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COUNCIL OF THE CITY OF PHILADELPHIA

3

COMMITTEE ON COMMERCE AND

4

ECONOMIC DEVELOPMENT

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Room 400, City Hall
Philadelphia, Pennsylvania
Wednesday, November 16, 2005
9:40 a.m.

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PRESENT:

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COUNCILMAN W. WILSON GOODE, JR., CHAIRMAN

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COUNCILMAN MICHAEL A. NUTTER

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COUNCILMAN DARRELL L. CLARKE

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COUNCILMAN FRANK DiCICCO

14

COUNCILWOMAN DONNA REED MILLER

15

COUNCILMAN JUAN RAMOS

16

COUNCILWOMAN BLONDELL REYNOLDS BROWN

17

COUNCILMAN FRANK RIZZO

18

COUNCILWOMAN MARIAN B. TASCO

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BILL 050202 - An ordinance amending Section
17-109 of The Philadelphia Code, entitled
"Local Bidding Preferences," by amending the
terms and conditions under which a Business
Entity may be certified...

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22

RESOLUTION 040145 - Resolution authorizing the
Committee on Commerce and Economic Development
to hold hearings examining small business
lending in low and moderate income and
minority areas within the City...

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- - -

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COUNCILMAN GOODE: Good

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morning. This hearing is called to

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order. This is a public hearing of the

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Commerce and Economic Development

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Committee on Resolution No. 040145 and

7

Bill No. 050202.

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My name is W. Wilson Goode,

9

Jr., Chair of this Committee. I note

10

that a quorum is present. To my left is

11

Councilman Frank Rizzo, Councilwoman

12

Blondell Reynolds Brown. To my right is

13

Councilman Michael Nutter and Councilman

14

Frank DiCicco.

15

The title of Resolution No.

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040145, a resolution authorizing the

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Committee on Commerce and Economic

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Development to hold hearings examining

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small business lending in low- and

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moderate-income and minority areas within

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the City of Philadelphia, and calling on

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the Small Business Lending Task Force of

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the Community and Economic Development

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Committee to present testimony on several

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potential solutions to lending disparity,

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2 including a loan guarantee fund,
3 alternative loan programs, and an
4 information and referral system for small
5 businesses.

6 The title of Bill No. 050202,
7 an ordinance amending Section 17-109 of
8 The Philadelphia Code, entitled "Local
9 Bidding Preferences," by amending the
10 terms and conditions under which a
11 Business Entity may be certified or
12 continue to be certified as a Local
13 Business Entity entitled to a bidding
14 preference on City contracts.

15 We will first consider Bill No.
16 050202, and I'll ask the Commissioner to
17 come forward at this time.

18 COMMISSIONER GAMBLE: Good
19 morning.

20 COUNCILMAN GOODE: Good
21 morning, Commissioner. Please state your
22 name for the record and proceed with your
23 testimony.

24 COMMISSIONER GAMBLE: Thank
25 you.

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2 Good morning, Chairman Goode
3 and members of the Committee on Law and
4 Government. I am William Gamble,
5 Commissioner of the Procurement
6 Department. I am providing testimony
7 today on Bill No. 050202, local bidding
8 preference.

9 On December 1, 2003, the
10 Philadelphia Home Rule Charter permitting
11 local bidding preferences was amended.
12 The purpose of the amendment was to allow
13 local businesses that seek to enter into
14 contracts with the City, labor under a
15 competitive disadvantage with businesses
16 from other areas because of higher
17 administrative costs of doing business in
18 the City, such as higher taxes, higher
19 rent, higher wages and benefits for
20 labor, higher insurance rates, et cetera.

21 It was felt that public
22 interest would be served by encouraging
23 businesses to locate and remain in
24 Philadelphia through the provisions of a
25 preference to local businesses in the

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2 award of City contracts. The bid
3 preference will serve the public interest
4 because the growth and development of
5 local businesses will have a significant
6 positive impact on the economic health of
7 the City by, among other things, the
8 creation of local jobs and in creating
9 tax revenue.

10 The bid preference will serve
11 the goal of rewarding those businesses
12 which contribute to the local economy, in
13 affording local businesses a competitive
14 advantage when bidding on City contracts
15 and does not exclude any potential
16 contractor.

17 On December 13, 2004, the
18 Procurement Commissioner received a
19 letter from the apparent low bidder
20 protesting the award to the second low
21 bidder. The protestor questioned the
22 company certification as a Local Business
23 Entity under the local bidding preference
24 for procurement contracts. He alleged
25 that the company has a main office in

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2 Warminster, Pennsylvania.

3 It was discovered that the
4 company does maintain an office in
5 Warminster, but he also maintained an
6 office in Philadelphia for the preceding
7 12 months. He filed a business privilege
8 tax return with the City of Philadelphia
9 and has a valid business privilege
10 license during the preceding six months.

11 The company indicated that he
12 had continuously occupied an office
13 within the City, where business is
14 conducted, and more than half of the
15 business entity's full-time employees
16 worked in the City at least 60 percent of
17 the time. More than half of the business
18 entity's officers worked in the City at
19 least 60 percent of the time.

20 The company owner leased space
21 from himself. He leased an apartment,
22 and his company leased space from him.
23 He has office space at this location
24 which was determined to be a home office.

25 The company met the letter of

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2 the law but not the spirit. In requiring
3 that a business entity's principal place
4 of business not located in the City be
5 required to provide employment and other
6 data necessary to establish that the
7 business entity has met the requirements
8 for certification will close the loop.

9 I'd like to recommend an
10 amendment to change Bill No. 050202 in
11 that I would propose that the amendment
12 as follows be changed: "Has continuously
13 maintained a valid business privilege and
14 all other licenses and permits necessary
15 to conduct business with the City."

16 Also, I would like to amend,
17 "in the absence of the documentation
18 demonstrating the existence of an office
19 within the City of Philadelphia, that the
20 Procurement Commissioner, at his or her
21 discretion, conduct a site inspection of
22 the business entity's offices within the
23 City."

24 Mr. Chairman, this concludes my
25 testimony. I would be glad to answer any

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2 questions you or other members of the
3 Committee have regarding my testimony.

4 COUNCILMAN GOODE: Thank you,
5 Mr. Commissioner.

6 Councilman Nutter.

7 COUNCILMAN NUTTER: Thank you,
8 Mr. Chairman.

9 Commissioner, first, thank you
10 very much for your testimony, and let me
11 also commend you and Ms. Flowers and
12 other members of your staff for your
13 cooperation and working with us to put in
14 some needed changes.

15 Commissioner, do you have the
16 proposed amendment?

17 COMMISSIONER GAMBLE: Yes, I
18 do.

19 COUNCILMAN NUTTER: Do you have
20 some copies?

21 COMMISSIONER GAMBLE: Yes, I
22 do. I have three copies.

23 COUNCILMAN NUTTER: The
24 amendment you propose, as I best
25 understand it, seems to read that if you

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2 have no evidence of an office by that
3 particular business here in Philadelphia,
4 you would do a field inspection, but --

5 COMMISSIONER GAMBLE: We would
6 do a field inspection, Councilman, if we
7 don't have all of the documentation or
8 things that would allow us to make a
9 determination that the office is a
10 legitimate business.

11 COUNCILMAN NUTTER: What do we
12 got, two pages?

13 COMMISSIONER GAMBLE: There
14 should be three copies. One is stapled
15 and two are not stapled.

16 COUNCILMAN NUTTER: I'm sorry.
17 I think I tore it apart. Sorry about
18 that.

19 So you have one amendment
20 you're proposing on Page 2, which is to
21 add the words "with the City."

22 COMMISSIONER GAMBLE: "With the
23 City," that's correct, sir.

24 COUNCILMAN NUTTER: So the
25 business has to have all other licenses

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2 and permits necessary to conduct business
3 with the City.

4 COMMISSIONER GAMBLE: That's
5 correct.

6 COUNCILMAN NUTTER: That's a
7 standard --

8 COMMISSIONER GAMBLE: Yes.

9 COUNCILMAN NUTTER: -- that
10 they have to meet.

11 COMMISSIONER GAMBLE: Right.

12 COUNCILMAN NUTTER: And then
13 you're saying in the absence of
14 documentation demonstrating the existence
15 of an office within the City of
16 Philadelphia, conduct a site inspection
17 of the business entity's offices within
18 the City.

19 So let me make sure I'm
20 understanding. If you have evidence of
21 the existence of an office within the
22 City, you will not conduct an inspection.

23 COMMISSIONER GAMBLE: Right.

24 COUNCILMAN NUTTER: If you have
25 no evidence that they have an office

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2 within the City, you will conduct an
3 inspection.

4 COMMISSIONER GAMBLE: Yes.

5 COUNCILMAN NUTTER: And I just
6 want to make sure that we're clear from
7 our conversation, that will be an
8 affirmative decision one way or the
9 other. If you decide not to do an
10 inspection, will there be a note to the
11 file or a signed document that indicates
12 that you decided based on this
13 information we are not conducting a site
14 inspection?

15 COMMISSIONER GAMBLE: Yes. We
16 would include in our documentation of
17 certifying the vendor one way or the
18 other that we decided not to based on
19 this criterion that we had enough
20 documentation to render a decision.

21 COUNCILMAN NUTTER: Okay. And
22 you're fine with the rest of the bill --

23 COMMISSIONER GAMBLE: Yes, as
24 it is.

25 COUNCILMAN NUTTER: -- with

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2 these proposed amendments?

3 COMMISSIONER GAMBLE: Yes.

4 COUNCILMAN NUTTER: Thank you,
5 Mr. Chairman.

6 COUNCILMAN GOODE: Thank you,
7 Councilman.

8 Are there any questions from
9 other members of the Committee?

10 (No response.)

11 COUNCILMAN GOODE: Is there
12 anyone else to testify on this bill?

13 (No response.)

14 COUNCILMAN GOODE: Seeing none,
15 we will move from our public hearing into
16 a public meeting to consider Bill No.
17 050202. We are waiting copies of the
18 amendment. At that point, I will
19 recognize Councilman Nutter for a motion
20 on the bill.

21 (Pause.)

22 At this time, the Chair
23 recognizes Councilman Nutter for a motion
24 on the amendment to Bill No. 050202.

25 COUNCILMAN NUTTER: Thank you,

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2 Mr. Chairman. Mr. Chairman, I move that
3 the amendments proposed to Bill 050202 be
4 adopted.

5 (Duly seconded.)

6 COUNCILMAN GOODE: All those in
7 favor?

8 (Aye.)

9 COUNCILMAN GOODE: Those
10 opposed?

11 (No response.)

12 COUNCILMAN GOODE: The ayes
13 have it.

14 The Chair recognizes Councilman
15 Nutter for a motion on Bill No. 050202 as
16 amended.

17 COUNCILMAN NUTTER: Thank you,
18 Mr. Chairman. I move that Bill 050202 as
19 amended be reported out of this Committee
20 with a favorable recommendation, a
21 further recommendation that the rules of
22 Council be suspended so as to permit
23 first reading at our next session.

24 (Duly seconded.)

25 COUNCILMAN GOODE: All those in

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 2 favor?
 3 (Aye.)
 4 COUNCILMAN GOODE: Those
 5 opposed?
 6 (No response.)
 7 COUNCILMAN GOODE: Bill No.
 8 050202 as amended is reported out of the
 9 Committee with a favorable
 10 recommendation, a further recommendation
 11 that the rules of Council be suspended so
 12 as to permit first reading at our next
 13 Council session.
 14 This concludes our public
 15 meeting. We will now move back into our
 16 public hearing to consider Resolution No.
 17 040145.
 18 At this time, I will ask the
 19 Small Business Lending Task Force, GPUAC,
 20 to approach the witness table.
 21 Good morning.
 22 MS. MATLOCK-TURNER: Good
 23 morning.
 24 COUNCILMAN GOODE: Please state
 25 your name for the record and proceed with

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2 your testimony.

3 MS. MATLOCK-TURNER: Thank you.

4 Sharmain Matlock-Turner, President,
5 Greater Philadelphia Urban Affairs
6 Coalition.

7 MS. BENOLIEL: Leslie Benoliel,
8 Chair of the Small Business Lending Task
9 Force of the Committee on Community and
10 Economic Development of Greater
11 Philadelphia Urban Affairs Coalition.

12 MS. MATLOCK-TURNER: Good
13 morning. I'm going to start with the
14 testimony and then Leslie is going to
15 conclude the testimony this morning as
16 Chair of the Small Business Task Force.

17 Thank you very much for the
18 opportunity to testify this morning.
19 Thank you, Councilman Goode and the other
20 members of the Committee on Community and
21 Economic Development. It's a pleasure to
22 be back here in front of City Council to
23 talk about the work of the Greater
24 Philadelphia Urban Affairs Coalition and
25 to specifically talk about the Small

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2 Business Task Force, which is a
3 subcommittee of the GPUAC Committee on
4 Community and Economic Development.

5 We would like to share with you
6 a summary analysis of small business
7 lending patterns over the past years
8 through 2004. The data points to some
9 very positive and encouraging trends,
10 with the number and volume of loans going
11 to small businesses in low- and
12 moderate-income communities having
13 increased substantially by 82 percent and
14 125 percent respectively over the last
15 five-year period. We believe that the
16 combined efforts of Councilman Goode and
17 the members of the Small Business Lending
18 Task Force, particularly the member
19 banks, have played an important role in
20 contributing to this progress.

21 The Small Business Task Force,
22 which is chaired by Leslie Benoleil, who
23 is sitting to my right, was established
24 in January 2003 by the Community and
25 Economic Development Committee of the

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2 GPUAC in response to lending disparities
3 documented in a study commissioned by
4 City Council and prepared by the National
5 Community Reinvestment Coalition
6 presented in November of '02.

7 Let me talk a little bit about
8 the role of our Task Force. As we stated
9 in previous testimony, the Task Force was
10 put in place to analyze why disparities
11 exist in the distribution of bank loans
12 to small businesses in low- and
13 moderate-income and minority areas of the
14 City of Philadelphia; to make policy and
15 program recommendations to the City,
16 banks and small business support
17 organizations to address those lending
18 disparities; and to organize partnerships
19 to implement recommendations.

20 Although our main purpose is to
21 increase capital for small businesses in
22 low- and moderate-income and minority
23 areas in Philadelphia, our ultimate goal
24 is to build strong and sustainable
25 businesses in our neighborhoods.

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2 Currently, there are 33 members
3 participating on the Task Force, staffed
4 by Don Kelly, who would normally be here
5 this morning but he is on vacation and is
6 somewhere lost in the Grand Canyon.

7 Among those participating on the Task
8 Force are representatives of banks,
9 including several City depositories,
10 community development corporations,
11 credit counseling agencies, small
12 business development support
13 organizations, community loan funds and
14 government agencies.

15 The Task Force issued a report
16 in March 2004 which summarized its
17 findings about the disparities in small
18 business lending patterns and offered a
19 series of recommendations designed to
20 increase the flow of capital to small
21 businesses in low and moderate and
22 minority communities to mitigate against
23 these disparities.

24 These recommendations represent
25 multi-faceted, short- and long-term

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2 approaches to reduce the gap and fall
3 into three categories: One, to improve
4 the business owner's readiness to apply
5 for loans and to manage capital; two, to
6 increase the lenders' willingness to make
7 loans; and, three, to improve the
8 information and communications system
9 within the sector.

10 Since releasing the report, the
11 Task Force has been focused on
12 implementing its recommendations and
13 conducting further research.

14 Representatives and staff have shared the
15 Task Force's findings with City officials
16 and made specific recommendations at City
17 Council hearings in the spring of '04 for
18 47 million in City funding for this
19 initiative. This funding would, in turn,
20 leverage new private sector support and
21 significantly increase the number and
22 volume of loans directed to small
23 businesses over three years. These
24 recommendations included establishing a
25 loan guarantee fund, funding for

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2 community development financial
3 institutions known as CDFIs, funding to
4 build the capacity of small business
5 technical assistance and credit
6 counseling providers, and support for a
7 coordinated information and referral
8 system.

9 These recommendations were
10 unanimously approved by you in April of
11 2004 and were submitted to the City of
12 Philadelphia's Economic Development
13 Summit in September of '04.

14 Since then, Task Force
15 representatives have met twice with City
16 officials. Thus far, the City has not
17 made any funding commitments to implement
18 the Task Force's recommendations.
19 However, discussions with the City
20 Department of Commerce are continuing.

21 During the past year and a
22 half, the Task Force has continued to
23 meet and has been primarily focused on
24 implementing those recommendations that
25 require little or no City support. These

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2 include expanding financial education,
3 credit counseling and technical
4 assistance training for small businesses
5 so that they are better able and prepared
6 to apply for loans, and working with
7 banks to have them modify their policies
8 to promote more lending to small
9 businesses and explore new loan products.

10 Efforts are also underway to
11 encourage more and regular information
12 sharing about the resources available for
13 small businesses.

14 Let me just highlight a few of
15 the activities that have taken place over
16 the last 18 months. The Task Force
17 spawned a new credit management workshop
18 specifically for small business owners,
19 developed by the Consumer Credit
20 Counseling Service of Delaware Valley,
21 one of the partners and member of the
22 Task Force. This workshop was introduced
23 in early '05 and has been held several
24 times, receiving very favorable feedback
25 from the small businesses who have

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2 attended to improve their credit and
3 their credit scores.

4 The Task Force participated
5 with the Federal Reserve Bank of
6 Philadelphia and the Bryn Mawr Trust to
7 host a seminar in June of '04 to
8 introduce small suburban banks to small
9 business lending intermediaries that
10 serve the City.

11 This past summer, the Task
12 Force conducted a survey of 48 small
13 business owners and facilitated a focus
14 group of community development
15 organizations and small business service
16 providers who are involved in conducting
17 the survey to better understand the
18 financing needs of small businesses in
19 minority and low-income communities. The
20 results of the findings are summarized in
21 a report that has been circulated among
22 Task Force members and are helping to
23 guide the development of new financing
24 products.

25 Several of the Task Force

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2 member banks have reviewed their small
3 business underwriting and marketing
4 policies and made significant changes,
5 such as lowering minimum loan size and
6 establishing more aggressive origination
7 goals, both identified in our original
8 report.

9 The ten Task Force banks formed
10 a subcommittee in January of '05 to
11 identify best practices among their peers
12 in terms of underwriting loans to small
13 businesses. They are also working on the
14 development of lending initiatives that
15 better meet the needs of small business
16 owners and enable the banks to stretch
17 further into the credit market.

18 The banks are working on a
19 multi-tiered approach which would require
20 the involvement and support of not just
21 the banks but also credit counseling
22 agencies, business support organizations
23 and City agencies.

24 And I'm going to let Leslie
25 Benoleil, who chairs the Committee, to

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2 carry on the testimony at this point.

3 MS. BENOLIEL: Thank you,
4 Sharmain, and thank you, members of the
5 Committee on Community and Economic
6 Development of City Council.

7 In my testimony, I will expound
8 a little bit on these lending initiatives
9 that Sharmain just mentioned that are
10 under development, and also I'll
11 summarize our key findings of recently
12 released data on lending patterns in
13 2004.

14 The lending initiatives under
15 consideration are identified as Tier One,
16 Tier Two and Tier Three. The banks are
17 focusing most of their efforts right now
18 on the Tier One and Tier Two initiatives,
19 as the Tier Three requires a dedicated
20 source of separate funding for a
21 guarantee or a reserve fund.

22 For the Tier One initiatives,
23 banks are comparing their small business
24 lending policies to that of the most
25 generous policies and programs of their

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2 peers as it relates to underwriting.

3 We're calling this best practices. And

4 these involve, for example, comparing

5 FICO scores, minimum loan size,

6 collateral required and length of time in

7 business in order to qualify for loans.

8 Under Tier One, each bank is individually

9 considering the changes in its policies

10 and practices to approximate these best

11 practices.

12 Tier Two represents a group

13 initiative in which member banks will

14 agree upon certain key underwriting

15 guidelines that are more generous than

16 are currently available in the market,

17 and this would be similar to the approach

18 that was taken with the Delaware Valley

19 Mortgage Plan. As a necessary

20 prerequisite of more liberal

21 underwriting, the banks would require all

22 applicants under the program to

23 successfully complete pre-application

24 credit counseling and small business

25 technical assistance from the partnering

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2 agencies, many of whom serve on the Task
3 Force Committee.

4 Lastly, Tier Three is the most
5 aggressive of the three initiatives.
6 This would involve the banks agreeing to
7 even more flexible underwriting in
8 conjunction with a credit enhancement
9 feature, such as a loan guarantee, that
10 would mitigate the additional risk that
11 they would be taking. Similar to Tier
12 Two, all the applicants would have to
13 successfully complete pre-application
14 credit counseling and small business
15 technical assistance from the partnering
16 agencies.

17 Initial discussions have taken
18 place with City officials about the
19 nature and possible sources of funding
20 for a loan guarantee fund.

21 Tier Two and Tier Three
22 initiatives are being designed with the
23 goal of providing banks with an
24 additional means to reach further into
25 the markets where lending disparities

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2 exist; namely, low- and moderate-income
3 and minority areas.

4 Now, I would like to note that
5 all three lending initiatives are in the
6 development stage at this time. However,
7 while no specifics have been agreed upon
8 yet or commitments made, Task Force
9 members are working diligently to bring
10 them to fruition.

11 Now I'd like to turn your
12 attention to data that was recently
13 released by the Federal Financial
14 Institutions Examination Council
15 regarding small business lending patterns
16 in 2004. This latest data reveal a
17 number of positive trends and show that
18 we're on the right course.

19 The Task Force analyzed the CRA
20 disclosure data of the Federal Financial
21 Institutions Examination Council for both
22 2003 and 2004, as well as reviewed the
23 compilation of some of that very same
24 data by the City Controller for the 2000
25 to 2004 period.

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2 Now, please note in the
3 analysis of the data, the Task Force has
4 focused on the following: First, we're
5 looking at loans to small businesses as
6 opposed to small business loans. The
7 distinction is that loans to
8 businesses -- small business loans
9 represent loans to businesses -- I'm
10 sorry; loans that are less than 1 million
11 but to any business of any size, whereas
12 loans to small businesses are loans of
13 any size to businesses with under \$1
14 million in revenue. And we believe this
15 category is the most relevant to the work
16 that we're doing.

17 Second, loans in low- and
18 moderate-income census tracts rather than
19 predominately minority census tracts.
20 The reason for this is that low- and
21 moderate-income geographies are the
22 priority of the bank regulators under the
23 CRA, Community Reinvestment Act.

24 And, lastly, we're focused on
25 the performance of the ten banks that are

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2 actively involved in the Task Force and
3 in the lending initiatives that we're
4 considering, rather than all the banks or
5 a smaller number of banks that are the
6 depositors of City funds. And while
7 there's considerable overlap between the
8 ten member banks and depositories, the
9 groups are not identical.

10 Our findings reveal a
11 consistent and upward trend in both the
12 number and volume of loans to small
13 businesses throughout the City. Even
14 more encouraging, substantial increases
15 in the loans to small businesses in the
16 low- and moderate-income census tracts.

17 Now, within our written
18 testimony, which you'll all get copies
19 of, we have 20 separate statistics that
20 we cite. Rather than going through each
21 of these 20, I'm going to highlight a few
22 of the key findings, especially those
23 that are related to lending patterns in
24 low- and moderate-income census tracts.

25 The number of loans made by all

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2 lenders to small businesses in low- and
3 moderate-income census tracts increased
4 by 82 percent, from 2,200 in 2000 to
5 4,000 in 2004. And if you look at the
6 increase from the 2003 to 2004 period,
7 there was an increase of 8 percent, from
8 3,700 to 4,000.

9 The total dollars loaned by all
10 lenders to small businesses in these
11 census tracts more than doubled between
12 the years 2000 and 2004, from \$80 million
13 to \$180 million. This is an increase of
14 \$100 million over five years and
15 represents a 125 percent jump, which is
16 more than double. And we think that's
17 very encouraging.

18 From the year 2003 to 2004, the
19 increase was \$42 million, from 138
20 million to 180 million. That's an
21 increase of almost a third.

22 If you look at the percentage
23 distribution of the number of loans made
24 to small businesses in the entire City
25 that went to low- and moderate-income

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2 census tracts, that increased from a 42
3 percent proportionate share to 54
4 percent, from below half to more than
5 half. Again, we think that's a very
6 encouraging statistic. And when you look
7 at that same percentage distribution in
8 terms of dollar amounts, that went from
9 39 percent in 2000 to 53 percent in 2004.

10 Now, of particular interest to
11 the Task Force is the performance of the
12 ten banks that are actively involved in
13 the development of these new lending
14 initiatives, and this group includes, and
15 I cite them in alphabetical order,
16 BankCorp Bank, Bank of America,
17 Beneficial Savings Bank, Citizens Bank,
18 Commerce Bank, M&T Bank, National Penn
19 Bank, Sovereign Bank, PNC Bank and
20 Wachovia.

21 The following statistics that
22 I'm going to cite track the aggregate
23 performance of these ten banks as a group
24 during the 2003-2004 time frame. Of
25 particular note is the number and volume

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2 of loans made to small businesses has
3 increased, and equally significant is
4 that the proportion of small business
5 loans made by these ten banks as it
6 relates to all the lenders has also
7 increased.

8 Again, I'm just going to focus
9 on the highlights as it relates to the
10 low- and moderate-income areas as opposed
11 to the entire City. The other statistics
12 are here in the written testimony.

13 In 2003, the Task Force Ten
14 made 1,163 loans to small businesses in
15 low- and moderate-income census tracts in
16 the City of Philadelphia. This
17 represents a 31 percent market share of
18 the 3,700 loans that were made by all
19 lenders in these census tracts.

20 In 2004, the Task Force Ten
21 made 1,472 loans to the small businesses,
22 and this represents a 37 percent market
23 share. So the market share has increased
24 over this one-year period.

25 Now, if you look at this in

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2 dollar terms, in 2003, the Task Force Ten
3 loaned 72 million to small businesses in
4 these areas, and this represents 53
5 percent of the 138 million loaned by all
6 lenders.

7 In 2004, the Task Force Ten
8 loaned a total of \$100 million in loans
9 to small businesses in low- and
10 moderate-income census tracks, and the
11 proportionate share has increased now to
12 56 percent of the 180 million loaned by
13 all lenders in the areas. So not only is
14 the number and volume increasing, but I
15 think equally significant is the
16 proportionate market share of these banks
17 that are involved in the Task Force is
18 also increasing.

19 Now, while the Task Force
20 recognizes that lending disparities still
21 exist and that much more needs to be
22 done, we are heartened by the progress
23 we've made and which is corroborated by
24 the recent data. We believe Councilman
25 Goode, the ten Task Force banks and the

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2 other members of the Small Business
3 Lending Task Force have all played an
4 important role in contributing to this
5 progress.

6 In closing, more needs to be
7 done to increase the flow of capital to
8 small businesses in Philadelphia. Our
9 members are deeply committed to
10 developing and implementing effective and
11 impactful strategies to promote business
12 growth in our low and moderate and
13 minority neighborhoods. We will continue
14 to push for solutions and are committed
15 to stay the course. As we continue this
16 work, we look forward to partnering with
17 the City in order to maximize our joint
18 resources for success.

19 On behalf of the Greater
20 Philadelphia Urban Affairs Small Lending
21 Task Force, we thank Committee Chair
22 Wilson Goode and City Council members for
23 providing us with this opportunity to
24 share this information with you and for
25 your continued support of our work.

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2 COUNCILMAN GOODE: Thank you.

3 Thank you both for your testimony. Thank
4 you for all the work that you've done
5 over the years. I remember meeting with
6 Ms. Matlock-Turner within weeks of taking
7 office, told her this is an issue I
8 wanted to take on. She pledged her
9 support, and I think she has been true to
10 that.

11 I do have one bone of
12 contention that both of you are familiar
13 with, but with neither of you. Could you
14 explain for the record what role Ray
15 Desidario plays within your organization?

16 MS. MATLOCK-TURNER: Ray
17 Desidario of PNC Bank is Co-Chair of the
18 GPUAC Board and also co-chairs the
19 Committee on Community and Economic
20 Development.

21 COUNCILMAN GOODE: Both of you
22 were present at a hearing more than three
23 years ago, actually on November 12th,
24 2002. I'd like to read from the
25 transcript of that hearing.

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2 "COUNCILMAN GOODE:

3 Mr. Desidario, at your invitation, I
4 spoke to a meeting of GPUAC's Committee
5 on Community and Economic Development in
6 September 2000 on the issue of small
7 business capital access discussing the
8 findings of the Greater Philadelphia
9 Capital Access Report. That Committee
10 not only did not dispute those findings
11 of September 2000, but the Committee also
12 said they embraced the recommendations of
13 that report.

14 "We agreed upon a solution in
15 terms of trying to address that
16 disparity. The solution was that the
17 banking members of the GPUAC Committee
18 were going to put together a small
19 business loan pool for low- and
20 moderate-income neighborhoods. That was
21 going to be an effort that was going to
22 be led by you.

23 "MR. DESIDARIO: That's
24 correct.

25 "COUNCILMAN GOODE: Are you

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2 prepared to do that today?

3 "MR. DESIDARIO: I am

4 absolutely prepared to do that today."

5 That was over three years ago.

6 Is that your recollection of the hearing?

7 MS. MATLOCK-TURNER: You're

8 reading from it. I'm sure that that is

9 correct.

10 COUNCILMAN GOODE: For the

11 record, I'd just like to say that

12 Mr. Desidario, who is a leader of your

13 organization, not just of the

14 organization in general but the Committee

15 on Community and Economic Development,

16 made a commitment five years ago in

17 September 2000, made a commitment three

18 years ago in November of 2002.

19 My only question is, at what

20 point will an actual program be rolled

21 out?

22 MS. MATLOCK-TURNER: Well, as

23 it relates to the loan pool, I don't have

24 an answer as it relates to that. The

25 idea of creating the loan pool was to

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2 create a loan loss reserve, and we're
3 still working on that in trying to figure
4 out a way to create that reserve.

5 However, we believe that the vehicle may
6 not be the vehicle that you discussed in
7 that particular testimony, but that we
8 have continued to make progress through
9 the efforts of the Small Business Lending
10 Task Force to ultimately get the outcomes
11 that we think we all want as it relates
12 to small business lending.

13 COUNCILMAN GOODE: The
14 commitment that was made in September of
15 2000 and November of 2002 did not include
16 a loan loss reserve. I am supportive of
17 a loan loss reserve fund, but there were
18 commitments made by Mr. Desidario both in
19 September of 2000 and November of 2002.

20 MS. MATLOCK-TURNER: We're
21 currently continuing to work on trying to
22 get the outcomes that we think we all
23 want as it relates to making sure that
24 there's more lending going on in minority
25 and low-income census tracts, and we're

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2 continuing to do that.

3 COUNCILMAN GOODE: Thank you.

4 MS. MATLOCK-TURNER: You're
5 welcome.

6 COUNCILMAN GOODE: Any
7 questions from members of the Committee?

8 Councilwoman Tasco.

9 COUNCILWOMAN TASCO: Good
10 morning.

11 MS. MATLOCK-TURNER: Good
12 morning.

13 COUNCILWOMAN TASCO: I know the
14 goal here is to also reach minority-owned
15 businesses, and while your definition is
16 to deal with small business lending in
17 low- and moderate-income and minority
18 areas in the City, I'd like to know, have
19 you done any research to identify how
20 many of your small business loans have
21 gone to firms owned by minorities?

22 MS. BENOLIEL: The data that we
23 analyzed did not distinguish the
24 ownership. That data is not available.

25 COUNCILWOMAN TASCO: Because a

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2 number of the neighborhoods in the City
3 census tract could be identified as low
4 income and moderate income and have small
5 businesses, not necessarily minority
6 businesses, and in some instances, we
7 have Keystone Opportunity areas and we
8 have other designated areas where money
9 is flowing to businesses that may be
10 identified as small business, which is
11 fine with me, I think we should support
12 small business --

13 COUNCILMAN GOODE:

14 Councilwoman, let me just correct the
15 record very quickly. Small business
16 lending data is not available by race of
17 applicant. It is available by
18 neighborhood race, and we will be
19 discussing data with regard to minority
20 census tracts at the next hearing. So I
21 just want to clear the record that small
22 business lending data is available by
23 neighborhood race.

24 COUNCILWOMAN TASC0: It is?

25 COUNCILMAN GOODE: It is.

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2 COUNCILWOMAN TASC0: Because
3 that's important to us in terms of how
4 much of that money stays in the
5 community. I have a lot of small
6 businesses in my district, but the
7 dollars don't necessarily flow to the
8 community. The businesses, the dollars
9 are spent by the neighbors in the
10 community, but not really reinvested in
11 the community, which should be a goal of
12 small business, to reinvest in the
13 community where they are operating.

14 So some of those issues are
15 issues that I'm concerned about also.

16 MS. MATLOCK-TURNER: And I'm
17 sure that the Small Business Lending Task
18 Force shares your concern as it relates
19 to making sure that we're also looking at
20 minority businesses. I think one of the
21 ways that we were getting at that issue
22 was looking at the size of the business
23 when we looked at businesses that were a
24 million dollars or less.

25 But we look forward to the

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2 information that Councilman Goode is
3 going to have that he's been able to
4 garner around minority disparities. If
5 they exist, which I'm sure they do, we
6 will certainly take a look at that
7 information and see what else we can do
8 to continue to increase lending in our
9 communities.

10 COUNCILWOMAN TASC0: Thank you
11 very much, and I hope that your Task
12 Force will take whatever information the
13 Councilman has and look at that as the
14 focus, because that's what we really are
15 concerned about, because small businesses
16 do have access. If there's small
17 businesses from the majority community,
18 they don't have difficulty getting
19 dollars from banks. It's the minority
20 businesses that we have a concern about
21 not having access to capital.

22 MS. MATLOCK-TURNER: Well,
23 absolutely. And we believe that there
24 are other businesses as well in
25 low-income communities that, again, maybe

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2 because of where they're actually located
3 might have problems accessing capital as
4 well.

5 So whether we're looking at
6 low-income census tracts and looking at
7 minority businesses, we think that they
8 are both critical to the ongoing growth
9 and development of Philadelphia being a
10 vibrant place for small business growth
11 and development. That's really where
12 jobs are being developed in our City and
13 it's an area that we have to continue to
14 pay attention to, and I want to commend
15 City Council for doing that.

16 COUNCILMAN GOODE: Thank you,
17 Councilwoman.

18 Are there questions from other
19 members of the Committee?

20 (No response.)

21 COUNCILMAN GOODE: Seeing none,
22 thank you again for your testimony.
23 Thank you for your work.

24 This hearing is recessed to the
25 call of the Chair.

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The Finance Committee hearing
will start momentarily. We are waiting a
quorum on that hearing as well.

Thank you.

(Committee on Commerce and
Economic Development adjourned at 10:20
a.m.)

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RPR-Notary Public

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