

Committee on Licenses and Inspections
March 22, 2017

Page 1

COUNCIL OF THE CITY OF PHILADELPHIA
COMMITTEE ON LICENSES AND INSPECTIONS

Room 400, City Hall
Philadelphia, Pennsylvania
Wednesday, March 22, 2017
10:10 a.m.

PRESENT:

COUNCILWOMAN MARIA D. QUINONES-SANCHEZ, CHAIR
COUNCILMAN ALLAN DOMB
COUNCILMAN WILLIAM K. GREENLEE
COUNCILMAN KENYATTA JOHNSON
COUNCILMAN MARK SQUILLA

BILLS 170091, 170164, 170165, 170166, and
170167

- - -

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

COUNCILWOMAN SANCHEZ: Good morning. The Committee on Licenses and Inspections will now come to order, having established a quorum. To my left, Vice Chairman Domb. To my right, Councilman Greenlee. To his right, Councilman Kenyatta Johnson.

We will begin. The Clerk will read the title of the first bill.

THE CLERK: Bill No. 170091, an ordinance amending Title 4 of The Philadelphia Code, entitled "The Philadelphia Building Construction and Occupancy Code," by amending Subcode "A" (The Philadelphia Administrative Code) and Subcode "B" (The Philadelphia Building Code) to add and revise certain provisions relating to the demolition of buildings and structures, all under certain terms and conditions.

COUNCILWOMAN SANCHEZ: Thank you.

We have Ms. Rebecca Swanson.
(Witness approached witness

1 3/22/17 - L&I - BILL 170091, ETC.
2 table.)

3 COUNCILWOMAN SANCHEZ: You can
4 proceed with your testimony.

5 MS. SWANSON: Good morning,
6 Chairwoman Quinones-Sanchez and members
7 of the Committee on Licenses and
8 Inspections. I am Rebecca Swanson,
9 Director of Planning and Analysis for the
10 Department of Licenses and Inspections.
11 I am here to provide testimony on Bill
12 No. 170091, as amended, which, if
13 enacted, would amend the Philadelphia
14 Administrative and Philadelphia Building
15 Code to revise certain provisions related
16 to the demolition of buildings.

17 The bill makes minor but
18 impactful changes to requirements for
19 building demolitions that the Department
20 believes will help ensure public safety
21 around demolition sites.

22 First, the bill adds
23 requirements to the site safety plan
24 requirement that must be submitted for
25 major demolitions. Site safety plans

1 3/22/17 - L&I - BILL 170091, ETC.
2 address the methods used to carry out the
3 demolition and measures for protecting
4 adjoining structures, property, and
5 pedestrians. The bill proposes requiring
6 site safety plans to include information
7 about trees, light poles, utility poles,
8 street furniture, and other items taller
9 than eight feet in height located close
10 to the site that may be impacted by the
11 demolition.

12 Second, at the recommendation
13 of the Special Independent Advisory
14 Commission, the bill proposes that site
15 safety plans must be approved by a
16 professional engineer for demolitions
17 that require special inspections.

18 Third, the bill adjusts
19 requirements for special inspections by
20 allowing them to stop when the building
21 is demolished to a height of 25 feet or
22 to 15 feet for mechanical demolitions.
23 For demolitions that are carried out
24 using mechanical equipment from inside
25 the building, special inspections will

1 3/22/17 - L&I - BILL 170091, ETC.

2 now be required to be continuous rather
3 than periodic.

4 Fourth, the bill requires that
5 sidewalk and traffic lanes that are in
6 the fall zone of a mechanical demolition
7 be closed, unless an engineer determines
8 that it is safe for pedestrians and
9 vehicles. Mechanical demolitions are
10 complicated and are too risky for
11 sidewalk shelters and open traffic.

12 Finally, the bill eliminates
13 the need for a separate demolition permit
14 for very small buildings that are part of
15 a construction site.

16 Thank you for the opportunity
17 to testify on this bill. Happy to answer
18 any questions.

19 COUNCILWOMAN SANCHEZ: Any
20 questions from the Committee?

21 (No response.)

22 COUNCILWOMAN SANCHEZ: I want
23 to thank L&I for quickly responding to
24 some of the issues raised around these
25 site safety plans as it relates to this,

1 3/22/17 - L&I - BILL 170091, ETC.
2 and obviously the bill sponsor, Council
3 President Clarke. I think it's an
4 important one for those of us who saw the
5 incident on 5th and Market. I think
6 these are reasonable and they're not cost
7 prohibitive and shows that L&I is back to
8 being a public safety agency. So thank
9 you very much.

10 Will the Clerk read the title
11 of the next bill.

12 THE CLERK: Bill No. 170164, an
13 ordinance amending Chapter 9-200 of The
14 Philadelphia Code (entitled "Commercial
15 Activities on Streets"), by revising
16 certain provisions relating to licenses
17 and fees; all under certain terms and
18 conditions.

19 COUNCILWOMAN SANCHEZ: Can you
20 read all the bills. The Commissioner is
21 going to testify on all of them, for the
22 record.

23 THE CLERK: Bill No. 170165, an
24 ordinance amending various provisions of
25 The Philadelphia Code, including Chapter

1 3/22/17 - L&I - BILL 170091, ETC.
2 6-300 (entitled "Food"), Title 9
3 (entitled "Regulation of Businesses,
4 Trades and Professions"), Chapter 10-700
5 (entitled "Refuse and Littering"),
6 Chapter 11-500 (entitled "Paving"), and
7 Chapter 19-600 (entitled "Amusement
8 Tax"), to revise various provisions
9 relating to fees; including for licenses
10 and permits for food establishments,
11 newspaper boxes, public parking lots,
12 conducting amusements, handbill
13 distribution and sidewalk paving; and to
14 authorize revisions of various fees by
15 regulation; all under certain terms and
16 conditions.

17 Bill No. 170166, an ordinance
18 amending Chapter 9-500 of The
19 Philadelphia Code (entitled "Boilers,
20 Fuel, Heat and Refrigeration") to revise
21 certain provisions relating to licenses
22 and fees and delete provisions relating
23 to warm air heating apparatus; all under
24 certain terms and conditions.

25 Bill No. 170167, an ordinance

1 3/22/17 - L&I - BILL 170091, ETC.
2 amending Subcode "A" (The Philadelphia
3 Administrative Code) of Title 4 of The
4 Philadelphia Code (The Building,
5 Construction and Occupancy Code), by
6 adding and revising various provisions
7 related to fees for permits, licenses,
8 certificates, appeals and services; and
9 making technical changes; all under
10 certain terms and conditions.

11 COUNCILWOMAN SANCHEZ: Thank
12 you.

13 Before we get started, very
14 quickly, I just want to recognize the
15 hard work of Commissioner Perri and its
16 work with the Special Investigations
17 Committee, Oversight Committee, and I
18 think we're moving in the right
19 direction. Obviously you will hear from
20 testimony about more they want us to do,
21 but I just wanted to acknowledge his hard
22 work in this last year.

23 So Commissioner.

24 COMMISSIONER PERRI: Thank you.
25 Good morning, Chairwoman Quinones-Sanchez

1 3/22/17 - L&I - BILL 170091, ETC.
2 and members of the Committee on Licenses
3 and Inspections. I am David Perri,
4 Commissioner of the Department of
5 Licenses and Inspections. Today I am
6 here to provide testimony on Bill Nos.
7 170164, 170165, 170166, and 170167,
8 which, if enacted, will amend several
9 sections of The Philadelphia Code to
10 provide for adjustments in fees for
11 certain licenses and permits issued by
12 the Department.

13 At the urging of City Council,
14 the Special Independent Advisory
15 Commission, which is charged with
16 recommending ways L&I can enhance safety,
17 and other stakeholders, the Department
18 conducted a review of the fees it charges
19 for license and permit issuance. Most
20 permit fees have been unchanged since
21 2000, despite increases in the complexity
22 of construction codes and added training
23 and quality control requirements
24 instituted to meet national accreditation
25 standards. Most license fees date from

1 3/22/17 - L&I - BILL 170091, ETC.

2 2009 and some held over from the late
3 1980s and early 1990s. As a result,
4 Philadelphia's license and permit fees
5 currently significantly lag inflation.

6 This package of bills proposes
7 adjusting these fees based on the
8 inflation rate since the last time the
9 fees were changed. Most of the proposed
10 license fee increases are approximately
11 10 percent, which is still somewhat less
12 than the 12 percent inflation since the
13 last license fee increase in 2009. The
14 proposed building permit fee increases
15 are approximately 18 percent, which is
16 less than half of the 40 percent
17 inflation since the last permit fee
18 increase in 2000. Regaining the ground
19 lost to inflation is important work of
20 L&I and other departments, including the
21 Historical Commission, to continue to
22 improve the development process and
23 increase building safety and the quality
24 of life in our neighborhoods. The
25 proposed increases will also put

1 3/22/17 - L&I - BILL 170091, ETC.

2 Philadelphia in line with other
3 jurisdictions.

4 Licenses and permits are
5 regulated in multiple sections of The
6 Philadelphia Code, so the adjustments are
7 contained in four separate bills. Bill
8 No. 170164 amends Title 9 to increase the
9 fee for vending licenses. Bill No.
10 170165 amends Title 6 to increase the fee
11 for food licenses, Title 9 to increase
12 the fee for honor boxes and parking lot
13 licenses, Title 10 to increase the fee
14 for handbill distributor licenses, Title
15 11 to increase the fee for curb setter
16 licenses, and Title 19 to increase the
17 fee for amusement licenses. Bill No.
18 170166 amends Title 9 to increase the fee
19 for boiler and refrigeration engineer
20 licenses. Bill No. 170167 amends the
21 Administrative Code to increase the fee
22 for licenses for rental properties,
23 vacant properties, hazardous materials,
24 auto wrecking yards, fire suppression
25 companies, fire alarm inspectors, and

1 3/22/17 - L&I - BILL 170091, ETC.

2 electrical contractors and inspection
3 agencies.

4 Bill No. 170167 also includes
5 the fee increases for construction
6 permits, certificates, and appeals. The
7 bill proposes to increase building permit
8 fees by 18 percent, plumbing permit fees
9 by 16 percent, electrical permit fees by
10 2 percent, and zoning permits by 26
11 percent. Fees for appeals to the Zoning
12 Board of Adjustment and the Board of
13 Building Standards will increase 20
14 percent, but no change for existing one-
15 or two-family homes or family daycare
16 homes. As examples of the impact of the
17 proposal, the typical increase to be seen
18 by applicants seeking to build or
19 renovate residential buildings is about
20 \$200 for new construction permits, from
21 \$850 to \$1,050, and about \$20 for
22 alteration permits, from \$130 to \$150.
23 The typical increase for applicants
24 seeking to build or renovate commercial
25 buildings is about \$700 for new

1 3/22/17 - L&I - BILL 170091, ETC.
2 construction permits, from \$4,150 to
3 \$4,840, and about \$300 for alteration
4 permits, from \$1,350 to \$1,640.

5 As proposed to be amended, the
6 bills also include a provision that
7 provides the Department administrative
8 flexibility to increase fees by
9 regulation in the future at an amount not
10 to exceed the inflation rate. This
11 flexibility will ensure that the mere
12 passage of time will not undermine L&I's
13 fee schedule. In addition, the
14 Department also wants to have the ability
15 to incentivize beneficial development and
16 good business practices through fee
17 discounts and other incentives.

18 The proposed increases will
19 create a more stable revenue stream over
20 the long term. In turn, this will help
21 facilitate improvements in new
22 initiatives in the Department. These
23 will support critical investments in
24 safety and service delivery, many of
25 which were recommended by the Special

1 3/22/17 - L&I - BILL 170091, ETC.
2 Independent Advisory Commission and City
3 Council.

4 Thank you for the opportunity
5 to testify on these bills. I'm happy to
6 answer any questions.

7 COUNCILWOMAN SANCHEZ: Thank
8 you, Commissioner. I know Councilman
9 Domb has a series of questions. Just
10 quickly before we get to that, the
11 Department of Licenses and Inspection is
12 one of the first departments that's
13 participating in the performance-based
14 budgeting process; is that not correct?

15 COMMISSIONER PERRI: That's
16 correct.

17 COUNCILWOMAN SANCHEZ: So what
18 do you foresee as we move forward in
19 terms of your ability to justify every
20 single fee increase that's being proposed
21 now?

22 COMMISSIONER PERRI: What we
23 envision is that the performance measures
24 that we have will drive the need to
25 perhaps bring more inspectors into the

1 3/22/17 - L&I - BILL 170091, ETC.
2 Department and more plan examiners,
3 depending upon what particular activities
4 that we're watching. We want to keep our
5 inspection levels at standards that are
6 met by the industry. So if the
7 performance measures help drive the need
8 for new employees and for additional
9 resources, we can then use that
10 additional increase in our expenses. We
11 can then adjust the permit fees to pay
12 for those. It's really that simple. The
13 performance will drive the need for
14 additional resources if we need them, and
15 then those additional resources can be
16 paid out of adjustments from the permit
17 fee --

18 COUNCILWOMAN SANCHEZ: If
19 someone were to file a lawsuit against us
20 right now to justify these fees, do we
21 have a scale to show that these fees are
22 in line with the expenses?

23 COMMISSIONER PERRI: Yes, we
24 do. When we looked at increasing these
25 fees or adjusting these fees, we looked

1 3/22/17 - L&I - BILL 170091, ETC.

2 at it from three different perspectives.

3 Number one, we looked at it in
4 terms of inflation over the timeframe
5 from the last time that they were
6 adjusted. Number two, we compared our
7 fees to other jurisdictions to make sure
8 that we're not out of line. And, number
9 three, we also looked at as an
10 engineering firm would look at our fees
11 to figure out what the hourly rate is to
12 process permits and inspections and
13 provide a multiplier which tells you what
14 your total costs are to provide that
15 given service.

16 So regardless of how we look at
17 this, our fees were lacking the cost that
18 the City has to provide the services that
19 we offer to the public.

20 COUNCILWOMAN SANCHEZ: Is that
21 methodology available that could be
22 shared for the record?

23 COMMISSIONER PERRI: Yes, it
24 is.

25 COUNCILWOMAN SANCHEZ: I think

1 3/22/17 - L&I - BILL 170091, ETC.
2 it would be important that we get that.
3 Maybe before we do final passage on
4 Council, if you could share some of that
5 in a written format, the methodology,
6 particularly as it relates to
7 efficiencies and the utilization of staff
8 time.

9 COMMISSIONER PERRI: Okay.

10 COUNCILWOMAN SANCHEZ: Thank
11 you.

12 I want to recognize Councilman
13 Squilla has joined the Committee.

14 Councilman Domb.

15 COUNCILMAN DOMB: Thank you,
16 Madam Chairwoman.

17 And good morning, and thanks
18 for your testimony. Thanks for being
19 here today. First of all, I'm in favor
20 of making any department more efficient,
21 and I'm glad you guys are getting L&I
22 even more efficient than it was and
23 getting these fees up to par.

24 My only concern is to make sure
25 we have the necessary detailed back-up to

1 3/22/17 - L&I - BILL 170091, ETC.
2 justify our position. So I have several
3 questions I'm going to ask, and hopefully
4 you'll be able to answer them.

5 But, Commissioner Perri, am I
6 correct in that when a person pays a fee
7 to the City, it's for the purpose of
8 either, one, covering the cost of
9 obtaining a certain service; for example,
10 a copy of a map or, two, obtaining a
11 license to do something; for example, to
12 build an addition to somebody's house?

13 COMMISSIONER PERRI: That's
14 correct.

15 COUNCILMAN DOMB: Okay. So in
16 either case, am I correct in saying that
17 the City is constrained in what it can
18 charge based on those specific costs?

19 COMMISSIONER PERRI: Yes, we
20 are constrained.

21 COUNCILMAN DOMB: And, thus,
22 for Category 1 fees, the City cannot
23 charge more than the cost to providing
24 the service and for Category 2, the
25 licenses, the City can't charge more than

1 3/22/17 - L&I - BILL 170091, ETC.

2 the cost of issuing the license and
3 regulating and enforcing the activity
4 which the license allows one to do?

5 COMMISSIONER PERRI: That is
6 correct.

7 COUNCILMAN DOMB: Okay. And so
8 just to make sure that I understand the
9 impact, when I looked at the proposed
10 increases, the permit fee increases are
11 increasing about 3.2 million roughly and
12 I think the license fee increases are
13 about 1.9 roughly?

14 COMMISSIONER PERRI: That is
15 correct, Councilman.

16 COUNCILMAN DOMB: So it's about
17 5.1 overall?

18 COMMISSIONER PERRI: Correct.

19 COUNCILMAN DOMB: Okay. So I'm
20 correct in saying the cost of these fees
21 are supposed to cover the cost of
22 administering and enforcing these
23 licenses and permits, and do these fees
24 as proposed cover the cost of providing
25 the services or regulating and enforcing

1 3/22/17 - L&I - BILL 170091, ETC.

2 the activity which the license allows?

3 COMMISSIONER PERRI: That's
4 correct.

5 COUNCILMAN DOMB: Do we have
6 any idea of -- you're saying the whole
7 5.1 million covers all of the fees that
8 your department -- this 5.1 million is
9 totally going to the L&I department?

10 COMMISSIONER PERRI: No, that's
11 not correct. In order for us to issue
12 building permits, zoning permits, and
13 otherwise administer code enforcement in
14 the City of Philadelphia, we have a lot
15 of other partners that are part of this
16 process - the Fire Department, the Police
17 Department, the Law Department, the City
18 Planning Commission, Historical
19 Commission, the Art Commission. There's
20 many players that are part of reviewing
21 permit applications and development
22 plans.

23 In addition, what you'll see in
24 the City budget for each department is
25 strictly the payroll cost, and you have

1 3/22/17 - L&I - BILL 170091, ETC.

2 to add on top of that the benefits and
3 pension and other overhead costs that go
4 into supporting an employee on our
5 payroll.

6 So if we were to raise permit
7 fees by, say, \$5 million, the amount of
8 money that you may see in direct L&I
9 additions to our payroll will only be the
10 payroll cost for the individuals being
11 hired by L&I. So all the other
12 departments we consider to be indirect
13 costs that are covered under overhead.

14 COUNCILMAN DOMB: So in
15 general, if it's 5.1 million, how much of
16 that is going to L&I and how much is
17 going to these other departments?

18 COMMISSIONER PERRI: Well, I'd
19 have to take a look at exactly how it's
20 allocated in the City budget for the
21 Department. I didn't bring that with me
22 today. But I would think it would be in
23 the range of about \$2.1, \$2.2 million.

24 COUNCILMAN DOMB: Is going to
25 L&I?

1 3/22/17 - L&I - BILL 170091, ETC.

2 COMMISSIONER PERRI: Would go
3 directly for --

4 COUNCILMAN DOMB: And 3 million
5 is going into the General Fund?

6 COMMISSIONER PERRI: Well, it
7 all goes into the General Fund. It then
8 comes back to -- if we hire an employee,
9 we just don't pay him the hourly rate.
10 So you'll see their salary in L&I's
11 budget, but what you won't see is the
12 cost of their benefits, their pension,
13 the cost of other departments that
14 provide us with office space with
15 utilities, with all of the other support
16 services that goes into having employees
17 on your payroll.

18 COUNCILMAN DOMB: So is 2.1
19 million going to L&I enough resources for
20 L&I to carry out what you need to do?

21 COMMISSIONER PERRI: Well,
22 we're actually very happy with what we're
23 hearing will be added to our budget this
24 year. We had a series of requests, and
25 they've all been honored. Obviously as a

1 3/22/17 - L&I - BILL 170091, ETC.
2 Commissioner, I would love to have a
3 department of a higher -- of a bigger
4 capacity. I mean, there's a lot of
5 things we would love to do, but the
6 reality is that funding isn't unlimited.
7 I think, though, with this budget, the
8 FY18 budget, that we'll be in a really
9 good place probably for the first time
10 in, I would say, at least 20 years.

11 COUNCILMAN DOMB: Okay. So I
12 just want to clarify. Is it your
13 understanding that revenue generated from
14 one City department cannot be used to pay
15 for salaries or needs of another
16 department?

17 COMMISSIONER PERRI: No. I
18 have to disagree with you on that,
19 Councilman. Because it's not L&I that
20 issues a building permit. It's the City
21 of Philadelphia that issues the building
22 permit. So what goes into all the steps
23 in issuing that permit is beyond just
24 L&I's cost. So these costs have to -- we
25 have to pay for more than just an L&I

1 3/22/17 - L&I - BILL 170091, ETC.
2 inspector and an L&I plan examiner,
3 because the development process involves
4 so many other departments, and the
5 support of that building inspector or
6 plan examiner takes resources from Public
7 Property and other departments in City
8 government.

9 COUNCILMAN DOMB: I don't know
10 if you -- you probably weren't there
11 then, but back in 2002, the Philadelphia
12 City Solicitor's opinion on this topic
13 said that the Department of License and
14 Inspection, if it involves increase in
15 certain fees, it had to be specifically
16 for L&I. And when we confirmed this with
17 the City Solicitor's Office, they said
18 that still stands today. So I just want
19 to make sure. I'm all in favor of
20 raising fees. I want to make sure that
21 somebody doesn't sue us and we lose,
22 because we did lose one time. On vacant
23 property we lost. So I just want to make
24 sure we have the back-up, and I think we
25 also need all the cost accounting of

1 3/22/17 - L&I - BILL 170091, ETC.

2 where all this money is coming from and
3 where it's being allocated to in every
4 area.

5 COMMISSIONER PERRI: Okay.

6 We'll provide as much information as we
7 can provide. I have a high degree of
8 confidence that we're in a good place
9 with our fee schedules and what we're
10 charging customers for the services that
11 we provide.

12 COUNCILMAN DOMB: Because I
13 know the Sheriff's Department last year
14 tried to raise their fees and it was shot
15 down because they didn't have that cost
16 analysis justifying their fees. So I
17 just want to make sure that -- I think
18 L&I should get \$5 million. Okay?
19 Because you're public safety. It's very
20 important. I just want to make sure,
21 though, that whatever we do, we're on
22 strong ground; that's all.

23 COMMISSIONER PERRI: Point well
24 taken, Councilman.

25 COUNCILMAN DOMB: Thank you.

1 3/22/17 - L&I - BILL 170091, ETC.

2 Thank you very much.

3 COUNCILWOMAN SANCHEZ: And I
4 think to Councilman Domb's point, again,
5 with performance-based budgeting, I think
6 that the Department of Licenses and
7 Inspections is going to be one of the
8 departments more poised to be able to
9 demonstrate its need. I think
10 calculating what all those services are
11 when in fact you have a building permit
12 that requires Historical Commission, Art
13 Commission and other input, what is
14 really the fee for service, for that
15 service. I think getting to that place
16 is where performance-based budgeting is
17 really going to help us determine that.
18 I don't think we're there, but I think
19 you guys can come up with a framework
20 that really justifies the
21 interdepartmental indirect costs related
22 to the issuance of a permit.

23 I think to his question, I
24 think the closer we get to that number,
25 the better it is for all of us for

1 3/22/17 - L&I - BILL 170091, ETC.
2 accounting purposes, because, again, I
3 think that's where the Department of
4 License and Inspection is going to be
5 able to quickly demonstrate what it
6 brings to the table. So we'll work
7 towards that, and that's why I'm glad
8 that the Department of License and
9 Inspection is one of the first
10 departments participating in
11 performance-based budgeting. To
12 Councilman Domb's point and to the
13 Commissioner, this is year three of an
14 increase in departmental budget, because
15 there is very much a public recognition
16 that if we want the Department to
17 continue to fulfill its mandate and many
18 of the laws that we pass every day -- and
19 I know my Council colleagues always hear
20 me, it's an unfunded mandate if we can't
21 pay for it -- the expectation that L&I
22 really stick to its core mission of
23 public safety.

24 Councilman Squilla.

25 COUNCILMAN SQUILLA: Thank you,

1 3/22/17 - L&I - BILL 170091, ETC.

2 Madam Chair.

3 I want to add one thing too,
4 and I think the cost of where that money
5 goes to is very important, but also
6 understanding that because of the Home
7 Rule Charter, the fees that we charge end
8 up going into the General Fund and then
9 dictated by the Administration initially
10 in the budget approved by Council. So
11 for them to say this is probably how much
12 it would cost to do a permit and the cost
13 of that to say that this money is going
14 to go back into L&I is something that's
15 kind of hard to predict. If you
16 remember, previous administrations cut
17 the budget of L&I. So we cut it
18 drastically, and we saw what happened
19 when we did that. And so now we're just
20 trying to get up to a point where we're
21 making it more efficient by giving it
22 more resources.

23 So, again, it's up to us as
24 Council and the Administration when we're
25 forming the budget through the General

1 3/22/17 - L&I - BILL 170091, ETC.
2 Fund to do that, but to say that all
3 these permit fees will then be added to
4 L&I's bottom line at the end, I don't
5 know how we could say that. I don't know
6 how the Commissioner could say that or
7 how we as Council could say that until
8 each year's budget is designed and
9 devised.

10 So that was just a comment.
11 COUNCILWOMAN SANCHEZ: Thank
12 you.

13 We're aware that this is --
14 we're talking about the revenue side and
15 the appropriation. As you said, the Home
16 Rule Charter is separate. But I think
17 the questions posed are very important
18 and, again, as we work in
19 performance-based budgeting, all of this
20 stuff will begin to be more transparent.

21 Any other questions?

22 I did want to recognize our
23 Deputy Commissioner was standing by. Did
24 you want to add anything today?

25 DEPUTY COMMISSIONER FINK: No,

1 3/22/17 - L&I - BILL 170091, ETC.

2 Madam Chair.

3 COUNCILWOMAN SANCHEZ: Good.

4 So with that, we have two more folks
5 testifying on this. If both of you
6 gentlemen want to stick by there for the
7 next bill in case there's any other
8 questions.

9 I have Paul Steinke and Melissa
10 Bova. And I know we added David Feldman.
11 If the three of you want to come up.
12 Since we put all of the bills together,
13 feel free to speak and identify which
14 bill you're speaking on.

15 I know we have all of these
16 testimonies in our Council packets from
17 the Pennsylvania Restaurant Lodging
18 Association, the Preservation Alliance.

19 (Witnesses approached witness
20 table.)

21 COUNCILMAN SQUILLA: Madam
22 Chair, could I have one more question for
23 the Commissioner before they testify?
24 Would that be okay?

25 COUNCILWOMAN SANCHEZ: And I'm

1 3/22/17 - L&I - BILL 170091, ETC.

2 sorry. Emily. I forgot Emily

3 Bittenbender. I'm sorry, Emily.

4 COUNCILMAN SQUILLA: And,

5 Commissioner, I think you know my opinion

6 on sometimes raising fees. It sometimes

7 is a deterrent instead of an added

8 incentive to gain more dollars, but

9 understanding the need for L&I and

10 understanding the need for additional

11 resources, it's understandable.

12 My concern would be as these

13 contractors and all do pull these permits

14 and get the permits, how do we work with

15 Revenue as far as making sure when they

16 pull these large permits that taxes are

17 being paid and knowing the issues that

18 we've had out on the construction sites

19 where, you know, we have permits being

20 pulled, but yet if you look at the taxes

21 being paid by that company, it's zero?

22 And what can we do to ensure that we are

23 going and making sure that they are

24 paying their employees properly and also

25 the City is also getting their fair share

1 3/22/17 - L&I - BILL 170091, ETC.

2 of that tax when this is happening after
3 they pull the permit?

4 COMMISSIONER PERRI: They're
5 really good points, Councilman.

6 In terms of tax compliance, for
7 the past three years, we've been checking
8 for contractor tax compliance prior to
9 issuance of all our permits. Starting
10 March 6th of this year, we started
11 checking contractor tax compliance prior
12 to license issuance and license renewal.

13 The Revenue Department has
14 reported to us that our checking for tax
15 compliance is now generating \$5 million a
16 year in recovered tax delinquencies. So
17 we've made the effort. We continue to do
18 that effort.

19 Going forward, we will be
20 checking tax compliance of the property
21 owner prior to issuing zoning permits for
22 additions and new construction. We also
23 plan to require attorneys and design
24 professionals who are involved in the
25 development process to register with the

1 3/22/17 - L&I - BILL 170091, ETC.

2 City. Upon registration, we will check
3 for tax compliance.

4 The more inspectors we have on
5 the street, the more we have eyes on the
6 street to look for work that's occurring
7 without permits. So that's all part of
8 it. We don't just want to lean on the
9 good guys to come in and get permits and
10 pay their taxes. We have an effort and
11 are very aware of making sure that we
12 find illegal job sites and contractors
13 that are unlicensed.

14 We've put together an Audits
15 and Investigation Unit that's now holding
16 hearings for contractors that aren't
17 properly licensed or do things in a way
18 that's contrary to code, and we're taking
19 very strict action against these folks.

20 I mean, this is serious
21 business. A contractor that's not
22 licensed or working without a permit,
23 there's a strong suspicion they're doing
24 other things wrong. So we want to know
25 about those contractors, and we intend to

1 3/22/17 - L&I - BILL 170091, ETC.

2 take action.

3 COUNCILMAN SQUILLA: Are there
4 any other ways to see -- when we see on
5 some jobs where you have a contractor
6 pulls a permit, licensed, everything
7 proper, and then there's a subcontractor
8 that they give that work to, and then
9 they sub it out to somebody else who
10 comes in there and we don't -- it's kind
11 of hard to follow that trail. Is there a
12 way to know, though, that if they're 1099
13 or they're employees or if their
14 employees are actually working on the
15 books and how much tax is generated from
16 the initial permit?

17 In other words, say there's a
18 permit for a \$500,000 plumbing job. This
19 contractor pulls that permit, but yet if
20 you look at the tax returns for that
21 person who pulled the permit, there's no
22 taxes paid, there's no wages that were
23 paid from that job. Is there something
24 we could correlate from the permit itself
25 to Revenue to look at if we are

1 3/22/17 - L&I - BILL 170091, ETC.

2 collecting proper taxes on these
3 construction sites?

4 COMMISSIONER PERRI: That's a
5 good question. That is one of the
6 purposes behind putting all the effort
7 that we're putting into the eCLIPSE
8 permit system and database. So that all
9 the departments can share information in
10 a way that's meaningful, that's complete,
11 and that we can do exactly what you're
12 saying.

13 These things can be handled
14 with software. They don't need a lot of
15 hard eyes. Once we know who is on the
16 job, we can require that contractor to
17 constantly update his file as to what
18 subs he has. We can have any customer,
19 anybody from the community can log in,
20 find out on a particular job who the
21 subcontractors are. We can then send
22 that information over to the Revenue
23 Department.

24 So we want to make all those
25 connections. To make those connections,

1 3/22/17 - L&I - BILL 170091, ETC.
2 we need to complete the eCLIPSE project
3 and have that database and system working
4 for us. But that is our intention, to
5 have a system that's fully integrated,
6 that communicates with the other
7 departments, especially Revenue when it
8 comes to tax compliance.

9 COUNCILMAN SQUILLA: Is there a
10 timeline for that?

11 COMMISSIONER PERRI: Yeah. We
12 just finished Phase 2. We're moving into
13 Phase 3. There's four phases of this
14 project. Phase 4 should be completed
15 next year. So we're making progress.
16 It's obviously slower than we want it to
17 be, but we are taking the steps in the
18 right direction. The Administration
19 fortunately has fully funded this
20 project. So we're happy. It's moving in
21 the right direction.

22 COUNCILMAN SQUILLA: Thank you
23 very much.

24 COUNCILWOMAN SANCHEZ: Thank
25 you.

1 3/22/17 - L&I - BILL 170091, ETC.

2 What do you think your capacity
3 for audits are going to be? What are you
4 estimating? How many audits are you
5 going to be able to conduct a year
6 through your audit team?

7 COMMISSIONER PERRI: I think we
8 can do at least 100 audits a year in
9 terms of bringing in contractors and
10 collecting information and bringing
11 sanctions for contractors that aren't
12 doing the right thing. I think about two
13 a week is about our capacity.

14 But we're also going to be
15 doing all kinds of other audits using the
16 database that we have. We can check
17 property owners to make sure that if they
18 stop doing a business, we can require
19 them to update their license status.
20 There's endless possibilities with using
21 a well-done database to do audits on
22 projects.

23 COUNCILWOMAN SANCHEZ:
24 Councilman Domb.

25 COUNCILMAN DOMB: Thank you,

1 3/22/17 - L&I - BILL 170091, ETC.

2 Madam Chair.

3 One other question,
4 Commissioner. Is that \$5 million
5 collected since January 1st?

6 COMMISSIONER PERRI: It's an
7 annual revenue, is what they're telling
8 us. So it wouldn't have been January 1st
9 from this year. It would have been
10 through January to December of '16.

11 COUNCILMAN DOMB: Because we
12 passed a bill back in June -- it was
13 actually my first bill here -- that said
14 that anyone who pulls a permit needs a
15 tax clearance certificate. I want to
16 make sure that's being followed through
17 and that's happening.

18 COMMISSIONER PERRI: Different
19 parts of that are being implemented. You
20 can't -- we weren't able to do all of it
21 at one time, but we are able to do the
22 contractors when they pull the permit,
23 contractors when they get initially
24 licensed and when they get renewed.
25 We're then going to do property owners

1 3/22/17 - L&I - BILL 170091, ETC.
2 for zoning permits. So there's different
3 parts of this that we're fully committed
4 to put in place.

5 COUNCILMAN DOMB: Thank you.
6 Thank you very much.

7 COUNCILWOMAN SANCHEZ: Thank
8 you. Thank you, Commissioner. If you
9 can stand by.

10 Emily, can you join us. I'm
11 going to use my chairmanship and let
12 ladies first. We have two fine gentlemen
13 here who won't mind.

14 You can stay there, Paul.
15 We're going to have the Commissioner
16 stand by.

17 MR. STEINKE: Okay.

18 MS. BITTENBENDER: Good
19 morning, everyone. My name is Emily
20 Bittenbender. I am the Managing Partner
21 at Bittenbender Construction LP and the
22 immediate past Chairwoman of the Board of
23 General Building Contractors Association,
24 the GBCA, which has membership of over
25 250 commercial, industrial, and

1 3/22/17 - L&I - BILL 170091, ETC.
2 institutional general contractors,
3 subcontractors, material suppliers, and
4 construction service firms throughout the
5 Greater Philadelphia region. We would
6 like to thank Councilwoman
7 Quinones-Sanchez and the License and
8 Inspections Committee for allowing us to
9 testify today.

10 At the GBCA, we take great
11 pride in our commitment to safety within
12 our industry. As such, the GBCA supports
13 the work of L&I and its excellent
14 Commissioner and staff. We understand
15 that more revenue is necessary to keep up
16 with the complexity of construction codes
17 and added training and quality control
18 requirements to meet the national
19 accreditation standards. L&I has done an
20 excellent job of implementing a number of
21 recent reforms without a great deal of
22 additional revenue.

23 L&I needs more staff to improve
24 the Department's capabilities to work
25 efficiently with developers and the

1 3/22/17 - L&I - BILL 170091, ETC.
2 construction community. Bill No. 170167
3 is a necessary first step towards
4 providing the revenue needed for those
5 services. However, we are certainly
6 concerned about the increasing cost of
7 construction in Philadelphia. We hope to
8 work with L&I as they implement their
9 fees to supplement the current services
10 to ensure that the fee increases are
11 improving the departmental services.

12 While GBCA does support this
13 bill, we ask that the timing of the fee
14 increases be considered. Construction
15 contracts are already signed for work
16 that's soon to take place, and any
17 increase that goes into effect this year
18 will require contractors to directly bear
19 the cost of these increases. Thus, we
20 are proposing that the Department's
21 implementation of the fee increase for
22 the projects submitted for the
23 application after July 1st, 2017 will be
24 consistent with the PA Uniform
25 Construction in terms of the process for

1 3/22/17 - L&I - BILL 170091, ETC.
2 implementing code changes to give
3 contractors the ability to prepare for
4 the financial implications associated
5 with the increase.

6 We would also like to provide
7 testimony on Bill No. 170091, which
8 focuses on increasing the safety
9 regulations for demolition and
10 specifically changes of the demolition
11 site safety plan.

12 GBCA supports the new changes
13 to the site safety plan, which paves the
14 way towards safer conditions for those
15 not only on the construction site but on
16 the streets below. The regulations that
17 require licensed professional engineers
18 to approve the site safety plan reflects
19 the GBCA's longstanding commitment to
20 safety. We believe that the new
21 requirements for sidewalk and traffic
22 lane closures that are in the fall zones
23 of mechanical building demolitions are
24 sensible and responsible. We are in
25 agreement with eliminating the

1 3/22/17 - L&I - BILL 170091, ETC.
2 requirement to separate demolition
3 applications for small demolition
4 projects. This type of exclusion from
5 the current regulations would allow for a
6 more expedited and seamless development
7 process.

8 In addition, we believe that
9 the new requirements for the special
10 inspections are reasonable, as it allows
11 for less inspections while the building
12 is cut down to 15 to 25 feet tall rather
13 than the previous 10 feet that was
14 allotted.

15 We applaud the City's efforts
16 to find ways to maintain a safe
17 environment for demolition in the City.
18 We believe that our industry is at its
19 best when City officials and industry
20 experts work together to find solutions
21 that ensure safety remains a top priority
22 in every construction site in the City.

23 We believe that this bill helps
24 to align our safety goals with the City's
25 mandate to regulate an environment where

1 3/22/17 - L&I - BILL 170091, ETC.
2 safe demolition occurs without incident.
3 We appreciate the City's effort to review
4 the current regulations and make changes
5 that advance our common goal of
6 maintaining safety standards that keep
7 the public and our employees safe.

8 This concludes my testimony
9 today on both bills. The GBCA supports
10 this legislation, and we thank you for
11 the opportunity to testify and look
12 forward to participating in the
13 conversations on implementing both of
14 them going forward.

15 Thank you. That's the
16 conclusion of my testimony.

17 COUNCILWOMAN SANCHEZ: Thank
18 you.

19 We'll proceed with all the
20 testimony and then any questions from the
21 panel.

22 Do you want to start, Paul?

23 MR. STEINKE: Sure.

24 Good morning, Chairwoman
25 Quinones-Sanchez, Vice Chair Domb,

1 3/22/17 - L&I - BILL 170091, ETC.
2 Councilman Squilla, Councilman Johnson,
3 and Councilman Greenlee. My name is Paul
4 Steinke. I'm the Executive Director of
5 the Preservation Alliance for Greater
6 Philadelphia. We were founded in 1996 as
7 a non-profit, member-supported
8 organization dedicated to promoting the
9 appreciation, protection, and
10 revitalization of Philadelphia's historic
11 buildings, streetscapes, and communities.

12 We are here today in support of
13 the Bills No. 170164, 65, and 66 and 67.
14 The Department of Licenses and
15 Inspections is responsible for some of
16 the City's most important life safety
17 functions. But not only that, they're
18 also responsible for the inspection of
19 historic buildings throughout the City,
20 and these bills will help them obtain
21 badly needed additional resources to
22 fulfill their important responsibilities.

23 As has been said earlier, most
24 of these fees have not been adjusted for
25 inflation for almost a generation. Doing

1 3/22/17 - L&I - BILL 170091, ETC.
2 so now seems to be both a responsible and
3 reasonable course of action and will
4 allow an increase in L&I's budget so that
5 they can better monitor and protect our
6 city's historic built environment and the
7 people who inhabit these spaces.

8 It is our further understanding
9 that revenue generated from these
10 adjusted fees will enable an increase in
11 the resources of the Philadelphia
12 Historical Commission, which is the
13 municipal body that we have most
14 engagement with. Increasing the funding
15 capacity for the Historical Commission
16 has been a longstanding priority of the
17 Preservation Alliance. Philadelphia is
18 this nation's most historic city, but the
19 Historical Commission has been operating
20 at a budget frozen at about \$430,000 for
21 several years, a figure that compares
22 unfavorably to peer cities around the
23 nation. As a result, Commission staff
24 spend almost all of their time, as you
25 can see in the budget notes for next

1 3/22/17 - L&I - BILL 170091, ETC.
2 year's budget, reviewing permit
3 applications for buildings that are
4 already on the local historic register,
5 leaving them little capacity and
6 flexibility to identify other historic
7 resources that deserve protection and
8 preservation. In fact -- and this is
9 important -- fewer than 3 percent of the
10 City's buildings are designated historic
11 citywide, fewer than 3 percent.

12 More to the point, though,
13 historic preservation isn't only about
14 the small percentage of buildings that
15 are currently designated as historic and
16 listed on the Philadelphia Register of
17 Historic Places. The Preservation
18 Alliance is, above all, advocates of
19 Philadelphia's diverse built environment,
20 the buildings, sites, and streetscapes
21 that make this city of neighborhoods a
22 place we are proud to call home. The
23 careful monitoring of our City structures
24 and the proper maintenance of their
25 historic character is vital to the people

1 3/22/17 - L&I - BILL 170091, ETC.

2 who inhabit these spaces and also to the
3 economy of our city.

4 For these reasons, the
5 Preservation Alliance strongly recommends
6 these bills be approved and urges the
7 Committee to vote accordingly. In this
8 moment of tremendous change and
9 tremendous opportunity for our city, we
10 are encouraged by the attention being
11 paid to strengthening protections for our
12 unique and shared built environment and
13 physical heritage.

14 Thank you very much for the
15 opportunity to testify here before you
16 today.

17 COUNCILWOMAN SANCHEZ: Thank
18 you.

19 David.

20 MR. FELDMAN: Good morning,
21 Chairwoman Quinones-Sanchez and members
22 of City Council's Committee on License
23 and Inspection. Thank you for hearing
24 the testimony today in support of Bill
25 No. 170167.

1 3/22/17 - L&I - BILL 170091, ETC.

2 My name is David W. Feldman. I
3 serve as the Executive Director of the
4 Development Workshop. The Development
5 Workshop is a group of developers, real
6 estate attorneys, construction companies,
7 architecture and engineering firms, real
8 estate professionals and economists
9 working together to strengthen the
10 economic health of the City and foster a
11 development environment that can compete
12 successfully on a national scale.

13 And as a quick aside, before I
14 continue with the prepared remarks, I was
15 actually pleasantly surprised this
16 morning as I heard Commissioner Perri's
17 comments to hear that his responses to
18 the Committee's questions actually
19 largely mirror points that we have in our
20 prepared testimony.

21 We applaud Chairwoman
22 Quinones-Sanchez's concern that the
23 Department of License and Inspections be
24 adequately funded to thoroughly and
25 efficiently provide the necessary

1 3/22/17 - L&I - BILL 170091, ETC.
2 services for review and approval of
3 zoning and building applications. We are
4 all familiar with the need for additional
5 plan reviewers and inspectors for new
6 building and renovation applications, for
7 demolitions, and inspections of existing
8 buildings. With flat permit fees and
9 increased operating costs, L&I has
10 understandably struggled to provide the
11 necessary level of professional services
12 our citizens deserve.

13 The Mayor's proposed Fiscal
14 Year '18 budget indicates that these
15 increased fees will provide an additional
16 4.75 million in revenue to the General
17 Fund, which would allow the City to bring
18 L&I's staffing up to adequate level.
19 Furthermore, we strongly urge the Council
20 and the Administration use a portion of
21 this revenue to bring other directly
22 related functions of construction review
23 and approval process up to the
24 appropriate staffing levels.

25 And as an aside, as

1 3/22/17 - L&I - BILL 170091, ETC.
2 Commissioner Perri said, by this we imply
3 other departments that need to be
4 involved in the process of the
5 applications that are made at L&I.

6 The two chief areas where
7 additional staffing are needed are the
8 Historical Commission and the Survey
9 Districts in the Streets Department. The
10 Historical Commission's work is closely
11 tied to projects that L&I reviews and is
12 directly related to the overall services
13 the City provides those individuals who
14 will be required to pay the increased
15 fees. Many have called for increasing
16 the Historical Commission budget by
17 approximately \$400,000, which equates to
18 less than 10 percent of the estimated
19 revenue that this ordinance would
20 generate.

21 Another area that causes delays
22 in project development is within the
23 City's Survey Districts'
24 responsibilities. The number of Survey
25 Districts has effectively been cut in

1 3/22/17 - L&I - BILL 170091, ETC.
2 half with a corresponding reduction in
3 certified professional staff. This has
4 caused a serious choke point, as projects
5 are placed on hold as City survey reviews
6 go through an ever-slowng process.
7 Additional funding is, therefore, needed
8 to properly train, certify, and hire
9 professionals to remove this choke point
10 that is part of the L&I review and, once
11 building permits are issued, part of the
12 process that needs to happen before
13 construction can start; for instance,
14 with setting building elevations and
15 street elevations.

16 A third department which has a
17 much broader role in the development
18 process is the City Planning Commission.
19 While understaffed and resourced as
20 compared to our peer cities, the City
21 Planning staff should be commended for
22 their extreme dedication by which they
23 approach and complete their heavy
24 workload. Their need for additional
25 staff is less an issue on a

1 3/22/17 - L&I - BILL 170091, ETC.
2 project-by-project basis but on a broader
3 level of remapping the City to match the
4 2012 Zoning Code and with updates to the
5 code itself.

6 In conclusion, the Development
7 Workshop supports the Councilwoman's
8 thoughtful and thorough review of L&I
9 fees, especially in relation to funding
10 needed to bring City services related to
11 these fees back up to adequate staffing
12 levels and turnaround times on
13 applications. It's our hope that this
14 thoughtful and thorough review will
15 extend to the full range, as the
16 Commissioner said, across all departments
17 of related services that interact and
18 provide required reviews in the process
19 of building projects citywide as well.

20 We thank you for your testimony
21 on this bill today. I'm happy to answer
22 any questions the Committee may have.

23 COUNCILWOMAN SANCHEZ: Thank
24 you.

25 The Chair recognizes Councilman

1 3/22/17 - L&I - BILL 170091, ETC.

2 Domb.

3 COUNCILMAN DOMB: Thank you,
4 Madam Chairwoman.

5 And thank you for your
6 testimony. I'm not sure this is -- who
7 can answer this question, but I'll just
8 throw it out there.

9 There were several statements
10 made in the briefing of this bill, that
11 we were told that \$450,000 of this money
12 generated would go to the Historical
13 Commission, and we were told it's either
14 for two positions or four positions, and
15 I'm just not sure, and I was wondering if
16 there's any kind of a budget that shows
17 what this money will be used for. Is
18 this enough money? Do we need more? Do
19 we need less? Do we have any information
20 or any kind of cost accounting that shows
21 where this money is being spent and how
22 it's being spent?

23 (Witness approached witness
24 table.)

25 COUNCILWOMAN SANCHEZ: Good

1 3/22/17 - L&I - BILL 170091, ETC.

2 morning. Happy birthday again. You left
3 yesterday before I could get you.

4 MS. FADULLON: I'm Anne
5 Fadullon, Director of Planning and
6 Development.

7 I'm here so often. Can you get
8 me a desk?

9 COUNCILWOMAN SANCHEZ: Pick
10 one.

11 MS. FADULLON: Any one?

12 So before I start my testimony,
13 just one other thing. I have to say as a
14 resident of Philadelphia, I sleep better
15 at night knowing that Dave Perri is the
16 Commissioner of L&I.

17 (Applause.)

18 MS. FADULLON: So to answer
19 Councilman Domb's question, we did
20 estimate that to cover the work that the
21 Historic Commission does reviewing
22 building permit applications, that's --
23 when the Historic Commission review comes
24 up is in the course of building permit
25 review, that it costs us around a little

1 3/22/17 - L&I - BILL 170091, ETC.
2 over \$400,000 to do that work. We
3 dedicate -- right now we have five
4 Historic Commission staff people, one of
5 whom is the Executive Director, one of
6 whom is the receptionist. So we have
7 three people dedicated to doing that work
8 right now. We do have an additional
9 Historic Commission staff person, but
10 they are paid out of Community
11 Development Block Grant dollars and they
12 exclusively do the historic reviews
13 required for projects funded with Block
14 Grant.

15 In the budget, we did receive
16 funding for additional two staff people.
17 So the Historic Commission's budget has
18 increased to, I want to say, around
19 \$650,000.

20 COUNCILWOMAN SANCHEZ: Proposed
21 to increase. We haven't --

22 MS. FADULLON: Say that again.

23 COUNCILWOMAN SANCHEZ: Proposed
24 to increase.

25 MS. FADULLON: Excuse me.

1 3/22/17 - L&I - BILL 170091, ETC.

2 Thank you. Thank you for correcting me.

3 Feel free to jump in and make sure I'm on
4 the right track any time.

5 What that does is provide us
6 with an additional two staff people. We
7 hope then that we will be able to have
8 staff dedicated to doing permit review,
9 but then also some staff that are able to
10 review nominations that come in for
11 historic buildings and then also
12 proactively go out and identify key
13 strategic buildings in areas that we
14 believe need protection.

15 While we had requested some
16 additional staff dollars, the 450 is
17 more -- we get -- the 600-and-some that's
18 proposed for our budget is more than the
19 450 that this fee will raise. So we are
20 still getting, you know, if you will,
21 subsidized in some way, shape or form by
22 the General Fund.

23 COUNCILMAN DOMB: So in the
24 proposed 450, are you hiring two more
25 people for that?

1 3/22/17 - L&I - BILL 170091, ETC.

2 MS. FADULLON: Yes. So, again,
3 our budget went up around 250 -- 225 to
4 250. But even if we got the 450, our
5 budget is over and above 450. So, you
6 know, we're getting two staff people for
7 that. It's not exactly clear we got an
8 additional 450, because we were already
9 getting 400 that was not covered by any
10 fees.

11 COUNCILMAN DOMB: I'm a little
12 confused. The current budget is 430,
13 correct?

14 MS. FADULLON: Excuse me?

15 COUNCILMAN DOMB: Is the
16 current budget 430?

17 MS. FADULLON: Right. The
18 current budget is 430. So we got
19 another, I want to say -- I can't
20 remember off the top of my head if it's
21 another 200 or -- around 200 that would
22 cover an additional two staff people.

23 COUNCILMAN DOMB: But the
24 request here is like 400 to 450. So it
25 would become 880.

1 3/22/17 - L&I - BILL 170091, ETC.

2 MS. FADULLON: We requested
3 four staff people. We got two staff
4 people, but that's because the 450 --
5 even with the 450, we'd still need to
6 subsidize another couple hundred thousand
7 to cover these additional two staff
8 people.

9 COUNCILMAN DOMB: So just to
10 make sure I'm sure, you're adding 450 to
11 the budget and you're hiring two more
12 people?

13 MS. FADULLON: We have a
14 current budget of around 450. We're
15 getting an additional \$200,000 into the
16 budget that will allow us to hire an
17 additional two people.

18 COUNCILMAN DOMB: But the
19 request -- we currently give 430 and the
20 request here is for 450. That's 880.

21 MS. FADULLON: We requested an
22 additional 450 over and above what the
23 current 400 that we have in the Fiscal
24 Year '17 budget, and in the proposed
25 Fiscal Year '18 budget, the funding level

1 3/22/17 - L&I - BILL 170091, ETC.

2 is around 600 to 650.

3 COUNCILMAN DOMB: So I would
4 ask -- I don't know who can give it to
5 me, but I'd like to see a detailed
6 accounting of how this is going to work,
7 because I'm not clear. Because I'm
8 seeing 430, and 450 is being requested,
9 which is 880, and I'm hearing 650 and I'm
10 hearing two more people. That doesn't
11 make sense to me.

12 MS. FADULLON: Okay. We can
13 provide that.

14 COUNCILMAN DOMB: Okay. Thank
15 you. Thanks very much.

16 COUNCILWOMAN SANCHEZ: Thank
17 you.

18 Any additional questions from
19 the panel?

20 Councilman Domb [sic].

21 COUNCILMAN SQUILLA: Squilla.

22 My question is -- and one of
23 the questions Councilman Domb had asked,
24 is that enough money. Knowing that what
25 the Historic Commission is doing and

1 3/22/17 - L&I - BILL 170091, ETC.
2 trying to be proactive as we're trying to
3 insist on, it's very difficult to get the
4 numbers if we have people out there
5 really looking at the historic fabric of
6 our city, how do we maintain that and how
7 do we keep that alive. I think the
8 resources would eventually need to be
9 added. So we have to come up with maybe
10 even public-private partnerships or ways
11 to come up to find additional resources.

12 It's always mentioned, being
13 the first World Heritage City, how
14 important it is to now maintain the
15 historic fabric of our city. I mean, I
16 know we as Council are trying to do our
17 part a little bit, but I think there may
18 be other ways to look at not only what we
19 could do resource-wise and maybe best
20 practices throughout the country and how
21 do we get additional resources to our
22 historic district, and even the Planning
23 Commission, for that matter, to find ways
24 to actually go out there and be proactive
25 and look at these sites so that we could

1 3/22/17 - L&I - BILL 170091, ETC.

2 not be behind the eight ball after
3 something is already done and permitted
4 and everything and then try to fight
5 something.

6 MS. FADULLON: Right. And we
7 are doing exactly that. We have been in
8 consultation with some potential
9 foundation funders and some other -- and
10 we're researching what other cities are
11 doing as far as their preservation
12 activities and figuring out how we can
13 leverage whatever we have into something
14 more, because we realize we would like to
15 be much more proactive than we are on
16 these issues.

17 COUNCILMAN SQUILLA: Thank you.

18 COUNCILWOMAN SANCHEZ: Thank
19 you.

20 Any other questions?

21 (No response.)

22 COUNCILWOMAN SANCHEZ: Having
23 none, this concludes the public meeting
24 of the Committee of License and
25 Inspection -- the public hearing. We

1 3/22/17 - L&I - BILL 170091, ETC.

2 will go now into our public meeting.

3 If you can give us two minutes,
4 we will do the final vote.

5 (Pause.)

6 COUNCILWOMAN SANCHEZ: Before
7 we take the final note, I'm going to
8 recognize Councilman Domb, who wants to
9 put his requests on the record. There
10 were two items that were requested, and
11 he can add to this. According to my
12 records, it was the cost analysis of all
13 of the fee increases and the cost of the
14 fee services for the -- all the fee
15 increases, particularly the permit and --
16 I'll let you summarize that.

17 Councilman Domb.

18 COUNCILMAN DOMB: Thank you,
19 Madam Chair.

20 I just want to make sure that
21 whatever we're -- I'm okay with raising
22 the fees. I want to make sure I see
23 where the money is going, though, this
24 5.1 million. So I'm going to vote in the
25 affirmative on this, subject to me seeing

1 3/22/17 - L&I - BILL 170091, ETC.

2 where the money is going. I just want to
3 make sure I understand where the money is
4 going.

5 Thank you.

6 COUNCILWOMAN SANCHEZ: Thank
7 you.

8 So we will try to get that --
9 so our request is if we could get it
10 before a final vote, at least a framework
11 of that, so that the Councilman's
12 questions could be answered.

13 Again, the Chair will now
14 recognize Councilman Greenlee for the
15 motion on the amendments to Bill 170165
16 and 170167.

17 COUNCILMAN GREENLEE: Thank
18 you, Madam Chair. I move that the
19 amendments to Bill Nos. 170165 and 170167
20 be approved.

21 (Duly seconded.)

22 COUNCILWOMAN SANCHEZ: All in
23 favor?

24 (Aye.)

25 COUNCILWOMAN SANCHEZ: Any

Committee on Licenses and Inspections
March 22, 2017

Page 65

1 3/22/17 - L&I - BILL 170091, ETC.

2 opposition?

3 (No response.)

4 COUNCILWOMAN SANCHEZ: Being

5 none, Bill 170165, 170167 is amended.

6 A motion on all of the bills.

7 COUNCILMAN GREENLEE: Thank

8 you, Madam Chair. I move the following

9 bills be reported out of this Committee

10 with a favorable recommendation and that

11 the rules of Council be suspended to

12 allow for first reading at our next

13 session of Council: Bill Nos. 170091,

14 170164, 170165 as amended, 170166, and

15 170167 as amended.

16 COUNCILWOMAN SANCHEZ: Can I

17 get a second?

18 (Duly seconded.)

19 COUNCILWOMAN SANCHEZ: All

20 those in favor?

21 (Aye.)

22 COUNCILWOMAN SANCHEZ: Any

23 oppositions?

24 (No response.)

25 COUNCILWOMAN SANCHEZ: Seeing

Committee on Licenses and Inspections
March 22, 2017

Page 66

1 3/22/17 - L&I - BILL 170091, ETC.
2 none, Council thereby moves out of
3 Committee 170091, 170164, 170165 as
4 amended, 170166, 170167 as amended with a
5 favorable recommendation and,
6 furthermore, that the rules of Council be
7 suspended to permit first reading at our
8 next public session.

9 Thank you very much, everyone.
10 (Committee on Licenses and
11 Inspections concluded at 11:20 a.m.)

12 - - -

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

CERTIFICATE

I HEREBY CERTIFY that the
proceedings, evidence and objections are
contained fully and accurately in the
stenographic notes taken by me upon the
foregoing matter, and that this is a true and
correct transcript of same.

MICHELE L. MURPHY
RPR-Notary Public

(The foregoing certification of this
transcript does not apply to any reproduction
of the same by any means, unless under the
direct control and/or supervision of the
certifying reporter.)

Committee on Licenses and Inspections
March 22, 2017

Page 1

A							
a.m 1:7 66:11	adequate 50:18 53:11	allow 43:5	41:23	authorize 7:14	24:1 25:1	21:21 50:17	13:16 33:21
ability 13:14	adequately 49:24	46:4 50:17	applications 20:21 43:3	auto 11:24	26:1 27:1	50:21 53:10	37:18
14:19 42:3	adjoining 4:4	59:16 65:12	47:3 50:3,6	available 16:21	28:1 29:1	bringing 37:9	Businesses 7:3
able 18:4	adjust 15:11	allowing 4:20	51:5 53:13	aware 29:13	30:1,7,14	37:10	
26:8 27:5	adjusted 16:6	40:8	55:22	Aye 64:24	31:1 32:1	brings 27:6	
37:5 38:20	45:24 46:10	allows 19:4	apply 67:21	65:21	33:1 34:1	broader 52:17 53:2	C
38:21 57:7	adjusting 10:7 15:25	20:2 43:10	appreciate 44:3		35:1 36:1	budget 20:24	calculating 26:10
57:9	Adjustment 12:12	alteration 12:22 13:3	appreciation 45:9	B 2:17	37:1 38:1	21:20 22:11	call 47:22
accounting 24:25 27:2	adjustments 9:10 11:6	amend 3:13	approach 52:23	back 6:7 22:8	38:12,13	22:23 23:7	called 51:15
54:20 60:6	15:16	9:8	approached 2:25 30:19	24:11 28:14	39:1 40:1	23:8 27:14	capabilities 40:24
accreditation 9:24 40:19	adjusts 4:18	amended 3:12 13:5	54:23	38:12 53:11	41:1,2,13	28:10,17,25	capacity 23:4
accurately 67:5	administer 20:13	65:5,14,15	appropriate 50:24	back-up 17:25 24:24	42:1,7 43:1	29:8 46:4	careful 47:23
acknowledge 8:21	administeri... 19:22	66:4,4	appropriati... 29:15	badly 45:21	43:23 44:1	46:20,25	carried 4:23
action 33:19	Administra... 28:9,24	amending 2:12,15	approval 50:2,23	based 10:7	45:1 46:1	47:2 50:14	carry 4:2
activities 6:15	36:18 50:20	6:13,24	approve 42:18	18:18	47:1 48:1	51:16 54:16	22:20
activity 19:3	administrat... 28:16	7:18 8:2	approved 4:15 28:10	basis 53:2	48:24 49:1	56:15,17	case 18:16
20:2	administrat... 2:16 3:14	amendments 64:15,19	48:6 64:20	bear 41:18	50:1 51:1	57:18 58:3	30:7
add 2:18 21:2	8:3 11:21	amends 11:8	approximat... 10:10,15	believe 42:20	52:1 53:1	58:5,12,16	Category 18:22,24
28:3 29:24	13:7	11:10,18,20	10:10,15	43:8,18,23	53:21 54:1	58:18 59:11	caused 52:4
63:11	advance 44:5	amount 13:9	15:17	57:14	54:10 55:1	59:14,16,24	causes 51:21
added 9:22	Advisory 4:13 9:14	21:7	architecture 49:7	believes 3:20	56:1 57:1	59:25	certain 2:18
22:23 29:3	14:2	amusement 4:15 28:10	area 25:4	beneficial 13:15	60:1 61:1	budgeting 14:14 26:5	2:21 3:15
30:10 31:7	advocates 47:18	7:7 11:17	51:21	benefits 21:2	62:1 63:1	26:16 27:11	6:16,17
40:17 61:9	affirmative 63:25	7:12	areas 51:6	best 43:19	64:1,15,19	29:19	7:15,21,24
adding 8:6	agencies 12:3	analysis 3:9	57:13	61:19	65:1,5,13		8:10 9:11
59:10	agency 6:8	25:16 63:12	Art 20:19	better 26:25	66:1	build 12:18	18:9 24:15
addition 13:13 18:12	agreement 42:25	and/or 67:23	26:12	46:5 55:14	60:1 61:1	12:24 18:12	certainly 41:5
20:23 43:8	air 7:23	Anne 55:4	aside 49:13	beyond 23:23	62:1 63:1	2:18 3:14	certificate 38:15 67:2
additional 15:8,10,14	alarm 11:25	annual 38:7	50:25	bigger 23:3	64:1,15,19	3:19 4:20	certificates 8:8 12:6
15:15 31:10	align 43:24	answer 5:17	asked 60:23	bill 2:10,11	65:1,5,13	4:25 8:4	certification 67:20
40:22 45:21	alive 61:7	answered 55:18	associated 42:4	3:1,11,17		10:14,23	certified 52:3
50:4,15	ALLAN 1:10	53:21 54:7	Association 30:18 39:23	3:22 4:1,5	bills 1:14 6:20	12:7,13	certify 52:8
51:7 52:7	Alliance 30:18 45:5	55:18	attention 48:10	4:14,18 5:1	10:6 11:7	20:12 23:20	67:3
52:24 56:8	46:17 47:18	answered 64:12	attorneys 32:23 49:6	5:4,12,17	13:6 14:5	23:21 24:5	certifying 67:24
57:16 58:8	48:5	anybody 35:19	audit 37:6	6:1,2,11,12	30:12 44:9	26:11 39:23	Chair 1:10
58:22 59:7	allocated 21:20 25:3	apparatus 7:23	audits 33:14	7:25 8:1 9:1	45:13,20	42:23 43:11	28:2 30:2
59:15,17,22	allotted 43:14	appeals 8:8	37:3,4,8,15	9:6 10:1	48:6 65:6,9	50:3,6	30:22 38:2
60:18 61:11		12:6,11	37:21	11:1,7,9,17		52:11,14	44:25 53:25
61:21		43:15 49:21		11:20 12:1	birthday 55:2	53:19 55:22	63:19 64:13
additions 21:9 32:22		Applause 55:17		12:4,7 13:1	bit 61:17	55:24	64:18 65:8
address 4:2		applicants 12:18,23		14:1 15:1	Bittenbender 31:3 39:18		Chairman 2:6
adds 3:22		application		16:1 17:1	39:20,21	buildings 2:20 3:16	chairmansh... 39:11
				18:1 19:1	Block 56:11	5:14 12:19	Chairwoman
				20:1 21:1	56:13	12:25 45:11	
				22:1 23:1	Board 12:12	45:19 47:3	
					12:12 39:22	47:10,14,20	
					body 46:13	50:8 57:11	
					boiler 11:19	57:13	
					Boilers 7:19	built 46:6	
					books 34:15	47:19 48:12	
					bottom 29:4	business	
					Bova 30:10		
					boxes 7:11		
					11:12		
					briefing 54:10		
					bring 14:25		

Committee on Licenses and Inspections
March 22, 2017

Page 2

3:6 8:25 17:16 39:22 44:24 48:21 49:21 54:4 change 12:14 48:8 changed 10:9 changes 3:18 8:9 42:2,10 42:12 44:4 Chapter 6:13 6:25 7:4,6,7 7:18 character 47:25 charge 18:18 18:23,25 28:7 charged 9:15 charges 9:18 charging 25:10 Charter 28:7 29:16 check 33:2 37:16 checking 32:7 32:11,14,20 chief 51:6 choke 52:4,9 cities 46:22 52:20 62:10 citizens 50:12 city 1:2,6 9:13 14:2 16:18 18:7 18:17,22,25 20:14,17,24 21:20 23:14 23:20 24:7 24:12,17 31:25 33:2 43:17,19,22 45:19 46:18 47:21,23 48:3,9,22 49:10 50:17 51:13 52:5 52:18,20 53:3,10 61:6,13,15 city's 43:15 43:24 44:3	45:16 46:6 47:10 51:23 citywide 47:11 53:19 clarify 23:12 Clarke 6:3 clear 58:7 60:7 clearance 38:15 Clerk 2:9,11 6:10,12,23 close 4:9 closed 5:7 closely 51:10 closer 26:24 closures 42:22 code 2:13,15 2:16,18 3:15 6:14 6:25 7:19 8:3,4,5 9:9 11:6,21 20:13 33:18 42:2 53:4,5 codes 9:22 40:16 colleagues 27:19 collected 38:5 collecting 35:2 37:10 come 2:4 26:19 30:11 33:9 57:10 61:9,11 comes 22:8 34:10 36:8 55:23 coming 25:2 commended 52:21 comment 29:10 comments 49:17 commercial 6:14 12:24 39:25 Commission 4:14 9:15 10:21 14:2	20:18,19,19 26:12,13 46:12,15,19 46:23 51:8 51:16 52:18 54:13 55:21 55:23 56:4 56:9 60:25 61:23 Commissio... 51:10 56:17 Commissio... 6:20 8:15 8:23,24 9:4 14:8,15,22 15:23 16:23 17:9 18:5 18:13,19 19:5,14,18 20:3,10 21:18 22:2 22:6,21 23:2,17 25:5,23 27:13 29:6 29:23,25 30:23 31:5 32:4 35:4 36:11 37:7 38:4,6,18 39:8,15 40:14 49:16 51:2 53:16 55:16 commitment 40:11 42:19 committed 39:3 Committee 1:3 2:3 3:7 5:20 8:17 8:17 9:2 17:13 40:8 48:7,22 53:22 62:24 65:9 66:3 66:10 Committee's 49:18 common 44:5 communica... 36:6 communities	45:11 community 35:19 41:2 56:10 companies 11:25 49:6 company 31:21 compared 16:6 52:20 compares 46:21 compete 49:11 complete 35:10 36:2 52:23 completed 36:14 complexity 9:21 40:16 compliance 32:6,8,11 32:15,20 33:3 36:8 complicated 5:10 concern 17:24 31:12 49:22 concerned 41:6 concluded 66:11 concludes 44:8 62:23 conclusion 44:16 53:6 conditions 2:21 6:18 7:16,24 8:10 42:14 conduct 37:5 conducted 9:18 conducting 7:12 confidence 25:8 confirmed 24:16 confused 58:12	connections 35:25,25 consider 21:12 considered 41:14 consistent 41:24 constantly 35:17 constrained 18:17,20 construction 2:14 5:15 8:5 9:22 12:5,20 13:2 31:18 32:22 35:3 39:21 40:4 40:16 41:2 41:7,14,25 42:15 43:22 49:6 50:22 52:13 consultation 62:8 contained 11:7 67:5 continue 10:21 27:17 32:17 49:14 continuous 5:2 contractor 32:8,11 33:21 34:5 34:19 35:16 contractors 12:2 31:13 33:12,16,25 37:9,11 38:22,23 39:23 40:2 41:18 42:3 contracts 41:15 contrary 33:18 control 9:23 40:17 67:23 conversations 44:13 copy 18:10	core 27:22 correct 14:14 14:16 18:6 18:14,16 19:6,15,18 19:20 20:4 20:11 58:13 67:8 correcting 57:2 correlate 34:24 correspondi... 52:2 cost 6:6 16:17 18:8,23 19:2,20,21 19:24 20:25 21:10 22:12 22:13 23:24 24:25 25:15 28:4,12,12 41:6,19 54:20 63:12 63:13 costs 16:14 18:18 21:3 21:13 23:24 26:21 50:9 55:25 Council 1:2 6:2 9:13 14:3 17:4 27:19 28:10 28:24 29:7 30:16 50:19 61:16 65:11 65:13 66:2 66:6 Council's 48:22 Councilman 1:10,11,11 1:12 2:7,8 14:8 17:12 17:14,15 18:15,21 19:7,15,16 19:19 20:5 21:14,24 22:4,18 23:11,19 24:9 25:12	25:24,25 26:4 27:12 27:24,25 30:21 31:4 32:5 34:3 36:9,22 37:24,25 38:11 39:5 45:2,2,3 53:25 54:3 55:19 57:23 58:11,15,23 59:9,18 60:3,14,20 60:21,23 62:17 63:8 63:17,18 64:14,17 65:7 Councilma... 64:11 Councilwo... 1:10 2:2,22 3:3 5:19,22 6:19 8:11 14:7,17 15:18 16:20 16:25 17:10 26:3 29:11 30:3,25 36:24 37:23 39:7 40:6 44:17 48:17 53:23 54:25 55:9 56:20 56:23 60:16 62:18,22 63:6 64:6 64:22,25 65:4,16,19 65:22,25 Councilwo... 53:7 country 61:20 couple 59:6 course 46:3 55:24 cover 19:21 19:24 55:20 58:22 59:7 covered 21:13 58:9	covering 18:8 covers 20:7 create 13:19 critical 13:23 curb 11:15 current 41:9 43:5 44:4 58:12,16,18 59:14,23 currently 10:5 47:15 59:19 customer 35:18 customers 25:10 cut 28:16,17 43:12 51:25 D D 1:10 database 35:8 36:3 37:16,21 date 9:25 Dave 55:15 David 9:3 30:10 48:19 49:2 day 27:18 daycare 12:15 deal 40:21 December 38:10 dedicate 56:3 dedicated 45:8 56:7 57:8 dedication 52:22 degree 25:7 delays 51:21 delete 7:22 delinquencies 32:16 delivery 13:24 demolished 4:21 demolition 2:19 3:16 3:21 4:3,11 5:6,13 42:9
--	--	---	---	--	---	---	---

Committee on Licenses and Inspections
March 22, 2017

Page 3

43:3,17 44:2 demolitions 3:19,25 4:16,22,23 5:9 42:23 50:7 demonstrate 26:9 27:5 department 3:10,19 9:4 9:12,17 13:7,14,22 14:11 15:2 17:20 20:8 20:9,16,17 20:17,24 21:21 23:3 23:14,16 24:13 25:13 26:6 27:3,8 27:16 32:13 35:23 45:14 49:23 51:9 52:16 Departmen... 40:24 41:20 departmental 27:14 41:11 departments 10:20 14:12 21:12,17 22:13 24:4 24:7 26:8 27:10 35:9 36:7 51:3 53:16 depending 15:3 Deputy 29:23 29:25 deserve 47:7 50:12 design 32:23 designated 47:10,15 designed 29:8 desk 55:8 despite 9:21 detailed 17:25 60:5 determine 26:17	determines 5:7 deterrent 31:7 developers 40:25 49:5 development 10:22 13:15 20:21 24:3 32:25 43:6 49:4,4,11 51:22 52:17 53:6 55:6 56:11 devised 29:9 dictated 28:9 different 16:2 38:18 39:2 difficult 61:3 direct 21:8 67:23 direction 8:19 36:18,21 directly 22:3 41:18 50:21 51:12 Director 3:9 45:4 49:3 55:5 56:5 disagree 23:18 discounts 13:17 distribution 7:13 distributor 11:14 district 61:22 Districts 51:9 51:25 Districts' 51:23 diverse 47:19 doing 33:23 37:12,15,18 45:25 56:7 57:8 60:25 62:7,11 dollars 31:8 56:11 57:16 Domb 1:10 2:6 14:9 17:14,15	18:15,21 19:7,16,19 20:5 21:14 21:24 22:4 22:18 23:11 24:9 25:12 25:25 37:24 37:25 38:11 39:5 44:25 54:2,3 57:23 58:11 58:15,23 59:9,18 60:3,14,20 60:23 63:8 63:17,18 Domb's 26:4 27:12 55:19 drastically 28:18 drive 14:24 15:7,13 Duly 64:21 65:18 E earlier 45:23 early 10:3 eCLIPSE 35:7 36:2 economic 49:10 economists 49:8 economy 48:3 effect 41:17 effectively 51:25 efficiencies 17:7 efficient 17:20,22 28:21 efficiently 40:25 49:25 effort 32:17 32:18 33:10 35:6 44:3 efforts 43:15 eight 4:9 62:2 either 18:8,16 54:13 electrical 12:2,9	elevations 52:14,15 eliminates 5:12 eliminating 42:25 Emily 31:2,2 31:3 39:10 39:19 employee 21:4 22:8 employees 15:8 22:16 31:24 34:13 34:14 44:7 enable 46:10 enacted 3:13 9:8 encouraged 48:10 endless 37:20 enforcement 20:13 enforcing 19:3,22,25 engagement 46:14 engineer 4:16 5:7 11:19 engineering 16:10 49:7 engineers 42:17 enhance 9:16 ensure 3:20 13:11 31:22 41:10 43:21 entitled 2:13 6:14 7:2,3,5 7:6,7,19 environment 43:17,25 46:6 47:19 48:12 49:11 envision 14:23 equates 51:17 equipment 4:24 especially 36:7 53:9 established 2:5	establishme... 7:10 estate 49:6,8 estimate 55:20 estimated 51:18 estimating 37:4 eventually 61:8 ever-slowing 52:6 evidence 67:4 exactly 21:19 35:11 58:7 62:7 examiner 24:2,6 examiners 15:2 example 18:9 18:11 examples 12:16 exceed 13:10 excellent 40:13,20 exclusion 43:4 exclusively 56:12 Excuse 56:25 58:14 Executive 45:4 49:3 56:5 existing 12:14 50:7 expectation 27:21 expedited 43:6 expenses 15:10,22 experts 43:20 extend 53:15 extreme 52:22 eyes 33:5 35:15 F fabric 61:5,15	facilitate 13:21 fact 26:11 47:8 Fadullon 55:4,5,11 55:18 56:22 56:25 58:2 58:14,17 59:2,13,21 60:12 62:6 fair 31:25 fall 5:6 42:22 familiar 50:4 family 12:15 far 31:15 62:11 favor 17:19 24:19 64:23 65:20 favorable 65:10 66:5 fee 10:10,13 10:14,17 11:9,10,12 11:13,15,17 11:18,21 12:5 13:13 13:16 14:20 15:17 18:6 19:10,12 25:9 26:14 41:10,13,21 57:19 63:13 63:14,14 feel 30:13 57:3 fees 6:17 7:9 7:14,22 8:7 9:10,18,20 9:25 10:4,7 10:9 12:8,8 12:9,11 13:8 15:11 15:20,21,25 15:25 16:7 16:10,17 17:23 18:22 19:20,23 20:7 21:7 24:15,20 25:14,16 28:7 29:3	31:6 41:9 45:24 46:10 50:8,15 51:15 53:9 53:11 58:10 63:22 feet 4:9,21,22 43:12,13 Feldman 30:10 48:20 49:2 fewer 47:9,11 fight 62:4 figure 16:11 46:21 figuring 62:12 file 15:19 35:17 final 17:3 63:4,7 64:10 Finally 5:12 financial 42:4 find 33:12 35:20 43:16 43:20 61:11 61:23 fine 39:12 finished 36:12 FINK 29:25 fire 11:24,25 20:16 firm 16:10 firms 40:4 49:7 first 2:10 3:22 14:12 17:19 23:9 27:9 38:13 39:12 41:3 61:13 65:12 66:7 Fiscal 50:13 59:23,25 five 56:3 flat 50:8 flexibility 13:8,11 47:6 focuses 42:8 folks 30:4 33:19	follow 34:11 followed 38:16 following 65:8 food 7:2,10 11:11 foregoing 67:7,20 foresee 14:18 forgot 31:2 form 57:21 format 17:5 forming 28:25 fortunately 36:19 forward 14:18 32:19 44:12,14 foster 49:10 foundation 62:9 founded 45:6 four 11:7 36:13 54:14 59:3 Fourth 5:4 framework 26:19 64:10 free 30:13 57:3 frozen 46:20 Fuel 7:20 fulfill 27:17 45:22 full 53:15 fully 36:5,19 39:3 67:5 functions 45:17 50:22 Fund 22:5,7 28:8 29:2 50:17 57:22 funded 36:19 49:24 56:13 funders 62:9 funding 23:6 46:14 52:7 53:9 56:16 59:25 furniture 4:8 further 46:8
---	--	--	---	--	--	---	---

Committee on Licenses and Inspections
March 22, 2017

Page 4

furthermore 50:19 66:6	26:7,17 27:4 28:8	28:15 34:11 35:15	12:16 honor 11:12	incentivize 13:15	10:19 13:10 16:4 45:25	Investigatio... 8:16	key 57:12
future 13:9	28:13 31:23	hazardous 11:23	honored 22:25	incident 6:5	information 4:6 25:6	investments 13:23	kind 28:15
FY18 23:8	32:19 37:3	head 58:20	hope 41:7	include 4:6	35:9,22	involved 32:24 51:4	34:10 54:16
G	37:5,14	health 49:10	53:13 57:7	13:6	37:10 54:19	involves 24:3	54:20
gain 31:8	38:25 39:11	hear 8:19	hopefully 18:3	includes 12:4	inhabit 46:7	24:14	kinds 37:15
GBCA 39:24	39:15 44:14	heard 49:16	hourly 16:11	including 6:25 7:9	48:2	issuance 9:19	know 14:8
40:10,12	60:6 63:7	hearing 22:23	22:9	10:20	initial 34:16	26:22 32:9	24:9 25:13
41:12 42:12	63:23,24	48:23 60:9	house 18:12	increase 10:13,18,23	initially 28:9	32:12	27:19 29:5
44:9	64:2,4	60:10 62:25	hundred 59:6	11:8,10,11	38:23	issue 20:11	29:5 30:10
GBCA's	8:25 13:16	hearings 33:16	I	11:13,15,16	initiatives 13:22	52:25	30:15 31:5
42:19	17:17 23:9	Heat 7:20	idea 20:6	11:18,21	input 26:13	issued 9:11	31:19 33:24
general 21:15	25:8 30:3	heating 7:23	identify 30:13	12:7,13,17	inside 4:24	52:11	34:12 35:15
22:5,7 28:8	32:5 33:9	heavy 52:23	47:6 57:12	12:23 13:8	insist 61:3	issues 5:24	57:20 58:6
28:25 39:23	35:5 39:18	height 4:9,21	illegal 33:12	14:20 15:10	inspection 12:2 14:11	23:20,21	60:4 61:16
40:2 50:16	44:24 48:20	held 10:2	immediate 39:22	24:14 27:14	15:5 24:14	31:17 62:16	knowing
57:22	54:25	help 3:20	impact 12:16	41:17,21	27:4,9	issuing 19:2	L
generate 51:20	government 24:8	13:20 15:7	19:9	42:5 46:4	45:18 48:23	23:23 32:21	L 67:14
generated 23:13 34:15	Grant 56:11	26:17 45:20	impacted 4:10	46:10 56:21	62:25	items 4:8	L&I 3:1 4:1
46:9 54:12	56:14	helps 43:23	impactful 3:18	56:24	inspections 1:3 2:4 3:8	63:10	5:1,23 6:1,7
generating 32:15	great 40:10	heritage 48:13 61:13	implement 41:8	increased 50:9,15	3:10 4:17	J	7:1 8:1 9:1
generation 45:25	40:21	high 25:7	implementa... 41:21	51:14 56:18	4:19,25 9:3	January 38:5	9:16 10:1
gentlemen 30:6 39:12	45:5	higher 23:3	implemented 38:19	increases 9:21 10:10	9:5 16:12	38:8,10	10:20 11:1
getting 17:21	Greenlee 1:11	hire 22:8 52:8	implementi... 40:20 42:2	10:14,25	26:7 40:8	job 33:12	12:1 13:1
17:23 26:15	2:7 45:3	59:16	44:13	12:5 13:18	43:10,11	34:18,23	14:1 15:1
31:25 57:20	64:14,17	hired 21:11	implications 42:4	19:10,10,12	35:16,20	35:16,20	16:1 17:1
58:6,9	65:7	hiring 57:24	imply 51:2	41:10,14,19	40:20	40:20	17:21 18:1
59:15	ground 10:18	59:11	important 6:4 10:19	63:13,15	50:7 66:11	jobs 34:5	19:1 20:1,9
give 34:8 42:2	25:22	historic 45:10	improve 10:22 40:23	increasing 15:24 19:11	inspector 24:2,5	Johnson 1:11	21:1,8,11
59:19 60:4	group 49:5	45:19 46:6	improveme... 13:21	41:6 42:8	inspectors 11:25 14:25	join 39:10	21:16,25
63:3	guys 17:21	46:18 47:4	improving 41:11	46:14 51:15	33:4 50:5	joined 17:13	22:1,19,20
given 16:15	H	47:6,10,13	incentive 31:8	Independent 4:13 9:14	instance 52:13	July 41:23	23:1,19,25
giving 28:21	half 10:16	47:15,17,25	incentives 13:17	14:2	instituted 9:24	jump 57:3	24:1,2,16
glad 17:21	52:2	55:21,23		indicates 50:14	institutional 40:2	June 38:12	25:1,18
27:7	Hall 1:6	56:4,9,12		indirect 21:12 26:21	integrated 36:5	jurisdictions 11:3 16:7	26:1 27:1
go 21:3 22:2	handbill 7:12	56:17 57:11		individuals 21:10 51:13	intend 33:25	justifies 26:20	27:21 28:1
28:14 52:6	11:14	60:25 61:5		industrial 39:25	intention 36:4	15:20 18:2	28:14,17
54:12 57:12	handled 35:13	61:15,22		industry 15:6	interact 53:17	justify 14:19	29:1 30:1
61:24 63:2	happen 52:12	Historical 10:21 20:18		40:12 43:18	interdepart... 26:21	justifying 25:16	31:1,9 32:1
goal 44:5	happened 28:18	26:12 46:12		inflation 10:5	Investigation 33:15	K	33:1 34:1
goals 43:24	happening 32:2 38:17	46:15,19				K 1:11	35:1 36:1
goes 22:7,16	happy 5:17	51:8,10,16				keep 15:4	37:1 38:1
23:22 28:5	14:5 22:22	54:12				40:15 44:6	39:1 40:1
41:17	36:20 53:21	hold 52:5				61:7	40:13,19,23
going 6:21	55:2	holding 33:15				Kenyatta 1:11 2:8	41:1,8 42:1
18:3 20:9	hard 8:15,21	home 28:6					43:1 44:1
21:16,17,24		29:15 47:22					45:1 46:1
22:5,19		homes 12:15					47:1 48:1

Committee on Licenses and Inspections
March 22, 2017

Page 5

55:1,16	11:13,14,16	44:6	16:21 17:5	necessary	36:16	packets 30:16	1:6 30:17
56:1 57:1	11:17,20,22	maintenance	methods 4:2	17:25 40:15	Occupancy	paid 15:16	pension 21:3
58:1 59:1	14:11 18:25	47:24	MICHELE	41:3 49:25	2:15 8:5	31:17,21	22:12
60:1 61:1	19:23 26:6	major 3:25	67:14	50:11	occurring	34:22,23	people 46:7
62:1 63:1	45:14 66:10	making 8:9	million 19:11	need 5:13	33:6	48:11 56:10	47:25 56:4
64:1 65:1	life 10:24	17:20 28:21	20:7,8 21:7	14:24 15:7	occurs 44:2	panel 44:21	56:7,16
66:1	45:16	31:15,23	21:15,23	15:13,14	offer 16:19	60:19	57:6,25
L&I's 13:12	light 4:7	33:11 36:15	22:4,19	22:20 24:25	office 22:14	par 17:23	58:6,22
22:10 23:24	line 11:2	Managing	25:18 32:15	26:9 31:9	24:17	parking 7:11	59:3,4,8,12
29:4 46:4	15:22 16:8	39:20	38:4 50:16	31:10 35:14	officials 43:19	11:12	59:17 60:10
50:18	29:4	mandate	63:24	36:2 50:4	okay 17:9	part 5:14	61:4
lacking 16:17	listed 47:16	27:17,20	mind 39:13	51:3 52:24	18:15 19:7	20:15,20	percent 10:11
ladies 39:12	Littering 7:5	43:25	minor 3:17	54:18,19	19:19 23:11	33:7 52:10	10:12,15,16
lag 10:5	little 47:5	map 18:10	minutes 63:3	57:14 59:5	25:5,18	52:11 61:17	12:8,9,10
lane 42:22	55:25 58:11	March 1:7	mirror 49:19	61:8	30:24 39:17	participating	12:11,14
lanes 5:5	61:17	32:10	mission 27:22	needed 41:4	60:12,14	14:13 27:10	47:9,11
large 31:16	local 47:4	MARIA 1:10	moment 48:8	45:21 51:7	63:21	44:12	51:18
largely 49:19	located 4:9	MARK 1:12	money 21:8	52:7 53:10	once 35:15	particular	percentage
late 10:2	Lodging	Market 6:5	25:2 28:4	needs 23:15	52:10	15:3 35:20	47:14
Law 20:17	30:17	match 53:3	28:13 54:11	38:14 40:23	one- 12:14	particularly	performance
laws 27:18	log 35:19	material 40:3	54:17,18,21	52:12	open 5:11	17:6 63:15	14:23 15:7
lawsuit 15:19	long 13:20	materials	60:24 63:23	neighborho...	operating	Partner	15:13
lean 33:8	longstanding	11:23	64:2,3	10:24 47:21	46:19 50:9	39:20	performanc...
leaving 47:5	42:19 46:16	matter 61:23	monitor 46:5	new 12:20,25	opinion 24:12	partners	14:13 26:5
left 2:5 55:2	look 16:10,16	67:7	monitoring	13:21 15:8	31:5	20:15	26:16 27:11
legislation	21:19 31:20	Mayor's	47:23	32:22 42:12	opportunity	partnerships	29:19
44:10	33:6 34:20	50:13	morning 2:3	42:20 43:9	5:16 14:4	61:10	periodic 5:3
level 50:11,18	34:25 44:11	mean 23:4	3:5 8:25	50:5	44:11 48:9	parts 38:19	permit 5:13
53:3 59:25	61:18,25	33:20 61:15	17:17 39:19	newspaper	48:15	39:3	9:19,20
levels 15:5	looked 15:24	meaningful	44:24 48:20	7:11	opposition	pass 27:18	10:4,14,17
50:24 53:12	15:25 16:3	35:10	49:16 55:2	night 55:15	65:2	passage	12:7,8,9
leverage	16:9 19:9	means 67:22	motion 64:15	nominations	65:23	13:12 17:3	15:11,16
62:13	looking 61:5	measures 4:3	65:6	57:10	order 2:4	passed 38:12	19:10 20:21
license 9:19	lose 24:21,22	14:23 15:7	move 14:18	non-profit	20:11	Paul 30:9	21:6 23:20
9:25 10:4	lost 10:19	mechanical	64:18 65:8	45:7	20:11	39:14 44:22	23:22,23
10:10,13	24:23	4:22,24 5:6	moves 66:2	Nos 9:6 64:19	ordinance	45:3	26:11,22
18:11 19:2	lot 11:12	5:9 42:23	moving 8:18	65:13	2:12 6:13	Pause 63:5	28:12 29:3
19:4,12	20:14 23:4	meet 9:24	36:12,20	note 63:7	6:24 7:17	paves 42:13	32:3 33:22
20:2 24:13	35:14	40:18	multiple 11:5	notes 46:25	7:25 51:19	paving 7:6,13	34:6,16,18
27:4,8	lots 7:11	meeting	multiplier	67:6	organization	pay 15:11	34:19,21,24
32:12,12	love 23:2,5	62:23 63:2	16:13	number 16:3	45:8	22:9 23:14	35:8 38:14
37:19 40:7	LP 39:21	Melissa 30:9	municipal	16:6,8	overall 19:17	23:25 27:21	38:22 47:2
48:22 49:23		member-su...	46:13	26:24 40:20	51:12	33:10 51:14	50:8 55:22
62:24	M	45:7	MURPHY	51:24	overhead	paying 31:24	55:24 57:8
licensed	Madam	members 3:6	67:14	numbers 61:4	21:3,13	payroll 20:25	63:15 66:7
33:17,22	17:16 28:2	9:2 48:21			Oversight	21:5,9,10	permits 7:10
34:6 38:24	30:2,21	membership	N	O	8:17	22:17	8:7 9:11
42:17	38:2 54:4	39:24	name 39:19	objections	owner 32:21	pays 18:6	11:4 12:6
licenses 1:3	63:19 64:18	mentioned	45:3 49:2	67:4	owners 37:17	pedestrians	12:10,20,22
2:3 3:7,10	65:8	61:12	nation 46:23	obtain 45:20	38:25	4:5 5:8	13:2,4
6:16 7:9,21	maintain	mere 13:11	nation's	obtaining		peer 46:22	16:12 19:23
8:7 9:2,5,11	43:16 61:6	met 15:6	46:18	18:9,10	P	52:20	20:12,12
11:4,9,11	61:14	methodology	national 9:24	obviously 6:2	PA 41:24	Pennsylvania	31:13,14,16
	maintaining		40:18 49:12	8:19 22:25	package 10:6		

Committee on Licenses and Inspections
March 22, 2017

Page 6

31:19 32:9 32:21 33:7 33:9 39:2 52:11 permitted 62:3 Perri 8:15,24 9:3 14:15 14:22 15:23 16:23 17:9 18:5,13,19 19:5,14,18 20:3,10 21:18 22:2 22:6,21 23:17 25:5 25:23 32:4 35:4 36:11 37:7 38:6 38:18 51:2 55:15 Perri's 49:16 person 18:6 34:21 56:9 perspectives 16:2 Phase 36:12 36:13,14 phases 36:13 Philadelphia 1:2,6 2:13 2:14,16,17 3:13,14 6:14,25 7:19 8:2,4 9:9 11:2,6 20:14 23:21 24:11 40:5 41:7 45:6 46:11,17 47:16 55:14 Philadelphi... 10:4 45:10 47:19 physical 48:13 Pick 55:9 place 23:9 25:8 26:15 39:4 41:16 47:22 placed 52:5 Places 47:17	plan 3:23 15:2 24:2,6 32:23 42:11 42:13,18 50:5 Planning 3:9 20:18 52:18 52:21 55:5 61:22 plans 3:25 4:6,15 5:25 20:22 players 20:20 pleasantly 49:15 plumbing 12:8 34:18 point 25:23 26:4 27:12 28:20 47:12 52:4,9 points 32:5 49:19 poised 26:8 poles 4:7,7 Police 20:16 portion 50:20 posed 29:17 position 18:2 positions 54:14,14 possibilities 37:20 potential 62:8 practices 13:16 61:20 predict 28:15 prepare 42:3 prepared 49:14,20 PRESENT 1:9 preservation 30:18 45:5 46:17 47:8 47:13,17 48:5 62:11 President 6:3 previous 28:16 43:13 pride 40:11 prior 32:8,11 32:21	priority 43:21 46:16 proactive 61:2,24 62:15 proactively 57:12 probably 23:9 24:10 28:11 proceed 3:4 44:19 proceedings 67:4 process 10:22 14:14 16:12 20:16 24:3 32:25 41:25 43:7 50:23 51:4 52:6 52:12,18 53:18 professional 4:16 42:17 50:11 52:3 professionals 32:24 49:8 52:9 Professions 7:4 progress 36:15 prohibitive 6:7 project 36:2 36:14,20 51:22 project-by-... 53:2 projects 37:22 41:22 43:4 51:11 52:4 53:19 56:13 promoting 45:8 proper 34:7 35:2 47:24 properly 31:24 33:17 52:8 properties 11:22,23	property 4:4 24:7,23 32:20 37:17 38:25 proposal 12:17 proposed 10:9,14,25 13:5,18 14:20 19:9 19:24 50:13 56:20,23 57:18,24 59:24 proposes 4:5 4:14 10:6 12:7 proposing 41:20 protect 46:5 protecting 4:3 protection 45:9 47:7 57:14 protections 48:11 proud 47:22 provide 3:11 9:6,10 16:13,14,18 22:14 25:6 25:7,11 42:6 49:25 50:10,15 53:18 57:5 60:13 provides 13:7 51:13 providing 18:23 19:24 41:4 provision 13:6 provisions 2:19 3:15 6:16,24 7:8 7:21,22 8:6 public 3:20 6:8 7:11 16:19 24:6 25:19 27:15 27:23 44:7	62:23,25 63:2 66:8 67:15 public-priv... 61:10 pull 31:13,16 32:3 38:22 pulled 31:20 34:21 pulls 34:6,19 38:14 purpose 18:7 purposes 27:2 35:6 put 10:25 30:12 33:14 39:4 63:9 putting 35:6 35:7 Q quality 9:23 10:23 40:17 question 26:23 30:22 35:5 38:3 54:7 55:19 60:22 questions 5:18,20 14:6,9 18:3 29:17,21 30:8 44:20 49:18 53:22 60:18,23 62:20 64:12 quick 49:13 quickly 5:23 8:14 14:10 27:5 Quinones-S... 1:10 3:6 8:25 40:7 44:25 48:21 Quinones-S... 49:22 quorum 2:5 R raise 21:6 25:14 57:19 raised 5:24 raising 24:20 31:6 63:21	range 21:23 53:15 rate 10:8 13:10 16:11 22:9 read 2:10 6:10,20 reading 65:12 66:7 real 49:5,7 reality 23:6 realize 62:14 really 15:12 23:8 26:14 26:17,20 27:22 32:5 61:5 reasonable 6:6 43:10 46:3 reasons 48:4 Rebecca 2:24 3:8 receive 56:15 receptionist 56:6 recognition 27:15 recognize 8:14 17:12 29:22 63:8 64:14 recognizes 53:25 recommend... 4:12 65:10 66:5 recommend... 13:25 recommend... 9:16 recommends 48:5 record 6:22 16:22 63:9 records 63:12 recovered 32:16 reduction 52:2 reflects 42:18 reforms 40:21	refrigeration 7:20 11:19 Refuse 7:5 Regaining 10:18 regardless 16:16 region 40:5 register 32:25 47:4,16 registration 33:2 regulate 43:25 regulated 11:5 regulating 19:3,25 regulation 7:3,15 13:9 regulations 42:9,16 43:5 44:4 related 3:15 8:7 26:21 50:22 51:12 53:10,17 relates 5:25 17:6 relating 2:19 6:16 7:9,21 7:22 relation 53:9 remains 43:21 remapping 53:3 remarks 49:14 remember 28:16 58:20 remove 52:9 renewal 32:12 renewed 38:24 renovate 12:19,24 renovation 50:6 rental 11:22 reported 32:14 65:9	reporter 67:24 reproduction 67:21 request 58:24 59:19,20 64:9 requested 57:15 59:2 59:21 60:8 63:10 requests 22:24 63:9 require 4:17 32:23 35:16 37:18 41:18 42:17 required 5:2 51:14 53:18 56:13 requirement 3:24 43:2 requirements 3:18,23 4:19 9:23 40:18 42:21 43:9 requires 5:4 26:12 requiring 4:5 researching 62:10 resident 55:14 residential 12:19 resource-wise 61:19 resourced 52:19 resources 15:9,14,15 22:19 24:6 28:22 31:11 45:21 46:11 47:7 61:8 61:11,21 responding 5:23 response 5:21 62:21 65:3 65:24 responses
---	--	--	---	--	---	--	---

Committee on Licenses and Inspections
March 22, 2017

Page 7

49:17 responsibili... 45:22 51:24 responsible 42:24 45:15 45:18 46:2 Restaurant 30:17 result 10:3 46:23 returns 34:20 revenue 13:19 23:13 29:14 31:15 32:13 34:25 35:22 36:7 38:7 40:15 40:22 41:4 46:9 50:16 50:21 51:19 review 9:18 44:3 50:2 50:22 52:10 53:8,14 55:23,25 57:8,10 reviewers 50:5 reviewing 20:20 47:2 55:21 reviews 51:11 52:5 53:18 56:12 revise 2:18 3:15 7:8,20 revising 6:15 8:6 revisions 7:14 revitalization 45:10 right 2:6,7 8:18 15:20 36:18,21 37:12 56:3 56:8 57:4 58:17 62:6 risky 5:10 role 52:17 Room 1:6 roughly 19:11,13 RPR-Notary	67:15 Rule 28:7 29:16 rules 65:11 66:6 S safe 5:8 43:16 44:2,7 safer 42:14 safety 3:20,23 3:25 4:6,15 5:25 6:8 9:16 10:23 13:24 25:19 17:23 40:11 42:8,11,13 42:18,20 43:21,24 44:6 45:16 salaries 23:15 salary 22:10 SANCHEZ 2:2,22 3:3 5:19,22 6:19 8:11 14:7,17 15:18 16:20 16:25 17:10 26:3 29:11 30:3,25 36:24 37:23 39:7 44:17 48:17 53:23 54:25 55:9 56:20,23 60:16 62:18 62:22 63:6 64:6,22,25 65:4,16,19 65:22,25 sanctions 37:11 saw 6:4 28:18 saying 18:16 19:20 20:6 35:12 scale 15:21 49:12 schedule 13:13 schedules 25:9 seamless 43:6	second 4:12 65:17 seconded 64:21 65:18 sections 9:9 11:5 see 20:23 21:8 22:10 22:11 34:4 34:4 46:25 60:5 63:22 seeing 60:8 63:25 65:25 seeking 12:18 12:24 seen 12:17 send 35:21 sense 60:11 sensible 42:24 separate 5:13 11:7 29:16 43:2 series 14:9 22:24 serious 33:20 52:4 serve 49:3 service 13:24 16:15 18:9 18:24 26:14 26:15 40:4 services 8:8 16:18 19:25 22:16 25:10 26:10 41:5 41:9,11 50:2,11 51:12 53:10 53:17 63:14 session 65:13 66:8 setter 11:15 setting 52:14 shape 57:21 share 17:4 31:25 35:9 shared 16:22 48:12 shelters 5:11 Sheriff's 25:13 shot 25:14	show 15:21 shows 6:7 54:16,20 sic 60:20 side 29:14 sidewalk 5:5 5:11 7:13 42:21 signed 41:15 significantly 10:5 simple 15:12 single 14:20 site 3:23,25 4:6,10,14 5:15,25 42:11,13,15 42:18 43:22 sites 3:21 31:18 33:12 35:3 47:20 61:25 sleep 55:14 slower 36:16 small 5:14 43:3 47:14 software 35:14 Solicitor's 24:12,17 solutions 43:20 somebody 24:21 34:9 somebody's 18:12 somewhat 10:11 soon 41:16 sorry 31:2,3 space 22:14 spaces 46:7 48:2 speak 30:13 speaking 30:14 special 4:13 4:17,19,25 8:16 9:14 13:25 43:9 specific 18:18 specifically 24:15 42:10	spend 46:24 spent 54:21 54:22 sponsor 6:2 Squilla 1:12 17:13 27:24 27:25 30:21 31:4 34:3 36:9,22 45:2 60:21 60:21 62:17 stable 13:19 staff 17:7 40:14,23 46:23 52:3 52:21,25 56:4,9,16 57:6,8,9,16 58:6,22 59:3,3,7 staffing 50:18 50:24 51:7 53:11 stakeholders 9:17 stand 39:9,16 standards 9:25 12:13 15:5 40:19 44:6 standing 29:23 stands 24:18 start 44:22 52:13 55:12 started 8:13 32:10 Starting 32:9 statements 54:9 status 37:19 stay 39:14 Steinke 30:9 39:17 44:23 45:4 stenographic 67:6 step 41:3 steps 23:22 36:17 stick 27:22 30:6 stop 4:20	37:18 strategic 57:13 stream 13:19 street 4:8 33:5,6 52:15 streets 6:15 42:16 51:9 streetscapes 45:11 47:20 strengthen 49:9 strengtheni... 48:11 strict 33:19 strictly 20:25 strong 25:22 33:23 strongly 48:5 50:19 structures 2:20 4:4 47:23 struggled 50:10 stuff 29:20 sub 34:9 Subcode 2:15 2:17 8:2 subcontract... 34:7 subcontract... 35:21 40:3 subject 63:25 submitted 3:24 41:22 subs 35:18 subsidize 59:6 subsidized 57:21 successfully 49:12 sue 24:21 summarize 63:16 supervision 67:23 supplement 41:9 suppliers 40:3	support 13:23 22:15 24:5 41:12 45:12 48:24 supporting 21:4 supports 40:12 42:12 44:9 53:7 supposed 19:21 suppression 11:24 sure 16:7 17:24 19:8 24:19,20,24 25:17,20 31:15,23 33:11 37:17 38:16 44:23 54:6,15 57:3 59:10 59:10 63:20 63:22 64:3 surprised 49:15 survey 51:8 51:23,24 52:5 suspended 65:11 66:7 suspicion 33:23 Swanson 2:24 3:5,8 system 35:8 36:3,5 T table 3:2 27:6 30:20 54:24 take 21:19 34:2 40:10 41:16 63:7 taken 25:24 67:6 takes 24:6 talking 29:14 tall 43:12 taller 4:8 tax 7:8 32:2,6 32:8,11,14 32:16,20 33:3 34:15	34:20 36:8 38:15 taxes 31:16 31:20 33:10 34:22 35:2 team 37:6 technical 8:9 telling 38:7 tells 16:13 term 13:20 terms 2:21 6:17 7:15 7:24 8:10 14:19 16:4 32:6 37:9 41:25 testify 5:17 6:21 14:5 30:23 40:9 44:11 48:15 testifying 30:5 testimonies 30:16 testimony 3:4 3:11 8:20 9:6 17:18 42:7 44:8 44:16,20 48:24 49:20 53:20 54:6 55:12 thank 2:22 5:16,23 6:8 8:11,24 14:4,7 17:10,15 25:25 26:2 27:25 29:11 36:22,24 37:25 39:5 39:6,7,8 40:6 44:10 44:15,17 48:14,17,23 53:20,23 54:3,5 57:2 57:2 60:14 60:16 62:17 62:18 63:18 64:5,6,17 65:7 66:9 thanks 17:17
--	--	--	---	--	---	---	--

Committee on Licenses and Inspections
March 22, 2017

Page 8

thing 28:3 37:12 55:13 things 23:5 33:17,24 35:13 think 6:3,5 8:18 16:25 19:12 21:22 23:7 24:24 25:17 26:4 26:5,9,15 26:18,18,23 26:24 27:3 28:4 29:16 31:5 37:2,7 37:12 61:7 61:17 third 4:18 52:16 thorough 53:8,14 thoroughly 49:24 thoughtful 53:8,14 thousand 59:6 three 16:2,9 27:13 30:11 32:7 56:7 throw 54:8 tied 51:11 time 10:8 13:12 16:5 17:8 23:9 24:22 38:21 46:24 57:4 timeframe 16:4 timeline 36:10 times 53:12 timing 41:13 title 2:10,12 6:10 7:2 8:3 11:8,10,11 11:13,14,16 11:18 today 9:5 17:19 21:22 24:18 29:24 40:9 44:9 45:12 48:16	48:24 53:21 told 54:11,13 top 21:2 43:21 58:20 topic 24:12 total 16:14 totally 20:9 track 57:4 Trades 7:4 traffic 5:5,11 42:21 trail 34:11 train 52:8 training 9:22 40:17 transcript 67:8,21 transparent 29:20 trees 4:7 tremendous 48:8,9 tried 25:14 true 67:7 try 62:4 64:8 trying 28:20 61:2,2,16 turn 13:20 turnaround 53:12 two 16:6 18:10 30:4 37:12 39:12 51:6 54:14 56:16 57:6 57:24 58:6 58:22 59:3 59:7,11,17 60:10 63:3 63:10 two-family 12:15 type 43:4 typical 12:17 12:23 U unchanged 9:20 undermine 13:12 understaffed 52:19 understand	19:8 40:14 64:3 understand... 31:11 understand... 50:10 understand... 23:13 28:6 31:9,10 46:8 unfavorably 46:22 unfunded 27:20 Uniform 41:24 unique 48:12 Unit 33:15 unlicensed 33:13 unlimited 23:6 update 35:17 37:19 updates 53:4 urge 50:19 urges 48:6 urging 9:13 use 15:9 39:11 50:20 utilities 22:15 utility 4:7 utilization 17:7 V vacant 11:23 24:22 various 6:24 7:8,14 8:6 vehicles 5:9 vending 11:9 Vice 2:6 44:25 vital 47:25 vote 48:7 63:4,24 64:10 W W 49:2 wages 34:22 want 5:22 8:14,20	15:4 17:12 23:12 24:18 24:20,23 25:17,20 27:16 28:3 29:22,24 30:6,11 33:8,24 35:24 36:16 38:15 44:22 56:18 58:19 63:20,22 64:2 wanted 8:21 wants 13:14 63:8 warm 7:23 watching 15:4 way 33:17 34:12 35:10 42:14 57:21 ways 9:16 34:4 43:16 61:10,18,23 we'll 23:8 25:6 27:6 44:19 we're 8:18 15:4 16:8 22:22,22 25:8,9,21 26:18 28:19 28:20,24 29:13,14 33:18 35:7 36:12,15,20 37:14 38:25 39:3,15 58:6 59:14 61:2 62:10 63:21 we've 31:18 32:7,17 33:14 Wednesday 1:7 week 37:13 well-done 37:21 went 58:3 weren't 24:10 38:20	WILLIAM 1:11 witness 2:25 2:25 30:19 54:23,23 Witnesses 30:19 wondering 54:15 words 34:17 work 8:15,16 8:22 10:19 27:6 29:18 31:14 33:6 34:8 40:13 40:24 41:8 41:15 43:20 51:10 55:20 56:2,7 60:6 working 33:22 34:14 36:3 49:9 workload 52:24 Workshop 49:4,5 53:7 World 61:13 wouldn't 38:8 wrecking 11:24 written 17:5 wrong 33:24 X Y yards 11:24 Yeah 36:11 year 8:22 22:24 25:13 27:13 32:10 32:16 36:15 37:5,8 38:9 41:17 50:14 59:24,25 year's 29:8 47:2 years 23:10 32:7 46:21 yesterday 55:3 Z zero 31:21	zone 5:6 zones 42:22 zoning 12:10 12:11 20:12 32:21 39:2 50:3 53:4 0 1 1 18:22 1,050 12:21 1,350 13:4 1,640 13:4 1.9 19:13 10 10:11 11:13 43:13 51:18 10-700 7:4 10:10 1:7 100 37:8 1099 34:12 11 11:15 11-500 7:6 11:20 66:11 12 10:12 130 12:22 15 4:22 43:12 150 12:22 16 12:9 38:10 17 59:24 170091 1:14 2:11 3:1,12 4:1 5:1 6:1 7:1 8:1 9:1 10:1 11:1 12:1 13:1 14:1 15:1 16:1 17:1 18:1 19:1 20:1 21:1 22:1 23:1 24:1 25:1 26:1 27:1 28:1 29:1 30:1 31:1 32:1 33:1 34:1 35:1 36:1 37:1 38:1 39:1 40:1 41:1 42:1 43:1 44:1 45:1 46:1 47:1 48:1 49:1 50:1 51:1 52:1 53:1 54:1 55:1 56:1 57:1 58:1 59:1 60:1 61:1 62:1 63:1 64:1 65:1 66:1 2 2 12:10 18:24 36:12 2.1 21:23 22:18 2.2 21:23 20 12:13,21 23:10 200 12:20 58:21,21 200,000 59:15 2000 9:21	48:1 49:1 50:1 51:1 52:1 53:1 54:1 55:1 56:1 57:1 58:1 59:1 60:1 61:1 62:1 63:1 64:1 65:1 65:13 66:1 66:3 170164 1:14 6:12 9:7 11:8 45:13 65:14 66:3 170165 1:14 6:23 9:7 11:10 64:15 64:19 65:5 65:14 66:3 7:17 9:7 11:18 65:14 66:4 170167 1:14 7:25 9:7 11:20 12:4 41:2 48:25 64:16,19 65:5,15 66:4 18 10:15 12:8 50:14 59:25 19 11:16 19-600 7:7 1980s 10:3 1990s 10:3 1996 45:6 1st 38:5,8 41:23 3 3 22:4 36:13 47:9,11 3.2 19:11 3/22/17 3:1 4:1 5:1 6:1 7:1 8:1 9:1 10:1 11:1 12:1 13:1 14:1 15:1 16:1 17:1 18:1 19:1 20:1 21:1 22:1 23:1 24:1 25:1 26:1 27:1 28:1 29:1 30:1 31:1 32:1 33:1 34:1 35:1 36:1 37:1 38:1 39:1 40:1 41:1 42:1 43:1 44:1 45:1 46:1 47:1 48:1 49:1 50:1 51:1 52:1 53:1 54:1 55:1 56:1 57:1 58:1 59:1 60:1 61:1 62:1 63:1 64:1 65:1 66:1 4 4 2:12 8:3 36:14
---	--	---	---	--	--	---

Committee on Licenses and Inspections
March 22, 2017

Page 9

4,150 13:2	<u>9</u>						
4,840 13:3	9 7:2 11:8,11						
4.75 50:16	11:18						
40 10:16	9-200 6:13						
400 1:6 58:9	9-500 7:18						
58:24 59:23							
400,000							
51:17 56:2							
430 58:12,16							
58:18 59:19							
60:8							
430,000							
46:20							
450 57:16,19							
57:24 58:4							
58:5,8,24							
59:4,5,10							
59:14,20,22							
60:8							
450,000							
54:11							
<u>5</u>							
5 21:7 25:18							
32:15 38:4							
5.1 19:17							
20:7,8							
21:15 63:24							
500,000							
34:18							
5th 6:5							
<u>6</u>							
6 11:10							
6-300 7:2							
600 60:2							
600-and-so...							
57:17							
65 45:13							
650 60:2,9							
650,000							
56:19							
66 45:13							
67 45:13							
6th 32:10							
<u>7</u>							
700 12:25							
<u>8</u>							
850 12:21							
880 58:25							
59:20 60:9							