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COUNCIL OF THE CITY OF PHILADELPHIA

3

PUBLIC HEARING BEFORE THE COMMITTEE ON FINANCE

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Room 400, City Hall
Philadelphia, Pennsylvania
Wednesday, June 9, 2004
9:50 a.m.

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Bill 040599 - Ordinance constituting the Sixth
Supplemental Ordinance to the General Gas Works
Revenue Board Ordinance of 1998, etc.

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Bill 040600 - Ordinance constituting the Eighteenth
Supplemental Ordinance to the General Gas Works
Revenue Bond Ordinance of 1975, etc.

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Bill 040328 - Ordinance authorizing the creation of
a loan or loans to provide funds for and toward
various capital municipal purposes, etc.

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Bill 040153 - Ordinance approving the FY 2004
capital budget providing for expenditures for the
capital purposes of the Philadelphia Gas Works, etc.

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Bill 040559 - Ordinance amending the Ordinance
approved July 12, 1968, as last amended and restated
effective June 26, 2002 relating to pension benefits
for employees working on behalf of PGW, etc.

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PRESENT: COUNCILWOMAN JANNIE L. BLACKWELL, Chair
COUNCILWOMAN BLONDELL REYNOLDS BROWN,
Vice-Chair

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COUNCILMAN DARRELL L. CLARKE
COUNCILMAN FRANK DICICCO
COUNCILMAN W. WILSON GOODE, JR.
COUNCILMAN RICHARD T. MARIANO
COUNCILMAN BRIAN J. O'NEILL
COUNCILMAN JUAN F. RAMOS

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2 COUNCILWOMAN BLACKWELL: The Council
3 Committee on Finance is called into session. We
4 will ask those who are going to testify for PGW to
5 please join the witness table.

6 Today we will hear testimony with regard
7 to PGW bond ordinances, Bill No. 040599 and 040600.

8 We have a quorum. To my left,
9 Councilman Brian O'Neill, Councilman Rick Mariano;
10 to my right, Councilman DiCicco and Councilman W.
11 Wilson Goode.

12 We will ask the clerk to read the title
13 of the bills.

14 THE CLERK: Bill No. 040599, an
15 ordinance constituting the Sixth Supplemental
16 Ordinance to the General Gas Works Revenue Bond
17 Ordinance of 1998 authorizing the Mayor and the City
18 Controller and the City Solicitor, or a majority of
19 them, to sell, either at public or private sale, Gas
20 Works Revenue Bonds, Fifth Series, of the City of
21 Philadelphia in one or more subseries to be issued
22 to pay the cost of certain capital projects, and the
23 cost of refunding or redeeming all or a portion of
24 certain outstanding Gas Works Revenue Bonds and
25 other project costs, as hereinafter more

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2 particularly described; and authorizing the
3 application of proceeds of the Fifth Series Bonds
4 for such purpose, authorizing the City to obtain
5 credit enhancement for the Fifth Series Bonds,
6 authorizing the City of Philadelphia to enter into
7 qualified swap agreements or exchange agreements
8 with respect to the Fifth Series Bonds; determining
9 the sufficiency of Gas Works revenues, covenanting
10 the separation of Gas Works revenue accounts and
11 proceeds of the Fifth Series bonds from general
12 accounts of the City, covenanting the payment of
13 interest and principal on and specifying the purpose
14 of the Fifth Series bonds, authorizing covenants and
15 action in order that the Fifth Series Bonds shall
16 not be arbitrage bonds; authorizing the Fifth Series
17 Bonds to be issued in book-entry form and providing
18 book-entry provisions to apply in such case; and
19 providing that this ordinance is supplemental to the
20 1998 general ordinance and that the provisions of
21 the 1998 general ordinance, to the extent not
22 modified, amended or superseded by this ordinance
23 are applicable.

24 Bill No. 040600, an ordinance
25 constituting the Eighteenth Supplemental Ordinance

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2 to the General Gas Works Revenue Bond Ordinance of
3 1975, authorizing the Mayor, the City Controller and
4 the City Solicitor, or a majority of them, to sell,
5 at either private or public sale, Gas Works Revenue
6 Bonds, Eighteenth Series, of the City of
7 Philadelphia in one or more subseries to be issued
8 to pay the cost of refunding or redeeming all or a
9 portion of certain outstanding Gas Works Revenue
10 Bonds and other project costs as hereinafter more
11 particularly described; and authorizing the
12 application of proceeds of the Eighteenth Series
13 Bonds for such purposes; authorizing the City of
14 Philadelphia to obtain credit enhancement for the
15 Eighteenth Series Bonds; authorizing the City of
16 Philadelphia to inter into swap agreements or
17 exchange agreements with respect to the Eighteenth
18 Series Bonds; determining the sufficiency of project
19 revenues; covenanting the separation of Gas Works
20 revenue accounts and proceeds of the Eighteenth
21 Series Bonds from the general accounts of the City
22 of Philadelphia; covenanting the payment of interest
23 and principal on and specifying the purpose of the
24 Eighteenth Series Bonds; authorizing covenants and
25 actions in order that the Eighteenth Series Bonds

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2 shall not be arbitrage bonds; authorizing the
3 Eighteenth Series Bonds to be issued in book-entry
4 form and providing book-entry provisions to apply in
5 such case; and providing that this ordinance is
6 supplemental to the 1975 general ordinance and that
7 the provisions of the 1975 general ordinance, to the
8 extent not modified, amended or superseded by this
9 ordinance, are applicable.

10 COUNCILWOMAN BLACKWELL: The Chair
11 thanks the clerk.

12 The Chair also notes that the vice-chair
13 of the committee, Councilwoman Blondell Reynolds
14 Brown, is also in attendance.

15 If there are no statements at this
16 point, we would ask that you identify yourself and
17 present your testimony.

18 MR. BOGDONAVAGE: Good morning,
19 Councilwoman Blackwell, members of the finance
20 committee.

21 COUNCILWOMAN BLACKWELL: Good morning.

22 MR. BOGDONAVAGE: My name is Joseph R.
23 Bogdonavage. I'm the senior vice president of
24 finance at PGW, and I'm here to testify on behalf of
25 Bills No. 040599 and 040600. Accompanying me are

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2 Joseph Golden, who is the controller at PGW, and
3 other representatives of PGW to explain the capital
4 expenditure program and the funding requirements
5 that the Council Bill 040599 will satisfy by issuing
6 the 2004 bonds. These bonds will be utilized for
7 capital expenditures in fiscal years 2005 and 2006.

8 Bill 040599 also provides an aggregate
9 principal amount of up to \$18 million to pay the
10 cost of redeeming the 1998 first series subordinate
11 bonds.

12 Also, we have a representative from
13 Black & Veatch, the engineering firm who performed
14 the feasibility study, and they are available to
15 answer any questions that may arise.

16 In addition, Council Bill 040600
17 authorizes the issuance of refunding bonds up to 75
18 million to refinance the major portion of PGW's
19 outstanding 15 series bonds that were issued in
20 1994.

21 In my prefile testimony, I have included
22 an overview and discussion of PGW's capital
23 improvement program and the funding requirements
24 that this bill will satisfy. We are in the process
25 of issuing up to \$150 million of new money issue

14 COUNCILWOMAN BLACKWELL: Thank you very
15 much. I have several questions. I will ask maybe
16 two in the interest of time and our schedule today.

19 MR. BOGDONAVAGE: Councilwoman, probably
20 one of two things that would happen. Obviously
21 there would be some sensitivity to interest rates.
22 The rates currently in the market are creeping
23 upward. This would probably add additional interest
24 costs to PGW and the rate bearers.

25 In addition to that, a delay may not

11 MR. BOGDONAVAGE: Yes, they did,
12 Councilwoman, and it was part of my prefile
13 testimony, but I would be happy to opine on those.

23 In addition, they found that the system
24 was in good operating condition.

25 COUNCILWOMAN BLACKWELL: Please explain

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2 the current governance structure of PGW and explain
3 what impact, if any, the Public Utility Commission's
4 rate-making authority will have on bond compliance?

5 MR. BOGDONAVAGE: Currently the
6 structure for PGW's governance is that for rates,
7 safety and customer service it falls under the
8 Pennsylvania Public Utility Commission. In addition
9 to that, the Philadelphia Gas Commission has
10 approval of PGW's operating budget, and also they
11 make recommendations on the capital budget, which is
12 then forwarded to City Council.

13 The PUC does set rates and has provided
14 PGW over the last two years almost \$70 million in
15 base rate increases. The PUC does have under its
16 provision the ability to approve bonds being issued
17 by the City of Philadelphia on behalf of PGW, and
18 these bonds are approved bonds as per the bond
19 ordinances.

20 COUNCILWOMAN BLACKWELL: What has PUC
21 done with respect to PGW's rates?

22 MR. BOGDONAVAGE: PGW, as I pointed out,
23 has filed for base rate increases over the last two
24 years, granting just short of \$70 million in base
25 rates.

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2 In addition, PGW did file in March of
3 this year for the cash reconciliation clause
4 mechanism for PGW. Those hearings have been
5 completed and a final decision on the CRRC, the cash
6 reconciliation clause, is pending probably in July
7 of this year.

8 COUNCILWOMAN BLACKWELL: My
9 understanding is that collections are up and the
10 consumer -- it is looking pretty good in terms of
11 the consumer not having to pay that tariff, that
12 surcharge.

13 MR. BOGDONAVAGE: Councilwoman, you are
14 correct. Currently, after nine months of our fiscal
15 period, our collection rates have returned to
16 historical levels. We are looking at about 92
17 percent of annual billings. If that was the case
18 and the mechanism was approved by the PUC, at this
19 point in time there would be no implementation of
20 that and rate payers would not be paying any of that
21 surcharge.

22 COUNCILWOMAN BLACKWELL: That's good
23 news.

24 Thank you.

25 Are there questions?

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2 Councilman DiCicco.

3 COUNCILMAN DICICCO: Thank you, Madam
4 Chair, and good morning.

5 Actually, my questions are on behalf of
6 Councilwoman Tasco, who is in route. She may not be
7 here in time, so her staff person asked me to ask a
8 few of these questions, so I apologize if they are
9 not coming out as clear as she would have asked
10 them, but I will repeat them the way they are
11 written.

12 In last year's operating forecast PGW
13 projected it would need to issue these bonds in
14 December of 2004, but as per your testimony on Page
15 3, you indicate that the bonds must be issued by
16 September 2004 or PGW will not be able to reimburse
17 itself for capital expenditures made during this
18 fall and winter, yet, according to the Black &
19 Veatch independent engineer's report, Page 55-C,
20 Table 13, Page 55-C, PGW will still have \$40 million
21 left in its capital improvement fund as of August 31
22 of 2004. So isn't it the other way around; that is,
23 what is driving the accelerated timing of issuing
24 the bonds in PGW's needs for cash to cover its
25 operating expenses for the first two quarters of FY

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2 '05?

3 MR. BOGDONAVAGE: Councilman, first, one
4 of the reasons that we accelerated the issuance of
5 the bonds was to take advantage of the interest
6 rates that were in place earlier this year. Since
7 then, my interest rates have migrated upward, but we
8 accelerated the forward movement of the bonds to
9 close earlier than we had anticipated to take
10 advantage of the interest savings that would have
11 accrued.

12 You are absolutely correct that in the
13 Black & Veatch report there will be almost 35 to \$40
14 million of proceeds available from the prior bonds,
15 the bond sale of 2002. Those funds would be
16 utilized to take care of our cash flow and working
17 capital needs. The reason that we wanted to close
18 this deal by September, as I pointed out, was for
19 the interest rate considerations, but also to
20 provide a hedge that we would have enough operating
21 funds through the winter, and this is a result of
22 the escalating natural gas price that PGW and most
23 utilities are now paying in the marketplace.

24 Although we did have \$40 million of
25 proceeds available, we thought it was prudent to

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2 issue the bonds so that we have additional funding
3 for liquidity.

4 COUNCILMAN DICICCO: Are those interest
5 rates providing the savings that you expected? I
6 mean, are they -- are they working to your advantage
7 at this time?

8 MR. BOGDONAVAGE: At this time,
9 Councilman, we had proposed a refunding of issue of
10 about \$75 million. That issue appears to be not in
11 the best interest of the company right now to do.
12 The savings on that original refunding issue have
13 now evaporated due to the higher interest rates.

14 COUNCILMAN DICICCO: Forgive me for my
15 ignorance, but why then would we still proceed on
16 this schedule?

17 MR. BOGDONAVAGE: We were just asking
18 Council to approve the ordinance, if we could, and
19 rates have turned around when we went to price these
20 bonds.

21 COUNCILMAN DICICCO: So it would give
22 you the opportunity to do that --

23 MR. BOGDONAVAGE: That is correct.

24 COUNCILMAN DICICCO: -- by way of this
25 ordinance, but not necessarily you would take that

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2 up; you would obviously be looking at the interest
3 rates?

4 MR. BOGDONAVAGE: Absolutely.

5 COUNCILMAN DICICCO: So we are not
6 locked in?

7 MR. BOGDONAVAGE: That is correct.

8 COUNCILMAN DICICCO: Next question: Why
9 isn't PGW's cash flow improving sufficiently from
10 its supposedly improved collection results and from
11 the agreement it recently entered into to defer
12 almost \$60 million of gas purchase costs into FY '05
13 such that these bonds could be issued at a later
14 time?

15 MR. BOGDONAVAGE: Currently, as the
16 question had phrased, PGW's collections have
17 improved. Unfortunately, even though we have the
18 natural gas deferral storage deal that we have with
19 one of our pipeline suppliers, natural gas prices
20 continue to rise. We are paying almost \$150 million
21 on an annualized basis, higher than we did only a
22 year ago for our natural gas supply. So I think as
23 a prudent finance manager at the company, we wanted
24 to make sure that the bonds were issued timely so we
25 would have liquidity into the future to take care of

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2 additional natural gas price increases.

3 COUNCILMAN DICICCO: There are a whole
4 lot of questions here. I just have one for myself
5 in terms of collections.

6 Do you contract out with private
7 companies to do collections? And is that on a
8 commission basis, or is that -- how do you make
9 those arrangements on collections?

10 MR. BOGDONAVAGE: We have probably about
11 a half dozen firms that we do contract out. We put
12 out our final accounts and written-off accounts,
13 delinquent written-off accounts. They are placed
14 with these six agencies. It is on a commission
15 basis. They run anywhere from probably 10 to 30
16 percent based on the ability of the collection
17 agency to collect up to what we had into the
18 contract.

19 We have out on the street right now
20 about \$200 million of probably two- to
21 three-year-old money. They have collected about 4
22 and a half to \$5 million for us on those.

23 In addition to that, we have just
24 recently also contracted with other collection
25 agencies to put another \$35 million on the street,

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2 and at this point in time they have collected about
3 \$1 million of that so far, but this goes out through
4 a bidding process and also it is a purchase service
5 so that we do meet with the administration and look
6 at what collection agencies are available, look at
7 their history of collections on our accounts; and at
8 that point we make a determination on who would be
9 utilized.

10 COUNCILMAN DICICCO: So none of these
11 are companies that are paid, if you will, to make
12 collections but for their commission, if they
13 collect; is that correct?

14 MR. BOGDONAVAGE: That is correct.

15 COUNCILMAN DICICCO: Because I was told
16 the other night by someone that their contract had
17 been cut by about \$200,000. Do you know of any
18 collection companies that may fall into that?

19 MR. BOGDONAVAGE: I'm not aware of any
20 and general counsel is not either.

21 COUNCILMAN DICICCO: Just for the
22 record, I wanted to be clear on that. I didn't
23 think that was your policy. I just wanted to
24 double-check it. My guess is that the way it was
25 presented to me was incorrect. They didn't explain

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2 it thoroughly.

3 I just have two more on behalf of
4 Councilwoman Tasco.

5 As we all know, PGW rates continue to be
6 the highest in the state. Even if you eliminate all
7 of the costs associated with the CRP and senior
8 citizen discount programs, which Black & Veatch show
9 as \$21 in a peak winter month according to Table 7
10 on Page C-35 of the Black & Veatch report, but this
11 still doesn't account for the entire difference
12 between PGW and the other utilities.

13 For example, PECO Energy has a pretty
14 large low-income assistance program also and it
15 should be buying gas from basically the same
16 pipeline as PGW does, but its winter monthly gas
17 bill is shown on the chart as only \$235, close to
18 \$44 lower than PGW's bills. Why are PGW's rates so
19 much higher than PECO's?

20 MR. BOGDONAVAGE: Councilman, trying to
21 respond to the first part of the question on why the
22 rates are so high, one of the things could be a
23 timing issue. When Black & Veatch looked at the
24 report, some of the commodity costs that were across
25 the spectrum for the nine distribution companies in

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2 Bogdonavage indicated, there is a timing issue on
3 the gas costs, so, therefore, there can be
4 variations that are inconsistent. In the case of
5 PECO and PGW, we could file ours at a time where
6 rates are lower and PECO could be on a different
7 cycle and therefore not filing theirs at a time when
8 the rates are as low, and it can go the other way.

9 But the point I want to make is with
10 respect to the three programs that you mentioned,
11 the CRP program, the senior citizen discount, and
12 our conservation works program, there is over a
13 dollar in MCF in our rates that have to deal with
14 those three programs. The typical customer uses a
15 hundred MCF a year, so we are talking about a
16 hundred dollars just for those three programs.

17 In addition to that, as Mr. Bogdonavage
18 pointed out, to service our debt we are looking at
19 about another dollar twenty, which when multiplied
20 by a hundred MCF a year is another \$20.

21 So when you look at those two combined,
22 you can see that PGW's costs, absent those large
23 programs -- now, granted, PECO does have a program,
24 but you must recognize that their program is a
25 combination of gas and electric program, and as it

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2 pertains to their gas customers, they only serve gas
3 in the five surrounding counties, four surrounding
4 counties, where they do not have the low-income
5 issues that we have in Philadelphia.

6 So I think it cannot be -- it must be
7 recognized that when we are talking about PECO
8 versus PGW gas rates, their low-income programs are
9 dealing with a different constituency than ours are.
10 But removing all of those items that I mentioned
11 makes PGW's rates very, very competitive or actually
12 below most other companies. We have already thinned
13 out most of our costs.

14 COUNCILMAN DICICCO: Mr. Bogdonavage,
15 you mentioned something about -- I didn't quite hear
16 -- second best in your testimony. What was that in
17 reference to? The purchasing of --

18 MR. WHITE: Actually, I would respond to
19 that. The Gas Supply Group works for me. And when
20 we filed our last annual gas cost recovery filing,
21 just to correct Mr. Bogdonavage, we were the third
22 lowest in the state.

23 Now, there are times where we may be the
24 fourth or fifth. There are about eight utilities in
25 the State of Pennsylvania and PGW has routinely been

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2 in the top 50 percent even with some of the
3 constraints we find ourselves in.

4 COUNCILMAN DICICCO: Madam Chair, I have
5 one more question on behalf of Councilwoman Tasco.

6 Can you clarify exactly what Black &
7 Veatch's assumptions are about the annual \$18
8 million payment to the City. At Page C-58 they
9 state that the City will not require the payment to
10 be made for FY '04 and will grant it back for FY '05
11 through '08, but in Table 17 at Page C-61 of their
12 report, they show the \$18 million being paid every
13 year through FY '09 but with a forbearance from the
14 City only for FY '04.

15 Did you get that, or do you want me to
16 repeat that?

17 MR. BOGDONAVAGE: I think I have it
18 here, Councilman.

19 COUNCILMAN DICICCO: I know it is a
20 quite lengthy, detailed question.

21 MR. BOGDONAVAGE: In the cash flow
22 projections the Black & Veatch had prepared for PGW
23 for the feasibility study, you are correct that the
24 \$18 million for the fiscal years 2004 through 2008
25 will not be paid by PGW. I think there may be some

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2 misunderstanding of how they accounted for it. Only
3 in the 2004 year is the money not being granted back
4 to PGW as project revenues. In the 2005, 6, 7 and 8
5 fiscal years, the \$18 million is being granted back
6 pending approval of City Council.

7 COUNCILMAN DICICCO: Which is the
8 remaining part of the question. What is the current
9 understanding of what the Mayor has agreed to? If
10 PGW will, in fact, get relief from the \$18 million
11 payment for this fiscal year and the next four or
12 five years, why would there still need to be a base
13 rate increase?

14 MR. BOGDONAVAGE: Councilman, in the
15 prior Black & Veatch report that was prepared for
16 the 2002 bond issuance, the anticipation was about a
17 15 to \$20 million increase in the two thousand --
18 just checking my memory -- of about \$15 million in
19 the fiscal year 2007. As a result of issuing
20 additional bonds this year and also in 2006, the
21 increasing debt service is requiring a \$25 million
22 revenue enhancement. And we didn't say it would
23 necessarily be all in the base rate. There could be
24 cost savings. The PGW could reduce in its own
25 operating expenses. There could be revenue

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2 enhancements and/or a base rate increase. We are
3 not predisposed to having a base rate increase at
4 this time. Pending the approval of City Council
5 action at this time, if, in fact, the \$18 million is
6 not going to be paid by PGW over that time span, it
7 will take some of the pressure off that revenue
8 enhancement that is needed in 2007.

9 COUNCILMAN DICICCO: Could you speak as
10 to whether or not the Mayor has agreed to this?

11 MR. BOGDONAVAGE: It is my understanding
12 through the finance director that the City
13 administration is on board; however, absolutely City
14 Council approval will be needed through the
15 five-year plan to make this happen.

16 COUNCILMAN DICICCO: Thank you.

17 Thank you, Madam Chair.

18 COUNCILWOMAN BLACKWELL: You are
19 welcome.

20 Are there any more questions for these
21 witnesses with regard to these bond ordinances?

22 Are there any questions from members of
23 the committee with regard to any of the other bills
24 that were continued to today? That was 040153
25 dealing with the capital budget; 040328, dealing

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2 with municipal capital improvements; as well as
3 040559, the pension plan.

4 If there are no further questions, we
5 will assume that testimony with regard to all five
6 bills has been fully taken and that all that is left
7 to do is to report them out of committee and enter
8 into the stated meeting and then hopefully pass the
9 ordinances.

10 As has been said yesterday when we
11 continued these hearings, we do have some issues
12 that we put on the table. We received documentation
13 late, around 6:00, so we don't have them resolved.
14 Therefore, we will be dealing with those issues and
15 agreed to meet later and we will continue all five
16 bills until tomorrow morning at 9:00.

17 We thank you all for your patience. All
18 of those for rules, you are next, and, everyone
19 else, we will see you later and/or tomorrow. Thank
20 you very much.

21 (The hearing adjourned at 10:30 a.m.)

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CERTIFICATE

I HEREBY CERTIFY that the foregoing
proceedings of the Committee on Finance of the
Council of the City of Philadelphia of June 9,
2004, were reported fully and accurately by me,
and that this is a correct transcript of same.

Cynthia A. Whyte, RPR

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