

COUNCIL OF THE CITY OF PHILADELPHIA
COMMITTEE ON FINANCE

Room 400, City Hall
Philadelphia, Pennsylvania
Monday, June 11, 2012
2:10 p.m.

PRESENT:

COUNCILMAN BILL GREEN, CHAIR
COUNCILWOMAN CINDY BASS
COUNCILWOMAN JANNIE BLACKWELL
COUNCILMAN W. WILSON GOODE, JR.
COUNCILMAN WILLIAM K. GREENLEE
COUNCILMAN BOBBY HENON
COUNCILMAN CURTIS JONES, JR.
COUNCILMAN DENNIS O'BRIEN
COUNCILWOMAN BLONDELL REYNOLDS BROWN
COUNCILMAN MARK SQUILLA
COUNCILWOMAN MARIAN B. TASCO

BILLS 120276, 120329, 120416, 120432, 120485
and 120489
RESOLUTION 120538

- - -

1

2

COUNCILMAN GREEN: Good

3

afternoon. This is a public hearing of

4

the Committee on Finance.

5

I note the presence of a quorum

6

in the presence of Councilmembers

7

Squilla, Goode, Greenlee, Tasco and

8

Brown. And I'd ask the Clerk to please

9

read the bills.

10

THE CLERK: Bill No. 120276, an

11

ordinance amending Title 13 of The

12

Philadelphia Code, entitled "Water and

13

Sewer," by amending Section 13-201, which

14

provides standards for the setting of

15

sewer rates and charges, by further

16

providing with respect to standards for

17

the setting of stormwater rates and

18

charges, all under certain terms and

19

conditions.

20

Bill No. 120329, an ordinance

21

approving the Fiscal Year 2013 Capital

22

Budget providing for expenditures for the

23

capital purposes of the Philadelphia Gas

24

Works (including the supplying of funds

25

in connection therewith) subject to

1 6/11/12 - FINANCE - BILL 120276, etc.
2 certain constraints and conditions, and
3 acknowledging receipt of the Forecast of
4 Capital Budgets for Fiscal Years 2014
5 through 2018.

6 Bill No. 120416, an ordinance
7 amending Chapter 19-3200, entitled
8 "Keystone Opportunity Zone, Economic
9 Development District, and Strategic
10 Development Area," by providing for
11 additional properties to be added to
12 certain zones; and by providing for
13 extensions of the terms of benefits for
14 certain properties; all under certain
15 terms and conditions.

16 Bill No. 120432, an ordinance
17 authorizing the City Treasurer, on behalf
18 of the City, to enter into an agreement
19 with Wells Fargo Bank, N.A. for provision
20 of payroll banking services to the City,
21 under certain terms and conditions.

22 Bill No. 120485, an ordinance
23 amending Title 19 of The Philadelphia
24 Code, entitled "Finance, Taxes and
25 Collections," by providing for the

1 6/11/12 - FINANCE - BILL 120276, etc.
2 inclusion of notices regarding Housing
3 Inspection License requirements in
4 certain City tax and utility bills, all
5 under certain terms and conditions.

6 Bill No. 120489, an ordinance
7 amending Chapter 12-2800 of The
8 Philadelphia Code, entitled
9 "Administrative Adjudication of Parking
10 Violations," by providing for an
11 additional fee to be added to the cost of
12 each parking ticket, under certain terms
13 and conditions.

14 Resolution 120538, resolution
15 approving the Annual Program Statement
16 and Budget for the expenditure of the
17 Neighborhood Transformation Initiative
18 (NTI) Bond Proceeds for Fiscal Year 2013.

19 COUNCILMAN GREEN: Thank you.

20 Due to a potential conflict
21 with my law firm, I'm going to turn the
22 Committee hearing over to Councilwoman
23 Tasco. The Clerk has been provided a
24 memo with the information required by
25 law.

1 6/11/12 - FINANCE - BILL 120276, etc.

2 Before we proceed, I just want
3 people to know the order of the bills
4 that we will hear is first PGW, then Bill
5 120485 because Commissioner Richardson is
6 here and I understand he's the only
7 Commissioner to testify. Then we will
8 proceed with Councilman Squilla's bill,
9 120489, then Bill 120416, 432 and 538.
10 Thank you.

11 Councilwoman Tasco.

12 COUNCILWOMAN TASCO: Thank you.

13 Good afternoon. We will call
14 the first panel to the chair to discuss
15 Bill 120329, Janet Parrish of the Gas
16 Commission and Douglas Moser,
17 Philadelphia Gas Works.

18 (Witnesses approached witness
19 table.)

20 MS. PARRISH: Good afternoon.

21 COUNCILWOMAN TASCO: Good
22 afternoon.

23 MS. PARRISH: Madam Chair,
24 members of the Committee, I'm Janet
25 Parrish, the Executive Director of the

1 6/11/12 - FINANCE - BILL 120276, etc.
2 Philadelphia Gas Commission, and with me
3 seated to my left is Douglas A. Moser,
4 the Acting Chief Operating Officer for
5 Philadelphia Gas Works.

6 We have both submitted written
7 testimony to this Committee, and I will
8 not read from my testimony, but let me
9 just point out that on behalf of the
10 Philadelphia Gas Commission, attached to
11 the written testimony is the Resolution
12 and Order, which reflects the action
13 taken by the Gas Commission at its April
14 19th meeting, submitting recommendations
15 to City Council with respect to PGW's
16 Fiscal Year 2013 Capital Budget.

17 We are urging approval of the
18 bill, as well as requesting a suspension
19 of the rules so that first reading can
20 occur at the next session of Council.

21 If I may highlight briefly, if
22 I may give you some brief highlights from
23 the testimony, the Gas Commission has
24 recommended about \$10.7 million in upward
25 adjustments to PGW's proposed capital

1 6/11/12 - FINANCE - BILL 120276, etc.
2 budget and about \$13 million in
3 offsetting downward adjustments. So on a
4 net basis, there is a \$2.4 million
5 reduction from the budget proposed by
6 PGW, from 93.3 million to 90.9 million
7 dollars. And it's important to note that
8 this includes about eight and a half
9 million dollars for incremental main
10 replacement activities, which are
11 directed at the larger size mains in
12 PGW's distribution system.

13 Also of note, there's about \$3
14 million in the budget to relocate PGW's
15 Data Center, which does all its
16 information services activities from what
17 we sometimes call the old building; that
18 is, the 1800 North 9th Street building,
19 to the newer building catty-corner across
20 the street at 800 West Montgomery, and
21 there's a very strong business case in
22 favor of making this move.

23 It's also important to note
24 that the incremental main replacement
25 work for now will be funded out of PGW's

1 6/11/12 - FINANCE - BILL 120276, etc.
2 capital improvement fund, which is funded
3 through bond issuances, as well as
4 through funds generated internally
5 through the business. However, with the
6 passage this year, earlier this year, of
7 Act 11 of 2012, we do anticipate that in
8 the future, the so-called DSIC, or
9 Distribution System Improvement
10 Surcharge, is something that may provide
11 funding for these activities on the part
12 of both PGW and other gas companies
13 around the state.

14 Just also to note, in terms of
15 disadvantaged business enterprise
16 participation in this particular budget,
17 PGW does review each line item in each
18 project in the budget, both operating and
19 the capital budgets, and after looking at
20 what costs are there for internal, PGW
21 labor or other internal charges, as well
22 as what might be sole or single-source
23 contract requirements, they then
24 determine a participation opportunity.
25 And I can report to you that for Fiscal

1 6/11/12 - FINANCE - BILL 120276, etc.
2 '12, eight months into PGW's fiscal year,
3 actual spending on DBE enterprises is at
4 17.3 percent, which is kind of at the low
5 end, I would say, of their participation
6 goal for Fiscal '12, which was 17.7 to
7 22.4 percent.

8 The participation ranges for
9 Fiscal '13 are very similar targets.
10 However, because of the additional
11 construction work that is anticipated for
12 the fiscal year, which I just referenced
13 a few moments ago, and some other
14 opportunities on the capital side, the
15 actual participation opportunity is
16 larger and, therefore, although the
17 percentages are the same, the spending
18 should be higher by about \$3 million over
19 the course of the year as compared to
20 last year.

21 And just finally would note
22 that PGW and the Gas Commission do
23 continue to meet periodically with the
24 City's Office of Economic Opportunity to
25 see how outreach activities can be

1 6/11/12 - FINANCE - BILL 120276, etc.
2 enhanced, to share vendor resources, et
3 cetera, to continue to build the DBE
4 participation program.

5 Those are some of the
6 highlights, and I'd be happy to answer
7 any questions that you may have.

8 COUNCILWOMAN TASC0: Thank you.

9 Mr. Moser, do you have any
10 comments?

11 MR. MOSER: No, I don't. I
12 submitted written testimony also, but I'm
13 available to answer any questions you may
14 have.

15 COUNCILWOMAN TASC0: Any
16 questions by members of the Committee?

17 (No response.)

18 COUNCILWOMAN TASC0: See, you
19 do such a good job over there, both of
20 you, by the time it gets here, it's very
21 well vetted. I would hope that the lack
22 of note of the increase in notification
23 of the efforts that PGW is putting out to
24 encourage more DBE participation will
25 stimulate maybe a new market for people

1 6/11/12 - FINANCE - BILL 120276, etc.
2 to do business. And so we appreciate the
3 strong effort that you put forth to
4 increase minority participation at your
5 company.

6 MR. MOSER: Thank you.

7 COUNCILWOMAN TASC0: Any other
8 questions, comments?

9 (No response.)

10 COUNCILWOMAN TASC0: Thank you
11 very much for your testimony.

12 MS. PARRISH: Thank you.

13 COUNCILWOMAN TASC0: Okay. We
14 will now call on the Clerk -- did you
15 read --

16 COUNCILMAN GREENLEE: They read
17 the bills.

18 COUNCILWOMAN TASC0: She read
19 the bills.

20 We will now hear testimony on
21 Bill 120485. Mr. Richardson.

22 (Witness approached witness
23 table.)

24 COUNCILWOMAN TASC0: Good
25 afternoon.

1 6/11/12 - FINANCE - BILL 120276, etc.

2 COMMISSIONER RICHARDSON: Good
3 afternoon, Councilwoman Tasco. Good
4 afternoon, Committee Chairman Green and
5 members of the Finance Committee. My
6 name is Keith J. Richardson. I'm the
7 Revenue Commissioner for the City of
8 Philadelphia. I'm here to testify today
9 regarding Bill 120485.

10 The bill seeks to add language
11 to the real estate tax bills and water
12 and sewer bills stating that those who
13 rent out their properties are responsible
14 to obtain housing rental licenses from
15 the City and are not able to collect rent
16 if the rental license is not obtained.
17 Revenue agrees with the intent of the
18 bill that outreach and making people
19 aware of their responsibilities helps
20 ensure compliance.

21 There is a limited ability for
22 Revenue to add wording to its bills, and
23 thus Revenue will work with Council to
24 determine alternative outreach methods
25 that could be used, including bill

1 6/11/12 - FINANCE - BILL 120276, etc.
2 stuffers and targeted mailing campaigns.
3 All of these must take into account cost
4 and expected outreach.

5 Thank you for allowing me to
6 testify today. If you have any
7 questions, I'm here to answer them.

8 COUNCILWOMAN TASC0: Are you
9 saying the bill is good or bad?

10 COMMISSIONER RICHARDSON: We
11 support the bill. It's just that our
12 concern is that we can't put the language
13 on the bill. We have to work with you
14 guys in getting outreach and the messages
15 out, like doing mail stuffers inside the
16 bills, real estate or water bills.

17 COUNCILWOMAN TASC0: Okay.

18 Any comments from members of
19 Council?

20 Councilman Henon.

21 COUNCILMAN HENON: Yes. Thank
22 you, Councilwoman. I appreciate that.

23 And it is my intention to
24 continue conversations with the Revenue
25 Department and work towards an amicable,

1 6/11/12 - FINANCE - BILL 120276, etc.

2 I guess, resolution to dealing with the
3 ongoing problems with unlicensed and
4 unrecovered revenue for the City of
5 Philadelphia. So I ask that we continue
6 to move forward and continue the
7 negotiations with the Revenue Department.

8 Thank you.

9 COUNCILWOMAN TASC0: Thank you.

10 COUNCILMAN GREEN: Thank you,
11 Commissioner.

12 Any questions from members of
13 the Committee?

14 (No response.)

15 COUNCILMAN GREEN: Okay. We
16 have additional testimony on this bill
17 from Darrell Zaslow, Phil Lord and
18 Christine Young Gertz, if you could
19 please approach. Whoever would like to
20 begin, state your name for the record and
21 proceed with your testimony.

22 (Witnesses approached witness
23 table.)

24 MR. ZASLOW: Good afternoon,
25 Chairman. Darrell Zaslow, legal counsel

1 6/11/12 - FINANCE - BILL 120276, etc.
2 for HAPCO, the Homeowners Association of
3 Philadelphia. Councilman, with me is
4 Victor Pinckney, who is President of
5 HAPCO, and Board member Harvey Spear. My
6 friend, Phil Lord, is coming up from the
7 tenant action group TURN.

8 I'm sorry, Phil.

9 Mr. Chairman, this bill is
10 receiving our support today. The failure
11 of property owners to register and obtain
12 Philadelphia's required housing license
13 is more than just a violation of law.
14 Unregistered properties deprive the City
15 of information necessary for you to
16 protect the public and deprives
17 government of fees needed to competently
18 ensure the smooth functioning of the
19 various departments charged with
20 overseeing housing issues. And we are
21 privileged to hear the Chairman having a
22 very interesting lunchtime radio
23 interview lamenting the loss of funds by
24 the City or the failure to collect money,
25 and we regard this as yet one more area

1 6/11/12 - FINANCE - BILL 120276, etc.
2 where the City could -- not the Council,
3 but the Administration perhaps -- could
4 do a job in collecting fees to which you
5 are rightfully entitled.

6 These unlicensed owners by
7 failing to share in the cost of
8 government place an undue burden on the
9 property owners who strive to abide by
10 the law. It's unfortunate, but it seems
11 that the unlicensed landlords tend to be
12 violators of other laws and ordinances,
13 which tarnishes the rental property
14 industry as a whole.

15 It is, therefore, appropriate
16 for HAPCO to offer support for Councilman
17 Henon and Councilman Greenlee's proposal
18 and for us to have played a modest role
19 in suggesting this method of
20 communicating to owners their
21 responsibility under the licensing law.
22 Without any additional cost to City
23 government, every property owner in the
24 City would be unable to claim that they
25 are unaware of the requirement, and it is

1 6/11/12 - FINANCE - BILL 120276, etc.
2 our hope that an influx of new licenses
3 and new license fees would flow into the
4 City.

5 In fact, as I was preparing
6 this testimony earlier in the day -- I
7 apologize to Councilman Henon, if he's
8 still here, and Councilman Greenlee for
9 not suggesting it to you earlier, but
10 perhaps the PGW individuals who were
11 sitting here as well could add this same
12 sentence to their billing saying that if
13 you own real estate in Philadelphia and
14 you are living in a property that you
15 don't own, it's an illegal residency if
16 it's not licensed, and that should have
17 people be aware of their
18 responsibilities.

19 I must say, I was a bit
20 surprised to hear from the Revenue
21 Department just before that they don't
22 have the ability to put words on their
23 billing. I'm not sure how or why it is
24 that the Revenue Department can't revise
25 the tax bills or the water and sewer

1 6/11/12 - FINANCE - BILL 120276, etc.
2 bills or PGW bill to put in 20 words
3 saying, Real estate in Philadelphia must
4 be licensed, with a web address for you
5 to obtain your license and pay the City
6 what you owe if it's a rubber stamp. If
7 they say they can't reprint everything,
8 well, the proverbial rubber stamp. Take
9 out a rubber stamp and have an employee
10 in 60 seconds stamp 100 bills.

11 COUNCILMAN GREEN: Mr. Zaslow,
12 we have a big hearing today. If you
13 could contain your testimony to the bill
14 at issue. We'd be happy to accept any
15 recommendations you have for other things
16 we can do. I'd appreciate it.

17 MR. ZASLOW: It's precisely
18 this bill, Mr. Chairman. I'll include my
19 testimony suggesting that there is a way
20 for this language to be put on bills. I
21 don't understand why the Revenue
22 Department said they don't have control
23 over the bills that they send out.
24 Perhaps the Council would know why that
25 might be.

1 6/11/12 - FINANCE - BILL 120276, etc.

2 COUNCILMAN GREEN: Thank you.

3 Is there anybody else here to
4 testify?

5 MR. PINCKNEY: Yes, Chairman.

6 My name is Victor Pinckney, Sr. I'm the
7 President of HAPCO. I'd like to begin by
8 thanking you, Chairman Green, for this
9 invitation to speak at today's Committee
10 hearing. I promise to be brief. I know
11 Council has been dealing with budget
12 hearings, so the last thing you want to
13 hear is a longwinded speech with lots of
14 numbers involved.

15 After saying this, I must begin
16 by pointing out that over two-thirds of
17 Philadelphia rental housing stock is
18 unlicensed. Not only is this unfair to
19 those of us who have licensed rental
20 property, the City is losing millions of
21 dollars in lost revenue, but, most
22 important, how many of these properties
23 are unsafe, do not have smoke detectors
24 and are putting their tenants at risk?
25 Understand, I'm not saying that all of

1 6/11/12 - FINANCE - BILL 120276, etc.
2 unlicensed property landlords are bad
3 landlords. Some are not even aware
4 they're required to have a rental license
5 and what their responsibility to their
6 tenants are.

7 This is something that HAPCO
8 has found out via rental property owners
9 attempting to join HAPCO who do not have
10 a business privilege license or a rental
11 license. We try to educate as many
12 rental property owners as possible, but
13 even though HAPCO is one of the largest
14 rental property owner advocates in the
15 state, we do not have the power and might
16 of City Council to educate and enforce.

17 So to summarize, I think this
18 bill is a great idea, but it's just a
19 beginning.

20 I'd like to thank once again
21 Councilman Green for inviting HAPCO to
22 speak and for listening to our
23 suggestions. Hopefully this
24 collaboration will continue, and I would
25 like to offer HAPCO's willingness to work

1 6/11/12 - FINANCE - BILL 120276, etc.
2 with any of our elected officials on
3 matters concerning the rental industry.

4 Thank you once again, Chairman
5 Green and Committee.

6 COUNCILMAN GREEN: Thank you.
7 Phil Lord.

8 MR. LORD: Thank you, Chairman
9 Green. We are going to also be brief. I
10 submitted written testimony. My name is
11 Phil Lord. I'm the Executive Director of
12 the Tenant Union Representative Network,
13 or TURN. We're a tenant advocacy group
14 and service group in the City of
15 Philadelphia, and we're grateful for this
16 bill from Councilman Greenlee and
17 Councilman Henon.

18 Obviously it's great for
19 tenants to have the word get out about
20 licensing. We know that the more people
21 know about it, the more likely it is to
22 have compliance. We're especially
23 pleased that the notice will be on the
24 utility bills, because tenants sometimes
25 as a result of pass-throughs get these

1 6/11/12 - FINANCE - BILL 120276, etc.
2 bills and will be able to know what their
3 rights are and be able to get landlords
4 to comply with the law.

5 So we're really supportive of
6 it. Our only reservation, which is not
7 that great, is that the certificate of
8 rental suitability law, which is sort of
9 related, it is not mentioned in it. It
10 would just be another line in there to
11 impose that or identify that requirement
12 as being an additional requirement. We'd
13 like to add that to it, if we could. But
14 basically we're in total agreement with
15 this. It's a great idea, and we look
16 forward to it being passed.

17 COUNCILMAN GREEN: Thank you.
18 Christine Gertz.

19 (No response.)

20 COUNCILMAN GREEN: She's not
21 here. Anybody else here to testify on
22 this bill?

23 (No response.)

24 COUNCILMAN GREEN: Councilwoman
25 Tasco.

1 6/11/12 - FINANCE - BILL 120276, etc.

2 COUNCILWOMAN TASC0: I was just
3 going to say, I certainly share the
4 concern about this legislation, because
5 we see a number of properties that are
6 rented and there are no -- there's no
7 registration and fees paid for the
8 rental, and somehow we might look at how
9 we might want to include a notification
10 when the deed is filed and the deed
11 notification is sent out to the owner,
12 because sometimes these people -- these
13 landlords will rent to individuals and
14 they are not there and they don't
15 necessarily say they didn't get the
16 information.

17 So when they purchase the
18 property, you might want to look at that.
19 We'll look at that. At the time they
20 purchase the property, that they are
21 notified if it's a rental, that they have
22 to get the license, and that could also
23 be done at closing. You might want to
24 look at that.

25 MR. PINCKNEY: Councilwoman,

1 6/11/12 - FINANCE - BILL 120276, etc.
2 that suggestion has already been given to
3 the Greater Philadelphia Realty Board.

4 COUNCILWOMAN TASC0: Okay.
5 Thank you.

6 COUNCILMAN GREEN: Thank you.
7 Thank you very much for your
8 testimony.

9 Okay. No other questions. We
10 are going to hear Bill No. 120489,
11 Councilman Squilla's bill. Suzanne
12 Biemiller.

13 And I apologize to everyone.
14 That is the second-to-last, third-to-last
15 and fourth-to-last testimony in your
16 packages.

17 (Witness approached witness
18 table.)

19 COUNCILMAN GREEN: Please
20 proceed with your testimony. If you can
21 summarize it, given all we have to
22 accomplish today, that would be greet.

23 MS. BIEMILLER: Okay. Great.
24 Good afternoon, Chairman Green and
25 members of the Committee. My name is

1 6/11/12 - FINANCE - BILL 120276, etc.
2 Suzanne Biemiller. I'm the First Deputy
3 Chief of Staff to the Mayor, and I'm here
4 today to testify regarding Bill No.
5 120489.

6 I won't go into the specifics
7 of the bill, which I know you are all
8 aware of, but I will say that the
9 Administration has concerns about the
10 premises of the bill. And in addition,
11 the Law Department has advised us that
12 for several independent reasons, the bill
13 is unlawful and unenforceable in its
14 entirety.

15 With respect to the portion of
16 the surcharge allocated for the City, we
17 have been advised by the Law Department
18 that notwithstanding the terms of the
19 ordinance, state law governs how parking
20 fine and meter funds are allocated would
21 apply to this funding. Therefore, if the
22 bill were enforceable for the foreseeable
23 future, such additional funds would go to
24 the School District, not the City.

25 Under that formula, after

1 6/11/12 - FINANCE - BILL 120276, etc.

2 Parking Authority administrative expenses
3 are taken off the top, a portion of all
4 parking and meter funds are paid to the
5 City. That portion is capped, although
6 the cap grows each year based on specific
7 growth formula. So after the revenue up
8 to the cap level is generated for a
9 particular year, additional revenues
10 generated above that cap have to go to
11 the School District. So basically we
12 wanted to make sure that the Council
13 appreciated that outcome of the bill.

14 In addition, although the bill
15 states that the purpose of the surcharge
16 is to fund maintenance of recreation
17 facilities, the Law Department has
18 advised us that the money received for
19 use in the General Fund cannot be
20 dedicated by ordinance to a specific
21 program. Rather, such funds must be
22 spent based on the lump sum
23 appropriations made by Council in the
24 operating budget. So the Law Department
25 has advised us that the stated dedication

1 6/11/12 - FINANCE - BILL 120276, etc.
2 of funding from the bill for maintenance
3 of recreation facilities exceeds
4 Council's authority.

5 With respect to the portion of
6 the surcharge, the \$2 surcharge,
7 dedicated to taxi and limousine
8 enforcement, in our view, the cost of
9 enforcement in connection with the
10 regulation of taxis and limousines should
11 be paid through fees charged in
12 connection with those activities and not
13 passed along to the street parking
14 system.

15 I'll sort of skip through.

16 The Law Department has advised
17 us, therefore, that because of the
18 various legal problems with the bill and
19 because of a non-severability provision
20 in the bill, none of the bill would be
21 enforceable if any part of it were deemed
22 to be unlawful.

23 For this reason, the
24 Administration cannot support passage of
25 this bill.

1 6/11/12 - FINANCE - BILL 120276, etc.

2 This concludes my testimony,
3 summarized for you, and I'd be happy to
4 answer any questions you may have.

5 COUNCILMAN GREEN: Thank you.
6 We'll hear from Mr. Ney and then take any
7 questions.

8 Mr. Ney, please join
9 Ms. Biemiller. State your name for the
10 record and begin your testimony.

11 (Witnesses approached witness
12 table.)

13 COUNCILMAN GREEN: It would be
14 particularly helpful to us if you could
15 address any legal issues.

16 MR. NEY: Thank you, Chairman
17 Green and members of the Committee. I'm
18 Jim Ney. I'm Director of the Taxicab and
19 Limousine Division for the Philadelphia
20 Parking Authority. I'm here to testify
21 on behalf of Bill No. 120489.

22 On July 16th, 2004, Governor
23 Rendell signed Act 94 designating the
24 Philadelphia Parking Authority as the
25 regulatory agent for taxicabs and

1 6/11/12 - FINANCE - BILL 120276, etc.
2 limousines in the City of Philadelphia.
3 This action was taken in recognition of
4 the importance of these industries to
5 tourism in the City.

6 Prior to the enactment of this
7 legislation, there were numerous
8 complaints from tourism officials and
9 citizens concerning substandard service.
10 These complaints included unsafe
11 vehicles, untrained drivers, price
12 gouging, corrupt practices by PUC
13 regulators and many other illegal,
14 unethical and unsafe practices. We have
15 made significant progress since the
16 Philadelphia Parking Authority assumed
17 regulatory responsibility, including the
18 following:

19 Established a comprehensive
20 regulatory program governing all aspects
21 of taxi and limousine industries and
22 their services to the public, including
23 dispatch communications, broker and
24 insurance services, as well as taxicab
25 and limousine drivers and vehicle

1 6/11/12 - FINANCE - BILL 120276, etc.
2 standards;

3 Obtaining status as a
4 Pennsylvania State Inspection Station was
5 one of the things that we did
6 immediately. All regulated vehicles are
7 now inspected by our division at our
8 facility to ensure that they comply both
9 with the state-mandated standards as well
10 as our own regulations;

11 We implemented the Hospitality
12 Initiative, which was authorized under
13 Act 94, which features a GPS-based
14 technology system, including navigation
15 assistance, an emergency or panic buttons
16 for drivers, rear passenger compartment
17 mounted credit card processing equipment.
18 This technology has been invaluable in
19 locating lost property, assisting police
20 in criminal investigations and accident
21 investigations and allowing the division
22 to place errant drivers automatically out
23 of service when we need to;

24 We initiated a four-day driver
25 certification and training program, which

1 6/11/12 - FINANCE - BILL 120276, etc.
2 emphasizes safety and customer service,
3 as well as city geography, sensitivity to
4 people with disabilities and other
5 special needs. Driving and criminal
6 records of all applicants are evaluated
7 before each certification and each year
8 at renewal.

9 In addition to these
10 improvements, the Authority's TLD has
11 worked with various companies and their
12 drivers which do not fit the standard
13 regulatory mold. The TLD has responded
14 to Council requests for accommodation on
15 issues ranging from driver certification
16 for non-English-speaking drivers serving
17 primarily Spanish-speaking neighborhoods
18 to overtime enforcement in Center City
19 neighborhoods with late night venues.

20 These advances do not come
21 without a cost. In each case,
22 significant additional resources were
23 expended in terms of time, labor and
24 infrastructure. What should be a routine
25 request from the Mayor's Office of

1 6/11/12 - FINANCE - BILL 120276, etc.
2 Transportation and Utilities for special
3 increased enforcement, including Sundays
4 at the sports and entertainment complex,
5 especially since Xfinity Live opened, has
6 placed an almost impossible burden on our
7 resources. The last fiscal year ended
8 with a \$750,000 deficit. While we cannot
9 sustain that level of loss, we also
10 cannot afford to shortchange the users
11 and providers of these services.

12 We are now at a point where we
13 have limited ability to capitalize on
14 these improvements due to a lack of
15 financial resources. When the
16 responsibility was assigned to us, we
17 received no ongoing revenue to cover
18 operating expenses. It was anticipated
19 that industry assessments, fees and
20 violation revenue would be sufficient.
21 However, that was based on the limited
22 involvement of the PUC and their
23 regulation of the Philadelphia medallion
24 program. To address the issues listed
25 previously, significantly more resources

1 6/11/12 - FINANCE - BILL 120276, etc.
2 were necessary. We have been forced to
3 raise assessments and fees to cover basic
4 operating expenses. The total budget for
5 the fiscal year beginning July 1, 2012 is
6 just over 6 million.

7 The bill before Council would
8 add 2 million annually to the TLD budget.
9 With those funds, we will be able to
10 staff additional enforcement shifts to
11 address the issues which arise during the
12 late night and weekends when many of
13 these problems appear. This has been the
14 biggest single request from riders,
15 community groups and businesses. People
16 in the taxicab and limousine industries
17 are not unlike any other business.
18 Employees are much more likely to abide
19 by the rules when there's a credible
20 chance that they will get caught.
21 Taxicab and limousine owners are just as
22 anxious to ensure their drivers are
23 acting in a manner that positively
24 reflects on their business.
25 Additionally, we could staff regular

1 6/11/12 - FINANCE - BILL 120276, etc.
2 patrol areas at entertainment venues such
3 as the stadium, Convention Center, hotels
4 and theatres, as well as at
5 transportation centers during
6 non-traditional business hours.

7 We also plan to add additional
8 processing staff. Our regulators require
9 detailed review of driving records,
10 criminal record checks for all regulated
11 industry members and other reviews for
12 medallion owners and dispatchers. All
13 these procedures, while necessary to
14 ensure industry integrity, take time. By
15 adding additional resources to these
16 activities, we can address a major issue
17 with industry members.

18 Finally, these resources will
19 permit us to reduce certain assessments
20 and fees to the industry that we have
21 raised over the past several years. That
22 will enable them to invest in equipment
23 upgrades, including newer vehicles.

24 The bill before the Committee
25 is a request to permit the Philadelphia

1 6/11/12 - FINANCE - BILL 120276, etc.
2 Parking Authority to provide the level of
3 service the people of Philadelphia
4 deserve. The City and State have made
5 significant investments in tourism. We
6 cannot permit a visitor's experience to
7 be marred by a taxicab or limousine
8 delivering substandard service. This is
9 an essential investment in our
10 transportation infrastructure. I assure
11 you that it will pay dividends many times
12 the amount raised by the legislation.

13 Thank you.

14 COUNCILMAN GREEN:

15 Councilmember Squilla.

16 COUNCILMAN SQUILLA: Thank you.

17 Ms. Biemiller, if this was
18 found to be passable by Council and
19 somehow approved by the Mayor, would the
20 Mayor be or the Administration be, I
21 guess, willing to share the extra revenue
22 for the City into parks and recs?

23 MS. BIEMILLER: Well, right now
24 the extra revenue would have to go to the
25 School District, according to the Law

1 6/11/12 - FINANCE - BILL 120276, etc.
2 Department.

3 COUNCILMAN SQUILLA: According
4 to the Law Department. Is there, I
5 guess, a rebuttal from anybody here so
6 that that wouldn't be true?

7 (Witness approached witness
8 table.)

9 MR. WELDON: Mr. Chairman,
10 Councilman Squilla, Dennis Weldon. I'm
11 the Philadelphia Parking Authority's
12 general counsel.

13 Having reviewed what's
14 generally referred to as Act 9, which is
15 the law that the Commonwealth passed in
16 order to permit the Authority for the
17 next ten years to regulate taxicabs and
18 limousines in Philadelphia, in a
19 subsequent law referred to as Act 113 of
20 2006, it's my opinion that the allocation
21 of these funds and the way that they're
22 indicated in the bill would be legal.

23 It's important, I think, for
24 Councilmembers to know that there already
25 is a surcharge on parking tickets in

1 6/11/12 - FINANCE - BILL 120276, etc.
2 Philadelphia and it already does go to
3 that fund, and it was through Act 113 of
4 2006 that that was accomplished. The
5 Legislature, General Assembly
6 specifically identified a difference
7 between a penalty, a fee or a fine and a
8 surcharge, and that's something that's
9 commonly applied in moving violations and
10 a variety of other formats. A surcharge
11 is different.

12 Additionally, Act 9 contains
13 language that permits the City and the
14 Authority to mutually agree to
15 alterations in the terms and conditions
16 related to regulation of on-street
17 parking. Given that the Legislature in
18 Harrisburg -- and this is a state bill
19 we're talking about here -- has already
20 authorized a surcharge and has made the
21 distinction, I think it's necessary here
22 for this body to make as well, I think it
23 is appropriate.

24 MS. BIEMILLER: Just if I could
25 respond to that. It's my understanding

1 6/11/12 - FINANCE - BILL 120276, etc.
2 again from the Law Department that that
3 surcharge was a very individual, wasn't a
4 blanket surcharge. What we're talking
5 about here today is a completely new
6 surcharge and wouldn't, therefore, be
7 covered under the previous legislation
8 that you were referring to.

9 MR. WELDON: I think the
10 language is identical.

11 COUNCILMAN GREEN: Thank you.
12 I appreciate that. So it's your
13 testimony as the general counsel of the
14 Philadelphia Parking Authority that you
15 believe the law is legal. You will
16 comply with it, and you will use the
17 resources as indicated, including turning
18 \$2 million over to Philadelphia. And we
19 can figure out on our side of the line to
20 the City's General Fund, we can figure
21 out on our side of the line how to make
22 sure that's dedicated to recreation.

23 MR. WELDON: Yes.

24 COUNCILMAN GREEN: Thank you.

25 Any further questions?

1 6/11/12 - FINANCE - BILL 120276, etc.

2 Councilmember Squilla.

3 COUNCILMAN SQUILLA: Yes. Is
4 it possible if -- the collection,
5 obviously it's on the collection of the
6 citations, correct?

7 MR. WELDON: Yes.

8 COUNCILMAN SQUILLA: And is it
9 possible to be able to give the money to
10 the City monthly?

11 MR. WELDON: I believe we do
12 give this.

13 COUNCILMAN SQUILLA: So every
14 month the City would gain the money
15 that's collected to their budget?

16 MR. WELDON: Absolutely.

17 COUNCILMAN SQUILLA: And the
18 enforcement process, I know -- the reason
19 why this came up is, we had a sad
20 incident in Old City where we had a
21 resident who happened to get killed
22 during hailing of a cab and there were
23 some words back and forth and cabbies
24 weren't picking people up or choosing not
25 to pick people up. To me, this is a

1 6/11/12 - FINANCE - BILL 120276, etc.
2 safety issue more than anything else.

3 Do you think by having
4 enforcement on there that it would be
5 safer for the citizens of the City of
6 Philadelphia, and do you think that the
7 other cab industry people would agree
8 with having more enforcement on the
9 street?

10 MR. WELDON: Yes to both of
11 your suppositions. And there are
12 actually some medallion owners here that
13 would testify in support of the bill. It
14 goes directly to the heart of the issue.
15 Like Mr. Ney testified to, if people know
16 that no one is there to catch them,
17 they're more likely to do things they're
18 not supposed to do, and unfortunately the
19 Taxicab and Limousine Division of the
20 Authority is very small. I believe there
21 are only nine or ten enforcement
22 officers, period, and they don't all work
23 at the same time. This is a large city,
24 and it's particularly -- it's more
25 expensive to put them on night shifts and

1 6/11/12 - FINANCE - BILL 120276, etc.
2 weekends and so forth. They're all --
3 it's a unionized workforce. So to have
4 more people out there at those times,
5 they are the key target areas that we're
6 looking to approach through this -- with
7 this funding.

8 COUNCILMAN SQUILLA: Thank you
9 very much.

10 COUNCILMAN GREEN: Thank you.
11 Councilmember Brown.

12 COUNCILWOMAN BROWN: Good
13 afternoon. Thank you for your testimony.
14 As a followup to Councilman Green's
15 question, you stipulated that it would be
16 the City's responsibility to make sure
17 those dollars go to the Department of
18 Recreation, correct?

19 MR. WELDON: Yes, Councilwoman.

20 COUNCILWOMAN BROWN: So that
21 we're not assuming anything, whose duty
22 would it be to make sure that \$2 would go
23 to Core Philly based on this bill?

24 COUNCILMAN GREEN: Perhaps you
25 could explain your question. I think not

1 6/11/12 - FINANCE - BILL 120276, etc.
2 everybody is aware of the context of your
3 question. I'm not sure the amendment has
4 been circulated to everybody, especially
5 the people testifying.

6 COUNCILWOMAN BROWN: Forgive
7 me?

8 COUNCILMAN GREEN: I'm not sure
9 the amendment that you're referring to
10 has been circulated to the people
11 testifying.

12 COUNCILWOMAN BROWN: Okay. So
13 right now I'm only looking at the bill.
14 There is an amendment?

15 COUNCILMAN GREEN: No. You're
16 looking at an amendment.

17 (Pause.)

18 COUNCILWOMAN BROWN: I received
19 clarity from the Chair, so I withdraw my
20 question.

21 MR. WELDON: Thank you,
22 Councilwoman.

23 COUNCILMAN GREEN: Any further
24 questions?

25 (No response.)

1 6/11/12 - FINANCE - BILL 120276, etc.

2 COUNCILMAN GREEN: Thank you
3 for your testimony.

4 We have Alex Friedman, Jeff
5 Hornstein and Derek Freref.

6 (Witnesses approached witness
7 table.)

8 COUNCILMAN GREEN: And Gene
9 Sterin.

10 MR. STERIN: Thank you.

11 COUNCILMAN GREEN: Mr. Sterin,
12 please state your name for the record,
13 proceed with your testimony. If you can
14 summarize it, that would be terrific.

15 MR. FRIEDMAN: Chairman Green,
16 members of City Council, this is Gene
17 Sterin. I'm Alex Friedman. We're the
18 medallion owners and the operators in the
19 City of Philadelphia. Matter of fact, we
20 have society of medallion owners that is
21 the largest and is over 1,000 medallion
22 owners.

23 We're here to testify in
24 support of this Bill 120489. We believe
25 that Philadelphia Parking Authority has

1 6/11/12 - FINANCE - BILL 120276, etc.
2 worked diligently under difficult
3 circumstances to provide a rational
4 regulatory environment for our industry.
5 It is important to those of us who are
6 committed to high-quality taxicab service
7 to have fair regulations enforced
8 consistently. The management of TLD has
9 been responsive to our needs and has been
10 responsive to our concern for many years.
11 The staff we deal with on a day-to-day
12 basis is helpful and knowledgeable. We
13 believe that though that TLD effort in
14 the industry has improved, the
15 environment in which we work needs some
16 additional support and especially the
17 concern to the safety of Philadelphia
18 citizens and the visitors.

19 Even though we have enforcement
20 of TLD working hard, they are lacking of
21 number of people to properly address the
22 issue of weekends and the after hours,
23 long night hours. We have many predators
24 there trying to infringe on this
25 territory, companies like Huber or

1 6/11/12 - FINANCE - BILL 120276, etc.
2 similar Internet operation that are
3 trying to operate in City of Philadelphia
4 illegally.

5 The issue is not even the issue
6 for our income. The issue is of safety
7 of citizens of Philadelphia as well as
8 the visitors of City of Philadelphia.

9 We also need help from TLD for
10 more expeditious processing of PennDOT
11 paperwork, change of vehicles, medallion
12 transfer and vehicle inspections.

13 COUNCILMAN GREEN: Sir, I'm
14 sorry. If I could ask you to contain
15 your testimony to the bill at hand,
16 whether you're in favor of it or opposed
17 to it. We have a lot of people today. I
18 would really appreciate that.

19 MR. FRIEDMAN: I'm hundred
20 percent in favor of the bill, especially
21 because it's concerning the safety of the
22 citizens of Philadelphia and visitors.

23 COUNCILMAN GREEN: Thank you.

24 Mr. Hornstein.

25 MR. HORNSTEIN: Thank you,

1 6/11/12 - FINANCE - BILL 120276, etc.
2 Chairman Green. My name is Jeff
3 Hornstein. I'm Executive Director of the
4 Greater Philadelphia Taxi Association, a
5 501(c)(6) trade association representing
6 the interest of medallion owners and
7 operators, dispatchers, taxi companies
8 and allied industries. GPhlTA formed
9 earlier this year to bring together
10 forward-thinking taxi operators who want
11 to see an industry become worthy of this
12 world-class city. We believe that the
13 Parking Authority's Taxi and Limousine
14 Division has generally done an excellent
15 job of moving the taxi industry forward.
16 Under the leadership of TLD Director Jim
17 Ney, Philadelphia became one of the first
18 major cities to mandate credit card and
19 GPS systems, for example, as he mentioned
20 during his testimony. Ridership is up,
21 demand is strong and GPhlTA members have
22 taken the first steps toward implementing
23 wheelchair-accessible taxi program. Our
24 members are also modernizing their fleets
25 to include fuel-efficient vehicles.

1 6/11/12 - FINANCE - BILL 120276, etc.
2 GPhlTA members have worked hand in hand
3 with PPA to implement real positive
4 change. In fact, next Monday, one of
5 GPhlTA's founding members will be
6 featured on the Parkway as part of the
7 City's celebration of the anniversary of
8 Greenworks. Nevertheless, there's a long
9 way to go.

10 Although most Philadelphians
11 probably think the Parking Authority has
12 too many enforcement officers, this is
13 certainly not the case in the Taxi and
14 Limousine side of their shop. The Taxi
15 and Limousine Division needs greater
16 enforcement capabilities. As such, we
17 strongly support Bill 120489.

18 From Old City and South Street
19 to 30th Street Station, the Airport and
20 the new Xfinity Live, from South Philly
21 to the Far Northeast, this is a big city
22 and there are 1,600 medallion cabs. The
23 TLD has only ten enforcement officers.
24 There is no possible way that even with
25 the best technology and the best

1 6/11/12 - FINANCE - BILL 120276, etc.
2 management team that they can keep tabs
3 on 1,600 medallion taxicabs, not to
4 mention dozens, if not hundreds, of
5 illegal and semi-legal operators.
6 Enforcement Director Bill Schmidt and his
7 team do an excellent job, but they are
8 simply shorthanded by a factor of at
9 least two.

10 Just to give a few recent
11 examples. A member of City Council
12 called me a few weeks ago to complain
13 that a cab driver at Xfinity refused to
14 take him to his home. We get reports on
15 a daily basis of drivers down at Xfinity
16 and the Airport and South Street turning
17 off their meters and attempting to charge
18 flat rates. It's the same story in Old
19 City, where Old City District has been
20 trying to improve traffic flow and set up
21 new taxi stands. It has been tough to
22 get some taxi operators to follow the
23 rules.

24 Without enforcement present,
25 some operators won't respect the rules,

1 6/11/12 - FINANCE - BILL 120276, etc.
2 and the public will be taken advantage
3 of. And since the taxis are often the
4 first and last experience that visitors
5 have in Philadelphia, we should be doing
6 our best to enforce the rules.

7 Perhaps our association's
8 biggest concern is the enforcement of the
9 territorial jurisdiction of so-called
10 partial rights operators. As a legacy,
11 the transfer of Philadelphia's taxicab
12 enforcement from the PUC to the PPA,
13 there are a number of cab companies that
14 have limited territorial rights to
15 operate in the City and in the
16 surrounding counties and are regulated by
17 both the PUC and the PPA depending on
18 where they are operating. They often
19 fall into gray regulatory territory to
20 begin with, and they constantly challenge
21 the regulatory's authority of the PPA.

22 The bottom line is, these
23 operators routinely flout the law by
24 doing street hail work outside of their
25 jurisdiction. I myself witnessed three

1 6/11/12 - FINANCE - BILL 120276, etc.
2 illegal street hails in the past three
3 days. They are literally stealing work
4 from hard-working, law-abiding
5 Philadelphia taxi drivers. Again,
6 without adequate enforcement, these
7 operators will continue to flout the law.

8 We at GPhlTA urge City Council
9 to give the TLD the resources it needs to
10 enforce the regulations. Philadelphians
11 and our hundreds of thousands of visitors
12 deserve a well-run, well-regulated taxi
13 industry.

14 Thank you.

15 COUNCILMAN GREEN: Thank you.

16 We have Derek Freref, Thelma
17 Benbow and Coleman Dobson here from the
18 Philadelphia Parks Alliance.

19 We're all very familiar with
20 the situation at the parks. If you could
21 summarize your testimony and state
22 whether you're in favor or opposed of
23 this bill, we'd appreciate it.

24 (Witnesses approached witness
25 table.)

1 6/11/12 - FINANCE - BILL 120276, etc.

2 MR. FREREF: Thank you,
3 Councilman. With me today is Coleman
4 Dobson from the Friends of Stinger Square
5 and Thelma Benbow, who is President of
6 the Christy Recreation Center Advisory
7 Council. And my name is Derek Freref.
8 I'm a Board member of the Philadelphia
9 Parks Alliance.

10 The Philadelphia Parks Alliance
11 wholeheartedly supports Bill No. 120489,
12 which will increase the surcharge on
13 parking violation tickets, generating \$2
14 million per year to be dedicated to the
15 Department of Parks and Recreation. This
16 surcharge will increase the Parks and
17 Recreation budget by an estimated 2
18 million. The monies will be used to
19 raise the floor of the PPR operating
20 budget. Funding is desperately needed,
21 and we applaud Councilman Squilla and the
22 other eight co-sponsors of the bill for
23 their leadership in finding additional
24 sources of revenue for our Parks and
25 Recreation that have been and remain

1 6/11/12 - FINANCE - BILL 120276, etc.
2 desperately underfunded after decades of
3 neglect.

4 Over the past four years, Parks
5 and Recreation has received 43 million
6 less than what was originally promised in
7 the Fiscal Year 2009 to 2013 Five Year
8 Plan. Today the Parks and Recreation
9 budget, if left unchanged, will
10 effectively be one of the lowest in
11 years, and yet parks and recreation
12 centers, ball fields and playgrounds are
13 at the very heart of a thriving city.
14 They are essential to our health and
15 safety, and cities that are serious about
16 reducing crime invest in parks and
17 recreation programs. Cities that want to
18 tackle obesity and diabetes invest in
19 maintaining parks and funding programs
20 for kids. Cities that have a vision for
21 safe, clean and green parks for every
22 citizen don't keep deferring maintenance
23 at neighborhood parks.

24 The bottom line is, we need to
25 invest more money in Parks and

1 6/11/12 - FINANCE - BILL 120276, etc.
2 Recreation. Now you as City Council have
3 an opportunity to begin to right the
4 wrongs and begin to reverse decades of
5 underfunding. Please support this bill
6 that will raise an estimated 2 million in
7 additional funding for Parks and
8 Recreation.

9 Both Coleman and Thelma have
10 very brief statements.

11 COUNCILMAN GREEN: Please state
12 your name for the record and proceed.

13 MS. BENBOW: I'm Thelma Benbow,
14 current President of the Christy Advisory
15 Council in Southwest Philadelphia at 55th
16 and Christian Streets, and I'd like to
17 say good afternoon to everyone.

18 I've been living in the
19 neighborhood for over 50 years. My son
20 has been going to Christy when it was
21 Sherwood, and he's in his 50's. All my
22 grandchildren and great-grandchildren go
23 to Christy. So I know quite a bit about
24 it. I've been there long enough to know
25 it.

1 6/11/12 - FINANCE - BILL 120276, etc.

2 We have hundreds of children
3 that come through that recreation center
4 weekly. We have art programs and cooking
5 classes. We have a kiln for ceramics,
6 which we can't use because that
7 particular room, the roof leaks, and when
8 that roof leaks, we can't use that room
9 at all. So that particular program is
10 shut down. We have other places where
11 the roof leaks through the electrical
12 outlets.

13 We need this funding, because
14 it's not something that we can do.

15 The good news, we have a gym.
16 We have a nice gym. It's been painted
17 and with volunteers. The bad news is,
18 there's a concrete floor. There's no air
19 conditioning. The doors are locked,
20 bolted locked, because we don't have the
21 proper doors to open them and let them
22 close as they should. So we're promoting
23 bad habits for our kids.

24 The Council year before last
25 raised enough money to buy an exhaust fan

1 6/11/12 - FINANCE - BILL 120276, etc.
2 to put in there to get air into that gym.
3 We need help big. Those Band-Aids that
4 have been going on for a couple years to
5 fix things, they don't stick anymore.

6 COUNCILMAN GREEN: Thank you
7 very much for your testimony.

8 MS. BENBOW: Thank you.

9 COUNCILMAN GREEN: Mr. Dobson.

10 MR. DOBSON: Good afternoon,
11 everyone. My name is Coleman Dobson.
12 I'm a member of the Friends of Stinger
13 Square. Our park is right in the heart
14 of Grays Ferry at 32nd and Reed.

15 Over the past 15 years, we have
16 worked and worked to reclaim and to
17 maintain our park. Packed in a one-block
18 area, we have a small pool, playground,
19 picnic area, gardens, horseshoe pits and
20 a building with bathrooms. The funding
21 we used to have to run the summer camp
22 and programs for kids and even a concert
23 that all the community came to has all
24 been cut. The park benches and picnic
25 tables are broken. Bathrooms are often

1 6/11/12 - FINANCE - BILL 120276, etc.
2 locked. There's a huge hole in the mat
3 right under the monkey bars. That is the
4 kind of hole that starts out small, but
5 ends up being a big price to you later
6 on.

7 The fact that the little kids,
8 big kids, families and seniors come every
9 day to use Stinger Square, even though
10 some things are broken and worn out,
11 shows you how important the park is to
12 our community. Stinger Square and other
13 parks and recreation centers like it are
14 where we need to put our tax dollars.

15 We support the surcharge and
16 other increases to the Parks and
17 Recreation budget. We hope you will keep
18 pressing to ensure that 8 million is
19 restored to Parks and Recreation.

20 Thank you very much.

21 COUNCILMAN GREEN: Thank you
22 all for your testimony. It's very much
23 appreciated. We know what kind of
24 situation our rec centers are in, and
25 what this bill would potentially do is

1 6/11/12 - FINANCE - BILL 120276, etc.
2 provide \$2 million to Parks and Rec, or
3 if the Administration is correct, it
4 would provide it to the General Fund, in
5 which case there's no definition about
6 where it would go unless we amend the
7 operating budget, which we still can do,
8 to increase the funding for Parks and
9 Recs by the 2 million that we're going to
10 collect as a result of the City's General
11 Fund receiving this revenue.

12 And so the big lobbying effort,
13 should this bill succeed and pass, is to
14 convince the Administration should they
15 have \$2 million in the Parks and Recs
16 Department, to actually spend it. So I
17 wish you great luck with that.

18 Any questions from the
19 Committee?

20 Councilmember Squilla.

21 COUNCILMAN SQUILLA: Yes. I've
22 been hearing some things since we
23 introduced this bill, the issue of adding
24 \$2 for Parks and Recs and \$2 for caps,
25 these additional charges on the parking

1 6/11/12 - FINANCE - BILL 120276, etc.
2 tickets. Do you feel that that would
3 apply an undue burden on the residents or
4 residents of your area to come up with
5 that money when you do get a ticket to be
6 able to pay that knowing that that money,
7 the extra \$2, will be going to either
8 taxicab enforcement or parks and
9 playgrounds?

10 MR. FREREF: From my
11 perspective, it's a fee only to people
12 who are already breaking the law because
13 they're getting a ticket, and at least we
14 know in this case that the fee is going
15 to a very good cause, which is supporting
16 our parks and recreation centers across
17 the City, and I wouldn't have a problem
18 paying it.

19 MS. BENBOW: I feel exactly the
20 same. If they did what they were
21 supposed to be doing, they wouldn't be
22 getting the ticket in the first place.

23 COUNCILMAN SQUILLA: Okay.

24 MR. DOBSON: The bottom line.
25 What else can you add to that one?

1 6/11/12 - FINANCE - BILL 120276, etc.

2 COUNCILMAN SQUILLA: Thank you.

3 COUNCILMAN GREEN: Thank you.

4 Councilmember Blackwell.

5 COUNCILWOMAN BLACKWELL: Thank
6 you.

7 I'd like to thank the folks
8 from Christy Rec Center, and
9 notwithstanding this bill, we do have
10 repairs. We do have in our budget for
11 that rec center work to be done, major
12 work to be done that you referenced here
13 today. So you can look for some help
14 either way.

15 MS. BENBOW: Thank you very
16 much.

17 COUNCILWOMAN BLACKWELL: Thank
18 you.

19 COUNCILMAN GREEN: Any further
20 questions?

21 (No response.)

22 COUNCILMAN GREEN: Seeing none,
23 we will move on to Bill No --

24 MR. FREREF: Thank you.

25 MR. DOBSON: Thank you.

1 6/11/12 - FINANCE - BILL 120276, etc.

2 COUNCILMAN GREEN: I'm sorry.

3 Councilmember Bass.

4 COUNCILWOMAN BASS: Thank you,

5 Mr. Chairman.

6 I do just want to make a brief
7 statement and I wanted to thank my
8 colleague, Councilman Squilla, for
9 developing this piece of legislation. I
10 think it's very important, and
11 particularly when we talk about
12 recreation centers, parks and recreation
13 centers, it's important that we all are
14 on board, and I know that we all are, and
15 that we also recognize that funding for
16 them is not optional. It's not something
17 that maybe we'll do it, maybe we won't do
18 it. This is something that's absolutely
19 necessary for our city. This is
20 something that if we want to grow our
21 city, we want to grow residents, we want
22 our young people to have safe and
23 productive places to go, then we need to
24 make sure we have adequate funding for
25 our parks and recreation.

1 6/11/12 - FINANCE - BILL 120276, etc.

2 So I just wanted to thank you,
3 Councilman, and thank you for coming
4 today.

5 MR. DOBSON: Thank you.

6 COUNCILMAN GREEN: Thank you
7 for your comments.

8 (Applause.)

9 COUNCILMAN GREEN: Anybody else
10 here to testify? If so, please state
11 your name for the record and proceed with
12 your testimony.

13 MR. COPELAND: Yes. Thank you,
14 Councilman. My name is Graham Copeland.
15 I'm the Executive Director of Old City
16 District. We're a business improvement
17 district responsible for managing the Old
18 City neighborhood, including clean and
19 safe programs. I have a very brief
20 testimony in support of Councilman
21 Squilla's Bill No. 120489, establishing a
22 surcharge to fund PPA's taxi enforcement
23 unit on weekends and evenings.

24 Councilman Squilla worked
25 closely with Old City District, PPA and

1 6/11/12 - FINANCE - BILL 120276, etc.
2 the Streets Department recently to
3 establish a new taxi zone on the 300
4 block of Market Street. Together, we
5 worked to establish this as a part of a
6 transportation management plan to
7 alleviate congestion on Old City's narrow
8 streets, which every weekend is filled
9 with late-night bar and restaurant
10 crowds. However, without PPA's ability
11 to enforce these taxi regulations, the
12 difficult conditions will persist.

13 Currently on the late-night
14 hours on weekends, cab-related issues
15 frequently occur, including illegal
16 U-turns on Market Street, backups in
17 traffic lanes during customer pickup and
18 drop-off, and in the worst case, patrons
19 fighting over taxis, and situations have
20 turned violent. We were horrified by the
21 recent incident with the homicide of
22 Kevin Kless, who was killed by a
23 senseless act following a taxi-related
24 incident in our neighborhood.

25 So with Council's passage of

1 6/11/12 - FINANCE - BILL 120276, etc.
2 this bill, we believe PPA's new staffing
3 will provide much-needed additional
4 enforcement, which will help us better
5 manage our commercial districts and
6 benefit neighboring communities
7 throughout Philadelphia.

8 Thank you for your
9 consideration.

10 COUNCILMAN GREEN: Thank you
11 for your testimony.

12 Seeing no questions, we will
13 move to Bill No. 120432 -- I'm sorry;
14 120416. Duane Bumb is here to testify on
15 behalf of the Commerce Department.

16 (Witness approached witness
17 table.)

18 COUNCILMAN GREEN: State your
19 name for the record and proceed with your
20 testimony.

21 MR. BUMB: Good afternoon,
22 Chairman Green and members of the
23 Committee. My name is Duane Bumb, Senior
24 Deputy Director of Commerce. I'm here
25 today on behalf of the Administration to

1 6/11/12 - FINANCE - BILL 120276, etc.
2 testify in support of Bill 120416, a bill
3 authorizing the City of Philadelphia to
4 apply to the Commonwealth of Pennsylvania
5 to extend the term of the Keystone
6 Opportunity Zone, the KOZ, designation
7 and benefits for 14 unoccupied parcels
8 located throughout the City and to
9 include an additional 18 unoccupied or
10 underutilized parcels in an expanded KOZ
11 program.

12 The Keystone Opportunity Zone
13 program was created in 1999 to
14 stimulate --

15 COUNCILMAN GREEN: Mr. Bumb, if
16 you could please summarize your testimony
17 without the history of KOZs and just
18 state for the record whether or not you
19 support the bill. We have your written
20 testimony we can submit.

21 MR. BUMB: That's right. So
22 we're supportive of it. I think maybe
23 the only thing else here to note is for
24 those properties that are privately
25 owned, we will be requiring a Payment in

1 6/11/12 - FINANCE - BILL 120276, etc.
2 Lieu of Taxes prior to our submitting the
3 application to the state to make sure
4 that there's no negative tax implications
5 to the School District or to the City's
6 General Fund.

7 COUNCILMAN GREEN: Thank you
8 very much for your testimony.

9 Any questions for this witness?
10 (No response.)

11 COUNCILMAN GREEN: Thank you.
12 We will proceed with Bill No.

13 120432, James Lanham from the City
14 Treasurer's Office to testify.

15 (Witnesses approached witness
16 table.)

17 MR. LANHAM: Good afternoon,
18 Chairman Green and members of the
19 Committee on Finance. I'm James Lanham,
20 Deputy City Treasurer for the City of
21 Philadelphia. I'm here to testify in
22 support of Bill No. 120432.

23 The bill will authorize the
24 Office of the City Treasurer, on behalf
25 of the City, to enter into an amendment

1 6/11/12 - FINANCE - BILL 120276, etc.
2 agreement with Wells Fargo Bank, N.A.,
3 formerly Wachovia Bank, N.A., pursuant to
4 which Wells Fargo shall continue to
5 provide payroll banking services to the
6 City. Bill No. 060387, as adopted by
7 City Council, required the City Treasurer
8 to conduct an RFP --

9 COUNCILMAN GREEN: Mr. Lanham,
10 we are familiar with what the law
11 requires. So if you could proceed to the
12 third full paragraph and take the
13 testimony from there, I'd appreciate it.

14 MR. LANHAM: Absolutely,
15 Councilman.

16 The Office of the City
17 Treasurer is currently developing a
18 full-scale RFP for its banking services
19 and has retained a banking consultant to
20 help continue to streamline services and
21 improve efficiency in the City's banking
22 relationships. The consultant will be
23 working extensively on the RFP. As part
24 of the RFP process, we want to ensure
25 that any transition of the payroll

1 6/11/12 - FINANCE - BILL 120276, etc.
2 accounts is seamless and does not
3 interrupt the ongoing payroll process for
4 City employees. A transition could take
5 up to one year, as exemplified by the
6 transition to another depository for the
7 pension account in 2009, which lasted a
8 full year and was considerably smaller
9 and less complex than the payroll
10 accounts.

11 The Office of the City
12 Treasurer is aware of the concerns of
13 citizens groups regarding the City's
14 banking relationships and has scheduled a
15 meeting directly with Fight for Philly to
16 explore and listen to their concerns. We
17 note that even with the RFP process, the
18 Office of the City Treasurer will also be
19 limited in its outreach to the City's
20 authorized depositories, of which not all
21 may possess the capabilities to handle
22 such a large and complex account as the
23 payroll.

24 This concludes my testimony.
25 I'm happy to answer any questions you may

1 6/11/12 - FINANCE - BILL 120276, etc.

2 have at this time.

3 COUNCILMAN GREEN: Thank you.

4 The specific question I would have for
5 you, and then I'll have other members
6 question, is, is having a depository like
7 this the roach motel? I mean, your
8 testimony seems to indicate once we have
9 this relationship, it's impossible or
10 very hard to leave it, and I'm wondering
11 what sort of procedures and processes
12 you're putting in place so that's not the
13 case in the future and we're not here
14 where we basically have -- what you've
15 basically testified to is, it would be
16 irresponsible of us to switch at this
17 moment because there's a whole big
18 process to do that and nobody is prepared
19 for it, yet here you are asking us to do
20 this bill --

21 (Applause.)

22 COUNCILMAN GREEN: -- once
23 again at the last minute, where there's
24 no time for an alternative. And so I
25 guess my question to you is, how do we

1 6/11/12 - FINANCE - BILL 120276, etc.
2 get out of this in the future? And if
3 you don't have an answer for me right
4 now, if you could please provide me with
5 a written response from the City
6 Treasurer in the future.

7 Councilman Goode.

8 COUNCILMAN GOODE: Just a
9 couple quick questions, very simple and
10 direct.

11 When will the RFP be done?

12 MR. LANHAM: The schedule
13 currently anticipates for that RFP to be
14 finished in August.

15 COUNCILMAN GOODE: The
16 schedule -- does that mean August?

17 MR. LANHAM: Yes; August of
18 2012.

19 COUNCILMAN GOODE: And by law
20 you cannot come back to Council to
21 approve a contract or to renew a contract
22 without an RFP being done; is that
23 correct?

24 MR. LANHAM: I believe that's
25 correct, yes.

1 6/11/12 - FINANCE - BILL 120276, etc.

2 COUNCILMAN GOODE: Thank you.

3 MR. LANHAM: I believe that's
4 correct, yes.

5 COUNCILMAN GREEN: Any further
6 questions?

7 (No response.)

8 COUNCILMAN GREEN: Also to
9 testify on this bill, we have Wayne
10 MacManiman, Anne Gemmell and Gina Apuzzo.

11 (Witnesses approached witness
12 table.)

13 (Applause.)

14 COUNCILMAN GREEN:
15 Mr. MacManiman, please state your name
16 for the record and proceed with your
17 testimony. Good afternoon.

18 MR. MacMANIMAN: Wayne
19 MacManiman, representing SEIU Local 32BJ.

20 Good afternoon, City
21 Councilmembers, ladies and gentlemen. My
22 name is Wayne MacManiman, Mid-Atlantic
23 District of SEIU Local 32BJ. I'm here
24 today on behalf of my members and our
25 community urging you to carefully

1 6/11/12 - FINANCE - BILL 120276, etc.
2 consider who our city chooses to do
3 business with with regards to our
4 opposition on the one-year renewal of
5 Bill 120432. As we all know, every
6 dollar is hard to come by nowadays in the
7 City. I recognize we need to have a
8 bank, but I call on you to do the right
9 thing and vote no for this bill.

10 For years, a payroll contract
11 renewal is a routine bill passing easily
12 through Council, but things are a lot
13 different now for Philadelphians and many
14 of my members than they were a year ago.
15 Business as usual is not working out for
16 too many of us. Philadelphia workers and
17 communities are seeing more inequality,
18 more layoffs, more injustice and a
19 bleaker future for Philadelphia and
20 countless other towns and cities across
21 America.

22 Wells Fargo may be reluctant to
23 share with you a few things. Wells Fargo
24 is America's biggest tax-dodger. Wells
25 Fargo put taxpayers on the hook for \$43

1 6/11/12 - FINANCE - BILL 120276, etc.
2 billion in bailout funds, made record
3 profits and paid negative federal income
4 tax over the last three years. While we
5 struggle to save our homes, our schools
6 and our jobs, Wells Fargo refuses to pay
7 its fair share.

8 In addition, Wells Fargo
9 engages in discriminatory and predatory
10 lending, targeting the most vulnerable
11 communities with payday schemes and
12 ghetto loans. From 2007 to 2009, Wells
13 Fargo was 188 percent more likely to put
14 African American and 117 percent more
15 likely to put Latino borrowers into
16 higher-cost subprime loan. Lawsuits have
17 been brought against Wells Fargo in
18 Baltimore, Illinois, Los Angeles and
19 elsewhere alleging these unfair
20 practices.

21 Wells Fargo has poured millions
22 of dollars into its lobbying operations
23 to fight common sense reforms that would
24 protect American consumers. Wells Fargo
25 spent over \$18 million in lobbying

1 6/11/12 - FINANCE - BILL 120276, etc.
2 expenses from 2008 to 2011. From 2008 to
3 2011, Wells Fargo focused its lobbying
4 against consumer-friendly bills on issues
5 like mortgage reform, foreclosure
6 prevention, anti-predatory lending laws,
7 overdraft fees and more.

8 Here in Philly during the
9 economic collapse of 2008, Wells Fargo
10 acquired Wachovia Bank, a bank with a
11 large presence in Philadelphia. One of
12 the advertising slogans it used to help
13 build its image in the City was, "Hello
14 Philly. We're here to help." The
15 business practices of the bank, however,
16 contradict this message. Swap deals are
17 a case in point. Swaps are working out
18 to be one of the most harmful banking
19 practices on our citizens, our
20 communities and our schools. The schools
21 alone lost \$90 million just cancelling
22 swaps. Over the life of the many swaps
23 which are still active, the City could
24 lose an additional \$240 million. The
25 City entered into a number of these swap

1 6/11/12 - FINANCE - BILL 120276, etc.
2 agreements with Wells Fargo and other
3 banks. We should ask them to renegotiate
4 these swaps before we consider giving
5 them more of our business.

6 In the meantime, we ask you to
7 vote no for the Wells Fargo renewal. We
8 hope you will work to secure a bank with
9 better business practices to conduct our
10 city's business with the best interest of
11 our citizens in mind.

12 Thank you very much.

13 (Applause.)

14 COUNCILMAN GREEN: Does anyone
15 else wish to testify?

16 MS. GEMMELL: Just briefly, my
17 name is Anne Gemmell. I'm the Political
18 Director at Fight for Philly. I also
19 wanted to thank all of you for all your
20 hard work. I know how long your days are
21 and I appreciate your time today.

22 Our organizers returned from
23 Wisconsin last week and got on the phones
24 to their community leaders in North
25 Philadelphia, Northeast Philadelphia,

1 6/11/12 - FINANCE - BILL 120276, etc.
2 South Philadelphia, Southwest
3 Philadelphia and West Philly to make --
4 (Applause.)

5 MS. GEMMELL: -- to make sure
6 that they were present to back up this
7 testimony here today.

8 Basically what I would like to
9 say is, I recognize that the City
10 Treasurer has worked with us. What
11 they've testified to is absolutely true.
12 We have an appointment set up and they
13 have talked about bundling a larger RFP
14 to streamline City financial services,
15 but I think, Councilman Green, you raised
16 an excellent point with the roach motel
17 question. How will we get out of
18 something that's become so big and
19 complex and cumbersome, and I think we're
20 seeing that as an excuse today, just as
21 you point out.

22 What I would recommend instead
23 is that instead of hiring just a single
24 banking consultant as the City Treasurer
25 says to get the RFP up, maybe they should

1 6/11/12 - FINANCE - BILL 120276, etc.
2 hire a few extra hands to have the RFP
3 extend the contract for a shorter term,
4 less than a year, three months or so, to
5 have the RFP up for a shorter term, and
6 then we can have the swaps hearings in
7 September, get to the bottom of some of
8 these swap practices and reevaluate a lot
9 of our banking relationships, not just
10 with the payroll contract but with a lot
11 of other things.

12 (Applause.)

13 MS. GEMMELL: Thank you.

14 COUNCILMAN GREEN: Thank you.

15 MS. APUZZO: I would also like
16 to testify.

17 COUNCILMAN GREEN: Please state
18 your name for the record.

19 MS. APUZZO: My name is Gina
20 Apuzzo.

21 COUNCILMAN GREEN: Please
22 proceed.

23 MS. APUZZO: Good morning. I'm
24 from Philadelphians Allied for a
25 Responsible Economy, a community

1 6/11/12 - FINANCE - BILL 120276, etc.
2 organization and Occupy working group
3 focused on bank accountability. I am
4 also here today as a teacher. I teach
5 ballet to students ages 6 to 17 in
6 Northeast Philadelphia. All of my
7 students attend public schools. I care
8 about the children and the children of
9 the City of Philadelphia, and I'm here
10 today to voice my discontent with Bill
11 No. 120432 and with Wells Fargo Bank and
12 their role in de-funding our school
13 system and engaging in racist, predatory
14 lending in our communities.

15 The two people to my right have
16 also testified on many things I was going
17 to say, focusing on the swap deals
18 negotiated with Wells Fargo that took \$72
19 million from our School District, in
20 addition \$90 million in cancelling fees.
21 I would also like to focus on a quote I
22 have from the Pennsylvania Humans
23 Relations Commission talking about the
24 racist, predatory lending that's
25 happening in Philadelphia because of

1 6/11/12 - FINANCE - BILL 120276, etc.
2 Wells Fargo's practices. These practices
3 include, quote, excessive fees,
4 excessively high interest rates not
5 justified by borrowers' credit
6 worthiness, requiring large pre-payment
7 penalties while deliberately misleading
8 borrowers about penalties, and I could go
9 on. These high-cost loans are
10 disproportionately provided in African
11 American neighborhoods to African
12 Americans.

13 One thing that was not
14 mentioned so far is that in Philadelphia,
15 there is a law to discourage these
16 practices from happening. According to
17 Section (d) of City Code 19-200, banks
18 that engage in predatory lending are not
19 allowed to be depositors and cannot do
20 business with the City.

21 (Applause.)

22 MS. APUZZO: So according to
23 this Code, it is illegal for a bank doing
24 business with the City to engage in
25 predatory lending.

1 6/11/12 - FINANCE - BILL 120276, etc.

2 It is obvious that Wells Fargo
3 is not living up to the business
4 standards put forth by our City
5 officials. We, therefore, cannot renew
6 the payroll contract with Wells Fargo.

7 We ask that you stand with us.
8 Please consider renewing our city's
9 payroll contract with Wells Fargo.

10 Thank you.

11 (Applause.)

12 COUNCILMAN GREEN:

13 Councilmember Goode.

14 COUNCILMAN GOODE: Thank you,
15 Mr. Chairman.

16 Let me preface my comments with
17 a couple of things. First is that I
18 thought I hated Wachovia until I got to
19 know Wells Fargo.

20 (Applause.)

21 COUNCILMAN GOODE: The second
22 is that -- and I don't say this to pat
23 myself on the back, but I am a national
24 award-winning legislator on this issue.
25 The City Councils within New York, Los

1 6/11/12 - FINANCE - BILL 120276, etc.
2 Angeles, San Diego and others consult
3 with me as they're crafting ordinances.
4 We have one of the best ordinances out
5 there. We amended it several times to
6 make it stronger and stronger.

7 A few things are true that we
8 can't get around, and so we have to play
9 by certain rules unless we go to change
10 those rules. And the first set of rules
11 are in the Home Rule Charter, which says
12 that City Council and only City Council
13 decides which institutions are authorized
14 as City depositories.

15 The second is that the City
16 Treasurer then decides which depositories
17 can receive that money and will receive
18 that money.

19 The next thing that is true is
20 that prior to laws being passed by City
21 Council, there was not a payroll deposits
22 contract. There was an agreement. There
23 was nothing transparent about it.
24 Essentially the City just decided to give
25 the business, and give the business based

1 6/11/12 - FINANCE - BILL 120276, etc.
2 upon actually the size of the
3 institution. When we questioned former
4 City Treasurers, they said that basically
5 the predecessors on this account got the
6 business simply because they were the
7 largest, since the City account was so
8 large and the banks were so large. So
9 Wells Fargo inherited this from Wachovia.
10 Wachovia inherited it from CoreStates.
11 CoreStates inherited it -- I left out
12 First Union. First Union inherited it
13 from CoreStates, so forth and so on,
14 dating back to, I believe it was,
15 Meridian or whoever had the account
16 first. I forget who had the account
17 first.

18 So the issue is real simple.
19 If we don't have an RFP, we cannot
20 legally award a contract. So we cannot
21 give the money some place else. And the
22 fact that we have forced this contract to
23 come to Council, that's the means of
24 transparency. The fact that we have
25 forced the contract to have to be

1 6/11/12 - FINANCE - BILL 120276, etc.
2 approved by Council and renewals to be
3 approved by Council is a standard that's
4 being set wherever it can be set across
5 the nation.

6 So I'm hopeful that Wells will
7 not win out in the RFP process, but I
8 won't get a vote in that process. What I
9 will get is a vote on whether to approve
10 the contract if they are awarded through
11 the new RFP process. As it stands right
12 now today, the truth of the matter is, if
13 we don't approve this contract, Wells
14 Fargo is going to keep the money anyway.
15 There's absolutely nothing we can do
16 about it. The process that we've set up,
17 the means that we're using is to force
18 the Administration to do an RFP and to
19 force that new contract to be brought to
20 City Council.

21 Thank you, Mr. Chairman.

22 COUNCILMAN GREEN: No
23 questions?

24 (No response.)

25 COUNCILMAN GREEN: No. Okay.

1 6/11/12 - FINANCE - BILL 120276, etc.
2 So I think it is important for everybody
3 here to recognize that a swap is an
4 insurance contract. It's an insurance
5 contract the City never, ever should have
6 entered into. Private corporations, when
7 they borrow money, don't enter into swaps
8 usually. We did. The School District
9 did.

10 However, a swap or the
11 refinancing related to a swap does not
12 take money out of the General Fund and
13 not make it available for school funding
14 with respect to the District or with
15 respect to the City. The cost of that
16 insurance contract is rolled over into
17 the next loan. So nobody has lost money
18 as a consequence, in a current year, as a
19 consequence of what a swap is.

20 Fundamentally, the City should
21 not be allowed, the School District
22 should not be allowed to enter into
23 insurance contracts. But all the swap is
24 is a bet essentially that the interest
25 rate is going to go higher and not lower

1 6/11/12 - FINANCE - BILL 120276, etc.
2 and, therefore, protects the borrowing
3 entity, whether it's the District or the
4 City, from the risk of higher rates.

5 In other words, somebody has
6 said, I believe rates are -- I'm
7 satisfied with rates where they are and
8 I'm willing to accept rates at this level
9 for the period of the swap. It's sort of
10 like locking in your home mortgage rate
11 prior to going ahead and borrowing the
12 money. That's what a swap is. I think
13 there's a huge misperception out there.

14 One thing I absolutely agree
15 with, we should not be entering into
16 swaps. We should not do it going
17 forward, and perhaps we can look at
18 legislation to prevent that in the
19 future.

20 Anybody else from the Committee
21 have any questions?

22 (No response.)

23 COUNCILMAN GREEN: Thank you
24 for your testimony.

25 We will proceed to Bill No.

1 6/11/12 - FINANCE - BILL 120276, etc.
2 120538.

3 (Witness approached witness
4 table.)

5 COUNCILMAN GREEN:

6 Ms. Biemiller, please proceed with your
7 testimony.

8 MS. BIEMILLER: Sure. Good
9 afternoon again, Chairman Green and
10 members of the Finance Committee. My
11 name is Suzanne Biemiller, First Deputy
12 Chief of Staff to the Mayor, and I'm here
13 today to present the Nutter
14 Administration's Fiscal Year 2013 Program
15 Statement and Budget for the Neighborhood
16 Transformation Initiative.

17 Do you want me to pause?

18 COUNCILMAN GREEN: Yeah.

19 Excuse me. If people could
20 please keep order. If you would like to
21 continue the conversation, please do so
22 in the hallway. Thank you.

23 Ms. Biemiller, please proceed.

24 MS. BIEMILLER: Sure. Over the
25 past year, the Administration has used

1 6/11/12 - FINANCE - BILL 120276, etc.
2 remaining NTI bond proceeds to
3 accommodate Basic Systems Repair and
4 Adaptive Modification requests and
5 support foreclosure prevention efforts.
6 All of these programs were paid for using
7 tax-exempt bonds, of which approximately
8 \$2.6 million remain to be spent. The
9 Administration proposes that these
10 remaining dollars continue to be
11 allocated as described in the previous
12 Program Statement and Budget; namely, for
13 demolition activities as directed by City
14 Councilmembers, retaining wall
15 reconstruction, settlement assistance and
16 land tracking systems.

17 Do you want me to just --
18 COUNCILMAN GREEN: Thank you,
19 Ms. Biemiller. We have your written
20 testimony. If you have anything you'd
21 like in particular to point out, we'd
22 appreciate it.

23 MS. BIEMILLER: No. That's
24 fine.

25 COUNCILMAN GREEN: Is there

1 6/11/12 - FINANCE - BILL 120276, etc.
2 anybody else here to testify on this
3 bill?

4 One person. Okay.

5 Any questions for
6 Ms. Biemiller?

7 (No response.)

8 COUNCILMAN GREEN: Seeing none,
9 please come state your name for the
10 record and proceed with your testimony.

11 (Witness approached witness
12 table.)

13 MR. SKAZIAK: Good afternoon,
14 Councilman Green and members of the
15 Finance Committee. My name is Chester
16 Skaziak and I'm here today to speak on
17 Resolution 120538. It is my opinion to
18 purchase 4700 Parkside Avenue with NTI
19 bond funds is an inappropriate act.

20 I profess to say that I respect
21 Councilman Jones, but on this issue, I
22 disagree.

23 I met Councilman Jones outside
24 before this meeting began. I want you to
25 know that, and I gave him a copy of this.

1 6/11/12 - FINANCE - BILL 120276, etc.

2 On March the 22nd, 2012,
3 Councilman Jones presented to Council
4 Resolution No. 120242. This resolution
5 was presented for the use of Neighborhood
6 Transformation Initiative bond funds to
7 purchase 4700 Parkside Avenue. This
8 resolution was adopted on March the 29th.
9 Where this resolution was conceived, I do
10 not know. From the language in the
11 document, it appears to have come through
12 the Mayor's Office. My intention here
13 today is not to point a finger at anyone.
14 I'm here to present the facts.

15 When I became aware of this
16 resolution, I sent e-mails on March the
17 27th, 2012 to three members of Council
18 and to Mr. Patrick Kerkstra, a reporter,
19 of my concerns as to the cost, which at
20 the time I thought was \$1,130,000.

21 Here is a timeline of this
22 property. The Philadelphia Authority for
23 Industrial Development, or PAID, had
24 obtained this property in 1980 from GTE
25 Sylvania. On January the 17th of 1997,

1 6/11/12 - FINANCE - BILL 120276, etc.
2 PAID sold this property to PIDC for
3 \$1,130,000. However, on the OPA records,
4 the owners are 4700 Parkside Associates,
5 I believe to be Discovery Charter
6 Schools.

7 Sometime after purchasing 4700
8 Parkside Avenue, PIDC handed over
9 possession to Discovery Charter Schools.
10 It appears Discovery Charter Schools then
11 acted as landlords and subleased it to
12 Teltek Sales Incorporated. They are in
13 the business of distributing electrical
14 supplies. What monetary gains were made
15 by Discovery Charter Schools are unknown.

16 On March the 6th, 2012, PIDC
17 Financing Corporation, a Pennsylvania
18 non-profit corporation, hereinafter
19 called the grantor of the one part, and
20 Discovery Charter Schools, Incorporated,
21 a Pennsylvania non-profit corporation,
22 hereinafter called the grantee of the
23 other part. I gave you an attachment of
24 this sale.

25 Discovery Charter School

1 6/11/12 - FINANCE - BILL 120276, etc.
2 purchased this property in the sum of
3 \$2,750,000. I do not understand why this
4 transaction ever took place.

5 Sixteen days later, on March
6 22nd, the Journal of the City Council of
7 Philadelphia communications, the
8 communication was read transmitting a
9 resolution authorizing the Philadelphia
10 Redevelopment Authority to use NTI bond
11 proceeds for the acquisition of 4700
12 Parkside Avenue located in the Fourth
13 Councilmanic District, under certain
14 terms and conditions, accompanied by an
15 explanatory letter from the Executive
16 Director of the Redevelopment Authority,
17 file No. 120246. Would this Council
18 provide me with a copy of this letter?

19 I also found the following
20 information in the Register of Deeds.
21 There was a satisfaction of mortgage on
22 3/26/12. The grantor was TD Bank
23 National Hudson United Bank and the
24 grantee was 4700 Parkside Associates, LP.
25 There is no record of 4700 Parkside

1 6/11/12 - FINANCE - BILL 120276, etc.
2 Associates transferring this property to
3 the Pennsylvania Industrial Development
4 Authority. And see the following.

5 Then on 4/19, there is a
6 satisfaction of mortgage. The grantor,
7 Pennsylvania Industrial Development
8 Authority, and the grantee was PIDC
9 Financing Corporation.

10 In closing, my question is, can
11 anyone here today explain the following
12 transactions to this property, which was
13 obtained in 1997 by PIDC for \$1,130,000,
14 PIDC would sell the same property to
15 Discovery Charter on March the 6th, 2012
16 for \$2,750,000.

17 Why on March 22nd this Council
18 was presented with Resolution 120242,
19 which is for purchasing back from
20 Discovery Charter Schools this same
21 property. From where I stand, it appears
22 that the RDA or PIDC will make this
23 purchase. Will they then hand this
24 property back over to Discovery Charter
25 Schools? It has always been my belief

1 6/11/12 - FINANCE - BILL 120276, etc.
2 that a charter school was to bear the
3 startup costs when they began.

4 This school is presently
5 located at 5070 Parkside Avenue. From
6 the outside, it appears clean and in a
7 safe environment. Why at a time when we
8 are closing schools and laying off school
9 employees this transaction and spending
10 of this NTI money is required?

11 What has this issue cost the
12 taxpayers of the City of Philadelphia,
13 when at a time we speak of AVI to
14 increase residential taxes?

15 Thank you for allowing me to
16 speak here today.

17 COUNCILMAN GREEN: Thank you
18 for your testimony.

19 Any questions for this witness?

20 (No response.)

21 COUNCILMAN GREEN: Seeing none,
22 anybody else here to testify on this or
23 any other bill?

24 (No response.)

25 COUNCILMAN GREEN: Seeing none,

1 6/11/12 - FINANCE - BILL 120276, etc.

2 we will adjourn the hearing.

3 General persons from the
4 Administration, if you could hold on one
5 second, Councilwoman Tasco has a
6 question.

7 COUNCILWOMAN TASCO: Is there
8 anyone here who could respond to the
9 questions raised by this gentleman around
10 this transaction on Parkside Avenue?

11 (Witness approached witness
12 table.)

13 MR. COVINGTON: Good afternoon,
14 Councilman Green, members of the Finance
15 Committee. My name is Ed Covington. I'm
16 the Executive Director of the
17 Philadelphia Redevelopment Authority.

18 I don't have all of the details
19 of that transaction, but essentially we
20 were asked through IART to provide GAAP
21 financing on an acquisition at the
22 address that the gentleman referred to,
23 and we provided that in the form of
24 taking back a note for, I believe it was,
25 around \$200,000. We are not -- there was

1 6/11/12 - FINANCE - BILL 120276, etc.
2 no condemnation involved. There is no
3 acquisition by the Redevelopment
4 Authority involved in the transaction.
5 We were simply utilizing NTI funds
6 through IART to assist in the
7 acquisition.

8 COUNCILWOMAN TASC0: It's not
9 my district. I just thought for the
10 record we ought to have an explanation.
11 He raised the issue, which raises my
12 curiosity as to this transaction.

13 MR. COVINGTON: This was a
14 transaction requested by Councilman
15 Jones's office to use the IART funds
16 allocated to his district in support of
17 this acquisition, and we responded
18 accordingly.

19 COUNCILMAN GREEN: And that
20 transaction is complete?

21 MR. COVINGTON: It has not
22 closed.

23 COUNCILMAN GREEN: Okay. Thank
24 you.

25 COUNCILWOMAN TASC0: Thank you.

1 6/11/12 - FINANCE - BILL 120276, etc.

2 COUNCILMAN GREEN: Thank you
3 for bringing this to our attention.
4 We'll take a look at it.

5 MR. SKAZIAK: Councilman Green?

6 COUNCILMAN GREEN: I'm sorry,
7 sir. You've had your testimony. I
8 appreciate it.

9 MR. SKAZIAK: Thank you.

10 COUNCILMAN GREEN: Thank you.

11 We will move from the hearing
12 into a public meeting, and we will -- are
13 there any amendments? I don't think
14 there are any amendments today? No.

15 Councilwoman Tasco, would you
16 please move Bill 120416. I think
17 everything today is being moved with a
18 suspension of the rules.

19 COUNCILWOMAN TASCO: Mr. Chair,
20 I move that Bill 120416 be reported out
21 of Committee with a favorable
22 recommendation and that the rules of
23 Council be suspended so this bill can be
24 heard at Council's next session.

25 (Duly seconded.)

1 6/11/12 - FINANCE - BILL 120276, etc.

2 COUNCILMAN GREEN: It's been
3 moved and seconded that we move the bill
4 just mentioned with a suspension.

5 All in favor?

6 (Aye.)

7 COUNCILMAN GREEN: Any opposed?

8 (No response.)

9 COUNCILMAN GREEN: Seeing none,
10 the ayes have it.

11 Councilmember Tasco, would you
12 please move 120432.

13 COUNCILWOMAN TASCO: Mr. Chair,
14 I move that Bill 120432 be reported out
15 of Committee with a favorable
16 recommendation and that a request for the
17 suspension of rules be held so that this
18 bill can be heard at Council's next
19 session.

20 (Duly seconded.)

21 COUNCILMAN GREEN: It has been
22 moved and seconded that the bill just
23 mentioned be moved with a suspension of
24 the rules.

25 All in favor?

1 6/11/12 - FINANCE - BILL 120276, etc.

2 (Aye.)

3 COUNCILMAN GREEN: Any opposed?

4 (No response.)

5 COUNCILMAN GREEN: Hearing

6 none, the ayes have it. The bill is

7 moved with a suspension.

8 Councilmember Tasco, would you

9 please move 120485.

10 COUNCILWOMAN TASCO:

11 Mr. Chairman, I move that Bill 120485 be

12 reported out of Committee with a

13 favorable recommendation and that a

14 request for the suspension of rules so

15 that this bill will be heard at Council's

16 next session.

17 (Duly seconded.)

18 COUNCILMAN GREEN: It's been

19 moved and seconded that the bill just

20 read be moved with a suspension.

21 All in favor?

22 (Aye.)

23 COUNCILMAN GREEN: Any opposed?

24 (No response.)

25 COUNCILMAN GREEN: Hearing

1 6/11/12 - FINANCE - BILL 120276, etc.
2 none, the bill is reported out of this
3 Committee with a favorable
4 recommendation.

5 120489.

6 COUNCILWOMAN TASC0: Mr. Chair,
7 I move that Bill 120489 be reported out
8 of this Committee with a favorable
9 recommendation and a request for the
10 suspension of the rules so this bill can
11 be heard at Council's next session.

12 (Duly seconded.)

13 COUNCILMAN GREEN: It's been
14 moved and seconded that the bill just
15 read be reported out of this Committee
16 with a suspension of the rules.

17 All in favor?

18 (Aye.)

19 COUNCILMAN GREEN: Any opposed?

20 (No response.)

21 COUNCILMAN GREEN: Hearing
22 none, the ayes have it. Bill 120489 is
23 reported out of this Committee with a
24 favorable recommendation.

25 120538.

1 6/11/12 - FINANCE - BILL 120276, etc.

2 THE CLERK: Mr. Chair, I move
3 that Bill 120538 be reported out of
4 Committee with a favorable recommendation
5 and a request for the suspension of the
6 rules so that this bill can be heard at
7 Council's next session.

8 (Duly seconded.)

9 COUNCILMAN GREEN: Thank you.
10 Let the record reflect that due to the
11 conflict previously mentioned, I will
12 excuse myself from this meeting and turn
13 it over to the Vice Chair, Councilmember
14 Tasco.

15 COUNCILWOMAN TASCO: Thank you.
16 The Chair recognizes Councilman
17 Greenlee to report out Bill 120329.

18 COUNCILMAN GREENLEE: Thank
19 you, Madam Chair. I move that Bill No.
20 120329 be reported out of this Committee
21 with a favorable recommendation and the
22 rules of Council be suspended to allow
23 for first reading at our next session of
24 Council.

25 (Duly seconded.)

1 6/11/12 - FINANCE - BILL 120276, etc.

2 COUNCILWOMAN TASC0: Thank you.

3 It has been moved and seconded that Bill
4 120329 be reported out of Committee with
5 a favorable recommendation and that the
6 Council rules be suspended so this bill
7 can be heard at Council's next session.

8 All in favor will say aye.

9 (Aye.)

10 COUNCILWOMAN TASC0: Is there
11 any opposition?

12 (No response.)

13 COUNCILWOMAN TASC0: There
14 being none, the motion is carried.

15 There being no further business
16 before this Committee, the Committee is
17 adjourned.

18 Thank you.

19 (Committee on Finance concluded
20 at 3:40 p.m.)

21 - - -

22

23

24

25

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

CERTIFICATE

I HEREBY CERTIFY that the
proceedings, evidence and objections are
contained fully and accurately in the
stenographic notes taken by me upon the
foregoing matter on June 11, 2012, and that
this is a true and correct transcript of same.

MICHELE L. MURPHY
RPR-Notary Public

(The foregoing certification of this
transcript does not apply to any reproduction
of the same by any means, unless under the
direct control and/or supervision of the
certifying reporter.)

A				
abide 16:9 33:18	Adaptive 86:4	Advisory 51:6	alternative 12:24	applaud 51:21
ability 12:21	add 12:10,22	53:14	68:24	Applause 61:8
17:22 32:13	17:11 22:13	advocacy 21:13	amend 57:6	68:21 70:13
62:10	33:8 34:7 58:25	advocates 20:14	amended 80:5	74:13 75:4
able 12:15 22:2,3	added 3:11 4:11	afford 32:10	amending 2:11,13	76:12 78:21
33:9 39:9 58:6	adding 34:15	African 72:14	3:7,23 4:7	79:11,20
absolutely 39:16	57:23	78:10,11	amendment 42:3	applicants 31:6
60:18 66:14	addition 25:10	afternoon 2:3	42:9,14,16	application 65:3
75:11 82:15	26:14 31:9 72:8	5:13,20,22	65:25	applied 37:9
84:14	77:20	11:25 12:3,4	amendments	apply 25:21 58:3
accept 18:14 84:8	additional 3:11	14:24 24:24	95:13,14	64:4 101:20
accident 30:20	4:11 9:10 14:16	41:13 53:17	America 71:21	appointment
accommodate	16:22 22:12	55:10 63:21	American 72:14	75:12
86:3	25:23 26:9	65:17 70:17,20	72:24 78:11	appreciate 11:2
accommodation	31:22 33:10	85:9 87:13	Americans 78:12	13:22 18:16
31:14	34:7,15 44:16	93:13	America's 71:24	38:12 45:18
accompanied	51:23 53:7	agent 28:25	amicable 13:25	50:23 66:13
90:14	57:25 63:3 64:9	ages 77:5	amount 35:12	74:21 86:22
accomplish 24:22	73:24	ago 9:13 48:12	and/or 101:22	95:8
accomplished	Additionally	71:14	Angeles 72:18	appreciated
37:4	33:25 37:12	agree 37:14 40:7	80:2	26:13 56:23
account 13:3 67:7	address 18:4	84:14	Anne 70:10 74:17	approach 14:19
67:22 81:5,7,15	28:15 32:24	agreement 3:18	anniversary 47:7	41:6
81:16	33:11 34:16	22:14 66:2	Annual 4:15	approached 5:18
accountability	44:21 93:22	80:22	annually 33:8	11:22 14:22
77:3	adequate 50:6	agreements 74:2	answer 10:6,13	24:17 28:11
accounts 67:2,10	60:24	agrees 12:17	13:7 28:4 67:25	36:7 43:6 50:24
accurately 101:5	adjourn 93:2	ahead 84:11	69:3	63:16 65:15
acknowledging	adjourned 100:17	air 54:18 55:2	anticipate 8:7	70:11 85:3
3:3	Adjudication 4:9	Airport 47:19	anticipated 9:11	87:11 93:11
acquired 73:10	adjustments 6:25	48:16	32:18	appropriate
acquisition 90:11	7:3	Alex 43:4,17	anticipates 69:13	16:15 37:23
93:21 94:3,7,17	Administration	alleging 72:19	anti-predatory	appropriations
act 8:7 28:23	16:3 25:9 27:24	alleviate 62:7	73:6	26:23
30:13 36:14,19	35:20 57:3,14	Alliance 50:18	anxious 33:22	approval 6:17
37:3,12 62:23	63:25 82:18	51:9,10	anybody 19:3	approve 69:21
87:19	85:25 86:9 93:4	allied 46:8 76:24	22:21 36:5 61:9	82:9,13
acted 89:11	Administration's	allocated 25:16	84:20 87:2	approved 35:19
acting 6:4 33:23	85:14	25:20 86:11	92:22	82:2,3
action 6:12 15:7	administrative	94:16	anymore 55:5	approving 2:21
29:3	4:9 26:2	allocation 36:20	anyway 82:14	4:15
active 73:23	adopted 66:6 88:8	allow 99:22	apologize 17:7	approximately
activities 7:10,16	advances 31:20	allowed 78:19	24:13	86:7
8:11 9:25 27:12	advantage 49:2	83:21,22	appear 33:13	April 6:13
34:16 86:13	advertising 73:12	allowing 13:5	appears 88:11	Apuzzo 70:10
actual 9:3,15	advised 25:11,17	30:21 92:15	89:10 91:21	76:15,19,20,23
	26:18,25 27:16	alterations 37:15	92:6	78:22

area 3:10 15:25 55:18,19 58:4 areas 34:2 41:5 art 54:4 asked 93:20 asking 68:19 aspects 29:20 Assembly 37:5 assessments 32:19 33:3 34:19 assigned 32:16 assist 94:6 assistance 30:15 86:15 assisting 30:19 Associates 89:4 90:24 91:2 association 15:2 46:4,5 association's 49:7 assumed 29:16 assuming 41:21 assure 35:10 attached 6:10 attachment 89:23 attempting 20:9 48:17 attend 77:7 attention 95:3 August 69:14,16 69:17 authority 26:2 27:4 28:20,24 29:16 35:2 36:16 37:14 38:14 40:20 43:25 47:11 49:21 88:22 90:10,16 91:4,8 93:17 94:4 Authority's 31:10 36:11 46:13 authorize 65:23 authorized 30:12 37:20 67:20 80:13	authorizing 3:17 64:3 90:9 automatically 30:22 available 10:13 83:13 Avenue 87:18 88:7 89:8 90:12 92:5 93:10 AVI 92:13 award 81:20 awarded 82:10 award-winning 79:24 aware 12:19 17:17 20:3 25:8 42:2 67:12 88:15 aye 96:6 97:2,22 98:18 100:8,9 ayes 96:10 97:6 98:22 B B 1:15 back 39:23 69:20 75:6 79:23 81:14 91:19,24 93:24 backups 62:16 bad 13:9 20:2 54:17,23 bailout 72:2 ball 52:12 ballet 77:5 Baltimore 72:18 Band-Aids 55:3 bank 3:19 66:2,3 71:8 73:10,10 73:15 74:8 77:3 77:11 78:23 90:22,23 banking 3:20 66:5 66:18,19,21 67:14 73:18 75:24 76:9 banks 74:3 78:17	81:8 bar 62:9 bars 56:3 based 26:6,22 32:21 41:23 80:25 basic 33:3 86:3 basically 22:14 26:11 68:14,15 75:8 81:4 basis 7:4 44:12 48:15 Bass 1:10 60:3,4 bathrooms 55:20 55:25 bear 92:2 began 87:24 92:3 beginning 20:19 33:5 behalf 3:17 6:9 28:21 63:15,25 65:24 70:24 belief 91:25 believe 38:15 39:11 40:20 43:24 44:13 46:12 63:2 69:24 70:3 81:14 84:6 89:5 93:24 Benbow 50:17 51:5 53:13,13 55:8 58:19 59:15 benches 55:24 benefit 63:6 benefits 3:13 64:7 best 47:25,25 49:6 74:10 80:4 bet 83:24 better 63:4 74:9 Biemiller 24:12 24:23 25:2 28:9 35:17,23 37:24 85:6,8,11,23,24 86:19,23 87:6 big 18:12 47:21	55:3 56:5,8 57:12 68:17 75:18 biggest 33:14 49:8 71:24 bill 1:10 2:10,20 3:1,6,16,22 4:1 4:6 5:1,4,8,9,15 6:1,18 7:1 8:1 9:1 10:1 11:1,21 12:1,9,10,18,25 13:1,9,11,13 14:1,16 15:1,9 16:1 17:1 18:1,2 18:13,18 19:1 20:1,18 21:1,16 22:1,22 23:1 24:1,10,11 25:1 25:4,7,10,12,22 26:1,13,14 27:1 27:2,18,20,20 27:25 28:1,21 29:1 30:1 31:1 32:1 33:1,7 34:1 34:24 35:1 36:1 36:22 37:1,18 38:1 39:1 40:1 40:13 41:1,23 42:1,13 43:1,24 44:1 45:1,15,20 46:1 47:1,17 48:1,6 49:1 50:1 50:23 51:1,11 51:22 52:1 53:1 53:5 54:1 55:1 56:1,25 57:1,13 57:23 58:1 59:1 59:9,23 60:1 61:1,21 62:1 63:1,2,13 64:1,2 64:2,19 65:1,12 65:22,23 66:1,6 67:1 68:1,20 69:1 70:1,9 71:1 71:5,9,11 72:1 73:1 74:1 75:1 76:1 77:1,10	78:1 79:1 80:1 81:1 82:1 83:1 84:1,25 85:1 86:1 87:1,3 88:1 89:1 90:1 91:1 92:1,23 93:1 94:1 95:1,16,20 95:23 96:1,3,14 96:18,22 97:1,6 97:11,15,19 98:1,2,7,10,14 98:22 99:1,3,6 99:17,19 100:1 100:3,6 billing 17:12,23 billion 72:2 bills 1:16 2:9 4:4 5:3 11:17,19 12:11,12,22 13:16,16 17:25 18:2,10,20,23 21:24 22:2 73:4 bit 17:19 53:23 Blackwell 1:11 59:4,5,17 blanket 38:4 bleaker 71:19 block 62:4 BLONDELL 1:14 board 15:5 24:3 51:8 60:14 BOBBY 1:12 body 37:22 bolted 54:20 bond 4:18 8:3 86:2 87:19 88:6 90:10 bonds 86:7 borrow 83:7 borrowers 72:15 78:5,8 borrowing 84:2 84:11 bottom 49:22 52:24 58:24 76:7
--	---	--	---	--

breaking 58:12 brief 6:22 19:10 21:9 53:10 60:6 61:19 briefly 6:21 74:16 bring 46:9 bringing 95:3 broken 55:25 56:10 broker 29:23 brought 72:17 82:19 Brown 1:14 2:8 41:11,12,20 42:6,12,18 budget 2:22 4:16 6:16 7:2,5,14 8:16,18 19:11 26:24 33:4,8 39:15 51:17,20 52:9 56:17 57:7 59:10 85:15 86:12 budgets 3:4 8:19 build 10:3 73:13 building 7:17,18 7:19 55:20 Bumb 63:14,21 63:23 64:15,21 bundling 75:13 burden 16:8 32:6 58:3 business 7:21 8:5 8:15 11:2 20:10 33:17,24 34:6 61:16 71:3,15 73:15 74:5,9,10 78:20,24 79:3 80:25,25 81:6 89:13 100:15 businesses 33:15 buttons 30:15 buy 54:25 C cab 39:22 40:7 48:13 49:13	cabbies 39:23 cabs 47:22 cab-related 62:14 call 5:13 7:17 11:14 71:8 called 48:12 89:19 89:22 camp 55:21 campaigns 13:2 cancelling 73:21 77:20 cap 26:6,8,10 capabilities 47:16 67:21 capital 2:21,23 3:4 6:16,25 8:2 8:19 9:14 capitalize 32:13 capped 26:5 caps 57:24 card 30:17 46:18 care 77:7 carefully 70:25 carried 100:14 case 7:21 31:21 47:13 57:5 58:14 62:18 68:13 73:17 catch 40:16 catty-corner 7:19 caught 33:20 cause 58:15 celebration 47:7 center 7:15 31:18 34:3 51:6 54:3 59:8,11 centers 34:5 52:12 56:13,24 58:16 60:12,13 ceramics 54:5 certain 2:18 3:2 3:12,14,14,21 4:4,5,12 34:19 80:9 90:13 certainly 23:3 47:13 certificate 22:7	101:2 certification 30:25 31:7,15 101:19 CERTIFY 101:3 certifying 101:23 cetera 10:3 chair 1:10 5:14,23 42:19 95:19 96:13 98:6 99:2 99:13,16,19 Chairman 12:4 14:25 15:9,21 18:18 19:5,8 21:4,8 24:24 28:16 36:9 43:15 46:2 60:5 63:22 65:18 79:15 82:21 85:9 97:11 challenge 49:20 chance 33:20 change 45:11 47:4 80:9 Chapter 3:7 4:7 charge 48:17 charged 15:19 27:11 charges 2:15,18 8:21 57:25 charter 80:11 89:5,9,10,15,20 89:25 91:15,20 91:24 92:2 checks 34:10 Chester 87:15 Chief 6:4 25:3 85:12 children 54:2 77:8,8 chooses 71:2 choosing 39:24 Christian 53:16 Christine 14:18 22:18 Christy 51:6 53:14,20,23	59:8 CINDY 1:10 circulated 42:4,10 circumstances 44:3 citations 39:6 cities 46:18 52:15 52:17,20 71:20 citizen 52:22 citizens 29:9 40:5 44:18 45:7,22 67:13 73:19 74:11 city 1:2,6 3:17,18 3:20 4:4 6:15 12:7,15 14:4 15:14,24 16:2 16:22,24 17:4 18:5 19:20 20:16 21:14 25:16,24 26:5 29:2,5 31:3,18 35:4,22 37:13 39:10,14,20 40:5,23 43:16 43:19 45:3,8 46:12 47:18,21 48:11,19,19 49:15 50:8 52:13 53:2 58:17 60:19,21 61:15,18,25 64:3,8 65:13,20 65:20,24,25 66:6,7,7,16 67:4 67:11,18 69:5 70:20 71:2,7 73:13,23,25 75:9,14,24 77:9 78:17,20,24 79:4,25 80:12 80:12,14,15,20 80:24 81:4,7 82:20 83:5,15 83:20 84:4 86:13 90:6 92:12	city's 9:24 38:20 41:16 47:7 57:10 62:7 65:5 66:21 67:13,19 74:10 79:8 claim 16:24 clarity 42:19 classes 54:5 clean 52:21 61:18 92:6 Clerk 2:8,10 4:23 11:14 99:2 close 54:22 closed 94:22 closely 61:25 closing 23:23 91:10 92:8 Code 2:12 3:24 4:8 78:17,23 Coleman 50:17 51:3 53:9 55:11 collaboration 20:24 collapse 73:9 colleague 60:8 collect 12:15 15:24 57:10 collected 39:15 collecting 16:4 collection 39:4,5 Collections 3:25 come 31:20 54:3 56:8 58:4 69:20 71:6 81:23 87:9 88:11 coming 15:6 61:3 comments 10:10 11:8 13:18 61:7 79:16 Commerce 63:15 63:24 commercial 63:5 Commission 5:16 6:2,10,13,23 9:22 77:23 Commissioner 5:5,7 12:2,7
--	---	--	--	---

13:10 14:11 committed 44:6 Committee 1:3 2:4 4:22 5:24 6:7 10:16 12:4,5 14:13 19:9 21:5 24:25 28:17 34:24 57:19 63:23 65:19 84:20 85:10 87:15 93:15 95:21 96:15 97:12 98:3,8,15 98:23 99:4,20 100:4,16,16,19 common 72:23 commonly 37:9 Commonwealth 36:15 64:4 communicating 16:20 communication 90:8 communications 29:23 90:7 communities 63:6 71:17 72:11 73:20 77:14 community 33:15 55:23 56:12 70:25 74:24 76:25 companies 8:12 31:11 44:25 46:7 49:13 company 11:5 compared 9:19 compartment 30:16 competently 15:17 complain 48:12 complaints 29:8 29:10 complete 94:20 completely 38:5 complex 32:4	67:9,22 75:19 compliance 12:20 21:22 comply 22:4 30:8 38:16 comprehensive 29:19 conceived 88:9 concern 13:12 23:4 44:10,17 49:8 concerning 21:3 29:9 45:21 concerns 25:9 67:12,16 88:19 concert 55:22 concluded 100:19 concludes 28:2 67:24 concrete 54:18 condemnation 94:2 conditioning 54:19 conditions 2:19 3:2,15,21 4:5,13 37:15 62:12 90:14 conduct 66:8 74:9 conflict 4:20 99:11 congestion 62:7 connection 2:25 27:9,12 consequence 83:18,19 consider 71:2 74:4 79:8 considerably 67:8 consideration 63:9 consistently 44:8 constantly 49:20 constraints 3:2 construction 9:11 consult 80:2 consultant 66:19	66:22 75:24 consumers 72:24 consumer-frien... 73:4 contain 18:13 45:14 contained 101:5 contains 37:12 context 42:2 continue 9:23 10:3 13:24 14:5 14:6 20:24 50:7 66:4,20 85:21 86:10 contract 8:23 69:21,21 71:10 76:3,10 79:6,9 80:22 81:20,22 81:25 82:10,13 82:19 83:4,5,16 contracts 83:23 contradict 73:16 control 18:22 101:22 Convention 34:3 conversation 85:21 conversations 13:24 convince 57:14 Copeland 61:13 61:14 copy 87:25 90:18 Core 41:23 CoreStates 81:10 81:11,13 corporation 89:17,18,21 91:9 corporations 83:6 correct 39:6 41:18 57:3 69:23,25 70:4 101:8 corrupt 29:12 cost 4:11 13:3	16:7,22 27:8 31:21 83:15 88:19 92:11 costs 8:20 92:3 Council 1:2 6:15 6:20 12:23 13:19 16:2 18:24 19:11 20:16 26:12,23 31:14 33:7 35:18 43:16 48:11 50:8 51:7 53:2,15 54:24 66:7 69:20 71:12 80:12,12 80:21 81:23 82:2,3,20 88:3 88:17 90:6,17 91:17 95:23 99:22,24 100:6 Councilman 1:10 1:11,12,12,13 1:13,14 2:2 4:19 5:8 11:16 13:20 13:21 14:10,15 15:3 16:16,17 17:7,8 18:11 19:2 20:21 21:6 21:16,17 22:17 22:20,24 24:6 24:11,19 28:5 28:13 35:14,16 36:3,10 38:11 38:24 39:3,8,13 39:17 41:8,10 41:14,24 42:8 42:15,23 43:2,8 43:11 45:13,23 50:15 51:3,21 53:11 55:6,9 56:21 57:21 58:23 59:2,3,19 59:22 60:2,8 61:3,6,9,14,20 61:24 63:10,18 64:15 65:7,11 66:9,15 68:3,22	69:7,8,15,19 70:2,5,8,14 74:14 75:15 76:14,17,21 79:12,14,21 82:22,25 84:23 85:5,18 86:18 86:25 87:8,14 87:21,23 88:3 92:17,21,25 93:14 94:14,19 94:23 95:2,5,6 95:10 96:2,7,9 96:21 97:3,5,18 97:23,25 98:13 98:19,21 99:9 99:16,18 Councilmanic 90:13 Councilmember 35:15 39:2 41:11 57:20 59:4 60:3 79:13 96:11 97:8 99:13 Councilmembers 2:6 36:24 70:21 86:14 Councils 79:25 Councilwoman 1:10,11,14,15 4:22 5:11,12,21 10:8,15,18 11:7 11:10,13,18,24 12:3 13:8,17,22 14:9 22:24 23:2 23:25 24:4 41:12,19,20 42:6,12,18,22 59:5,17 60:4 93:5,7 94:8,25 95:15,19 96:13 97:10 98:6 99:15 100:2,10 100:13 Council's 27:4 62:25 95:24
---	---	--	--	---

96:18 97:15 98:11 99:7 100:7 counsel 14:25 36:12 38:13 counties 49:16 countless 71:20 couple 55:4 69:9 79:17 course 9:19 cover 32:17 33:3 covered 38:7 Covington 93:13 93:15 94:13,21 co-sponsors 51:22 crafting 80:3 created 64:13 credible 33:19 credit 30:17 46:18 78:5 crime 52:16 criminal 30:20 31:5 34:10 crowds 62:10 cumbersome 75:19 curiosity 94:12 current 53:14 83:18 currently 62:13 66:17 69:13 CURTIS 1:13 customer 31:2 62:17 cut 55:24 D d 78:17 daily 48:15 Darrell 14:17,25 Data 7:15 dating 81:14 day 17:6 56:9 days 50:3 74:20 90:5 day-to-day 44:11 DBE 9:3 10:3,24	deal 44:11 dealing 14:2 19:11 deals 73:16 77:17 decades 52:2 53:4 decided 80:24 decides 80:13,16 dedicated 26:20 27:7 38:22 51:14 dedication 26:25 deed 23:10,10 Deeds 90:20 deemed 27:21 deferring 52:22 deficit 32:8 definition 57:5 deliberately 78:7 delivering 35:8 demand 46:21 demolition 86:13 Dennis 1:13 36:10 Department 13:25 14:7 17:21,24 18:22 25:11,17 26:17 26:24 27:16 36:2,4 38:2 41:17 51:15 57:16 62:2 63:15 departments 15:19 depending 49:17 depositories 67:20 80:14,16 depositors 78:19 depository 67:6 68:6 deposits 80:21 deprive 15:14 deprives 15:16 Deputy 25:2 63:24 65:20 85:11 Derek 43:5 50:16 51:7	described 86:11 deserve 35:4 50:12 designating 28:23 designation 64:6 desperately 51:20 52:2 detailed 34:9 details 93:18 detectors 19:23 determine 8:24 12:24 developing 60:9 66:17 Development 3:9 3:10 88:23 91:3 91:7 de-funding 77:12 diabetes 52:18 Diego 80:2 difference 37:6 different 37:11 71:13 difficult 44:2 62:12 diligently 44:2 direct 69:10 101:22 directed 7:11 86:13 directly 40:14 67:15 Director 5:25 21:11 28:18 46:3,16 48:6 61:15 63:24 74:18 90:16 93:16 disabilities 31:4 disadvantaged 8:15 disagree 87:22 discontent 77:10 discourage 78:15 Discovery 89:5,9 89:10,15,20,25 91:15,20,24	discriminatory 72:9 discuss 5:14 dispatch 29:23 dispatchers 34:12 46:7 disproportionat... 78:10 distinction 37:21 distributing 89:13 distribution 7:12 8:9 district 3:9 25:24 26:11 35:25 48:19 61:16,17 61:25 65:5 70:23 77:19 83:8,14,21 84:3 90:13 94:9,16 districts 63:5 dividends 35:11 division 28:19 30:7,21 40:19 46:14 47:15 Dobson 50:17 51:4 55:9,10,11 58:24 59:25 61:5 document 88:11 doing 13:15 49:5 49:24 58:21 78:23 dollar 71:6 dollars 7:7,9 19:21 41:17 56:14 72:22 86:10 doors 54:19,21 Douglas 5:16 6:3 downward 7:3 dozens 48:4 driver 30:24 31:15 48:13 drivers 29:11,25 30:16,22 31:12 31:16 33:22	48:15 50:5 driving 31:5 34:9 drop-off 62:18 DSIC 8:8 Duane 63:14,23 due 4:20 32:14 99:10 Duly 95:25 96:20 97:17 98:12 99:8,25 duty 41:21 E earlier 8:6 17:6,9 46:9 easily 71:11 economic 3:8 9:24 73:9 Economy 76:25 Ed 93:15 educate 20:11,16 effectively 52:10 efficiency 66:21 effort 11:3 44:13 57:12 efforts 10:23 86:5 eight 7:8 9:2 51:22 either 58:7 59:14 elected 21:2 electrical 54:11 89:13 emergency 30:15 emphasizes 31:2 employee 18:9 employees 33:18 67:4 92:9 enable 34:22 enactment 29:6 encourage 10:24 ended 32:7 ends 56:5 enforce 20:16 49:6 50:10 62:11 enforceable 25:22 27:21
--	--	---	---	--

enforced 44:7	17:13 18:3	e-mails 88:16	Ferry 55:14	financing 89:17
enforcement 27:8	estimated 51:17		fields 52:12	91:9 93:21
27:9 31:18 32:3	53:6	F	fight 67:15 72:23	finding 51:23
33:10 39:18	et 10:2	facilities 26:17	74:18	fine 25:20 37:7
40:4,8,21 44:19	evaluated 31:6	27:3	fighting 62:19	86:24
47:12,16,23	evenings 61:23	facility 30:8	figure 38:19,20	finger 88:13
48:6,24 49:8,12	everybody 42:2,4	fact 17:5 43:19	file 90:17	finished 69:14
50:6 58:8 61:22	83:2	47:4 56:7 81:22	filed 23:10	firm 4:21
63:4	evidence 101:4	81:24	filled 62:8	first 5:4,14 6:19
engage 78:18,24	exactly 58:19	factor 48:8	finally 9:21 34:18	25:2 46:17,22
engages 72:9	example 46:19	facts 88:14	Finance 1:3 2:4	49:4 58:22
engaging 77:13	examples 48:11	failing 16:7	3:1,24 4:1 5:1	79:17 80:10
enhanced 10:2	exceeds 27:3	failure 15:10,24	6:1 7:1 8:1 9:1	81:12,12,16,17
ensure 12:20	excellent 46:14	fair 44:7 72:7	10:1 11:1 12:1,5	85:11 99:23
15:18 30:8	48:7 75:16	fall 49:19	13:1 14:1 15:1	fiscal 2:21 3:4
33:22 34:14	excessive 78:3	familiar 50:19	16:1 17:1 18:1	4:18 6:16 8:25
56:18 66:24	excessively 78:4	66:10	19:1 20:1 21:1	9:2,6,9,12 32:7
enter 3:18 65:25	excuse 75:20	families 56:8	22:1 23:1 24:1	33:5 52:7 85:14
83:7,22	85:19 99:12	fan 54:25	25:1 26:1 27:1	fit 31:12
entered 73:25	Executive 5:25	far 47:21 78:14	28:1 29:1 30:1	Five 52:7
83:6	21:11 46:3	Fargo 3:19 66:2,4	31:1 32:1 33:1	fix 55:5
entering 84:15	61:15 90:15	71:22,23,25	34:1 35:1 36:1	flat 48:18
enterprise 8:15	93:16	72:6,8,13,17,21	37:1 38:1 39:1	fleets 46:24
enterprises 9:3	exemplified 67:5	72:24 73:3,9	40:1 41:1 42:1	floor 51:19 54:18
entertainment	exhaust 54:25	74:2,7 77:11,18	43:1 44:1 45:1	flout 49:23 50:7
32:4 34:2	expanded 64:10	79:2,6,9,19 81:9	46:1 47:1 48:1	flow 17:3 48:20
entirety 25:14	expected 13:4	82:14	49:1 50:1 51:1	focus 77:21
entitled 2:12 3:7	expeditious 45:10	Fargo's 78:2	52:1 53:1 54:1	focused 73:3 77:3
3:24 4:8 16:5	expended 31:23	favor 7:22 45:16	55:1 56:1 57:1	focusing 77:17
entity 84:3	expenditure 4:16	45:20 50:22	58:1 59:1 60:1	folks 59:7
environment 44:4	expenditures 2:22	96:5,25 97:21	61:1 62:1 63:1	follow 48:22
44:15 92:7	expenses 26:2	98:17 100:8	64:1 65:1,19	following 29:18
equipment 30:17	32:18 33:4 73:2	favorable 95:21	66:1 67:1 68:1	62:23 90:19
34:22	expensive 40:25	96:15 97:13	69:1 70:1 71:1	91:4,11
errant 30:22	experience 35:6	98:3,8,24 99:4	72:1 73:1 74:1	followup 41:14
especially 21:22	49:4	99:21 100:5	75:1 76:1 77:1	force 82:17,19
32:5 42:4 44:16	explain 41:25	featured 47:6	78:1 79:1 80:1	forced 33:2 81:22
45:20	91:11	features 30:13	81:1 82:1 83:1	81:25
essential 35:9	explanation 94:10	federal 72:3	84:1 85:1,10	Forecast 3:3
52:14	explanatory	fee 4:11 37:7	86:1 87:1,15	foreclosure 73:5
essentially 80:24	90:15	58:11,14	88:1 89:1 90:1	86:5
83:24 93:19	explore 67:16	feel 58:2,19	91:1 92:1 93:1	foregoing 101:7
establish 62:3,5	extend 64:5 76:3	fees 15:17 16:4	93:14 94:1 95:1	101:19
Established 29:19	extensions 3:13	17:3 23:7 27:11	96:1 97:1 98:1	foreseeable 25:22
establishing	extensively 66:23	32:19 33:3	99:1 100:1,19	forget 81:16
61:21	extra 35:21,24	34:20 73:7	financial 32:15	Forgive 42:6
estate 12:11 13:16	58:7 76:2	77:20 78:3	75:14	form 93:23

formats 37:10	55:20 57:8	give 6:22 39:9,12	grandchildren	98:13,19,21
formed 46:8	60:15,24 83:13	48:10 50:9	53:22	99:9
former 81:3	funds 2:24 8:4	80:24,25 81:21	grantee 89:22	Greenlee 1:12 2:7
formerly 66:3	15:23 25:20,23	given 24:2,21	90:24 91:8	11:16 17:8
formula 25:25	26:4,21 33:9	37:17	grantor 89:19	21:16 99:17,18
26:7	36:21 72:2	giving 74:4	90:22 91:6	Greenlee's 16:17
forth 11:3 39:23	87:19 88:6 94:5	go 25:6,23 26:10	grateful 21:15	Greenworks 47:8
41:2 79:4 81:13	94:15	35:24 37:2	gray 49:19	Green's 41:14
forward 14:6	further 2:15	41:17,22 47:9	Grays 55:14	greet 24:22
22:16 46:15	38:25 42:23	53:22 57:6	great 20:18 21:18	group 15:7 21:13
84:17	59:19 70:5	60:23 78:8 80:9	22:7,15 24:23	21:14 77:2
forward-thinking	100:15	83:25	57:17	groups 33:15
46:10	future 8:8 25:23	goal 9:6	greater 24:3 46:4	67:13
found 20:8 35:18	68:13 69:2,6	goes 40:14	47:15	grow 60:20,21
90:19	71:19 84:19	going 4:21 21:9	great-grandchil...	grows 26:6
founding 47:5		23:3 24:10	53:22	growth 26:7
four 52:4	G	53:20 55:4 57:9	green 1:10 2:2	GTE 88:24
Fourth 90:12	GAAP 93:20	58:7,14 77:16	4:19 12:4 14:10	guess 14:2 35:21
fourth-to-last	gain 39:14	82:14 83:25	14:15 18:11	36:5 68:25
24:15	gains 89:14	84:11,16	19:2,8 20:21	guys 13:14
four-day 30:24	gardens 55:19	good 2:2 5:13,20	21:5,6,9 22:17	gym 54:15,16
frequently 62:15	gas 2:23 5:15,17	5:21 10:19	22:20,24 24:6	55:2
Freref 43:5 50:16	6:2,5,10,13,23	11:24 12:2,3	24:19,24 28:5	
51:2,7 58:10	8:12 9:22	13:9 14:24	28:13,17 35:14	H
59:24	Gemmell 70:10	24:24 41:12	38:11,24 41:10	habits 54:23
Friedman 43:4,15	74:16,17 75:5	53:17 54:15	41:24 42:8,15	hail 49:24
43:17 45:19	76:13	55:10 58:15	42:23 43:2,8,11	hailing 39:22
friend 15:6	Gene 43:8,16	63:21 65:17	43:15 45:13,23	hails 50:2
Friends 51:4	general 26:19	70:17,20 76:23	46:2 50:15	half 7:8
55:12	36:12 37:5	85:8 87:13	52:21 53:11	Hall 1:6
fuel-efficient	38:13,20 57:4	93:13	55:6,9 56:21	hallway 85:22
46:25	57:10 65:6	Goode 1:11 2:7	59:3,19,22 60:2	hand 45:15 47:2,2
full 66:12 67:8	83:12 93:3	69:7,8,15,19	61:6,9 63:10,18	91:23
fully 101:5	generally 36:14	70:2 79:13,14	63:22 64:15	handed 89:8
full-scale 66:18	46:14	79:21	65:7,11,18 66:9	handle 67:21
functioning 15:18	generated 8:4	gouging 29:12	68:3,22 70:5,8	hands 76:2
fund 8:2 26:16,19	26:8,10	governing 29:20	70:14 74:14	HAPCO 15:2,5
37:3 38:20 57:4	generating 51:13	government	75:15 76:14,17	16:16 19:7 20:7
57:11 61:22	gentleman 93:9	15:17 16:8,23	76:21 79:12	20:9,13,21
65:6 83:12	93:22	Governor 28:22	82:22,25 84:23	HAPCO's 20:25
Fundamentally	gentlemen 70:21	governs 25:19	85:5,9,18 86:18	happened 39:21
83:20	geography 31:3	GPhlTA 46:8,21	86:25 87:8,14	happening 77:25
funded 7:25 8:2	Gertz 14:18 22:18	47:2 50:8	92:17,21,25	78:16
funding 8:11	getting 13:14	GPhlTA's 47:5	93:14 94:19,23	happy 10:6 18:14
25:21 27:2 41:7	58:13,22	GPS 46:19	95:2,5,6,10 96:2	28:3 67:25
51:20 52:19	ghetto 72:12	GPS-based 30:13	96:7,9,21 97:3,5	hard 44:20 68:10
53:7 54:13	Gina 70:10 76:19	Graham 61:14	97:18,23,25	71:6 74:20

hard-working 50:4 harmful 73:18 Harrisburg 37:18 Harvey 15:5 hated 79:18 health 52:14 hear 5:4 11:20 15:21 17:20 19:13 24:10 28:6 heard 95:24 96:18 97:15 98:11 99:6 100:7 hearing 2:3 4:22 18:12 19:10 57:22 93:2 95:11 97:5,25 98:21 hearings 19:12 76:6 heart 40:14 52:13 55:13 held 96:17 Hello 73:13 help 45:9 55:3 59:13 63:4 66:20 73:12,14 helpful 28:14 44:12 helps 12:19 Henon 1:12 13:20 13:21 16:17 17:7 21:17 hereinafter 89:18 89:22 high 78:4 higher 9:18 83:25 84:4 higher-cost 72:16 highlight 6:21 highlights 6:22 10:6 high-cost 78:9 high-quality 44:6 hire 76:2 hiring 75:23	history 64:17 hold 93:4 hole 56:2,4 home 48:14 80:11 84:10 Homeowners 15:2 homes 72:5 homicide 62:21 hook 71:25 hope 10:21 17:2 56:17 74:8 hopeful 82:6 Hopefully 20:23 Hornstein 43:5 45:24,25 46:3 horrified 62:20 horseshoe 55:19 Hospitality 30:11 hotels 34:3 hours 34:6 44:22 44:23 62:14 housing 4:2 12:14 15:12,20 19:17 Huber 44:25 Hudson 90:23 huge 56:2 84:13 Humans 77:22 hundred 45:19 hundreds 48:4 50:11 54:2	implemented 30:11 implementing 46:22 implications 65:4 importance 29:4 important 7:7,23 19:22 36:23 44:5 56:11 60:10,13 83:2 impose 22:11 impossible 32:6 68:9 improve 48:20 66:21 improved 44:14 improvement 8:2 8:9 61:16 improvements 31:10 32:14 inappropriate 87:19 incident 39:20 62:21,24 include 18:18 23:9 46:25 64:9 78:3 included 29:10 includes 7:8 including 2:24 12:25 29:17,22 30:14 32:3 34:23 38:17 61:18 62:15 inclusion 4:2 income 45:6 72:3 Incorporated 89:12,20 increase 10:22 11:4 51:12,16 57:8 92:14 increased 32:3 increases 56:16 incremental 7:9 7:24 independent 25:12	indicate 68:8 indicated 36:22 38:17 individual 38:3 individuals 17:10 23:13 Industrial 88:23 91:3,7 industries 29:4,21 33:16 46:8 industry 16:14 21:3 32:19 34:11,14,17,20 40:7 44:4,14 46:11,15 50:13 inequality 71:17 influx 17:2 information 4:24 7:16 15:15 23:16 90:20 infrastructure 31:24 35:10 infringe 44:24 inherited 81:9,10 81:11,12 initiated 30:24 Initiative 4:17 30:12 85:16 88:6 injustice 71:18 inside 13:15 inspected 30:7 Inspection 4:3 30:4 inspections 45:12 institution 81:3 institutions 80:13 insurance 29:24 83:4,4,16,23 integrity 34:14 intent 12:17 intention 13:23 88:12 interest 46:6 74:10 78:4 83:24 interesting 15:22	internal 8:20,21 internally 8:4 Internet 45:2 interrupt 67:3 interview 15:23 introduced 57:23 invaluable 30:18 invest 34:22 52:16 52:18,25 investigations 30:20,21 investment 35:9 investments 35:5 invitation 19:9 inviting 20:21 involved 19:14 94:2,4 involvement 32:22 irresponsible 68:16 issuances 8:3 issue 18:14 34:16 40:2,14 44:22 45:5,5,6 57:23 79:24 81:18 87:21 92:11 94:11 issues 15:20 28:15 31:15 32:24 33:11 62:14 73:4 item 8:17
I				
IART 93:20 94:6 94:15 idea 20:18 22:15 identical 38:10 identified 37:6 identify 22:11 illegal 17:15 29:13 48:5 50:2 62:15 78:23 illegally 45:4 Illinois 72:18 image 73:13 immediately 30:6 implement 47:3				
J				
J 12:6 James 65:13,19 Janet 5:15,24 JANNIE 1:11 January 88:25 Jeff 43:4 46:2 Jim 28:18 46:16 job 10:19 16:4 46:15 48:7 jobs 72:6 join 20:9 28:8 Jones 1:13 87:21				

87:23 88:3 Jones's 94:15 Journal 90:6 JR 1:11,13 July 28:22 33:5 June 1:7 101:7 jurisdiction 49:9 49:25 justified 78:5	lamenting 15:23 land 86:16 landlords 16:11 20:2,3 22:3 23:13 89:11 lanes 62:17 language 12:10 13:12 18:20 37:13 38:10 88:10 Lanham 65:13,17 65:19 66:9,14 69:12,17,24 70:3 large 40:23 67:22 73:11 78:6 81:8 81:8 larger 7:11 9:16 75:13 largest 20:13 43:21 81:7 lasted 67:7 late 31:19 33:12 late-night 62:9,13 Latino 72:15 law 4:21,25 15:13 16:10,21 22:4,8 25:11,17,19 26:17,24 27:16 35:25 36:4,15 36:19 38:2,15 49:23 50:7 58:12 66:10 69:19 78:15 laws 16:12 73:6 80:20 Lawsuits 72:16 law-abiding 50:4 laying 92:8 layoffs 71:18 leaders 74:24 leadership 46:16 51:23 leaks 54:7,8,11 leave 68:10 left 6:3 52:9 81:11 legacy 49:10	legal 14:25 27:18 28:15 36:22 38:15 legally 81:20 legislation 23:4 29:7 35:12 38:7 60:9 84:18 legislator 79:24 Legislature 37:5 37:17 lending 72:10 73:6 77:14,24 78:18,25 letter 90:15,18 level 26:8 32:9 35:2 84:8 license 4:3 12:16 15:12 17:3 18:5 20:4,10,11 23:22 licensed 17:16 18:4 19:19 licenses 12:14 17:2 licensing 16:21 21:20 Lieu 65:2 life 73:22 limited 12:21 32:13,21 49:14 67:19 limousine 27:7 28:19 29:21,25 33:16,21 35:7 40:19 46:13 47:14,15 limousines 27:10 29:2 36:18 line 8:17 22:10 38:19,21 49:22 52:24 58:24 listed 32:24 listen 67:16 listening 20:22 literally 50:3 little 56:7 Live 32:5 47:20	living 17:14 53:18 79:3 loan 72:16 83:17 loans 72:12 78:9 lobbying 57:12 72:22,25 73:3 Local 70:19,23 located 64:8 90:12 92:5 locating 30:19 locked 54:19,20 56:2 locking 84:10 long 44:23 47:8 53:24 74:20 longwinded 19:13 look 22:15 23:8 23:18,19,24 59:13 84:17 95:4 looking 8:19 41:6 42:13,16 Lord 14:17 15:6 21:7,8,11 Los 72:18 79:25 lose 73:24 losing 19:20 loss 15:23 32:9 lost 19:21 30:19 73:21 83:17 lot 45:17 71:12 76:8,10 lots 19:13 low 9:4 lower 83:25 lowest 52:10 LP 90:24 luck 57:17 lump 26:22 lunchtime 15:22	mail 13:15 mailing 13:2 main 7:9,24 mains 7:11 maintain 55:17 maintaining 52:19 maintenance 26:16 27:2 52:22 major 34:16 46:18 59:11 making 7:22 12:18 manage 63:5 management 44:8 48:2 62:6 managing 61:17 mandate 46:18 manner 33:23 March 88:2,8,16 89:16 90:5 91:15,17 MARIAN 1:15 MARK 1:14 market 10:25 62:4,16 marred 35:7 mat 56:2 matter 43:19 82:12 101:7 matters 21:3 Mayor 25:3 35:19 35:20 85:12 Mayor's 31:25 88:12 mean 68:7 69:16 means 81:23 82:17 101:21 medallion 32:23 34:12 40:12 43:18,20,21 45:11 46:6 47:22 48:3 meet 9:23 meeting 6:14 67:15 87:24
K K 1:12 keep 48:2 52:22 56:17 82:14 85:20 Keith 12:6 Kerkstra 88:18 Kevin 62:22 key 41:5 Keystone 3:8 64:5 64:12 kids 52:20 54:23 55:22 56:7,8 killed 39:21 62:22 kiln 54:5 kind 9:4 56:4,23 Kless 62:22 know 5:3 18:24 19:10 21:20,21 22:2 25:7 36:24 39:18 40:15 53:23,24 56:23 58:14 60:14 71:5 74:20 79:19 87:25 88:10 knowing 58:6 knowledgeable 44:12 KOZ 64:6,10 KOZs 64:17	L L 101:14 labor 8:21 31:23 lack 10:21 32:14 lacking 44:20 ladies 70:21		M MacManiman 70:10,15,18,19 70:22 Madam 5:23 99:19	

95:12 99:12 member 15:5 48:11 51:8 55:12 members 5:24 10:16 12:5 13:18 14:12 24:25 28:17 34:11,17 43:16 46:21,24 47:2,5 63:22 65:18 68:5 70:24 71:14 85:10 87:14 88:17 93:14 memo 4:24 mention 48:4 mentioned 22:9 46:19 78:14 96:4,23 99:11 Meridian 81:15 message 73:16 messages 13:14 met 87:23 meter 25:20 26:4 meters 48:17 method 16:19 methods 12:24 MICHELE 101:14 Mid-Atlantic 70:22 million 6:24 7:2,4 7:6,6,9,14 9:18 33:6,8 38:18 51:14,18 52:5 53:6 56:18 57:2 57:9,15 72:25 73:21,24 77:19 77:20 86:8 millions 19:20 72:21 mind 74:11 minority 11:4 minute 68:23 misleading 78:7 misperception	84:13 modernizing 46:24 modest 16:18 Modification 86:4 mold 31:13 moment 68:17 moments 9:13 Monday 1:7 47:4 monetary 89:14 money 15:24 26:18 39:9,14 52:25 54:25 58:5,6 80:17,18 81:21 82:14 83:7,12,17 84:12 92:10 monies 51:18 monkey 56:3 Montgomery 7:20 month 39:14 monthly 39:10 months 9:2 76:4 morning 76:23 mortgage 73:5 84:10 90:21 91:6 Moser 5:16 6:3 10:9,11 11:6 motel 68:7 75:16 motion 100:14 mounted 30:17 move 7:22 14:6 59:23 63:13 95:11,16,20 96:3,12,14 97:9 97:11 98:7 99:2 99:19 moved 95:17 96:3 96:22,23 97:7 97:19,20 98:14 100:3 moving 37:9 46:15 much-needed 63:3	MURPHY 101:14 mutually 37:14 N name 12:6 14:20 19:6 21:10 24:25 28:9 43:12 46:2 51:7 53:12 55:11 61:11,14 63:19 63:23 70:15,22 74:17 76:18,19 85:11 87:9,15 93:15 narrow 62:7 nation 82:5 national 79:23 90:23 navigation 30:14 necessarily 23:15 necessary 15:15 33:2 34:13 37:21 60:19 need 30:23 45:9 52:24 54:13 55:3 56:14 60:23 71:7 needed 15:17 51:20 needs 31:5 44:9 44:15 47:15 50:9 negative 65:4 72:3 neglect 52:3 negotiated 77:18 negotiations 14:7 neighborhood 4:17 52:23 53:19 61:18 62:24 85:15 88:5 neighborhoods 31:17,19 78:11 neighboring 63:6 net 7:4 Network 21:12	never 83:5 Nevertheless 47:8 new 10:25 17:2,3 38:5 47:20 48:21 62:3 63:2 79:25 82:11,19 newer 7:19 34:23 news 54:15,17 Ney 28:6,8,16,18 40:15 46:17 nice 54:16 night 31:19 33:12 40:25 44:23 nine 40:21 non-English-sp... 31:16 non-profit 89:18 89:21 non-severability 27:19 non-traditional 34:6 North 7:18 74:24 Northeast 47:21 74:25 77:6 note 2:5 7:7,13,23 8:14 9:21 10:22 64:23 67:17 93:24 notes 101:6 notice 21:23 notices 4:2 notification 10:22 23:9,11 notified 23:21 notwithstanding 25:18 59:9 nowadays 71:6 NTI 4:18 86:2 87:18 90:10 92:10 94:5 number 23:5 44:21 49:13 73:25 numbers 19:14 numerous 29:7 Nutter 85:13	N.A 3:19 66:2,3 O obesity 52:18 objections 101:4 obtain 12:14 15:11 18:5 obtained 12:16 88:24 91:13 Obtaining 30:3 obvious 79:2 obviously 21:18 39:5 Occupy 77:2 occur 6:20 62:15 offer 16:16 20:25 office 9:24 31:25 65:14,24 66:16 67:11,18 88:12 94:15 Officer 6:4 officers 40:22 47:12,23 officials 21:2 29:8 79:5 offsetting 7:3 Okay 11:13 13:17 14:15 24:4,9,23 42:12 58:23 82:25 87:4 94:23 old 7:17 39:20 47:18 48:18,19 61:15,17,25 62:7 once 20:20 21:4 68:8,22 one-block 55:17 one-year 71:4 ongoing 14:3 32:17 67:3 on-street 37:16 OPA 89:3 open 54:21 opened 32:5 operate 45:3 49:15
--	---	---	---	--

operating 6:4 8:18 26:24 32:18 33:4 49:18 51:19 57:7	owner 16:23 20:14 23:11	5:23,25 11:12	12:18 17:17 21:20 23:12	75:2,3 77:6,9,25 78:14 88:22
operation 45:2	owners 15:11 16:6,9,20 20:8	part 8:11 27:21 47:6 62:5 66:23	31:4 33:15 35:3 39:24,25 40:7	90:7,9 92:12 93:17
operations 72:22	20:12 33:21 34:12 40:12	89:19,23	40:15 41:4 42:5 42:10 44:21	Philadelphians 47:10 50:10
operators 43:18	43:18,20,22 46:6 89:4	partial 49:10	45:17 58:11 60:22 77:15	71:13 76:24
46:7,10 48:5,22 48:25 49:10,23 50:7	O'BRIEN 1:13	participation 8:16,24 9:5,8,15 10:4,24 11:4	85:19	Philadelphia's 15:12 49:11
opinion 36:20 87:17	P	particular 8:16 26:9 54:7,9 86:21	percent 9:4,7 45:20 72:13,14	Philly 41:23 47:20 67:15 73:8,14 74:18 75:3
opportunities 9:14	packages 24:16	particularly 28:14 40:24 60:11	percentages 9:17	phones 74:23
opportunity 3:8 8:24 9:15,24 53:3 64:6,12	Packed 55:17	pass 57:13	period 40:22 84:9	pick 39:25
opposed 45:16 50:22 96:7 97:3 97:23 98:19	paid 23:7 26:4 27:11 72:3 86:6 88:23 89:2	passable 35:18	periodically 9:23	picking 39:24
opposition 71:4 100:11	painted 54:16	passage 8:6 27:24 62:25	permit 34:19,25 35:6 36:16	pickup 62:17
optional 60:16	panel 5:14	passed 22:16 27:13 36:15 80:20	permits 37:13	picnic 55:19,24
order 5:3 6:12 36:16 85:20	panic 30:15	passenger 30:16	persist 62:12	PIDC 89:2,8,16 91:8,13,14,22
ordinance 2:11,20 3:6,16,22 4:6 25:19 26:20	paperwork 45:11	passing 71:11	person 87:4	piece 60:9
ordinances 16:12 80:3,4	paragraph 66:12	pass-throughs 21:25	persons 93:3	Pinckney 15:4 19:5,6 23:25
organization 77:2	parcels 64:7,10	pat 79:22	perspective 58:11	pits 55:19
organizers 74:22	park 55:13,17,24 56:11	Patrick 88:18	PGW 5:4 7:6 8:12 8:17,20 9:22 10:23 17:10 18:2	place 16:8 30:22 58:22 68:12 81:21 90:4
originally 52:6	parking 4:9,12 25:19 26:2,4 27:13 28:20,24 29:16 35:2 36:11,25 37:17 38:14 43:25 46:13 47:11 51:13 57:25	patrol 34:2	PGW's 6:15,25 7:12,14,25 9:2	placed 32:6
ought 94:10	parks 35:22 50:18 50:20 51:9,10 51:15,16,24 52:4,8,11,16,19 52:21,23,25 53:7 56:13,16 56:19 57:2,8,15 57:24 58:8,16 60:12,25	patrons 62:18	Phil 14:17 15:6,8 21:7,11	places 54:10 60:23
outcome 26:13	parkside 87:18 88:7 89:4,8 90:12,24,25 92:5 93:10	pause 42:17 85:17	Philadelphia 1:2 1:6 2:12,23 3:23 4:8 5:17 6:2,5 6:10 12:8 14:5 15:3 17:13 18:3 19:17 21:15 24:3 28:19,24 29:2,16 32:23 34:25 35:3 36:11,18 37:2 38:14,18 40:6 43:19,25 44:17 45:3,7,8,22 46:4 46:17 49:5 50:5 50:18 51:8,10 53:15 63:7 64:3 65:21 71:16,19 73:11 74:25,25	plan 34:7 52:8 62:6
outlets 54:12	Parrish 5:15,20	pay 18:5 35:11 58:6 72:6		play 80:8
outreach 9:25 12:18,24 13:4 13:14 67:19		payday 72:11		played 16:18
outside 49:24 87:23 92:6		paying 58:18		playground 55:18
overdraft 73:7		Payment 64:25		playgrounds 52:12 58:9
overseeing 15:20		payroll 3:20 66:5 66:25 67:3,9,23 71:10 76:10 79:6,9 80:21		please 2:8 14:19 24:19 28:8 43:12 53:5,11 61:10 64:16 69:4 70:15 76:17,21 79:8 85:6,20,21,23 87:9 95:16 96:12 97:9
overtime 31:18		penalties 78:7,8		pleased 21:23
owe 18:6		penalty 37:7		point 6:9 32:12
owned 64:25		PennDOT 45:10		
		Pennsylvania 1:6 30:4 64:4 77:22 89:17,21 91:3,7		
		pension 67:7		
		people 5:3 10:25		

73:17 75:16,21 86:21 88:13 pointing 19:16 police 30:19 Political 74:17 pool 55:18 portion 25:15 26:3,5 27:5 positive 47:3 positively 33:23 possess 67:21 possession 89:9 possible 20:12 39:4,9 47:24 potential 4:20 potentially 56:25 poured 72:21 power 20:15 PPA 47:3 49:12 49:17,21 61:25 PPA's 61:22 62:10 63:2 PPR 51:19 practices 29:12 29:14 72:20 73:15,19 74:9 76:8 78:2,2,16 precisely 18:17 predators 44:23 predatory 72:9 77:13,24 78:18 78:25 predecessors 81:5 preface 79:16 premises 25:10 prepared 68:18 preparing 17:5 presence 2:5,6 73:11 present 1:9 48:24 75:6 85:13 88:14 presented 88:3,5 91:18 presently 92:4 President 15:4 19:7 51:5 53:14	pressing 56:18 prevent 84:18 prevention 73:6 86:5 previous 38:7 86:11 previously 32:25 99:11 pre-payment 78:6 price 29:11 56:5 primarily 31:17 prior 29:6 65:2 80:20 84:11 Private 83:6 privately 64:24 privilege 20:10 privileged 15:21 probably 47:11 problem 58:17 problems 14:3 27:18 33:13 procedures 34:13 68:11 proceed 5:2,8 14:21 24:20 43:13 53:12 61:11 63:19 65:12 66:11 70:16 76:22 84:25 85:6,23 87:10 proceedings 101:4 proceeds 4:18 86:2 90:11 process 39:18 66:24 67:3,17 68:18 82:7,8,11 82:16 processes 68:11 processing 30:17 34:8 45:10 productive 60:23 profess 87:20 profits 72:3 program 4:15 10:4 26:21	29:20 30:25 32:24 46:23 54:9 64:11,13 85:14 86:12 programs 52:17 52:19 54:4 55:22 61:19 86:6 progress 29:15 project 8:18 promise 19:10 promised 52:6 promoting 54:22 proper 54:21 properly 44:21 properties 3:11 3:14 12:13 15:14 19:22 23:5 64:24 property 15:11 16:9,13,23 17:14 19:20 20:2,8,12,14 23:18,20 30:19 88:22,24 89:2 90:2 91:2,12,14 91:21,24 proposal 16:17 proposed 6:25 7:5 proposes 86:9 protect 15:16 72:24 protects 84:2 proverbial 18:8 provide 8:10 35:2 44:3 57:2,4 63:3 66:5 69:4 90:18 93:20 provided 4:23 78:10 93:23 providers 32:11 provides 2:14 providing 2:16,22 3:10,12,25 4:10 provision 3:19 27:19 public 2:3 15:16	29:22 49:2 77:7 95:12 101:15 PUC 29:12 32:22 49:12,17 purchase 23:17 23:20 87:18 88:7 91:23 purchased 90:2 purchasing 89:7 91:19 purpose 26:15 purposes 2:23 pursuant 66:3 put 11:3 13:12 17:22 18:2,20 40:25 55:2 56:14 71:25 72:13,15 79:4 putting 10:23 19:24 68:12 p.m 1:7 100:20 Q question 41:15,25 42:3,20 68:4,6 68:25 75:17 91:10 93:6 questioned 81:3 questions 10:7,13 10:16 11:8 13:7 14:12 24:9 28:4 28:7 38:25 42:24 57:18 59:20 63:12 65:9 67:25 69:9 70:6 82:23 84:21 87:5 92:19 93:9 quick 69:9 quite 53:23 quorum 2:5 quote 77:21 78:3 R racist 77:13,24 radio 15:22 raise 33:3 51:19 53:6	raised 34:21 35:12 54:25 75:15 93:9 94:11 raises 94:11 ranges 9:8 ranging 31:15 rate 83:25 84:10 rates 2:15,17 48:18 78:4 84:4 84:6,7,8 rational 44:3 RDA 91:22 read 2:9 6:8 11:15 11:16,18 90:8 97:20 98:15 reading 6:19 99:23 real 12:11 13:16 17:13 18:3 47:3 81:18 really 22:5 45:18 Realty 24:3 rear 30:16 reason 27:23 39:18 reasons 25:12 rebuttal 36:5 rec 56:24 57:2 59:8,11 receipt 3:3 receive 80:17,17 received 26:18 32:17 42:18 52:5 receiving 15:10 57:11 reclaim 55:16 recognition 29:3 recognize 60:15 71:7 75:9 83:3 recognizes 99:16 recommend 75:22 recommendation 95:22 96:16 97:13 98:4,9,24
---	--	--	---	--

99:4,21 100:5 recommendatio... 6:14 18:15 recommended 6:24 reconstruction 86:15 record 14:20 28:10 34:10 43:12 53:12 61:11 63:19 64:18 70:16 72:2 76:18 87:10 90:25 94:10 99:10 records 31:6 34:9 89:3 recreation 26:16 27:3 38:22 41:18 51:6,15 51:17,25 52:5,8 52:11,17 53:2,8 54:3 56:13,17 56:19 58:16 60:12,12,25 recs 35:22 57:9,15 57:24 Redevelopment 90:10,16 93:17 94:3 reduce 34:19 reducing 52:16 reduction 7:5 Reed 55:14 reevaluate 76:8 referenced 9:12 59:12 referred 36:14,19 93:22 referring 38:8 42:9 refinancing 83:11 reflect 99:10 reflects 6:12 33:24 reform 73:5 reforms 72:23	refused 48:13 refuses 72:6 regard 15:25 regarding 4:2 12:9 25:4 67:13 regards 71:3 register 15:11 90:20 registration 23:7 regular 33:25 regulate 36:17 regulated 30:6 34:10 49:16 regulation 27:10 32:23 37:16 regulations 30:10 44:7 50:10 62:11 regulators 29:13 34:8 regulatory 28:25 29:17,20 31:13 44:4 49:19 regulatory's 49:21 related 22:9 37:16 83:11 Relations 77:23 relationship 68:9 relationships 66:22 67:14 76:9 relocate 7:14 reluctant 71:22 remain 51:25 86:8 remaining 86:2 86:10 Rendell 28:23 renegotiate 74:3 renew 69:21 79:5 renewal 31:8 71:4 71:11 74:7 renewals 82:2 renewing 79:8 rent 12:13,15 23:13	rental 12:14,16 16:13 19:17,19 20:4,8,10,12,14 21:3 22:8 23:8 23:21 rented 23:6 Repair 86:3 repairs 59:10 replacement 7:10 7:24 report 8:25 99:17 reported 95:20 96:14 97:12 98:2,7,15,23 99:3,20 100:4 reporter 88:18 101:23 reports 48:14 Representative 21:12 representing 46:5 70:19 reprint 18:7 reproduction 101:20 request 31:25 33:14 34:25 96:16 97:14 98:9 99:5 requested 94:14 requesting 6:18 requests 31:14 86:4 require 34:8 required 4:24 15:12 20:4 66:7 92:10 requirement 16:25 22:11,12 requirements 4:3 8:23 requires 66:11 requiring 64:25 78:6 reservation 22:6 residency 17:15 resident 39:21	residential 92:14 residents 58:3,4 60:21 resolution 1:17 4:14,14 6:11 14:2 87:17 88:4 88:4,8,9,16 90:9 91:18 resources 10:2 31:22 32:7,15 32:25 34:15,18 38:17 50:9 respect 2:16 6:15 25:15 27:5 48:25 83:14,15 87:20 respond 37:25 93:8 responded 31:13 94:17 response 10:17 11:9 14:14 22:19,23 42:25 59:21 65:10 69:5 70:7 82:24 84:22 87:7 92:20,24 96:8 97:4,24 98:20 100:12 responsibilities 12:19 17:18 responsibility 16:21 20:5 29:17 32:16 41:16 responsible 12:13 61:17 76:25 responsive 44:9 44:10 restaurant 62:9 restored 56:19 result 21:25 57:10 retained 66:19 retaining 86:14 returned 74:22 revenue 12:7,17 12:22,23 13:24	14:4,7 17:20,24 18:21 19:21 26:7 32:17,20 35:21,24 51:24 57:11 revenues 26:9 reverse 53:4 review 8:17 34:9 reviewed 36:13 reviews 34:11 revise 17:24 REYNOLDS 1:14 RFP 66:8,18,23 66:24 67:17 69:11,13,22 75:13,25 76:2,5 81:19 82:7,11 82:18 Richardson 5:5 11:21 12:2,6 13:10 riders 33:14 Ridership 46:20 right 35:23 42:13 53:3 55:13 56:3 64:21 69:3 71:8 77:15 82:11 rightfully 16:5 rights 22:3 49:10 49:14 risk 19:24 84:4 roach 68:7 75:16 role 16:18 77:12 rolled 83:16 roof 54:7,8,11 room 1:6 54:7,8 routine 31:24 71:11 routinely 49:23 RPR-Notary 101:15 rubber 18:6,8,9 Rule 80:11 rules 6:19 33:19 48:23,25 49:6 80:9,10,10
---	---	---	--	---

95:18,22 96:17 96:24 97:14 98:10,16 99:6 99:22 100:6 run 55:21	second-to-last 24:14 Section 2:13 78:17 secure 74:8 see 9:25 10:18 23:5 46:11 91:4 seeing 59:22 63:12 71:17 75:20 87:8 92:21,25 96:9 seeks 12:10 SEIU 70:19,23 sell 91:14 semi-legal 48:5 send 18:23 Senior 63:23 seniors 56:8 sense 72:23 senseless 62:23 sensitivity 31:3 sent 23:11 88:16 sentence 17:12 September 76:7 serious 52:15 service 21:14 29:9 30:23 31:2 35:3 35:8 44:6 services 3:20 7:16 29:22,24 32:11 66:5,18,20 75:14 serving 31:16 session 6:20 95:24 96:19 97:16 98:11 99:7,23 100:7 set 48:20 75:12 80:10 82:4,4,16 setting 2:14,17 settlement 86:15 sewer 2:13,15 12:12 17:25 share 10:2 16:7 23:3 35:21 71:23 72:7 Sherwood 53:21	shifts 33:10 40:25 shop 47:14 shortchange 32:10 shorter 76:3,5 shorthanded 48:8 shows 56:11 shut 54:10 side 9:14 38:19,21 47:14 signed 28:23 significant 29:15 31:22 35:5 significantly 32:25 similar 9:9 45:2 simple 69:9 81:18 simply 48:8 81:6 94:5 single 33:14 75:23 single-source 8:22 sir 45:13 95:7 sitting 17:11 situation 50:20 56:24 situations 62:19 Sixteen 90:5 size 7:11 81:2 Skaziak 87:13,16 95:5,9 skip 27:15 slogans 73:12 small 40:20 55:18 56:4 smaller 67:8 smoke 19:23 smooth 15:18 society 43:20 sold 89:2 sole 8:22 somebody 84:5 son 53:19 sorry 15:8 45:14 60:2 63:13 95:6 sort 22:8 27:15 68:11 84:9	sources 51:24 South 47:18,20 48:16 75:2 Southwest 53:15 75:2 so-called 8:8 49:9 Spanish-speaki... 31:17 speak 19:9 20:22 87:16 92:13,16 Spear 15:5 special 31:5 32:2 specific 26:6,20 68:4 specifically 37:6 specifics 25:6 speech 19:13 spend 57:16 spending 9:3,17 92:9 spent 26:22 72:25 86:8 sports 32:4 Square 51:4 55:13 56:9,12 Squilla 1:14 2:7 35:15,16 36:3 36:10 39:2,3,8 39:13,17 41:8 51:21 57:20,21 58:23 59:2 60:8 61:24 Squilla's 5:8 24:11 61:21 Sr 19:6 stadium 34:3 staff 25:3 33:10 33:25 34:8 44:11 85:12 staffing 63:2 stamp 18:6,8,9,10 stand 79:7 91:21 standard 31:12 82:3 standards 2:14,16 30:2,9 79:4 stands 48:21	82:11 starts 56:4 startup 92:3 state 8:13 14:20 20:15 25:19 28:9 30:4 35:4 37:18 43:12 50:21 53:11 61:10 63:18 64:18 65:3 70:15 76:17 87:9 stated 26:25 statement 4:15 60:7 85:15 86:12 statements 53:10 states 26:15 state-mandated 30:9 stating 12:12 Station 30:4 47:19 status 30:3 stealing 50:3 stenographic 101:6 steps 46:22 Sterin 43:9,10,11 43:17 stick 55:5 stimulate 10:25 64:14 Stinger 51:4 55:12 56:9,12 stipulated 41:15 stock 19:17 stormwater 2:17 story 48:18 Strategic 3:9 streamline 66:20 75:14 street 7:18,20 27:13 40:9 47:18,19 48:16 49:24 50:2 62:4 62:16
---	--	---	---	--

streets 53:16 62:2 62:8	supporting 58:15	T	48:21,22 50:5	40:13 43:23
strive 16:9	supportive 22:5 64:22	table 5:19 11:23	50:12 61:22	61:10 63:14
strong 7:21 11:3 46:21	supports 51:11	14:23 24:18	62:3,11	64:2 65:14,21
stronger 80:6,6	supposed 40:18 58:21	28:12 36:8 43:7	taxicab 28:18	70:9 74:15
strongly 47:17	suppositions	50:25 63:17	29:24 33:16,21	76:16 87:2
struggle 72:5	40:11	65:16 70:12	35:7 40:19 44:6	92:22
students 77:5,7	surcharge 8:10	85:4 87:12	49:11 58:8	testifying 42:5,11
stuffers 13:2,15	25:16 26:15	93:12	taxicabs 28:25	testimony 6:7,8
subject 2:25	27:6,6 36:25	tables 55:25	36:17 48:3	6:11,23 10:12
subleased 89:11	37:8,10,20 38:3	tabs 48:2	taxis 27:10 49:3	11:11,20 14:16
submit 64:20	38:4,6 51:12,16	tackle 52:18	62:19	14:21 17:6
submitted 6:6	56:15 61:22	take 13:3 18:8	taxi-related 62:23	18:13,19 21:10
10:12 21:10	sure 17:23 26:12	28:6 34:14	taxpayers 71:25	24:8,15,20 28:2
submitting 6:14	38:22 41:16,22	48:14 66:12	92:12	28:10 38:13
65:2	42:3,8 60:24	67:4 83:12 95:4	tax-dodger 71:24	41:13 43:3,13
subprime 72:16	65:3 75:5 85:8	taken 6:13 26:3	tax-exempt 86:7	45:15 46:20
subsequent 36:19	85:24	29:3 46:22 49:2	TD 90:22	50:21 55:7
substandard 29:9 35:8	surprised 17:20	101:6	teach 77:4	56:22 61:12,20
succeed 57:13	surrounding	talk 60:11	teacher 77:4	63:11,20 64:16
sufficient 32:20	49:16	talked 75:13	team 48:2,7	64:20 65:8
suggesting 16:19	suspended 95:23	talking 37:19	technology 30:14	66:13 67:24
17:9 18:19	99:22 100:6	38:4 77:23	30:18 47:25	68:8 70:17 75:7
suggestion 24:2	suspension 6:18	target 41:5	Teltek 89:12	84:24 85:7
suggestions 20:23	95:18 96:4,17	targeted 13:2	ten 36:17 40:21	86:20 87:10
suitability 22:8	96:23 97:7,14	targeting 72:10	47:23	92:18 95:7
sum 26:22 90:2	97:20 98:10,16	targets 9:9	tenant 15:7 21:12	thank 4:19 5:10
summarize 20:17	99:5	tarnishes 16:13	21:13	5:12 10:8 11:6
24:21 43:14	sustain 32:9	Tasco 1:15 2:7	tenants 19:24	11:10,12 13:5
50:21 64:16	Suzanne 24:11	4:23 5:11,12,21	20:6 21:19,24	13:21 14:8,9,10
summarized 28:3	25:2 85:11	10:8,15,18 11:7	tend 16:11	19:2 20:20 21:4
summer 55:21	swap 73:16,25	11:10,13,18,24	term 64:5 76:3,5	21:6,8 22:17
Sundays 32:3	76:8 77:17 83:3	12:3 13:8,17	terms 2:18 3:13	24:5,6,7 28:5,16
supervision	83:10,11,19,23	14:9 22:25 23:2	3:15,21 4:5,12	35:13,16 38:11
101:22	84:9,12	24:4 93:5,7 94:8	8:14 25:18	38:24 41:8,10
supplies 89:14	swaps 73:17,22	94:25 95:15,19	31:23 37:15	41:13 42:21
supplying 2:24	73:22 74:4 76:6	96:11,13 97:8	90:14	43:2,10 45:23
support 13:11	83:7 84:16	97:10 98:6	terrific 43:14	45:25 50:14,15
15:10 16:16	switch 68:16	99:14,15 100:2	territorial 49:9	51:2 55:6,8
27:24 40:13	Sylvania 88:25	100:10,13	49:14	56:20,21 59:2,3
43:24 44:16	system 7:12 8:9	tax 4:4 12:11	territory 44:25	59:5,7,15,17,24
47:17 53:5	27:14 30:14	17:25 56:14	49:19	59:25 60:4,7
56:15 61:20	77:13	65:4 72:4	testified 40:15	61:2,3,5,6,13
64:2,19 65:22	systems 46:19	taxes 3:24 65:2	68:15 75:11	63:8,10 65:7,11
86:5 94:16	86:3,16	92:14	77:16	68:3 70:2 74:12
		taxi 27:7 29:21	testify 5:7 12:8	74:19 76:13,14
		46:4,7,10,13,15	13:6 19:4 22:21	79:10,14 82:21
		46:23 47:13,14	25:4 28:20	84:23 85:22

86:18 92:15,17 94:23,25 95:2,9 95:10 99:9,15 99:18 100:2,18 thanking 19:8 theatres 34:4 Thelma 50:16 51:5 53:9,13 therewith 2:25 thing 19:12 64:23 71:9 78:13 80:19 84:14 things 18:15 30:5 40:17 55:5 56:10 57:22 71:12,23 76:11 77:16 79:17 80:7 think 20:17 36:23 37:21,22 38:9 40:3,6 41:25 47:11 60:10 64:22 75:15,19 83:2 84:12 95:13,16 third 66:12 third-to-last 24:14 thought 79:18 88:20 94:9 thousands 50:11 three 49:25 50:2 72:4 76:4 88:17 thriving 52:13 ticket 4:12 58:5 58:13,22 tickets 36:25 51:13 58:2 time 10:20 23:19 31:23 34:14 40:23 68:2,24 74:21 88:20 92:7,13 timeline 88:21 times 35:11 41:4 80:5 Title 2:11 3:23	TLD 31:10,13 33:8 44:8,13,20 45:9 46:16 47:23 50:9 today 12:8 13:6 15:10 18:12 24:22 25:4 38:5 45:17 51:3 52:8 59:13 61:4 63:25 70:24 74:21 75:7,20 77:4,10 82:12 85:13 87:16 88:13 91:11 92:16 95:14,17 today's 19:9 top 26:3 total 22:14 33:4 tough 48:21 tourism 29:5,8 35:5 towns 71:20 tracking 86:16 trade 46:5 traffic 48:20 62:17 training 30:25 transaction 90:4 92:9 93:10,19 94:4,12,14,20 transactions 91:12 transcript 101:8 101:20 transfer 45:12 49:11 transferring 91:2 Transformation 4:17 85:16 88:6 transition 66:25 67:4,6 transmitting 90:8 transparency 81:24 transparent 80:23 transportation	32:2 34:5 35:10 62:6 Treasurer 3:17 65:20,24 66:7 66:17 67:12,18 69:6 75:10,24 80:16 Treasurers 81:4 Treasurer's 65:14 true 36:6 75:11 80:7,19 101:8 truth 82:12 try 20:11 trying 44:24 45:3 48:20 turn 4:21 15:7 21:13 99:12 turned 62:20 turning 38:17 48:16 two 48:9 77:15 two-thirds 19:16	40:18 Union 21:12 81:12,12 unionized 41:3 unit 61:23 United 90:23 unknown 89:15 unlawful 25:13 27:22 unlicensed 14:3 16:6,11 19:18 20:2 unoccupied 64:7 64:9 unrecovered 14:4 Unregistered 15:14 unsafe 19:23 29:10,14 untrained 29:11 upgrades 34:23 upward 6:24 urge 50:8 urging 6:17 70:25 use 26:19 38:16 54:6,8 56:9 88:5 90:10 94:15 users 32:10 usual 71:15 usually 83:8 Utilities 32:2 utility 4:4 21:24 utilizing 94:5 U-turns 62:16	Vice 99:13 Victor 15:4 19:6 view 27:8 violation 15:13 32:20 51:13 violations 4:10 37:9 violators 16:12 violent 62:20 vision 52:20 visitors 44:18 45:8,22 49:4 50:11 visitor's 35:6 voice 77:10 volunteers 54:17 vote 71:9 74:7 82:8,9 vulnerable 72:10
W				
W 1:11 Wachovia 66:3 73:10 79:18 81:9,10 wall 86:14 want 5:2 19:12 23:9,18,23 46:10 52:17 60:6,20,21,21 66:24 85:17 86:17 87:24 wanted 26:12 60:7 61:2 74:19 wasn't 38:3 water 2:12 12:11 13:16 17:25 way 18:19 36:21 47:9,24 59:14 Wayne 70:9,18,22 web 18:4 week 74:23 weekend 62:8 weekends 33:12 41:2 44:22 61:23 62:14 weekly 54:4				

weeks 48:12	92:19 93:11,11	6:16 8:6,6 9:2	1	100:4
Weldon 36:9,10	witnessed 49:25	9:12,19,20 26:6	1 33:5	120416 1:16 3:6
38:9,23 39:7,11	Witnesses 5:18	26:9 31:7 32:7	1,000 43:21	5:9 63:14 64:2
39:16 40:10	14:22 28:11	33:5 46:9 51:14	1,600 47:22 48:3	95:16,20
41:19 42:21	43:6 50:24	52:7,7 54:24	100 18:10	120432 1:16 3:16
Wells 3:19 66:2,4	65:15 70:11	67:5,8 71:14	11 1:7 8:7 101:7	63:13 65:13,22
71:22,23,24	wondering 68:10	76:4 83:18	113 36:19 37:3	71:5 77:11
72:6,8,12,17,21	word 21:19	85:14,25	117 72:14	96:12,14
72:24 73:3,9	wording 12:22	years 3:4 34:21	12 9:2,6	120485 1:16 3:22
74:2,7 77:11,18	words 17:22 18:2	36:17 44:10	12-2800 4:7	5:5 11:21 12:9
78:2 79:2,6,9,19	39:23 84:5	52:4,11 53:19	120242 88:4 91:18	97:9,11
81:9 82:6,13	work 7:25 9:11	55:4,15 71:10	120246 90:17	120489 1:17 4:6
well-regulated	12:23 13:13,25	72:4	120276 1:16 2:10	5:9 24:10 25:5
50:12	20:25 40:22	York 79:25	3:1 4:1 5:1 6:1	28:21 43:24
well-run 50:12	44:15 49:24	young 14:18	7:1 8:1 9:1 10:1	47:17 51:11
weren't 39:24	50:3 59:11,12	60:22	11:1 12:1 13:1	61:21 98:5,7,22
West 7:20 75:3	74:8,20	Z	14:1 15:1 16:1	120538 1:17 4:14
we'll 23:19 28:6	worked 31:11	Zaslow 14:17,24	17:1 18:1 19:1	85:2 87:17
60:17 95:4	44:2 47:2 55:16	14:25 18:11,17	20:1 21:1 22:1	98:25 99:3
we're 21:13,15,22	55:16 61:24	zone 3:8 62:3 64:6	23:1 24:1 25:1	13 2:11 9:9
22:5,14 37:19	62:5 75:10	64:12	26:1 27:1 28:1	13-201 2:13
38:4 41:5,21	workers 71:16	zones 3:12	29:1 30:1 31:1	14 64:7
43:17,23 50:19	workforce 41:3	\$	32:1 33:1 34:1	15 55:15
54:22 57:9	working 44:20	\$1,130,000 88:20	35:1 36:1 37:1	16th 28:22
61:16 64:22	66:23 71:15	89:3 91:13	38:1 39:1 40:1	17 77:5
68:13 73:14	73:17 77:2	\$10.7 6:24	41:1 42:1 43:1	17th 88:25
75:19 82:17	Works 2:24 5:17	\$13 7:2	44:1 45:1 46:1	17.3 9:4
we've 82:16	6:5	\$18 72:25	47:1 48:1 49:1	17.7 9:6
wheelchair-acc...	world-class 46:12	\$2 27:6 38:18	50:1 51:1 52:1	18 64:9
46:23	worn 56:10	41:22 51:13	53:1 54:1 55:1	1800 7:18
wholeheartedly	worst 62:18	57:2,15,24,24	56:1 57:1 58:1	188 72:13
51:11	worthiness 78:6	58:7	59:1 60:1 61:1	19 3:23
WILLIAM 1:12	worthy 46:11	\$2,750,000 90:3	62:1 63:1 64:1	19th 6:14
willing 35:21 84:8	wouldn't 36:6	91:16	65:1 66:1 67:1	19-200 78:17
willingness 20:25	38:6 58:17,21	\$2.4 7:4	68:1 69:1 70:1	19-3200 3:7
WILSON 1:11	written 6:6,11	\$2.6 86:8	71:1 72:1 73:1	1980 88:24
win 82:7	10:12 21:10	\$200,000 93:25	74:1 75:1 76:1	1997 88:25 91:13
Wisconsin 74:23	64:19 69:5	\$240 73:24	77:1 78:1 79:1	1999 64:13
wish 57:17 74:15	86:19	\$3 7:13 9:18	80:1 81:1 82:1	
withdraw 42:19	wrongs 53:4	\$43 71:25	83:1 84:1 85:1	2
witness 5:18	X	\$72 77:18	86:1 87:1 88:1	2 33:8 51:17 53:6
11:22,22 14:22	Xfinity 32:5 47:20	\$750,000 32:8	89:1 90:1 91:1	57:9
24:17,17 28:11	48:13,15	\$90 73:21 77:20	92:1 93:1 94:1	2:10 1:7
36:7,7 43:6	Y		95:1 96:1 97:1	20 18:2
50:24 63:16,16	Yeah 85:18	0	98:1 99:1 100:1	2004 28:22
65:9,15 70:11	year 2:21 4:18	060387 66:6	120329 1:16 2:20	2006 36:20 37:4
85:3,3 87:11,11			5:15 99:17,20	2007 72:12

2008 73:2,2,9	9:1 10:1 11:1			
2009 52:7 67:7	12:1 13:1 14:1			
72:12	15:1 16:1 17:1			
2011 73:2,3	18:1 19:1 20:1			
2012 1:7 8:7 33:5	21:1 22:1 23:1			
69:18 88:2,17	24:1 25:1 26:1			
89:16 91:15	27:1 28:1 29:1			
101:7	30:1 31:1 32:1			
2013 2:21 4:18	33:1 34:1 35:1			
6:16 52:7 85:14	36:1 37:1 38:1			
2014 3:4	39:1 40:1 41:1			
2018 3:5	42:1 43:1 44:1			
22nd 88:2 90:6	45:1 46:1 47:1			
91:17	48:1 49:1 50:1			
22.4 9:7	51:1 52:1 53:1			
27th 88:17	54:1 55:1 56:1			
29th 88:8	57:1 58:1 59:1			
	60:1 61:1 62:1			
3	63:1 64:1 65:1			
3/26/12 90:22	66:1 67:1 68:1			
3:40 100:20	69:1 70:1 71:1			
30th 47:19	72:1 73:1 74:1			
300 62:3	75:1 76:1 77:1			
32BJ 70:19,23	78:1 79:1 80:1			
32nd 55:14	81:1 82:1 83:1			
	84:1 85:1 86:1			
4	87:1 88:1 89:1			
4/19 91:5	90:1 91:1 92:1			
400 1:6	93:1 94:1 95:1			
43 52:5	96:1 97:1 98:1			
432 5:9	99:1 100:1			
4700 87:18 88:7	60 18:10			
89:4,7 90:11,24				
90:25	8			
5	8 56:18			
50 53:19	800 7:20			
50's 53:21				
501(c)(6) 46:5	9			
5070 92:5	9 36:14 37:12			
538 5:9	9th 7:18			
55th 53:15	90.9 7:6			
	93.3 7:6			
6	94 28:23 30:13			
6 33:6 77:5				
6th 89:16 91:15				
6/11/12 3:1 4:1				
5:1 6:1 7:1 8:1				