

COUNCIL OF THE CITY OF PHILADELPHIA  
COMMITTEE ON STREETS & SERVICES AND EDUCATION

Room 400, City Hall  
Philadelphia, Pennsylvania  
Friday, May 27, 2016  
10:44 a.m.

PRESENT:

COUNCILMAN MARK SQUILLA  
COUNCILWOMAN JANNIE L. BLACKWELL  
COUNCILWOMAN CINDY BASS  
COUNCILWOMAN HELEN GYM  
COUNCILMAN DAVID OH  
COUNCILMAN AL TAUBENBERGER

BILL: 160109

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1                   THE CLERK: Resolution number  
2 160109. Resolution authorizing a joint public  
3 hearing between Council's Committee on Streets  
4 and Services and Committee on Education to  
5 investigate the allocation of funds from the  
6 revenues generated by the Red Light Camera  
7 Enforcement Program and the parking meter rate  
8 increase that took effect in 2014, as well as  
9 the costs associated with administering these  
10 programs. And our first -- I'm sorry,  
11 Councilman Oh. I think --

12                   COUNCILMAN SQUILLA: We'll bring up  
13 Rob Dubow from Revenue and Finance. But before  
14 that, I would like to announce who is present.  
15 We have Councilwoman Gym, Councilwoman Bass,  
16 Cochair Councilwoman Blackwell and Councilman  
17 Oh.

18                   Before we start, are there any  
19 opening statements and Councilman Oh?

20                   COUNCILMAN OH: Yes. Thank you  
21 very much, Chairman. I'll just make a brief  
22 statement that at this time the City is  
23 considering a three cents per ounce soda tax.  
24 We have also administered a two dollar per pack

1 cigarette tax because the state did not provide  
2 us the funding for the schools that we needed  
3 but authorized us to tax cigarettes. We have  
4 for several years in a row raised property tax  
5 and we are now challenged again, mainly because  
6 of the problems with the schools and our  
7 challenges in getting adequate funding. At the  
8 same time, the Parking Authority which is an  
9 essential and very effective authority here in  
10 Philadelphia for administering parking, shared  
11 spaces, public safety, has been taken over by  
12 the state and since that time, has had expanded  
13 roles through state enactments. The portion of  
14 the funds that the City gets is based on a  
15 formula and a portion that the school gets is  
16 also based on a formula. But we're unclear as  
17 to what that formula is, how to project the  
18 revenues that we can anticipate, and we're not  
19 sure, at least certainly council members, what  
20 the interaction has been between the  
21 administration and the PPA. So the red light  
22 cameras have been rumored to support the  
23 schools, which I found is not the case and  
24 there was a 50 percent -- 50 cent increase of

1 meters in surrounding areas outside of center  
2 city that was supposed to increase revenues for  
3 the schools and it appears it has not fully  
4 done that or maybe not at all. We're not  
5 really sure. And so at this point in time, I  
6 would like to investigate the revenues of the  
7 Parking Authority and what exactly it is and is  
8 not funding in and outside of Philadelphia.

9 Thank you.

10 COUNCILMAN SQUILLA: Thank you,  
11 Councilman Oh. Mr. Dubow, do you have any  
12 testimony?

13 MR. DUBOW: I do. Thank you.

14 COUNCILMAN SQUILLA: Excuse me one  
15 more second. Councilman Oh.

16 COUNCILMAN OH: I apologize but I  
17 have been asked to read the statement of Alan  
18 Butkovitz, -- the controller. He's stuck in  
19 traffic but I think his statement is important  
20 for the conversation we may have.

21 Office of the City Controller, City  
22 of Philadelphia, Alan Butkovitz, Joint  
23 Committees on Streets and Services and  
24 Education, April 29, 2016 submitted testimony.

1 The office of the City Controller in 2009  
2 conducted a performance audit on select  
3 operations of the Philadelphia Parking  
4 Authority (PPA). The audit was performed at  
5 the request of the office of the governor since  
6 the controller's office has limited auditing  
7 authority over the state-operated entity. The  
8 identified areas of inquiry included center  
9 city garages, airport parking operations,  
10 salary cost, on-street parking operations,  
11 profitability, new Parking Authority  
12 responsibilities and contracted services.

13 A summary of the findings by  
14 category were as follows: Center city garages,  
15 increases in administrative experiences  
16 significantly outpaces increase in operating  
17 revenues over the six-year period ended March  
18 2008. Airport parking operation: Inconsistent  
19 approval protocol exists for the issuance of  
20 free parking passes to PPA personnel and the  
21 Division of Aviation. Salary cost: No  
22 consistent -- no consistently in preparing  
23 staffing plans to demonstrate the need for all  
24 personnel currently employed. On-street

1 parking operations, no documented policies and  
2 procedures for the determination of payment  
3 amounts due to the City and School District of  
4 Philadelphia. Profitability: The revenue bond  
5 activity significantly diminishes its  
6 profitability. Interest on debt was 43.4  
7 percent of total expenses on average. The  
8 industry average was 28 percent. New  
9 responsibilities: Management did not prepare  
10 revenue and expense projections beyond one  
11 year. Contracted services: Management could  
12 not produce a comprehensive list of contracts.

13           The PPA responded to the  
14 controllers office's findings and indicated  
15 that at that time it had already begun  
16 implementing processes and procedures that  
17 would enable the PPA to implement appropriate  
18 recommendations. The controllers has not  
19 conducted a similar follow-up revenue. This  
20 would require the approval of the Commonwealth  
21 of Pennsylvania, e.g. the Office of the  
22 Governor, as was provided in the 2009 audit.  
23 The controller's office would be willing to  
24 work with City Council in any manner as it

1 moves forward with examining PPA revenues  
2 and/or policies and procedures.

3 That was the submitted testimony of  
4 Alan Butkovitz. As I said, he's in traffic.  
5 He may or may not get here in time to testify.

6 COUNCILMAN SQUILLA: Thank you,  
7 Councilman Oh.

8 Please state your name for the  
9 record.

10 MR. DUBOW: Good morning  
11 Chairperson Squilla, Chairperson Blackwell,  
12 Councilman Oh and other members of the Joint  
13 Committee. I'm Rob Dubow, Director of Finance,  
14 and I'm here to offer testimony regarding  
15 Resolution number 160109 which authorizes  
16 investigation into the allocation of funds from  
17 the revenues generated from Red Light Camera  
18 Enforcement Program and the parking meter rate  
19 increase that took effect in 2014. And what  
20 I'm really going to focus on is the amount  
21 money that comes to the City.

22 We receive from the Parking  
23 Authority for on-street parking violations, for  
24 Parking Authority operated garages and parking

1 at the airport. On-street parking revenues  
2 distributed in accordance with Act 9 from  
3 fiscal '04 through '15, the City has received  
4 about 700 million dollars from the Parking  
5 Authority. Revenues from the Red Light Camera  
6 Enforcement Program are transferred to the  
7 state and then redistributed in a process that  
8 acting Commissioner Carroll will describe in  
9 more detail in his written statement. In terms  
10 of our interactions with the Parking Authority,  
11 we meet with them regularly, the executive  
12 director and top staff and go through their  
13 financial statements.

14 That concludes my testimony. I'm  
15 happy to answer any questions you may have.

16 COUNCILMAN SQUILLA: Thank you, Mr.  
17 Dubow. Is there any questions? Councilman Oh.

18 COUNCILMAN OH: Thank you very  
19 much.

20 COUNCILMAN SQUILLA: Before that,  
21 I'm sorry. Let me just announce, too, present  
22 at the hearing is Councilman Taubenberger.

23 Continue, Councilman Oh.

24 COUNCILMAN OH: Thank you very

1 much. Your testimony is that the finance  
2 department meets regularly with the executive  
3 director of the Parking Authority and members  
4 of his senior team to review financial  
5 statements.

6 MR. DUBOW: That's correct.

7 COUNCILMAN OH: Who represents the  
8 City in these meetings?

9 MR. DUBOW: It's people from my  
10 office in finance.

11 COUNCILMAN OH: Do you yourself  
12 attend these meetings?

13 MR. DUBOW: I do.

14 COUNCILMAN OH: Okay. And is  
15 anyone there from the School District?

16 MR. DUBOW: Typically not been  
17 someone there from the School District.  
18 Although Mr. Fenerty, Mr. Monson and I talked  
19 ten minutes ago and agreed that it would make  
20 sense for the School District to be at those  
21 meetings.

22 COUNCILMAN OH: Oh, in the future,  
23 the School District will be present?

24 MR. DUBOW: Yes.

1 COUNCILMAN OH: Okay. That's  
2 progress, right?

3 MR. DUBOW: Yeah.

4 COUNCILMAN OH: So up 'til now, the  
5 School District has not been present. And does  
6 your staff kind of act in some way with their  
7 interests in mind?

8 MR. DUBOW: We do. We are  
9 obviously concerned about the amount of revenue  
10 that goes to the School District.

11 COUNCILMAN OH: Right. However  
12 much money they don't receive, we usually end  
13 up having to foot the bill. No?

14 MR. DUBOW: I mean -- we're not  
15 their only funding source and we're not the  
16 only -- asking us for money is not the only way  
17 they balance their budget.

18 COUNCILMAN OH: So however much or  
19 however little the School District receives is  
20 not of concern when you meet with the Parking  
21 Authority?

22 MR. DUBOW: It is -- that's a  
23 different question from what you just asked.

24 COUNCILMAN OH: Okay. I'm sorry.

1                   MR. DUBOW: What I said before is  
2 we are concerned about that. But I don't think  
3 it's a fair characterization to say that if  
4 they get three million less from the Parking  
5 Authority, the City makes all of that up. That  
6 was all I was --

7                   COUNCILMAN OH: Okay. Understood.  
8 Are you satisfied that you're well versed in  
9 the financial information and operations of the  
10 Parking Authority as concerns what portion of  
11 money the City receives?

12                  MR. DUBOW: I think I have a -- I  
13 know during the course of the year what it  
14 looks like will receive and what it looks like  
15 the District will receive.

16                  COUNCILMAN OH: Okay. And I have  
17 received financial information from your  
18 office?

19                  MR. DUBOW: Correct.

20                  COUNCILMAN OH: Yes. Okay. So  
21 since the time that the Parking Authority has  
22 been taken over by the state, 2001, what is the  
23 total amount of revenues that PPA has  
24 collected?

1                   MR. DUBOW: So revenues go back to  
2 2004 and I can tell you what's transferred to  
3 us. I can't tell you the total amount they  
4 have collected because they have expenses too.  
5 Their revenues first go to cover their expenses  
6 and then what's left comes to the City to a  
7 cap, and then above that it goes to the  
8 District. But since that time, between our  
9 general fund and our aviation fund, it's been  
10 705.7 million dollars.

11                  COUNCILMAN OH: I do see that, but  
12 I -- I do also -- I have seen a sheet that  
13 reflects a total amount of revenues collected  
14 from PPA.

15                  MR. DUBOW: I think I'm about to  
16 get that sheet.

17                  COUNCILMAN OH: Or maybe that is --  
18 Oh, okay. Well --

19                  MR. DUBOW: I have that sheet now.

20                  COUNCILMAN OH: Okay. Could you  
21 tell me what that is?

22                  MR. DUBOW: So that sheet shows  
23 total Parking Authority revenues and then the  
24 percent of the total that received by the City.

1 It shows in general -- and I haven't validated  
2 these numbers, so I'm just reading the sheet --  
3 that the percent of revenues that come to the  
4 City varies between a little under 26 percent  
5 and 32 percent.

6 COUNCILMAN OH: Okay. And that's  
7 covering the years 2010 to 2015, is that  
8 correct?

9 MR. DUBOW: That's correct.

10 COUNCILMAN OH: And so the total  
11 revenues collected according to my calculations  
12 is 1.374 billion dollars. Total payment to the  
13 City for that five-year period is 3394.8  
14 million. Leaving 980 million dollars that did  
15 not come to the City. Does that seem about  
16 right to you?

17 MR. DUBOW: Well, that excludes the  
18 airport number. So I don't know whether the  
19 revenues you're looking at are all revenues or  
20 whether those revenues exclude the airport too.  
21 But if you include the airport earnings coming  
22 to the City, it's about 706 million.

23 COUNCILMAN OH: Okay. 706 million.  
24 So you are correct. So it's somewhere around

1 980 million.

2 MR. DUBOW: 980 -- sorry, you lost  
3 me there.

4 COUNCILMAN OH: 1.374 billion,  
5 minus 394.8 million. Add the amounts of money  
6 from --

7 MR. DUBOW: I guess I'm not sure --  
8 you mean --

9 COUNCILMAN OH: What I did in my  
10 calculation?

11 MR. DUBOW: Yeah. I'm not sure  
12 whether that column that says total PPA  
13 includes aviation revenue. It does. So then  
14 the difference is more like 600 million. It's  
15 that 1.3 you're saying minus the 700.

16 COUNCILMAN OH: So what happened is  
17 the source of this chart is the City of  
18 Philadelphia Finance Department, Philadelphia  
19 Parking Authority financial statement. So this  
20 is from your department. I read it as parking  
21 violations, other PPA, Love Park, airport  
22 parking. Total to the City, 705 million.

23 MR. DUBOW: Right.

24 COUNCILMAN OH: So that is a total?

1 MR. DUBOW: Yes.

2 COUNCILMAN OH: So taking those  
3 numbers against the total collected by the  
4 Parking Authority --

5 MR. DUBOW: It was one, three? Is  
6 that what you said? 1.3 billion?

7 COUNCILMAN OH: 1.374 billion.

8 MR. DUBOW: So if you subtract 700  
9 million from that, it's about 600 million.

10 COUNCILMAN OH: No, it would be 980  
11 million.

12 MR. DUBOW: You're subtracting 700  
13 from 1.3 billion?

14 COUNCILMAN OH: No. I'm subtracting  
15 394.8 million, which is the total amount that  
16 was made in terms of payments to the City.  
17 Just for the years. Not the 700 or five. Just  
18 the --

19 MR. DUBOW: I see what you're  
20 saying.

21 COUNCILMAN OH: 2010 to 2015. So  
22 it's the only numbers that were provided. I  
23 would have given you more but -- so for that  
24 five-year period, 1.374 billion was collected

1 in total by the Parking Authority. 394.8  
2 million was delivered to the City. Leaving 980  
3 million dollars that was not delivered to the  
4 City.

5 So do those numbers seem correct to  
6 you?

7 MR. DUBOW: I think you have to  
8 subtract out the amount that went to the School  
9 District above that, which is probably about  
10 another 50 million or so over that period.

11 COUNCILMAN OH: Yeah. I'm just  
12 talking about the City. Wherever that money  
13 went, whatever -- you know, whatever happened  
14 to it. At this point in time, I'm only  
15 saying --

16 MR. DUBOW: But the numbers are  
17 generally -- they're in the right ballpark.

18 COUNCILMAN OH: Okay. So did you  
19 have a calculation of what amount of money you  
20 anticipated receiving from the Parking  
21 Authority?

22 MR. DUBOW: For those five years?

23 COUNCILMAN OH: For those five  
24 years.

1                   MR. DUBOW: I would have to go back  
2 -- and we would -- we can go back and look at  
3 the five-year plan from five years ago and see  
4 what the numbers were. But I did not know your  
5 question so I don't have that with me.

6                   COUNCILMAN OH: So when you do your  
7 five-year plan, do you anticipate how much  
8 money --

9                   MR. DUBOW: Yeah. We put in an  
10 amount each year for revenue from the Parking  
11 Authority.

12                  COUNCILMAN OH: And did these  
13 numbers fairly match the amount that you  
14 anticipated?

15                  MR. DUBOW: Yes. Yes.

16                  COUNCILMAN OH: And is that based  
17 on a calculation of prior amounts of money you  
18 received?

19                  MR. DUBOW: Yes. Yeah. And growth  
20 off those amounts.

21                  COUNCILMAN OH: Okay. And have you  
22 looked at the operating costs or the bond  
23 issuances or the interest rates in determining  
24 how much money you should anticipate

1 collecting, or did you just kind of average out  
2 the amounts of money you have been receiving  
3 over the past few years and just project out?

4 MR. DUBOW: So the City portion is  
5 capped. So we just assumed that we're going to  
6 hit that cap every year. And that the real  
7 variable for the things you're talking about is  
8 what goes to the School District.

9 COUNCILMAN OH: Okay. So when you  
10 say cap, what you're talking about --

11 MR. DUBOW: There's an inflation  
12 adjustment every year.

13 COUNCILMAN OH: 35 million?

14 MR. DUBOW: 35 million with an  
15 inflation adjustment. So it goes up a little  
16 each year.

17 COUNCILMAN OH: Is that for total  
18 revenues including airport --

19 MR. DUBOW: No. That's just from  
20 parking. On-street parking.

21 COUNCILMAN OH: On-street parking.  
22 I'm sorry. On-street parking. So that portion  
23 is on-street parking only?

24 MR. DUBOW: That's right.

1 COUNCILMAN OH: And so you're going  
2 to receive about 35 million and whatever the  
3 difference is according to the formula. And as  
4 long as you receive that money, you're pretty  
5 much okay?

6 MR. DUBOW: The City's general fund  
7 is pretty much okay. We're still concerned  
8 about what goes to the School District.

9 COUNCILMAN OH: Goes to the School  
10 District. Okay.

11 When I look at 2015 and I compare  
12 it to 2012, 127 million was collected in 2015.  
13 124 million was collected in 2012. 36 million  
14 was paid to the City in 2015. 37 million was  
15 paid to the City in 2012. 11 million was paid  
16 to the School District in 2015. Almost 14  
17 million was paid to the School District in  
18 2012. So --

19 MR. DUBOW: I actually show 36  
20 million coming to the City in '12 and 37 and a  
21 half in '15.

22 COUNCILMAN OH: So I have a report.  
23 Source, Philadelphia Parking Authority  
24 financial statement, City of Philadelphia Law

1 Department FY 2013. And according to this  
2 sheet under the column 2012, the Parking  
3 Authority's total expenses was 68.784 million.  
4 The City received 37.3 million and the School  
5 District 13.9 million. I'm comparing that to  
6 the column 2015 where the expense of the  
7 Parking Authority is about 10 million higher,  
8 78.2 million, with an increase of 6.473  
9 million for administrative expenses and direct  
10 operating expenses. But the amount to the City  
11 and School District is lower, 36.4 million,  
12 11.0 million. So although the operating cost  
13 was 10 million less in 2012, the amount  
14 received is lower in 2015 than 2012. Are we on  
15 one sheet of music now?

16 MR. DUBOW: So I think where we may  
17 be slightly different is the numbers that I  
18 have on this sheet are based on the City's  
19 fiscal year. The Parking Authority has a  
20 different fiscal year. So there might be  
21 slight differences. So I have actually us  
22 receiving more money in '15 than in '12 by  
23 about a million dollars.

24 COUNCILMAN OH: Do I have that

1 sheet?

2 MR. DUBOW: You should. We did  
3 supply that.

4 COUNCILMAN OH: Do we have that?  
5 Okay. I do see the difference. There is a  
6 slight difference.

7 MR. DUBOW: It may be just a fiscal  
8 year difference.

9 COUNCILMAN OH: Well, it's not  
10 actually a slight difference. It's about a  
11 million dollars difference.

12 MR. DUBOW: Right. Both years it's  
13 about -- so it flips it from being lower in '15  
14 to being higher.

15 COUNCILMAN OH: Okay. Can you  
16 explain the difference?

17 MR. DUBOW: The difference between  
18 the numbers you have and the numbers I have?

19 COUNCILMAN OH: Yes.

20 MR. DUBOW: I think that one is a  
21 March to March fiscal year and one is a June to  
22 June.

23 COUNCILMAN OH: No, not that  
24 difference. My question is, as you are in

1 these meetings and the finance director, do you  
2 understand the difference in why the City is  
3 receiving a certain amount of money and the  
4 School District a certain amount of money in  
5 2012 versus 2015, the increase in expense?

6 MR. DUBOW: So a few things I think  
7 drive expenses for the Parking Authority and  
8 they'll be able to explain it better than I  
9 will. But one is weather related. So in a  
10 year with more snow, they're going to collect  
11 less revenue. One is their personnel costs,  
12 particularly their pension costs. I think  
13 those are increasing faster than revenues. I  
14 think between 2012 and 2015, they had a new  
15 collective bargaining agreement so that would  
16 have affected their costs. You know, also that  
17 they made investments in meters -- or actually  
18 not -- kiosks. So I think that increased their  
19 cost. So I think there are a number of things  
20 that have affected their cost over time and  
21 their revenues are affected by things like the  
22 weather.

23 COUNCILMAN OH: So they collected  
24 more revenues in 2015 than 2012, '13 or '14.

1 So if there was a weather-related issue, I  
2 would could understand why it would increase  
3 their operating expense, perhaps, you know,  
4 maybe some equipment expense. But they did  
5 collect more revenues. The direct and  
6 administrative expenses did increase  
7 significantly by ten million -- I'm sorry, by  
8 6.4 million. The money to the City decreased  
9 and I understand that there may be greater  
10 expenditures, you know, but I'm not aware of  
11 it. But if you're aware of it, then would you  
12 share that with us?

13 MR. DUBOW: Yeah, we can --

14 COUNCILMAN OH: Okay. Okay.

15 Fantastic.

16 Are you able to explain the -- on  
17 the History of General Fund Parking Authority  
18 revenue chart provided by City of Philadelphia  
19 Finance Department, the drop in 2005 and 2006  
20 of parking violation revenues, which for some  
21 reason it was at 25 million in 2004, sharply  
22 decreased in 2005 and six to 14 million, 18  
23 million, and then went back up to 24 and  
24 continued to rise.

1                   MR. DUBOW: I think there was a  
2 legislative change then. That's kind of before  
3 I was in this position but I think there was a  
4 legislative change. I think the Parking  
5 Authority will be able to explain that better.

6                   COUNCILMAN OH: Okay. So you are  
7 aware of these numbers as kind of -- I guess  
8 what you're saying?

9                   MR. DUBOW: Yes.

10                  COUNCILMAN OH: And you're  
11 comfortable with the numbers? Is that yes?

12                  MR. DUBOW: I don't know what you  
13 mean. Comfortable that they're accurate?

14                  COUNCILMAN OH: Well, just in  
15 general. You see no reason to ask questions or  
16 to --

17                  MR. DUBOW: We ask questions about  
18 them all the time.

19                  COUNCILMAN OH: Okay.

20                  MR. DUBOW: So if we see -- you  
21 know, as we see -- and it's really the school  
22 portion is going to be lower than anticipated.  
23 We ask what's happening with that.

24                  COUNCILMAN OH: Okay.

1                   MR. DUBOW: I mean, that's what our  
2 meetings are about. It's kind of going through  
3 these numbers and asking what's going on with  
4 them.

5                   COUNCILMAN OH: Are you aware of  
6 the controller's 2009 audit report?

7                   MR. DUBOW: I'm aware of it. I  
8 haven't looked at it in a while.

9                   COUNCILMAN OH: Okay. And I'm  
10 gathering from your testimony that the City is  
11 generally satisfied? In other words, you have  
12 not told me you have any concerns or you're  
13 pursuing any other avenues. You don't  
14 anticipate that you should have received more  
15 revenues. You're just generally satisfied that  
16 what you're getting is what you should be  
17 getting.

18                  MR. DUBOW: Satisfied that the  
19 numbers are accurate and that they are  
20 consistent with what the law requires.

21                  COUNCILMAN OH: Okay. Thank you  
22 very much. I have no other questions, Mr.  
23 Chairman.

24                  COUNCILMAN SQUILLA: Thank you,

1 Councilman.

2 Councilwoman Gym.

3 COUNCILWOMAN GYM: Thank you very  
4 much, Mr. Chair. Good morning.

5 MR. DUBOW: Good morning.

6 COUNCILWOMAN GYM: So, you know, I  
7 think that in part, this hearing is important  
8 to listen to a little bit because of the ways  
9 in which the Parking Authority revenue has  
10 changed over time. And I was glad to hear that  
11 for the first time, the School District will be  
12 at the table and the discussions around. And  
13 in part, it's because it feels, to some extent,  
14 that there hasn't been close attention paid to  
15 where the School District -- how dramatically  
16 the School District revenue has been impacted.  
17 So in -- you know, a couple years ago, the  
18 Parking Authority obviously hit its peak  
19 between 2007 to 2013 school year with an  
20 increase between two million up to 13.9  
21 million. Two years later it saw a 30-percent  
22 drop in its School District revenues. And then  
23 for next year in FY17, it's projected that  
24 eight million dollars, which is a dramatic drop

1 of more than 40 percent in its School District  
2 revenues are going to the District. At the  
3 same time though, the City revenue has stayed  
4 fairly steady or has increased over that period  
5 of time. And so I think that the hope is is  
6 that the City would understand why the  
7 education committee would be concerned about  
8 the fact that while the City revenues are  
9 fairly steady, the School District revenues are  
10 clearly going down and are projected to decline  
11 at a dramatic rate that doesn't seem to be in  
12 occurrence with the on-street revenues of the  
13 Parking Authority. So that's kind of --

14 MR. DUBOW: We definitely  
15 understand and share the concern. And I  
16 actually think that the Parking Authority does,  
17 too, and actually thinking of ideas of how to  
18 increase that revenue.

19 COUNCILWOMAN GYM: I'm sure they're  
20 thinking of ideas for increasing revenue.  
21 However, you know, we're also here because the  
22 Parking Authority does seek opportunities for  
23 revenue, including a bill being negotiated  
24 around a surcharge on tax and ride sharing and

1 any additional revenue if it has trouble  
2 meeting its obligations to the School District  
3 or the City, but primarily the School District.  
4 It seems to be pretty aware that it needs to  
5 meet a responsible amount of money of growth to  
6 the City of Philadelphia, has not had a problem  
7 meeting it. But when it comes to the School  
8 District of Philadelphia, particularly because  
9 district officials may not be at the table,  
10 there seems to be a fairly erratic approach  
11 where it's all over the place and, you know,  
12 it's been questioned before. And it's my  
13 understanding that you use the numbers that are  
14 provided by the Parking Authority itself, is  
15 that correct? You have an independent audit of  
16 the Parking Authority that you rely upon  
17 separate from the Parking Authority's numbers.

18 MR. DUBOW: No. I mean, we meet  
19 with them, we go through the numbers, we ask  
20 questions about them. But we don't hire  
21 someone to do an independent audit of them.

22 COUNCILWOMAN GYM: And is that --  
23 that audit is basically a standard revenues  
24 operating budget kind of audit. It's not a

1 performance audit, is that correct?

2 MR. DUBOW: That's correct.

3 COUNCILWOMAN GYM: And when was the  
4 last time that you're aware that either the  
5 City or the School District or the Parking  
6 Authority had ever done a performance audit on  
7 its operations, the management?

8 MR. DUBOW: The controller's office  
9 has done audits that looked at that too. So I  
10 think that was probably the last time.

11 COUNCILWOMAN GYM: And that the  
12 controller, we can -- unfortunately he's not  
13 here today to answer some of the questions, but  
14 I know that in the past, there's been requests  
15 to do more comprehensive performance audits  
16 that don't -- you know, that may not have been  
17 up his bailiwick, he seems to indicate that it  
18 is a state-run agency. He has limited ability  
19 to review it. In that particular case, would  
20 the state auditor general be able to do a  
21 performance audit of the Parking Authority?

22 MR. DUBOW: I assume that would be  
23 the --

24 COUNCILWOMAN GYM: And has the City

1 ever asked the state auditor general to do a  
2 performance audit?

3 MR. DUBOW: No, not to my  
4 knowledge.

5 COUNCILWOMAN GYM: Did you ever  
6 feel like it was necessary to do one?

7 MR. DUBOW: The performance audits,  
8 you know, in general happen periodically. So I  
9 mean, you know, I think it's not a bad idea.

10 COUNCILWOMAN GYM: One of the  
11 reasons why I ask is obviously because the  
12 School District revenues are different from  
13 general Parking Authority revenues. So the  
14 School District revenues primarily come from  
15 the on-street revenues from the Parking  
16 Authority. And when you look at the total  
17 revenue increases from on-street -- from  
18 on-street parking revenues, they go up about 11  
19 percent between 2011 and 2015. Meanwhile, as I  
20 said, the School District of Philadelphia  
21 revenues have plummeted 40 percent over that  
22 time period. When you look at the Philadelphia  
23 Parking Authority expenses over that same time  
24 period between 2011 and 2015, they have

1 increased about 14 percent. Which doesn't  
2 sound, you know, too much different except if  
3 you look at administrative expenses. And  
4 administrative expenses under the Parking  
5 Authority have increased by 55 percent, which  
6 is a significant sum. And it's in part why I  
7 would ask whether there's been targeted  
8 questioning of the Parking Authority about its  
9 increases in particular in that area.

10 MR. DUBOW: So I think the biggest  
11 increases for them have been, one, pensions;  
12 two, investments in their infrastructure; and  
13 then the third, a couple years ago they had a  
14 new collective bargaining agreement, I think,  
15 after awhile of not having one, so there were  
16 some increases related to that. They can give  
17 you more details but I think that's where the  
18 increases come from.

19 COUNCILWOMAN GYM: Are those  
20 administrative expenses? Pensions --

21 MR. DUBOW: I think the way they  
22 allocate it, some of them would show up in  
23 administrative costs, yes.

24 COUNCILWOMAN GYM: Good to know.

1 So one of the other questions that I had was  
2 also about how you see the -- the PPA expenses  
3 as percentage of revenue are now 61 percent  
4 expenses of the on-street revenue parking. And  
5 that, I guess, is where I'm asking that that's  
6 a significant sum of money that impacts greatly  
7 its ability to deliver its responsibilities to  
8 the School District.

9 MR. DUBOW: I'm not sure -- sorry,  
10 I'm not sure what the question is.

11 COUNCILWOMAN GYM: I don't think  
12 there's a question. I think it's just more  
13 about asking the -- asking when the City and  
14 the School District sit down together, that  
15 while I understand that the City is paying  
16 attention to the Parking Authority, I think  
17 that its acceptance of its numbers minus  
18 performance audits and other types of  
19 independent sources of information may cause it  
20 not to be able to be as strong as an advocate  
21 for the School District as it may need to be.

22 MR. DUBOW: I think we do advocate  
23 for the District, but I also think having the  
24 District at the table will help.

1 COUNCILWOMAN GYM: And advocating  
2 for the School District has resulted in a  
3 40-percent decline.

4 MR. DUBOW: Well, and I have  
5 explained what happened with their costs.

6 COUNCILWOMAN GYM: Are you  
7 explaining on behalf of the Parking Authority  
8 or are you explaining that --

9 MR. DUBOW: I'm explaining what  
10 we've seen. You've asked have we paid  
11 attention and you asked me what happened, and  
12 so have I explained what --

13 MS. GYM: Based on the Parking  
14 Authority's information though. I think one of  
15 the questions that my colleague has asked is  
16 whether there's any genuine concern and whether  
17 we think that there's a need for more  
18 independent information outside of what the  
19 City is automatically accepting.

20 MR. DUBOW: So automatically  
21 accepting, I think, is strong. We've spent --  
22 this is why we meet with them, to go through  
23 their numbers. I don't think we automatically  
24 accept their numbers. That's part of the

1 reason we meet with them. It's not like we get  
2 a piece of paper and say thanks. We question  
3 their numbers and we have an understanding of  
4 what's driven those increases.

5 COUNCILWOMAN GYM: So one -- while  
6 I wouldn't say that it's a matter of accepting  
7 the numbers and saying thanks. I think the  
8 matter is is that the numbers aren't changing  
9 on the School District behalf. I think I said  
10 this very directly to Mr. Fenerty. That a lot  
11 of us wouldn't have this kind of inquiry had  
12 the School District revenues stayed steady and  
13 seen the kind of general, you know, gradual  
14 increase around it and that there was a  
15 significant amount of attention paid to it.  
16 But it does seem that there is a particularly  
17 loose interpretation of the Parking Authority's  
18 obligations to the School District of  
19 Philadelphia. I agree with you that I think  
20 having the School District at the table will be  
21 helpful and we'll be looking to make sure that  
22 there's some change that happens. But it would  
23 be helpful to note that between 2011 to FY 2017  
24 and actually projected into 2016, since the

1 Parking Authority's revenues for 2016 are  
2 projected at a lower rate than last years at FY  
3 2015, will go from 11 down to 10.2 according to  
4 the last Parking Authority board meeting, that  
5 it just remains a point of concern and it's a  
6 wish that from -- City Council's aspect that  
7 the City administration just pay and is  
8 rigorous and also raising alarm bells if you're  
9 seeing dramatic changes in the Parking  
10 Authority revenue.

11 MR. DUBOW: Yeah. And we do pay  
12 close attention to it and we do raise the issue  
13 if it doesn't look like those revenues are  
14 going up.

15 COUNCILWOMAN GYM: You raise them  
16 with who?

17 MR. DUBOW: We raise them with the  
18 Parking Authority and we also let the School  
19 District know.

20 COUNCILWOMAN GYM: Okay. All  
21 right. Thank you.

22 COUNCILMAN SQUILLA: Councilman Oh.

23 COUNCILMAN OH: Yes. I'm sorry, I  
24 didn't ask you this, but concerning the 2009

1 audit and I know that was years ago, but it  
2 does say under profitability, the revenue bond  
3 activity significantly diminishes its  
4 profitability. Interest on debt was 43.4  
5 percent of total expenses. On average the  
6 industry average was 28 percent. Are you aware  
7 of that?

8 MR. DUBOW: Aware that one of the  
9 things that happened is that they have issued  
10 bonds and those bonds have a cost and that  
11 decreases their net revenue? Yes. That's what  
12 I was talking about with the investment in the  
13 kiosks.

14 COUNCILMAN OH: Yes. And that  
15 according to the controller's audit, it was  
16 significantly higher at 43.4 percent than the  
17 industry average at 28 percent.

18 MR. DUBOW: Yeah. That may be  
19 because of an older infrastructure. I'm not  
20 sure. They may be able to answer that better.

21 COUNCILMAN OH: Yes. And I can ask  
22 them but, you know, the reason I'm asking you  
23 is because you're the finance director. We  
24 have issues about uncollected taxes and

1 inefficiencies in City government and now we're  
2 looking at more taxes to cover new programs  
3 and, you know, the question is, are we getting  
4 all the revenue that we're supposed to get in a  
5 situation such as this where there's some kind  
6 of relationship between the City and the  
7 Parking Authority and the state and somewhere  
8 out there is the School District. Are you --  
9 I'm assuming, and correct me if I'm wrong, that  
10 you could not, nor your department, give me  
11 detailed information. For example, I'm looking  
12 at a category called credit card. I've got  
13 another category called other. Half a million  
14 dollars here, something like that. I'm  
15 assuming and I'm saying you can correct me,  
16 that you could not, nor your department, go  
17 through the exact expenditures as they  
18 occurred.

19 MR. DUBOW: So when we meet with  
20 the Parking Authority, we go through those  
21 lines and look at changes in each line. And if  
22 there's a change that raises questions for us,  
23 we ask about it and then figure out what's  
24 going on. That's part of what the meetings are

1 about.

2 COUNCILMAN OH: Okay. I have no  
3 other questions. Thank you.

4 COUNCILMAN SQUILLA: Thank you,  
5 Councilman Oh. Is there any other questions?  
6 Seeing none, can we have -- is Mr. Monson from  
7 the School District here to testify? Thank  
8 you.

9 MR. DUBOW: Sure.

10 COUNCILMAN SQUILLA: Thank you.  
11 And Mr. Dubow, if you could just hang for a  
12 little bit in case there's any questions, we  
13 appreciate it.

14 State your name for the record and  
15 then proceed with your testimony.

16 MR. MONSON: Good morning, members  
17 of the Committee. My name is Uri Monson. I'm  
18 the chief financial officer for the  
19 Philadelphia School District. I'm pleased to  
20 present testimony regarding the annual payment  
21 the District receives from the Parking  
22 Authority. Included in my testimony today,  
23 which I believe was circulated, is a chart  
24 which shows the history of revenues received

1 from the Parking Authority since the '07/'08  
2 fiscal year. As you can see from the chart,  
3 the revenue amounts increased steadily through  
4 fiscal year '11/'12 to a peak of more than 13.9  
5 million dollars. They were cut two years later  
6 by 30 percent to just over 9.7 million dollars.  
7 For the current year we projected the same  
8 amount as received in fiscal year '14/'15, just  
9 over a 11 million dollars. And for fiscal year  
10 '17 we have now budgeted eight million dollars.  
11 We are aware that Council approved an increase  
12 in certain fees and fines with the Parking  
13 Authority in October '13. At the time, the  
14 Parking Authority estimated that the increases  
15 could result in additional two million dollars  
16 per year for the District. In fact, the very  
17 next year our funding from the Authority was  
18 cut by 3.5 million dollars. One of the  
19 concerns for the District is that we cannot  
20 accurately budget the amount of funds we will  
21 receive. There is no direct link between  
22 various sources of Parking Authority revenues  
23 and the funds ultimately distributed to the  
24 districts. We have no ability to question the

1 derivation of the figures. In April 2014, the  
2 executive director of the Parking Authority  
3 testified before City Council that the increase  
4 in parking meter and kiosk rates would, quote,  
5 result in an additional  
6 seven-and-a-half-million dollars for the  
7 schools. Based primarily on those comments, we  
8 projected receipts in '14/'15 of nearly  
9 19-and-a-half dollars. We received less than  
10 11.1.

11 Even more frustrating is the lack  
12 of communication between the Parking Authority  
13 and the District. The perfect illustration of  
14 the lack of communication occurred a few weeks  
15 ago. On March 23rd, we learned from an article  
16 in the notebook that the Parking Authority was  
17 projecting to reduce its payment to the  
18 District in 2017 by three million dollars.  
19 That was the day before we presented our  
20 proposed lump sum budget for fiscal year '17.  
21 Prior notice of the estimate would have been  
22 helpful in our budget process as that budget  
23 actually included an 11-million-dollar estimate  
24 and we needed to reduce it by eight million

1 dollars for final approval last night. Mr.  
2 Dubow had mentioned earlier that just before  
3 this meeting, the District will now be invited  
4 to their periodic meetings, so I'm looking  
5 forward to attending those meetings and be able  
6 to ask questions.

7 That concludes my testimony for you  
8 this morning and I'm happy to answer any  
9 questions you may have.

10 COUNCILMAN SQUILLA: Thank you.

11 Councilwoman Gym.

12 COUNCILWOMAN GYM: Hi. Good  
13 morning, Mr. Monson. Glad to have you here.

14 MR. MONSON: Good morning.

15 COUNCILWOMAN GYM: Thank you very  
16 much. So I just want to highlight a couple of  
17 points in your testimony which I think were  
18 particularly striking. One, that you found out  
19 about the eight million -- the decline for FY17  
20 of eight million dollars by reading it in the  
21 newspaper, is that accurate?

22 MR. MONSON: That is correct.

23 COUNCILWOMAN GYM: That there was  
24 no communication directly with you from the

1 Parking Authority.

2 MR. MONSON: That is correct.

3 COUNCILWOMAN GYM: Was there also  
4 no communication with you from the City of  
5 Philadelphia?

6 MR. MONSON: That is correct.

7 COUNCILWOMAN GYM: Second of all,  
8 the comment that the executive director of the  
9 Parking Authority made in his April 2014 City  
10 Council testimony that when he promised that  
11 when City Council approved a meter rate  
12 increase and kiosk rate increases would push an  
13 additional seven-and-a-half-million dollars to  
14 the public schools, we actually never saw that  
15 money, is that correct?

16 MR. MONSON: That is correct.

17 COUNCILWOMAN GYM: And we still  
18 have yet to see that?

19 MR. MONSON: Correct.

20 COUNCILWOMAN GYM: Okay. And then  
21 the third point being that you project, based  
22 on what you had hoped was that 2014/2015  
23 revenues from the Parking Authority -- I mean,  
24 I'm sorry, FY 2016 revenues from the Parking

1 Authority would match 2014/2015 revenues from  
2 the Parking Authority of 11 million dollars.  
3 In fact, when we went to the Parking Authority  
4 Board meeting this week, we were informed that  
5 that was a -- the FY16 projection was about  
6 10.2 million. Had you heard anything like  
7 that?

8 MR. MONSON: We had not.

9 COUNCILWOMAN GYM: And that FY17  
10 will go down another amount to eight million?

11 MR. MONSON: That's correct. That  
12 number we had from the previous board meeting  
13 as reported in the article.

14 COUNCILWOMAN GYM: One of my  
15 questions is -- and I believe your previous  
16 role in the City was as the executive director  
17 of PICA.

18 MR. MONSON: Well, not for the City  
19 but yes, I was --

20 COUNCILWOMAN GYM: I'm sorry,  
21 that's right. Not for the City of  
22 Philadelphia. For the independent PICA entity.  
23 But do you have any theories about why you had  
24 -- you would have seen such a dramatic drop off

1 in the revenues? I mean, as having looked at  
2 finances before, being certainly aware of this  
3 distribution, do you have any thoughts on what  
4 the dramatic drop-off could be due to?

5 MR. MONSON: So there are always  
6 some factors and some have been mentioned  
7 already and these can have an impact and I did  
8 go back. Obviously I was not in this role  
9 previously. I went back to some previous  
10 communication between the City and the School  
11 District, my predecessor in the role. And they  
12 did discuss -- obviously my predecessor had  
13 questioned the large drop-off for '13/'14.  
14 Among the reasons given were some snow issues,  
15 some changes in legislation, increases in  
16 pension payments, and also that the Authority  
17 had distributed over a million dollars in  
18 bonuses to its employees.

19 COUNCILWOMAN GYM: I'm sorry, can  
20 you repeat that? What was the last point that  
21 you said?

22 MR. MONSON: That the Authority had  
23 distributed about a million dollars in bonuses  
24 to its employees.

1 COUNCILWOMAN GYM: A million  
2 dollars in bonuses to employees?

3 MR. MONSON: Correct.

4 COUNCILWOMAN GYM: At a time when  
5 it had seen a significant drop-off in its  
6 revenues to the School District?

7 MR. MONSON: Apparently.

8 COUNCILWOMAN GYM: Are you aware  
9 that that practice continues?

10 MR. MONSON: I have no idea. I  
11 only have that one discussion between my  
12 predecessor and the City.

13 COUNCILWOMAN GYM: Would it be  
14 possible to even see that based on the type of  
15 audits that the Parking Authority currently  
16 gives, or would that have been to be seen  
17 through some of kind of a performance audit and  
18 a much more deeper analysis?

19 MR. MONSON: A performance auditor  
20 or forensic audit would actually -- probably  
21 would show the extent of those practices. I  
22 don't believe it's apparent from the standard  
23 financial documents.

24 COUNCILWOMAN GYM: So I find that

1 to be extremely troubling and I think that  
2 that's important for my colleagues to know.  
3 Most importantly because City Council did  
4 approve a hike -- a parking rate hike increase,  
5 meter increases and other types of things that  
6 were impactful on our residents and our  
7 citizens under the guise that it would give a  
8 significant amount of money for our schools,  
9 under that rate we should have seen in fact  
10 only in 2015 alone at least 19 million --  
11 19-and-a-half million dollars I think you  
12 testified to, is that right, Mr. Monson?

13 MR. MONSON: That was the amount  
14 the District budgeted at that time based on  
15 those comments.

16 COUNCILWOMAN GYM: Based on those  
17 comments that we should have seen revenues of  
18 19.5 million. In fact, we saw a significant  
19 amount less. That we received less than a 11.1  
20 million dollars for that time period. So are  
21 there -- do you feel like it would be -- have  
22 you ever seen any kind of independent audit  
23 other than what the Parking Authority itself  
24 provides? What numbers do you use to gauge or

1 predict what the revenue is for the School  
2 District?

3 MR. MONSON: All we are able to do  
4 is look at past trends and then any information  
5 we get from the City as to their discussions if  
6 there are any change in projections, or I guess  
7 we could send people to the board meetings. We  
8 have not done that previously. That may be  
9 worthwhile for us to start doing that as well.

10 COUNCILWOMAN GYM: They're really  
11 fun. So the other -- I mean, you -- when you  
12 come -- if you sit down with the Parking  
13 Authority and the City, that will be the first  
14 time that you're aware that the School District  
15 has actually been at the table since the money  
16 started coming to the School District in 2007?

17 MR. MONSON: To my knowledge.

18 COUNCILWOMAN GYM: To your  
19 knowledge, yeah. And I understand that you  
20 just started in February, so I appreciate all  
21 of the questions that we're peppering at you.  
22 And then in your opinion, are there particular  
23 -- well, one other area that I'm curious about  
24 was whether the School District had any kind of

1 role around the current legislation that's  
2 moving through Harrisburg right now on the  
3 surcharge on ride sharing services, for  
4 example. The original Senate bill, in my  
5 understanding, saw the surcharge on ride share  
6 services for companies like Uber and Lyft to be  
7 a revenue base for the School District of  
8 Philadelphia. Was that your understanding?

9 MR. MONSON: Yes. The original  
10 language, I believe about two-thirds of the  
11 revenues was supposed to go to the District and  
12 one-third to the Authority.

13 COUNCILWOMAN GYM: Did the District  
14 have any voice around any of the legislation or  
15 have been talking, or are you around the table  
16 at all with legislators on this issue?

17 MR. MONSON: We were aware of it.  
18 We had been apprised of it when it was first  
19 proposed and it was consistent with our  
20 continued goal of achieving sustainable  
21 recurring revenues to allow us to offset our  
22 increase in costs.

23 COUNCILWOMAN GYM: And when did you  
24 become aware that the legislation was changing

1 as it went from the Senate to the House?

2 MR. MONSON: I believe about a week  
3 ago. A week and a half ago.

4 COUNCILWOMAN GYM: And that's  
5 consistent with what we were hearing, that the  
6 legislation was changing dramatically, and  
7 instead of being a revenue base for the School  
8 District of Philadelphia, in fact it was -- it  
9 was a diversion of money back into the Parking  
10 Authority's funds that it would separate out  
11 from what could be available for the School  
12 District.

13 MR. MONSON: I characterize it as  
14 it sort of actually made it mirror what the  
15 current situation is is that we're the last one  
16 -- we basically get the leftovers is how I  
17 describe it. So there's the money for the  
18 Parking Authority to administer the programs  
19 and then if there's any leftover that amount,  
20 which according to my calculations there would  
21 not have been anything else.

22 COUNCILWOMAN GYM: I don't think  
23 the Parking Authority is known as a lean agency  
24 necessarily in the bureaucratic fund compared

1 to the School District of Philadelphia, which I  
2 think operates at what, three percent overhead  
3 or something. I think Parking Authority  
4 expenses are 61 percent. But anyway. So one  
5 of my questions is, is this idea that the  
6 Parking Authority taking four million dollars  
7 which would require Uber and Lyft to become a  
8 235 million dollar entity operation here in  
9 Philadelphia? That seems excessive to me. It  
10 seems like it would be almost -- it would be  
11 very difficult to imagine that the Parking  
12 Authority would need four million dollars to  
13 operate oversight of Uber and Lyft. I don't  
14 expect you to respond. Thank you. Thank you.  
15 No more questions.

16 COUNCILMAN SQUILLA: Thank you.  
17 And one question. I know you mentioned about  
18 the bonuses they -- I guess the Parking  
19 Authority gave, and therefore it reduced the  
20 School District's amount of money received?

21 MR. MONSON: That was an  
22 explanation that was provided by the City for  
23 one of the contributing factors to the  
24 reduction in revenues we received in '14.

1 COUNCILMAN SQUILLA: Was that  
2 contractual? Was that through like a union  
3 contract?

4 MR. MONSON: I have no knowledge of  
5 how the Authority operates or that program. I  
6 just -- I had an e-mail --

7 COUNCILMAN SQUILLA: You don't know  
8 why that was something they had to do or that  
9 was something that was done?

10 MR. MONSON: That's something the  
11 Authority could speak to.

12 COUNCILMAN SQUILLA: Thank you very  
13 much.

14 Councilman Taubenberger.

15 COUNCILMAN TAUBENBERGER: I wanted  
16 to follow up on that, but it seems, Mr. Monson,  
17 in all respect you don't know.

18 I would like to call, Mr. Chairman,  
19 Mr. Dubow back to the table.

20 Good morning, Mr. Dubow.

21 MR. DUBOW: Good morning.

22 COUNCILMAN TAUBENBERGER: The  
23 question as relates to the bonuses. Were they  
24 part of labor contract negotiations?

1                   MR. DUBOW: They were collective  
2 bargaining agreements that increased costs for  
3 the Parking Authority.

4                   COUNCILMAN TAUBENBERGER: And they  
5 were part of that contractual -- they were  
6 actually obligated. So in some ways they were  
7 not bonuses, they were actually --

8                   MR. DUBOW: I think they were pay  
9 raises. I don't actually remember whether  
10 there were bonuses too. But there were pay  
11 increases --

12                  COUNCILMAN TAUBENBERGER: They were  
13 pay increases because of contractual  
14 obligations to our unions?

15                  MR. DUBOW: Correct.

16                  COUNCILMAN TAUBENBERGER: Okay.  
17 Thank you very much.

18                  COUNCILMAN SQUILLA: Councilman Oh.

19                  COUNCILMAN OH: Thank you very  
20 much, Chairman. I have seen your projections  
21 perhaps by way of City financials in our  
22 discussions about the budget. And as I  
23 understand it, the School District shows a  
24 surplus or a positive balance because of funds

1 that were not spent that should have been spent  
2 famously, counselors, nurses, teachers, that  
3 type of thing. And so the School District has  
4 not come to the City to ask for more money this  
5 year. But at the same time, in 2019, the  
6 School District is indicating that it will be  
7 in a deficit of 139 million dollars  
8 approximately; 2020, 375 million dollars; and  
9 2021, 600 million dollars. Is that about  
10 right?

11 MR. MONSON: That's about right,  
12 yes. The numbers were slightly adjusted before  
13 our budget adoption last night because of some  
14 changes in revenue objections. But we're  
15 projecting, I believe now it's about 570  
16 million dollar negative fund balance by the end  
17 of '21.

18 COUNCILMAN OH: And you have  
19 communicated to the City of Philadelphia the  
20 predicament that you're in with declining or  
21 anticipated need for revenues, is that correct?

22 MR. MONSON: Correct. We share all  
23 of our information with the City and with City  
24 Council.

1 COUNCILMAN OH: And in 2023, the  
2 PICA wage tax sunsets and although I know --  
3 I'll speak for the finance director, they're  
4 going to work on it and I have no reason to  
5 doubt him, but according to his testimony, the  
6 City would be short 350 million dollars a year  
7 as a result of the sunseting of the PICA  
8 portion of the wage tax. And in your previous  
9 role, you're well aware of this?

10 MR. MONSON: Yes.

11 COUNCILMAN OH: Okay. And I have  
12 had these discussions with Mr. Dubow that I  
13 actually want to see the wage tax reduced in  
14 Philadelphia and there may be a different  
15 opinion, but trying to get the wage tax to  
16 continue at that rate. Before I certainly am  
17 concerned when the School District needs 600  
18 million dollars of cigarette, you know, taxes  
19 are sunseting, the PICA wage tax is setting,  
20 hopefully, from my opinion, to make our City  
21 more competitive, but we will need money.

22 What has been the discussion from  
23 the School District's portion around how this  
24 money is going to arrive at the School

1 District?

2 MR. MONSON: So in our five-year  
3 plan and when we testified before City Council  
4 and actually in all of our public and private  
5 discussions with elected officials, our goal  
6 for this year -- as you mentioned, we do not  
7 have a specific ask of the City from a monetary  
8 point of view. Our goal was to lay out what,  
9 under current law, is the situation we face  
10 with expenditures growing at twice the rate of  
11 revenues and as you noted, least of that nearly  
12 600 million dollar deficit. Our goal is to  
13 have conversations with all of our funders, the  
14 City, the state, federal, private funders to  
15 help us not under the glare of a budget hearing  
16 or when everyone is feeling the pressure of  
17 budget, but to have a serious discussion about  
18 what the long-term fiscal needs are of the  
19 School District in order to maintain the  
20 investment that we believe is necessary in  
21 educating the children.

22 COUNCILMAN OH: Has the City up  
23 'til today indicated to you a funding source to  
24 meet the anticipated shortfall, based on the

1 fact that there have been -- there's a history  
2 of limited funds from the state?

3 MR. MONSON: We have not had those  
4 discussions, no.

5 COUNCILMAN OH: Okay. I have  
6 raised in public my concerns that, you know, we  
7 operate in five-year budgets and we also  
8 operate in four-year terms. So basically,  
9 through year '16 to '19 is the first term of  
10 this administration, '20 to '23 is the second  
11 term and then we get a new mayor. That is just  
12 about the time where everything sunsets and all  
13 of these, you know, debts occur and it would be  
14 nice to have consistent leadership in the  
15 process of this, you know, critical time. But,  
16 you know, we have the limitation on how many  
17 terms the mayor can serve and, therefore, we're  
18 going to go through a transition. So under  
19 those circumstances, it would appear to me that  
20 there's a great concern to ensure that we have  
21 the revenues to maintain K through 12, whatever  
22 programs are going to do, pre-K is fine, but  
23 just, it appears to me that there's a huge hole  
24 in both the City and the School District

1 looming ahead with no identified sources of  
2 revenue.

3 MR. MONSON: I actually think the  
4 problem is more acute in that I don't think in  
5 terms of four or five year. I think --

6 COUNCILMAN OH: Acute means worse,  
7 right?

8 MR. MONSON: Correct.

9 COUNCILMAN OH: What's worse?

10 MR. MONSON: I think too often in  
11 budgeting any of these issues and it's true of  
12 any government, we actually tend to think in  
13 terms of one-year increments and dealing with  
14 the issue right in front of us. It's the  
15 reason that we wanted to lay out that even  
16 though we don't have a fiscal crisis this year,  
17 we have a long-term one and we want to have  
18 those discussions now to deal with the  
19 long-term issues. So our goal is to get out of  
20 the one-year cycle of talking about it and look  
21 forward at what are the likely results of  
22 current law, current revenue streams, current  
23 expenditure trends and be able to have those  
24 discussions. I agree with you that they need

1 to be long-term discussions. I think the  
2 problem is we tend to think in one year when we  
3 need to be thinking in four, and five year  
4 would actually be a step forward, I think, for  
5 government in general.

6 COUNCILMAN OH: Okay. I have one  
7 question which I hate to pose to you to put you  
8 on the hot spot here, but I think it's kind of  
9 a you know or you don't know. We have an SRC.  
10 The SRC is appointed ultimately by the state.  
11 The SRC I would hope would be engaged with our  
12 state legislature and the governor's office,  
13 and hopefully our mayor around long-term  
14 planning and some of the legislation that is  
15 going to occur in Harrisburg, whether it's the  
16 PICA sunseting, the wage tax portion or Uber  
17 and Lyft or anything to do with what portion of  
18 the revenues collected by PPA are directed  
19 outside of the City of Philadelphia, not to the  
20 School District of Philadelphia. To your  
21 knowledge, are these conversations going on?

22 MR. MONSON: I can actually -- when  
23 Dr. Neff, chair of the SRC, was here with us  
24 during the council hearings, she spoke to that

1 very issue and the fact that they are very  
2 aware of it, very supportive of the way it  
3 presented the budget. They believe that the  
4 issues are real and they fully support our  
5 approach to seeing this as a long-term problem  
6 that would be best be dealt with now and they  
7 are very active in bringing these issues in  
8 their conversations with legislators and  
9 conversations with the City, with Council and  
10 she stated all that to that effect before  
11 Council. So yes, I believe that's the answer.

12 COUNCILMAN OH: Okay. I'm glad to  
13 hear that. She basically is confirming your  
14 approach to this fiscal issue, is how I read  
15 the situation.

16 MR. MONSON: The SRC and the School  
17 District have all been in comments last night  
18 at the hearing where the budget was adopted.  
19 We did adopt it in the context of a five-year  
20 plan. All of the commissioners at various  
21 points raised questions about the concerns of  
22 the long-term disparity between revenues and  
23 expenditures. That they saw it as a concern  
24 and they saw it as an issue to be dealt with

1 and discussed with all of our funders.

2 COUNCILMAN OH: Thank you very  
3 much. I have no other questions, Mr. Chairman.

4 COUNCILMAN SQUILLA: Thank you.  
5 Seeing no other questions, is there anyone else  
6 here to testify on this resolution?

7 Parking Authority. Thank you. Is  
8 there any testimony on the Parking Authority?

9 MR. FENERTY: Good morning,  
10 Chairman Squilla, Chairwoman Blackwell and  
11 members of City Council. We have no testimony  
12 to offer at this time at the opening. We are  
13 here to answer any questions with which this  
14 committee may have.

15 COUNCILMAN SQUILLA: Okay. Thank  
16 you very much. I just have a couple questions.

17 How do you decide on where the  
18 money goes to the City or the School District  
19 and who makes those decisions?

20 MR. FENERTY: That is decided by  
21 statute. And I'm going to turn this over to  
22 Deputy Executive Director Rick Dickson who is  
23 to my right, and also, this is Corinne O'Connor  
24 who is a Deputy Executive Director.

1 COUNCILMAN SQUILLA: You said by  
2 statute?

3 MR. FENERTY: It's by statute, yes,  
4 sir.

5 COUNCILMAN SQUILLA: Is that state  
6 law?

7 MR. FENERTY: Yes, sir.

8 MR. DICKSON: If I may expand on  
9 that a little bit.

10 COUNCILMAN SQUILLA: State your  
11 name again.

12 MR. DICKSON: Richard Dickson.

13 There seems to be some understanding that the  
14 Parking Authority is this monolithic agency and  
15 all of the money is put into a big pot and then  
16 we figure out where it goes. There are  
17 actually 20 separate business units in the  
18 Parking Authority, every one of which has a  
19 different set of either laws, regulations or  
20 contracts that determine where the funds from  
21 those entities go. So, for example, the  
22 on-street parking program which is the largest  
23 and it's taken up most of the conversation  
24 today, there's a law passed by the state. We

1 have included that in the folder that you have.  
2 It says Red Light Camera Enforcement, the pink  
3 section in there has the law that determines  
4 both how the red light camera revenue is  
5 distributed, as well as the on-street parking  
6 revenue is distributed. All the money that's  
7 raised from airport parking operations under  
8 federal law must go to the Division of  
9 Aviation. The garage that we operate at 2nd  
10 and Sansom is owned by the federal government.  
11 Revenue from that goes back to the federal  
12 government. So there are numerous different  
13 ways in which the money that comes to the  
14 Parking Authority are distributed. Every one  
15 of those are based on either law, regulation or  
16 contract.

17 Does that answer your question, Mr.  
18 Chairman?

19 COUNCILMAN SQUILLA: Yes, it does.  
20 I was just curious because a lot of questions  
21 we get is, you know, how do you decide where  
22 does the money comes, how much goes to the  
23 City, how much goes to the school.

24 And I know last year when we did

1 increase fees and I think this year we're  
2 looking to do the same thing to raise  
3 additional dollars, how do you decide when to  
4 do that and how do you figure out tickets  
5 compared to meter fees?

6 MR. DICKSON: Our mission, our  
7 primary responsibility is to create an  
8 environment where people can actually do  
9 business in the City of Philadelphia. Our  
10 mission, our goal is to create parking  
11 availability for people because without that,  
12 all of the businesses that try to operate here  
13 are going to have a very difficult time. So we  
14 look at parking conditions on the street and  
15 make recommendations as to whether the  
16 occupancy rate is too high or too low,  
17 violation rates are too high or too low. And  
18 then make recommendations to City Council to  
19 determine whether or not we need to either  
20 raise meter rates or increase fines in order to  
21 increase compliance or to create additional  
22 vacancies. We have done that several times in  
23 the past. We are in the process of reviewing  
24 many of those things right now to determine

1 whether or not it's an appropriate time to do  
2 that based on sound parking management  
3 principals. At the same time, we recognize  
4 that there are implications on those decisions  
5 as to the money that's available both to the  
6 City of the Philadelphia and to the School  
7 District of Philadelphia. We are -- we're sort  
8 of in the schizophrenic environment. On the  
9 one hand, we're called the most ruthlessly  
10 efficient agency in the City of Philadelphia.  
11 That's from everybody that gets a parking  
12 ticket. And, you know, we're vipers sucking  
13 the blood out of the economy. On the other  
14 hand, there are demands from the money that we  
15 generate from them and to fund very  
16 significant, important City programs. And from  
17 those, we are bloated bureaucrats that are also  
18 draining the money that's supposed to go to  
19 school children. I promise you neither of  
20 those are correct. But at the same time, we  
21 have to balance both what the parking  
22 management goals are and what the demands on  
23 our money and work with City Council, who  
24 ultimately decides what those prices will be,

1 because we cannot unilaterally make any changes  
2 in the revenue sources. That's only done  
3 through the actions of City Council. So we  
4 work with you primarily through the Streets and  
5 Services Committee to try to find out what that  
6 balance might be.

7 COUNCILMAN SQUILLA: Another  
8 question, because I was at a meeting last night  
9 and it's been done in Pittsburgh and other  
10 municipalities where they have entertainment  
11 districts. Is it possible in any way to raise  
12 rates in certain areas? Not like -- I know we  
13 have the Center City District that has higher  
14 rates than residential areas, but  
15 entertainments districts and then be able to  
16 use those additional resources if we say, you  
17 know, this area is priced instead of two  
18 dollars an hour, it's three dollars an hour.  
19 And that money could then be earmarked towards  
20 safety or security or anything like that. Is  
21 there any way that the Parking Authority could  
22 do something like that?

23 MR. DICKSON: Under the provisions  
24 of the law as it exists now, all of the

1 revenue-generating portions of the on-street  
2 parking program are gathered and then the  
3 expenses from running that operation are  
4 deducted and based on the law, there is -- the  
5 initial portion goes to the City of  
6 Philadelphia and whatever is left after that  
7 goes to the School District of Philadelphia.  
8 The amount given to the City is set by statute  
9 -- it was 35 million dollars in 2014, adjusted  
10 by the rate of gross revenue of the program.  
11 So it was -- the 35 million dollars is based on  
12 2014 revenue. Because there was an increase in  
13 gross revenue until the next year the portion  
14 of the City's went up to 36 point some million  
15 dollars. The issue that that -- the result of  
16 that in some cases is because the -- I need  
17 some water. I'm sorry. The City portion --  
18 when the City portion goes up and the pot of  
19 money stays the same, the result is a negative  
20 impact on the amount that's available to the  
21 School District. But we cannot specify from  
22 on-street parking revenue under current law  
23 that it can be only used for security or  
24 anything like that. All of those funds go to

1 the School District or the City.

2 COUNCILMAN SQUILLA: Any time you  
3 raise the rates, the additional money over the  
4 City dollars goes to the School District.

5 MR. DICKSON: When we -- any  
6 increase in revenue from the on-street parking  
7 program, whether it's from meter rates or fines  
8 or any of that is gathered in the on-street  
9 program, the expenses are deducted and the  
10 balance goes either to the -- first to the  
11 general fund and then to the School District.  
12 It's not -- you can't segregate out and say --  
13 one of the questions that was raised earlier,  
14 there was a 50-cent increase in neighborhood,  
15 commercial district and meter rates. That  
16 generated 1.3 million dollars a year in  
17 additional revenue. That went into the  
18 on-street operating funds and was used to  
19 increase the amount of money that's available  
20 after the expenses are collected to go to the  
21 -- either the City or the School District.

22 MR. FENERTY: Mr. Squilla, when the  
23 revenue -- when the gross revenue rises, that  
24 brings the amount paid to the City first higher

1 and then the split occurs. Whenever there is a  
2 gross revenue increase the money -- by the  
3 statute the money goes to the -- the split goes  
4 higher to the City and then to the School  
5 District.

6 COUNCILMAN SQUILLA: So that is  
7 through state statute?

8 MR. FENERTY: Yes, sir.

9 COUNCILMAN SQUILLA: And it has to  
10 be done that way.

11 MR. FENERTY: And it has to be  
12 done.

13 COUNCILMAN SQUILLA: Now, do you  
14 consult with the City or the School District on  
15 these budget issues?

16 MR. DICKSON: We meet with the City  
17 finance director every other month and I assure  
18 you that his questioning is vigorous. We go  
19 through line by line the operating statement  
20 for that fiscal year to date. He sometimes  
21 questions specific line items that have  
22 variances greater than we would expect. We're  
23 asked to provide more detail, which we do. So  
24 that there are thorough discussions about the

1 status of the on-street parking budget, the  
2 airport parking budget every other month when  
3 we meet with the finance director and his  
4 staff.

5 COUNCILMAN SQUILLA: Okay. Thank  
6 you. And Councilman Taubenberger.

7 COUNCILMAN TAUBENBERGER: Yes.  
8 Thank you, Chairman. Mr. Fenerty, can you  
9 explain to this committee how the Parking  
10 Authority is structured?

11 MR. FENERTY: How it is structured?

12 COUNCILMAN TAUBENBERGER: Yes.

13 MR. FENERTY: That's easily done.  
14 The Parking Authority's structure is the  
15 management reports to a board of directors  
16 which has a chairman. And there's an executive  
17 director. There are two deputy executive  
18 directors, a general council and several senior  
19 directors who manage the Parking Authority. As  
20 Mr. Dickson earlier said, there are many  
21 different business entities. Okay. Each is  
22 directed by a statute and the Board members are  
23 in agreement on how we run it and each has a  
24 difficult profitability center. The executive

1 director and the senior staff report to the  
2 board at the board meeting each month. Okay.  
3 We report our profitability. We report what is  
4 going on and take recommendations from our  
5 board. We also interact with members of City  
6 Council and testify in front of City Council on  
7 any and all ordinances or questions that the  
8 Parking Authority has. I will take the  
9 liberty, if I may, Mr. Taubenberger, to say  
10 that I have reported to the board about the  
11 drop in revenue for next year and this year.  
12 There are reasons for it and I have reported  
13 that the primary reasons for the drop in  
14 revenue for this fiscal year to just over ten  
15 million dollars were three items, the pension  
16 plan, the visit -- the Papal visit of which  
17 Center City was basically shut down for a week  
18 or more, and the blizzard which the City was  
19 shut down and there was no enforcement for five  
20 full days. There are costs associated with a  
21 blizzard. The employees if we're closed are  
22 paid or if they're not put on the street,  
23 they're trained. There's snow removal costs  
24 and we assist the City in clearing small

1 streets. So it's a big loss when we do close  
2 down on anything like that. We knew that this  
3 revenue impact was going to have a hit on the  
4 School District. We came up with remedial  
5 measures on how to increase it. We have  
6 discussed that with the administration and we  
7 have discussed it with our board. We have  
8 discussed it with Chairman Squilla and we're  
9 waiting for answers on exactly how we're going  
10 to tackle that from council and from the  
11 administration. And I'll turn that over to Mr.  
12 Dickson if he needs to elaborate any further.

13 MR. DICKSON: No.

14 COUNCILMAN TAUBENBERGER: You have  
15 indicated that costs are directed by statute.  
16 But as far as accounting and bank accounts and  
17 so on, is there really just one pool of money  
18 or do all these statutes have their own  
19 separate accounts?

20 MR. FENERTY: They all have their  
21 separate accounts. Okay. They all have their  
22 separate accounts. Everything is audited every  
23 year. The Red Light Camera Program has a  
24 separate audit. The tax on limousine division

1 has a separate audit. I would ask Mr. Dickson  
2 to take two minutes and explain when you --  
3 when you're done, Mr. Taubenberger, exactly  
4 what we have enclosed for the Council members  
5 present here today to review in the volumes of  
6 paperwork we have distributed.

7 COUNCILMAN TAUBENBERGER: Mr.  
8 Fenerty, it's Councilman Taubenberger. I  
9 worked real hard for this title.

10 MR. FENERTY: I'm sorry.

11 COUNCILMAN TAUBENBERGER:  
12 Technology, for example, like Meter Up and the  
13 kiosks, have they improved your efficiency?

14 MR. FENERTY: Excuse me?

15 COUNCILMAN TAUBENBERGER: The  
16 technology, for example, Meter Up, something --  
17 it was unveiled just recently by the City and  
18 also the kiosks, have you found them to improve  
19 your efficiency?

20 MR. FENERTY: Yes, we have. The  
21 kiosks, okay, which were laid out several years  
22 ago -- I'll let Mr. Dickson elaborate more on  
23 that -- have become more efficient. They offer  
24 different payment options, credit cards, debit

1 cards, cash or coin. They're easier and --  
2 they're easier to use than regular meters and  
3 you know exactly when your time runs out, and  
4 basically when you bring in more modern  
5 technology, your tickets go down sometimes  
6 because our object is not to write tickets.  
7 Our object is to enforce parking turnover so  
8 people do not stay in the streets all day long  
9 and they observe a time limit. As far as Meter  
10 Up, Meter Up is -- Meter Up, basically, is our  
11 brand. What we call Meter Up, it's pay by  
12 cell. It's known as paying by cell. We did a  
13 trial period for six months. This summer it's  
14 going to expand citywide and you can pay by  
15 your cell phone and each time you repay it  
16 doubles. So an area where it's three dollars,  
17 it can go up to nine dollars an hour. That was  
18 approved by City Council. We do expect a drop  
19 in tickets as it goes on, but an increase in  
20 meter revenue. And we only do it in a pilot  
21 program because we have learned from poor  
22 decisions in the past, we only went with a  
23 small area. We tested it and now we're going  
24 to expand it.

1 COUNCILMAN TAUBENBERGER: So if I  
2 get this right with Meter Up, I could be  
3 sitting in my favorite restaurant and all of a  
4 sudden realize, hey, I better get that meter  
5 squared away and I can do it all by phone and  
6 never leave the table.

7 MR. FENERTY: You will actually get  
8 a notice on your cell phone telling you you  
9 have -- I believe it's -- you have seven  
10 minutes left on your time, would you like to  
11 renew and how much would you like to renew for.

12 COUNCILMAN TAUBENBERGER: Right.

13 MR. FENERTY: That would have  
14 answered a question -- also answered a question  
15 Chairman Squilla asked. New technology can --  
16 the parking meters or the kiosks be regulated  
17 differently. Okay. They can be regulated  
18 differently. You can pay from sitting in your  
19 restaurant or your doctor's office, et cetera.  
20 And you can repay, I believe, up to three  
21 times. It will cost you a lot more per hour,  
22 but that is for the convenience of not getting  
23 a parking ticket of \$36.00 or more.

24 MR. DICKSON: If I can just

1 elaborate briefly on that. In addition to the  
2 public service that these technologies provide,  
3 which are incredibly important, and --  
4 important in encouraging economic activity in  
5 the City, they have also improved our  
6 efficiency to the extent that we have been able  
7 to cut the number of meter collectors that are  
8 necessary to go out and collect coins out of  
9 the meters. We have been able to -- in  
10 addition to the meter technology, we have some  
11 mobile devices, mobile digital devices that  
12 will electronically capture license plates in  
13 residential permit parking blocks which are --  
14 it's very difficult to enforce all of those  
15 blocks. Some of them have been spread out.  
16 Over the last ten years we have probably added  
17 500 residential permit parking blocks. One of  
18 the difficulties with doing that is it's  
19 incredibly labor intense to walk up and down  
20 street to try to ensure that there's compliance  
21 with those regulations. We've begun a pilot  
22 program to use mobile technology where a  
23 vehicle drives up and down the street and it's  
24 able to determine the length of stay of those

1 vehicles so we can actually improve the  
2 efficiency with which those enforcement  
3 activities take place. Since that most of  
4 these technology things happened around 2009,  
5 '10, the on-street parking program has been  
6 able to reduce its staff by 56 people as a  
7 result of the employment of these technologies.

8 COUNCILMAN TAUBENBERGER: Mr.  
9 Dickson, thank you. You had mentioned some  
10 earlier, but are there factors that on a yearly  
11 basis -- now of course the Papal visit was  
12 something very special indeed and -- well, I  
13 don't think it will happen again in another 20  
14 or 30 years -- but are there factors that go  
15 beyond the control that impact your revenue,  
16 the money that is available for the City of  
17 Philadelphia and the School District of  
18 Philadelphia?

19 MR. DICKSON: The on-street parking  
20 program in particular is impacted by number  
21 one, weather, snow emergencies, any kind of  
22 winter weather event. The snowstorm we had in  
23 January, we were basically closed down for a  
24 week. In other years, there have been multiple

1 snow events that have cost significant amounts  
2 of money. The Papal event was a fabulous event  
3 for the City. I think we looked terrific. But  
4 the reality is there was no economic activity  
5 from parking happening for over a week in  
6 Center City Philadelphia. That's a million  
7 dollars. The result of that has an impact on  
8 the money that's available for all -- both the  
9 City services and the School District services.  
10 That's not to say that those things shouldn't  
11 happen because they have other kinds of  
12 positive economic benefits. But there is a  
13 cost to doing that as well.

14 COUNCILMAN TAUBENBERGER: So in  
15 really just getting the sense of this, you're  
16 really in many ways subjected to weather  
17 conditions as far as collection?

18 MR. DICKSON: Exactly.

19 COUNCILMAN TAUBENBERGER: Forget  
20 special events which do happen, but weather is  
21 a factor as well.

22 MR. DICKSON: And weather is a  
23 factor in two regards. Number one, it results  
24 in a decrease in revenue; and number two, we

1 have extraordinary demands on our staff to  
2 enforce snow emergency routes, to tow vehicles  
3 that are parked in snow emergency roots, to  
4 help with -- for several years we have deployed  
5 our equipment to help the City in cleaning  
6 small streets. So it has both a cost factor  
7 and a reduced revenue factor.

8 COUNCILMAN TAUBENBERGER: Yeah.  
9 That's actually -- as part of my closing  
10 remarks to you and any other questions I might  
11 have, I want to thank you for your staff, Mr.  
12 Fenerty, who has helped out the City in  
13 emergency situations. I think that's a very  
14 good case in point, where you're actually  
15 helping remove snow from small streets. I  
16 think your -- your staff has done a pretty good  
17 job over the years in helping out the City. I  
18 thank you also for the additional paperwork  
19 here. I think we have -- probably have in here  
20 any kind of questions we might be remaining. I  
21 will have to say I'm very saddened -- I was  
22 going to help my wife around the house this  
23 weekend, but I think I now have some reading  
24 assignments.

1                   MR. FENERTY: Few less trees in  
2 Fairmount Park.

3                   COUNCILMAN TAUBENBERGER: Well,  
4 they didn't come out of Fairmount Park. That  
5 will start a whole other investigation with the  
6 Environmental Committee.

7                   But I also would like to thank your  
8 line employees, the folks who actually have  
9 boots on the group that enforce the parking  
10 regulations because in my experience having  
11 served U.S. Congressman Charlie Dougherty, City  
12 Councilwoman Joan Krajewski on her staff and  
13 Chief of Staff to City Councilman Jack Kelly  
14 and now I'm elected in my own right, I have  
15 never in this town heard someone who deserved a  
16 parking ticket. It just doesn't exist.

17 There's never been one that somebody says I  
18 deserve that ticket. There's always an excuse,  
19 and sometimes unfortunately I believe your  
20 staff gets the brunt of that in yelling and  
21 screaming and gnashing, literally gnashing of  
22 teeth. I thank you for your service. I thank  
23 you for accommodating us today. And I thank  
24 you for all of this information. Thank you.

1                   MR. DICKSON: Mr. Fenerty did ask  
2 if I would just say what the information that  
3 we provided. I'll take 30 seconds to do that  
4 and then respond to any questions that you  
5 have.

6                   There are two folders that have red  
7 light camera information. One is the ordinance  
8 -- I'm sorry, the state law that governs how  
9 that program operates there. There's a  
10 spreadsheet of all of the revenue and expenses  
11 coming from red light camera from its inception  
12 in 2006 through 2016. We also have the annual  
13 reports from the Red Light Camera Program that  
14 go to the secretary of transportation and the  
15 annual audits from the Red Light Camera  
16 Program. So I know that was one of the focuses  
17 of this conversation, although it really has no  
18 impact on the revenue to the School District.

19                  In the longer folder is information  
20 pertaining to the on-street parking program and  
21 some airport parking information. It has the  
22 payments to the City, School District and  
23 airport from 1997 through the current fiscal  
24 year. I mean -- I'm sorry, the fiscal year

1 that ended March 31st. The only reason it says  
2 forecast on there is it has -- the audit has  
3 not been completed so there could be some minor  
4 audit adjustments, but I don't anticipate many  
5 of those.

6 Behind that, the larger piece of  
7 paper are all of -- the yearend statements with  
8 all of the line items of revenue and expenses  
9 for the on-street parking program from 2004  
10 through 2016. There was a question about the  
11 impact of the 50-cent increase in neighborhood  
12 commercial strips. That's behind that. That  
13 was the one instance where we did have to add  
14 two meter coin collectors because the areas in  
15 which these -- this impact was implemented only  
16 had single space meters so we don't get the  
17 benefit of credit cards or other kinds of  
18 payment options there. So two additional coin  
19 collectors were added to address that. Four  
20 year revenue is almost 1.4 million dollars from  
21 that and the cost of the two collectors with  
22 benefits is about \$120,000.

23 After that there's another --  
24 there's another spreadsheet that from 1992 --

1 this got cut off. I apologize. Should be 1992  
2 through 2016. If you go behind that there's a  
3 graph. One of the things that I think was  
4 important to look at was what percent of our  
5 gross revenue is being transferred to the City  
6 and School District from airport funds and  
7 you'll see that there are plenty of peaks and  
8 valleys, but since 2004 for the most part there  
9 has been an increase in -- an increasing  
10 percent of revenue. It's now at 36 percent of  
11 gross revenue. One of the issues that we face,  
12 particularly on-street parking program, is that  
13 it is a labor intensive activity. We can't --  
14 I don't know of any way to enforce parking  
15 regulations other than people on the street --  
16 other than that area where we said it was just  
17 strictly a time limit regulation. And I think  
18 many businesses in Philadelphia would be really  
19 happy to get a 36 to 40 percent return on their  
20 revenue profit margins. So that's something  
21 that I think that we work really hard to  
22 improve that.

23 I would just say one more thing. I  
24 sort of can't stop myself here. The 2012, 13,

1 almost 14 million dollars in revenue, we were  
2 clear that year with both the City and the  
3 School District that there was almost a  
4 perfect, perfect storm. All the good things  
5 happened at one time. We had just implemented  
6 a major increase in meter rates and parking  
7 ticket fines. We were -- we had real progress  
8 in reducing our workers' compensation claims  
9 and were able to reduce reserve funds by a  
10 million dollars. We had virtually no winter  
11 weather event at all. So yes, there was a huge  
12 increase in revenue that was turned over. The  
13 part of the -- the other problem with our  
14 success is that that now becomes the baseline  
15 from which everyone expects us to grow. That  
16 would be nice and we would like to be able to  
17 do that. It's not always realistic. So we  
18 really -- we focus in all of our budget  
19 preparations and the decisions that we make in  
20 the negotiation of salaries and things like  
21 that to ensure that we operate as efficiently  
22 as we can.

23 And to respond to the issue that  
24 was raised about bonuses. There are no bonuses

1 issued by the Philadelphia Parking Authority to  
2 any of our employees. What was referenced was  
3 a negotiation of labor contract with District  
4 Council 33 and 47 that provided a one-time  
5 signing bonus for the ratification of those  
6 agreements. Actually the bonuses that were  
7 negotiated by the Philadelphia Parking  
8 Authority were slightly less than those that  
9 were offered by the City of Philadelphia for  
10 the same represented employees. So I don't  
11 want to leave the impression out there that all  
12 of a sudden everyone at the Parking Authority  
13 is getting bonuses. There are no bonuses  
14 issued to employees of the Philadelphia Parking  
15 Authority other than those that were negotiated  
16 in labor agreements. So that's what that was.

17 COUNCILMAN TAUBENBERGER: And just  
18 to clarify that point. Wasn't that after a  
19 period of time that there were no salary  
20 increases at all for any --

21 MR. DICKSON: For a period of -- I  
22 think it was four years that salaries were  
23 frozen.

24 COUNCILMAN TAUBENBERGER: Of no

1 salary increases at all?

2 MR. DICKSON: Yes.

3 COUNCILMAN TAUBENBERGER: Mr.

4 Dickson, thank you for the addendum, the very  
5 complete report you just gave, and I appreciate  
6 it.

7 MR. FENERTY: Councilman  
8 Taubenberger, I'm sorry. I went through many  
9 campaigns with you, so I do know you have  
10 earned that title and I just wanted to -- and  
11 are very proud of that title. I would just  
12 like to add that I just didn't give out one  
13 other handout which there were some questions  
14 and I think they have all been answered about  
15 red light cameras, how the profits are given  
16 out, it's been best clarified in an article  
17 from the Philadelphia Inquirer which ran about  
18 two weeks ago. There was 5.6 million dollars  
19 in red light camera profits that were sent by  
20 Philadelphia to the Department of  
21 Transportation. And it's always been asked how  
22 -- what percentage of the money comes back.  
23 There was an agreement made many years ago,  
24 okay, that -- many years ago that 50 percent of

1 the money which is sent to PennDOT would come  
2 back to the City of Philadelphia in  
3 transportation enhancement grants. Originally  
4 the fund was set up where some of it came back  
5 for only Roosevelt Boulevard. The prior  
6 administration asked that it be into a  
7 transportation fund. The fund was never set up  
8 or the disbursement method was never set up,  
9 okay, for several years. Which it should have  
10 been set up when former Deputy Mayor Rina  
11 Cutler worked for PennDOT. I went to a hearing  
12 in front of the House Transportation Committee  
13 many years ago at the request of Mayor Nutter  
14 with, okay, Deputy Mayor Cutler. And what came  
15 out of it is that they would consider a 50/50  
16 split. Okay. 50 percent goes statewide, 50  
17 percent comes back to the City. A committee  
18 was set up which I believe -- I don't have full  
19 working knowledge of it -- is for  
20 representatives from the City and I believe  
21 four or five representatives from PennDOT.  
22 They evaluate the grants and the City gets 50  
23 percent back, as long as they put in for the  
24 grants. And obviously the committee -- and I

1 believe Mike Carroll is on it and a few others,  
2 not sure of the members from the City, it was  
3 in another newspaper article a couple weeks  
4 ago. I couldn't locate that one. They are  
5 sitting -- 50 percent of it comes back. You  
6 can read the article. I would hope Council  
7 would feel comfortable and have the  
8 understanding that this is how the red light  
9 camera statute is. It has nothing to do with  
10 money for the School District. We did make  
11 some suggestions to the legislature of  
12 different ways, percentages would go out based  
13 on how many red light camera tickets were  
14 issued in Pennsylvania, look at another  
15 percentage. But then the committee had come  
16 back and said well, we get more people going  
17 into Philadelphia than you have coming up to  
18 our county so that wasn't a fair split. This  
19 is what was decided on. This is what came up.  
20 You know, I wish all the money stayed here, but  
21 I don't have a vote in Harrisburg.

22 COUNCILMAN TAUBENBERGER: Thank you  
23 very much. Mr. Chairman, thank you.

24 COUNCILMAN SQUILLA: Thank you,

1 Councilman Taubenberger.

2 Councilwoman Gym.

3 COUNCILWOMAN GYM: Thank you very  
4 much. I want to be clear about why I'm here.  
5 I'm here in part because I said very clearly  
6 that had the Parking Authority held to its own  
7 projections of revenue and made a commitment  
8 and met its own projections to the School  
9 District of Philadelphia, we wouldn't have a  
10 problem. I wouldn't have a problem at least.  
11 In 2004 when the Parking Authority was taken  
12 over, you made a clear statement that money  
13 would go towards schools. It wasn't until  
14 parents got involved in 2007 that that changed  
15 from zero dollars to what we were seeing  
16 starting to become an increasing number of  
17 schools. In 2014 when you asked and lobbied at  
18 Council to raise meter rates and kiosk rates  
19 for the citizens of Philadelphia, you promised  
20 that money would go towards schools, an  
21 additional seven-and-a-half million dollars of  
22 money would go towards schools and we have not  
23 seen that. We have seen money decline on a  
24 dramatic scale. Whether or not you have the

1 reasons for doing so, you are not able to hold  
2 to your own projections. That is the concern  
3 that I have with the entity. That you make  
4 promises that you are not then able to keep and  
5 that they are specific to the School District  
6 of Philadelphia whose revenues have been  
7 negotiated by you, as opposed to, which would  
8 seem to be a smarter role, to be encoded and  
9 enshrined in state law. When they are  
10 enshrined in state law, you are able to meet  
11 those obligations. When they are not, they  
12 become negotiable. So one of the questions is  
13 is that in 2007, Governor Rendell called for an  
14 audit of the Parking Authority in 2007. The  
15 controller did a very limited one. He even  
16 refused -- it was so limited, he refused to  
17 call it an audit in 2009. I mean, my belief is  
18 that taxpayers were promised an audit years  
19 ago. They deserve not a basic audit of the  
20 Parking Authority. I have no doubt that you  
21 have numbers that you can run and reports that  
22 you can produce. But the question is whether  
23 taxpayers are deserving of a performance and/or  
24 a forensic audit of the Parking Authority.

1 Have you done one since 2007 or 2009?

2 MR. DICKSON: There has not been an  
3 independent forensic audit. We regularly  
4 internally review staffing requirements. We  
5 regularly review changes in demands on our time  
6 and our staff to determine appropriate staffing  
7 levels. We report every quarter to the finance  
8 director by position the number of people that  
9 we have in each of those -- each job  
10 classification. We -- as I mentioned earlier,  
11 when we implement new technology, we determine  
12 exactly what the impact is -- of that is in  
13 terms of increasing or decreasing staff. Since  
14 2010, overall the Authority has reduced 73  
15 full-time positions. So it's not as if we're  
16 not paying attention to those things.

17 COUNCILWOMAN GYM: Understood.

18 MR. DICKSON: As I said up front,  
19 there has not been an independent outside audit  
20 of the Authority -- forensic audit, as you  
21 said. There are annual financial audits which  
22 you --

23 COUNCILWOMAN GYM: Understood. And  
24 it was my opinion when Governor Rendell called

1 for an audit of the Parking Authority, he was  
2 looking at a desk audit, a forensic audit, or a  
3 management type of audit, performance  
4 management type of audit of the Parking  
5 Authority back in 2007 and it's my feeling  
6 still that taxpayers still deserve that kind of  
7 audit. I mean, you yourself use the word  
8 bloated bureaucrat, vipers sucking blood out of  
9 the economy. I mean, you understand that those  
10 were whatever -- you agree that they were maybe  
11 not ones that you would adopt, but you said  
12 them yourself as words that you understand the  
13 reputation being out there. Thus the question  
14 would be would you be open to considering some  
15 kind of a management evaluation that is  
16 independent of the Parking Authority? And  
17 maybe that could be performed by an entity that  
18 is affiliated with the City like -- you know,  
19 I'm just thinking that even when the School  
20 District was going through things and needed to  
21 be independently evaluated, subjected -- it  
22 agreed to have regular quarterly reports done  
23 by PFM, Public Finance Management, which is a  
24 local entity and company that is here in

1 Philadelphia. They are very well-known and  
2 they're frequently used when there are  
3 questions about an agency's performance. And  
4 what they provide is not so much -- the School  
5 District of Philadelphia also did plenty of  
6 audits. They did regularly restricted and  
7 cutback on staffing, talked a lot. But what  
8 they needed was an independent outside firm  
9 looking at them with more objective eyes about  
10 how to look at practices and procedures that  
11 were fairly engrained in the School District in  
12 order to come up with a better approach towards  
13 management. And would you be open to  
14 considering that?

15 MR. DICKSON: That's a policy  
16 decision. It would have to be discussed by the  
17 Board. And we -- you have raised that issue  
18 and I'm sure that they will discuss it.

19 COUNCILWOMAN GYM: Thank you. The  
20 second question is so the School District of  
21 Philadelphia will now be involved in meetings  
22 that you have between the Parking Authority and  
23 the City as you discuss revenues, is that  
24 correct?

1 MR. DICKSON: That's correct.

2 COUNCILWOMAN GYM: How often do you  
3 have those meetings?

4 MR. DICKSON: Every other month.

5 COUNCILWOMAN GYM: Every other  
6 month. And then what kinds of things do you  
7 project? Do you project like quarterly  
8 projections on revenues?

9 MR. DICKSON: We look at the  
10 current status of both revenues and expenses  
11 based on what the fiscal year expectations are.

12 COUNCILWOMAN GYM: And so I am  
13 really encouraged and I absolutely want to know  
14 that the School District will be present at  
15 each and every one of those bi-monthly  
16 meetings. I think it's long overdue and an  
17 important aspect towards it. And hoping also  
18 that when I go to the School District, that  
19 we'll be asking for some of those reports to  
20 become public, in part because we have an  
21 Intergovernmental Authority agreement between  
22 the School District and City Council. We  
23 should also be tracking this money as well. We  
24 want to pay attention to funds that are going

1 towards the School District of Philadelphia.  
2 It does have an impact. This year, parents and  
3 families had to ask for hydration stations and  
4 work access in schools that cost less than a  
5 million dollars. So I said this before, small  
6 amounts of money make a big difference in the  
7 School District because we can actually make  
8 change with those amounts of money.

9 MR. DICKSON: May I just respond to  
10 that? Those statements are given to the  
11 finance director every month. We meet every  
12 other month, but every month he gets a  
13 statement of the status of the operation of the  
14 on-street parking division, the airport parking  
15 division, the red light camera division, the  
16 independent small garage, each of which have  
17 financial relationships with the City. So  
18 every month he gets the monthly statement with  
19 the line items that you see in the statement  
20 that I provided to you today and he -- if there  
21 are any issues that appear inconsistent with  
22 what his expectations are, he asks for detailed  
23 responses.

24 COUNCILWOMAN GYM: Mr. Dickson, I'm

1 aware of that. But the Intergovernmental  
2 Authority agreement is between the School  
3 District of Philadelphia and City Council and  
4 those are different entities. So I believe  
5 that the City finance director is present at  
6 those meetings. We're fully aware of that. He  
7 does come before City Council. But the  
8 difference is is that the School District being  
9 at the table allowed City Council to ensure  
10 that the Parking Authority is holding true to  
11 its promises and it's on projection to make  
12 that happen. So it is a different entity we're  
13 dealing with and a different agreement, which  
14 is partly why I raised it.

15           The third issue that I wanted to  
16 kind of talk about with you a little bit, was  
17 why your projections are so off. Like why was  
18 it in 2014, you said that meter increases and  
19 kiosk increases would bring seven-and-a-half  
20 million dollars to the School District of  
21 Philadelphia. Your clear pretty much -- I  
22 mean, that's a pretty specific number to me.  
23 And based on that, in 2015 you would have  
24 raised 19-and-a-half million dollars. I assume

1 that by 2017, instead of the eight million  
2 dollars that you project, we would have seen  
3 kind of, you know, a rounding out in that area.  
4 Around the 19 -- even if you are at 18 million,  
5 I would have been, like, okay with that. But  
6 it's just striking to me that when you are so  
7 precise in April of 2014 saying that  
8 seven-and-a-half million dollars will actually  
9 go to the School District of Philadelphia in  
10 increased revenues, that suddenly in the  
11 ensuing 24 months or so, or not even 24 months,  
12 but 20 months or so, suddenly all these things  
13 spin out of your control, no one could predict,  
14 it's impossible to happen. And while I'm not  
15 disagreeing and not at all interested in going  
16 through point by point by point how many snow  
17 days you had, whether the Papal visit had an  
18 impact. I'm just curious about why you were so  
19 far off in those projections. Why control and  
20 projection of income for you is precise at the  
21 moment when you are asking for the rate  
22 increase in the meter rates, but somehow as  
23 soon as a year-to-year hits, you just spin out  
24 of control, nothing that you can predict, it's

1 impossible to know. And in part, it's because  
2 you may come before us again for something like  
3 this. And I have serious concerns about your  
4 ability to do long-term fiscal planning and  
5 accurate fiscal. This was something that was  
6 raised in the controller's report in 2009, so  
7 this isn't something that is an opinion or  
8 anything, but is something that was clearly  
9 raised with you already before. So could you  
10 talk a little bit about what happened in 20  
11 months that made it -- make such a specific  
12 increase go so wildly off mark. So from  
13 19-and-a-half million projected revenues in  
14 2015 to eight million actual projected revenues  
15 in 2017. Ten million as of FY16.

16 MR. DICKSON: Well, that's -- first  
17 of all, the rate increase --

18 COUNCILWOMAN GYM: That is not a  
19 point-by-point type of discussion. Just a  
20 general understanding of what went wrong.

21 MR. DICKSON: Well, a  
22 point-by-point discussion is really pretty  
23 important in trying to determine --

24 COUNCILWOMAN GYM: But why don't we

1 do first this. Do you acknowledge --

2 MR. DICKSON: Let's talk about the  
3 rate increase began --

4 COUNCILWOMAN GYM: Sir, do you  
5 acknowledge -- I understand, Mr. Dickson. Do  
6 you acknowledge that you are wrong in April  
7 2014?

8 MR. DICKSON: No. In April of  
9 2014, we raised the revenue 50 cents an hour  
10 only in the neighborhood commercial strips. In  
11 2012, we proposed a larger increase in meter  
12 revenue. And in 20 -- the year prior to that,  
13 2011, meter revenue on the information I just  
14 provided was 28 million dollars. It is now 37  
15 million dollars.

16 COUNCILWOMAN GYM: I'm not debating  
17 you on what your revenues were. Your statement  
18 in April 2014 from Vince Fenerty was not about  
19 what revenues would be raised. It was about  
20 seven-and-a-half million dollars would go to  
21 the School District of Philadelphia. Were you  
22 accurate?

23 MR. FENERTY: With all due respect,  
24 Mr. Dickson answered that question and I would

1 ask the chair to direct Councilwoman Gym to let  
2 Mr. Dickson do a point-by-point response. I  
3 think we are due that respect.

4 MR. DICKSON: Our expectation was  
5 that our meter revenue would increase by that  
6 amount and it has gone from, what did I say, 28  
7 million to 37. It's a nine-million-dollar  
8 increase over the period of time. During that  
9 time it is inconceivable that there would not  
10 have been expense increases related to that.  
11 What we had no ability to anticipate was from  
12 2011 we were making a pension payment of seven  
13 million dollars a year to the City -- to the  
14 pension plan. It's now almost 13 million  
15 dollars a year. We had no ability to  
16 anticipate that. We came in with all sincerity  
17 with an expectation that our rates of increase  
18 on our expenses would be relatively consistent  
19 to what it was before. The pension costs over  
20 -- since 2004, pension costs have gone up 300  
21 -- almost 340 percent. That's not something  
22 that we had any ability to anticipate.

23 COUNCILWOMAN GYM: My question was  
24 you testified before City Council in April of

1 2014 that the increase in parking meter and  
2 kiosk rates would, quote, result in an  
3 additional seven-and-a-half million dollars for  
4 the schools. For the schools. Were you  
5 accurate?

6 MR. DICKSON: We believed with the  
7 information that we had at that time that that  
8 would have happened. And if we had normal  
9 rates of increases primarily in pension costs,  
10 I believe we would have met those goals.

11 COUNCILWOMAN GYM: So you were not  
12 accurate? You did not meet the  
13 seven-and-a-half million dollar projection that  
14 you promised in April 2014?

15 MR. DICKSON: No.

16 COUNCILWOMAN GYM: Okay. Thank  
17 you. So can you comment more broadly about  
18 what it is that is unique about the Parking  
19 Authority's ability to be so specific on  
20 revenues for schools at the time of testimony,  
21 versus actual revenues for schools that is  
22 given to the District? And in part, my  
23 question is about whether you have issues  
24 around long-term fiscal planning. That you are

1 not able, and you acknowledge that you are not  
2 able, to accurately project what those costs  
3 were and how they thus obligated you or  
4 impacted your promised obligation to the School  
5 District of Philadelphia. Again, another  
6 reason why I think that this question of an  
7 outside management evaluation may be necessary,  
8 because you are not able to accurately project  
9 and how are we going to make sure that you are  
10 able to accurately project what is actually  
11 given towards schools?

12 MR. DICKSON: I think that that is  
13 not a correct characterization of what we have  
14 presented. We -- every budget document has to  
15 begin with certain assumptions. The  
16 assumptions that we made when we testified  
17 before City Council was that there would be a  
18 certain trend in the expenses that we had.  
19 That -- for reasons completely out of our  
20 control and with information that was not  
21 provided to us with from anyone, our  
22 obligations to the pension plan skyrocketed.  
23 There was no way we could have anticipated  
24 that. We carefully reviewed every single

1 element of the proposals that we had there.  
2 Based on the information that we had available  
3 at that time we made decisions. When the City  
4 makes budget preparations, there are certain  
5 assumptions that they made on what economic  
6 activities there will be and all of those  
7 things. In 2007, before the huge financial  
8 crisis ensued, the City had certain projections  
9 how about how their revenues were going to come  
10 in and what their expenses would be. That fell  
11 apart for reasons that were totally out of  
12 their control. The same thing is what happened  
13 here. We came in and gave you honest  
14 information on what we reasonably believed  
15 would happen. The fact that there were things  
16 that we did not anticipate and could not have  
17 anticipated happened does not mean that we were  
18 disingenuous in the information that we  
19 provided to you.

20 COUNCILWOMAN GYM: Do you think you  
21 would assist from an independent evaluator then  
22 to help you with long-term fiscal planning to  
23 be more accurate around some of these --

24 MR. DICKSON: I can't respond to

1 that. They are discussions that need to be  
2 made at the board level and I can't respond to  
3 that.

4 COUNCILWOMAN GYM: I'm just  
5 suggesting that this has not been a unique kind  
6 of situation. So it's just -- it's something  
7 where I want to be clear that from my personal  
8 point of view that the Parking Authority has an  
9 obligation to do many different things. But  
10 from a School District of Philadelphia  
11 perspective, it has a major impact on school  
12 funding. We brought it to the table. You have  
13 an obligation to the School District of  
14 Philadelphia. You know that. I think you have  
15 tried to meet that in the past, but that  
16 without some significant attention to the  
17 issue, that obligation has slipped  
18 significantly. That's my point of concern and  
19 I think it's more of one where I'm interested  
20 in applying some significant oversight and  
21 dialogue. Had the School District of  
22 Philadelphia dollars had continued on a general  
23 upward projection, I don't think that it would  
24 have triggered so much curiosity and interest

1 and engagement around this issue. But I don't  
2 doubt that decline and a lack of attention to  
3 this and a lack of commitment about where the  
4 School District money would go would generate  
5 significant more interest and a need for more  
6 oversight, which, you know, is going to happen  
7 at some point. But it could be a lot more  
8 collaborative, and I guess I'm looking for  
9 collaboration from the Parking Authority on  
10 this issue of attention to School District  
11 finances, outside of a projected rate increase  
12 that you may want to ask. But, you know,  
13 again, given your past history and not being  
14 able to project accurately what the revenues  
15 may be at the end of a rate increase, it raises  
16 a lot of concerns about your ability to  
17 accurately project this. So if we are to go  
18 down some road together, it would be very  
19 important for us to have a collaboration on  
20 this, to look attentively and to understand  
21 that the priority is to see the School District  
22 of Philadelphia revenues increase at a rate  
23 that is projected accurately by the Parking  
24 Authority and that we hold you to that. Even

1 if it's not enshrined in law. I think that  
2 would be fair and it would be collaborative.

3 MR. FENERTY: We have no response  
4 to that.

5 COUNCILWOMAN GYM: No more.

6 COUNCILMAN SQUILLA: Okay. Thank  
7 you.

8 Councilman Oh.

9 COUNCILMAN OH: Thank you very  
10 much, Mr. Chairman. Mr. Fenerty or any of your  
11 staff, so from the testimony that's been  
12 provided, it's clear that the Parking Authority  
13 has different functions, many of which are  
14 governed by different laws, whether it be  
15 federal, state, and different relationships,  
16 including with the City of Philadelphia in  
17 various ways and indirectly or directly with  
18 the School District. If the Parking Authority  
19 were completely under City control, if it were,  
20 and the state laws were not in place to require  
21 funds and fees to go outside of the City of  
22 Philadelphia, what additional amount of dollars  
23 on an annual basis could you average or  
24 estimate that the City would receive from the

1 operation of the Parking Authority?

2 MR. FENERTY: Mr. Oh, with all  
3 respect, are you referring to all of the  
4 divisions?

5 COUNCILMAN OH: All divisions.

6 MR. FENERTY: Okay. Well, if I may  
7 answer, if the City were in control, okay, the  
8 money would still go to the airport under  
9 federal law.

10 COUNCILMAN OH: Well, not the --  
11 not the federal law. So let me correct that.  
12 The aviation fund, you know, goes -- the  
13 amounts required to go to the aviation fund for  
14 the airport, airport is still the City. But  
15 I'm talking about the funds that, for example  
16 under the red light camera, under the live  
17 stop, under all these type of other state laws  
18 that send a portion of the money out of  
19 Philadelphia, what portion of the money  
20 reasonably -- I mean, live stop would require  
21 fees to go out no matter what we did, but in  
22 terms of, like, red light camera or other types  
23 of items, if the City were running the Parking  
24 Authority, would there be an increase in

1 amounts of money that the City would receive or  
2 not?

3 MR. FENERTY: I don't believe so,  
4 sir. The red light camera statute would still  
5 be what it is. You can't run red light cameras  
6 without a state statute. There is no live stop  
7 money that goes to the state. That money is  
8 retained here to run live stop. In actuality,  
9 we get ten dollars for every moving violation  
10 that carries points back from the traffic court  
11 by state statute. So that is a part of the  
12 ticket fee and we get roughly in the live stop  
13 division -- right now I'm doing this from  
14 memory, so excuse me if I'm wrong -- six or  
15 seven hundred thousand dollars a year to  
16 support the live stop. If we didn't have the  
17 split from live stop, the money that comes in,  
18 that would be less money that would go over to  
19 the City and the School District. So having  
20 live stop, it's a great program. Okay. It  
21 does push down the amount of costs that are  
22 charged to the on-street division. So there  
23 really wouldn't be much of a change in how it  
24 is. The only thing it would be if there wasn't

1 a statute saying this to the City and this to  
2 the School District, the whole pot would go to  
3 the City and then the City general fund would  
4 disburse whatever it would seem fit to the  
5 School District. So the way the statute is  
6 running now, okay -- is written now, excuse me,  
7 the School District is guaranteed a percentage  
8 of money from the Parking Authority. If that  
9 statute weren't there, it would all go to the  
10 general fund. And Mr. Dickson may have more to  
11 elaborate on. He is by far the expert on that.

12 MR. DICKSON: I mean, I think the  
13 only revenue that the Parking Authority takes  
14 that goes anywhere outside of the City is the  
15 red light camera fund. And the City gets half  
16 of that money back in grants. So I don't know  
17 what potential additional money could gain.  
18 But that has nothing to do with the governance  
19 of the Parking Authority. That's the way state  
20 law established that program. And the City has  
21 had no ability to establish that program  
22 absence state law. So it really has no control  
23 over where those funds go. But they are the  
24 only funds that go anywhere outside of the City

1 of Philadelphia.

2 COUNCILMAN OH: So the red light  
3 camera program is the only program which taken  
4 a portion of the moneys according to the  
5 article that was distributed, 5.5 million in  
6 the City and another portion, I don't know, 5.2  
7 or something outside of the City.

8 MR. DICKSON: Yes. Of the Parking  
9 Authority's -- of the programs that the Parking  
10 Authority operates, yes.

11 COUNCILMAN OH: And the Parking  
12 Authority -- so one, at least from my  
13 perspective, is that the legislation that  
14 establishes the red light camera which requires  
15 that 50 percent of the funds go to PennDOT and  
16 then into a grant program takes a portion of  
17 the money, about half of the Philadelphia money  
18 outside of our City. And the Parking Authority  
19 as an entity has its own mission, separate and  
20 apart from the interest of the City, for  
21 example.

22 MR. DICKSON: Well, I wouldn't  
23 characterize it as separate and apart from the  
24 City. Actually, our mission statement

1 references the City and the state. The mission  
2 of the Philadelphia Parking Authority is to  
3 continually enhance the quality of life in  
4 Philadelphia through our strategic partnership  
5 with the Commonwealth of Pennsylvania and the  
6 City of Philadelphia and then goes on. I mean  
7 -- our relationship with the City of  
8 Philadelphia is fundamentally important to what  
9 we do. Our -- we are an arm of the City  
10 government, and to the extent that we manage a  
11 very scarce resource which is on-street parking  
12 in the City. I mean, we're never going to have  
13 anymore curb space that we have. The way that  
14 we manage this is incredibly to the City's  
15 economic activity. And our relationship with  
16 the City colors all of the decisions that we  
17 make in that regard.

18 COUNCILMAN OH: Do you think it  
19 makes no difference whether, for example, the  
20 mayor appointed everyone to the board or the  
21 governor appointed everyone to the board, or  
22 the current situation where the governor and  
23 some of the legislators? Does it make no  
24 difference?

1                   MR. DICKSON: Well, Councilman,  
2 from where I sit, my job is -- I mean, for 33  
3 years I have worked -- nearly 33 years I have  
4 been an employee of the Philadelphia Parking  
5 Authority. I was an employee when the City  
6 appointed the board. I have been an employee  
7 since the governor appointed the board. My job  
8 is to do the best that I can to implement sound  
9 parking management principals to enhance this  
10 region's economic vitality. That's my job. It  
11 is basically -- to me it's irrelevant who  
12 appoints the board, as long as whoever the  
13 board is buys onto that mission. I mean, as an  
14 employee and as, like, a leader of this agency,  
15 I would be uncomfortable with a board that said  
16 that the only reason for us to exist is to  
17 generate cash for any purpose, whether it's the  
18 School District or something like that. Absent  
19 an understanding of what our public policy  
20 mission is. So to me that's irrelevant.  
21 They're political decisions that really don't  
22 have an impact on my life. Only to the extent  
23 that all of the board members, both the --  
24 those that were appointed by the mayor and

1 those that are currently sitting understand  
2 that we have a public policy responsibility to  
3 the people of Philadelphia. They are the  
4 people to whom we're ultimately responsible.  
5 And the way that we do our job in that regard  
6 is what's important to me.

7 COUNCILMAN OH: All right. I  
8 appreciate that. The board members are  
9 appointed by entities from the state. I'm  
10 friendly with a couple of them. And they don't  
11 have that kind of direct relationship to the  
12 City. They do indirectly through the state  
13 government, although the Authority serves the  
14 City and the state's public safety interest.  
15 That's how I look at it. Is that different  
16 from how I should look at it?

17 MR. FENERTY: It's different from  
18 how I look at it, Mr. Oh. We have a very good  
19 functioning board, but not to contradict you.  
20 Two of our board members, one is sitting to  
21 your right and he certainly has a vested  
22 interest -- Councilman Taubenberger has a  
23 vested interest and has worked very hard.  
24 Commissioner Smith, okay, also has a vested

1 interest to see that the Parking Authority  
2 works with City government as he is an elected  
3 City official. Our other board members are  
4 Joseph Ashdale who is the chairman, okay, who  
5 is a labor leader and he has a vested interest  
6 in making sure that our City survives so that  
7 the people that he -- that he is employed by,  
8 his union members have worked in the City and  
9 there's peace in the City and there's economic  
10 vitality, so therefore the City prospers and  
11 the Parking Authority helps that. Our other  
12 members are all very educated people. One is a  
13 lawyer who lives in Center City, Mr. Stutzman,  
14 Russell Wagner who is the chief financial  
15 officer of Holy Redeemer Health Systems. I  
16 believe that is his title. He oversees our  
17 audits and our finances. And then there is Dr.  
18 Wrigley who is a super educated lady and she  
19 owns her own business as an optometrist. But  
20 we have a board. They interact with us. We  
21 have subcommittee. They all live in  
22 Philadelphia. They all work in Philadelphia  
23 and they all do have a vested interest here.  
24 They're good appointees. They oversee us well.

1 Okay. They listen to us and they all take  
2 calls from elected officials, whomever would  
3 call them and call them back of any interest of  
4 concern. If I may take the liberty, I would  
5 ask Mr. Taubenberger, have I said everything  
6 which is a hundred percent true here, sir? Or  
7 Councilman Taubenberger?

8 COUNCILMAN TAUBENBERGER: Thank  
9 you. That is correct.

10 MR. FENERTY: Thank you.

11 COUNCILMAN OH: Are any of the  
12 board members paid? Is it completely  
13 voluntarily? Is it paid in part or full-time?

14 MR. FENERTY: The chairman gets a  
15 salary and the board members, excluding Mr.  
16 Smith and Mr. Taubenberger, are each paid \$200  
17 a meeting. What it comes out to them hourly, I  
18 would say they probably make less than 50 cents  
19 an hour for each hour they put in. And Mr.  
20 Taubenberger and Mr. Smith as salaried  
21 employees, elected officials do not take any  
22 per diem stipend for the many meetings they  
23 attend.

24 COUNCILMAN OH: Yes, I understand.

1 I'm not certainly casting any doubts or  
2 aspersions on the fact that people get a per  
3 diem or compensation or anything. I'm just  
4 asking the question as it comes up. How about  
5 the salary for the chairman?

6 MR. FENERTY: \$75,000.

7 COUNCILMAN OH: Okay. And the  
8 Parking Authority since the time of its take  
9 over by the state has increased its function,  
10 has it not?

11 MR. FENERTY: Yes, it has, sir.

12 COUNCILMAN OH: Mostly under state  
13 legislation I thought, is that correct or  
14 incorrect?

15 MR. FENERTY: Mostly under state  
16 legislation. But we have changed the way we  
17 run our garages and save millions of dollars  
18 per year by eliminating unnecessary contractors  
19 that we paid a fee to.

20 COUNCILMAN OH: Okay. Would you  
21 say that the Parking Authority has improved its  
22 technology and its equipment.

23 MR. FENERTY: Yes. Immensely.

24 COUNCILMAN OH: Okay. So that is

1 -- and I'm not saying not legitimate, but that  
2 is a capital outlay.

3 What has been the increase in the  
4 capital outlay of the Parking Authority since  
5 the takeover?

6 MR. FENERTY: I would ask Mr.  
7 Dickson to answer that question, sir.

8 MR. DICKSON: In terms of the  
9 investment in on-street parking technology,  
10 it's about ten million dollars for the kiosks.

11 MR. FENERTY: 11.

12 MR. DICKSON: 11 million dollars to  
13 the kiosks. Frankly I'm -- that question  
14 leaves me a little unprepared. I wasn't  
15 anticipating that. There were about 11 million  
16 dollars of their -- you know, upgrading tow  
17 trucks, equipment like that, but that's just  
18 routine kinds of things. But in addition to  
19 that, we have invested about 25 million dollars  
20 in upgrades at the airport parking facility,  
21 with another significant investment  
22 contemplated to add technology that will  
23 improve both the public's use of that facility  
24 as well as ensuring the integrity of

1 facilities. We are investing 15 million  
2 dollars in upgrades of Center City parking  
3 garages. So there have been significant  
4 capital investments. I don't know that they're  
5 related to the change in governance or just,  
6 you, know things that we need to do. But  
7 that's -- but yes, there have been investments  
8 in technology both for addressing the  
9 structural integrity of our facilities,  
10 applying technology to both improve our  
11 efficiency and the effectiveness of the service  
12 we deliver.

13 COUNCILMAN OH: And commensurate,  
14 there's been an increase in the number of  
15 personnel, is that correct?

16 MR. DICKSON: Actually, there's  
17 been an increase in the number of personnel  
18 related to some of the expansion activities.  
19 However, over the last seven years, as I  
20 indicated before, there's been an overall  
21 reduction in the personnel by, I think, close  
22 to around 70 people that result both from  
23 technology changes, more efficiency, those kind  
24 of things. Every vacancy that occurs, there's

1 a conversation that takes place as to whether  
2 or not -- I mean every vacancy. There's a  
3 conversation that takes place as to whether or  
4 not the duties of that person we're performing  
5 could be absorbed by other people, whether it's  
6 necessary to fill that vacancy. It's very  
7 important that we try to maintain staffing  
8 levels for parking enforcement officers because  
9 number one, if they're not out there enforcing,  
10 parking availability is decreased. But at the  
11 same time, if they're not out there enforcing,  
12 that's a decline in revenue because once that  
13 ticket is not written, it's not something like  
14 you can come back later and recapture it.

15 COUNCILMAN OH: So I'm going to  
16 give you my impression of the review of all the  
17 financials that were made available to me and I  
18 thank you for the additional more detailed  
19 reports. And you could correct me if I'm wrong  
20 or tell me, you know, how, you know, I should  
21 look at this.

22 At least from the limited  
23 information that I have, I see that the Parking  
24 Authority is collecting more revenues over the

1 years and its costs are increasing in its  
2 operation, which is normal. I'm not saying  
3 there's anything wrong with that. But the end  
4 result is that I don't see -- I see a  
5 consistency in collections and growth. I see  
6 growth in administration and personnel. I see  
7 an expansion of roles. But I see that the City  
8 gets a certain amount of money but not more  
9 than a percentage equal to the growth of the  
10 Parking Authority itself. And I don't see any  
11 consistency in the School District money. So,  
12 you know, the School District kind of comes up,  
13 goes down by a pretty significant percentage.  
14 You have explained the reasons why. But, you  
15 know, the -- I guess that is where I'm trying  
16 to see if there's a predictability of growth,  
17 despite, you know, all the things you said, the  
18 Papal visit, the snowstorm, the blizzard and  
19 things likes that. But can you explain that  
20 perception on my part as to whether it's  
21 correct, incorrect, what part I'm missing?

22 MR. DICKSON: Well, I think part of  
23 it goes back to the initial statement that I  
24 made in that to view the Parking Authority's

1 overall revenues as a big lump is not a fair  
2 analysis of the way the Parking Authority  
3 actually works. Since each of those business  
4 units have different roles to look at, you  
5 know, growing -- revenue growth in certain  
6 areas and then assume that all of that would  
7 then go back to increase payments to the City  
8 is not accurate. For example, all of the  
9 revenue from the 2nd and Sansom Street garage  
10 has nothing to do with the City. That's a  
11 contract with the federal government. They get  
12 all that money. So that's like five million  
13 dollars a year. It looks like an internship  
14 crease in growth in Authority revenues, but  
15 it's not related to the City at all.

16 But if you look at the chart that I  
17 gave you before going back to 1992, the  
18 percentage of revenue from the off-street  
19 program that goes back to the City or the  
20 School District, aside from like some crazy  
21 years, '92, was 30 percent. The peak was 36  
22 percent. In the last several years it's gone  
23 37, 38, 41, 41, 39, 37, 36. So the return on  
24 the gross revenue from the on-street parking

1 program is actually pretty much at record highs  
2 for the like -- over 20 years, for 20 years.  
3 And that doesn't happen by accident. It  
4 happens through hard work. Because of the way  
5 that the calculation is of the money to the  
6 School District, unfortunately they get  
7 squeezed at the end of the day. We are really  
8 looking at mechanisms now where we can do  
9 revenue enhancements that will level that out.  
10 The way the law that is written, for every  
11 increase in gross revenue in the on-street  
12 parking division, the City gets the first bite  
13 at it. So as long as we have the law  
14 structured that way, it's going to be a  
15 constant challenge. But I promise you it's a  
16 challenge that we take seriously and we  
17 continually try to overcome.

18 COUNCILMAN OH: Thank you. The  
19 controller is not here but you may be familiar  
20 with his 2009 report audit. And it's from  
21 2009. I understand we're in 2016, so that's  
22 seven years ago. And in seven areas that I had  
23 read his testimony, there was a need for  
24 improvement. Can you address how, if at all,

1 the operation has been improved or was he  
2 incorrect in his audit report. And if you need  
3 me to, I'll just kind of go through the seven  
4 categories.

5 MR. DICKSON: It will be helpful to  
6 go through the seven categories, but just an  
7 overall statement about his 2009 audit. We had  
8 significant disagreements with some of the  
9 findings in the audit. We had submitted  
10 information to the controller's office that  
11 responded to some of the concerns that were  
12 raised there. They never made it into the  
13 audit. But that's -- I can't control that. I  
14 can respond to a couple of things that I  
15 remember clearly. One was the amount of debt  
16 service that was issued -- that was mentioned.  
17 None of that debt service that he talked about  
18 had anything to do with the on-street parking  
19 program, number one. Second element of it was  
20 there were three programs -- three debts that  
21 were taken on by the Parking Authority at the  
22 request of the City of Philadelphia to foster  
23 economic development programs. One was the  
24 DisneyQuest project at 8th and Market; one was

1 the empty lot that is now the Family Court  
2 building at 15th and Arch; and one was a  
3 development project at 19th and Walnut Streets.  
4 Each of those carried significant debt and the  
5 revenues of the Parking Authority were pledged  
6 to pay that debt even though our role in them  
7 was minimal, at best. We explained those  
8 things to the controller at that time. One of  
9 the things that would -- in terms of the issue  
10 dealing with the on-street program, one of the  
11 things that the City did was when we purchased  
12 on their behalf, they pledged the revenue from  
13 the on-street parking to pay the debt service  
14 on that lot. So there were all kinds of things  
15 that happened in relationship with the City  
16 that lead to that increased debt load. Some of  
17 it we're still dealing with, like the  
18 DisneyQuest project. We still own that  
19 property and the City covers some of the debt  
20 service associated with that. So there were  
21 unusual circumstances that dealt with some of  
22 the levels of debt that we explained to them  
23 that were not just related to parking programs  
24 but were part of the City's overall economic

1 development plan. I can't remember some of the  
2 other things that were in there.

3 MR. FENERTY: Since the takeover in  
4 2001 when the board changed, the Philadelphia  
5 Parking Authority has not initiated or began or  
6 participated in any type of bond issues or  
7 economic activity taken on. These were things  
8 that we inherited, Councilman Oh. And we now  
9 have a Family Court. Okay. That is paid off.  
10 We successfully sold the properties at 19th and  
11 Walnut Street. And we paid the bond off to  
12 that. I believe we paid back -- this is about  
13 ten years ago, I believe we paid back the City  
14 for some investment. And then there were some  
15 profit because we made the choice to sell it at  
16 the right time. That money was designated and  
17 has been spent on improving the Parking  
18 Authority garages.

19 COUNCILMAN SQUILLA: Councilwoman  
20 Gym.

21 COUNCILWOMAN GYM: Just a quick  
22 question and a request. Does the Parking  
23 Authority do MWBE -- do you have reports on  
24 MWBE participation, minority contracting and

1 also on your staff ratios?

2 MR. FENERTY: Yes.

3 COUNCILWOMAN GYM: Is that  
4 something you could provide to City Council?

5 MR. FENERTY: Sure.

6 COUNCILWOMAN GYM: Thank you very  
7 much. That's all.

8 COUNCILMAN SQUILLA: Thank you.  
9 Councilman Oh?

10 COUNCILMAN OH: Thank you very  
11 much. In terms of the operation of PPA, is  
12 there, you know, a base cost, like a  
13 foundational amount that as it grows,  
14 profitability would grow, more money would go  
15 to the City, more money would go to the School  
16 District? Or is that the nature of parking  
17 industry is that as it grows, costs grow,  
18 revenues -- collections increase, but the  
19 profit margin relatively stays about the same?

20 MR. DICKSON: If I could just give  
21 some historic data on how that -- how we have  
22 been trying to deal with that. Since 2004,  
23 gross revenue went up about five percent.  
24 Direct expenses went up 42 percent -- I mean

1 total expenses. Total expenses went up 42  
2 percent. If we took out the pension payment,  
3 our total expenses absent pension went up 22  
4 percent. So costs over which we have no  
5 control are the ones that are having the most  
6 negative impact on what we're doing. So if our  
7 revenue went up 55 percent and our cost only  
8 went up 12 percent, which is what it was  
9 without pension, there would be significantly  
10 more money available for the School District.  
11 But these are things that are just part of the  
12 cost of doing business. Until -- and I know  
13 that you're dealing with that as a City because  
14 your numbers are substantially larger than  
15 ours. So you know what the issues are there  
16 with that. So there's no formula that says,  
17 you know, in the parking industry if you  
18 increase revenue by 20 percent, you're going to  
19 have a return of 22 percent or whatever that is  
20 because there are always costs associated with  
21 it. All I can tell you is that we are  
22 committed to ensuring the lowest escalation of  
23 expenses that we possibly can consistent --  
24 again, I go back every time, consistent with

1 the mission that we have in terms of providing  
2 parking services to the City and the public.

3 MR. FENERTY: Just to add to that  
4 which is not any reason why our revenues go up,  
5 go down, but it is there, a factor. If you run  
6 around Center City right now and you see the  
7 construction -- I'm referring, since I don't  
8 know, Councilman, if you go down 2nd Street  
9 where they were tearing down a building on the  
10 east side. That whole block was taken out of  
11 service, of kiosk service. A meter in that  
12 area generates roughly \$26.00 a day. For a  
13 period of a year it is about \$12,000. And that  
14 area could even be a little bit more because  
15 it's late night. Every time a kiosk space is  
16 taken out of service for construction, although  
17 we're getting jobs for contractors and jobs for  
18 construction workers, we're losing money when  
19 they're out. Every time you see a dumpster in  
20 place, okay we're losing that revenue. If you  
21 go to the Reading Terminal Market, we have Lyft  
22 park that contractors -- that takes money away.  
23 And that takes money away from what would be  
24 the City and the School District. There's

1 other mitigating factors that apply here.  
2 Things like that. We estimate right now --  
3 Corinne may know, we have got a couple hundred  
4 parking spaces out of commission in Center City  
5 because of construction. We're getting taxes  
6 on other things, but that doesn't come through  
7 the Parking Authority. We also have our  
8 partner that never gets mentioned in writing  
9 parking tickets is the police department.  
10 There is a budgeted amount that we hope to see  
11 looking in the trends of issuance with the  
12 police department over the years and every  
13 year. We have placed that down every year.  
14 We're hoping, working with Commissioner Ross,  
15 that police officers when they come upon, okay,  
16 someone parked on a hydrant or double parked,  
17 okay, or parked in a handicap zone, that if  
18 they have the time and they're not on a call  
19 they would start writing those tickets again.  
20 We'll handle all the meters. We'll handle all  
21 the safety violations. We'll handle all of  
22 that in Center City. When you get to the  
23 outlying areas, it's where we need our partners  
24 -- a little more help from the police

1 department than we're getting because we can't  
2 answer those calls for the gentleman on the  
3 fire hydrant or the lady in the handicap zone  
4 or that. So we are working with the police  
5 commissioner. We have that with the mayor to  
6 try to push the knowledge if you have time,  
7 crime is first, police calls are first, backing  
8 up your officers are first, their safety is  
9 first in answering -- citizens is first. But  
10 if there is time and you come upon a double  
11 parker that you take -- the training be  
12 redundant. Let's move back a few years and  
13 write that ticket. So we are working very  
14 hard, okay, to make sure that we maximize our  
15 costs -- I'm sorry, maximize our revenue and  
16 minimize our costs. And if any member of City  
17 Council would want to come down and go through  
18 any of our expenses with us for a half an hour  
19 or a full day, we're always open to welcoming  
20 you down and we'll go over any questions  
21 anybody has. There's nothing that's not  
22 transparent and we'd be very glad to do that.

23 COUNCILMAN OH: Thank you very  
24 much. I don't have any other questions. But

1 I'll just summarize, at least from my  
2 perspective, that what you have testified to is  
3 that the operation of the Parking Authority  
4 under the state control is operating to your  
5 satisfaction and the best interest of the City,  
6 that it is as efficient as you can make it.  
7 That the amounts of revenues to the City and  
8 the schools are where you believe it should be,  
9 and that there is not much likelihood that you  
10 see that the money to the schools or the City  
11 is going to increase as it is. The -- for  
12 reasons that are beyond your control, which are  
13 the pension costs and other things. The amount  
14 needed, about six million dollars, resulted in  
15 ultimately an inability to provide 7.5 million  
16 dollars to the schools, and there are other  
17 reasons why there's going to be a 3.5 million  
18 dollar decrease in fiscal year 2017 to the  
19 schools, and that the red light camera, in  
20 fact, provides no funds directly to the City or  
21 the schools, but that under state law, about 50  
22 percent goes outside the City, the rest will  
23 come to the City so long as the City applies  
24 for it. That is an understanding that somehow

1 has been crafted between the City and the state  
2 through state legislation.

3 MR. FENERTY: The 50 percent that  
4 comes back you had said is by statute. I  
5 believe, sir, that's by agreement and not  
6 statute. And the other thing, if I may just  
7 add, I'm not correcting you, there is always  
8 room for improvement. Okay. We don't say  
9 we're perfect. There is always room for  
10 improvement. Each of the three of us sitting  
11 here -- and Corinne runs the on-street  
12 operation, we basically run the administration,  
13 there's always room for -- there's always room  
14 for improvement. And I am not saying that the  
15 -- it will only be eight million dollars to the  
16 School District. We have a bill, an ordinance  
17 that we would like to have introduced that will  
18 make up some of this. Make up all -- actually  
19 give more money to the School District. As  
20 with any business, which Mr. Dickson said, we  
21 can't increase our prices unless we come to  
22 this body. Our costs increase because labor  
23 costs increase by contract. Okay. Goods cost  
24 increase by contract. Everything we do is

1 increasing. We have to come back, okay, for  
2 more money. And one of those things may be a  
3 five-dollar per ticket increase. Meter rates  
4 may need to go up a little bit. And a few  
5 other items which we have discussed with the  
6 administration. If those remedial measures are  
7 taken and we haven't come to Council except for  
8 the fifty cents in the outlying areas, if those  
9 remedial measures are taken in a positive  
10 manner by Council, okay, the School District  
11 will get much more than eight million dollars.  
12 And we have that planned out, but we need to  
13 act on it soon and that decision has to be  
14 made, because if Council -- if we were to get  
15 it in -- I don't know if Council meets next  
16 week, but if we got it -- Council doesn't meet  
17 next week -- I'm told that it's almost  
18 impossible then -- Mr. Squilla is shaking his  
19 head -- for us to get it in and passed before  
20 the end of June. So that's another quarter  
21 which is missed. We need to get a sponsor who  
22 will look at this, introduce it and possibly  
23 get it moved on the fast track. And we brought  
24 all that to the administration's attention.

1 It's a partnership with the administration.  
2 Councilman Kenney introduced when he was here  
3 many bills increasing -- many bills for the  
4 Parking Authority. Councilman Squilla has.  
5 Councilman Taubenberger has not been here long  
6 enough. You have, sir, as well as former  
7 Councilman DiCicco. But this time with a new  
8 administration, we have a better relationship  
9 with this mayor than we have had with any  
10 previous mayor and we work through the  
11 administration in order to get an increase,  
12 rather than just go randomly. Everything is a  
13 team effort. It's ran by Mr. Dubow and his  
14 staff and we made a recommendation and I truly  
15 hope we can get introduced. It will receive  
16 favorable consideration. And like any  
17 business, we need to increase our prices  
18 because our expenses have increased so our net  
19 profit can stay the same or in this case  
20 increase.

21 COUNCILMAN OH: Thank you very  
22 much.

23 COUNCILMAN SQUILLA: Thank you.  
24 And I do apologize because I think I did say

1 that there's possibly a Council session next  
2 week, which I was informed by my staff that  
3 there wasn't one. So I did think we had one  
4 more session in place, but we don't and I  
5 apologize for that. One quick question because  
6 I got to run too. When you do residential  
7 permit parking and/or commercial corridor  
8 parking and it stops at midnight, is there any  
9 way they can do that after midnight, 2:00 a.m.,  
10 4:00 a.m.?

11 MR. DICKSON: Well, it's -- the  
12 issue always is having staff available to  
13 enforce it. We've in certain situations have  
14 presented a particular problem, we have had  
15 people wanting enforcing after midnight. It's  
16 not frequent. And it's -- we try to tailor the  
17 regulations in such a way that we're trying to  
18 address a parking need. I don't know that  
19 there are that many areas where we would need  
20 after midnight. We did respond to some police  
21 requests to --

22 COUNCILMAN SQUILLA: In some of our  
23 entertainment districts where we have the  
24 activity late night, and I think we would like

1 to work with you on that and see --

2 MR. DICKSON: It's certainly  
3 something we could look at. We need to do it  
4 in a way that we could actually respond to that  
5 need and provide the enforcement people would  
6 expect.

7 COUNCILMAN SQUILLA: Well,  
8 enforcement makes things work and --

9 MR. FENERTY: Just so I could add,  
10 if we do do that and we start running a dozen  
11 officers or so after midnight in response to  
12 the need from the citizens, naturally with that  
13 I would probably request that we look at an  
14 increase of a few dollars on the residential  
15 parking permits to cover the cost of additional  
16 personnel or overtime, which we would have to  
17 pay to do something like that.

18 COUNCILMAN SQUILLA: Yeah, I think  
19 we would work with you. I want to reach out to  
20 the Authority to see if we can do that in a  
21 certain area in my District to see if you guys  
22 would work with us.

23 MR. FENERTY: When we take more and  
24 more on which we're willing to do because I do

1 think your point is valid, I do have to cover  
2 the cost so I'm not back here --

3 COUNCILMAN SQUILLA: I mean, we  
4 need people working that shift obviously, and  
5 if there's no enforcement then we know what  
6 happens when there's no enforcement.

7 MR. FENERTY: Chaos breaks out.

8 COUNCILMAN SQUILLA: I just want to  
9 say too, and I know it's said earlier, the  
10 efficiency of the Parking Authority is  
11 something that's envied and hated at the same  
12 time. So you guys do do a great job out there,  
13 and I know when you're three minutes late for a  
14 meter you do get a ticket. And sometimes I  
15 wish it didn't happen but it does, and if all  
16 our departments worked like that it would be  
17 great. The City would be in a better place.

18 So thank you all. This will end  
19 the hearing at the call of the Chair and  
20 everyone have a great weekend. Enjoy your  
21 holiday.

22 MR. FENERTY: Thank you.

23 (Hearing concluded 1:16 p.m.)

24 - - -

C E R T I F I C A T I O N

I hereby certify that the  
proceedings, evidence and objections noted, are  
contained fully and accurately in the notes  
taken by me on the hearing of this matter, and  
that this copy is a correct transcript of the  
same.

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SUSAN A. HURREY, R.P.R.  
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