter time period will probably
3 not be necessarily correct and probably not really
4 feasibly accurate since they're going to have a
5 lot more challenges before them coming into the
6 market where there's existing wires and cables
7 provided --

8 COUNCILMAN KENNEY: Why is that?

9 MR. JAMES: Because I think that the
10 amount of time that it's going to require other
11 people that move facilities and make ready
12 conditions so that they can construct, it's going
13 to take some involvement, it's going to take more
14 than just when you come into the area and the only
15 ones on the pole is PECO and Verizon; now you have
16 Peco, Verizon, and the cable operator, and God
17 knows who else could be up on that pole, and there
18 are going to have to be clearance issues worked
19 out and that takes time.

20 So I think the time frame is
21 reasonable.

22 COUNCILMAN KENNEY: Did Public Property
23 hire a consultant of any kind or consultants to
24 review RCN's business plan? And if so, what were
25 the conclusions, and can we have a copy of that

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2 report?

3 MR. JAMES: The Department of Public
4 Property used 2CS International, Ed Rudder (ph.),
5 who is our traditional consultant, who has
6 consulted us on every other cable matter that
7 we've had before you. He has prepared some
8 findings; we can certainly make that available to
9 you.

10 Basically what we are able to kind of
11 articulate to you is that they have the financial
12 wherewithal to do what they say they can do, they
13 show that they have the experienced people and the
14 operation to do it, and it appears that they have
15 a sound business plan to do that.

16 COUNCILMAN KENNEY: Is there a
17 consultant report?

18 MR. JAMES: There is a report that we
19 can make available.

20 COUNCILMAN KENNEY: Could you make it
21 available, please to us and members of the
22 committee?

23 MR. JAMES: Yes.

24 COUNCILMAN KENNEY: Were you aware of
25 -- I mean, we've had some discussion about issues

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2 raised by various segments of labor. Were you
3 aware, during the course of the discussion,
4 negotiating the OVS agreement, that there were
5 existing problems, potential problems, or
6 complaints relative to RCN's alleged business
7 practices as it relates to organized labor and
8 their employee workforce?

9 MR. JAMES: All I can say is that that
10 never came up in any of the discussions that we
11 had.

12 COUNCILMAN KENNEY: So you were not
13 aware of it.

14 MR. JAMES: I was not aware of it.

15 COUNCILMAN KENNEY: Okay. Talk a
16 little bit about some of the possible consequences
17 if Council delays or even just refuses to
18 authorize this OVS agreement. What in your mind
19 is -- what could happen?

20 MR. JAMES: Well, I think in most cases
21 that --

22 COUNCILMAN KENNEY: Not suggesting that
23 we are, but I'm --

24 MR. JAMES: No, I wouldn't --

25 COUNCILMAN KENNEY: I want to try to

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2 get an overall picture of what all the
3 possibilities are.

4 MR. JAMES: Sure. I mean, I think
5 there's a number of possibilities that can occur.
6 Assuming that if Council decided that this vehicle
7 was not the vehicle that they thought was
8 appropriate for RCN to do business in
9 Philadelphia, there's a number of things you can
10 do.

11 We can go back to the traditional
12 franchise application and tell RCN that we want
13 you to apply specifically for Areas 3 and 4 for
14 cable franchise and basically work out terms
15 similar to what you have before you.

16 What they can also do is, they can
17 apply for a right-of-way agreement to be into the
18 right-of-way and to be able to offer telephone
19 service and run fiber and do whatever they need to
20 do for their telephone service.

21 I think the long and short of it is, if
22 the opinion of Council and the Administration is
23 that we just didn't feel RCN was an appropriate
24 company to be in the Philadelphia market at all, I
25 think RCN would then take some challenge before

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2 the Federal Communications to exercise their right
3 under the OVS certification to be in the
4 marketplace, and either through some federal
5 mandate or other work-out terms that may not
6 necessarily be agreeable to the City for them to
7 be in the market and to be able to enter and offer
8 services.

9 COUNCILMAN KENNEY: It's my
10 understanding just from, I guess, anecdotal
11 information about the strength of RCN financially,
12 that it is a large company, that it has a great
13 number of assets, and that one thing -- again, I'm
14 not a devotee myself of the stock market.
15 Recently I understand that there's been a bit of a
16 tumble in the price of stock for RCN. And I'm
17 wondering whether or not we have any way to
18 evaluate, from our perspective, what that means to
19 their ability to continue to provide what they say
20 they can provide in the agreement, and does it
21 give us any cause for concern?

22 MR. JAMES: Well, again, I'm not
23 necessarily a stock expert, either. But I would
24 say that from my understanding of what I've seen
25 over the last couple of months is that there's

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2 been a downturn in the marketplace for
3 telecommunications in general and that all the
4 telecommunications companies are being affected by
5 a kind of downturn on the dot-com companies that
6 have been around and had a lot of venture capital
7 but have yet to produce any revenues. I think
8 that has affected the general marketplace.

9 I think the marketplace in itself is
10 fairly strong. It's not that RCN is any different
11 than some of the other companies, that Verizon
12 stock is down since they merged and, you know,
13 Oracle stock goes up and down. I mean, there's a
14 number of very large companies that have been
15 around and have a very large embedded base to have
16 all been affected by the stock market.

17 I don't think it should give us a lot
18 of concern.

19 COUNCILMAN KENNEY: Does our consultant
20 have an expertise in that area that could lend us
21 some information or enlighten us as to that it's
22 okay, it's not a problem? I mean -- or do we need
23 to seek information from some other source?

24 MR. JAMES: We did discuss that whole
25 issue and, you know, it was his opinion, and I

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2 could let him speak for himself, but it's his
3 opinion that it was, you know, consistent with
4 what's happening in the marketplace in general.

5 COUNCILMAN KENNEY: Would you consider
6 our relatively expert in that particular area?

7 MR. JAMES: I don't think he's a stock
8 expert.

9 COUNCILMAN KENNEY: Okay, all right.
10 Well, maybe we'll have to seek some information
11 elsewhere.

12 Councilman Clarke.

13 COUNCILMAN CLARKE: Thank you,
14 Mr. Chairman.

15 How are you doing, Mr. Perez,
16 Mr. James? I was told to ask you this question:
17 Do you have a sense of how many subscribers there
18 are in every franchise in the City of
19 Philadelphia? Would you say that for the record?

20 MR. JAMES: We do have a report. I can
21 -- I'd rather give you the most accurate
22 information that we have today, and I don't have
23 it with me, but I can provide it as part of my
24 response to the Chair.

25 COUNCILMAN CLARKE: Okay. It was -- in

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2 earlier testimony, there was a discussion about
3 the selection process for Areas 3 and 4 versus the
4 other areas in the City. The initial response was
5 that Public Property told us to do it, then we
6 talked about the ability to have access to fiber
7 optics from Princeton and a number of different
8 things.

9 Can you kind of run through the
10 scenario in terms of how this area was selected,
11 your recollection?

12 MR. JAMES: My recollection from my
13 memory of what was discussed, the selection was
14 RCN's selection; it was not by the Department of
15 Public Property.

16 We had a lot of dialogue and discussion
17 over an extended period of time for the very same
18 question that members of Council have asked
19 today: How can we get to you build out the entire
20 city, how can we get you to commit to an
21 obligation to provide cable franchising? There's
22 wonderful opportunities and competition throughout
23 the City. It turned into a very long and tough
24 set of discussions that did not get us to the
25 point where we could give you a bill that says,

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2 Here's franchises in all four areas.

3 RCN made a decision that there was two
4 areas that they wanted to seek. We did not want
5 to do any jerrymandering of lines or -- we had a
6 lot of discussions about that, Well how can we
7 move this and move that and capture different
8 parts of it? And what it came down to is that we
9 stuck to the original four franchise areas. These
10 were the four franchise areas, and they were not
11 going to move from that. And there was a
12 selection based upon where they thought that the
13 density was and where there was opportunity for
14 them to make a profit in the marketplace.

15 COUNCILMAN CLARKE: So --

16 MR. JAMES: So it was not our decision.

17 COUNCILMAN CLARKE: So you feel that
18 they probably made the selection based on the most
19 lucrative franchise areas.

20 MR. JAMES: No. I think they -- again,
21 I don't want to put words in their mouth. I think
22 they made their decision based upon the density
23 and the speed to market based upon where their
24 facilities are located. (Unintelligible) in the
25 market, there are certainly challenges in Area 1

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2 if you're trying to serve the Center City area
3 'cause that's a very congested and very tightly
4 underground network. So I think anyone would have
5 a bit of a challenge trying to go after Area 1.
6 If they were looking to get in going in the market
7 quickly and turn a profit quickly, that's not the
8 area what where you want to be.

9 COUNCILMAN CLARKE: Maybe "lucrative"
10 wasn't the appropriate term. More profitable --
11 (Unintelligible, parties talking over
12 each other.)

13 MR. JAMES: Opportunities for them to
14 get a fast return on their investment.

15 COUNCILMAN CLARKE: Okay. My
16 understanding, and correct me if I'm wrong, is if
17 in fact RCN locates in 3 and 4, they'd bring the
18 rates down to be more competitive with the
19 existing cable franchise in that area. If the
20 cable franchise provided in that area meets the
21 numbers on RCN's, will they also be required to
22 reduce the numbers throughout the entire City or
23 throughout their entire network?

24 MR. JAMES: I'm not sure I understand.

25 COUNCILMAN CLARKE: From my

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2 understanding, you can't have different rates for
3 different sections of your franchise areas?

4 MR. JAMES: I don't think there's any
5 restriction in the regulations for a cable
6 provider to offer different rates in different
7 parts of the market.

8 COUNCILMAN CLARKE: So if RCN is Cable
9 A and another franchise is Cable B, Area B, and
10 RCN comes in with lower rates, all right? In
11 those areas where RCN has a franchise, the other
12 cable company decides to meet those numbers so
13 they reduce their numbers. But potentially, they
14 can keep the numbers high in the other areas where
15 they also have --

16 MR. JAMES: Sure. The one thing that's
17 extremely important about it is that the rates are
18 determined by the marketplace and it's market
19 conditions so that you could all be within the
20 same franchise areas and, you know, conceivably
21 have different rates. Depending on where you have
22 competition at, you could be in one section of the
23 same franchise area.

24 COUNCILMAN KENNEY: That was not the
25 testimony that was given earlier, because the

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2 question I had asked earlier in the same regard
3 was that theoretically, if there were stiff
4 competition in 3 and 4 and the cable rates
5 stabilized or went down, and Comcast, the
6 incumbent, were serving, and is serving, Area 1,
7 could we experience a rise -- a theoretical rise
8 in price, based on the competitive nature of 3 and
9 4, there's no competition in 1; so, therefore, the
10 number one area of the subscribers start paying
11 for the fight that's going up in 3 and 4.

12 (Unintelligible, parties talking over
13 each other.)

14 MR. JAMES: That was -- my position
15 would be that theoretically, yes, you could have
16 that.

17 COUNCILMAN KENNEY: Did you hear that
18 testimony? They said it was against the law for
19 them -- for Comcast, theoretically, or any other
20 single incumbent service provider to raise rates
21 on some customers while they were competitively
22 pricing other areas.

23 MR. JAMES: I think that under the
24 cable regulations that rates are not really
25 regulated in this marketplace when there's

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2 competition. So you could -- theoretically, you
3 could charge whatever you want.

4 (Unintelligible, parties talking over
5 each other.)

6 MR. JAMES: You could have differences
7 (unintelligible) if you wanted, or you could have
8 a consistency. I think the thing that's going to
9 drive it is, there's market conditions where
10 you're either trying to retain your customer base
11 or expand your customer base. And maybe what RCN
12 -- and, again, I'm speaking out of turn for them
13 -- is that in Area 1, they may not have
14 competition and that would be a disincentive to
15 keep competition from going into that market by
16 raising those rates because you do have an
17 incumbent who is not just geographically limited
18 to Philadelphia.

19 I mean, if you looked at the incumbent
20 in Area 3 and 4, that's not their only franchise;
21 they are nationwide. So the nationwide
22 capabilities allows them to offset some expenses
23 to deal with competition, and then they can
24 probably speak to that, but they wouldn't
25 necessarily have -- I couldn't see them just

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2 raising rates in Area 1 because they have
3 competition in Areas 3 and 4.

4 COUNCILMAN KENNEY: There's no
5 prohibition.

6 MR. JAMES: There is no prohibition
7 when it comes to rates. It's the market
8 conditions.

9 COUNCILMAN CLARKE: They may decide to
10 maintain the rates where they are now, not lower
11 the prices, and because RCN does not -- is not
12 required to provide video services in those other
13 areas, although they have Internet and telephone
14 service, then they can go on for two, three, four,
15 years, and these people would be at the higher
16 rate than the other --

17 MR. JAMES: Right. And I would say
18 that if follow what RCN's market plan is, that if
19 that was to occur and the rates went up in Area 1
20 or Area 2, RCN would probably see that as a
21 business opportunity to move into that area
22 because now that they have affected the
23 marketplace and have changed the conditions in
24 that marketplace to make their rates even higher,
25 they can come in at the rate that they're

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2 currently servicing in 3 and 4.

3 COUNCILMAN CLARKE: I'm not saying
4 making them higher; I'm saying that if they stay
5 the same, all right, and you've already said that
6 there was a business decision to locate in 3 and
7 4, and it was based on the profitability of those
8 two areas, all right, and they decided not to go
9 in the other areas at this point, and that in
10 terms of dollars and cents, it may not make sense
11 three, four, five years out to go in that area if
12 those rates stay the same, right? Because there's
13 --

14 MR. JAMES: It may not make sense to go
15 into those areas because of market conditions or
16 because cost; it could be a number of reasons why
17 they may never enter those marketplaces or they
18 could enter those marketplaces tomorrow because
19 some dynamics have changed.

20 It is not a clear road map for you to
21 say that they'll never go in 1 and 2, but it's at
22 the same time saying that if the opportunity
23 exists and the structure exists -- the other thing
24 too that we wanted to ensure was that there was an
25 opportunity for them to create a track record so

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2 that before they leaped into a larger area and
3 maybe stretched themselves out trying to encompass
4 all four areas at one time and actually end up not
5 being successful and leaving the City with four
6 dispirited, disjointed networks, it would make
7 more sense for the -- at least from the City's
8 standpoint, unless they are sure that they can be
9 successful, let's just get a traffic record, let's
10 see if the market plan works, let's see if their
11 ability to attract customers, let's see whether or
12 not rates stabilize or rates -- let's see if it
13 really happens before we --

14 COUNCILMAN CLARKE: But you've already
15 said that 3 and 4 is probably the most profitable
16 area.

17 MR. JAMES: No, I said -- I said they
18 probably made a decision, based upon the
19 opportunities for them to get a faster return on
20 investment, not necessarily profitability is not
21 the only driver.

22 The thing that drives, from what I
23 understand from them, is density. And if look at
24 the areas where there's a greater density, there's
25 a lower construction cost, there's the ability to

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2 get more customers a lot faster. There's areas in
3 3 or 4 that are very dense. There's areas in 1
4 and 2 that are very dense. I think it's just a
5 business decision.

6 COUNCILMAN CLARKE: All right. Can you
7 get me the information on all of the franchises
8 and the subscribers in all of the franchises?

9 MR. JAMES: Sure, sure.

10 COUNCILMAN CLARKE: All right. Because
11 I'm -- for some reason, I seem to I think that 3
12 and 4 probably has more subscribers.

13 COUNCILMAN KENNEY: We've asked RCN for
14 demographic information on income, race in 3 and 4
15 and in 1 and 2 if they have access to it from
16 their market information. And if, Joe, you could
17 maybe do it for 1 and 2 also.

18 MR. JAMES: Yeah. I will give you what
19 we have as a current subscriber (unintelligible).
20 And the one thing that we have also said to them
21 is that, you know, there's a lot of perception
22 about what the economics may be in the different
23 areas, and the only way to really validate it is
24 to look at the information.

25 Now, if they have to build it according

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2 to census tracts, the census tracts are going to
3 be based on the most statistical data that exists
4 today. So that there is not a disparity between
5 them skipping around to different census tracts
6 that they don't want to do because it's not
7 financially viable; they have to build according
8 to census tract. And we get that information, we
9 monitor that information, and we hold them
10 accountable for that.

11 And if the other incumbents are
12 available to be successful in those census tracts,
13 you should be able to be successful, but there
14 will be an opportunity for all different levels of
15 economics of citizens to be able to participate at
16 some level, even if you stay just in Areas 3 and
17 4, because there is definitely a diversity in all
18 areas of the City.

19 COUNCILMAN CLARKE: Thank you.

20 COUNCILMAN KENNEY: Just to go back a
21 second so I understand, and this is the thing,
22 real concern about -- while I recognize it from a
23 philosophical standpoint, the competition issue, I
24 think, is accurate. If we have more than one
25 competitor in an area in any service, the price is

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2 going to be competitive, it's going to be as low
3 as possible, or one side or the other will lose.

4 But in Area 1, for example, if RCN
5 jumps into 3 and 4 -- jumps into 4 first, I would
6 suspect their business plan would call for a
7 pretty tough pricing policy, which would make --
8 Comcast would have to respond in kind by reducing
9 their rates to be competitive in the early stages
10 of 4's build-out. I can't imagine that Area 1's
11 monthly cable bill's going to go down, while that
12 battle's going on. So that's going to stay the
13 same. So for a period of one, two, three, maybe
14 four years, Area 1 theoretically could be
15 subsidizing the price war in Area 4.

16 And that's, I guess, why I understand,
17 on one hand, it's unfair to ask a company to come
18 in and build out the whole city because it's a
19 huge economic investment; on the other hand, as a
20 Cable 1 subscriber, I don't want to be stuck in
21 limbo while waiting to see what shakes out in 4
22 and then shakes out in 3. It could be seven years
23 before myself and people who live in Cable 1
24 franchise area experience will any benefit from
25 this.

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2 And then it was testified too by RCN
3 that, Well, you know, other companies -- there's
4 40 other companies out there that provide cable
5 service, they could jump into this market too.
6 But over a four-year period, when they've had the
7 ability to do so, has anybody made a request to
8 compete with Wade or to compete with Comcast and
9 1? I mean, there may be 30 or 40 companies out
10 there, but it doesn't seem like there's very many
11 people interested, with the exception of RCN.

12 MR. JAMES: Yeah. I would say that if
13 we would go back over the last couple years from
14 the time we've been doing the cable renewals to
15 where we are today, one of the most consistent
16 lessons that came out of all those renewal
17 discussions when the public testified was the
18 price and the lack of competition. Consumers said
19 that they didn't like the prices, the prices were
20 too high, and there wasn't choice.

21 I think from that time going forward,
22 if RCN doesn't enter the market, this bill would
23 not go forward and said, RCN, we're not going to
24 have you here, there is no guarantee that we will
25 ever see any price stability or price reduction

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2 without any competition. And I would --

3 COUNCILMAN KENNEY: But competition
4 could come in the form of a franchisee or
5 potential franchisee who says, I want to come in
6 and compete as a cable company.

7 MR. JAMES: And that's what they're
8 going to do. They're going get a cable franchise,
9 compete as a cable company, go head to head. But
10 if a cable company came in today -- if Joe James
11 decided to go into the cable business, I could
12 come before Council and say, I want a cable
13 franchise for only one section of the City, and
14 that's all I would be asked to and would --

15 (Unintelligible, parties talking over
16 each other.)

17 MR. JAMES: Pardon me?

18 COUNCILMAN KENNEY: We don't have a
19 requirement to grant that.

20 MR. JAMES: And you don't have to grant
21 that, but there is no provision under the
22 franchising rules that says anyone coming in and
23 applying for cable has to apply for every
24 franchise area. They could come in and only apply
25 for one, and you have the right to say yes or no

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2 because they're going to pick the one where they
3 think there's profitability and --

4 COUNCILMAN KENNEY: What you're saying
5 -- what I think you think the feds are saying,
6 and maybe they are saying it, I don't know, is
7 that this OVS carve-out gets potential franchisees
8 who want to come in as an OVS into the game
9 earlier, faster, and cheaper than it would for a
10 potential franchisee to come into the game.

11 If I agree with you that competition
12 brings lower prices, why won't all of the citizens
13 of this city over a seven-year period experience
14 potentially those lower prices, when, in the end,
15 we may be in an Area 2 or Area 1, basically
16 subsidizing a price war in Area 3 or 4.

17 And I'm not saying that we should do it
18 and that there's no other way -- it's the only way
19 for this to happen, but think of the potentiality
20 of the decision we have to make people in that
21 over a three-, four-, five-year period, people in
22 1 and in 2, their rates stay right where they are
23 because there's no place else to go. And then for
24 4 and 3, which may have higher income levels and
25 more, you know affluent people, wind up with the

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2 lowest rates, the best service, and the highest
3 Internet access and lower telephone bills.

4 I mean, in some ways the competition's
5 good, but in other ways, it's unfair to people who
6 don't live in lucrative neighborhoods or in more
7 profitable neighborhoods. And we're going to have
8 a delay of potentially seven years, probably less,
9 but potentially seven years of stable, high rates
10 in 1 and 2 and a tremendous price war in 3 and 4
11 that's going to be subsidized in part by the rest
12 of those customers.

13 MR. JAMES: Well, I mean you argue a
14 position that we argued when we first sat down
15 with RCN, and it was so difficult for us to move
16 for a long period of time because we raised the
17 same concerns you have, we have the same issue. I
18 mean, we're not trying to articulate the federal
19 position that competition is necessarily good
20 because if you look over a lot of the different
21 industries, competition doesn't necessarily reduce
22 price, and competition doesn't always ensure
23 greater or better service.

24 So what we were -- what we've got to
25 this point is that we were in a position where we

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2 had to come to some decision with them to let them
3 into the marketplace, let them decide where they
4 want to enter; that's really their call 'cause
5 it's their business and they're putting up the
6 dollars. But let's make sure that the way they
7 come in is level with the incumbent, so let's make
8 sure that it's fair.

9 Now, there's going to be a price war;
10 there's a price war now with DirectTV and cable
11 operators. I mean, it's just part of technology's
12 going to drive some sort of competition and some
13 sort of price war. And who says the prices are
14 going to go down? Who says the prices are going
15 to provide better service?

16 But I think we're at a position where
17 we would be paralyzed to do nothing because there
18 is so much uncertainty and we don't have a track
19 record. We looked at other cities, we looked at
20 Boston, we looked at D.C., we looked at other
21 cities and found out, Well, what are they doing
22 and how are they handling it? And what we've came
23 up with is that we've to follow some sort of
24 consistent manner and design a document and a bill
25 and a structure that is fairly consistent, that

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2 provides protection for both parties, that lets
3 them in the marketplace, and let the marketplace
4 decide what the rates should be.

5 And, yeah, there's going to be some
6 sections that may not see competition at all and
7 may not see it ten years, but to really not allow
8 competition to occur at all --

9 COUNCILMAN KENNEY: I know you struggle
10 with this, but I sense -- and I'm glad you're
11 being forthright with us, as you always are, to
12 tell us your concerns about this. Even though
13 you're operating in constraints that you are and
14 some of the requirements that you are to move this
15 thing forward, I sense that you share some of the
16 potential concerns into the future that we have.

17 MR. JAMES: Yeah. It's a struggle,
18 it's something that we've impacted and I think
19 we've talked to members of Council before about
20 the things that have come out of the
21 Telecommunications Act that we didn't necessarily
22 ask for, that we have to deal with, and we have to
23 deal with it in such a way that we don't put
24 ourselves at risk. At the same time, we have to
25 let competition occur 'cause the federal

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2 government says it should occur.

3 But I think if you look in Areas 3 and
4 4 and their build-out, it doesn't stick in just
5 one profitable; it does move out and traverses the
6 whole area. And I think if you look at -- if the
7 perception is that the Chestnut Hill area is the
8 most, you know, affluent area, well, they're the
9 last ones on the list, but does that mean that
10 they're the ones who are going to buy the most
11 service? Maybe not.

12 So it's all across the board there but,
13 you know --

14 COUNCILMAN KENNEY: But you would -- by
15 looking at the map and making generalities, you
16 would suspect that there's maybe one or two
17 marginally profitable areas due to density and
18 income. But the bulk of the numbers probably from
19 our just general experience with those communities
20 have a higher income or a medium income, higher
21 income and have more density. So I don't think
22 there's any magic to why they picked that area and
23 why there would happen to be thrown in there some
24 marginally or poorer areas to kind of take some of
25 the pressure off, we would --

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2 MR. JAMES: They're all a part of the
3 franchise. I mean, you get the good and the bad,
4 you get everything mixed in, and no one area is
5 carved out specifically for, you know, your income
6 level.

7 The one thing that you will see --

8 COUNCILMAN KENNEY: I'm not talking
9 about the carve-out for the areas; I'm talking
10 about the construction schedules in 1, 2 and 3.
11 So on the third year, you're hitting perhaps a
12 marginally profitable area with less income. But
13 you're still -- you know, I understand --

14 MR. JAMES: We're trying to supply some
15 equity and trying to mix some fairness in there
16 and, you know, that's kind of what we --

17 COUNCILMAN KENNEY: That's fair.

18 Councilman Rizzo?

19 COUNCILMAN RIZZO: I'd like to go back
20 to the OVS versus the franchise agreement and
21 expand on what the Chairman said.

22 Does -- and I would assume the answer
23 to this question. Does coming through the door
24 with the OVS agreement put more than their foot in
25 the door, puts their leg in the door? Will it be

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2 more difficult for you to negotiate, or whatever
3 you do, for a franchise agreement if they already
4 have the OVS agreement and they're beginning to
5 build out?

6 MR. JAMES: I think it's much more
7 challenging if they come in through the door with
8 the OVS, just purely as an OVS operator, because
9 the first right of review has occurred at the
10 federal level; it has not occurred at our level.
11 So by the time they get to us, they've already
12 come in with this mandate that allows them into
13 our marketplace. So it does give them not only a
14 leg but a foot.

15 But it doesn't mean if they want to be
16 a good corporate citizen and they want to be
17 successful in the marketplace that they not adjust
18 their position, and they have done since our
19 discussions, to adjust their position to be more
20 open to the concerns and the issues that members
21 of Council have raised here today.

22 COUNCILMAN RIZZO: As a person that
23 will be a part of the negotiations when the 110
24 days expire, will it be more difficult for you to
25 negotiate for a franchise agreement than if, in

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2 fact, they would come through the door asking
3 for? Because basically what I heard earlier, and
4 I think I understood, was that it really didn't
5 matter; they would be just as happy to have a
6 franchise agreement. Did you hear that?

7 MR. JAMES: Yes.

8 COUNCILMAN RIZZO: As they would an
9 OVS. Is that not --

10 MR. JAMES: That's true. I mean, they
11 would -- it doesn't matter to them which way the
12 come into the door, as long as they come in the
13 door.

14 I think what we've done as far as our
15 bargaining position is that in the bill that you
16 have before you, we've already worked out the
17 provisions of the cable franchise bill, we've
18 already discussed all of the hard issues. So
19 before you grant the approval today, we've already
20 negotiated the terms that would appear in the
21 cable franchise agreement and make sure that those
22 terms are equal.

23 COUNCILMAN RIZZO: So there's no
24 disadvantage to you.

25 MR. JAMES: Actually, it was better for

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2 us to take the time to work those issues out prior
3 to coming before you so that everyone knew with
4 some certainty what would be the provisions of the
5 -- that we got into the cable franchise. We just
6 turned the document around since it's a fairly
7 simple process.

8 COUNCILMAN RIZZO: Thank you.

9 MR. JAMES: Mm-hmm.

10 COUNCILMAN KENNEY: Are there any more
11 questions for Mr. James or Mr. Perez?

12 (No further questions.)

13 COUNCILMAN KENNEY: Thank you very much
14 for your testimony. It was very helpful.

15 MR. JAMES: Thank you.

16 COUNCILMAN KENNEY: Mr. Lawrence
17 Jarrett.

18 (Witness comes forward.)

19 COUNCILMAN KENNEY: Mr. Jarrett?

20 Goodevening, sir. Thank you for your
21 patience. When you're ready, could you please
22 identify yourself for the record and proceed.

23 MR. JARRETT: Yeah, my name is Lawrence
24 Jarrett, and I'm the Vice President of Urban Cable
25 Works in Philadelphia, which is a partnership of

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2 Time Warner Cable and Urban Cable Works, Inc.

3 I came here with a prepared statement
4 basically that presents our position on the
5 proposed ordinance to grant RCN and OVS a
6 franchise for the City of Philadelphia. And
7 rather than read that statement, I'm just going to
8 submit it for the record.

9 (Copy of Mr. Jarrett's written
10 testimony not submitted to stenographer for
11 attachment hereto.)

12 MR. JARRETT: I do appreciate, and we
13 as a company do appreciate, the City's efforts to
14 foster competition, and we believe it's in the
15 best interest of the residents of the City.
16 However, we just want to express our desire to see
17 that all of the video programmers compete on a
18 level playing field. Competition should be
19 encouraged, but not to the disadvantage of Urban
20 Cable Works or Comcast or RCN or any other company
21 by providing different terms in their respective
22 franchises. It is the City's appropriate role to
23 encourage fair competition and not to favor any
24 competitor.

25 And this, too -- I'll lay some of the

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2 concerns particularly with Councilpeople that --
3 Councilwoman Blackwell, Councilman Nutter, those
4 whose Councilmatic District covers ours, I would
5 just like to make them aware of some of the things
6 that we're doing in our franchise so that they
7 won't feel like they are getting a second-class
8 cable system.

9 Over the last year, we have spent over
10 \$80 million to upgrade our plant, we have
11 developed hybrid fiber coaxial architecture that
12 gives the capability of providing various data and
13 video programming over our system. We are
14 presently deploying digital technology in our
15 cable system, with the intention of a full-scale'
16 roll-out to our customers on a node-by-node
17 basis. This will provide over 200 channels of
18 digital programming, music, and state-of-the-art
19 interactive program guide.

20 We continue to meet our customer
21 service standards established both by the FCC and
22 the NCTA, and we continue to meet technical
23 standards that we've established that are much
24 more stringent than the FCC. Our community-to-
25 community-based organizations are stronger than

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2 ever. We continue to sponsor and support efforts
3 within our franchise by local groups. We have
4 major holiday campaigns to collect clothing, food,
5 and toys for the less fortunate.

6 And if you compare our -- the article
7 in the Philadelphia Inquirer a few weeks ago, they
8 talked about rates in the City of Philadelphia.
9 If you compare that, which we do, on a channel-by-
10 channel basis, then you will see that the rates
11 that are charged in our franchises are
12 significantly less, and then they fall into the
13 second tier, somewhere between 15 and 20 of the
14 highest rates in the country.

15 So those are the kinds of things that
16 we are doing, and we're going those things not
17 because of RCN, but we are doing things because it
18 makes good business.

19 Now --

20 COUNCILMAN KENNEY: I'm sorry, sir.
21 You're Franchise Area 2 correct?

22 MR. JARRETT: Yes.

23 COUNCILMAN KENNEY: Okay, fine, thank
24 you.

25 MR. JARRETT: Yes, Franchise Area 2.

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2 Now -- and certainly, in talking to
3 several people, based on what RCN has proposed,
4 they have basically said that Area 2 doesn't have
5 anything to be concerned about because they're
6 trying to competing in Areas 3 and 4 with
7 Comcast. In looking at the document that is being
8 presented to Council, there are some differences
9 that I would like to point out that I don't
10 necessarily agree with the explanation that was
11 presented here by the Deputy Commissioner.

12 First of all, my understanding is it's
13 always an OVS system, which means an open video
14 system, means that the federal government in
15 essence gives them the right to provide video
16 programming for the entire city. That means that
17 the Public Property is negotiating just the
18 right-of-ways, how they will do it. Prior to the
19 U.S. Court of Appeals and the Fifth Circuit, the
20 City didn't have the -- it didn't even have the
21 right to determine where they were going to market
22 that service.

23 And if you look at New York, they're
24 all over the place. They go basically wherever
25 they want to. Once they have the right-of-way,

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2 they can provide service in any part of the city
3 that they choose.

4 Now, in Philadelphia, they have chosen
5 to provide service in Areas 3 and 4. However,
6 when that OVS franchise is granted, that does not
7 preclude them from running fiber into Areas 1 and
8 Areas 2 and cream out the lucrative areas and
9 provide cable service to them.

10 Yes, we understand that they have 120
11 days, that once they decide to provide
12 programming, video programming, they have 120 days
13 to apply for the cable franchise. If I --

14 COUNCILMAN KENNEY: I'm sorry, I didn't
15 mean to interrupt. I want Mr. James available to
16 either rebut or --.

17 MR. JARRETT: If I read that correctly,
18 it says that the City has 36 months in which to
19 negotiate that cable franchise. And if they can't
20 come to an agreement, then that franchise
21 automatically reverts to a ten-year OVS franchise.

22 So my concern is that, in essence, if
23 they have an OVS license and they are servicing
24 Area 3 and 4 and, say, they're into Year 1 and 2
25 and the projections and their penetration levels

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2 aren't being met, what is to prevent them from
3 running a fiber into Area 1, maybe one of the more
4 lucrative MDUs in Area 1 or Area 2 and creaming
5 those areas and then apply for a cable franchise,
6 which, I understand, they have 120 days to do it,
7 but the City has 36 months in which to approve
8 it.

9 Now, I understand that there has been
10 some negotiations to eliminate those negotiations,
11 that they have in essence agreed to the language,
12 and that may or may not be true, I haven't seen
13 anything to that effect.

14 But in essence, though, those are the
15 kind of things that concern me with the Council's
16 discussion here with granting RCN an OVS.

17 COUNCILMAN KENNEY: Thank you very
18 much.

19 Are there any questions for
20 Mr. Jarrett?

21 (No questions.)

22 COUNCILMAN KENNEY: Thank you very
23 much.

24 Mr. James, did you hear some of the
25 concern that this gentleman has expressed, and

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2 could you kind of speak to those issues.

3 MR. JAMES: Yes. If I understand it,
4 the concern is that the opportunity exists for the
5 City to delay in actually reaching a settlement
6 for granting a franchise agreement up to a period
7 of 36 months, even though there's a 120-day
8 requirement for them to apply. And that -- I
9 mean, the reading of the document, yeah, that's
10 correct, we could actually go on to an extended
11 period of time before we reach agreement. But
12 what we've tried, and I think we've been very
13 successful in doing is, is attaching in the bill
14 and in the ordinance the specific terms and
15 conditions.

16 So that the one thing that he's correct
17 about is that the terms and conditions are already
18 worked out. So there is really nothing left for
19 us to delay and there's really no feasible reason
20 why we would take 36 months.

21 COUNCILMAN KENNEY: Would an OVS
22 licensee in Philadelphia in the first two years of
23 this agreement be able to raid any lucrative areas
24 of 1 or 2 with cable TV service?

25 MR. JAMES: I don't believe that to be

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2 accurate. I think that if you follow the plans
3 that have been submitted and the drawings that we
4 had, it's going to take them a good time for them
5 to even construct their facilities to be in a
6 position to even offer service in the first two
7 years in any parts of Area 1 and 2. And I think
8 (unintelligible) wouldn't be correct. If they
9 decide to offer it -- again, assuming we are doing
10 our job and that we're at the helm, we would not
11 allow them to provide the video programming
12 services in those areas unless they were willing
13 to meet the obligations in the agreement.

14 COUNCILMAN KENNEY: Theoretically, and
15 I'm not casting any aspersions on any particular
16 company, but theoretically, if RCN, with an
17 OVS-approved agreement, were to purchase Area 2,
18 the company, what would be the dynamic of that?
19 Is it prohibited, is it allowed?

20 MR. JAMES: No, it is certainly not
21 prohibitive. If RCN wanted to acquire any of the
22 full franchise areas that exist from any of the
23 incumbents, they would go through the same process
24 that Urban Cable Works went through when they
25 acquired the Wade Time Warner franchise.

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2 COUNCILMAN KENNEY: But, I mean, they
3 could make an offer theoretically to purchase --
4 RCN could make an offer to purchase Wade if they
5 wanted to?

6 MR. JAMES: Sure.

7 COUNCILMAN KENNEY: With no
8 prohibitions in this OVS agreement.

9 MR. JAMES: There's no prohibitions at
10 all for them to acquire any of the four franchise
11 areas.

12 COUNCILMAN KENNEY: Okay, thank you.

13 Any questions?

14 (No questions.)

15 COUNCILMAN KENNEY: Okay, thank you.

16 Thank you, Mr. Jarrett.

17 Mr. Pardini and Dr. Hutchinson, please.

18 The stenographer needs a short break.

19 (Break taken.)

20 - - -

21 (Proceedings resume.)

22 COUNCILMAN KENNEY: All Councilmembers
23 on the committee, please return. And could we
24 cease all other conversations in the room, please.

25 (Witnesses come forward.)

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2 COUNCILMAN KENNEY: Could you please
3 identify yourself for the record and proceed with
4 your testimony.

5 MR. PARDINI: Sure. My name is Ed
6 Pardini, and I am the Regional Vice President for
7 Comcast Cablevision. With me is Stanley Wang,
8 Executive Vice President of Comcast Corporation,
9 and Dr. Wes Hutchinson, Professor of Marketing,
10 from the Wharton School of Business.

11 COUNCILMAN KENNEY: Please proceed.

12 MR. PARDINI: Good afternoon, Chairman
13 Kenney and members of the Public Property
14 Committee. I am pleased to have the opportunity
15 to address issues raised by RCN's proposed open
16 video, or OVS licensing agreement, with the City
17 of Philadelphia.

18 Our position on RCN's application is
19 that Comcast welcomes additional competition in
20 Philadelphia. Competition improves customer
21 choice and encourages innovation. But competition
22 must be fair, so we ask that RCN's agreement with
23 the City contain the same burden and obligations
24 on RCN as the City's agreement with Comcast and
25 Wade Time Warner, as they imposed on the

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2 Philadelphia's incumbent cable providers.

3 We think RCN's proposal will leave you
4 with at least two serious questions to which you
5 need satisfactory answers before you move forward.

6 First, will this new competitor really
7 bring competition that benefits all of your
8 constituents, and when will they see those
9 benefits?

10 And, second, will this new competitor
11 really show its commitment to the City the way
12 Comcast has?

13 We all know firsthand about Comcast's
14 commitment to the City of Philadelphia. When the
15 City awarded Comcast a cable television franchise
16 for Area 4 in 1986, we moved our entire corporate
17 headquarters into Center City. Comcast today
18 occupies in excess of 400,000 square feet of
19 office space throughout the City and we employ
20 thousands of Philadelphia-area residents here, who
21 collectively contribute more than \$1.5 million a
22 year in City wage taxes. In fact, our company's
23 collective tax remittance to the City from all
24 sources easily exceeds \$20 million every year.
25 And three of our top corporate officers and

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2 hundreds of other officials and staff Comcast are
3 residents of the City of Philadelphia.

4 We are major benefactors of City
5 charities and activities, from playing a leading
6 role in bringing the Republican National
7 Convention to Philadelphia this summer, to
8 donating significant sums of money to local
9 charities as diverse as the United Way,
10 Philadelphia Cares, the Police Athletic League,
11 the Urban League, White Williams Scholars, and
12 hundreds of others. In fact, Comcast this year
13 alone will contribute over \$2 million in cash and
14 services to deserving City charities.

15 And of course, we put a wide range of
16 in-kind resources to work for our community
17 partners, ranging from hundreds of free hours of
18 free TV to tickets to sporting events and
19 entertainment events. And the list goes on.

20 Competition for cable customers is
21 nothing new to us. We face direct competition
22 from RCN and companies like it in hundreds of
23 communities around the country. We also face
24 direct competition from two major satellite
25 companies, one of whom, Direct TV, has more

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2 customers nationally than Comcast does. So we're
3 very accustomed to competition, we thrive on it.
4 It makes us a better company.

5 But when a company like RCN seeks the
6 right from the City to be a cable operator like
7 Comcast, then we believe the company should have
8 the same responsibilities to the local community
9 that Comcast does. Unfortunately, the terms that
10 RCN seeks here in Philadelphia do not reflect this
11 type of fair-play approach.

12 For example, under the proposed
13 agreement, RCN agrees to apply for a cable
14 television franchise only in Areas 3 and 4 of the
15 City within 120 days, in exchange for the City's
16 approval to let RCN begin constructing and
17 operating its system in selected areas of the City
18 at RCN's sole discretion. But if RCN and the City
19 cannot come to terms on a final agreement within
20 three years, the interim OVS agreement would
21 become a permanent OVS agreement, and the City is
22 powerless to negotiate additional terms.

23 In contrast to this puzzling blank
24 check, when the City first granted cable
25 franchises to Comcast and others 1986, it worked

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2 tirelessly to ensure that all areas of the City
3 would begin to receive cable service
4 simultaneously. No one franchise was awarded
5 until suitable franchisees were found for all
6 areas.

7 The City also required construct of the
8 entire service area within two to four years.
9 When the City renewed Comcast in 1998, it required
10 a complete system upgrade within five years,
11 regardless of demographic or socioeconomic
12 factors. Of course, Comcast complied with the
13 initial franchise requirements, and we are proud
14 to report that we are a year ahead of schedule on
15 the system upgrades. We are also well ahead of
16 schedule in rolling out our Comcast at-home
17 high-speed cable Internet service in all wards of
18 the City.

19 RCN is seeking a seven year build-out
20 term. This will permit RCN to pursue it's avowed
21 business strategy, and I quote from RCN's
22 marketing materials: Quote, to wire middle and
23 upper-income neighborhoods whose density and low
24 construction costs provide the maximum profit. If
25 the City endorses that strategy, I submit to you

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2 that the residents of South Philadelphia, West
3 Philadelphia, Roxborough, Manayunk Center City,
4 and portions of North Philadelphia will be denied
5 the benefits of competition for many years to
6 come, if not forever.

7 To demonstrate our point, we have asked
8 Dr. Wes Hutchinson, a professor of the Wharton
9 School of Business, to analyze RCN's build-out
10 proposal. What Professor Hutchinson has found is
11 that using RCN's own build-out plan, if you are a
12 low-income person in the City of Philadelphia, you
13 will be significantly less likely to receive the
14 benefits of any competition from RCN than if you
15 lived in a wealthier neighborhood. We've asked
16 Dr. Hutchinson to summarize his findings for you
17 at the end of my testimony. A complete copy of
18 his report will be submitted for the record.

19 The lack of penetration into low-income
20 communities is especially profound in the early
21 years of RCN's build-out. This makes
22 Dr. Hutchinson's findings particularly significant
23 because RCN has not committed to any legally
24 binding construction schedule. If the City really
25 intends to bring the benefits of more competition

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2 to all of its citizens, this Council must not
3 permit RCN to cherry-pick its way to big profits.

4 An agreement between the City and RCN
5 should:

6 1. Require RCN to build out the entire
7 City to serve all citizens of Philadelphia;

8 2. To establish specific two to
9 four-year timetables for RCN to complete its
10 entire build-out; and

11 3. Require the public rights-of-way be
12 restored to their original condition; and.

13 4. Establish appropriate penalties for
14 failing to meet construction standards or
15 timelines.

16 These are all terms that we and Wade
17 Time Warner live under. We don't believe that it
18 would be fair for a new competitor to live under
19 more stringent standards, but there's no reason
20 why RCN cannot meet these standards if it truly
21 wants to provide competition to benefit all
22 citizens.

23 In addition, there are numerous other
24 commitments that the City has required of Comcast
25 and Time Warner as a condition of our cable

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2 franchises. RCN has negotiated strenuously to
3 avoid these obligations.

4 For example, Comcast currently
5 contributes \$750,000 to the School District of
6 Philadelphia as the provider in Areas 1, 3 and 4.
7 Time Warner pays \$250,000 as the provider in Area
8 2. RCN proposes to pay only \$250,000 in total to
9 serve areas in 3 and 4, half of the commitment of
10 Comcast and Wade Time Warner.

11 Similarly, Comcast has committed to
12 \$250,000 per franchise area to PCDC's Comcast Loan
13 Fund, for a total of \$750,000. Unless RCN agrees
14 otherwise in future cable television franchise
15 agreements, its obligation is capped at only
16 \$250,000 for any and all areas it selects to
17 serve.

18 Of course, Comcast's voluntary
19 commitments to this community go well beyond these
20 formal pledges. In the past three years, we've
21 partnered with VH-1's Save the Music Foundation to
22 contribute over \$200,000 to promote music
23 education in Philadelphia's public schools. As
24 noted earlier, the Comcast family of companies
25 this year alone will make over \$2 million worth of

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2 contributions to community organizations.

3 In addition, Comcast has agreed to
4 substantial spending goals with local businesses
5 and with minority and women-owned enterprises and
6 has bound itself to these commitments for the next
7 15 years. RCN, by contrast, says it will agree to
8 goals that are only one half to one fifth of what
9 Comcast has agreed to, and they have only agreed
10 to be bound for the initial two-year term.

11 Mr. Chairman and members of the
12 committee, I think the facts of RCN's proposal
13 speak for themselves. The low level of commitment
14 they represent stands in stark contrast to
15 Comcast's substantial commitments to this city.
16 We believe that competition is a good thing, and
17 Comcast is ready and eating to compete. But if
18 you accept RCN's proposal as written, the benefits
19 of full and fair competition will be denied to
20 tens of thousands of your constituents and to our
21 City's schools and community organizations.

22 I thank you for your time and
23 attention, and we'd be happy to answer any
24 questions you may have upon conclusion of
25 Dr. Hutchinson's findings.

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2 COUNCILMAN KENNEY: Let me -- what I
3 want to do is ask the professor to give his
4 presentation and then we'll have questions for --
5 were you prepare to testify?

6 DR. HUTCHINSON: Mm-hmm.

7 COUNCILMAN KENNEY: Please identify
8 yourself for the record and speak closely into the
9 microphone. Thank you.

10 DR. HUTCHINSON: Closely into the
11 microphone.

12 My name is Wes Hutchinson and I'm a
13 professor of marketing at the Wharton School at
14 the University of Pennsylvania, and I conducted an
15 analysis of the demographic implications of the
16 RCN market development plan. I'm going to read
17 the summary of that analysis into the record now.

18 COUNCILMAN KENNEY: Please.

19 DR. HUTCHINSON: The City of
20 Philadelphia is reviewing a proposal from RCN
21 Corporation to construct a' wire-line cable
22 television system into portions of the City. The
23 purpose of my report is to examine the demographic
24 implications of RCN's market development plan.

25 Assuming that the City were to conclude

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2 that additional wire-line cable competition could
3 bring potential social and economic benefits to
4 the City of Philadelphia, it is important to
5 understand who is likely to see the benefits of
6 this competition and who is not.

7 My report analyzes the implications of
8 RCN's Philadelphia plan for specific demographic
9 groups and finds dramatic variations among those
10 communities that would benefit in the foreseeable
11 future.

12 In a demographically balanced plan, the
13 population having access to RCN services would
14 have the same demographic characteristics as the
15 total population in each year of the plan.
16 However, in the RCN plan, as presented, there's a
17 strong trend for the first areas to be high in
18 income and predominantly white, as compared to the
19 general population. This imbalance will not be
20 redressed for at least five years, if ever, for a
21 large percentage of the City's African-American
22 households and low-income households.

23 For example, by the end of the first
24 four years, approximately 58 percent of
25 Philadelphia whites will have access to RCN

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2 services; however, only 4 percent of
3 African-Americans and 29 percent of Hispanics will
4 have access.

5 The degree of demographic imbalance in
6 the Philadelphia plan is much more extreme than
7 what is observed in RCN's build-out plans for
8 Delaware County, Pennsylvania and Montgomery
9 County, Maryland, which are also analyzed in the
10 report for comparison purposes.

11 While my report no offers no opinion on
12 RCN's motivations in putting forward this plan,
13 the imbalance in the current plan, which would
14 serve primarily mid- to upper-income and
15 predominantly white households in the first
16 several years, appears to deny benefits of the new
17 competition to those who would in theory stand to
18 gain the most.

19 Here are reports and these are
20 handouts, in case you can't see the charts. I'll
21 quickly run through them.

22 So, quickly, the method of analysis was
23 that came from Comcast for every census tract in
24 the three areas studied, a classification of level
25 of RCN activity, in particular, which year of the

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2 build-out plan for Philadelphia, so the categories
3 of Philadelphia were Year 1 through Year 7 and
4 then not at all. I then merged those categories
5 of the census tract level with the 1990 census
6 data, and then also acquired from our research
7 firm projections forward to the current year,
8 which is 2000.

9 And so the high points, if you will, of
10 the results, we you looked at income -- this is
11 getting tricky -- income and racial composition.
12 And the concept is in this upper left-hand panel,
13 that is the composition by median household income
14 for the total City of Philadelphia and kind of
15 racially balanced -- I mean, demographically-
16 balanced plans would have that same composition
17 throughout all years of the build-out.

18 Over here, it's kind of aggregated over
19 the first four years. In the report, it details
20 it year by year, as you can see. And so the
21 highlight of what we observed for the first four
22 years with respect to income is higher-income
23 households, say, from 45,000 on up. The
24 percentages of the plan are higher than those
25 observed in the City as a whole. And in

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2 particular, the lowest income level, 15,000 a year
3 and below, at the end of four years, 17 percent of
4 those with access will fall in that group versus
5 25 percent. It's particularly extreme, say, in
6 the first years where it's 11 percent rather than
7 25 percent.

8 So kind of roughly in the first year,
9 it would be less than half.

10 COUNCILMAN KENNEY: I'm sorry,
11 Professor, this is just in the proposed Areas 3
12 and 4, correct? Do the statistics come --

13 DR. HUTCHINSON: This is for the first
14 four years, and I believe that is just Area 4
15 primarily, the build-out plan by the end of the
16 fourth year, is that --

17 MR. PARDINI: It tracks their
18 construction plan through Years 1 through 7, so
19 Years 1 through 4 are primarily Area 4.

20 COUNCILMAN KENNEY: Area 4, okay.

21 DR. HUTCHINSON: Area 4.

22 Then the lower panel is Years 5 through
23 7 of their plan. And then the final lower right
24 panel is those not in the plan, mainly South
25 Philadelphia.

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2 Again, the concept is --

3 COUNCILMAN KENNEY: I'm sorry, in the
4 fourth chart, are those not in the plan?

5 DR. HUTCHINSON: Those are not in the
6 plan.

7 COUNCILMAN KENNEY: Only in Comcast
8 service area, correct?

9 DR. HUTCHINSON: No. There is --

10 COUNCILMAN KENNEY: This includes Wade
11 Two, okay.

12 DR. HUTCHINSON: So that analysis was
13 done for all of Philadelphia.

14 Any other questions just about that
15 chart?

16 (No further questions.)

17 DR. HUTCHINSON: So basically, the
18 concept is comparing the demographics of the
19 build-out to the City as a whole and seeing that
20 particular lowest income group is under-
21 represented. It was like a racial composition,
22 the same layout as before, we see the composition
23 for Philadelphia as a whole. By the end of four
24 years, the whites would compose 86 percent of
25 those with access. Clearly. This is the part

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2 that's kind of -- it's kind of extremely different
3 than a balanced plan. And even -- you can see at
4 the end those not in the plan, there's still a
5 residual imbalance.

6 As I said, the full report breaks this
7 down year by year if you wanted to see the
8 roll-out, particularly, you know, looking at, ay,
9 the first two or three years. Most -- all of
10 these trends, as I say, are more extreme in the
11 first year than in the second year.

12 COUNCILMAN KENNEY: So it's your
13 contention through your analysis that from a
14 racial perspective in the Years 1 through 4,
15 practically all of the white households in the
16 area, in the OVS service area, would be built out,
17 and that the African-American households in that
18 same area would not be built out in any large
19 numbers until Years 5 and 7.

20 DR. HUTCHINSON: I think the answer's
21 yes to that. These show the demographics of the
22 areas, this is with those who would have access in
23 principle. So I don't do any analysis of who
24 might subscribe, not subscribe, or how far into
25 any area they were going to wire. It just says,

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2 of those with access, at the end of the fourth
3 year, according to their plan, 86 percent of that
4 population would be white.

5 COUNCILMAN KENNEY: Those who are
6 eligible to take advantage of RCN's offer --

7 DR. HUTCHINSON: Correct.

8 COUNCILMAN KENNEY: -- in the first
9 four years, only thing 6 percent of those people
10 would be African-American.

11 DR. HUTCHINSON: Correct.

12 COUNCILMAN KENNEY: The other
13 non-African-American or non-white, the percentages
14 stay basically the same. Is that fair?

15 DR. HUTCHINSON: Yes.

16 COUNCILMAN KENNEY: It's 4 percent, 5
17 percent.

18 DR. HUTCHINSON: Yes.

19 COUNCILMAN KENNEY: In Years 5 through
20 5, there is a huge jump from 6 --

21 DR. HUTCHINSON: Correct.

22 COUNCILMAN KENNEY: -- to 70 percent.

23 DR. HUTCHINSON: Right.

24 COUNCILMAN KENNEY: Available,
25 accessible African-American households in those

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2 service areas.

3 DR. HUTCHINSON: That's right. Now,
4 this is just those that are added; this is not
5 cumulative. So this is the population that is
6 being added in Years 4 to 7. And those --

7 COUNCILMAN KENNEY: Let me ask you the
8 question the another way. In Years 1 through 4,
9 are any of the people, are any of these
10 African-American households in the bottom left
11 chart, the bottom left pie chart, eligible to sign
12 up for RCN services in Years 1 to 4?

13 DR. HUTCHINSON: No.

14 COUNCILMAN KENNEY: Okay.

15 DR. HUTCHINSON: That's strictly based
16 on the geography.

17 COUNCILMAN KENNEY: Mr. James, the
18 question that I have relative to this chart is
19 that -- was there a change in the original OVS
20 requested agreement, moving a large portion of
21 potential African-American and minority homeowners
22 or potential subscribers from Year 6 to Year 3?
23 Was there any change?

24 MR. JAMES: (Shakes head.)

25 COUNCILMAN KENNEY: So the construction

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2 schedule we see now is what it was from the
3 original? The staff has some belief that there
4 was a change in the construction build-out
5 schedule that included more minority potential
6 subscribers in Year 3 than was originally called
7 for in the beginning of this process, which had
8 them coming more in Year 6.

9 MR. JAMES: It's my recollection that
10 there were several reiterations of the build-out
11 schedule, but the last one that went into the bill
12 was the one that you see, and there was no
13 specific, that I recall, change that affected any
14 particular diversity.

15 COUNCILMAN KENNEY: Okay. And this
16 analysis is based on the most recent build-out
17 schedule?

18 MR. JAMES: (Nods head.)

19 COUNCILMAN KENNEY: Somebody say "yes"
20 or "no."

21 MR. PARDINI: It's based on what we
22 believe to be Appendix J of the exhibit submitted
23 with the application.

24 COUNCILMAN KENNEY: Okay, that's fine,
25 thank you.

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2 Is there anything else either of you
3 would like to add to at least the initial
4 presentation before we get into any questions?

5 MR. PARDINI: In the interest of the
6 hour, we look forward to any questions.

7 COUNCILMAN KENNEY: Okay. All of this
8 issue is based on price and competitive pricing
9 and money and who is going to be eligible to
10 experience the positive side of competition and
11 who isn't in the period of time we're being asked
12 to approve in the OVS agreement.

13 Could you do me a favor and -- or do
14 yourself a favor, perhaps -- and explain some of
15 the issues that have been in the press lately
16 about Comcast's pricing position as it relates to
17 major cities in the country who are served by
18 Comcast or aren't served by Comcast, and whether
19 or not and why, if it's true, is it perceived that
20 Philadelphians pay more than their immediate
21 suburban counterparts for either similar or the
22 same service? Could you kind of go through the
23 whole pricing issue?

24 MR. PARDINI: Sure.

25 COUNCILMAN KENNEY: 'Cause I think one

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2 of the things that has been a problem for
3 Councilmembers, the media and the public in
4 general is a story that was in the Inquirer not
5 too long ago touting the fact that Comcast was way
6 out of line in its pricing structure, and that
7 this kind of competition would help alleviate that
8 problem.

9 MR. PARDINI: Sure. We believe that
10 the Inquirer article was misleading in terms of
11 its calculation of our rates structure. When
12 comparing cable rates in the top ten markets, as
13 the Inquirer sought to do, we believe that a
14 cost-per-channel methodology is critical in fair
15 criteria for determining value. I'd like to show
16 you a chart, if I may, for one moment.

17 COUNCILMAN KENNEY: Yes, you may.

18 I can't see that from that distance.

19 COUNCILMAN NUTTER: If we can't see it,
20 it doesn't exist.

21 MR. PARDINI: With apologies to
22 Councilman Cohen, I'll ask him to move.

23 Let me tell you a few things that are
24 on that chart. Number one, the Inquirer article
25 included optional levels of services in the

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2 pricing that it showed for Comcast. These are
3 levels of services such as an optional programming
4 guide and an optional tier of channels that
5 customers do not have to take.

6 When you look at our cost per channel
7 in terms of the package and the value we prove our
8 customers, our cost per channel basis, Comcast
9 Cable ranked 13th out of the 23 cable systems
10 surveyed. In other words, while other markets
11 charge nearly as much overall, they delivered far
12 less service.

13 Cable systems in the following cities
14 charged subscribers higher rates per channel than
15 Comcast: San Francisco, Washington DC, L.A.,
16 Chicago, Houston, and Boston. Comcast's ranking
17 in the Inquirer's chart would have improved even
18 dramatically had the Inquirer not included our
19 optional \$2.25 printed cable guide. This cost was
20 not included in other cable systems' pricing.

21 While the Inquirer presented a chart
22 illustrating the rates for the Disney Channel, the
23 paper did not present a chart showing other
24 premium channels such as Encore, a
25 commercial-free, 24-hour movie service, which

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2 Comcast includes as part of our basic cable
3 package.

4 The Inquirer failed to mention that
5 18,000 Comcast customers in the City of
6 Philadelphia pay either \$9.84 a month or \$15.29
7 for 27 or 35 channel cable packages respectively.
8 The Inquirer failed to credit Comcast for its
9 flexible structure in providing a basic-only
10 off-air reception package.

11 COUNCILMAN KENNEY: I'm sorry. What is
12 it the basic-only on the off-air package?

13 MR. PARDINI: Essentially, it's our
14 limited basic service, it provides 27 channels of
15 off-air reception -- Channels 3, 6, 10, 17, 29,
16 everything you could get off air for free, and you
17 could get great reception and service along with
18 several other educational access and government
19 access programs.

20 COUNCILMAN KENNEY: How was the
21 Inquirer article structured to come out with the
22 conclusion that you guys are overpriced and not
23 competitive with major cities? How did they add
24 it up as opposed to how you added it up?

25 MR. PARDINI: They took all of our

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2 levels of service, our limited basic level of
3 service, our tier of satellite channels as well as
4 an additional tier. They added in an optional
5 monthly programming guide, which customers do not
6 have to -- are not require to take.

7 So, in essence, they took our -- well,
8 when you go to McDonald's, you get the family
9 value pack.

10 COUNCILMAN KENNEY: I'm not allowed to
11 go there anymore. When I used to go. . .

12 MR. PARDINI: Essentially, they took
13 our super-sized package and compared it to
14 everyone else's bare-bones rate structure.

15 COUNCILMAN KENNEY: Okay. You guys got
16 a great product with your SportsNet. I happen to
17 enjoy it, being a Flyers, Sixers and, most of the
18 time, a Phillies fan. Could you talk a little
19 about that? 'Cause one of the criticisms of the
20 company is that somehow, you've cornered this
21 market on this sports delivery here in
22 Philadelphia and you're being unfair in your
23 desire not to make it as part of a basic -- well,
24 it is a part of the basic cable.

25 Explain the SportsNet dynamic 'cause

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2 it's been part and parcel of some of the criticism
3 of the company.

4 MR. PARDINI: I'm going to defer to
5 Mr. Wang, who is more familiar with the issues
6 surrounding it.

7 MR. WANG: Sure. It's a rather long
8 story and cut me off if I bore you.

9 COUNCILMAN KENNEY: We've already been
10 here a long time.

11 MR. WANG: The SportsNet Company is
12 owned by Comcast, by Ed Snyder and his group and
13 the Phillies, so there's a group of three people
14 who own Comcast SportsNet. So we -- Comcast don't
15 make all the decisions; the decisions are made by
16 a group.

17 When we started, there was a company
18 called Prism. Prism was --

19 COUNCILMAN KENNEY: I remember that.

20 MR. WANG: -- a high-priced premium
21 service that that delivered movies and that
22 delivered sports. Prism -- we bought the teams,
23 Prism went out of business. We took the product
24 that was delivered by Prism and that was
25 terrestrially delivered. In other words, no

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2 satellite.

3 We took the Prism-delivered system and
4 we put Comcast SportsNet on that system, on that
5 terrestrially delivered system because it was
6 cheaper and because we had no reason to put the
7 signal outside of the Philadelphia market. We had
8 no reason to send it up and bounce it off to
9 Wichita, Kansas, because we're not permitted to
10 deliver that signal to Wichita, Kansas. We're
11 only under league rules to deliver that signal to
12 this market.

13 So for economics and for an existing
14 system, we delivered it terrestrially. Under the
15 law, when you deliver it terrestrially, you're not
16 subject to --

17 COUNCILMAN KENNEY: I'm sorry, could
18 you restate that, deliver --

19 COUNCILMAN NUTTER: Deliver what?

20 MR. WANG: Delivered to cable operators
21 terrestrially.

22 COUNCILMAN KENNEY: Terrestrially.

23 MR. WANG: Terrestrially.

24 COUNCILMAN KENNEY: On the ground?

25 MR. WANG: I'm sorry?

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2 COUNCILMAN KENNEY: On the ground.

3 MR. WANG: On the ground.

4 COUNCILMAN KENNEY: See, I knew that
5 Latin at the Prep was going to help me.

6 COUNCILMAN NUTTER: Very good, very
7 good.

8 MR. WANG: We did not use the
9 satellite; we put telephone wires or wires between
10 the microwave, between where the product was
11 emanated, which is the Sports Center, First Union
12 Center -- it keeps changing names -- to the cable
13 operators. And there were a number of cable
14 operators in the market at the time, and there are
15 still are, but we had bought up a substantial
16 portion of it, no question about that.

17 So we delivered it terrestrially. The
18 law says that when you deliver it terrestrially,
19 you do not have to comply with something called
20 "the program access rules." The program access
21 rules say -- they're federal rules. They say if
22 you put a program on a satellite and you, as a
23 cable operator, own that program, you have to
24 distribute it to everybody who wants it under
25 essentially equal terms. We do not have to do

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2 that under the law.

3 We chose not to sell it to DirectTV, who
4 had their own exclusive programming called "The
5 NFL." And come September and October, if you look
6 in the Inquirer, you see large ads, "Go to DirectTV
7 Exclusive Programming, the NFL." It's a powerful
8 product. They have other exclusive programming.
9 EchoStar, our other major satellite competitor,
10 also has exclusive programming. So we, as
11 businessmen, decided not to sell the product to
12 DirectTV and EchoStar.

13 DirectTV and EchoStar complained, they
14 went to the FCC, they brought two proceedings.
15 Both proceedings were decided in our favor. The
16 matter is on appeal to the full FCC, and that has
17 been sitting at the full FCC for probably 18
18 months or 2 years.

19 But both decisions said that Comcast
20 was perfectly legitimate within its rights to
21 distribute that programming to whomever it wants
22 without regard to the program access rules. So
23 what we've done has been blessed to date by the
24 FCC.

25 Now RCN comes into town, and they say,

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2 We would like this product. And the truth of the
3 of the matter is, we've given that product to RCN.
4 We've served everywhere that RCN wanted the
5 product, we've given the product to them. I
6 believe they were in Allentown, they had a system
7 and in various other places. They get the product
8 in Delaware County.

9 We provided them with a six-month
10 agreement, an extension recently. We've treated
11 them exactly the same way that we've treated every
12 other cable operator, a six-month agreement.
13 During those six months, we are analyzing what to
14 do with Comcast SportsNet. We have negotiations
15 with the Phillies, with Snyder. There may be a
16 change in April, but we needed a period of time to
17 consider our business purposes of what we do with
18 the programming. Perhaps we'll start a second
19 channel, perhaps we'll move games somewhere or
20 someplace. We don't know yet. So we have a
21 short-term contract.

22 In answer to your questioning, which is
23 going to come, will we renew? The intention is to
24 renew for every cable operator in the region,
25 including RCN, including Popvision. If you've

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2 driven down the Schuylkill Expressway, you'll see
3 big signs, "Subscribe to Popvision, we offer
4 Comcast SportsNet."

5 So we are not using it exclusively, but
6 we are excluding DirectTV and EchoStar. And to
7 this moment, the FCC has said that's fine.

8 Did I say too much, does that answer
9 your question?

10 COUNCILMAN KENNEY: That's fine. I
11 just wanted the record to be clear.

12 Councilmember Nutter?

13 COUNCILMAN NUTTER: Thank you,
14 Mr. Chair.

15 Mr. Pardini, I'd like to raise another
16 issue with you. I have my own concerns about the
17 chart that you laid out and some of the other
18 newspaper stories. I will get to those.

19 The other matter that's been in the
20 news a fair amount recently is the retransmission
21 agreement with WPVI, or commonly known as Channel
22 6 or ABC, which, it's my understanding, that
23 Comcast, I guess, is negotiating nationally with
24 ABC.

25 I had the experience in the area where

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2 I live and where I have cable service to have
3 experienced a loss of that signal for some period
4 of time. It was sudden, it was without notice,
5 and I know that at least my constituents who are
6 in Area 2, which is also shared by Councilwoman
7 Blackwell in Council District 3 in West
8 Philadelphia, there was a tremendous outcry with
9 regard to that for that period of time that the
10 station was literally off the air. I was watching
11 a show and the screen went blank.

12 One, you might want to touch base with
13 some of the Time Warner people about the anxiety
14 that their viewing area experienced. You
15 obviously have three-quarters of the City and
16 would affect an even larger citizen base.

17 Second, there were numerous angry calls
18 and demonstrations and the like with regard to
19 Time Warner while larger decisions were being made
20 in another part of the country. Naturally, the
21 backlash came to the local operation.

22 My concern is you have your issues with
23 RCN, and you have a right to have issues with
24 RCN. My concern is WPVI Channel 6 is in my
25 district. I do not wish to see other people

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2 throughout this city experience the same kind of
3 disruption to their lives as a result of battles
4 between Comcast and ABC and what Disney is doing
5 or what Mickey Mouse is doing or what the Cartoon
6 Network is doing or anybody else.

7 What I want to know is, as a part of
8 this process that we're going through, what is the
9 status of the retransmission agreement going
10 forward? What are the issues related to, are you
11 going to pay for the service, are you not going to
12 pay for the service, and provide a comfort level
13 to people throughout the City about that
14 particular issue.

15 MR. PARDINI: Councilman, your concerns
16 are completely valid. For our negotiations with
17 Disney and a status report on where we stand, I
18 again defer to Mr. Wang.

19 MR. WANG: I guess I get all of the
20 tough questions, Councilman.

21 COUNCILMAN NUTTER: That's why you get
22 the big bucks.

23 MR. WANG: Let me start off at the end.
24 We will never take off the Disney local stations.

25 COUNCILMAN NUTTER: Well, you have no

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2 reason to take it off.

3 MR. WANG: We will never take it off.

4 COUNCILMAN NUTTER: Right. Well,
5 you're not taking it off, right?

6 MR. WANG: Each Friday now, we wait for
7 a letter from Disney. Friday night, at 5:30, it
8 comes in and says, You are extended for another
9 week, two weeks, and now until November 29th.
10 Until they say to us, Take that off, and they have
11 the absolute legal right to say that at any time,
12 we will never take that off.

13 So if your station goes blank, and it
14 won't, it is because Disney has said to us, which
15 they're entitled to do, that you cannot carry our
16 local station, WPVI, anymore.

17 COUNCILMAN NUTTER: Do you pay any
18 operators or programmers to carry their particular
19 programs?

20 MR. WANG: We do not pay and
21 broadcasters. But there's a fiction here that's
22 been going on for years. The fiction started with
23 Disney seven years ago, when they came in with the
24 same local station, broadcast stations. This is
25 free television, if you remember, free television,

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2 but free television is no longer free television;
3 free television is something called retransmission
4 consent, where Disney has the right to ask us for
5 payment for free television.

6 COUNCILMAN NUTTER: Do you pay for any
7 other television?

8 MR. WANG: We do not pay for any
9 broadcast.

10 COUNCILMAN NUTTER: Well, you're
11 obviously making a distinction between broadcast
12 and the cable people.

13 MR. WANG: Right.

14 COUNCILMAN NUTTER: Do you pay for
15 cable programming?

16 MR. WANG: We pay Disney for ESPN, we
17 pay Disney for ESPN2. We pay the Disney Channel.
18 We pay HBO, we pay Turner for Discovery -- I
19 believe Turner owns Discovery.

20 COUNCILMAN NUTTER: CNN, TNN.

21 MR. WANG: Right. We pay Time Warner
22 for -- well, that's all the Turner stations.

23 COUNCILMAN NUTTER: Right.

24 MR. WANG: We pay everybody.

25 COUNCILMAN NUTTER: And where you don't

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2 pay, you end up making agreements about carrying
3 other portions or whatever, Disney, or somebody
4 else might have to offer? What do you do with NBC
5 and CBS.

6 MR. WANG: NBC and CBS, we've reached
7 agreements with them. They come in and say, Well,
8 would you pay us to carry NBC in all of the
9 markets? And we say no, we won't, but we will
10 carry CNBC and MSNBC, and we negotiate a deal on
11 CNBC and MSNBC, and thrown in is something called
12 "retransmission consent."

13 COUNCILMAN NUTTER: I understand that.
14 I don't care what you end up carrying. At the end
15 of the day, I just want to know that there is an
16 agreement. And if you want to carry Mickey,
17 Minnie, and all of their cousins, that's fine with
18 me. What I want to know is, when are you going to
19 have an agreement? because I don't think the
20 citizens of this city should have to continually,
21 after you wait for your letter on Friday, read the
22 newspaper on Saturday to see whether they're going
23 to have service on Sunday.

24 MR. WANG: Well, we're going to have an
25 agreement when us --

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2 COUNCILMAN NUTTER: When?

3 MR. WANG: -- and Walt Disney get
4 together and negotiate what is, quote, fair. Now,
5 what is fair from their angle is one thing, and
6 what is fair from our side is another thing. And
7 if we agree to what they consider --

8 COUNCILMAN NUTTER: Well, do you think
9 whatever they're offering has no value?

10 MR. WANG: We think it does have value,
11 but we don't think it has 2000 times the value
12 that it had seven years ago.

13 COUNCILMAN NUTTER: Well, what do you
14 think the value's going to be and what's the
15 impact on the company if, somehow, that station is
16 not on the air? What do you think three-quarters
17 of the City is going to think about Comcast?

18 MR. WANG: Well, I would hope they
19 would think that about Disney because, again, it
20 would be our decision to take it off the air.

21 COUNCILMAN NUTTER: Okay.

22 MR. WANG: But we will suffer and
23 whether it's our fault or --

24 COUNCILMAN NUTTER: It is my
25 impression, as a consumer, that in the last

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2 battle, Time Warner, ABC, that in the court of
3 public opinion, Time Warner took a serious
4 butt-kicking. Now, is Comcast prepared to deal
5 with the same thing?

6 MR. WANG: That would be a terrible
7 thing that would happen for the City and we will
8 use all of our efforts to negotiate a deal with
9 Disney. However, that doesn't mean that we will
10 pay them everything they ask because --

11 COUNCILMAN NUTTER: I don't want to be
12 in the middle of your negotiations.

13 MR. WANG: I understand.

14 COUNCILMAN NUTTER: What I want to hear
15 about and what I want to read about in the
16 newspaper one day is that there is an agreement.
17 So my last comment on that particular point is, I
18 would encourage you to get in touch with your
19 counterparts at Time Warner and ask them what it
20 was like for the 36 hours that that station was
21 off the air. And then we can talk about it,
22 okay?

23 MR. WANG: It is not a good thing for
24 us, it is a terrible thing for --

25 COUNCILMAN NUTTER: It is not going to

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2 be a good thing for you.

3 MR. WANG: It is not a good thing for
4 us, it is a terrible thing --

5 COUNCILMAN NUTTER: I can assure you
6 that it's not going to be a good thing for you.

7 MR. WANG: Absolutely, absolutely. I
8 wish you could --

9 COUNCILMAN NUTTER: I don't want you to
10 wonder about it, I don't want you to think about
11 it.

12 MR. PARDINI: Councilman, we have in
13 the last year achieved over 70 retransmission
14 consent negotiations and successfully completed
15 those. We will give our absolute best efforts to
16 require a suitable agreement be achieved with our
17 counterparts at the Disney Company.

18 COUNCILMAN NUTTER: Soon.

19 MR. PARDINI: Soon.

20 COUNCILMAN NUTTER: Thank you.

21 Let's talk about your chart. With
22 regard to, I guess, the first issue, I think maybe
23 I read in the testimony or saw the chart, and as
24 you know from all of our earlier exchanges, I'm
25 not in your area, but the company that serviced me

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2 is on the chart, and I was not aware, I guess, of
3 the option of a price-per-channel combination.

4 MR. PARDINI: The channels are not
5 sold.

6 COUNCILMAN NUTTER: I mean, you change
7 the terms and I'm not directing this to you
8 necessarily, it seems to be a kind of cable
9 thing. From time to time -- I mean, you know,
10 basic, sub basic, super basic, premium. RCN was
11 in earlier and they've got, you know, gold
12 platinum, titanium, diamond. I mean, everyone's
13 got a different name to their thing.

14 MR. PARDINI: Yes, sir.

15 COUNCILMAN NUTTER: And the package is
16 what the package is, and you either want Package
17 X, Package Y, or Package Z. But I was not aware
18 that you could get Package X and then say, Well,
19 I'd like two channels from Package Y, 'cause the
20 price is, you know, 50 cents, I guess, a month per
21 channel, and I'd like to add those in. I mean,
22 you can't do that, right?

23 MR. PARDINI: You are correct, you
24 cannot do that. The channels are not sold on an a
25 la carte basis. There are different tiers or

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2 combinations of channels within tiers that
3 customers can choose amongst.

4 The chart here is designed to show
5 relative value of the total package in similar
6 price-per-pound, so to speak. And when you look
7 at the relative value that our package delivers
8 relative to these other marketplaces, we are not
9 the most expensive. In terms of the value that we
10 deliver, we are 13th or lower, depending upon the
11 combinations or permutations of packages that are
12 subscribed to.

13 COUNCILMAN NUTTER: Earlier we heard
14 testimony about the whole issue, and Councilman
15 Kenney was very extensive in talking about
16 competition in areas where there is competition.
17 Obviously, we've not, from a cable standpoint,
18 experienced that in Philadelphia, and how it all
19 shakes out remains to be seen.

20 When I look at the chart, though, and
21 this is not to boost anybody, but just trying to
22 understand. Comcast is listed as 13, 15, 16 and
23 22 for the areas where you're competing against
24 other similar size cities or other companies. I
25 understand what 22 is about, that's the limited

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2 basic. I guess that's all the off-air stations
3 plus probably a couple thrown in --

4 MR. PARDINI: Correct.

5 COUNCILMAN NUTTER: -- for attraction
6 purposes.

7 MR. PARDINI: Mm-hmm.

8 COUNCILMAN NUTTER: 13, 15 and 16 seem
9 to out-rank from a price standpoint 21, 23 and 24,
10 which, naturally, is the topic of discussion with
11 the company today, and all of those seem to have
12 more channels at a lower price.

13 Would you wish to give us your views on
14 that and what's going on with that and why is that
15 the case?

16 MR. PARDINI: For the record, items in
17 21, 23 and 24, which you referred to, are RCN's
18 packages in New York City, Washington DC, and
19 Chicago in cases where they are entering the
20 marketplace. When you're entering the
21 marketplace, it's often common to offer a low
22 introductory rate in the acquisition of new
23 customers.

24 COUNCILMAN NUTTER: Do you have a chart
25 or any materials? And if you don't, I understand

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2 and I'd ask that you forward them to the Chair.
3 Could you give us a similar chart and show us on a
4 city-by-city or a county basis or a comparable-
5 area basis some -- a display of competition as it
6 relates to Comcast and RCN, where you do compete
7 in the same locales? And give us -- I mean, for
8 my purposes -- the Chairman might be interested,
9 I'm not sure, about the price-per-channel concept,
10 but I'd be very interested to see, for instance,
11 if you guys are competing in the suburbs on a
12 comparable area basis. If it's Narberth or
13 Ardmore or whatever the case may be, I'd like to
14 see what the packages are and how they match up
15 system to system. That would be very interesting
16 to see.

17 MR. PARDINI: We will provide that for
18 you and get it to you very quickly.

19 COUNCILMAN NUTTER: All right, thank
20 you.

21 Tell me just a little bit about some of
22 the pricing strategies, and I think in some of the
23 newspaper stories, probably the last for me, are
24 there differences in prices between the City and
25 the suburbs, whether on -- and I don't know what

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2 your terminology for, I guess, your pricing plans,
3 whether it's full basic or what have you got?
4 Full basic without guide or even the limited basis
5 in Philadelphia as compared to the surrounding
6 suburban areas on similar channels in the package.

7 MR. PARDINI: Sure.

8 COUNCILMAN NUTTER: And are there any
9 differences between what's in the package in
10 Philadelphia versus what's in the package in a
11 suburban area?

12 MR. PARDINI: Speaking in generalities,
13 I'd be happy to submit further documentation to
14 flesh out the full facts.

15 I would suggest to you that in the
16 suburban marketplaces that the channel lineups are
17 generally not as robust as what the City of
18 Philadelphia currently enjoys. The primary --

19 COUNCILMAN NUTTER: Let me try and
20 understand that. So you're saying that we get
21 more channels --

22 MR. PARDINI: I believe so, yes.

23 COUNCILMAN NUTTER: -- in the City than
24 in the suburban areas?

25 MR. PARDINI: Yes.

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2 COUNCILMAN NUTTER: Okay.

3 MR. PARDINI: Further, the differences
4 in pricing are in many ways technology-based. In
5 the City of Philadelphia, all of the original
6 cable-providers required a cable customer to take
7 a cable converter, or a piece of equipment, in
8 which to view the cable signals. In many of the
9 suburban franchises, because of the terrain or the
10 technology that was utilized at that point in time
11 by the original franchise operator, those boxes
12 are not necessarily required.

13 Now, there are some unique features to
14 the --

15 COUNCILMAN NUTTER: They don't have
16 boxes in the suburban areas?

17 MR. PARDINI: No.

18 COUNCILMAN NUTTER: What do they have?

19 MR. PARDINI: Boxes are generally only
20 required in suburban areas when you subscribe to a
21 premium service like HBO or Showtime. Here in the
22 City of Philadelphia, most of the basic channels
23 at the time the system was built, channels like
24 CNN and ESPN and other major networks were
25 scrambled so that the unauthorized reception of

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2 cable services could not take place.

3 COUNCILMAN NUTTER: What happens going
4 forward as you move to a digital network? I mean,
5 it's my understanding that there will be these
6 fairly expensive new digital boxes that cost in
7 the neighborhood of 3 to 400 dollars. Would you
8 needs those in the City and in the suburbs or --

9 COUNCILMAN NUTTER: For those customers
10 who elect to take our Comcast digital cable
11 package -- and right now, that's approximately 25
12 percent of our subscriber base here in the City of
13 Philadelphia, but those customers do require a
14 digital cable converter in order to decode the
15 little 1's and 0's into an intelligible picture.
16 When you cram 200 channels or more into one
17 digital cable package, you're going to need some
18 technology at the end-user to make it all a
19 friendly and happy experience for the customer.

20 COUNCILMAN NUTTER: What about in the
21 suburban areas?

22 MR. PARDINI: That is true too. They
23 require --

24 COUNCILMAN NUTTER: A box?

25 MR. PARDINI: -- A digital cable

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2 converter in the suburban areas as well.

3 COUNCILMAN NUTTER: Okay. So you're
4 going to get us information not only on the
5 competitive comparison but also information about
6 suburban billing versus the City billing?

7 MR. PARDINI: Yes, sir.

8 COUNCILMAN NUTTER: Are there any
9 premium -- are there any services that are premium
10 in Philadelphia that are a part of a basic package
11 in the suburbs?

12 MR. PARDINI: Not to my knowledge, no.

13 COUNCILMAN NUTTER: So you're saying
14 that if you have --

15 MR. PARDINI: I'm sorry, I apologize.
16 In our suburban systems, the Disney Channel was
17 put on basic as part of the previous -- it's --
18 the Disney Channel is carried as part of our basic
19 lineup in the suburban systems, and that was a
20 decision made by the previous company prior to our
21 acquisition of it.

22 So the Disney Channel is part of basic
23 in, for example, Bucks County, and it is sold on
24 an a la carte premium channel basis here in the
25 City of Philadelphia.

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2 COUNCILMAN NUTTER: But it was like
3 that when you picked up the system, and you
4 decided to maintain it?

5 MR. PARDINI: That is correct.

6 COUNCILMAN NUTTER: Were you concerned
7 that if you made it a premium that people would
8 drop it?

9 MR. PARDINI: We find that our
10 experience in the City is that less than 5 percent
11 of the --

12 COUNCILMAN NUTTER: I'm saying in the
13 suburbs.

14 MR. PARDINI: No. We inherited a
15 previous contract and we honor our contracts, so
16 we kept the Disney Channel as part of the basic
17 package because that was the agreement that we
18 assumed.

19 Here in the City of Philadelphia, we
20 have not done anything with the Disney Channel
21 because we've been in negotiations for the last 18
22 months with the Walt Disney Company, and we have
23 not made any decisions with respect to its
24 carriage.

25 Currently in the City of Philadelphia,

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2 approximately 5 to 7 percent of residents
3 subscribe to the Disney Channel as a part of their
4 cable services, for an additional charge.

5 COUNCILMAN NUTTER: What's the
6 additional charge?

7 MR. PARDINI: It's anywhere from \$8 to
8 \$11.75, depending upon the area. The difference,
9 again, being the pricing structure that was
10 inherited upon the acquisition and our -- we
11 didn't want to do anything with the pricing
12 structure while we were negotiating with Disney.
13 We wanted to see what that final agreement would
14 look like.

15 COUNCILMAN NUTTER: Okay. Well lastly
16 on that, I mean, an 8 to \$11 additional charge for
17 most of your packages, I mean, that's like a 25 to
18 33 percent increase in your bill just for one
19 station. I mean, do you think that that affects
20 the decision-making process as to whether you're
21 going to pick up a premium channel or not?

22 MR. PARDINI: I would think that if --
23 and I think back to the time when I had young
24 children in the house, I would think that \$8 or
25 \$11 was a phenomenal value for the opportunity for

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2 my children to be entertained while I attended my
3 other responsibilities.

4 COUNCILMAN NUTTER: Right, it's cheaper
5 than a babysitter.

6 MR. PARDINI: Yes.

7 COUNCILMAN NUTTER: I understand.

8 Thank you very much. I look forward to
9 the information.

10 COUNCILMAN KENNEY: Councilmember
11 Brown?

12 COUNCILWOMAN BROWN: Good evening,
13 gentlemen.

14 MR. PARDINI: Good evening.

15 COUNCILWOMAN BROWN: I would first like
16 to underscore the concern raised by my colleague
17 Councilman Nutter. I'm a City Councilwoman at
18 large, and as he is, am terribly interested in the
19 bottom-line yield of your negotiations with
20 Disney. And I need to understand why there is the
21 week-to-week extensions, because it's still a
22 tentative agreement, correct?

23 MR. WANG: No, there is no tentative
24 agreement. There is a bid and an asked, and we're
25 very far apart as far as what is deemed fair. I

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2 guess the Disney people are here and Councilman
3 Nutter and Councilwoman, you can give them the
4 same admonition that you gave us.

5 COUNCILWOMAN BROWN: So it is not
6 tentative, it's a week-to-week arrangement?

7 MR. WANG: I'm sorry?

8 COUNCILWOMAN BROWN: It is a
9 week-to-week arrangement.

10 MR. WANG: It is at the whim of the
11 Disney Company at this point in time. Without an
12 agreement, without a final agreement, they can
13 tell us at any time to take the channel off, and
14 under law, we would have to take it off.

15 COUNCILWOMAN BROWN: Thank you, sir.

16 Back to this -- I missed your opening
17 comments around pricing, so let me ask straight-
18 forwardly: Currently, what is the suburban price
19 for cable?

20 MR. PARDINI: It really depends on what
21 area you were in.

22 COUNCILWOMAN BROWN: Let's use
23 Montgomery County as an example.

24 MR. PARDINI: In Montgomery County, the
25 price for basic cable service, which does not

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2 include a converter charge or an optional
3 programming guide, is generally in the 33 to \$35
4 range depending upon the channel lineup that you
5 live -- the area where you live.

6 COUNCILWOMAN BROWN: What is the
7 equivalent for that same package that you just
8 described in Philadelphia, what is the price?

9 MR. PARDINI: I would suggest that that
10 same package, without equipment and without the
11 guide, is approximately 34 to \$36 in the City of
12 Philadelphia.

13 COUNCILWOMAN BROWN: So \$4 difference?

14 MR. PARDINI: No, about \$2.

15 COUNCILWOMAN BROWN: \$2?

16 MR. PARDINI: For the net programming
17 yes.

18 COUNCILWOMAN BROWN: Even with that
19 small margin of difference, why is it not equal?

20 MR. PARDINI: Because in the City of
21 Philadelphia, you have certain construction costs,
22 so you have certain capital investments that
23 represent a large infrastructure investment that
24 Comcast has made in the City of Philadelphia.
25 Operating costs in the City of Philadelphia are

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2 somewhat higher than in suburban systems. We pay
3 our employees who tender to the City \$1.5 million
4 for wage taxes. The operating environment in the
5 City of Philadelphia is also a somewhat higher
6 cost; it is a high transaction market. There's a
7 large rental base in the City of Philadelphia, so
8 installation and disconnect activity, turn
9 activity of customers moving from one spot to
10 another is a lot higher than what see typically in
11 a suburban marketplace.

12 There are any number of cost factors as
13 to why operating in the City of Philadelphia is a
14 higher-cost operating environment than those
15 environments that we encounter in other markets.

16 COUNCILWOMAN BROWN: In your opening
17 comments, you made it clear, you stated that, and
18 I quote, competition is a good thing. Let's say
19 that this body does what we need to do on our end
20 to ensure that there exists a level playing field,
21 help me, persuade me on why we should not then say
22 that choice is a good thing for our constituents,
23 and we, therefore embrace a like competitor in the
24 area?

25 MR. PARDINI: We think you should that.

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2 We think you should embrace competition. We think
3 that you should ensure a level playing field. We
4 have no problems with competition. We compete
5 both here in the City of Philadelphia and we
6 compete nationally in hundreds of communities like
7 Philadelphia.

8 Here in Philadelphia, we compete with
9 other operators, with other multichannel video
10 operators, companies like Popvision companies like
11 Wilco Electronics, companies such as DirectTV and
12 Dish Network. We also compete with companies
13 called Viking Communications, who will come in and
14 take an apartment complex and microwave a package
15 of video signals in there.

16 There are any number of potential
17 competitors here in the City of Philadelphia that
18 we definitely take into account when we look at
19 our pricing structure and think what the market
20 will bear for cable services.

21 COUNCILWOMAN BROWN: I'm checking my
22 notes.

23 MR. PARDINI: I would also like to say
24 that here in the City of Philadelphia, cable
25 penetration is only about 52 percent, meaning that

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2 only slightly more than half of the residents of
3 the City of Philadelphia take cable services.
4 That's not exactly what you would call, when you
5 think about Microsoft owning 90 percent of the
6 personal computer software market, 52 percent of
7 people subscribing would hardly be indicative of
8 controlling the marketplace.

9 COUNCILWOMAN BROWN: Why is it useful
10 for you to share that information, the statement
11 that you just made?

12 MR. PARDINI: Because I think it's
13 significant in that it shows that people do have a
14 choice here in Philadelphia. They choose
15 Popvision on a daily basis, they choose Direct TV,
16 they choose the Dish Network. They don't
17 necessarily have to choose Comcast. And most
18 significantly here in Philadelphia, with a robust
19 broadcast marketplace, with 3, 6, 10, 17, 29, 57,
20 and any number of off-air signals available, one
21 can just put up an antenna and get great
22 entertainment.

23 So there are options, there is
24 competition, and we have to fight for every
25 customer we get and we have to fight hard to

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2 provide them with great service and great
3 entertainment value to keep them.

4 COUNCILWOMAN BROWN: That's it for this
5 segment. Thank you, sir.

6 COUNCILMAN KENNEY: Thank you.

7 MR. PARDINI: Thank you.

8 COUNCILMAN KENNEY: I think people also
9 choose to use illegal cable boxes too. And
10 really, though, in fairness, what is the cost of
11 that, what is the projected cost of theft of
12 service? I mean, I know it's not as widespread as
13 it used to be because of the technology to stop
14 it, but it still has to be significant. It's like
15 the same problem we have with our auto insurance.
16 You know, if you had more people paying fair
17 number for their cable bill, the prices maybe a
18 little different.

19 MR. PARDINI: Yes.

20 COUNCILMAN KENNEY: What effect on the
21 industry do you think it has?

22 MR. PARDINI: We think that the cable
23 industry nationally loses billion dollars of
24 dollars to the unauthorized reception of its
25 services. Here in Philadelphia, our experience

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2 has been that we must be continually be vigilant
3 to keep only those subscribers who are paying on
4 the rolls. We generally find about 4 to 5 percent
5 of the homes in Philadelphia are currently
6 receiving the service in an unauthorized fashion.

7 COUNCILMAN KENNEY: In fairness to the
8 cherry-picking question which has been going on,
9 what's the situation relative to digital boxes?
10 Digital cable service seems to be available in
11 some areas of the City and not available in
12 others. Is there --

13 MR. PARDINI: It's driven by
14 technology. And if you remember when I was here
15 before you in 1998, I committed to upgrading the
16 cable system within five years so that all areas
17 would be built and able to receive not only
18 digital cable, but high-speed Internet service.

19 I'm pleased to report that Comcast is
20 over a year ahead of schedule on its upgrade plan
21 and that by the end of next year, 85 percent of
22 all of the residents in Comcast service areas will
23 be able to receive not only digital cable but
24 high-speed cable modems. We will complete it
25 probably by the end of the year 2002.

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2 COUNCILMAN KENNEY: Okay. What was the
3 original timetable?

4 MR. PARDINI: It would call for the end
5 of 2003 or early 2004.

6 COUNCILMAN KENNEY: Okay. Councilman
7 Nutter.

8 COUNCILMAN NUTTER: Thank you.

9 This is really more of a general
10 question. What's the cable box charge currently?

11 MR. PARDINI: Approximately \$2.96 with
12 a remote control.

13 COUNCILMAN NUTTER: A month.

14 MR. PARDINI: A month, yes.

15 COUNCILMAN NUTTER: So it's basically
16 \$3 a month, \$36 a year. What's a cable box cost?

17 MR. PARDINI: Generally, a cable box
18 brand-new for a basic analog box is approximately
19 \$110. The rate for what we may charge for the box
20 is regulated by the FCC. They take a look at how
21 much the purchase price has been and what they
22 have stated what a fair rate of return is on the
23 purchase of that equipment. So that rate is
24 regulated; we don't price it.

25 COUNCILMAN NUTTER: I understand that,

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2 but whether it's you or Time Warner, this is more
3 of a kind broad cable question, I mean, after
4 three years, you've gotten the money back for what
5 it costs, and if you never switch out, and I
6 understand that soon we will be switching out, but
7 if you have cable from the start and nothing ever
8 wrong with the box, I mean, why are we still
9 paying for it?

10 MR. PARDINI: Because a significant
11 number of those boxes never come back into
12 circulation; they are used for other purposes or
13 they're simply left behind.

14 COUNCILMAN NUTTER: But I still have
15 mine, so why am I still paying for it? It's going
16 to circulate back to you. I mean, I've paid for
17 the thing like five times over (unintelligible).
18 Why am I still paying for a cable box? I mean
19 after some point in time, I mean, seriously, you
20 should really --

21 MR. PARDINI: I would suggest to you
22 that while you have had your box on an
23 uninterrupted basis, you're not the norm.

24 COUNCILMAN NUTTER: I've been told that
25 before, Mr. Pardini, but never at a public

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2 hearing.

3 (Laughter.)

4 COUNCILMAN NUTTER: Would you like to
5 go back and talk about Channel 6 again?

6 MR. PARDINI: You're far above the
7 norm, sir.

8 COUNCILMAN NUTTER: Thank you. It's
9 only an explanation; it may not be an answer but
10 it's an explanation.

11 Thank you.

12 COUNCILMAN KENNEY: If there are no
13 other questions, Mr. James, I think, did you
14 indicate that there was some desire to come up and
15 talk about some of the charts and perhaps we'll
16 leave the doctor's chart up here so you can deal
17 with some of those issues.

18 MR. JAMES: Thank you very much.

19 I just wanted to take a moment because
20 I wanted to kind of comment on a statement that
21 was made earlier because I, unfortunately, until
22 tonight did not have opportunity to see report, so
23 this was the first time for me to look at it. And
24 some staff hasn't had an opportunity and we'd like
25 to have an opportunity to review this material and

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2 respond back to you.

3 COUNCILMAN KENNEY: Sure.

4 MR. JAMES: But one thing -- I'm not
5 sure if it's an accurate representation, when you
6 asked the question before is, had the plan to
7 build out changed? And, no, it has not. And
8 there is a discrepancy in what was proposed, or at
9 least what's in the report by Dr. Hutchinson and
10 what's in the actual plan that you received, where
11 there was a mention that there was not going to be
12 any -- or it was a small percentage of penetration
13 in the African-American community in the first
14 five years or four years.

15 And my reading of the chart and I'll
16 show it to you, there is a significant difference
17 in the two charts. According to the chart that's
18 in the materials, the green section represents the
19 first three years, there's a lighter shade of
20 green --

21 COUNCILMAN KENNEY: Hold on.

22 MR. JAMES: Sure.

23 COUNCILMAN KENNEY: I understand that
24 we have the ability to bring it up on the
25 monitor. There we go, okay.

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2 MR. JAMES: If you look at what RCN's
3 construction plan in the seven years is, it's a
4 difference than what's in the report by
5 Dr. Hutchinson in that in his report, the green
6 area represents the first three to four years and
7 lighter shades of green and the yellow
8 (unintelligible) the Years 5 and 6, where I
9 believe he is indicating a penetration into what
10 would be a large percentage of African-Americans.
11 But if you look in the construction plan, Area 3
12 is divided; it goes in one area of the Northeast
13 (unintelligible) and goes up to Area 3 at the same
14 time, so that there is a higher penetration into
15 areas that one would assume just by this report to
16 be the African-American community.

17 So I wasn't sure which report or which
18 chart he was looking at but that's not the chart
19 that's in your plan and that's not the chart
20 that's in the seven-year construction plan.

21 COUNCILMAN KENNEY: So the predominant
22 area that we're talking about, the professor
23 contends, won't be built out till Year 6; this
24 chart indicates it would be built out Year 3.

25 MR. JAMES: That's correct.

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2 COUNCILMAN KENNEY: Okay.

3 MR. JAMES: Right. And I think in the
4 demographics, we would like to have the
5 opportunity to look at the demographics and
6 respond to it as well and make sure it accurately
7 reflects what we think is the demographics.

8 COUNCILMAN NUTTER: Just one question
9 on that as we're now looking at the monitor,
10 Mr. James, and I understand what you're saying
11 about the discrepancy, because you're saying that
12 there is an area of essentially upper North
13 Philadelphia that is in what's -- that has a 3 in
14 the middle of it.

15 MR. JAMES: That's correct.

16 COUNCILMAN NUTTER: And that would mean
17 that in the Year 3, there's going to be build-out
18 activity in that area.

19 MR. JAMES: That area is to be built
20 out in the Year 3.

21 COUNCILMAN NUTTER: Then my only
22 question is, as I'm looking now on the farthest
23 northeast section of the City, bordering Bucks
24 County, that's Year 1.

25 MR. JAMES: Right.

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2 COUNCILMAN NUTTER: You come down,
3 that's Year 2.

4 MR. JAMES: Right.

5 COUNCILMAN NUTTER: Year 3, you're
6 going there, and then the proposal is to skip the
7 lower Northeast and what, I guess, is Kensington,
8 Richmond, and all of those areas and then
9 immediately go to North Philadelphia?

10 MR. JAMES: That's correct.

11 COUNCILMAN KENNEY: Those neighborhoods
12 would be like Juniata --

13 MR. JAMES: Right.

14 COUNCILMAN KENNEY: Can you just name a
15 couple of the others so we can just orientate
16 ourselves.

17 MR. JAMES: In Area 3 or on the river
18 wards --

19 COUNCILMAN KENNEY: Area 3.

20 MR. JAMES: In Area 3 in the center,
21 it's mostly North Philadelphia and parts of --

22 COUNCILMAN NUTTER: Olney.

23 MR. JAMES: The lower part of
24 Germantown, and you'll pick up some parts of Olney
25 right there in Area 3.

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2 COUNCILMAN NUTTER: Right. It looks
3 like Olney and East and West Oak Lane and --

4 MR. JAMES: Olney and Logan and that
5 area, right.

6 COUNCILMAN NUTTER: Okay.

7 MR. JAMES: I mean, the idea was to
8 have some appearances in the different markets, so
9 it was not just the cherry-picking
10 (unintelligible) and build out the whole area.

11 COUNCILMAN KENNEY: Has that been the
12 original plan from the get-go or was that
13 changed?

14 MR. JAMES: Like I said, there were
15 several different discussions regarding it, but
16 that was the part that was finally settled upon to
17 be included the bill, and that's completely
18 different than what's on Page 7 of
19 Dr. Hutchinson's report.

20 COUNCILMAN NUTTER: Okay.

21 COUNCILMAN KENNEY: Okay, thank you.
22 Thank you, Mr. James.

23 Dave Davis, please.

24 (Witnesses come forward.)

25 COUNCILMAN KENNEY: We intend to go

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2 through the entire list this evening as the first
3 day and night of hearings on this. Can I just do
4 a real quick run-down as to who was originally
5 scheduled to testify so I can get an idea of --

6 I see Lance Haver is still here, Ed
7 Mooney is still here.

8 The representative from the Police
9 Athletic League is not here, okay.

10 Dina Mendros?

11 MS. MENDROS: Here.

12 COUNCILMAN KENNEY: Reverend Shine is
13 here. Thank you.

14 Lisa Hilsee is gone.

15 Will Daniel from Wilco Electronics is
16 here.

17 Gretchen Clausing and Inja Coates are
18 here.

19 Richard O'Malley?

20 MR. O'MALLEY: Here.

21 COUNCILMAN KENNEY: James Royal?

22 MR. ROYAL: Here.

23 COUNCILMAN KENNEY: Dylan Wrynn? He
24 left.

25 Joan Preston?

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2 MS. PRESTON: Here.

3 COUNCILMAN KENNEY: And Bob Olivetti?

4 MR. OLIVETTI: Here.

5 COUNCILMAN KENNEY: Okay. We thank you
6 for your patience. The reason that we get the
7 bulk of the technical testimony on the record is
8 so we have a consistent record and where we can
9 have questions on an ongoing basis. So while
10 you're at the end of the list, we do appreciate
11 you're being here and your patience, but we need
12 to get all this other stuff in so know what we're
13 talking about by the end.

14 Mr. Davis, please identify yourself for
15 the record.

16 MR. DAVIS: Thank you, Chairman
17 Kenney. My name is Dave Davis. I'm the President
18 and General Manager of WPVI Channel 6. Despite
19 the lateness of the hour, I appreciate your
20 patience and the opportunity to come before you
21 today and the members of Council. Hopefully the
22 record will show that we are still in session now
23 so my wife will understand why I'm not home for
24 trick-or-treat.

25 COUNCILMAN KENNEY: I have the same

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2 problem. Want to borrow my cell phone?

3 (Laughter.)

4 MR. DAVIS: I've already called, it
5 doesn't do much good.

6 I have been employed at Channel 6 for
7 the last eleven years. I am here to speak in
8 favor of this bill that gives permission to RCN
9 Telecom Services to build a second video cable
10 system in Philadelphia.

11 Going back to the days of WFIL and
12 American Bandstand, Channel 6 has been the
13 community television station of Philadelphia. For
14 the last 25 years, we have been the leading
15 provider of local news, information, and
16 entertainment programming.

17 We have been long-term partners with
18 the City on every important event: The 4th of
19 July, the Liberty Bell, the Millennium
20 Celebration, the First Union Professional Bank
21 Race, the Flower Show, Ethnic (unintelligible)
22 Tall Ships, the Volunteer Summit. If I can get
23 out of here on time, tomorrow at noon, we are
24 having an announcement of this year's Thanksgiving
25 Day Parade, which we do in conjunction with the

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2 City, an even that we rescued when Gimbel's went
3 out of business in 1986. We are also planning a
4 special programming for the 100th anniversary of
5 City Hall on New Year's Eve. Quite simply,
6 Channel 6 is Philadelphia.

7 We try to program the station in a way
8 that respects our viewers. Action News is
9 presented by veteran professionals know the City
10 and report on it responsibly. We produce the most
11 public affairs programming of any station, shows
12 like Visions and Inside Story. Next month, we
13 celebrate 25 years of Puerto Rican Panorama.

14 We are the station of record for
15 political discourse, offering nine hours of
16 political debate time this fall. Last fall,
17 Channel 6 was the only station to sponsor a debate
18 in the mayor's race, and we did three of them.

19 Our syndicated programming is Oprah,
20 Rose, Regis, Wheel of Fortune, Jeopardy -- not
21 Jerry Springer, Howard Stern, or Dr. Laura.

22 We also belong to a network that shares
23 our commitment to quality, with first-rate news
24 and entertainment, from Good Morning America to
25 Nightline, the Practice, to Millionaire.

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2 We are the most-watched station in
3 Philadelphia by an average of 40 percent, and we
4 enjoy the highest audience levels of any major
5 market station in the country. For that, we are
6 very grateful to our viewers.

7 We also know that we have to compete
8 for those viewers every hour of every day, because
9 they have many other choices. This is not the
10 same situation in our cable industry. When the
11 City was first wired for cable, you saw the wisdom
12 of spreading franchises among different
13 providers. In the surrounding region, there were
14 15 different cable company owners. Now, for all
15 practical purposes, with 85 percent of the market
16 under its control, there is just one: the Comcast
17 Corporation.

18 Eight years ago. When the federal
19 government first passed retransmission consent
20 laws, giving broadcast stations the right to
21 negotiate a fair value for the signal, Channel 6
22 negotiated dozens and dozens of agreements with
23 all the cable companies in the region. No one
24 company controlled more than 28 percent of the
25 market. Those deals were done quietly,

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2 efficiently, and without rising to the public's
3 attention.

4 Now turn the clock ahead to this year
5 and look at this chart at how things have changed
6 since our last negotiation. Right now, Comcast
7 owns or controls approximately 85 percent of the
8 2 million cable homes in our market. In 7 years,
9 they have from 28 percent to 85 percent. In 1997,
10 Comcast followed up its take-over of the
11 Philadelphia 76ers and Flyers with Comcast
12 SportsNet, the local sports channel. As the
13 Philadelphia Inquirer pointed out this past
14 Sunday, the biggest reason for SportsNet is to
15 protect the Comcast Cable monopoly. Comcast has
16 used a loophole in federal communications law to
17 deprive one of its natural competitors, the home
18 satellite industry, of this local programming. In
19 effect, Comcast is using the assets of two of
20 Philadelphia's sports teams to maintain the
21 highest cable rates in the country.

22 Our original agreement with Comcast
23 expired December 31st of 1999. For more than a
24 year, we have been negotiating for another
25 long-term development for their use of Channel 6

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2 signal. Since January 1, we have received nothing
3 from Comcast, nothing in exchange for the most
4 popular channel on its system, while they continue
5 to collect the highest monthly cable charges in
6 the country from Philadelphia residents.

7 Because of our respect for viewers and
8 to show good faith in negotiations, we have been
9 granting temporary extensions to Comcast for the
10 last ten months. Just last Friday, we gave them
11 another extension, this time until November 29th.
12 And what has Comcast offered? They have pledged
13 not to take Channel 6 off its system. That would
14 be like me pledging to keep driving your car
15 without paying for it. Or a Comcast customer
16 pledging to keep taking the cable service, even
17 though they stopped paying for it. I hope you see
18 through that hollow pledge, as we do.

19 And we want City Council to hear this
20 straight from us. If Comcast continues to refuse
21 to give our company fair value for Channel 6,
22 these three extensions will end. And Comcast will
23 have to discuss directly with their own customers
24 how much their cable service is worth without
25 Channel 6.

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2 Comcast is the last major cable company
3 that we do not have development with. Why? The
4 only reason is because they are negotiating from
5 the strength of their monopoly, and this is what
6 brings us here today before you.

7 Imagine if there were already a second
8 cable provider in Philadelphia. With one of them,
9 RCN in this case, we already had an agreement for
10 carriage of Channel 6. With the other, Comcast,
11 we did not have an agreement. Do you think
12 Comcast would be giving us the back of its hand as
13 they are now? Or do you think they would be
14 aggressively pursuing a deal with Channel 6 so
15 they could include us in their package to sell to
16 consumers. Or imagine if the Comcast salesperson
17 at your door was describing the bundle of channels
18 available for the basic rate of \$42 but, by the
19 way, Channel 6 was not a part of that package. Do
20 you think they will sign up as many customers at
21 that rate?

22 Please take a look at the chart to your
23 right. It shows the average number of television
24 households watching in cable homes. Almost all of
25 them are obviously Comcast homes. For each of the

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2 channels during an average broadcast day, sign-on
3 to sign-off, 6 a.m. to 2 a.m., during the most
4 recent ratings period in May of 2000. On the top
5 is the bar representing Channel 6., with an
6 average 7.3 rating in almost 200,000 households in
7 any given quarter hour.

8 Next is the NBC station, with a little
9 less than a 5 rating, or 125,000 households. The
10 bars go down in descending order through the other
11 local stations. Then the cable channels start to
12 show up -- Nickelodeon, HBO, and ESPN, the most
13 popular, at about a 1 rating.

14 They trail off from there, with the
15 first Comcast-owned channel, Comcast, SportsNet
16 averaging less than a 0.7 rating. And remember,
17 this is during May, when the Flyers ran in the
18 play-offs, so it was a peak month for that
19 channel. The rest of the channels obviously
20 (unintelligible) don't have enough viewership to
21 even register with Nielson.

22 So when we try to determine value,
23 let's compute. More than a 7 rating for Channel
24 6, less than 7/10s for Comcast SportsNet. Channel
25 6, then, is at least ten times as popular with the

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2 viewers as SportsNet. Comcast charges customers
3 more than \$1 a month for SportsNet. So what is
4 Channel 6 worth to them? Maybe \$10 a month by
5 their own pricing.

6 And what have we asked of Comcast for
7 its right to resell the Channel 6 signal and have
8 the most popular station on in its system? The
9 grand total of 65 cents a month, 65 cents. Now,
10 we know Comcast isn't able to sell ad time on
11 Channel 6 like some other of its cable channels,
12 but by any reasonable standard, 65 cents a month
13 for the most watched channel seems fair.

14 And we tried to be flexible. If
15 Comcast, like most cable companies, don't want to
16 pay cash, our parent company has offered the
17 option of placing two cable channels it owns on
18 its system. If Comcast owns a Disney cartoon
19 channel for kids and a soap opera channel for soap
20 fans, we would give them the use of Channel 6.
21 And we also ask that Comcast give its viewers in
22 the City the same thing it provides most of its
23 suburban customers: the Disney Channel on basic
24 service instead of at a premium price.

25 So why has Comcast refused to accept

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2 this offer, the same basic deal we have with every
3 other major cable operator, one that gives fair
4 value to Channel 6? Because a monopoly doesn't
5 have to make fair deal. Comcast knows we are on
6 the same boat as every consumer; we've had just
7 one cable company to deal with.

8 And that brings us back to this hearing
9 and the bill before you and your committee. We
10 ask that you vote to begin to change that equation
11 to give consumers and broadcasters a choice to
12 help us break through the monopoly wall. Make no
13 mistake; consumers pay a steep price for the
14 Comcast monopoly. According to the
15 Philadelphia Inquirer article of October 15th,
16 Comcast customers in our city pay an average of
17 \$39.81 per month for 76 channels, not including
18 the Disney Channel. In Chicago, RCN charges only
19 \$29 a month for 88 challenges, including Disney
20 Channel. In its own study of cable competition,
21 the FCC found that cable rates are 19 percent
22 lower when over-builders like RCN are present.
23 Applying this FCC calculation to the entire
24 Philadelphia market yields approximately
25 \$100 million in cable overcharges to consumers

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2 every year.

3 I want to make it clear that we do not
4 have any financial investment in RCN, nor do we
5 own any distribution system other than a broadcast
6 tower in Roxborough that continues to provide free
7 over-the-air service directly to consumers, if
8 they have an antenna. For the last two years, we
9 have provided free video streaming of our newscast
10 and special local programming over the Internet
11 and we are now on satellite. Anyone who
12 subscribes to that service can receive Channel 6.
13 You get more channels at less cost, with Channel 6
14 included.

15 It's been our privilege to serve this
16 community and we hope this testimony we offer
17 today helps your committee make a more informed
18 decision. Thanks again for the opportunity to
19 come before you, and I stand ready to answer any
20 of your questions.

21 COUNCILMAN KENNEY: Thank you for your
22 testimony. And I think Councilmember Nutter and
23 Councilmember Brown were trying basically feel out
24 this whole situation, trying to understand what
25 seems to be a real deep animosity and anger about

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2 this whole situation between Comcast and -- I
3 mean, as big-business people go, it seems to be a
4 little personal from time to time.

5 MR. DAVIS: It's really not personal.

6 COUNCILMAN KENNEY: Not personally but
7 corporately. That's just my impression.

8 How long has Disney owned ABC?

9 MR. DAVIS: Five years, 1995. They
10 took acquisition between 1995 and going into --

11 COUNCILMAN KENNEY: Prior to that
12 ownership, what was the relationship with ABC and
13 Comcast as far as getting on? I mean, how were
14 they on; were they on for free then too, did ABC
15 complain?

16 MR. DAVIS: Well, understand --

17 (Unintelligible, parties talking over
18 each other.)

19 COUNCILMAN KENNEY: -- a relatively
20 recent phenomenon.

21 MR. DAVIS: Well, I think there's two
22 things. Number one, I think you have to look at
23 that chart. In 1993 when ABC and Channel 6
24 negotiated agreements, we did basically the same
25 deal with everybody and we had lots of different

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2 people to agree with.

3 (Unintelligible, parties talking over
4 each other.)

5 MR. DAVIS: If you don't want it
6 distributed by signal to hold over our head, 85
7 percent of the cable homes. It just wasn't that
8 same situation. Understand, (unintelligible) we
9 compete with every day on this chart over here.
10 We compete with those channels, we compete with
11 other cable channels, Disney movies. You go to
12 the theater, you have 20 or 30 movies to choose
13 from in (unintelligible). Competition is
14 obviously, you know, not a problem for us. The
15 issue in this case is that we're not dealing in a
16 competitive environment; we're dealing with one
17 cable company.

18 COUNCILMAN KENNEY: Are all of those
19 cable companies listed on 1993's list, were they
20 all serving Philadelphia at that time?

21 MR. DAVIS: Serving our market. In the
22 City, there were four.

23 (Unintelligible, parties talking over
24 each other.)

25 MR. DAVIS: -- were awarded four

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2 different franchises.

3 COUNCILMAN KENNEY: So in '93, there
4 four.

5 MR. DAVIS: In the City.

6 COUNCILMAN KENNEY: Cable operators in
7 the City.

8 MR. DAVIS: Yes. And each one -- you
9 would know better than I would --

10 (Unintelligible, parties talking over
11 each other.)

12 MR. DAVIS: I think it was fairly even.

13 COUNCILMAN KENNEY: But now there's two
14 in the City.

15 MR. DAVIS: I know only of Comcast and
16 Time Warner.

17 COUNCILMAN KENNEY: There's two.

18 COUNCILMAN NUTTER: Right. By '93,
19 there were probably only three, Mr. Chairman,
20 three cable companies. I think by '93, Comcast, I
21 think, had potentially bought --

22 MR. DAVIS: We negotiate, as Comcast
23 does, for the entire market. They -- we, in fact,
24 negotiate for the entire system. Comcast owns
25 homes outside of Philadelphia; we obviously own

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2 stations outside of Philadelphia. The reason
3 Philadelphia has become the center point is
4 because they own 1.5, 1.8 million homes in this
5 market. The vast majority of their homes are in
6 the Philadelphia market.

7 COUNCILMAN KENNEY: I guess what I want
8 to find out is -- get a flavor for is, what was a
9 typical arrangement with ABC in 1993 and prior?

10 MR. DAVIS: In 1993, in the first year
11 of retransmission agreements, our deals were in
12 exchange -- again, most cable companies, even
13 though they build their business on the backs of
14 the over-the-air stations, most cable companies
15 took a vow not to ever pay a broadcaster for their
16 signal. And so the broadcasters, all of whom were
17 owned by larger parent companies, also owned cable
18 channels, said, Fine, if you don't want to pay us
19 cash, then will you clear these channels that we
20 own? And everybody did that deal. With us back
21 in '93, it was for ESPN2. And that's how ESPN2 --

22 COUNCILMAN KENNEY: So that the
23 so-called lost leader that was -- which turned out
24 not to be a lost leader, but that was kind of the
25 throw-in at the time.

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2 MR. DAVIS: Yes. We said, You could
3 have the use of Channel 6 --

4 COUNCILMAN KENNEY: But no money
5 changed hands, there was no payment for 6.

6 MR. DAVIS: Correct, no cash payment.

7 COUNCILMAN KENNEY: So we give it to
8 you but you are to take ESPN2 or --

9 MR. DAVIS: Yes.

10 COUNCILMAN KENNEY: And now today's
11 discussion deals with, You can take us but you
12 need to do the soap channel and Disney and the
13 Cartoon Network.

14 MR. DAVIS: Yes. Understand with the
15 Disney Channel, in 68 million homes out of
16 70 million that the Disney Channel is on, it's on
17 in basic. Comcast is the last place where the
18 Disney Channel is still a premium. And as you
19 just heard, it's only for some of its customers,
20 most of whom are in the City updated.

21 I've got some update information. In
22 '93, the Comcast share in the City was 54 percent
23 and now it's 80 percent. And that's just in the
24 City.

25 COUNCILMAN KENNEY: So '83 or '93?

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2 MR. DAVIS: In 1993.

3 COUNCILMAN KENNEY: It was 54, now it's
4 85.

5 MR. DAVIS: Now it's 80 in the city.

6 COUNCILMAN KENNEY: 80 in the City.

7 MR. DAVIS: Yes.

8 COUNCILMAN KENNEY: All right. So you
9 believe that approval of RCN would loosen up
10 Comcast's grip on your throat.

11 MR. DAVIS: We're saying that because
12 Comcast is the last system for us to make a deal
13 with, because we have been granting them
14 extensions since January 1, because since January
15 1, they have been paying us nothing in return for
16 that, we're saying, forget going back in arrears,
17 right now, if we can get a deal, there's a cable
18 company that's one step larger than they are
19 nationally, Time Warner, there's one step lower,
20 which is Charter. The deal that we have on the
21 table and that we have had on the table with them
22 says exactly in the middle of those two deals and
23 it calls for the clearance to Disney, SoapNet
24 migration of the Disney Channel to basic in the
25 same rate, in the same return, the same level of

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2 payment that those other cable companies have
3 agreed to.

4 The question you ask is a very good
5 one. Why has it been so difficult to make a deal
6 with Comcast? The only thing that we can draw
7 that conclusion from is this effort, a very
8 successful effort by them, they're a very smart
9 company, very good in a business sense, to create
10 this super cluster of homes, from Baltimore-
11 Washington up to northern New Jersey, with the
12 Philadelphia region right in the middle. That has
13 been their business plan to concentrate homes
14 within a given area, to create this monopoly,
15 because then they assume they can deal from a
16 gaiter position of strength, which they seem to
17 have been able to do in our negotiation.

18 COUNCILMAN KENNEY: And please don't
19 take any offense to this question, and I'm not
20 defending Comcast or I'm not criticizing ABC or
21 Disney or anybody. But what is the difference in
22 a company like Comcast or a company like ABC using
23 its ability, it's power, its brain power to be
24 able to become -- I mean, for example, I would say
25 that ABC, in all fairness to the other TV news

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2 stations, is a virtual monopoly in Philadelphia.

3 I would suspect that -- I mean, when I, for

4 example, when I'm doing my news channel surfing at

5 night, I start out at 11 o'clock on 6, and then I

6 start moving my way around the dial.

7 MR. DAVIS: We appreciate it.

8 COUNCILMAN KENNEY: Let me just finish.

9 But also, if you look at the number of shows that

10 are popular on the prime time and commercial

11 entertainment ABC lineup, it is -- explain to me

12 the difference between ABC's overall control of

13 the ratings and Comcast's overall control of their

14 market; what is the difference in --

15 MR. DAVIS: Well, we control a much

16 lower percentage, number one.

17 (Unintelligible, parties talking over

18 each other.)

19 MR. DAVIS: Number two, you are free,

20 as you just described, to browse among all the

21 stations, all the channels. If we weren't doing a

22 good job, I assume you wouldn't be watching it.

23 One warning: If you become a Comcast

24 customer with some of their new digital boxes and

25 you turn on your set through that digital box,

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2 it's not going to turn off to your favorite
3 channel; it's going to turn on the CN 8, because
4 that's the way they set it up.

5 COUNCILMAN KENNEY: It does that now.
6 My analog box turns on to CN8.

7 MR. DAVIS: Okay. It doesn't turn on
8 to the last channel you watched. That's how they
9 can exercise control more that we do. We don't
10 own a distribution other than the tower that sends
11 out our signal to people with an antenna. We
12 can't directly control what people watch, where
13 those channels are placed at, we don't have that
14 control. All we have is content, all we have is
15 content that the viewers have to make decision
16 every day whether to watch us or not.

17 COUNCILMAN KENNEY: And I'm not going
18 to suggest this is going to happen but let me give
19 you an example. I mean, when you're talking about
20 control of the channels, it's that they could take
21 6 and move you to 63.

22 MR. DAVIS: Under our current
23 agreement, they can't do that.

24 COUNCILMAN KENNEY: But theoretically,
25 it could.

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2 MR. DAVIS: Oh, sure.

3 COUNCILMAN KENNEY: Okay, all right.

4 I'm just trying to get an idea of the dynamics as
5 to what the dispute is. It just seems to be --
6 and the other question is, how does 'CAU and KYW
7 and CBS and NBC deal with this?

8 MR. DAVIS: Obviously, legally, we
9 can't collude, I can't call them and ask, Hey,
10 what was your deal? All I know is what I read in
11 the papers, and what I read in the papers with NBC
12 is that the people in this market came within
13 three or four days of not seeing the extended
14 Olympic coverage on CNBC and MSNBC because Comcast
15 was the last major cable company to make a deal
16 with NBC. What that tells me is that NBC had
17 their own problems with Comcast.

18 Now, channel 3's parent company is
19 Viacom. It just so happens that Comcast is now in
20 the process of buying a home team sports channel
21 in Baltimore-Washington that Viacom happens to
22 have an interest in.

23 So there are all kinds of those
24 business deals that we're not privy to. So when
25 you ask how they do it, I don't know that. All I

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2 know is that NBC came very close to not having a
3 deal, you know, for the Olympics.

4 COUNCILMAN KENNEY: Okay. Councilwoman
5 Brown.

6 COUNCILWOMAN BROWN: You spoke to one
7 consequence that would come -- potentially exists
8 if the arrangement or deal between you and Comcast
9 does not materialize, and that is one option or
10 one consequence that you would move to Channel
11 68. Are there any others?

12 MR. DAVIS: Well, yes, and one of those
13 is what we're doing right now: We're trying to
14 speak out, we're trying to do everything we can
15 within our ability to try and convince Comcast
16 that Channel 6 is worth having on its system, that
17 it's worth the same deal that other cable
18 operators have given us in exchange for the use of
19 the over-the-air stations. We're trying
20 everything we can; that's what we've been doing
21 for the last ten months.

22 We have been granting -- understand, we
23 have been saying, Take our product that includes
24 very expensive programming -- Monday Night
25 football, we're paying a billion dollars a year to

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2 the NFL for the rights to Monday Night Football.
3 Comcast is able to put that, through Channel 6, on
4 their system and get money for it every day. I
5 mean, how many people would have cable if you
6 couldn't see Monday Night Football, Who Wants to
7 be a Millionaire, Action News? I mean, how much
8 is that worth? It's got to be something to him.

9 If they can answer this question, how
10 many people would be willing to pay their rates if
11 Channel 6 weren't a part of the system? Do the
12 math. I think that's where you come up with how
13 much we're worth to them. Like I said, 65 cents,
14 they're paying themselves \$1 for Comcast
15 SportsNet, they're charging other cable companies
16 outside -- next to them in the market up to \$1.50
17 for Comcast SportsNet. Forget these other
18 channels. If they don't want to put the Disney
19 Channel -- if they have a problem with that, if
20 they don't like that arrangement, if there's
21 problems between them and Disney, 65 cents a
22 month, we don't even go back in arrears to
23 January, start right now. That deal has been on
24 the table in front of Comcast for more than a
25 year, because they're the ones that asked for it.

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2 So again, if you sense a level of
3 frustration, you're absolutely correct. I would
4 much rather be spending all of my time trying to
5 do the best job possible running the television
6 station that I know Philadelphia holds near and
7 dear to its heart, as do I. That's where I've
8 spent my last 11 years.

9 I don't want to, frankly, be here.
10 I've never come and asked you for anything; we're
11 always in the giving mode, that's what we like to
12 do, but this has been particularly frustrating,
13 and I think it's because of their concentration of
14 power in this particular market.

15 COUNCILMAN KENNEY: Okay, thank you.

16 Any other questions?

17 (No further questions.)

18 COUNCILMAN KENNEY: Thank you very much
19 for waiting.

20 MR. DAVIS: Thank you, Chairman.

21 COUNCILMAN KENNEY: Mr. Haver.

22 (Witness comes forward.)

23 MR. HAVER: I will be
24 uncharacteristically brief, very brief. You've
25 put in a very long day.

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2 COUNCILMAN KENNEY: Please identify
3 yourself for the record.

4 MR. HAVER: My name is Lance Haver, I
5 am a board member of CEPA, the Consumer Education
6 and Protective Association, a 34-year-old
7 grassroots consumer group founded by late Max
8 Wiener.

9 I am here today to urge City Council
10 that instead of allowing RCN to wire the City and
11 force homeowners to allow private corporations to
12 place wires on their home, possibly damaging them
13 without compensation, to instead control the price
14 of cable TV by revoking Comcast Cable's franchise.
15 The City should then use the right of eminent
16 domain to take over the cable and lease it to a
17 company or companies that would charge a fair rate
18 and provide the promise public access.

19 There is no question that Comcast is
20 engaged in overcharging and price gouging. It has
21 purposely been charging City residents higher
22 rates than wealthy suburbanites. It may just be a
23 coincidence that the higher rates fall on a
24 population that contains a higher percentage of
25 minorities or it may be a part of Comcast's

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2 marketing plan. It's unfortunate the professor
3 didn't study Comcast's own pricing policies.

4 There should be no question in anyone's
5 mind that Comcast has been guilty of price gouging
6 and charging lower-income households higher
7 prices. According to the October 15th
8 Philadelphia Inquirer, Comcast charges the second
9 highest rates in the nation for basic service.
10 When the price of the Disney Channel is added,
11 Comcast becomes the highest-priced cable TV
12 service in the nation.

13 In essence, Comcast has become an
14 unregulated monopoly, free not to only charge City
15 residents more than suburbanites, but free charge
16 the highest rates in the country and' free to
17 control content. How is allowed that when I turn
18 my cable on, I am always turned to a Comcast
19 station? How many channels will Comcast take over
20 for itself, thus depriving me of the diverse
21 programming that should come with the cable? How
22 is Comcast able to hold consumers hostage by
23 saying that if they don't like the terms, they
24 refuse to carry Channel 6, which produces the most
25 watched news shows in the region.

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2 I heard the Comcast spokespeople say
3 they're not a monopoly, but I'd like to read a
4 direct quote from Mr. Roberts from the October
5 1997 Vanity Fair magazine. The question now --
6 quote, the question now is whether Roberts can
7 capitalize on an apparent loophole in the 1996
8 Telecommunications Act in order to lock up the
9 Philly area sports programming. Quote, we don't
10 like to use the words "corner the market" because
11 the government watches our behavior, unquote,
12 Roberts said with a laugh. Quote, let's just say
13 we've been able to do things before they were in
14 vogue.

15 And I also heard the spokesman say that
16 Microsoft has a bigger share of the market, but as
17 we all know, the federal government has called
18 Microsoft an antitrust criminal.

19 I know that the popular solution to an
20 unregulated monopoly is to try and foster
21 competition, but it is a false promise for
22 capital-intensive industries like utilities. Look
23 at the decontrol experiments in
24 telecommunications, electricity, and natural gas.
25 While long-distance service costs have gone down,

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2 dial tone services have skyrocketed. The average
3 consumer has seen their bill increase, while big
4 users and multinational corporations have seen
5 their bills shrink.

6 Open the doors to competition in the
7 electric industry without guaranteeing a ceiling
8 price leads to skyrocketing price for consumers.
9 In California, the price for electricity has
10 doubled as a result of bringing in new companies.
11 The same has been true with natural gas. One of
12 the reasons that we face such unbelievably high
13 rate increase is because natural gas has been
14 deregulated, allowing companies to charge whatever
15 they want.

16 Time and time again, our government has
17 fallen for the false belief that individual
18 consumers have some ability to negotiate prices
19 with giant corporations. This simply isn't true.
20 Can anyone on this committee imagine a family in
21 Philadelphia calling any of the cable companies,
22 negotiating an individual price for their family?
23 Neither Comcast nor RCN would allow consumers to
24 negotiate for fair prices.

25 It is only by being organized through

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2 our government which acts through regulations that
3 consumers can have any chance to negotiate a fair
4 price. That is why CEPA believes that the best
5 action for consumers is for the City to revoke
6 Comcast's franchise, take over the cable, and
7 lease its provides will negotiate with the City to
8 charge a fair and just price. Anything else will
9 continue to allow corporations like Comcast to rip
10 off the public. And I might say, RCN was
11 unwilling to guarantee a lower price for
12 consumers.

13 In closing, let me also add my voice to
14 those who are demanding that City Council force
15 the cable TV and this administration to live up to
16 the promise of public access. We were told that
17 one of the benefits the people of Philadelphia
18 would get in exchange for giving franchises to
19 corporations is public access. That was over 15
20 years ago. It's time to honor the promise.

21 Thank you.

22 COUNCILMAN KENNEY: Thank you very much
23 for your testimony.

24 (Applause.)

25 COUNCILMAN KENNEY: Any questions for

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2 Mr. Haver.

3 MR. HAVER: If I may submit this for
4 the record.

5 COUNCILMAN KENNEY: Thank you, Lance.

6 The Chair now recognizes Mr. Ed Mooney.

7 (Witnesses come forward.)

8 COUNCILMAN KENNEY: Good evening.

9 Please identify yourself for the record.

10 MR. MOONEY: My name is Edward Mooney,
11 the Vice President of Local 13000, the
12 Communications Workers of America.

13 COUNCILMAN KENNEY: Please proceed.

14 MR. MOONEY: Thank you, Mr. Chairman.
15 Local 13000 represents over 7,000 workers employed
16 in the communications industry in Pennsylvania,
17 many of whom are employed within the City of
18 Philadelphia. I want to thank you for the
19 opportunity to appear today to explain our
20 position concerning RCN, some of whose employees
21 we represent.

22 I believe it is important for you to
23 understand the manner in which RCN has flouted our
24 nation's labor laws. There is no better way for
25 me to explain this than by briefly summarizing the

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2 December 30, 1999 decision by the National Labor
3 Relations Board Administrative Law Judge Benjamin
4 Schlessinger.

5 In his decision, Judge Schlessinger
6 found that RCN engaged in wholesale violations of
7 the National Labor Relations Act, beginning in
8 September 1998, when an independent union, which
9 then represented certain RCN employees in North
10 Hampton, Pennsylvania, affiliated with the CWA.
11 The result of that affiliation was to settle for
12 -- can only be described as a campaign of terror
13 in which RCN:

14 Refused to recognize the CWA and has
15 refused to bargain with Local 13000, even though
16 the affiliation was lawful;

17 That refused to have off-duty employees
18 to have access to RCN property in order to prevent
19 them from engaging in activity protected under
20 Section 7 of the Act;

21 That legally barred employees from
22 speaking about Local 13000 while at work;

23 That legally barred employees from
24 wearing union insignias, and legally disciplined
25 employees who wore union insignias or otherwise

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2 insisted on exercising their lawful rights under
3 the National Labor Relations Act to discuss union
4 affairs;

5 Unilaterally changed terms and
6 conditions of the employment with regard to wages
7 and hours and other terms and conditions of
8 employment;

9 And illegally prevented Local 13000
10 from communicating with employees through the use
11 of union bulletinboards.

12 I have the decision available for
13 anyone who might want to read the contents in
14 detail. And I must tell you that the text of the
15 decision can not really and accurately convey the
16 fear and the frustration our members who have had
17 to suffer from RCN's refusal adhere to civilized
18 forms of industrial relations behavior.

19 An added problem, of course, is that
20 this illegal conduct on the part of RCN began over
21 two years ago. It took almost 15 months to get
22 the judge's decision, and now RCN has appealed to
23 the full board in Washington, DC. That appeal has
24 been pending for very eight months and we are
25 still awaiting the board's decision. While the

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2 union is quite confident that the board will
3 uphold the judge's decision, RCN may still appeal
4 to board's opinion the United States Court of
5 Appeals, which will only result in additional
6 delays.

7 Moreover, during this entire period,
8 RCN has continued to act as if there is no union
9 representing its employees, notwithstanding the
10 very clear and direct findings by the judge.
11 Further, RCN continues to violate the Act, making
12 various changes without bargaining, harassing
13 union members, and otherwise (unintelligible) its
14 obligations.

15 During this time period, RCN has
16 attempted to insert itself into the Philadelphia
17 communications and cable market, increasing its
18 volume of business and, presumably, its earnings,
19 at the same time that it has denied its employees
20 the fundamental right enshrined in labor laws for
21 over 60 years.

22 I think you really have to ask yourself
23 whether you want such a company providing services
24 to the citizens of Philadelphia. Any provider in
25 the City must assure that its employees will offer

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2 the highest level of service available.

3 How can RCN provide such assurances,
4 given the environment it has created? Does anyone
5 really believe that a workforce with low morale
6 that results from the actions of a company such as
7 RCN, a workforce without input into their jobs, a
8 workforce with no ability to ensure that its
9 members will share in RCN's prosperity will meet
10 the needs of the citizens of Philadelphia. Can
11 anyone seriously maintain that a company such as
12 RCN, which is in such labor turmoil, is going to
13 meet its obligations in a competent, effective,
14 and timely manner? Of course not. We know it,
15 you know it, and so do the citizens of
16 Philadelphia.

17 Local 13000 strongly believes that you
18 have the ability to ensure that Philadelphians are
19 not afflicted by a company whose service will
20 inevitably be affected by its refusal to recognize
21 its legal obligations. We hope you'll exercise
22 that ability.

23 Thank you.

24 COUNCILMAN KENNEY: Thank you very much
25 for your testimony. Thank you for coming in.

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2 Are there any questions?

3 (No questions.)

4 COUNCILMAN KENNEY: Thank you.

5 Dina Mendros, please.

6 (Witness comes forward.)

7 COUNCILMAN KENNEY: Good evening.

8 Please identify yourself for the record.

9 MS. MENDROS: Okay, thank you. My name
10 is Dina Mendros. I'm here representing Citizens
11 for Consumer Justice, which is Pennsylvania's
12 largest consumer rights organization. In the over
13 three years that we've been in existence, we've
14 worked on many issues important to Pennsylvanians
15 generally and Philadelphians specifically.

16 Some of CCJ's accomplishments include
17 spearheading the 1998 Patients Not Profits
18 Coalitions Campaign to preserve charitable assets
19 and community-accountable health care throughout
20 the demise, bankruptcy and sale of the Allegheny
21 Health System in southeastern Pennsylvania. We
22 testified on numerous issues affecting consumer
23 rights on the state level. In addition, we are
24 working to preserve social and health security
25 through passage of a real patient's bill of

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2 rights, to add a prescription drug benefit to
3 Medicare, for campaign finance report, and many
4 other issues.

5 So much of our work at CCJ depends on
6 getting our message out. We would not have been
7 nearly as effective in our work if we had not been
8 successful in attracting the attention of the news
9 media. In order to get information to people in
10 today's fragmented society, access to mediums of
11 mass communication is paramount. Recognition of
12 this is just one of the many reasons CCJ has
13 joined the fight for public access cable
14 television. CCJ has been involved in the fight to
15 get public access cable television for the
16 residents of Philadelphia for several years. In
17 this information age, citizens must have access to
18 the airwaves, and not just as consumers, but also
19 as producers.

20 The main purpose of our work at CCJ is
21 to work for the rights of citizens and ensure that
22 their voices are heard. The voices of citizens
23 hold real political power. One reason that public
24 access is so important is that through this
25 medium, people will not only be able to speak out,

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2 there will also be a distribution system in place
3 that will allow these voices to be heard.

4 We are here today to address the issue
5 of new cable company, RCN Corporation, which is
6 seeking approval of their franchise agreement or
7 their OVS agreement with the City. As reported in
8 a recent Inquirer article dated October 15, 2000,
9 Philadelphians currently pay among the highest
10 cable rates in the nation. This, despite Comcast,
11 currently the major cable subscriber or supplier
12 for the City calling Philadelphia their corporate
13 home. I guess the home court advantage is very
14 beneficial to their corporate interests; it
15 certainly isn't benefitting the interests of City
16 residents. We hope that if another cable company
17 is allowed to do business in Philadelphia, the
18 rates, as well as other aspects of service, will
19 prove to be more advantageous to residents.

20 Whatever action City Council takes on
21 this very important issue, the City must hold any
22 cable company doing business in Philadelphia,
23 those already in place and those that may come, to
24 their agreements in providing public access. I
25 know that publicly Comcast states that they are

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2 willing to meet they are obligations to the City
3 regarding public access, the City only need ask.
4 And I'm certainly not taking the City off the hook
5 in that failure to move on this issue.

6 But behind closed doors, I understand
7 that Comcast previously provided a video to City
8 officials that portrayed only negative public
9 access programming. This type of programming is
10 negligible compared to the total amount of
11 programming that public access stations around the
12 country provide. Each year public access stations
13 produce more programming than the programming of
14 all major networks combined. This public-private
15 difference is not (unintelligible) the quality of
16 Comcast.

17 I know that public access
18 (unintelligible) is not the main topic of this
19 hearing but I use this opportunity to address this
20 issue because City Council refuses to deal with
21 this issue head-on. In a previous public hearing
22 on the issue, when over 100 community members came
23 and voiced their support of public access, few
24 members of the Council attended, the press
25 virtually ignored us. In comparing that hearing

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2 to this, it's not surprising, but it certainly is
3 disheartening to see how solicitous City officials
4 are to corporate interests, and by contrast, how
5 disrespectful they are to community interests.

6 In closing, the citizens have been much
7 too patient in their wait for public access.
8 Citizens for Consumer Justice stands in alliance
9 with the Philadelphia Community Access Coalition,
10 who will be speaking shortly, in calling for the
11 City to do the right thing, follow their own
12 ordinance, and provide public access television
13 for the citizens of the community. CCJ will be
14 watching and will hold the City accountable if
15 they fail to do so.

16 COUNCILMAN KENNEY: Thank you.

17 (Applause.)

18 COUNCILMAN KENNEY: Thank you for your
19 testimony. Just one issue, are you in favor or
20 opposed to the granting of this? I mean, I
21 understand your concerns over public access, but
22 you weren't clear on whether or not you support or
23 oppose the pending legislation?

24 MS. MENDROS: I will support the City
25 in making a decision, but whatever way they

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2 choose, I want them to make them accountable for
3 public access.

4 COUNCILMAN KENNEY: Okay, thank you.

5 Reverend Shine, please.

6 (Witness comes forward.).

7 COUNCILMAN KENNEY: I appreciate your
8 patience. I know it's been a long evening. Nice
9 to see you.

10 REVEREND SHINE: Mr. Chairman, I feel
11 like an ancient prophet, especially the one who
12 was a frequent visitor before the pharaohs of
13 Egypt, always saying, "Let my people go."

14 (Laughter.)

15 REVEREND SHINE: I'm so frequent here
16 at this chamber that I want to express my thanks
17 for the opportunity to come.

18 Mr. Chairman, right from the start, let
19 me say that when we learned of this hearing today,
20 it was the attitude of the leadership of the Black
21 Clergy of Philadelphia and Vicinity to be in
22 support of the position that Comcast takes. Now,
23 why?

24 I want to preface my rationale with why
25 the clergy of this city asked me to come. As you

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2 may be aware, that a few years ago, an
3 organization was formed. It was called the
4 African-American Association for Corporate
5 Responsibility. I was elected chairman of that
6 committee by virtue of Peter Bijore (ph.), the CEO
7 and president of Texaco, who refused to let my
8 peel go. It was our organization and my vice
9 president, Barry Ellen Roberts, who was the lead
10 plaintiff in that case, and you saw the outcome,
11 the world saw the outcome.

12 And as a result of that, we believe
13 that our mission was very formidable, to be sure
14 that the interest and concerns and the needs of
15 African-Americans in the marketplace in the
16 corporate America should be addressed with equity
17 and parity.

18 With what I've come to learn about what
19 Comcast has offered by way of social
20 responsibility -- and by the way, here in
21 Philadelphia locally, I am a board member of what
22 we call "PACRI." PACRI is the Philadelphia
23 Association of Catholic Religion Investors. And
24 as a board member of that, we combine our interest
25 with ICCR. ICCR is the Interfaith Center for

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2 Corporate Responsibility. Globally, we have
3 shareholders and about \$185 billion in stock
4 around the globe.

5 It was our organization, the AACR, the
6 African-American Association for Corporate
7 Responsibility, that was at the forefront of
8 divesting in South Africa. So we do not come
9 before this body lightly, nor do we take issue
10 with RCN lightly, but we do give our wholehearted
11 support for what Comcast is about in its social
12 responsibility, as we heard in their statement
13 today.

14 In regards to the role of this pending
15 legislation, I'm going to ask, on behalf of the --
16 in Philadelphia, where we represent -- Black
17 Clergy of Philadelphia and Vicinity, we represent
18 more than 250,000 members of our churches.
19 Consequently, we are TV viewers, a significant
20 part.

21 When I heard testimony given earlier
22 about the various charts, most of that language
23 was far and above what I could even understand,
24 admittedly so. However, but when I look around
25 the chart and see the areas -- let's say I think I

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2 heard here tonight the term "cherry-picking." In
3 that case then, there were selected areas by which
4 would be serviced over three to four to five
5 years. Then the -- if at all, the areas that are
6 best served in the more concentrated or high
7 density areas like North Central and West
8 Philadelphia, Kensington and Fishtown and et
9 cetera. Now, I happen to live somewhere near --
10 close to the greater Northeast, and my church is
11 this in West Oak Lane, so I'm familiar with the
12 service that's being provided.

13 And let me further state that if there
14 were other mediums, and I listened to the person
15 from -- the gentleman from Channel 6. In
16 competition, which this is about, well then, just
17 line up your business, use the business sense, and
18 be more competitive and get on the cutting edge.
19 If this organization has come to be on the cutting
20 edge and they have a certain interest in serving
21 the communities, then, by all means, do it. My
22 concern is that those who are least served, or
23 under-served, would be better served.

24 Economically, not far from what I've
25 heard, being in this chamber, RCN would

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2 economically leave some out, educationally block
3 some out, and some will be socially falling out,
4 because they will not be able to benefit at the
5 outset of what might occur until this legislation
6 be enacted.

7 Philadelphia is known to be fair and
8 equitable and parity. That's our goal, that's our
9 mission. If we then allow such legislation as
10 this, what potentially would occur is exactly what
11 I said, that there will be those that will in the
12 first three to four to five years be economically
13 left out. There will be those that will be
14 educationally left out.

15 There was conversation here about the
16 OVS, open vision -- or open video systems. Well,
17 our position that we would take is that there
18 would be those that, if RCN has its way and our
19 organization, the AACR, was to be in touch with
20 them, to sit down with their CEO about their
21 interests, we would move very aggressively to be
22 assured that what could really take place that
23 would benefit all people, not just some who would
24 make it more lucrative for others in the selected
25 area, where a chosen market has been identified by

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2 those presenters.

3 That is a hand-picked market and it's
4 obvious as to the reason why. To cultivate this
5 kind of a market means that you strategize, and we
6 certainly will strategize about what our role
7 would be. We hear people talk about minorities
8 and about other interests citizens' interests.
9 Well, I'm here to represent the African-American
10 interests, and I am satisfied with the service
11 that's been provided and will continue -- I
12 believe I stand on behalf of our organization, the
13 Black Clergy of Philadelphia and Vicinity, when I
14 say to you that the faster billings and the issue
15 that we heard, the -- how they will impact
16 immediately. If there's construction to occur, if
17 there's employment to be gained, if there's a way
18 by which we could be a included in the economic
19 stability of our city, and all of us together,
20 then I think that's the duty and the
21 responsibility of the City Council, to be sure
22 that whatever takes place in this city benefits
23 the citizenry, not some selected area, some
24 selected group, but all of the peoples.

25 Has RCN before you demonstrated or

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2 given you any plan or strategy whereby the social
3 responsibility of R -- I don't even know what RCN
4 means. Is that an acronym or something? What
5 does RCN stand for? But I know what Comcast is,
6 but I don't know RCN. So if we knew what we were
7 dealing with -- have they done any marketing in
8 the African-American community to discover what
9 would be some essential ingredients and needs
10 there? Have they made some overtures? I listened
11 again to what Comcast has said here.

12 So what does all of this mean if all
13 the people's interests of this city are not going
14 to be taken into consideration. It is about time
15 in the 21st century that the interests of
16 corporate America be more inclusive, more
17 equitably distributed across the whole line, not
18 just for the profit margin of some who could
19 benefit the most, but rather, we enjoy
20 competition, be glad to welcome it. Only if it's
21 going to be equitable and there's parity for
22 everyone. If that's not the intent or the
23 interest that is included in what is presented by
24 RCN, then, by all means, they will hear from us
25 directly, and we will face them directly on this

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2 issue.

3 Comcast has made its presence felt and
4 known. We enjoy the relationship in our community
5 as a result of it. It has done what it could and
6 is doing more, and I believe will do more. So
7 with all of the other things that you must deal
8 with and consider, then you must also know that we
9 as a part of the community are being represented
10 here to say that our concern is that RCN, that
11 this legislation that will allow for them
12 certainly in the form that perhaps that it is
13 before you, that it must be again revised, or it
14 must be dealt with in a more scrutinizing way, or
15 it must be not be allowed to be passed through
16 this body. Unless and until that can happen, then
17 our support will be maintained as I have already
18 stated that it will be.

19 Thank you, Mr. Chairman.

20 COUNCILMAN KENNEY: Thank you very
21 much, Mr. Chairman.

22 COUNCILWOMAN BROWN: I have a question.

23 COUNCILMAN KENNEY: Councilmember
24 Brown.

25 COUNCILWOMAN BROWN: Good evening,

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2 Reverend Shine. You covered a number of points.
3 The Chair of our committee in committee in his
4 opening comments was very eloquent in saying and
5 agreeing with you that Comcast has an admirable
6 track record with regards to corporate
7 responsibility. What I also heard Comcast say,
8 however, was that their bottom line is that there
9 be a level playing field. If there is a level
10 playing field, then they welcome choice.

11 REVEREND SHINE: Yes.

12 COUNCILWOMAN BROWN: Given that
13 potential, hoped-for scenario, what would be the
14 position of the Black Clergy?

15 REVEREND SHINE: Then we would ask that
16 a -- I already stated, that the social
17 responsibility that we have enjoyed and that
18 Comcast has already laid out before you, that
19 let's see a comparable -- because when you say "a
20 level playing field," then it must of necessity
21 include the same kind of social responsibility
22 that Comcast or (unintelligible).

23 COUNCILWOMAN BROWN: Okay.

24 REVEREND SHINE: That will benefit all
25 people and just not be for those that can better

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2 afford it, such as in the Greater Northeast, as
3 some of those charts indicated. But let's have a
4 level playing field and not just a level playing
5 field for competition's sake, but a level playing
6 field for social responsibility's sake, as well as
7 for the entire citizenry of Philadelphia.

8 COUNCILWOMAN BROWN: Okay.

9 REVEREND SHINE: I hope that that
10 answers your question.

11 COUNCILWOMAN BROWN: It does, it does.
12 I have follow-up a long, but we still have
13 witnesses to go, so we'll follow up for sure at
14 another hour.

15 REVEREND SHINE: Thank you.

16 COUNCILMAN KENNEY: Thank you.

17 Mr. Will Daniel.

18 (Witness comes forward.)

19 COUNCILMAN KENNEY: Would you please
20 identify yourself for the record and proceed.

21 MR. DANIEL: Yes. Mr. Chairman and
22 members of the committee, my name is Will Daniel,
23 and I'm the owner of Wilco Electronic Systems and
24 Wilco Service Inc.

25 My company also provides cable

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2 installation services for Comcast. We've had a
3 contract for Comcast since they received the first
4 franchise back in 1986. We are a certified
5 minority business enterprise. By hiring Wilco
6 electronics under the MBE program, Comcast has
7 helped to create over 300 jobs in the City.

8 My company also provides wireless cable
9 services to a number of apartment complexes in the
10 City, including the Philadelphia Housing
11 Authority. We provide the service to over 500
12 household.

13 I'm here to share with you several
14 concerns that I have with the plans that RCN
15 Corporation has put before you to build a
16 so-called open video system. First and foremost,
17 I'm very concerned that RCN goes for hiring local
18 and minority business will fall far short of what
19 Comcast agreed to do. I understand that RCN only
20 will agree to the goals that are less than half,
21 and in some cases, a low little less than 20
22 percent of what Comcast agreed to under their
23 cable franchise agreement with the City.

24 I also understand that RCN's current
25 plans would establish local and minority business

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2 goals for only two years, unlike Comcast's
3 commitment, which runs a full 15 years.

4 This is a positive thing for the City.
5 If someone wants to come and use the City's
6 available right-of-ways to make a huge profit,
7 they need to give something back. Comcast has
8 agreed to create community jobs and has made
9 community investments. I think it's only fair to
10 ask RCN to at least step up to the same
11 commitments that Comcast has made and not try to
12 get away cheap.

13 My second concern comes from what I
14 know about RCN's business practices. When they
15 come into the cities, the first thing they do is
16 go to the apartment buildings and the
17 condominiums. They try to grab low-hanging
18 fruit. My company currently provides cables
19 television services to a lot of these multi-unit
20 buildings. If RCN is allowed to come in and
21 cherry-pick and instead of taking only the fair
22 obligation of (unintelligible) parts of the
23 community, it would hurt me directly, and it won't
24 help hundreds of thousands of Philadelphians who
25 live in rowhouses and single-unit family units.

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2 Mr. Chairman, if RCN is allowed to
3 provide the service in Philadelphia, I think you
4 need to ask them to behave like they are a part of
5 the City and not simply allow them to skim off
6 profits and ship them home to New Jersey. I urge
7 you to hold RCN to the same cable franchise
8 requirements as Comcast to make sure that RCN will
9 give Philadelphia as much as they take away.

10 I thank you.

11 COUNCILMAN KENNEY: Thank you very much
12 for your patience and testimony.

13 MR. DANIEL: Thank you.

14 COUNCILMAN KENNEY: Gretchen Clausing
15 and Inja Coates, please.

16 (Witnesses come forward.)

17 COUNCILMAN KENNEY: Good evening.
18 Please identify yourself for the record.

19 MS. CLAUSING: Good evening. Gretchen
20 Clausing, C-L-A-U-S-I-N-G.

21 Actually, trick or treat.

22 COUNCILMAN KENNEY: Thank you.

23 MS. CLAUSING: I'm going to blame you
24 for all of the bowls of candy that I have at home;
25 I really don't need them.

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2 But, anyway, I want to thank you,
3 Councilman Kenney, and the committee members for
4 giving me this opportunity to address you this
5 evening. I am a member of the Philadelphia
6 Community Access Coalition. We're a grassroots
7 coalition of individuals and organizations
8 concerned, very concerned, about the lack of
9 community media in Philadelphia, notably public
10 access television. And we've been lobbying to get
11 public access television stations and community
12 access centers activated and running in
13 Philadelphia, as promised in the original cable
14 franchise agreements dating back over 16 years.

15 Our members represent a broad spectrum
16 of interests, including civic groups, business and
17 technology, arts and cultural institutions, labor
18 unions, religious organizations, and health care,
19 peace and community and media activists. At this
20 point, we have well over a hundred organizations
21 that have joined our coalition along with
22 countless individuals.

23 And I would just like to remind you, as
24 Dina did, about that wonderful day in June of
25 1999, when we had over well over hundreds of

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2 people in here testifying here in on behalf of
3 their desire to have public access. Well, since
4 then, we've grown, and we are continuing to grow.
5 We become more informed, more active, and more
6 impatient.

7 I see this really today as a watershed
8 moment. It's been a very interesting time in
9 these past couple years as all these franchise
10 agreements have come up for renegotiation, and we
11 continue to make these efforts to carve out public
12 space, and I'm really tired of hearing about the
13 attention being paid to always the corporate
14 interests and not the interests of the citizens
15 themselves. And I really want to urge you all to
16 take this opportunity to really kind of, again,
17 put ourselves in a place where we can actually
18 seize the opportunities of these new technologies
19 and put Philadelphia in the forefront of the
20 community medium movement in this country. We are
21 really at, as I said, a watershed moment.

22 So on that, I would like to remind
23 members of Council and cable representatives and
24 members of the press that public access remains an
25 incredibly important issue to the citizens of

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2 Philadelphia. This system could utilize, as I
3 said, the converging digital technologies to
4 provide a vibrant community-produced media system,
5 including computer training, desk-top publishing,
6 Internet access, Web site design, computer
7 animation, community radio and video production.

8 And what I am really here to say today
9 is that RCN shares this vision with us, and I'm
10 very pleased that they're sort of willing and
11 ready to work with us in making this happen here
12 in Philadelphia. And I am very pleased to have
13 seen them go on record today in support of public
14 access television and our efforts in this area.
15 They understand that Philadelphians are more than
16 just consumers, but can be active participants in
17 creating exciting television integrated with the
18 other new media that has the power to communicate
19 ideas and provide Philadelphians with
20 unprecedented opportunities to learn from one
21 another. They're directness and candor has been
22 refreshing and very different from the lip service
23 that we have received from the incumbents as,
24 they've been referred to today.

25 However, I would also take this

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2 opportunity to point out that the proposed OVS
3 agreement, Appendix D, Page 3, where it is noted
4 that RCN will create an escrow fund for the
5 purpose of supporting the citywide government
6 access facility. I contend that if they do this
7 for the government, they should do it for the
8 public as well and create an escrow fund for the
9 public access cable stations.

10 In closing, I just really want to say
11 that a community without public access is a
12 community sorely disadvantaged. Along with being
13 commercial-free, public access is the one place
14 where images rarely seen in the mainstream media
15 can be seen, images such as older people, people
16 of color, people with disabilities, people with
17 accents or those who speak another language, those
18 who are less attractive, respectful teenagers,
19 good cops, and images that I can't even imagine
20 that represent the rich fabric that is our City of
21 Philadelphia.

22 I also want to just again say that the
23 true benefits of public access are beyond just
24 what you can see on television, once those
25 stations would be established, but they could

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2 assist after-school programs, teach teens about
3 the Web, televise town meetings, link block
4 captains and community groups, assist social
5 service agencies, and even provide free air time
6 to local officials and candidates running for
7 office.

8 So to make it simple, 'cause I think
9 it's sometimes such an abstract and dense topic,
10 so to cut through all this rhetoric, I'd like to
11 sort of imagine situation, but a cable in a city
12 for 16 years have been really selling us a really
13 expensive car. And when I was 16 years old, and
14 we want the keys and we want to be able to drive
15 that car and we want to be able to not only drive
16 that car, but then learn how to build our own car.

17 So with that, thank you.

18 COUNCILMAN KENNEY: Thank you very
19 much.

20 Could you identify yourself and
21 proceed.

22 MS. COATES: It says "good afternoon,"
23 but I guess it's now "good evening," Chairman
24 Kenney and members of the committee. My name is
25 Inja Coates, I-N-J-A, C-O-A-T-E-S and I'm

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2 addressing you today as member of the Philadelphia
3 Community Access Coalition.

4 As was probably already stated. Our
5 coalition represents close to 100 of
6 Philadelphia's notable arts and cultural
7 institutions, science and technology
8 organizations, community groups, educators,
9 churches, concerned citizens, and many other
10 interested parties who believe in the power of
11 public access to share information, provide
12 technology training, spur creativity, and empower
13 our neighborhoods.

14 And I just want to take a moment to
15 state my agreement with Reverend Shine that we do
16 strongly believe that we would like to see the
17 corporate powers be more inclusive and that
18 services should be rendered fairly. However, with
19 all due respect, I don't believe that he speaks
20 for the entire Black Clergy. In fact, our
21 coalition has met with numerous members of the
22 faith community who see the value of public access
23 and strongly desire the ability to connect with
24 their congregations through television, and they
25 also recognize the opportunities that it

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2 represents to the young people and many other
3 people in our community. And some of those people
4 are here today and some of them had to leave, and
5 so I just wanted to clarify that point.

6 Anyway, let me continue. I am pleased
7 to speak to you today about Comcast. Comcast was
8 once a small family-run company that began right
9 here in Philadelphia. Now they are one of the
10 largest cable providers in the country and they
11 claim to be a good corporate citizen. It's
12 interesting how businesses can claim citizen
13 status, while real citizens are thought of as only
14 consumers.

15 For the sake of argument, though, let's
16 continue that line of personification for a
17 moment. A company's corporate culture can be
18 thought of as its personality, and let's take a
19 look at Comcast's personality. They have
20 typically charged as much as they possibly can for
21 the least available service. They may call it
22 "good business" or "being competitive," but it
23 has generated so many complaints against them from
24 municipalities and customers that the FCC was
25 forced to issue a social contract to Comcast,

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2 taking them to task for price gouging. And this
3 was over many years.

4 Many of the things that they came in
5 promising in their refranchising were things that
6 they were compelled to do by the FCC, and it was
7 not out of the goodness of their hearts. Our
8 organization had heard from people in other cities
9 where Comcast has recently taken over, shocked at
10 the way they have come in and bullied their way
11 around. And they're asking us just, you know, a
12 community advocacy group, What is up with
13 Comcast? It would seem that Comcast's personality
14 is a bit of a thug.

15 When you look at why there's no public
16 access in Philadelphia, look at the fact that
17 Comcast has shut down existing community access
18 facilities in many other places where they do
19 business. Look at the fact that they've provided
20 an anti-public access tape to the Rendell
21 Administration for a presentation that you and
22 Councilman Rizzo called an attempt at
23 brainwashing. Look at the influence they've
24 cultivated over the last 17 years with their
25 offices conveniently right across the street, to

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2 the point where Councilpeople, and I believe it
3 was even you, Councilman Kenney, that referred to
4 them as "an 800 pound gorilla." They claim to be
5 good corporate citizens but it seems their
6 corporate culture is one that does not care about
7 the communities in which they operate.

8 It's hard to imagine that Philadelphia
9 would be any worse off with RCN. Comcast claims
10 that RCN represents unfair competition, and yet,
11 they call it fair to monopolize the local sports
12 broadcasts. If this situation were reversed and
13 it was Comcast making a bid to enter this market,
14 it is unlikely that they would be doing anything
15 that RCN hasn't done to make it more fair. As one
16 of the representatives from Comcast said, what's
17 fair to us and what's fair to Disney are two
18 different things. It's interesting when you talk
19 about fair.

20 What -- we are concerned about the
21 union issues that were raised. We trust that
22 those issues would be resolved if RCN were, in
23 fact, going to do business here. And we believe
24 that Philadelphians deserve a choice as consumers
25 and as citizens. We believe that RCN should be

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2 permitted to build in Philadelphia, with the hope
3 that they can raise the bar for cable operators in
4 this town and set a new standard as corporate
5 citizens as well.

6 While we realize that what's at stake
7 here is essentially about money, and lots of
8 money, we believe that as RCN develops in
9 Philadelphia, they will recognize that good
10 business includes good community relations in a
11 way that Comcast has not.

12 So that's -- thank you. Well, I had
13 other points I was going to make that were in
14 response to things that were said but, uh. . .

15 COUNCILMAN KENNEY: Thank you very
16 much.

17 Are there any questions for these
18 witnesses?

19 (No questions.)

20 COUNCILMAN KENNEY: Mr. Richard
21 O'Malley, please. Is Mr. O'Malley here?

22 (Witness comes forward.)

23 COUNCILMAN KENNEY: Good evening.
24 Please identify yourself for the record.

25 MR. MURPHY: Good evening, Chairman

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2 Kenney and Councilmembers. My name is Kevin
3 Murphy. I apologize on behalf of Richard
4 O'Malley; he had to leave.

5 COUNCILMAN KENNEY: Okay. Is this an
6 Irish organization?

7 (Laughter.)

8 COUNCILMAN KENNEY: I'm only kidding,
9 please proceed.

10 MR. MURPHY: He asked that his letter
11 be read so that it could be entered into the
12 record.

13 COUNCILMAN KENNEY: Go ahead, thank
14 you.

15 MR. MURPHY: Thank you for this
16 opportunity to express the concern of the
17 Wynnefield Residents Association about the lack of
18 public access TV in the neighborhoods of the City
19 of Philadelphia. Like other community
20 organizations, the Wynnefield Residents
21 Association does not have the financial resources
22 to communicate directly or effectively with those
23 who live in its neighborhood. Public access TV
24 would greatly facilitate its mission of helping to
25 provide better services to its residents such as

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2 in the enforcement of the City's zoning code. In
3 addition, our youth would be able to take
4 advantage of the job training opportunities now
5 being offered on public access in other major
6 cities of our country.

7 In 1983, City Council passed an
8 ordinance creating four cable TV districts in the
9 City. The reasons for four districts were:
10 First, to guarantee competition; and, second, to
11 ensure that at least one district would be
12 minority-owned. By "competition," they apparently
13 meant that the rates and services of the four
14 companies could be compared to make sure that a
15 district was not charging its customers excessive
16 rates, providing inferior reception, or inadequate
17 programming.

18 The City, in the 1983 ordinance,
19 stipulated that the four companies would provide
20 public access TV to the communities within their
21 districts. What does public access TV mean? The
22 cable companies would provide the means, studios,
23 personnel, and technology for the televising of
24 community meetings, school plays, et cetera,
25 targeted to the residents in the neighborhoods.

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2 The same ordinance provided the
3 resources to implement public access by requiring
4 that the cable companies pay the City an annual
5 fee of 5 percent of their income, which fee the
6 companies, of course, the companies passed along
7 to their customers.

8 In light of the above promises, what
9 have the residents of the City received? Instead
10 of four companies, we have only two, and a
11 minority control of one of the companies has been
12 off and on. And Philadelphia remains one of the
13 last major cities not to have public access TV.

14 Why do we not get public access? ,
15 first the money intended for public access went
16 into the City's general operating budget and by
17 the time the cable layout was completed in the
18 early '90, the City was virtually bankrupt and
19 used the cable fees to help pay its operating
20 expenses. Finally, the Mayor and the President of
21 City Council never established the nonprofit
22 corporation stipulated in the 1938 ordinance to
23 administer public access TV.

24 The time for public access is now. The
25 City today has a surplus. Moreover, when the

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2 cable licenses were renewed last year, the new
3 ordinances once again stipulated a provision for
4 public access. Hopefully, any new ordinance
5 allowing greater competition among the cable
6 companies will likewise call for public access.
7 The City and its neighborhoods need it more than
8 ever. The time to act to establish the nonprofit
9 public access corporation is now.

10 Signed, Richard F. O'Malley.

11 COUNCILMAN KENNEY: Thank you very
12 much. Are you -- so I understand for the record,
13 your organization is in favor of this proposed OVS
14 agreement or opposed or neutral or --

15 MR. MURPHY: I couldn't speak on behalf
16 of the Wynnefield Residents Association since I'm
17 not actually a member.

18 COUNCILMAN KENNEY: Okay, okay. Thank
19 you.

20 Mr. Royal, please.

21 (Witness comes forward.)

22 COUNCILMAN KENNEY: Is Joan Preston
23 still here?

24 MS. PRESTON: I'm here.

25 COUNCILMAN KENNEY: Okay, I just want

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2 to make sure.

3 Good evening. Please identify
4 yourself.

5 MR. ROYAL: Good evening. My name is
6 James Royal. I'm the president of the Community
7 Involvement Corporation in Strawberry Mansion.
8 And we thank the committee and the committee chair
9 for this opportunity to talk about RCN and also
10 OVS and also public access.

11 First of all, we did not know that much
12 about RCN, and somebody asked a good question:
13 What does it mean? And since I've been in the
14 building, I've run into three or four of my
15 friends that work for RCN. So I don't know what
16 that means.

17 But, anyway, it's important from the
18 testimony that we heard earlier today that it is
19 clear that there are more than 800-pound gorillas
20 in the room, and also the fact that the
21 Philadelphia Community Access Coalition, of which
22 we are a member, is soon to be 800 pounds.

23 It's important that the Council -- and
24 we would believe that, as Reverend Shine has also
25 said, that the Council has really the

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2 responsibility to work through this maze to
3 understand the real ramifications. We are for
4 local unions. We know there are problems in all
5 corporations. We understand what Comcast has done
6 in the past. But the issue now is, what is
7 Comcast, RCN, Channel 6, and City Council going to
8 do now to help us get our public access together?

9 I think it's important to understand
10 that OVS means to me "obvious vexed spirit,"
11 because we've been sitting here over the last six
12 or seven hours and we've heard a lot of numbers
13 being thrown around, so I would say to Council, in
14 general, we are -- we want the competition, I
15 think everybody said they want it. But it's the
16 level playing field really that has to really be
17 established by the Council and not so much by the
18 entities that are coming here.

19 I think it's also important that
20 Council understand that on Year 16 that the public
21 access is really needed at this juncture at a very
22 bad time, because regardless of who becomes the
23 beneficiary of the services and/or the dollars,
24 there are still going to be some folk left out,
25 and we're talking folks on the wagon, there's

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2 folks falling off the wagon.

3 And we would also like to reiterate
4 there are more than just the Black Clergy there.
5 There are four other religious groups in the black
6 community that represent the ministers throughout
7 the City. And so the Black Clergy is one, and
8 it's not the largest one.

9 I'd like to further state that it's
10 important for us to understand, with all of the
11 dynamics -- and again, like Reverend Shine,
12 usually when it's time for us to testify, the
13 community, we're always at the end. But what
14 we're always ask to do first is pay, regardless of
15 whether we want to or not.

16 And on my movie screen, I saw these big
17 things up here with the surround sound, well, our
18 movie screens, I think, are back there. When you
19 look out that window, that's my video-audio
20 camera. And those are the people out there that
21 need our help.

22 So I'm saying to the community today,
23 we think it's a great idea to have RCN come in.
24 We also believe that whatever problems they have,
25 they can be worked out. And it was also intimated

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2 that by getting this OVS from the federal
3 government, then they could come in whether we
4 like them to come in or not. So I think it would
5 behoove us to get as much as we can in the opening
6 part, because what Council can't do in opening
7 part, the community, again, can do at the very,
8 because we are the ones that have to pay. And if
9 we organize ourselves well and become 800 pounds,
10 then they will give us at least what we deserve,
11 if not more.

12 Thank you, sir.

13 COUNCILMAN KENNEY: Thank you very much
14 for your testimony.

15 (Applause.)

16 COUNCILMAN KENNEY: Joan Preston,
17 please.

18 (Witnesses come forward.)

19 COUNCILMAN KENNEY: Good evening.
20 Thank you for waiting. Can we please turn on the
21 microphone for Miss Preston. I want to make sure
22 they get the microphone on first.

23 Please proceed.

24 MS. PRESTON: Thank you. I'm Joan
25 Preston and this is Mr. Barberton Davis, and we

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2 represent the Time of Deliverance Television
3 Ministry and the Christian or religious
4 community. If it's okay, Mr. Barberton just wants
5 to speak for about two minutes. And then I will
6 proceed.

7 COUNCILMAN KENNEY: Sure.

8 MR. DAVIS: I would simply like to say
9 that first of all, I consider it an extreme honor
10 to be here tonight.

11 COUNCILMAN KENNEY: Thank you.

12 MR. DAVIS: And I would like to express
13 my sincere gratitude for the opportunity.

14 I would like to take for granted that
15 it's common knowledge before this Council, who are
16 also members of the Philadelphia community, that
17 the current deplorable state of the mortality
18 among the young people of this community, and not
19 only this community alone, but those throughout
20 nation, I would propose, has a cause to lack of
21 moral and self-esteem among young Americans. We
22 feel unimportant and our impressions
23 insignificant. Is it then a marvel that open
24 floodgates of frustration displaying themselves in
25 disruptive and destructive behavior?

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2 But now before this body lies the
3 opportunity to give a voice to the people, the
4 young people of this community. This body,
5 through its decision, can speak confidence and
6 inspiration into the hearts and minds of the
7 members of this community, the young members of
8 this community.

9 Let the people of this community speak
10 to the people of this community. Let the people
11 of this community teach, encourage, and inspire
12 the people of this community. Public access is
13 the answer.

14 COUNCILMAN KENNEY: Thank you. Please
15 proceed.

16 MS. PRESTON: Thank you. Identify
17 yourself first, please.

18 MS. PRESTON: I'm Joan Preston.

19 COUNCILMAN KENNEY: Thank you.

20 MS. PRESTON: Thank you.

21 The Time of Deliverance television
22 Ministry is a part of the (unintelligible)
23 Evangelistic Church located at 2001 West Lehigh
24 Avenue, where Pastor Benjamin Smith, Sr. is the
25 pastor. Our church has approximately 8,000

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2 parishioners. Also, there are numerous churches
3 and other religious organizations in this city who
4 deserve public access.

5 Time of Deliverance and PCAC (that's
6 the Philadelphia Community Access Coalition) have
7 been in the trenches for approximately 3.5 years.
8 Primarily, we have been sending the same,
9 repetitious message: We want public access, we
10 want Comcast to do what the ordinance mandated.
11 That is, render public access to the community.
12 Comcast has not.

13 We were encouraged on October 18th by a
14 presentation delivered by Mr. Anthony Riddles, the
15 director of MNN, and that is the magazine that you
16 have before you. That is the Manhattan
17 Neighborhood Network. It's a public access
18 station in New York City. Mr. Riddle disclosed
19 how successful has been in New York City. He also
20 distributed copies again of the weekly program
21 provided on a day-to-day basis. The program
22 disclosed how MNN has reached out to the community
23 to educate the youth, they have developed training
24 programs for those individuals who are interested
25 in the field, and any number of opportunity for

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2 the neighborhood and the youth in the community.

3 Public access has proven in other major
4 cities that the access opportunity is a benefit to
5 the cable company and the community. There are
6 many complaints about Hollywood and the kind of
7 programs that they are sending across the tubes
8 and how this kind of programming impacts the
9 behavior of our children.

10 I'm especially impressed with the Link
11 of America. This is a Saturday night program that
12 enables the youth from California, Chicago and
13 Washington DC to communicate live. Where is
14 Philadelphia's link? There are statistics that
15 shows this program alone has kept thousands of
16 youth off the streets, thus eliminating the volume
17 of crime.

18 And I say to you in closing, the
19 community will support the cable company that is
20 willing to support the community.

21 Thank you for your time.

22 COUNCILMAN KENNEY: Thank you very much
23 for your testimony.

24 (Applause.)

25 COUNCILMAN KENNEY: Mr. Olivetti,

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2 please.

3 (Witness comes forward.)

4 COUNCILMAN KENNEY: Good evening.

5 Please identify yourself for the record.

6 MR. OLIVETTI: Hi. My name is Robert
7 Olivetti. I'm testifying as a private citizen and
8 a Comcast subscriber.

9 A couple people mentioned that they
10 thought they'd be giving out Halloween candy
11 tonight. For myself, when I get home, I have to
12 explain to my wife daughter why I'm spending my
13 birthday here instead of home.

14 COUNCILMAN KENNEY: As long as it
15 wasn't her birthday.

16 (Laughter.)

17 MR. OLIVETTI: Then I'd be in real
18 trouble.

19 Let me suggest a couple things real
20 quickly: Pads on these seats. And possibly a
21 policy where citizens testifying on their own
22 don't always end up at the end of the list. If
23 you want to encourage citizens to -- it's the
24 second time I've testified, but now this time, I
25 did call late, but I mean, it seems like there

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2 seems to be a pattern that private citizen are at
3 the bottom.

4 COUNCILMAN KENNEY: Actually, I can
5 explain that to you. Part of our problem is that
6 when we have technical legislation like this, all
7 of the people who can offer from the City's
8 perspective and from the corporate perspective the
9 technical aspects of the bill, it's a much clearer
10 record.

11 (Unintelligible, parties talking over
12 each other.)

13 COUNCILMAN KENNEY: So if we go from
14 the bottom up and reverse, no one would really
15 know what we're talking about until we got to the
16 end.

17 MR. OLIVETTI: I'm just looking for the
18 middle.

19 COUNCILMAN KENNEY: Okay.

20 MR. OLIVETTI: I understand why you
21 don't want us on the record first.

22 Okay, I just wanted to mention that
23 I've been following the cable industry for about
24 20 years, even though I don't work in the
25 industry. I have testified before Public Property

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2 hearings on the cable industry a number of times,
3 mainly in the earlier years, when Comcast first
4 took over their franchise, and I haven't been, as
5 far as I know, to many hearings in recent years.

6 And I try to always be fair in my
7 testimony and say both sides, what's right and
8 what's wrong. Most of my testimony over the years
9 has been very positive, in favor of Comcast and
10 the fact that I thought they were doing a good
11 job. I think they had a rough start when they
12 started, but I think they improved greatly over
13 the years.

14 And so tonight, I'll start out by
15 saying what's right about Comcast. The picture is
16 almost always on, which is good. The service is
17 significantly better than it was in the first
18 couple of years and has gotten better and better,
19 as far as coming out to the house, keeping
20 appointment. The phone service is much better
21 than it's ever been.

22 As far as being a good corporate
23 citizen, obviously, I believe in some ways, they
24 are, but later on in my testimony, when I talk
25 about pricing, I think sometimes if you're

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2 overcharging the people, you can afford to be a
3 good corporate citizen and still have a lot of
4 money left over. So I think that needs to be kept
5 in mind.

6 I think their prices are getting a
7 little out of control and it hurts me to say that;
8 I've been a big supporter of them for years, and
9 I've testified in favor of them on many occasions,
10 sometimes when I was the only public citizen and
11 the only person at the hearing testifying.

12 Yeah, I won't go into the Inquirer, we
13 know what they've had to say about it. And I
14 think a lot of their figures are accurate, even
15 though there was some testimony that there may
16 have been some distortions.

17 As far as the Disney Channel, the
18 Disney Channel is not a premium channel; it's a
19 basic channel, by all accounts. Premium channels
20 don't have commercials, premium channels don't
21 interrupt your movie. You can tape a move and you
22 can watch it without commercials. Disney is a
23 basic channel; there's no other way around it. So
24 why Comcast continues to charge premium prices for
25 a basic channel beyond me. I knew that we were

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2 one of the few places in the country and it sounds
3 like tonight we're about the only place in the
4 country that continues to complain to them about
5 it and, obviously, nothing is being done.

6 It sort of follows in a pattern that I
7 noticed over the years with them, where they've
8 frequently been the last cable company to switch
9 premium channels to basics that have converted,
10 such as AMC and Bravo in the past.

11 As far as SportsNet, I can live without
12 SportsNet but half the population in Philadelphia
13 probably can't, including, it sounds like, you.
14 So I don't care really about SportsNet in one
15 sense. But in another sense, it does prevent
16 competition. Keeping SportsNet off the satellite
17 prevents competition. And Comcast, I hate to say
18 it, but they obviously, apparently, are not
19 interested in competition despite what they said
20 tonight.

21 When they say that their costs would be
22 higher if they allowed SportsNet on satellite,
23 that's true, but so would their revenue be higher
24 because, obviously, they'd be able to charge for
25 those additional subscribers, and that point is

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2 never brought out.

3 So -- and also, they could give people
4 the option. The sports programming is the most
5 expensive programming on TV. They could set up a
6 tier of basic channels that include the channels
7 that cover sports mainly, which are the most
8 expensive, and give people an option as to whether
9 they want those or not. But from my
10 understanding, they insist all the companies that
11 they deal with that SportsNet be carried on pure
12 basic.

13 An additional way -- they talk tonight
14 about the charge for the cable box, about two
15 dollars and something. The charge for the cable
16 box at one time was a big revenue source for
17 Comcast; it started out two or three dollars, then
18 it went to four, and then to five, and then around
19 six, or whatever, until the government stepped in
20 and said, You can't do that, you've got to charge
21 about what the cost of the box costs you to
22 replace. And so what did they do? They lowered
23 the price of the box and they created something
24 now, called "whole-house access," which means if
25 you want your premium channels in your living room

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2 in addition to your family room, you now pay a
3 charge. Well the government doesn't regulate
4 that. So instead of paying \$6 for the box and
5 getting the premium channel in both rooms, now you
6 pay \$2.50 for the box because it's regulated, and
7 they charge you \$3.99 or 4.50 to get the premium
8 channel in the other room. The end result is,
9 you're still paying the \$6 for the box.

10 I recently saw on the Internet, if I
11 read it correctly and I believe I did, testimony
12 that Comcast made to the FCC regarding that they
13 would like permission, apparently, to not only
14 control SportsNet the way they do in Philadelphia,
15 but to have the right to control other channels
16 that they have an ownership interest in and not
17 necessarily sell it to everyone. And I believe I
18 read that correctly. And I have that article if
19 necessary.

20 In regard to a couple points that they
21 made tonight, they said they're interested in fair
22 play and they thrive on competition. As I
23 mentioned, I don't know if that's necessarily the
24 case.

25 When they criticized RCN's selection of

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2 which neighborhoods and which areas of the City
3 they were going to go into and the demographics
4 and this and that and the other thing, I didn't
5 hear them mention that if I believe I'm correct,
6 when they applied for a franchise in Philadelphia
7 initially, they only applied, I believe for Area 3
8 and 4, the exact same areas that RCN is applying
9 for. And I believe they were selected for Area 4
10 and Rollins was selected for Area 3, which
11 eventually became Heritage, which eventually
12 Comcast took over and acquired it to areas they
13 were interested in in the beginning. I don't
14 believe they applied for Area 1 or West
15 Philadelphia. So I think that argument sort of
16 loses a little bit of sting.

17 As far as, you know, corporate
18 citizens, they do have their headquarters here,
19 which is great. And obviously a company with
20 their national headquarters in a city would
21 normally be expected to do a little more than a
22 company that doesn't have their national
23 headquarters. So I don't think that's necessarily
24 a completely fair comparison to expect RCN to
25 necessarily do everything that Comcast does.

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2 Obviously, we expect more of Cignas and the
3 SmithKleins and people like that, who have their
4 national headquarters here.

5 As far as the cost-per-channel argument
6 that they made, cost per channel is very
7 deceptive. There are some channels that are free
8 that they don't charge the cable company. There
9 are other channels that actually pay the cable
10 companies, such as shopping channels and things
11 like that because they -- there's channels that
12 will even give themselves away free in order to
13 get on the dial. So, you know, have to analyze
14 that a lot more closely. You can load up the dial
15 with channels that are free or 5 cents per and
16 say, Well, our average per-channel rate is low.
17 It really depends on what you're carrying.

18 So -- and in general, they mentioned
19 that they choose not to provide SportsNet to
20 DirecTV because they have exclusive programming,
21 and to EchoStar because they have exclusive
22 programming. DirecTV does have the NFL contract.
23 I don't believe EchoStar has any exclusive
24 programming, and I thought it was curious that
25 they didn't mention what the exclusive programming

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2 on EchoStar was.

3 Just to summarize --

4 COUNCILMAN NUTTER: Thank you.

5 MR. OLIVETTI: About 15 or 20 years
6 ago, before the City awarded cable franchises, I
7 was in favor of Comcast getting as many franchises
8 as possible. Like I said, I've testified mainly
9 in favor of them over the years. I remember
10 seeing a billboard that was spread around the City
11 at the time that the franchise negotiations were
12 going on. And if I remember correctly it said
13 that Comcast is the only cable company that grew
14 up on hoagies and soft pretzels. They called
15 themselves, I believe, the "home team," and they
16 are the home team, but being the home team doesn't
17 give you the right to consistently overcharge the
18 hometown.

19 (Laughter.)

20 MR. OLIVETTI: So I say in concluding,
21 and doesn't give me great pleasure to say it,
22 having been a fan of theirs for years, let the
23 competition begin.

24 Thank you.

25 COUNCILMAN KENNEY: Thank you for your

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2 testimony.

3 (Applause.)

4 COUNCILMAN KENNEY: That will conclude
5 our list of witnesses. This committee will stand
6 in recess until the call of the Chair. Thank you.

7 (Adjourned at 8:12 p.m.)

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C E R T I F I C A T E

I HEREBY CERTIFY that the foregoing
proceedings of the Council of the City of
Philadelphia of Tuesday, October 31, 2000, were
reported fully and accurately by me, and that this
is a correct transcript of same.

RE: COUNCIL COMMITTEE ON PUBLIC PROPERTY
AND PUBLIC WORKS
BILL NO. 000452

_____,
JOSEPHINE CARDILLO,
Registered Professional Reporter