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COUNCIL OF THE CITY OF PHILADELPHIA

PUBLIC HEARING

COMMITTEE OF THE WHOLE

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Room 696, City Hall
Philadelphia, Pennsylvania
Wednesday, November 13, 2002
2:25 p.m.

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BILL 020115 - An Ordinance amending Chapter 19-2600
of The Philadelphia Code, entitled "Business
Privilege Taxes," by eliminating the prepaid
structure of the tax...
BILL 020436 - An Ordinance amending Chapter 19-2600
of The Philadelphia Code, entitled "Business
Privilege Taxes," by amending the definition of "Net
Income"...

- - -

PRESENT:

COUNCIL PRESIDENT ANNA C. VERNA
COUNCILWOMAN JANNIE BLACKWELL
COUNCILWOMAN BLONDELL REYNOLDS BROWN
COUNCILMAN DARRELL L. CLARKE
COUNCILMAN DAVID COHEN
COUNCILMAN FRANK J. DI CICCO
COUNCILMAN W. WILSON GOODE, JR.
COUNCILMAN JAMES F. KENNEY
COUNCILWOMAN JOAN L. KRAJEWSKI
COUNCILMAN RICHARD T. MARIANO
COUNCILWOMAN DONNA REED MILLER
COUNCILMAN MICHAEL A. NUTTER
COUNCILMAN ANGEL L. ORTIZ
COUNCILMAN FRANK RIZZO
COUNCILWOMAN MARIAN B. TASCO

- - -

V A R A L L O Incorporated
1835 Market Street, Suite 600
Philadelphia, Pennsylvania 19103
(215) 561-2220

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2 COUNCIL PRESIDENT VERNA: Good
3 afternoon. This is the public hearing of the
4 Committee of the Whole. I would ask Mr. McPherson
5 to please read the title of Bill No. 020155.

6 MR. MCPHERSON: Bill No. 020115, an
7 ordinance amending Chapter 19-2600 of the
8 Philadelphia Code, entitled "Business Privilege
9 Taxes," by eliminating the prepaid structure of the
10 tax, by clarifying the period to be used in
11 computation of the tax, by requiring the payment of
12 an estimated payment, by ensuring that gains from
13 the termination of the business are subject to tax,
14 by clarifying the treatment of calendar and fiscal
15 taxpayers and by amending definitions of the tax,
16 under certain terms and conditions.

17 COUNCIL PRESIDENT VERNA: Thank you.

18 At this time, the Chair Councilwoman
19 Brown who would like to make opening remarks.

20 COUNCILWOMAN BROWN: Thank you, Madam
21 President.

22 This bill originated after I had a
23 meeting with various members of the Philadelphia
24 community whom I respect for their tax expertise.
25 These individuals set on the City Council Select

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2 Committee on Business Taxes in the early '90s and
3 produced a report that outlined a number of
4 initiatives that could be implemented to improve the
5 business tax structure in our City. I needed first
6 to get a feel from them if there was any unfinished
7 incomplete business. In particular, I was seeking a
8 way to better assist emerging and start-up
9 businesses in our City. One item that the all
10 recommended was a change in the New Start Provision
11 of the Business Privilege Tax. In short, this
12 allows businesses to estimate taxes as opposed to
13 getting whacked with double tax in their second year
14 of operation.

15 As I researched, did homework and
16 reached out to others on this issue, I found
17 overwhelming support for the change. City
18 Controller, Jonathan Saidel, and his tax structure
19 analysis report strongly advocated for these
20 changes. And just last night, Tuesday, November
21 12th, the State House legislation authored by
22 representative George Kenney passed unanimously,
23 thus allowing Philadelphia to implement this
24 important change. The possibility of getting this
25 piece of legislation passed as a meaningful change

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2 in our tax code that will not produce any negative
3 impact on the General Fund is long overdue. In
4 other words, this is a revolutionary.

5 As we work with the Commission to
6 develop a long-term plan for Philadelphia, I am
7 pleased that we have the opportunity to take this
8 positive step to improve the way we as a City treat
9 new and emerging businesses.

10 In closing, I would like to thank City
11 Controller Jonathan Saidel, the representatives from
12 the Administration, the Philadelphia Chamber of
13 Commerce, and all of our you testifiers that are
14 forthcoming for taking the time out of your
15 demanding schedules to help us make the case for
16 this positive and needed change in Philadelphia's
17 business tax structure.

18 Thank you very much, Madam President.

19 COUNCIL PRESIDENT Verna: You're
20 welcome. Thank you.

21 Our first witness is Jonathan Saidel,
22 the City Controller. Good afternoon.

23 MR. SAIDEL: Good afternoon, Madam
24 President.

25 Jonathan Saidel, City Controller of

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2 Philadelphia, S-A-I-D-E-L.

3 I come before you today to offer
4 testimony on two bills: Bill 020115, which would
5 take the local action necessary to eliminate the
6 need for businesses to double pay their business tax
7 privilege in the second year of operations; and Bill
8 020436, which would change the formal use to
9 determine the net income portion of the business
10 privilege tax to reduce the burden on firms that
11 export goods and services beyond the City limits. I
12 applaud Councilwoman Reynolds-Brown, Councilman
13 Frank DiCicco and all of City Council for focussing
14 attention on these issues.

15 I support 020115. As you know, the
16 Business Privilege Tax, the BPT, is essentially paid
17 in advance. Unlike most taxes where taxpayers pay
18 their liability based on last year's activities,
19 taxpayers pay their BPT liability for the current
20 year's activity. Because businesses pay the BPT a
21 year in advance, that is 2001 return based on 2000
22 calendar year activity instead of 2000 return based
23 2000 calendar year, business must pay two years of
24 BPT taxes in their second year of operation.

25 If you find this confusing, take heart.

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2 Most business owners and tax preparers find this
3 terribly confounding and routinely make mistakes
4 when complying with this aspect of our taxation
5 system. Even if one understands how to comply, the
6 notion that we are double taxing fledgling
7 businesses is far from business-friendly in a city
8 that has lost so many jobs in recent decades.

9 As I recommended in my November 2001 tax
10 structure analysis report, I advocated for City
11 Council and the Pennsylvania General Assembly to
12 make the necessary technical amendments to the
13 enabling legislation for this City's Business
14 Privilege Tax to make it retrospective tax instead
15 of prospective tax and eliminate the need for
16 businesses to double pay their Business Privilege
17 Tax in the second year of operations. By
18 eliminating the need for businesses to double pay
19 their BPT in the second year, you will reduce the
20 tax burden on new businesses by 50 percent for that
21 crucial second year of operations.

22 The City's Revenue Department believes
23 that this change would be budget neutral so that we
24 are making our City much more business friendly
25 without sacrificing City revenue. In the long-term,

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2 however, this change can benefit the City.

3 Under the current system, when a firm
4 goes out of business, there is no BPT due for that
5 year which is their last year of operations. If the
6 firm goes out of business before the calendar year
7 is completed, it may be even entitled to a refund on
8 part of the advanced payment. Thus, double taxing a
9 business in its early years and foregoing tax
10 revenues from its final year in the City when the
11 business is either leaving the City as a profitable
12 entity or generating significant income from
13 disposal of its assets as it folds, causes the City
14 to lose revenue over the long-term. By reversing
15 the situation and taxing businesses in their final
16 year of operations but foregoing the second-year
17 double payment, revenues should actually increase
18 over the long run.

19 I continue to work with state
20 legislators and am confident -- as was mentioned by
21 Councilwoman Brown when I had asked Representative
22 George Kenney who is a legislator for Northeast
23 Philadelphia and is my legislator to put a bill in
24 to Harrisburg which was passed 195 to 0 last night
25 in Harrisburg, this enables this local Council to

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2 make the substantive changes to the double taxation
3 and therefore not have a conflict with State
4 enabling legislation.

5 I also support Bill 020436. As you
6 know, the City currently uses multiple weighing
7 factors to determine tax liability for the Net
8 Income portion of the business Business Privilege
9 Tax: Property, payroll, and double-counting of
10 receipts. Under this multi-factor apportionment
11 formula, a business located wholly in Philadelphia
12 with 50 percent of its receipts in the City would
13 pay three times the amount as a suburban competitor
14 with 50 percent of its receipts in the City.
15 Similarly, because our tax structure punishes firms
16 that are located in Philadelphia but have little or
17 no sales in Philadelphia, our City continues to lose
18 firms which are founded in Philadelphia but move out
19 of the City when they become profitable.

20 Because these businesses bring outside
21 money into the economy and do not capitalize on
22 local demand, they are important to the City's
23 economic health. But, while some of these
24 businesses find a competitive advantage in the
25 City's work force or physical location, most could

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2 find those same advantages in locations just outside
3 the City or in other regions.

4 Many industry sector representatives
5 confess that the majority of manufacturing firms no
6 longer have a business reason to remain in
7 Philadelphia. Technology firm representatives
8 report that many technology-related businesses may
9 incubate or grow in the City, attracted by proximity
10 to world-class universities or entrepreneurial
11 centers, but when they become profitable, executives
12 and investors find little reason to remain in
13 Philadelphia. By adopting a single-factor
14 apportionment, these firms will see their taxes
15 dramatically reduce and will choose to remain in
16 Philadelphia, keeping their jobs and economic impact
17 in Philadelphia.

18 My office should have also distributed
19 to Members of Council examples of what the tax
20 burden is under our current legislation and what the
21 tax burden would be on the two bills 020436 and
22 020115 if Council so chooses and the Mayor signs the
23 changes that we're talking about today, which are
24 significant. I think that when you look at the
25 businesses that exist in Philadelphia today, once a

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2 company that has high professionals using computer
3 systems becomes profitable, they have the ability
4 and portability, which means that they can just get
5 on our expressway and move beyond City Line Avenue.

6 When I began as a CPA so many years ago,
7 companies had a high capital investment, such as
8 Cross Brothers that was a slaughterhouse. You
9 couldn't just pick up and move. But many of the
10 companies that we're trying to attract and keep here
11 are companies that can move from city to city, from
12 city to region, from city to the suburbs. So I
13 think that these two bills, and I applaud Councilman
14 DiCicco and Councilwoman Blackwell and all the
15 Members of Council that signed off, is a step in the
16 right direction for us to begin to change the
17 economic fabric here, keep those businesses here
18 once they become profitable, and begin a process of
19 bringing technology-based companies into
20 Philadelphia that sell all over the world.

21 Thank you, Madam Chair.

22 COUNCIL PRESIDENT VERNA: You're
23 welcome. Mr. Saidel, you mentioned a chart. I
24 don't know that that was distributed -- oh, here it
25 is. Thank you.

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2 Are there any questions of Mr. Saidel?

3 The Chair recognizes Councilman DiCicco.

4 COUNCILMAN DICICCO: Thank you, Madam
5 President.

6 Good afternoon, Mr. Saidel.

7 MR. SAIDEL: Good afternoon, Councilman.

8 COUNCILMAN DICICCO: In your testimony
9 you obviously mentioned the fact that -- concerning
10 Bill No. 020436 that it basically acts as a
11 disincentive for businesses to either locate here or
12 stay in the City. Do you have any knowledge of any
13 companies that have either decided not to come in or
14 maybe had been thinking of moving out or have moved
15 out?

16 MR. SAIDEL: As you remember,
17 Councilman, when we had those hearings on the tax
18 analysis study that we did last year for many of the
19 strategic alliance organizations that exist in the
20 Chamber of Commerce, there was active testimony and
21 we have dealt and certainly can get you a list of
22 companies that once -- they stayed in Philadelphia
23 until they became profitable. Once they became
24 profitable and they had the portability of moving
25 their employees, which in many cases are young, and

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2 took their computers and either moved to suburban
3 counties or to South Jersey, in many cases could
4 move to different parts of the country because most
5 of their sales did not necessitate that they be in
6 Philadelphia since most of their sales were
7 world-wide and certainly in the United States and
8 Canada and Mexico.

9 COUNCILMAN DICICCO: If you could supply
10 a Chair with a copy of those companies and identify
11 the number of jobs that also left along with those
12 companies.

13 MR. SAIDEL: We certainly will.

14 COUNCILMAN DICICCO: The tax analysis,
15 what the revenues, what the wage tax losses were.

16 MR. SAIDEL: It would be my pleasure.
17 You know what's interesting is that when you look at
18 the a technology-based company that has the ability
19 to sell world-wide where the average employee makes
20 about 15 times more than the average employee made
21 on many of the capital intensive factories that
22 existed in Philadelphia while you and I were growing
23 up as young people in Philadelphia.

24 COUNCILMAN DICICCO: Has your office had
25 any discussion with the Administration or the

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2 Revenue Department since this bill was introduced
3 back in June?

4 MR. SAIDEL: I believe -- Ms.

5 Kammerdeiner is here. We always attempt to have
6 relations with the Administration in relationship to
7 what the cost would be and how we believe that
8 whatever cost there is in the changing of the tax
9 law is necessitated in the long run for us to keep
10 businesses. There is an assumption on Bill 020436
11 which changes the multi-apportionment theory that
12 the City is saying that will cost \$11 million. We
13 believe it's much less. Our revenues have gone up
14 in the last number of months. But the reality is
15 that that is based upon the fact assuming that no
16 business will ever leave the City of Philadelphia
17 from now on. What we have found is over a period of
18 years, which is common knowledge, that businesses
19 continue to leave Philadelphia once they become
20 profitable and do not have to be here. A
21 five-and-ten-cent store has to be in South
22 Philadelphia, has to be in Northeast Philadelphia,
23 has to be in West Philadelphia. But a company that
24 sells its technological product all over the world,
25 once it is established, does not need the burden of

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2 our gross receipts tax nor burden multi-factor
3 involved in our net income tax and can move across
4 City Line Avenue, 10 minutes from here, and not be
5 burdened with thousands of dollars of taxes. It
6 then becomes no reason for them to stay here because
7 their support staff can move, their company can move
8 because it's not capital intensive, and their sales
9 are located all over the world.

10 COUNCILMAN DICICCO: So the potential in
11 reality actually is that if the \$11 million was an
12 accurate figure, we actually stand to lose even more
13 money because more people will decide either not to
14 come here or decide to leave going forward.

15 MR. SAIDEL: I think that's absolutely
16 right.

17 COUNCILMAN DICICCO: So in the long-term
18 as opposed to the short-term -- you know, we take a
19 hit for 5, 6 or \$11 million, which is significant, I
20 understand, but if we look at this thing over time
21 going forward, the potential is even greater.

22 MR. SAIDEL: That's exactly right. If
23 you remember the argument when Governor-Elect
24 Rendell was the Mayor of Philadelphia, there was
25 opposition from certain segments of Philadelphia

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2 that we shouldn't reduce even a small amount of the
3 wage tax. But the reality is that you have to
4 become proactive as a government with a variety of
5 issues to expand the economic base and the economic
6 mix. If you stay stagnant, the world will pass you
7 by. And though there may be an 11 million hit --
8 though the revenue streams have increased, the
9 City's revenues have actually increased on tax and
10 non-revenue sources -- the reality is that if we
11 stay stagnant there won't be any of these businesses
12 here. And in the long run, we've got to do what's
13 right for the future of this City.

14 COUNCILMAN DICICCO: Well, you talk
15 about the wage tax debate during Rendell. We had
16 one, as you know, this year, and the same was being
17 said at that time, that if we continue to reduce the
18 wage tax based on the original five-year plan that
19 there was going to be a huge hole in the budget and
20 police and fire and libraries are going to close and
21 all that kind of stuff. But recently I read where
22 there's actually been an increase in collections of
23 wage taxes.

24 MR. SAIDEL: Yes. Most of the
25 categories of the normal revenues streams have

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2 increased in the last number of months, that's true.

3 COUNCILMAN DICICCO: In your
4 professional opinion, do you think the fact that we
5 have continued with the tax reduction that that has
6 had any impact on those collections?

7 MR. SAIDEL: I believe it does. I
8 believe it does. I believe from an impressionistic
9 standpoint. I think that the fact that we are the
10 only major City in this country that is proactively
11 looking to restructure our taxing system and to
12 reduce the tax burden here in Philadelphia gives
13 people pause to think that they should stay here or
14 give an opportunity to move here. And if we don't
15 do that, then we're just going to sit here and wait
16 until everybody moves to South Jersey, to the
17 suburban counties, and many cases to Arizona and New
18 Mexico and a variety of other places that are now
19 becoming a metropolitan area for high tech industry.

20 COUNCILMAN DICICCO: I don't remember if
21 it was article that I read. Do you happen to know
22 what the increase in the wage tax is, what that
23 number represents? Is that in your chart as well,
24 what the increase in the wage tax collections have
25 been since we continued with that wage tax

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2 reduction? Ballpark number if you know.

3 MR. SAIDEL: I know it's about 2.6
4 percent. I don't know what that is in actual
5 dollars. I do have -- based on first quarter of
6 2003 collections, the Controller's Office estimates
7 that the City will collect at least 20 million more
8 in taxes than were budgeted. Based on first quarter
9 in FY 2003 collection, the Controller's Office
10 estimates the City will collect at least \$20 million
11 more in locally generated non-tax revenue. The
12 other one was tax revenue.

13 And those are the two main numbers when
14 we looked at revenues for non-collection numbers as
15 well as collection numbers, and locally generated
16 and non-locally generated numbers.

17 COUNCILMAN DICICCO: Thank you. I don't
18 have any further questions, Madam President.

19 COUNCIL PRESIDENT VERNA: Thank you.

20 At this time since the Controller is
21 testifying on both bills, I would ask Mr. McPherson
22 to please read the title of Bill No. 020436.

23 MR. MCPHERSON: Bill No. 020436, an
24 ordinance amending Chapter 19-2600 of the
25 Philadelphia Code, entitled "Business Privilege

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2 Taxes" by amending the definition of "Net Income"
3 with respect to determining what portion of net
4 income is properly attributable to the doing of
5 business in Philadelphia and therefore subject to
6 tax, and by making technical amendments, all under
7 certain terms and conditions.

8 COUNCIL PRESIDENT Verna: Thank you.

9 The Chair recognizes Councilman Clarke.

10 COUNCILMAN CLARKE: Thank you, Madam
11 Chair.

12 COUNCIL PRESIDENT Verna: Excuse me,
13 Councilman Clarke. Just a moment please. Would you
14 yield to Councilman Kenney for a moment, please?

15 COUNCILMAN CLARKE: Sure.

16 COUNCIL PRESIDENT Verna: Thank you.
17 Councilman Kenney.

18 COUNCILMAN KENNEY: Thank you, Madam
19 President. I need to leave the Chamber for a few
20 moments. If there are any amendments or final vote
21 on either of these two bills, I would like to be
22 recorded as voting aye in my absence. Thank you.

23 COUNCIL PRESIDENT Verna: Thank you.
24 Councilman Clarke.

25 COUNCILMAN CLARKE: Thank you, Madam

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2 Chair.

3 Good afternoon, Mr. Saidel.

4 MR. SAIDEL: Good afternoon, Councilman.

5 COUNCILMAN CLARKE: Mr. Saidel, I just
6 want to ask a few questions. One, in your statement
7 you talked about how some businesses choose to
8 capitalize on a local demand. I'm assuming for the
9 labor force. And you talk about a competitive
10 advantage being in the City, but then you turn
11 around and say that they can find this same or
12 similar competitive advantages in locations outside
13 the City. Can you explain that? I don't quite
14 understand. It sounds like you're all over the
15 place on that. If we have a competitive advantage
16 inside the City, then I'm assuming it is competing
17 with somebody else. Who?

18 MR. SAIDEL: Well, there are two things.
19 One, what we have found is that when you talk about
20 technology-based companies -- not companies like
21 Cross Brothers which existed when I was a child
22 which had capital intensive, they slaughtered
23 animals for a living, those aren't companies that
24 can leave automatically from a place like
25 Philadelphia because they can't take a billion

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2 dollars worth of equipment and move outside the City
3 of Philadelphia. But many of the companies that we
4 are attempting to attract and have attracted when
5 they're in the embryonic stage, which means they're
6 not making any money. They then stay here while
7 they're not making any money, and then once they
8 began to make money, they have the portability
9 because if you have 25 employees averaging \$150,000
10 a year that you got from Penn, they can just pack
11 up, and anywhere from Philadelphia in 5 or 10
12 minutes you could be sitting across City Line Avenue
13 and not have to pay any of these taxes.

14 COUNCILMAN CLARKE: So our competitive
15 advantage is in the early years of the operation.

16 MR. SAIDEL: That's right. That
17 dissipates once they become taxable because if
18 they're not selling to anyone in Philadelphia, they
19 don't have to stay here like a five-and-ten-cent
20 store and many of the other companies that existed
21 when I was growing up.

22 COUNCILMAN CLARKE: Some of the
23 information that you give in your testimony talks
24 about what your office believes as a result of --
25 I'm assuming you did some analysis. Is there any

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2 information that shows trends towards these
3 particular types of companies moving out of the
4 City? Is there some detailed information on it? I
5 mean, it's one thing to submit information with
6 respect to testimony, but I'd like to see, you know,
7 what are we looking at, the number of businesses
8 who've opted to moved out of the City, are leaning
9 towards that way, businesses that in fact have moved
10 into the City. And I ask that because we are
11 talking about the potential \$11 million hit on the
12 City's General Fund.

13 MR. SAIDEL: I will have my office send
14 it to you.

15 COUNCILMAN CLARKE: How soon do you
16 think you can get that?

17 MR. SAIDEL: As soon as they get on the
18 phone and talk to Computer Alliance and a variety of
19 associations that have those numbers available.
20 They had previously testified last year, but I don't
21 think we gave you a detailed analysis of the
22 different companies, but I'll certainly get that for
23 you in the next couple days.

24 COUNCILMAN CLARKE: Can you? I'd really
25 like to have it.

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2 MR. SAIDEL: Sure. Absolutely.

3 COUNCILMAN CLARKE: You had mentioned --
4 actually, I wasn't going to ask this question, but y
5 you brought it up in your testimony after
6 questioning by Councilman DiCicco.

7 This issue with respect to the wage
8 taxes, and you said what I believe to the case that
9 we were the only municipality, large municipality,
10 that reduced our taxes when my understanding is
11 everyone else of comparable size has either
12 increased taxes or eliminated their tax decrease
13 package. Why is that? What do we know that other
14 people don't know?

15 MR. SAIDEL: I think we're smarter and
16 better than anyone else in the country.

17 COUNCILMAN CLARKE: I agree with that,
18 but we like to have some substantive data to support
19 that.

20 MR. SAIDEL: I can't speak for Seattle
21 and Chicago, but we are the only major city in this
22 country that has a surplus today. Of the major
23 cities, we're only city that I think has continuous
24 over a number of years been proactive at some level
25 of restructuring our taxes and reducing taxes and

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2 trying to be proactive. And I believe that these
3 two bills are a continuation of the leadership of
4 past and present and the Mayor's and Council leaders
5 and Members of Council.

6 COUNCILMAN CLARKE: We're only major
7 municipality that has a surplus or had a surplus?

8 MR. SAIDEL: Has a surplus. We have a
9 surplus.

10 COUNCILMAN CLARKE: At this point?

11 MR. SAIDEL: At this point, yes.

12 COUNCILMAN CLARKE: With respect to the
13 timing because, as you know, our economic times in
14 earlier years were very strong and all the
15 municipalities had surpluses, a substantial of them,
16 and when say that we're only municipality that has a
17 surplus, you're speaking as of today and you
18 anticipate that we will continue to have a surplus?

19 MR. SAIDEL: I anticipate that we -- I
20 anticipate that if we do the right thing and move
21 forward next year and are proactive in more
22 difficult times that I think that we'll be able to
23 continue with the surplus and create an additional
24 mixture of our economy that may leave. As things
25 get more difficult, city taxes then play much more

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2 of an important role in decision-making whether to
3 stay in Philadelphia or not. And what I'm concerned
4 about and those that will follow me is to make sure
5 that those companies that once they become
6 profitable, they become a world-wide corporation,
7 will stay in Philadelphia and not use their
8 portability to move across City Line Avenue for the
9 advantages of being in suburban areas or South
10 Jersey, or for that matter they can move to the
11 Midwest where many of the companies are moving now
12 because there are no taxes at all out there.

13 COUNCILMAN CLARKE: So your belief that
14 we will continue to have such a surplus, maybe not
15 as large, but surplus is speculative at best?

16 MR. SAIDEL: I believe that there is
17 talent on the 2nd floor and talent on what was
18 traditionally the 4th floor which is now the 6th
19 floor, and people concerned throughout the
20 government that will die rather than have a negative
21 impact on the future of this City for our children.

22 COUNCILMAN CLARKE: So you believe that
23 -- and you opened up this can of worms, Mr. Saidel.

24 MR. SAIDEL: I'm trying to be as
25 non-political as possible here.

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2 COUNCILMAN CLARKE: You believe that if
3 we continue on a substantive tax reduction
4 strategy/policy, both wage, real estate, business,
5 we will continue to have a surplus?

6 MR. SAIDEL: I think that if we showed
7 the leadership to cut where we can and to reorganize
8 our government on a continuous basis and watch
9 everything that we do, then we can make a future for
10 everyone in this City. I think if we don't pass
11 bills like these two bills today and hope to God
12 that people will stay in Philadelphia or that
13 someone will move into Philadelphia, then we give
14 them no reason to have that option. Revenue knew
15 them no reason to have that option. And I think
16 that one of them is revenue neutral and the other
17 one Revenue says will cast \$11 million a year. I
18 think on a \$3 billion budget with revenue streams
19 increasing that this is something that I advocate
20 and something I hope Council will pass and the Mayor
21 will sign.

22 COUNCILMAN CLARKE: Can you give me --
23 and you may not be in a position to respond to
24 this -- any of the townships, counties in the
25 surrounding areas, the metropolitan area, what they

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2 have done with respect to taxes?

3 MR. SAIDEL: None of these taxes are
4 paid in the suburban areas.

5 COUNCILMAN CLARKE: None of these
6 particular taxes? There are no business taxes in
7 any of --

8 MR. SAIDEL: No.

9 COUNCILMAN CLARKE: None at all?

10 MR SAIDEL: No. Some of them may have a
11 small nominal amount.

12 And the suburban counties are feeling
13 the pinch because of the reality that they no longer
14 can have a volunteer fire department. But their
15 growth was created because they left Philadelphia.
16 You know, when I was a child and you drove to
17 Atlantic City or you drove into the suburban areas,
18 it was all farm land. Willow Grove Mall, my four
19 kids think Willow Grove Mall is part of Northeast
20 Philadelphia, though I continually tell them it's
21 not, that Franklin Mills is. All of those are
22 responses to people leaving Philadelphia and, more
23 importantly in this discussion, businesses leaving
24 Philadelphia because they can take advantage of
25 being in a metropolitan area but don't have to pay

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2 for all the benefits necessitated by being located
3 near Philadelphia. I just believe we have to remain
4 competitive as best we can.

5 And certainly, if something, God forbid,
6 happens in a few years, we're adult enough to know
7 that we have to make changes.

8 COUNCILMAN CLARKE: So you acknowledge
9 that --

10 MR. SAIDEL: I acknowledge the world may
11 come to an end, yes.

12 COUNCILMAN CLARKE: -- that the
13 growth in the suburban counties, the surrounding
14 counties has caused those municipalities, those
15 townships to possibly rethink their taxing strategy
16 because the reality is that there needs to be
17 infrastructure improvement, there needs to be new
18 property taxes assessments based on the fact that
19 they have grown by leaps and bounds and
20 realistically within the next few years there will
21 probably be some tax increases in those surrounding
22 counties?

23 MR. SAIDEL: Yes. I hope it will be. I
24 hope there will be tax increases. I'm not running
25 statewide, so I hope they tax themselves to death

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2 and they come back into Philly.

3 COUNCILMAN CLARKE: I heard you were the
4 Deputy Governor there for a few months.

5 MR. SAIDEL: Hey, I'm just going back
6 across the street.

7 If you look at the history of the
8 suburban counties, many of our former Philadelphians
9 moved there, but more importantly than that, from a
10 business standpoint, businesses had an opportunity
11 because of the increase of modern road structures
12 that when you drive down City Line Avenue, all those
13 office buildings only need to exist because they get
14 the benefit of being located near Philadelphia
15 rather than in Wyoming County where no one lives,
16 but they don't pay for any of the services or the
17 burden of the taxing structure that we have.

18 When you look at the product coming out
19 of our colleges and universities, which are
20 non-taxable, by the way, one of the ways that we can
21 keep those young people here -- and they do make
22 quite more money than you and I did when we first
23 entered the labor market -- is to keep these
24 technical companies here, the technology companies
25 here, the medical companies here that have the

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2 ability to sell world-wide. And that resource from
3 outside of Philadelphia, those dollars that come in
4 are then spent in Philadelphia and I think in the
5 long run these two bills will be beneficial to the
6 future that you and I care about here in
7 Philadelphia.

8 COUNCILMAN CLARKE: Okay. And you will
9 get the information in terms of trends both leaving,
10 coming, staying?

11 MR. SAIDEL: Absolutely.

12 COUNCILMAN CLARKE: Thank you.

13 MR. SAIDEL: My pleasure, Councilman.

14 COUNCILMAN CLARKE: Thank you, Madam
15 Chair.

16 COUNCIL PRESIDENT VERNA: Thank you.

17 The Chair recognizes Councilman Mariano.

18 COUNCILMAN MARIANO: Thank you, Madam

19 President. Jonathan -- I can call you Jonathan,
20 right?

21 MR. SAIDEL: That's fine.

22 COUNCILMAN MARIANO: Mr. Saidel,
23 Jonathan, when I used to go play soccer at
24 Lighthouse Field -- it's amazing you brought up
25 Cross Brothers. We used to go past there and there

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2 was a young featherweight by the name of Saidel that
3 used to hit the sides of beef. Sylvester Stallone
4 stole that idea for Rocky from him. Was he any
5 relation to you? I think his name was Issy.

6 MR. SAIDEL: Yes, that's true.

7 COUNCILMAN MARIANO: He used to hit the
8 sides of beef. True story. 1965.

9 MR. SAIDEL: Yes, that's my father, yes.

10 COUNCILMAN MARIANO: Jonathan, 020115 is
11 revenue neutral like you just said. And the other
12 one cost you estimate about \$11 million a year?

13 MR. SAIDEL: No, the Revenue Department
14 estimates \$11 million.

15 COUNCILMAN MARIANO: You estimate it a
16 little less or more?

17 MR. SAIDEL: You know what, I believe
18 what Revenue is doing -- and certainly the
19 Commissioner is here to speak herself. The
20 assumption is, what would be the estimated direct
21 loss assuming no businesses ever left Philadelphia.
22 We all know that one of the reasons that we have to
23 change our taxing structure is because businesses do
24 leave Philadelphia. And if we can bring businesses
25 in, we can keep those businesses that are here which

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2 have left over -- trended over a period of time,
3 then certainly that 11 million is not an accurate
4 number, but it is an assessment, and an estimated
5 number as any other numbers.

6 COUNCILMAN MARIANO: So if I got these
7 estimates right -- and again they're only estimates;
8 may be high, may be low -- what you're basing your
9 synopsis on is that these businesses probably don't
10 really have to stay here; can I assume that?

11 MR. SAIDEL: That's correct.

12 COUNCILMAN MARIANO: So if they all got
13 up and left, we wouldn't have anything to go for
14 anyhow, but the Revenue Department is saying but if
15 we do this, it would be 10, 11 million?

16 MR. SAIDEL: Their assumption is that
17 assuming no one leaves what the cost is for the
18 particular bill on the multi-factor, on that income.

19 On the gross receipts on the double
20 payment in the second year, you know, fledgling
21 businesses that are open up for one year and then
22 have to pay twice the amount of City taxes as anyone
23 else the second year when that's the time that they
24 really need the money; and at the end of 20 years,
25 we give them a refund. What we would rather do is

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2 just have them pay in a normal course of business
3 and then if they owe money before they go out, they
4 file a tax return and pay whatever the remainder is
5 when they do go out of the business or leave the
6 City.

7 COUNCILMAN MARIANO: So the money that
8 the City wouldn't get that the Revenue Department is
9 supposing they would get if everybody stayed and it
10 was perfect, to the Revenue Department, that's a
11 loss; they consider that a loss probably, right?

12 MR. SAIDEL: Yes.

13 COUNCILMAN MARIANO: So basically, the
14 one is revenue neutral so that's real easy. I'm
15 trying to find a way with this -- we take a gamble
16 with it and hopefully what we lose in the first
17 couple years will be worth it because those
18 businesses that we suppose will leave will stay
19 here; is that what you're saying?

20 MR. SAIDEL: Yes, that they will stay
21 here because the history has shown that they leave.
22 If you look at many of the high tech businesses that
23 are opening up and actually in part of your
24 district, part of Councilman DiCicco district,
25 Councilwoman Blackwell's District in the West

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2 Philadelphia area where there are these embryonic
3 companies opening up that are part of Penn, as long
4 as they're not making money and they're getting a
5 cash infusion from someone, they might as well stay
6 here because we give them breaks on high tech. The
7 moment that they begin making money and all their
8 sales are located out of the City, in many cases
9 outside the country, there is no reason for them to
10 stay. And why I mentioned Cross Brothers is because
11 you can't just pick a Cross Brothers up and move it.

12 COUNCILMAN MARIANO: But these companies
13 could because they don't have the equipment.

14 MR. SAIDEL: That's right. You can take
15 15 young people with computers and tell them instead
16 of driving to 15th and Locust or 38th and Spruce,
17 you could drive across City Line Avenue to Bala
18 Cynwyd.

19 COUNCILMAN MARIANO: Thank you.

20 MR. SAIDEL: My pleasure.

21 COUNCIL PRESIDENT VERNA: Thank you.

22 Are there any questions of Mr. Saidel.

23 The Chair recognizes Councilwoman
24 Miller.

25 COUNCILWOMAN MILLER: Thank you, Madam

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2 President.

3 Mr. Saidel, Councilman DiCicco and
4 Councilwoman Tasco and I were having a discussion
5 earlier about why companies would do just what you
6 just said, move across City Line Avenue. I'd like
7 to know how is Montgomery County's gross receipts
8 tax set up? What makes it different than ours?

9 The situation you just described would
10 not happen in Montgomery County, I'm assuming.

11 MR. SAIDEL: No. First of all, it's
12 much lower than ours and the form is like a one-page
13 agreement. We tax on a multi-level based upon
14 payroll, based upon property that's located in our
15 county, based upon sales, and a variety of other
16 ways. The formula is very complicated. And it
17 comes out to almost 7 percent of net income. What
18 we are trying to say in the one bill is that just
19 look at gross sales, just look at sales. If a
20 company has 100 percent sales outside of
21 Philadelphia, every dollar that they bring in from a
22 sale is a dollar that we don't have because it's not
23 you or I going into a store in that same cycle and
24 giving money. To tell you the truth, the suburban
25 counties is will eventually have a taxing structure

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2 probably not similar to ours, but it's becoming very
3 costly to run Montgomery County as when you and I
4 were younger -- certainly when I was younger, it was
5 all farmland. But the people that have moved there
6 and the businesses that have moved there are there
7 because they're located near Philadelphia but don't
8 have the tax burden of Philadelphia residents and/or
9 businesses that are located Philadelphia. A company
10 outside of Philadelphia that sells 50 percent of
11 their sales to residents of Philadelphia pays almost
12 20 percent of the tax burden of a company that's
13 located in Philadelphia and sells half of its sales
14 to residents in Philadelphia and the other half
15 outside the City. So if you were an economist or
16 you were their lawyer or their CPA, you have to
17 recommend just based on the numbers, why would you
18 be in Philadelphia if you don't have to be?

19 I think these bills will be an added
20 level that they can make a decision to stay here in
21 Philadelphia. And I think we will continue to
22 prosper and I think build up an economic mix that
23 can sustain us during the good times and the bad
24 times, which is the most important thing about a
25 city.

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2 COUNCILWOMAN MILLER: Thank you.

3 MR. SAIDEL: My pleasure.

4 COUNCIL PRESIDENT Verna: Thank you.

5 The Chair recognizes Councilwoman Tasco.

6 COUNCILWOMAN TASCO: Madam President. I

7 have to leave. I have appointment in my office.

8 I'd like to leave my vote on Bill 020115.

9 COUNCIL PRESIDENT Verna: Voting in

10 favor?

11 COUNCILWOMAN TASCO: Yes.

12 COUNCIL PRESIDENT Verna: And the

13 amendment? I understand there will be an amendment.

14 COUNCILWOMAN TASCO: Right.

15 COUNCIL PRESIDENT Verna: Any other

16 questions of Mr. Saidel?

17 (No response.)

18 COUNCIL PRESIDENT Verna: Seeing none, I

19 would ask Mr. McPherson to please call our next

20 witness.

21 MR. MCPHERSON: Jacqui Jenkins.

22 COUNCIL PRESIDENT Verna: Good

23 afternoon. Please identify yourself for the record.

24 MR. JENKINS: Good afternoon. My name

25 is Jacqui Jenkins.

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2 COUNCIL PRESIDENT Verna: Please proceed
3 with your testimony.

4 MS. JENKINS: My name is Jacqueline
5 Jenkins. I'm a native Philadelphian, business
6 owner, and community activist. When asked to share
7 my thoughts regarding the City of Philadelphia
8 Business Privilege Tax, I felt compelled to assess
9 the City's business environment. From my
10 assessment, I raise the question, is there a
11 privilege to being a business owner in a City that
12 has been plagued by the following challenges: A
13 10-plus year decline in population, which means the
14 City's consumer base is dramatic shrinking; a loss
15 of major corporate headquarters, which means that
16 the potential contracting relationship for
17 Philadelphia-based corporations is dramatically
18 declining; a compounded effect of City structural
19 issues such as the fact that it takes 90 to 120 days
20 to gain a minority certification status with the
21 City. In business terms it takes approximately a
22 quarter and a half to gain access to City contract
23 as a minority vendor.

24 The City's structural issues are
25 combatted by the deterioration of the education

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2 system that is failing to produce a talented labor
3 force. Additionally, at the university level, the
4 City is losing skilled professionals due to numerous
5 issues created by the regions brain drain. Thus,
6 business owners will be forced to retain talent
7 outside of the region to gain access to a
8 competitive work force. By recruiting outside of
9 the region, business owners are forced to incur
10 relocation and recruitment expense and provide a
11 more competitive compensation package.

12 I believe that the actions of Bill No.
13 020115 will assist business owners in the following
14 manner:

15 First, the bill enables the City to
16 implement business taxes in a more clearer fashion.
17 Thus, minimizing the confusion regarding business
18 tax liabilities.

19 Second, this bill attempts to address
20 the cash flow burdens of business owners by
21 eliminating the double tax of tax liabilities in the
22 taxpayers third year of business.

23 Bill No. 020115 is a move in the
24 positive direction to provide incentive for business
25 owners while the City is still attempting to

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2 mitigate the challenges of the local economic
3 environment.

4 COUNCIL PRESIDENT Verna: Thank you.

5 Are there any questions of Members of
6 the Committee of Ms. Jenkins?

7 (No response.)

8 COUNCIL PRESIDENT Verna: Thank you very
9 much for testifying. We appreciate your waiting to
10 testify, too. Thank you.

11 Our next witness.

12 MR. MCPHERSON: Sarah Clark Stuart.

13 COUNCIL PRESIDENT Verna: Good
14 afternoon.

15 MS. STUART: Good afternoon. Thank you
16 for inviting me here to testify. My name is Sarah
17 Clark Stuart. I live in Philadelphia and I've
18 worked here since 1995 and I became self-employed in
19 the year 2000. I'm an environmental consultant and
20 I have one client. I don't have any sales. I
21 simply earn a salary and I get reimbursed for my
22 expenses. I file my own taxes. And this past
23 April, I was floored, shocked, to find out that I
24 had to pay a doubling of my tax when I found my
25 Business Privilege Tax return. It was a complete

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2 surprise to me. There was little or no explanation
3 in the forms, and there was no warning of this when
4 I applied for a business license in the year 2000.

5 I'm not a tax expert. But the policy
6 baffles me. And I felt like as a business, which I
7 am, I was being punished or at least considered
8 untrustworthy that my taxes had to be escrowed until
9 I ran out of town.

10 So I just wanted to come here and say
11 that I'm sure there are many ways that the Business
12 Privilege Tax can be reformed to make it fairer for
13 businesses. And I know it's an obvious fact that
14 the City of Philadelphia needs employed
15 professionals as residents. But these tax laws are
16 a disincentive to self-employed professionals and
17 entrepreneurs who want to live and work in
18 Philadelphia. This is the first time since I lived
19 here that I really felt like, why should I reside
20 here? I can just live in the suburb, I'd be much
21 better off than paying almost 10 percent of my
22 salary as a tax this past year.

23 So this bill would be a very good start
24 to making the Business Privilege Tax a fairer tax
25 for emerging businesses in Philadelphia, and I

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2 heartily support the bill introduced by Councilwoman
3 Brown and urge the City Council to pass it. Thank
4 you.

5 COUNCIL PRESIDENT Verna: Thank you very
6 much.

7 Are there any questions of this witness?
8 (No response.)

9 COUNCIL PRESIDENT Verna: Thank you so
10 much for coming in to testify.

11 Our next witness.

12 THE CLERK: Jack Hunter.

13 COUNCIL PRESIDENT Verna: Good afternoon
14 Mr. Hunter.

15 MR. HUNTER: Good afternoon. My name is
16 Jack Hunter. I live in Center City, and I'm a
17 certified public accountant and a partner in the
18 Philadelphia accounting firm of Howe Keller &
19 Hunter. I'm a past president of the Greater
20 Philadelphia Chapter, Pennsylvania Institute of
21 CPAs, currently a member of Council, PIPCA. I serve
22 on the Philadelphia Commissioner's Tax Advisory
23 Committee and I'm a member of the Philadelphia Tax
24 Bar State and Local Tax Committee. My remarks today
25 are my own remarks, not those of committees that I

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2 represent.

3 I've long been concerned with the
4 prepaid structure of this tax and have worked with
5 the Philadelphia Department of Revenue since at
6 least 1996 in an effort to change it. I believe
7 that this change is needed for the effective
8 administration of the tax.

9 As you know, the Business Privilege Tax
10 is imposed on the privilege of doing business in the
11 City. It's payable on April 15th of the tax year.
12 The taxes calculated currently for the privilege
13 year of 2003 at the rate of .23 percent, 2.3 mills,
14 of gross receipts attributable to sales made and
15 services rendered in the City plus the 6.5 percent
16 of taxable income attributable to business conducted
17 in the City during the calendar year of the
18 preceding year.

19 This ordinance would change the base of
20 the tax so the tax is calculated on the actual
21 taxable gross receipts and taxable income of the tax
22 year rather than on the preceding year. This will
23 remove the complexities and inequities of the new
24 start provisions. I understand that this aspect of
25 the current law accounts for a significant amount of

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2 correspondence between the City and taxpayers and
3 results in the delay of the receipt of tax revenue
4 and creates ill will among new businesses, as you
5 just heard. The change will also require inclusion
6 in the tax base of receipts and income of the final
7 year which currently escapes tax.

8 As Mr. Saidel pointed out or as you
9 discussed, \$11 million shortfall, I believe that a
10 significant portion of that will be made up by the
11 businesses that are taxed in their final year.

12 Estimated tax provisions will equalize
13 the tax receipts by the City in the year of change.
14 They will be based on the tax paid for the preceding
15 year and would not be required for the first year of
16 business.

17 The new provisions could become
18 effective for the year 2002. And I would point out,
19 as we heard earlier, that the State Legislature, the
20 House, passed the ordinance last night authorizing
21 this change. However, the legislation requires the
22 City Council to pass this legislation or this
23 ordinance prior to November 30th, so I would bring
24 that to your mind.

25 As we've heard, it's believed that this

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2 change will be revenue neutral except for, of
3 course, of final year.

4 I strongly urge that the Council pass
5 this legislation, and I look forward to seeing it
6 passed. Thank you very much.

7 COUNCIL PRESIDENT Verna: Thank you,
8 sir.

9 The Chair recognizes Councilman DiCicco.

10 COUNCILMAN DICICCO: Madam President, on
11 second thought, I don't have any questions for this
12 witness. Thank you.

13 COUNCIL PRESIDENT Verna: Thank you very
14 much, Mr. Hunter.

15 Any other questions from Members of the
16 Committee?

17 (No response.)

18 COUNCIL PRESIDENT Verna: Thank you very
19 much.

20 Our next witness.

21 MR. MCPHERSON: Margo Davidson.

22 COUNCIL PRESIDENT Verna: Is Ms.
23 Davidson here?

24 (No response.)

25 COUNCIL PRESIDENT Verna: Our next

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2 witness.

3 MR. MCPHERSON: David Thornburgh.

4 COUNCIL PRESIDENT Verna: Good

5 afternoon.

6 MR. THORNBURGH: Good afternoon, Madam

7 President. I do have copies of my testimony.

8 COUNCIL PRESIDENT Verna: We will have

9 someone circulate it.

10 MR. THORNBURGH: Good afternoon. My
11 name is David Thornburgh. I'm Executive Director of
12 the Pennsylvania Economy League here in
13 Philadelphia. It's my pleasure to share a few
14 thoughts with you today about some business tax
15 issues you have in front of you.

16 Let me begin with a little perspective
17 on Philadelphia tax issues that I think is relevant
18 to this discussion. Simply to point out that tax
19 burdens at the regional level much more than at the
20 national level or the international do in fact
21 influence people's choices. When a family or
22 business person asks a question, where should we buy
23 our first house? Where do we want to raise the
24 kids? Where do I want to start my business? Should
25 I move the business? Local taxes are one piece of

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the decision-making process. One of the things that is striking about this region with 239 municipalities and 67 school districts in the suburban Pennsylvania side and a hundred some municipalities in South Jersey, each with its own menu and level of taxes, is that people and business have lots of choices. They have many more choices than in other parts of the country, and that's what makes tax competitiveness much more relevant to this City than to other than cities across the country where people face more uniform taxation at the regional level.

We know from previous discussions, from all the data that we've collected, that Philadelphia is one of the most highly taxed locations in this region, both for businesses and for families. I won't put you through all the math again, but that's established fact. The difference in tax burdens between the City and a typical suburb are high enough that they have affected people's decisions. How do we know? All of the research points in that direction and survey after survey of public opinion comes to the same conclusion.

When we try to figure out what to do

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2 about it, how to level of playing field, of course,
3 we get into lengthy and complicated issues about
4 City revenues, City budgets and the impact of City
5 taxes on family income and family wealth. I'm sure
6 we'll have ample opportunity to discuss those issues
7 in the work of the Tax Commission, and the Economy
8 League looks forward joining that debate.

9 In the meantime, you have before you a
10 number of proposals that have been made for sometime
11 that could improve the City's competitive position
12 without much impact on City revenues. It's those
13 proposals that I'd comment on.

14 First is Bill No. 020436, a proposal to
15 change the Business Privilege Tax apportionment
16 formula for the net income portion of the BPT from
17 the current multi-factor formula to a single factor
18 of sales only. The current formula has the
19 unintended effect of taxing firms located in the
20 City more than firms located outside the City, even
21 when both firms do the same amount of business
22 within the city limits. If a Philadelphia-based
23 firm makes 100 percent of its sales in the City, 100
24 percent of its revenues are subject to the BPT. If
25 that same firm were located outside the City but

Conversely, if a Philadelphia-based firm has all of its sales outside the City, say a national firm with a national market, the location formula means that at a minimum, its revenues will be subject to the tax, the same as its counterpart located outside the City would pay a minimal tax. For example, a Philadelphia-based firm making 5 percent of its revenues in the City would have 52.5 percent of its revenues subject to the tax, while a firm located outside the City, only 5 percent of its revenues would be subject to the tax. Thus, the firm located in the City, adding its sales to the City's wage and property tax base, would face a tax burden higher than it would if it moved outside the City.

The proposal in front of you, of course,

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is to change the formula in a way that levels in a small, but potentially significant way, the playing field between companies located in the City and those not in the City. This proposal, to base the net income portion of the BPT on receipts only rather than on a combination of receipts, payroll, and property, can be viewed as an extension of the change enacted in the apportionment formula during the 1990s from equal weighting of the three factors, property, payroll, and receipts, to a double weighting of receipts in the formula. This change was made in response to a 1993 recommendation of the Select Committee on Business Taxes in order to give local Philadelphia-based companies some tax relief.

What difference will this change make to the firm's decision about where to locate? In 2001, PEL hired Ernst and Young to develop a model of the impact of state and local taxes on the return of investments in expansion of businesses. This model calculates the reduction in the rate of return on an investment due to combined state and local taxes. This is termed the "effective tax rate" imposed by the state and local tax systems. Using this model we calculated the effective total state and local

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2 business tax rate on a Philadelphia-based firm doing
3 10 percent of its business in Philadelphia under the
4 current apportionment formula as 11.98 percent.
5 This model shows moving to a suburban Philadelphia
6 location would give this firm a lower effective tax
7 rate. For example, in Upper Merion, 8.89 percent;
8 in Tredyffrin, 8.89 percent; and West Conshohocken,
9 9.17 percent.

10 We then ran the model using the proposed
11 single apportionment and found it will reduce
12 Philadelphia's effective tax rate on this firm to
13 10.89 percent, significantly closer to its suburban
14 competitors.

15 Businesses make investment decision
16 everyday based on very small differences in expected
17 returns. It's not a huge difference, but for some
18 kinds of firms does level the playing field versus
19 their competitors located outside the City. In
20 addition, based on '98 BPT returns, as we've mention
21 earlier, the City's Department of Revenue estimated
22 the impact on City revenues of this change at just
23 over \$10 million, a relatively small price for a
24 change that will send a strong signal regarding a
25 city's desire to keep businesses located in the

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2 City.

3 I would also comment briefly on Bill No.
4 020115 introduced by Councilwoman Blondel Reynolds
5 Brown on February 28th. This bill addresses what I
6 would think of as an oddity and a complexity in
7 another piece of the BPT that has been identified a
8 number of times over a number of years, that the BPT
9 for the current year is based upon the prior year's
10 activities causing a doubling of tax liabilities in
11 a business' second year and allowing income and
12 receipts in a taxpayer's last year to go untaxed.
13 This problem and a solution were identified by the
14 Select Committee in 1992, the City's Controller's
15 tax structure analysis report last year, and was
16 also discussed during Mayor Street's Tax Policy
17 Transition Team, which I co changed. While a final
18 change does, as we've noted, require state
19 legislative action, it's important that the City
20 proceed with its own piece of the change, and I urge
21 you to support this long overdue change as well.

22 Let me conclude by stating again that
23 neither of these two provisions will re-draw the tax
24 map in any dramatic fashion for businesses or
25 individuals in this region. I sincerely hope that

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2 the work of the upcoming Tax Commission along with
3 the City's involvement in Governor Rendell's
4 proposed state tax reform initiative will afford us
5 those opportunities. In the mean time, we should
6 pursue small changes that can remove barriers for
7 businesses to start and grow in the City and that
8 don't appear to have significant revenue
9 consequences for the City budget.

10 Thank you. I'd be happy to answer
11 questions.

12 COUNCIL PRESIDENT VERNA: Thank you very
13 much.

14 Are there any questions of this witness?

15 COUNCILMAN CLARKE: Yes.

16 COUNCIL PRESIDENT VERNA: The Chair
17 recognizes Councilman Clarke.

18 COUNCILMAN CLARKE: Thank you, Madam
19 Chair.

20 Good afternoon.

21 MR. THORNBURGH: Good afternoon,
22 Councilman.

23 COUNCILMAN CLARKE: I just have one
24 quick question with respect to the Tax Commission.
25 And I'm glad to see that you're going to play a key

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2 role in that. We look forward to your good work.

3 The issue with respect to when we should
4 start referring bills to the Tax Commission, I know
5 there have been a number of tax-related bills all
6 across the business, real estate, wage. At what
7 point do you anticipate or would you suggest that we
8 start looking to the Tax Commission to actually deal
9 with some of these issues? I mean, it seems like
10 every other week we have a bill related to some sort
11 of tax. And my concern is that at some point there
12 will be nothing for the Tax Commission to review. I
13 mean, at what point do you suggest we have a
14 cutoff?

15 MR. THORNBURGH: Well, Councilman,
16 that's obviously a decision for Council to make. I
17 guess my observation on these two bills is that
18 these have been discussed and analyzed and solutions
19 offered in some cases for the better part of 10
20 years, and in addition, neither would seem to have a
21 significant revenue impact --

22 COUNCILMAN CLARKE: But you'll agree
23 that things have changed over the last 10 years? I
24 mean, you reference a 1993 discussion. I mean, it's
25 a little bit different in the national economy and

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2 similarly in the state and local economy.

3 MR. THORNBURGH: Right.

4 COUNCILMAN CLARKE: So what we talked
5 about 10 years ago doesn't necessarily apply today.

6 MR. THORNBURGH: I guess my suggestion
7 and testimony here is that the Tax Commission look
8 at major issues that have major consequences for the
9 city's competitive position and that we take that
10 opportunity to maybe learn some more about some
11 things that we don't know about yet.

12 My sense of these two proposals is that
13 they have been well understood and digested over
14 time and that in small but important ways could make
15 a difference also don't seem to have extraordinary
16 impact on City revenues. I guess that would be my
17 take on these bills.

18 COUNCILMAN CLARKE: What about the
19 question I asked. When you say tax issues that have
20 broader implications, what are you talking about?

21 I'm just trying to get a sense from your
22 perspective since you will play a key role. When
23 and in what role should the Tax Commission play in
24 this whole issue?

25 MR. THORNBURGH: Just maybe to revisit a

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2 couple of issues from the spring. It's clear that
3 the most significant and important aspect of this
4 City's tax structure relative to other cities,
5 relative to the rest of the state is the wage tax,
6 reliance on the wage tax. That's one, I think,
7 significant piece that ought to come back up. I
8 think the recent discussions property taxes and
9 assessments, I suspect, will get some space on that
10 agenda. And then I think the third piece that I
11 mentioned in our testimony is our Governor has
12 pledged a very focussed short-term look at state tax
13 reform issues, and I think it's got to be clear from
14 the City of Philadelphia exactly what we would like
15 to see come from that and, in fact, put our
16 proposals forward to contribute to that state tax
17 reform effort.

18 COUNCILMAN CLARKE: Should that come
19 from the Tax Commission or should it come prior to
20 the Tax Commission?

21 I mean, right now I understand there's
22 actually a rush to do something --

23 MR. THORNBURGH: I think there are
24 timing issues on both things that are not yet clear.
25 I'm don't know the Governor's timetable for his tax

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2 work. And I think the timetable for the Tax
3 Commission is still clearly being put together. Let
4 me just say, the more the two can be aligned, I
5 think, the better, because this suggestion was made
6 this spring often that the only way that the City
7 could deal tax competitiveness challenges was in the
8 context of state-wide tax reform. So with the
9 possibility of state-wide tax reform looming, seems
10 to me we'd be well served to contribute to that.

11 COUNCILMAN CLARKE: Thank you.

12 Thank you, Madam Chair.

13 COUNCIL PRESIDENT VERNA: Thank you.

14 The Chair recognizes Councilman Ortiz.

15 COUNCILMAN ORTIZ: Mr. Thornburgh, given
16 the nature of the changing world economy that we
17 have and the fact that we're never going to become
18 the manufacturer center that we were in the first
19 half of the last century and the nature of today's
20 businesses, which are very transferable and movable,
21 how does a City such as ours remain competitive if
22 we want Silicon Valley type of situation or
23 industries to develop with national headquarters
24 here but that most of their businesses are done
25 either national or worldwide? And how does the tax

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2 structure that we currently have impact on those
3 revenues in a negative fashion and when do we need
4 to begin doing in order to become competitive with
5 the Californias and San Diegos and Boston that is
6 enacted legislation along these lines?

7 MR. THORNBURGH: Well, I think those are
8 among the most significant questions we can address
9 in these issues. Just controllers testimony
10 earlier, I think one principle that we need to
11 adhere is to recognize this City's great strengths
12 and advantages and recognize when our tax policy
13 gets in the way of taking advantage of those very
14 unique characteristics. And here I guess I'm really
15 talking about this quality of this place, whether
16 that's the quality of life in our neighborhoods or
17 the quality of life in our downtown business
18 environment. We've got to find ways of getting out
19 of the way so that families and individuals and
20 businesses can, in fact, enjoy those advantages
21 without being unduly constrained by the tax picture.

22 COUNCILMAN ORTIZ: So when the
23 Controller says that he differs with the City
24 Revenue Department and the cost of the one bill that
25 may cost in terms of revenue \$11 million, that it

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2 might be less, what you're saying is in order to
3 grow you've got to gamble?

4 MR. THORNBURGH: I wouldn't put it quite
5 that way.

6 COUNCILMAN ORTIZ: In order to be
7 competitive you've got to take the risk.

8 MR. THORNBURGH: The point was made
9 earlier that many companies that used to have to be
10 in Philadelphia because of plant and equipment or
11 natural resources no longer have to be.

12 COUNCILMAN ORTIZ: But even the law
13 firms, I mean, the law firms could just move across
14 the --

15 MR. THORNBURGH: Even law firms. So
16 we've got to understand what's important to them and
17 we've got to focus on those that are more mobile,
18 those that have more choices. And we've got to try
19 to make sure that we're not making the choice for
20 them through our tax policy.

21 COUNCIL PRESIDENT VERA: Councilman
22 Ortiz, are you finished with your questions?

23 COUNCILMAN ORTIZ: Yes.

24 COUNCIL PRESIDENT VERA: The Chair
25 recognizes Councilman Goode.

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2 COUNCILMAN GOODE: Thank you, Madam
3 President.

4 Good afternoon, Mr. Thornburgh.

5 MR. THORNBURGH: Good afternoon,
6 Councilman.

7 COUNCILMAN GOODE: In your estimation,
8 if a company is thinking about moving out of
9 Philadelphia would the successful passage of
10 legislation affect that decision at all?

11 MR. THORNBURGH: Which legislation, both
12 bills?

13 COUNCILMAN GOODE: The second bill,
14 020436.

15 MR. THORNBURGH: You know, my short
16 answer is yes, I think it would make a difference in
17 particular circumstances. Many of these tax --

18 COUNCILMAN GOODE: I'm actually talking
19 about in terms of general -- we talk a lot about the
20 competitiveness of the City and lack of
21 competitiveness. If a company for all the reasons
22 that our tax structure is not competitive and for
23 other reasons they may not want to stay in
24 Philadelphia, they're actually considering moving,
25 does passing this legislation actually affect that

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2 decision for them in any way?

3 I understand that not passing this
4 legislation may serve as a disincentive. But
5 passing this legislation actually serve as an
6 incentive for them to stay in the real world?

7 MR. THORNBURGH: I think this would --
8 passing this legislation would be an advantage to
9 those companies that are located here but selling
10 elsewhere who find advantage because of labor force,
11 the transportation access, the kind of companies
12 that the Controller referred to that are not
13 neighborhood grocery stores but in fact are selling
14 to the rest of the world and bringing that money
15 back here, I think that would be an advantage.

16 COUNCILMAN GOODE: But in the he real
17 word, it probably doesn't keep anyone here?

18 MR. THORNBURGH: Well, you heard from
19 two business people today, admittedly talking about
20 the other bill, for whom our tax process and policy
21 does, in fact, make a difference.

22 COUNCILMAN GOODE: I'm actually
23 referring strictly to 020436.

24 MR. THORNBURGH: Right. I believe it
25 would make a difference to particular firms in

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2 particular circumstances.

3 COUNCILMAN GOODE: But in general, any
4 company that's thinking about moving, this piece of
5 legislation, if passed, doesn't really impact their
6 decision, doesn't really keep them here? This is
7 removing disincentive, it's not actually creating an
8 incentive to stay.

9 COUNCILMAN DICICCO: Point of order.
10 Councilman, there are some other people who are
11 going to testify I think to answer some of those
12 questions that would be more specific as to a
13 company or companies that are nearing end of leases
14 that are looking at this as a possible reason for
15 either staying or not staying. So I think they may
16 be in better position. I understand the question to
17 Mr. Thornburgh, but I think they may be able to
18 answer some of those questions as well.

19 COUNCILMAN GOODE: I will wait for their
20 testimony.

21 Thank you, Mr. Thornburgh.

22 COUNCIL PRESIDENT VERNA: Thank you.

23 Are there any other questions from Members of the
24 Committee of Mr. Thornburgh?

25 (No response.)

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2 COUNCIL PRESIDENT Verna: Thank you very
3 much.

4 MR. THORNBURGH: Thank you.

5 COUNCIL PRESIDENT Verna: Our next
6 witness.

7 THE CLERK: Denise Earley.

8 COUNCIL PRESIDENT Verna: Thank you for
9 your patience. We appreciate your coming in to
10 testify.

11 MS. EARLEY: Good afternoon, Madam
12 Chairman and Members of the Committee of the Whole.
13 For the record, my name is Denise Earley. I'm
14 Director the Public Policy for the Greater
15 Philadelphia Chamber of Commerce.

16 I come here today in support of Bill
17 020115 which would streamline the reporting
18 requirements by eliminating the need for businesses
19 to simultaneously file and pay their second Business
20 Privilege Tax obligation. As you are aware, the
21 Business Privilege Tax is currently paid in advance,
22 making it a prospective tax. This bill would make
23 the BPT a retrospective tax which is more business
24 friendly and less onerous on the taxpayer.

25 The Chamber has always supported

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2 legislation that moves the business agenda forward,
3 thereby improving the economic climate of the City
4 and the region. We believe Bill 020115 will do just
5 that. The Revenue Commissioner has informed me that
6 this bill is revenue neutral and will have no impact
7 on the budget when implemented.

8 Again, the Chamber supports this bill
9 and would like to see more bills that help the
10 business community escape from the stronghold on
11 burdensome taxes introduced. We applaud the sponsor
12 of the bill, Councilwoman Blondel Reynolds Brown,
13 and stand ready to work with each of you on major
14 tax reform in the City.

15 I am also here to support Bill 020436.
16 Philadelphia currently uses multiple waiting factors
17 to determine tax liability for the net income
18 portion of the Business Privilege Tax: Property,
19 payroll, and double counting of receipts. Under
20 this multi-factor apportionment formula, the
21 business located wholly in Philadelphia with 50
22 percent of its receipts in the City would factor 100
23 percent of its property, 100 percent of its
24 property, 100 percent of its payroll, and 100
25 percent of receipts. Because of the apportionment

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2 formula, the city business pays a higher tax burden
3 than the suburban business when both businesses have
4 an equal sales presence in Philadelphia.

5 Under the single factor apportionment,
6 this system would be dramatically simplified, as all
7 businesses would be taxed on the percentage of gross
8 receipts generated within the City.

9 The apportionment factors of property
10 and payroll would be eliminated from the formula.
11 And since this would reduce taxes for Philadelphia
12 business, it would encourage them to stay in the
13 City.

14 The recent election produced a mandate
15 to change the City Charter by creating a tax
16 Reform Commission. This Commission, to which the
17 Chamber will have representation, will convene
18 shortly to prepare a report for recommended tax
19 reform by November 2003. This bill and others like
20 it are small but significant steps in accomplishing
21 major tax reform and send the right message to the
22 business community.

23 Therefore, the Chamber supports Bill
24 020436 and thanks the sponsor of the bill,
25 Councilman Frank DiCicco, for his leadership on this

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2 front. Thank you for this opportunity.

3 COUNCIL PRESIDENT VERNA: Thank you.

4 Are there any questions from Members of
5 the Committee of Ms. Earley?

6 (No response.)

7 COUNCIL PRESIDENT VERNA: Thank you very
8 much.

9 Our next witnesses are the Revenue
10 Commissioner and Director of Commerce. Maybe they
11 would both come to the table at the same time.

12 Good afternoon. Kindly identify
13 yourself for the record and proceed with your
14 testimony.

15 MR. CUORATO: Good afternoon, Madam
16 President. My name is James Cuorato, I'm the City
17 Representative and Director of Commerce for the City
18 of Philadelphia. I appreciate the opportunity to
19 testify. And I am testifying in support of Bill No.
20 020115, which will provide positive changes to the
21 City's Business Privilege Tax. I have submitted a
22 short statement in support of this bill which I
23 would ask be entered into the record, and I will
24 just briefly summarize my testimony, Madam
25 President.

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2 The City Controller, I thought, did a
3 very good job of explaining the positive impacts of
4 this bill and the Revenue Commissioner will also be,
5 in her testimony, providing some very clear examples
6 of how this will benefit businesses in the City.

7 From my perspective as Director of
8 Commerce, I would just like to say that the current
9 filing requirement adds to the perception that the
10 Business Privilege Tax is burdensome and unfair to
11 the City's small and struggling businesses. The
12 changes proposed in this legislation would clarify
13 and in many ways simplify the filing and payment of
14 the City's principal business tax. By bringing this
15 tax filing process into conformance with those of
16 most other city, state, and federal tax filings,
17 this bill allows us to respond positively to some of
18 the criticisms aimed at your business tax structure.

19 It is important that we make every
20 effort to streamline the City's tax structure if we
21 want to create an environment conducive to business
22 investment and growth. The new and start-up
23 business that would benefit most from this proposal
24 are the very businesses that we must encourage if
25 the City is to prosper in the future.

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2 The changes to the Business Privilege
3 Tax being proposed today will help to reinforce the
4 message that Philadelphia is a great place to grow
5 your business.

6 Bill No. 020115 allows us to make the
7 Business Privilege Tax easier to understand and
8 thereby more accessible and equitable to the
9 business community, therefore, I urge passage of
10 Bill 020155 and would like to thank Councilwoman
11 Blondell Reynolds Brown for both inviting me to
12 testify today and also for her introduction of this
13 legislation which would help us a great deal. Thank
14 you.

15 COUNCIL PRESIDENT VERNA: Mr. Cuorato
16 are you giving any testimony on the other bill
17 that's listed, Bill No. 020436?

18 MR. CUORATO: No, Madam President, I
19 have not.

20 COUNCIL PRESIDENT VERNA: May I ask why
21 not?

22 MR. CUORATO: Revenue Commissioner
23 Kammerdeiner will be presenting the Administration's
24 position on the other bill. I was here solely to
25 testify on 020115.

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2 COUNCIL PRESIDENT Verna: Thank you.

3 The Chair recognizes Councilman DiCicco.

4 COUNCILMAN DICICCO: Thank you, Madam
5 President.

6 On that same note, Mr. Cuorato, although
7 you won't be testifying, do you have any opinion of
8 this as the Commerce Director what impact it may be
9 having on businesses, attracting businesses, keeping
10 businesses going forward?

11 MR. CUORATO: Councilman, I think that
12 the bill would be advantageous to us in retaining
13 businesses in certain circumstances, and I think the
14 City Controller outlined situations where it does
15 present problems for us. And I can also tell you
16 that in my visits to various businesses throughout
17 the City, that issue has come up. So I think it
18 would be helpful. I think the Revenue Commissioner,
19 as I said, will give the City's position on
20 Administration's position on the bill.

21 COUNCILMAN DICICCO: I think I know what
22 that position will be. I'm asking you as the
23 Commerce Director who has a lot of interaction with,
24 not only existing businesses in the City of
25 Philadelphia, but potential businesses when they

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2 look at that huge chart of what the cost of doing
3 business in our wonderful city is all about in terms
4 of taxes. Do you have an opinion as the Commerce
5 Director -- and I hate to put you on a spot, Jim,
6 but we get paid a lot of money to do this.
7 Actually, you get paid a little more than we do.
8 But anyway, what is your opinion?

9 MR. CUORATO: Councilman, any measure
10 that reduces the tax burden on businesses helps me
11 do my job in a better fashion. I was put in a
12 similar position earlier this year when we had the
13 debate over continuing the reductions in the wage
14 tax. I, on the one hand, have to consider the fact
15 that I am a part of this Administration and that
16 there are budget parameters that have to be taken
17 into consideration. On the other hand, I will tell
18 you that any way that we can continue to reduce
19 taxes certainly makes my job easier and is more
20 advantageous in making us competitive.

21 COUNCILMAN DICICCO: Would it be fair to
22 say as the Commerce Director whose job it is to
23 promote commerce, promote business in this City,
24 that when you go to a potential company who is
25 thinking about considering moving into the City to

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2 do business when you have the tools that say
3 Philadelphia is getting its act together, we are
4 slowly but surely reducing our wage taxes, we are
5 addressing the tax bill that Councilwoman Blondell
6 Reynolds Brown and Councilman Wilson Goode
7 introduced today by making it simplified, those are
8 good tools to have. So any type of reduction it's
9 safe to say in the long run should result in an
10 increase in businesses moving into our city and
11 retaining business that are currently here; is that
12 a safe assumption?.

13 MR. CUORATO: Yes.

14 COUNCILMAN DICICCO: Thank you.

15 COUNCIL PRESIDENT VERNA: Thank you.

16 Are there any other questions of Mr. Cuorato?

17 The Chair recognized Councilwoman
18 Blackwell.

19 COUNCILWOMAN BLACKWELL: Thank you,
20 Madam President. My question is for Commissioner
21 Nancy Kammerdeiner. Am I in order now?

22 COUNCIL PRESIDENT VERNA: She hasn't
23 testified yet.

24 COUNCILWOMAN BLACKWELL: Okay, I'll
25 wait. Thank you.

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2 COUNCIL PRESIDENT Verna: Thank you.

3 Are there any other questions of Mr.
4 Cuorato.

5 (No response.)

6 COUNCIL PRESIDENT Verna: Seeing none,
7 the Chair recognizes Commissioner Kammerdeiner.

8 MS. KAMMERDEINER: Good afternoon
9 President Verna and Members of City Council. My
10 Nancy Kammerdeiner. I'm the Revenue Commissioner
11 City of Philadelphia. I'm please to be here today
12 to support Bill No. 020115.

13 This bill will amend Chapter 19-2600 of
14 the Philadelphia Code, and we've heard a lot already
15 this afternoon about the provisions of the bill. So
16 I won't go into a lot of detail. You have a copy of
17 my written testimony, and I would ask that that be
18 considered as part of the record. Let me just note
19 a couple of highlights from it.

20 When the Business Privilege Tax was
21 first enacted by City Council, it was considered to
22 be a vast improvement over the General Business Tax
23 and the Mercantile License Tax that it replaced.
24 Although that may be hard to believe today, it was
25 really considered to be an improvement. It wasn't

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2 long, however, until one aspect of the legislation
3 proved to be confusing and even onerous. And we've
4 heard both members of the business community and
5 other observers testify about some of the problems
6 with that.

7 The fact that the tax paid in advance
8 and the requirement for filing two returns for two
9 tax years in the second year of operation of a new
10 business has been really at the center of this
11 confusion. That often translates into a business
12 filing only one return in that year when two are
13 actually required. And the Department of Revenue,
14 as a result, issuing a considerable number of
15 non-filer notices and ultimately the Law Department
16 files code enforcement complaints in court that
17 carry a fine as much as \$5,000. No one really
18 benefits from that kind of situation: The taxpayers
19 confused and unhappy; the Department of Revenue and
20 Law Department both spend significant staff time and
21 resources attempting to explain these tax
22 requirements and pursuing non-filers who've simply
23 not understood the requirements.

24 And so we look forward to implementing
25 the provisions of the bill. We think that the

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2 changes in the Business Privilege Tax, making it a
3 retrospect tax instead of a prospective one, will
4 help to reduce this confusion, make the tax less
5 onerous for all, make it clearer to file, clearer to
6 enforce, and generally be an improvement in the way
7 we handle this tax.

8 There have been many comments about this
9 being revenue neutral. We do look at this as a tax
10 that will be neutral in both the tax year and the
11 fiscal year because of the use of estimated payments
12 in terms of the filing so that we can keep this as
13 close to a revenue neutral situation as possible.
14 And it's with that in mind that we support the
15 legislation.

16 It has been mentioned several times
17 today that there's State enabling legislation that's
18 required in order to implement this. And I believe
19 there was also a mention that that legislation, as
20 it was approved buy the House yesterday, includes a
21 provision that this body must approve of the local
22 implementation legislation by the end of November
23 for us to put the new changes into effect for the
24 tax filing in April of 2003. If your approval would
25 come after that date, it would go into effect in the

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2 subsequent year. And so with that in mind, not only
3 do I support the approval of Bill 020115, but I
4 would ask that you suspend the rules in order to
5 have the approval prior to November 30th so that we
6 can put this in place for taxpayers as soon as
7 possible.

8 That completes my testimony on that
9 bill. Would you like to have me go on to testify on
10 the other bill at this time?

11 COUNCIL PRESIDENT Verna: Would you,
12 please?

13 MS. Kammerdeiner: With regard to Bill
14 No. 020436, the Administration has carefully
15 reviewed the provisions of the bill and feels that
16 it's unable to support this proposed legislation.
17 And let me detail some of the reasons for that.

18 In some other context, and has been
19 mentioned by others today, the Tax Reform Commission
20 has recently been approved by the voters, and we
21 believe that this should be the forum for
22 consideration of Bill 020436, that it should not be
23 considered in isolation here. We support the basic
24 goals of this legislation which we understand to be
25 to discourage existing firms from leaving the City

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2 of Philadelphia, to make relocation into the City
3 more attractive, to encourage new businesses to
4 locate here and to equitably tax the activity of
5 non-resident businesses. But we believe that this
6 legislation should be considered in conjunction with
7 other measures which might be proposed to meet these
8 same ends. And we do that for a couple of reasons.
9 And those relate to the language of the Bill itself.

10 In particular, I'm concerned that the
11 bill, as drafted, doesn't really meet the objectives
12 that I have stated and that we believe the bill is
13 intended to meet. It does attempt to simplify the
14 net income apportionment formula by deleting the
15 traditional three-factor formula that includes
16 receipts, property, and payroll as the primarily
17 apportionment language and inserts in its place a
18 single gross receipts factor. The definition of net
19 income that's presently used in the Philadelphia
20 Code and that would be deleted here is extracted
21 directly from the State enabling legislation.
22 Merely changing the wording in the code without
23 corresponding change in the enabled legislation will
24 create legal confusion since the language in the
25 state enable legislation is the controlling

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2 language.

3 However, even if the State enabling
4 language were amended, I question whether the bill,
5 as drafted, would accomplish what was intended. In
6 making this change, the bill introduces a new
7 concept of cost of performance to determine where
8 the gross receipts are to be allocated. The cost of
9 performance concept actually weakens the
10 effectiveness of the proposed single-factor formula.
11 It shifts the allocation determination from where
12 the gross receipts are generated to where the costs
13 to generate the receipts are incurred. Under
14 generally accepted accounting principles, cost of
15 performance includes all the costs directly involved
16 in generating the receipts. Wages, depreciation,
17 property taxes, interest, materials, et cetera.
18 These costs bring property and payroll back into the
19 calculation but in an indirect fashion. In
20 addition, under this concept, the jurisdiction in
21 which the highest proportion of cost of performance
22 is incurred gets 100 percent of the allocation of
23 the gross receipts. Under the current three-factor
24 formula, all factors are prorated proportionately.

25 In addition to replacing the primary

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2 apportionment language, the bill would delete he
3 language that provides for the application of an
4 alternative apportionment method when and if the
5 statutory formula does not satisfy the specific
6 situation. It is this language that permits the
7 Revenue Commissioner to promulgate other methods of
8 apportionment by regulation and approve exceptions
9 based upon the unique circumstances of a taxpayer.
10 Since no allegation formula will satisfy every
11 possible situation, there must be some way to
12 provide an appeal process and a fair apportionment
13 for taxpayers adversely affected by the statutory
14 requirement. Indeed, fair apportionment is required
15 under th US Constitution under both a due process
16 clause and the commerce clause.

17 This bill would also change the location
18 for the imposition of the tax when the property is
19 taken out of the City. However, as with the
20 definition of income, it would change language that
21 is very specific the in the State enabling
22 legislation. Under the language in the present
23 code, any tangible property picked in the City by a
24 firm's non-resident customer is subject to the tax.
25 The new language would exclude from taxation any

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2 transaction when a non-resident customer takes
3 physical possession of an item and takes it outside
4 the City. This would diminish the revenue generated
5 by the tax from non-resident customers of businesses
6 in the City.

7 The Department of Revenue looked in the
8 concept of a single-factor formula a year or more
9 ago. And this is where the \$11 million or
10 \$10 million that's been mentioned several times this
11 afternoon comes in. To do this, we used the
12 Business Privilege Tax returns for 1999 that were
13 filed using the three-factor formula and we
14 recalculated them using only the gross receipts
15 factor. Although there were some individual winners
16 and losers among the filing taxpayers, we found that
17 on balance the BPT revenue to the City in that year
18 would have been \$11 million lower had the
19 single-factor formula been in place. This estimate
20 was done without the cost of performance concept and
21 the change in location for taxation that were
22 introduced in this bill. We expect City greater if
23 though fact toward into the analysis.

24 Before I close, I'd like to come back to
25 the statement I made earlier about the introduction

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of cost of performance concept the a single-factor formula and that it would not produce the result intended. And I said then that this would occur because payroll and property would still be used in the computation and that 100 percent of the gross receipts would be allocated to the jurisdiction with the largest proportion of the cost of performance.

I'd like to illustrate that with two examples that are really at the extremes, but they show what the potential impact of this bill could be.

Under the present gross receipts rules, a company with one location in the City that delivers its entire product outside the City or renders all of its services outside the City would have 50 percent of its net income subject to the Business Privilege Tax. That same company under the concept proposed in this legislation would have 100 percent of its net income subject to the BPT because of the costs of performance took place in the City. I don't think that's what was intended.

Under the present gross receipts rules, a company with one location outside the City that delivers its entire product into the City or renders

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2 all of its services inside the City would have 50
3 percent of its net income subject to the BPT. That
4 same company under the concept proposed here would
5 have 100 percent of its net income excluded from the
6 Business Privilege Tax because all of the cost of
7 performance took place outside the City. Again, I
8 don't think either of those extremes are what's
9 intended. And it's for this reason that I really
10 question that this bill does what was intended to do
11 and what we would all like to see happen in terms of
12 a fairness of apportionment.

13 That completes my prepared testimony and
14 I would be happy to answer any questions.

15 COUNCIL PRESIDENT VERNA: Thank you.
16 Commissioner, please clarify how you're going to
17 treat the final payment due for someone going out of
18 business.

19 MS. KAMMERDEINER: This is under the
20 change in the BPT to retrospective?

21 COUNCIL PRESIDENT VERNA: Yes.

22 MS. KAMMERDEINER: Every business would
23 be required to file a return on April 15th of the
24 year following the business activity. And,
25 therefore, whether it's your first year or your last

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2 year in business, a return would be required on
3 April 15th of the following year. And we would
4 taxing that final year of business that way.

5 Today, if a business pays its business
6 privilege tax on April 15th and goes out of business
7 between then and the end of the calendar, not only
8 would we not be getting another business tax return
9 from them, but we might actually owe them a refund
10 for that portion of the calendar year in which they
11 no longer operated.

12 COUNCIL PRESIDENT Verna: Can you tell
13 us how you're going to treat taxpayers during the
14 transition from the current tax methodology to the
15 proposed changes?

16 MS. Kammerdeiner: Assuming that both
17 this local legislation and the State enabling
18 legislation are in place in time and that on April
19 15, 2003 we would be operating under the new rules.
20 We would as a result of the transition language in
21 the State legislation be considering the return that
22 was filed in 2002 on April 15 as an estimated return
23 for 2002. And they would file their final return
24 for 2002 on April 15, 2003, making any adjustments
25 in terms of the total tax due. They would either

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2 have a credit or owe additional money based on their
3 actual performance in 2002. They would at that time
4 be paying an estimated amount for 2003 that would be
5 equal to the amount that they owed for 2002.

6 COUNCIL PRESIDENT VERNA: Thank you.

7 At this time the Chair recognizes
8 Councilman DiCicco.

9 COUNCILMAN DICICCO: Thank you, Madam
10 President.

11 Good afternoon, Commissioner.

12 MS. KAMMERDEINER: Good afternoon.

13 COUNCILMAN DICICCO: The last portion of
14 your testimony where you referenced the intent of
15 the bill, you certainly didn't think that the intent
16 of the bill as it relates to the cost of performance
17 -- I agree with you on that one. We actually have
18 an amendment. My legislative assistant will hand
19 you a copy of that. We recognized that as a flaw
20 and we were prepared to offer an amendment. The
21 amendment basically reads in that portion under
22 Section C where it says "receipts," we would strike
23 receipts other than the sale of tangible personal
24 property re in Philadelphia if, Section A, the
25 income producing activity is performed in

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2 Philadelphia, or B, the income producing activity is
3 performed both in and outside of Philadelphia and a
4 greater portion of the income producing activity is
5 perform in Philadelphia than in any other
6 jurisdiction based on a cost of performance.

7 So I am full agreement with you that
8 that was a problem with the bill and obviously would
9 have flawed the intent of the bill.

10 That being said, with that amendment,
11 would that change your opinion on the bill or at
12 least the concept of what we're trying to attempt
13 here today?

14 MS. KAMMERDEINER: That flaw as you
15 described it was something that was of particular
16 concern to us because even though we understand the
17 potential benefits down the road of a single factor
18 formula, we felt that the cost of performance aspect
19 that was introduced here would certainly not let us
20 get us to that intention. And so, yes, that would
21 mitigate the problems and issues. It would not
22 remove the concern that we have about the initial
23 cost, and we think this should still be weighed in
24 comparison to other measures that might be used to
25 both stimulate business and create a fairer tax

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2 structure and would still want to see it go to the
3 Tax Reform Commission for consideration.

4 COUNCILMAN DICICCO: But you also just
5 said that you that this is a good opportunity
6 because you think you could support the
7 single-factor tax legislation going forward.

8 MS. KAMMERDEINER: The potential is
9 there. I think it needs som further study and
10 comparison to other things that we might do to
11 balance and create a fair tax structure, but there
12 certainly strong potential here and know there have
13 been a lot of supporters for the concept of single
14 factor. And right now, there are opportunities for
15 a business that feels that the three-factor formula
16 is really not workable in their situation to appeal
17 to the Revenue Commissioner for a alternative
18 method. And we have a few businesses that are
19 filing with an alternative methods that are
20 single-factor on close to that.

21 COUNCILMAN DICICCO: Is it safe to say
22 that then your department would be willing to work
23 with my office and other members of City Council to
24 work on this concept, at least, of the single-factor
25 and come up with something that is more meaningful

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2 and less problematic in terms of any budget issues
3 that we may be faced with?

4 MS. KAMMERDEINER: We'd be certainly
5 happy to work with you.

6 COUNCILMAN DICICCO: On that same note,
7 in your testimony, and I think it may have been in
8 the testimony of Mr. Cuorato or someone else -- and
9 I know there's a question asked by my colleague
10 Councilman Clarke as it relates to Tax Reform
11 Commission. At the earliest, we're looking at a
12 year from date before any recommendations, if any,
13 that will come out of that the Commission and then
14 we still have to figure out as a legislative body
15 what bills we think are appropriate, what bills are
16 not appropriate and then go through that whole
17 public hearing process. So conceivably, we're
18 looking at anywhere from 18 months to 24 months
19 before anything that comes out of that Tax Reform
20 Commission -- which, by the way, I supported and
21 encouraged people to vote for. So we're
22 approximately two years out before any of these
23 bills may actually become a reality.

24 You said that you would prefer that this
25 bill in particular not be looked at in total

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2 isolation and let that be a part of what the Tax

3 Reform Commission is going to be looking at. I have

4 a problem with that, again, for the reasons I just

5 explained that we could be talking at a minimum of

6 12 months, but more likely 12 to 24 months. And I

7 don't think as legislatures, as elected officials,

8 any of us are going to put any of our ideas and

9 concepts on hold just to wait for the Reform

10 Commission because we still don't know what will

11 come out of that Commission eventually. So I

12 personally will fully continue to look at

13 opportunities that I think are going to be

14 attractive and necessary tools that promote business

15 opportunities in this City in terms of tax

16 legislation. I don't intend to wait two years. And

17 I'm not saying that you're asking me to, but when

18 you mentioned this bill in isolation, I kind of get

19 the impression that we should wait for all our

20 bills, and that is something I'm not willing to do.

21 That being said, I just asked you and I

22 thin you indicated yes that you would be willing to

23 work with my office the other Members of City

24 Council and staff to talk about the single factor.

25 MS. KAMMERDEINER: Certainly. We are

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2 always willing to work with Members of Council.

3 COUNCILMAN DICICCO: My legislative
4 assistant wants me to apologize for the lateness in
5 producing the amendment, but we didn't get your
6 testimony until today either so I guess we're kind
7 of even on that.

8 MS. KAMMERDEINER: Quid pro quo.

9 COUNCILMAN DICICCO: It's a wash.

10 MS. KAMMERDEINER: I would just like to
11 mention that with the rare exception of the other
12 bill that we're looking at today which has the
13 potential of being effective for the filing in 2003,
14 we're really at the very closure of the window to
15 effect the tax filings for 2003, and so we would be
16 looking at 2004 even if we were doing this without
17 the Tax Reform Commission. So I think we can and
18 should look at this measure and any others in an
19 orderly way with enough time to do something that's
20 effective for the taxpayers.

21 COUNCILMAN DICICCO: And I appreciate
22 that and accept that, but it goes to the question
23 that my colleague Councilman Goode was asking of Mr.
24 Thornburgh earlier. I think you will hear some
25 testimony very shortly from individuals who will

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2 testify that there is somewhat of urgency in respect
3 to what some companies are contemplating as we speak
4 whether or not to renew their leases in the next few
5 months, I believe, is what the testimony will speak
6 to. So again, no disrespect to the fact that we're
7 going to wait for the Tax Reform Commission report
8 or reports on various types of tax legislation, we
9 do have -- and you will hear that shortly -- an
10 issue that is approaching us relatively quickly.
11 Thank you.

12 MS. KAMMERDEINER: And even in the
13 process of activities of the Tax Reform Commission,
14 I would imagine we would learn an awful lot more
15 about what can and might work. So I think even with
16 a referral to that Commission, it doesn't
17 necessarily mean that we have to wait until it
18 concludes its activity for every single piece of
19 legislation we look at.

20 COUNCILMAN DICICCO: Thank you.

21 No further questions at this time, Madam
22 President.

23 COUNCIL PRESIDENT VERNA: Thank you.

24 The Chair recognizes Councilwoman
25 Blackwell.

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2 COUNCILWOMAN BLACKWELL: Thank you,
3 Madam President.

4 Commissioner, with respect to wage tax
5 collections, what level of collections are we now
6 for October and what do you anticipate for November
7 and December?

8 MS. KAMMERDEINER: I don't exact figures
9 with me. And I'll be happy to share exact figures.
10 But let me say that in general we have seen wage tax
11 collections barely equal last year -- slight
12 increase over last year's collections, but not of
13 any real magnitude. And in some sectors when you
14 look at various business sectors, we actually are
15 seeing declines in wage tax collections year over
16 year. And so there are some real signs of weakness
17 there that are of concern as we look at what's
18 happening both today and going forward. I'll be
19 happy to provide some more detail to the Members of
20 Council on that.

21 COUNCILWOMAN BLACKWELL: Thank you.

22 COUNCIL PRESIDENT VERNA: Thank you.

23 The Chair recognizes Councilman Mariano.

24 COUNCILMAN MARIANO: Thank you, Madam
25 President. Madam President, unfortunately, Council

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2 business is going to take me out of the Chambers so
3 I'm going to leave my vote yes for Bill No. 020115.
4 Thank you.

5 COUNCIL PRESIDENT Verna: Thank you.
6 Are there any other questions of Members of the
7 Committee for the Commissioner?

8 (No response.)

9 COUNCIL PRESIDENT Verna: Commissioner,
10 thank you very much.

11 MS. Kammerdeiner: Thank you.

12 COUNCIL PRESIDENT Verna: Our next
13 witness.

14 MR. McPherson: Robert Hornick.

15 COUNCIL PRESIDENT Verna: Gentlemen,
16 thank you very much for waiting. We appreciate your
17 patience.

18 Thank you. Good afternoon Madam
19 President and Members of City Council. We're here
20 to testify on Bill No. 020436. I am Robert Hornick,
21 CPA, Chairman of the Pennsylvania Institute of
22 Certified Public Accountants, its Greater
23 Philadelphia Chapter on Local Legislation and Taxes.
24 With me today are my colleagues, on my right,
25 Michael Toklish, CPA; and on my left, Matthew

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2 Melinson, CPA; both of whom are members of my
3 committee and have a large range of experience with
4 what we'll be discussing here today: The
5 Philadelphia Business Privilege Tax.

6 First, let me state that my committee
7 can be relied upon to support legislation that is
8 good for our clients, good for our profession, and
9 good for our community. I want to underscore that
10 it is the policy of the Pennsylvania Institute of
11 Certified Public Accountants and the American
12 Institute of Certified Public Accountants -- the
13 national organization to which many of our members
14 belong -- to strive for tax simplification wherever
15 possible.

16 I would like to compliment City Council
17 on the recent support that they've given to
18 continuing City wage tax reductions and supporting
19 business-friendly legislation in general. As
20 Philadelphia continues with its tax restructuring
21 accomplishments, the City will be recognized as more
22 and more business friendly, and that is a big step
23 forward.

24 With regard to the issue being discussed
25 here today, our committee strongly supports changing

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2 the present Business Privilege Tax income
3 apportionment formula, which is based on the
4 location of property, payment, and sales to a
5 single-factor formula based on sales only. In fact,
6 we've been meeting with various public officials
7 supporting this change for almost two years. This
8 change would be in accordance with a nationwide
9 trend among states and cities.

10 Today, I would like to ,A, restate and
11 describe the problem; B, a suggested solution; C,
12 and explain why the suggested solution will work and
13 be most effect.

14 The problem, A, is the current tax
15 climate in the City of Philadelphia is unattractive
16 for companies that are considering where to locate
17 their operations. While taxes may not be the sole
18 factor considered in businesses' decisions regarding
19 location, they clearly play an important role. The
20 Business Privilege Tax is widely perceived by
21 businesses to be among the most onerous of
22 Philadelphia's taxes. Modifying he current Business
23 Privilege Tax apportionment formula in a manner
24 which we suggest would be an important step in
25 changing the perceived and actual tax advantages of

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2 locating within Philadelphia.

3 Let me give you an example to help
4 everyone understand. I know we've gone through this
5 a couple times, bear with me, we'll go through it a
6 little again and I'll try and be short.

7 Let us look at two identical businesses,
8 one located within Philadelphia and the other
9 located outside the City. Each business is exactly
10 the same in the three factors, property, wages, and
11 sales that are the three factors that are considered
12 for the Business Privilege Tax income allocations.
13 Under the present apportionment formula, the
14 business located in Philadelphia will pay a greater
15 amount of Business Privilege Tax than the identical
16 business outside the City. And that fact is
17 illustrated by the that attached page, Schedule 1.
18 I trust everyone has a copy of our testimony.

19 COUNCIL PRESIDENT VERNA: Yes, we do.

20 MR. HORNICK: Thank you. The
21 disadvantage caused by this inequity encourages
22 Philadelphia businesses to move out of the City. It
23 discourages businesses from locating in
24 Philadelphia. In instances of firms with offices
25 both inside and outside Philadelphia, it promotes a

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2 policy of keeping work associated with new business
3 outside the Philadelphia office and actually moving
4 work to the suburban office.

5 The Business Privilege Tax formula as it
6 stands today is a relic of our City's proud and
7 industrial past, but that formula is now ill-suited
8 for our service-based economy of today and it is
9 impelling businesses to exit the City as a result.

10 The suggested solution. The solution to
11 this problem is to level the playing field so
12 businesses inside and outside the City with
13 identical business factors will pay the same amount
14 of tax. This can be accomplished by changing the
15 current Business Privilege Tax apportionment formula
16 to a single-factor formula.

17 Again, let me refer to the illustration
18 attached which shows how two almost identical
19 businesses fair under the proposed single-factor
20 formula. You will not that that single-factor
21 formula, each business pays the same taxes you would
22 expect if a level playing field is created for all
23 businesses whether they are in or out of the City.

24 C, why the suggested solution will work
25 and be most effective. To change to a single-factor

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2 formula provides a strong incentive for existing
3 businesses to remain here and an incentive to
4 businesses to locate here. Putting the
5 single-factor formula into effect means that in-city
6 businesses will pay less tax and out-of-city
7 business will pay more tax relative to what they're
8 currently paying. That raises the question of
9 whether the City would net more or less tax as a
10 result of these offsetting increases and decreases.
11 According to the Philadelphia Department of Revenue
12 as you have just heard, maybe twice, which has
13 worked with us in the studying this issue, the net
14 tax change is projected to be an annual net loss of
15 about \$11 million in taxes. That projected loss is
16 the result of an about \$19 million in less revenue
17 from Philadelphia-based businesses and about \$8
18 million from outside-Philadelphia businesses.

19 What has not been put into the mix is
20 the projection of how many businesses will be kept
21 in the City and how many new businesses will be
22 attracted into the City. Those potential gains and
23 losses obviously, as we discussed already, are a
24 little more difficult to project with any certainty.

25 More certain, however, is that if

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2 Philadelphia keeps and attracts businesses, those
3 businesses not only pay the Business Privilege Tax,
4 but they also will pay the City Wage Tax, the real
5 estate tax, the sales tax, and the Use and Occupancy
6 tax, and as well, they will spend money locally on
7 the needs of the business and the employees.

8 The proposed single-factor formula
9 change will also simplify the business tax. It will
10 reduce the amount of time and effort that is
11 expended by a business and its professionals to
12 prepare the Business Privilege Tax return. In
13 addition, upon ordered by the City, there would be
14 easier documentation and verification.

15 Now, Philadelphia businesses regularly
16 consider costs they incur in doing business within
17 City limits. The way the Business Privilege Tax is
18 currently structured, it throws equation out of
19 kilter. Businesses run the numbers and clearly see
20 they will have significant tax savings by relocating
21 outside the City. That fact is made crystal clear
22 by the example we have presented. Businesses vote
23 with their feet. And because they can see they can
24 save by moving, they leave the City.

25 Michael Toklish, here on my right, was

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2 recently involved with such consideration for a
3 substantial company presently located in the City.
4 Quite a number of other large businesses in
5 Philadelphia are currently doing the same type of
6 study as major 30-year leases in Center City expire
7 within the next two to five years. Often, we CPAs
8 are consulted to identified new business locations.

9 Matthew Melinson, here on my left, for
10 instance, gets calls on a regular basis inquiring
11 about tax costs of doing business a Philadelphia.
12 For businesses that have a choice right now, we
13 generally cannot recommend Philadelphia as a site
14 for a new business location. We certainly would
15 prefer the City of Philadelphia to be a prime
16 candidate for new business locations.

17 COUNCILMAN NUTTER: Point the order.

18 COUNCIL PRESIDENT VERNA: Councilman
19 Nutter has a point of order.

20 COUNCILMAN NUTTER: I apologize for
21 interrupting.

22 Thank you, Madam President. Madam
23 President, I need to leave for other Council-related
24 business, but I'm also aware of a quorum issue. I'd
25 like to ask if the president would consider

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2 temporarily recessing the hearing, moving into
3 public, I'd like to leave my vote with regard to
4 both bills, and then reconvene back into a public
5 hearing to finish receiving the gentleman's
6 testimony.

7 COUNCIL PRESIDENT VERNA: I certainly
8 have no objection to that.

9 (Public hearing adjourned.)

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COUNCIL OF THE CITY OF PHILADELPHIA

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PUBLIC MEETING

4

COMMITTEE OF THE WHOLE

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6

November 13, 2002

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Public Meeting conducted by the

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Committee of the Whole, held in Room 696, City Hall,

10

Philadelphia, Pennsylvania, on the above date, to

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consider action on the following:

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BILLS 020115, 020346

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PRESENT:

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COUNCIL PRESIDENT ANNA C. VERNA

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COUNCILWOMAN JANNIE BLACKWELL

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COUNCILWOMAN BLONDELL REYNOLDS BROWN

19

COUNCILMAN DARRELL L. CLARKE

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COUNCILMAN DAVID COHEN

21

COUNCILMAN FRANK J. DI CICCIO

22

COUNCILMAN W. WILSON GOODE, JR.

23

COUNCILMAN JAMES F. KENNEY

24

COUNCILWOMAN JOAN L. KRAJEWSKI

25

COUNCILMAN RICHARD T. MARIANO

COUNCILWOMAN DONNA REED MILLER

COUNCILMAN MICHAEL A. NUTTER

COUNCILMAN ANGEL L. ORTIZ

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1 11/13/02 - WHOLE - PUBLIC MEETING

2 COUNCIL PRESIDENT Verna: The committee
3 go into the public meeting.

4 The Chair recognizes Councilman Nutter.

5 COUNCILMAN NUTTER: Madam President, I
6 wish to leave my vote with regard to supporting an
7 amendment to be made to Bill 020115. I'd also like
8 to be recorded as voting aye on the amended bill.

9 COUNCIL PRESIDENT Verna: I think we're
10 take everyone's vote at this time. Your vote will
11 be recorded, Councilman.

12 COUNCILMAN NUTTER: Madam President, I
13 think the amendment has not been --

14 COUNCIL PRESIDENT Verna: Has not be
15 introduced as yet.

16 COUNCILMAN NUTTER: Right.

17 Councilwoman Brown, would you present
18 your amendment, please?

19 COUNCILWOMAN BROWN: Surely. Thank you,
20 Madam President. I make a motion to amend the Bill
21 No. 020155. It has been circulated to all Members
22 of City Council.

23 (Duly seconded.)

24 COUNCIL PRESIDENT Verna: It has been
25 moved and seconded that the amendment be approved.

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2 All in favor will signify by saying aye.

3 (Aye.)

4 COUNCIL PRESIDENT Verna: Those opposed?

5 (No response.)

6 COUNCIL PRESIDENT Verna: The ayes have
7 it and the motion carries.

8 The Chair recognizes Councilwoman Brown.

9 COUNCILWOMAN BROWN: Thank you, Madam
10 President. I move that Bill No. 020115, as amended,
11 be reported out of committee with a favorable
12 recommendation, and a further recommendation for the
13 suspension of the rules to allow for first reading.

14 (Duly seconded.)

15 COUNCIL PRESIDENT Verna: It has been
16 moved and seconded that Bill No. 020115, as amended,
17 be reported out of committee with a favorable
18 recommendation, also a recommendation that the Rules
19 of Council be suspended so as to permit first
20 reading at our next Council Session.

21 All in favor will indicate by saying
22 aye.

23 (Aye.)

24 COUNCIL PRESIDENT Verna: Those opposed?

25 (No response.)

1 11/13/02 - WHOLE - PUBLIC MEETING

2 COUNCIL PRESIDENT Verna: The ayes have
3 it, and the motion carries.

4 At this time, the Chair recognizes
5 Councilman DiCicco.

6 COUNCILMAN DICICCO: Thank you, Madam
7 President. At this time I'd like to offer an
8 amendment to Bill No. 020436, and as I've discussed
9 with my colleagues, the purpose is only to do the
10 amendment to the bill and I will hold the bill for
11 further discussion with the Revenue Department and
12 any other person who would like to be involved in
13 that process.

14 COUNCIL PRESIDENT Verna: Councilman,
15 your amendment has been circulated?

16 COUNCILMAN DICICCO: I believe so, yes.
17 (Duly seconded.)

18 COUNCIL PRESIDENT Verna: It has been
19 moved and seconded that the amendment be adopted.

20 All in favor will signify by saying aye.
21 (Aye.)

22 COUNCIL PRESIDENT Verna: Those opposed?
23 (No response.)

24 COUNCIL PRESIDENT Verna: The ayes have
25 it and the amendment has been adopted. And the bill

1 11/13/02 - WHOLE - PUBLIC MEETING

2 will be held to the call of the Chair.

3 This concludes the public meeting.

4 (Public meeting concluded.)

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1 11/13/02 - WHOLE - BILLS 020115, 020346

2 (Public hearing resumes.)

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4 COUNCIL PRESIDENT VERNA: We will now go
5 back into our public hearing.

6 I am sorry to have interrupted you, but
7 I know the councilman has other business to attend
8 to.

9 MR. HORNICK: Thank you, Madam
10 President. Let me get back to my thought, and you
11 may have done away with the rest of my talk, but
12 I'll still continue here so you will have an idea
13 that we have given it some thought.

14 COUNCIL PRESIDENT VERNA: Thank you, and
15 we appreciate that.

16 MR. HORNICK: As I was saying, we
17 certainly would prefer the City of Philadelphia be a
18 prime candidate for new business locations. If we
19 can attract and maintain businesses because
20 Philadelphia adopts business-friendly tax laws, of
21 course the result will be a positive flow of tax
22 revenue, jobs, and everything else that I call
23 cascades from those.

24 Now, this is important. Until this
25 amendment was made, it's important to understand we

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2 strongly support the change to the single-factor
3 apportionment formula, but we could not support the
4 bill until it was amended with its present wording.
5 The current wording, we thought, would be a major
6 problem by creating a tax elite allowing large
7 multi-location business taxpayers to easily
8 manipulate the interpretation of the present wording
9 before the amendment and those taxpayers could avoid
10 paying thousands and millions of dollars in BPT. It
11 also would have allowed the City to incorrectly tax
12 certain other taxpayers. Specifically, the item
13 that was amended, the cost of performance language,
14 must be removed for us to consider that. Then we
15 would expert support this bill. So now, I see that
16 we will be able to.

17 In conclusion, I wish to state that we
18 believe in changing from the current apportionment
19 formula to a single-factor formula based on sales
20 and will significantly help the City retain and
21 attract businesses. This change is a vote of
22 confidence for the business development in
23 Philadelphia, and it holds forth a potential of more
24 business-friendly tax environment. We urge you to
25 make that change.

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2 Thank you and that is my testimony,
3 Madam President.

4 COUNCIL PRESIDENT VERNA: Thank you.
5 Thank you very much for your patience. We
6 appreciate your testimony.

7 Are there any questions from Members of
8 the Committee?

9 The Chair recognizes Councilman Clarke.

10 COUNCILMAN CLARKE: Thank you, Madam
11 Chair. I just wanted a quick request.

12 Mr. Hornick, I'd just like to ask --
13 earlier we had had some discussions with the City
14 Controller on getting some information as to trends.
15 And I know by you having to deal with the money of
16 the various companies, you have a real sense of the
17 trends. I will ask that your organization help us
18 put together some information that gives us an
19 analysis on the trends of companies moving in and on
20 out of the City based on this onerous tax. So would
21 you be willing to help us on that?

22 MR. HORNICK: Sure. We certainly will.

23 COUNCILMAN CLARKE: Sometimes we're
24 somewhat limited in government in terms of our
25 ability to access certain information, so I ask you

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2 to help us with that.

3 MR. HORNICK: We certainly will.

4 COUNCILMAN CLARKE: Thank you.

5 MR. HORNICK: You're welcome.

6 COUNCIL PRESIDENT VERNA: Thank you.

7 Councilman DiCicco, is your light on?

8 COUNCILMAN DICICCO: Yes, Madam

9 President.

10 Good afternoon and thank you.

11 MR. HORNICK: Good afternoon,

12 Councilman.

13 COUNCILMAN DICICCO: You testify as to
14 some of your clients or companies that you do
15 business with or know of who have leases that their
16 30-year leases are coming out. Could you be more
17 specific as to the number of companies? Any
18 specifics as to the number of employees who are
19 currently employed in those companies whose leases
20 are coming due?

21 MR. HORNICK:: Well, I don't have the
22 number of companies, but I will tell you the
23 companies we're speaking about are significant size
24 with hundreds and hundreds of employees.

25 Michael, could you address that at all

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2 specifically?

3 COUNCILMAN DICICCO: Excuse me. If you
4 don't want to mention the company's name, I can
5 understand that. But if you can say, "Company X
6 that employees whatever number of people," that
7 would be helpful.

8 MR. TOKLISH: Sure. We do have client
9 confidentiality restrictions. But there are
10 probably at least 5 to 10 major firms in Center City
11 Philadelphia, some of whom occupy entire office
12 towers that are presently undergoing these studies
13 as to how much, if not all, of their business
14 enterprises they will move out to substantially
15 reduce the City tax burden they currently have on
16 their operations.

17 COUNCILMAN DICICCO: You cannot be more
18 specific as to the number of employees? .

19 MR. TOKLISH: I've done a study for one
20 that has 2000 employees in just one building. I
21 know there are probably 5 to 10 similar other size
22 companies.

23 COUNCILMAN DICICCO: And how soon is
24 their lease expiring?

25 MR. TOKLISH: They're all expiring

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2 within two to five years. B4t you couldn't move a
3 firm that size in two years. The activity has to
4 begun now.

5 COUNCILMAN DICICCO: Years in advance.

6 MR. TOKLISH: To find the location --

7 COUNCILMAN DICICCO: To find the
8 appropriate location and make the necessary legal
9 documents for spaces and leases and et cetera.

10 MR. TOKLISH: That's correct.

11 COUNCILMAN DICICCO: And then notifying
12 the employees.

13 MR. TOKLISH: That's correct.

14 COUNCILMAN DICICCO: Do you have any
15 idea as to what the average salary of the employees
16 who work in these companies may be?

17 MR. TOKLISH: I don't. A large firm
18 like that could have -- if it's a professional firm,
19 you would have highly paid senior executives making
20 close to a million dollars or more a piece. You
21 could have filing clerks and everything in between.
22 But if it's a professional firm, it's mostly
23 professionals and I would think they're making
24 sizable salaries.

25 COUNCILMAN DICICCO: I think it would be

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2 helpful if I ca impose on you gentlemen, it would be
3 helpful to the process going forward in our
4 discussions with the Revenue Department and helpful
5 to Council to look at the potential loss in terms of
6 number of jobs, the amount of the wage tax that is
7 related to those jobs going forward. Again, without
8 being specific as to the name of the company. You
9 can just say that there are four companies, five
10 companies, whatever the amount of companies whose
11 leases are due in the next two to five years and are
12 reviewing their options, what the potential -- not
13 to be overly dramatic about it, but to say these are
14 people who are in fact in that category of potential
15 companies who could leave City, may decide to leave
16 the City as a result of some of the issues we're
17 talking about today. If you can supply that to the
18 Chair, that would be helpful.

19 MR. TOKLISH: We will try.

20 COUNCILMAN DICICCO: Thank you.

21 COUNCIL PRESIDENT Verna: Thank you.

22 The Chair recognizes Councilman Ortiz.

23 COUNCILMAN ORTIZ: Madam Chair, I
24 stepped out of the room when the vote was taken.
25 I'd like to be shown to be voting aye on Bill 020115

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2 and yes on the amendment to Bill two 020436.

3 COUNCIL PRESIDENT VERNA: Thank you.

4 The record will so reflect your vote.

5 At this time the Chair recognizes

6 Councilman Goode.

7 COUNCILMAN GOODE: Thank you, Madam

8 President.

9 Following up on Councilman DiCicco's
10 question, are any of the firms, not referencing them
11 specifically, that I've talked to about moving out
12 of the City, have any of them specifically cited
13 that if this bill, as amended, they would absolutely
14 stay.

15 MR. TOKLISH: Not of this bill has been
16 widely circulated thought that community yet.

17 COUNCILMAN GOODE: So there is no one
18 you know of if this bill is successfully passed, as
19 amended, will stay? There's not one company --

20 MR. TOKLISH: Those that know --

21 COUNCILMAN GOODE: There's not one
22 company you can cite that if we pass this bill will
23 stay?

24 MR. TOKLISH: I can't quote the names of
25 my clients.

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2 COUNCILMAN GOODE: Take a guess at how
3 many companies you think might stay just from
4 successful passage of this bill, as amended?

5 MR. TOKLISH: Of the major ones, I would
6 say that they will all certainly move some small
7 piece out under any circumstance.

8 COUNCILMAN GOODE: But you don't know of
9 any company that will actually just leave because of
10 this particular matter?

11 MR. TOKLISH: Passing this bill would
12 remove the majority of the benefit of them leaving.
13 They would see no more benefit to going.

14 COUNCILMAN GOODE: I asked a pretty
15 direct question.

16 MR. HORNICK: Councilman, if you recall,
17 when I said the problem, I said taxes may not be the
18 sole factor considered in business decisions, but
19 regarding location, but they clearly play an
20 important role. So we have to look at the situation
21 where a firm considering whether to stay in
22 Philadelphia is going to weigh a number of factors,
23 and this is one of them, in my opinion.

24 COUNCILMAN GOODE: I agree. But
25 successful passage of this bill is not going to

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2 cause any company to stay.

3 MR. TOKLISH: I would like to add this
4 comment that may be helpful. The corporate clients
5 I have done this work for when they staying or going
6 that have done this work for, when they wanted to
7 consider whether they're staying or going, their
8 first question was tax.

9 MR. MELINSON: First ,Councilman, I'll
10 answer your question directly.

11 COUNCIL PRESIDENT VERNA: Excuse me,
12 sir, you're going to have to identify yourself for
13 the record.

14 MR. MELINSON: I apologize. It's
15 Matthew Melinson, I'm a CPA also here on behalf of
16 the PICPA.

17 COUNCIL PRESIDENT VERNA: Thank you.

18 MR. MELINSON: Councilman, I've done a
19 number of these studies as well. I work in the
20 state and local tax department in one of the big
21 four public accounting firms, and I would state that
22 at this moment I could not cite one business that
23 would stay at this moment. But I bet you that if we
24 dug hard enough we could probably nail a few down
25 over a couple years span. Again, when these studies

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2 are done, they are done basically -- my experience
3 at least, based on the tax law as it currently is.
4 So we'll analyze a number of factors, obviously,
5 amongst our primary factors being considered is
6 taxes. And Bob and Michael's point is well taken.
7 That's obviously not on the only factor. I wouldn't
8 say it's as clear cut always as to whether a
9 business will completely move out of the City or
10 absolutely relocate all of its operations here.
11 Some of the other factors that are considered are
12 they're going minor expansion, where do they want to
13 expand, in their Montgomery County location in their
14 Texas location or in their Philadelphia location.
15 COUNCILMAN GOODE: Let me ask a
16 question. Since we're speaking anecdotally, let's
17 limit the conversation to taxes. Let's say that the
18 only reason for leaving or staying is actually
19 taxes. Do you think that a business company you
20 represent would actually choose to leave or stay
21 based upon a successful pass of the legislation of
22 based upon the fact that they think that this
23 Council is actually going to be deliberative about
24 comprehensive tax reform and look at the tax
25 structure in general?

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2 MR. MELINSON: Probably more the latter.

3 But I believe that under the right facts and
4 circumstances, you could come up with businesses,
5 specifically technology type who are service
6 oriented businesses, that could leave, not choose to
7 expand -- however you want to describe it -- based
8 on this bill passage.

9 COUNCILMAN GOODE: So this bill is
10 probably a good bill as a tax reform measure if it's
11 part of broader package and part of a more
12 thought-out deliberative process?

13 MR. MELINSON: I would concur with that.
14 I would also say, in my opinion, it's a good bill as
15 a stand-alone.

16 COUNCILMAN GOODE: Oh, I agree it's a
17 good bill as a stand-alone. I'm speaking really in
18 the context of anecdotally in terms of sending
19 messages. How important is it to send a message that
20 we be more deliberative about reforming our tax
21 structure?

22 MR. MELINSON: I know our Governor-elect
23 would say that it was highly important to him in
24 terms of the wage tax reductions. And I guess
25 that's a matter of one's opinion, but I believe

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2 serving some of my clients that it's fairly
3 important from a perception standpoint.

4 COUNCILMAN GOODE: Thank you.

5 Thank you, Madam President.

6 COUNCIL PRESIDENT VERNA: Thank you.

7 Are there any other questions of the
8 witnesses before us?

9 (No response.)

10 COUNCIL PRESIDENT VERNA: Thank you,
11 gentlemen.

12 Is there anyone else to testify on
13 either one of the bills before us? Do you have any
14 other witnesses that would like to testify?

15 (No response.)

16 COUNCIL PRESIDENT VERNA: Seeing none,
17 this will conclude our public hearing and our public
18 meeting. I thank you all very much for your
19 patience.

20 (Council adjourned at 4:30 p.m.)

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C E R T I F I C A T I O N

I HEREBY CERTIFY that the foregoing
proceedings of the Council of the City of
Philadelphia of November 13, 2002, were reported
fully and accurately by me, and that this is a
correct transcript of the same.

RE: COMMITTEE OF THE WHOLE

Lisa C. Bradley, RPR
and Notary Public