

COUNCIL OF THE CITY OF PHILADELPHIA
COMMITTEE OF THE WHOLE

Room 400, City Hall
Philadelphia, Pennsylvania
Wednesday, March 27, 2013
10:35 a.m.

PRESENT:

COUNCIL PRESIDENT DARRELL L. CLARKE
COUNCILWOMAN CINDY BASS
COUNCILWOMAN JANNIE BLACKWELL
COUNCILMAN W. WILSON GOODE, JR.
COUNCILMAN WILLIAM K. GREENLEE
COUNCILMAN BOBBY HENON
COUNCILMAN CURTIS JONES, JR.
COUNCILMAN JAMES KENNEY
COUNCILMAN DENNIS O'BRIEN
COUNCILMAN DAVID OH
COUNCILWOMAN MARIA D. QUINONES-SANCHEZ
COUNCILWOMAN BLONDELL REYNOLDS BROWN
COUNCILWOMAN MARIAN B. TASCO

BILLS 130178, 130179, and 130180
RESOLUTION 130190

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COUNCIL PRESIDENT CLARKE: Good morning, everyone. We're going to start now. Thank you.

This is a continuation of the FY14 budget. Today we will hear from Capital. I'd like to ask, I guess, Ms. Rhynhart and Gary.

(Witnesses approached witness table.)

COUNCIL PRESIDENT CLARKE: I'm sorry. I have to be official. Let me make it official. This is the public hearing of the Committee of the Whole regarding Bills No. 130178, 130179, 130180, and Resolution 130190.

Mr. Stitt, would you please read the title of the bills and resolution.

MR. STITT: Bill No. 130178, an ordinance to adopt a Capital Program for the six Fiscal Years 2014 through 2019 inclusive.

Bill No. 130179, an ordinance to adopt a Fiscal 2014 Capital Budget.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 Bill No. 130180, an ordinance
3 adopting the Operating Budget for Fiscal
4 Year 2014.

5 Resolution 130190, providing
6 for the approval by the Council of the
7 City of Philadelphia of a Revised Five
8 Year Financial Plan for the City of
9 Philadelphia covering Fiscal Years 2014
10 through 2018, and incorporating proposed
11 changes with respect to Fiscal Year 2013,
12 which is to be submitted by the Mayor to
13 the Pennsylvania Intergovernmental
14 Cooperation Authority (the "Authority")
15 pursuant to the Intergovernmental
16 Cooperation Authority, authorized by an
17 ordinance of this Council approved by the
18 Mayor on January 3, 1992 (Bill No.
19 1563-A), by and between the City and the
20 Authority.

21 COUNCIL PRESIDENT CLARKE:

22 Thank you, sir.

23 We will hear from the
24 Administration on the Capital Budget and
25 Capital Program.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 Good morning.

3 MR. JASTRZAB: Good morning.

4 Good morning, Council President
5 Clarke and members of City Council. I'm
6 Gary Jastrzab, Executive Director of the
7 City Planning Commission. I'm joined by
8 Rebecca Rhynhart, the City's Budget
9 Director. We are here today to present
10 for your review and consideration the
11 recommended Fiscal Year 2014 through 2019
12 Capital Program and Fiscal Year 2014
13 Capital Budget, as approved by the City
14 Planning Commission at its meeting of
15 March 5th, 2013.

16 The Philadelphia Home Rule
17 Charter directs the City Planning
18 Commission to prepare and submit to the
19 Mayor a Recommended Capital Program and
20 Budget. The Recommended Program is a
21 six-year plan for investing in our city's
22 physical and technology infrastructure,
23 neighborhood and community facilities,
24 and public buildings. The budget
25 recommends spending appropriations for

1 3/27/13 - WHOLE - BILL 130178, etc.
2 the first year of the six-year program.
3 The projects included in the Recommended
4 Program and Budget support the overall
5 goals of the City: Philadelphia becoming
6 one of the safest cities in America; the
7 education and health of Philadelphians
8 improved; Philadelphia is a place of
9 choice; Philadelphia becomes the greenest
10 and most sustainable city in America; and
11 Philadelphia government works efficiently
12 and effectively, with integrity and
13 responsiveness.

14 Beginning each August, the City
15 Planning Commission staff works closely
16 with the Finance Department's Office of
17 Budget and Program Evaluation, the
18 Department of Public Property, and City
19 operating departments to prepare the
20 Recommended Capital Program and Budget.
21 It is a collaborative, labor-intensive,
22 and iterative process, and we believe it
23 yields a program and budget that
24 carefully balance the City's facility
25 needs with limited capital resources.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 As in years past, the
3 availability of City tax-supported
4 general obligation, or GO, bond funding
5 for capital projects depends on two
6 factors: the debt limit imposed on the
7 City by the Pennsylvania Constitution and
8 the City's financial capacity to service
9 debt on borrowed funds. Despite these
10 constraints, the Administration is
11 committed to maximizing its investment in
12 the City's physical infrastructure. This
13 is a continuation of an aggressive
14 program of public improvements, which
15 also addresses long-term deferred
16 maintenance in our public facilities.

17 For the Fiscal '14 budget, the
18 Administration has pledged to spend \$91.1
19 million of City tax-supported capital
20 funding through new GO bonds issued by
21 the City, \$16.3 million of pre-financed
22 GO loans, and \$10.1 million of PICA
23 pre-financed loans, for a total of \$117
24 and a half million. Key projects include
25 continued investments in Parks and

1 3/27/13 - WHOLE - BILL 130178, etc.
2 Recreation Department facilities, street
3 repaving, neighborhood commercial
4 centers, improvements to neighborhood
5 libraries throughout the City, funds to
6 improve the City's technology
7 infrastructure, and continued funding for
8 police and fire station improvements.

9 In addition, 336 projects
10 totalling \$303.9 million of previously
11 appropriated GO funds are recommended to
12 be carried forward into Fiscal Year 2014.
13 When all budget year funding is
14 considered, including federal, state, and
15 other sources, these projects total more
16 than \$3.4 billion of improvements for the
17 Fiscal '14 budget year in the Recommended
18 Capital Program.

19 For the six-year program, 578.2
20 million of City tax-supported bond
21 funding is planned for public
22 improvements and neighborhood
23 investments. When Aviation and Water are
24 included, as well as federal, state, and
25 all other sources of funding, the

1 3/27/13 - WHOLE - BILL 130178, etc.
2 Recommended Capital Program projects
3 slightly more than \$10 billion of
4 improvements during the Fiscal Year 2014
5 through 2019 period.

6 Since the projects comprising
7 the Recommended Capital Program and
8 Budget support the five City goals
9 mentioned earlier, I'd like to cite
10 several of the most important budget year
11 projects supporting these goals.

12 Included among the projects
13 that help Philadelphia become one of the
14 safest cities in America are \$9.8 million
15 recommended for various police facilities
16 throughout the City, including \$1.8
17 million in exterior improvements, roof
18 replacements, and mechanical/electrical/
19 plumbing renovations at several police
20 stations; \$2 million budgeted for
21 renovations of police stables; and 6
22 million for the conversion of former U.S.
23 Army facilities for police use, through
24 the base realignment and closure process,
25 also known as the BRAC process.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 The Philadelphia Prison System
3 is recommended to use \$3.6 million for
4 security system and other building
5 improvements at the Philadelphia
6 Industrial Correctional Center and the
7 Detention Center, and to use 2.35 million
8 to acquire property for prison expansion.

9 Nearly \$2.1 million is
10 recommended for structural renovations
11 and site work at various fire stations.

12 Projects that improve the
13 education and health of Philadelphians
14 also help to create complete
15 neighborhoods with ample cultural,
16 health, and human service opportunities.
17 These projects include recommended Free
18 Library improvements for Fiscal '14,
19 totalling more than \$2.8 million for
20 HVAC, infrastructure, interior and
21 exterior renovations at several branches.

22 One point three million dollars
23 is recommended for health facility
24 improvements and renovations, including
25 fit-out costs for a new Health Center 2

1 3/27/13 - WHOLE - BILL 130178, etc.
2 and \$2.7 million in operating revenue
3 appropriated for the Fiscal '2014 Capital
4 Budget for Health Department equipment
5 and improvements, including 1.5 million
6 to continue funding an electronic health
7 records system.

8 Making Philadelphia a place of
9 choice for people and businesses,
10 promoting continued economic development
11 and job creation, and investing in
12 improvements to the City's physical
13 infrastructure include in the budget year
14 2014 more than \$731 million of federal,
15 state, private, and City self-sustaining
16 operating funds and revenue bonds
17 recommended to enable Philadelphia
18 International Airport to improve service
19 for air traffic and travel to and from
20 Philadelphia, through airfield and
21 facilities improvements and safety and
22 security projects.

23 The Commerce Department is
24 recommended to invest \$5 million in City
25 funds to improve neighborhood commercial

1 3/27/13 - WHOLE - BILL 130178, etc.
2 corridors and \$2.2 million in City funds
3 for infrastructure and access
4 improvements at the Navy Yard and Lower
5 Schuylkill Industrial District, both of
6 which have recently completed plans for
7 redevelopment.

8 Nearly \$19.8 million is
9 recommended for the Streets Department to
10 grade, pave, and make other improvements
11 to City highways, historic streets,
12 stairways, curb ramps, and other new
13 infrastructure.

14 More than \$10.1 million of
15 City, federal, state, and private funding
16 are recommended for plans and
17 improvements along the Central and North
18 Delaware riverfronts and the Schuylkill
19 River waterfront.

20 The Philadelphia Zoo is
21 recommended to use \$750,000 for facility
22 and infrastructure improvements.

23 Making Philadelphia the
24 greenest and most sustainable city in
25 America includes projects that focus on

1 3/27/13 - WHOLE - BILL 130178, etc.
2 parks and recreation and promote
3 environmental and sustainable practices.
4 These projects include under the Managing
5 Director's Office, the Mayor's Office of
6 Sustainability is recommended to use
7 600,000 in City funds for energy
8 efficiency improvements at City
9 facilities as part of other City capital
10 investments.

11 Nearly 17.9 million is
12 recommended for improvements to Park and
13 Recreation pools, parks, trails, rec
14 centers, cultural facilities, and other
15 assets and infrastructure across City
16 neighborhoods.

17 More than \$2.2 million is
18 recommended for the Streets Department to
19 continue reconstructing the City's
20 Northeast Incinerator to create an
21 energy-efficient and safer, more
22 functional work environment.

23 Finally, SEPTA bridge, track,
24 station, infrastructure, and fare
25 collection improvements help make transit

1 3/27/13 - WHOLE - BILL 130178, etc.

2 an attractive alternative to driving.

3 For Fiscal 2014, more than \$1.5 million
4 of City funds is recommended to leverage
5 nearly 152.7 million in state, federal,
6 and other funds for such projects.

7 Projects that enable government
8 to work more efficiently and effectively,
9 with integrity and responsiveness, foster
10 a high-performing public sector that
11 works better at less cost. These
12 projects include for the budget year a
13 continued major investment of \$14 million
14 recommended for the Office of Innovation
15 and Technology for citywide technology
16 improvements and enhancement.

17 More than \$2 and a half million
18 of City funds and operating revenue
19 appropriated for the Fiscal 2014 Capital
20 Budget are recommended for the Department
21 of Public Property to continue making
22 functional improvements to major City
23 government facilities, including City
24 Hall and the Municipal Services Building.

25 The Office of Fleet Management

1 3/27/13 - WHOLE - BILL 130178, etc.
2 is recommended to use \$885,000 for fleet
3 facility improvements and fuel tank
4 replacements.

5 I hope that this sample of
6 projects demonstrates the range and
7 variety of projects recommended for
8 funding in the budget year and shows how
9 the Recommended Capital Program seeks to
10 make strategic, targeted investments in
11 Philadelphia's infrastructure using our
12 limited resources for the greatest public
13 benefit.

14 Thank you very much for your
15 attention. My colleagues and I would be
16 happy to address any questions that you
17 may have. Please note that the
18 leadership of City departments is
19 present, in addition to representatives
20 from the Department of Finance and Public
21 Property, to assist in answering your
22 questions.

23 COUNCIL PRESIDENT CLARKE:

24 Thank you so much for your testimony.

25 A couple of quick questions.

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2 One, signage. At any particular capital
3 project in this level of -- I guess I'm
4 not sure the dollar figure that triggers
5 the signage in a capital project, but you
6 know how we have the yellow and blue
7 signs wherever there's a capital project.
8 Who is responsible for signs at rec
9 centers? I can't --

10 MS. RHYNHART: Who is
11 responsible for the signs?

12 COUNCIL PRESIDENT CLARKE:
13 Yeah.

14 MS. RHYNHART: I'm actually not
15 sure of the answer to that.

16 COUNCIL PRESIDENT CLARKE:
17 Well, I've been hearing that for about a
18 year, so I was hoping maybe I can get an
19 answer today.

20 MS. RHYNHART: Sorry?

21 COUNCIL PRESIDENT CLARKE: No.
22 I was just saying I've been asking for
23 about a year who is responsible for the
24 sign, and I get fingers. There's a
25 reason I'm asking that question. It

1 3/27/13 - WHOLE - BILL 130178, etc.
2 might not come up today, the specifics of
3 it.

4 MS. RHYNHART: The Department
5 of Public Property.

6 COUNCIL PRESIDENT CLARKE:
7 Period? Not Capital? So the content of
8 the sign is Department of Public Property
9 determines what --

10 MS. RHYNHART: Capital projects
11 now falls under Public Property. So it
12 would be Public Property.

13 COUNCIL PRESIDENT CLARKE: And
14 they put the sign up and they determine
15 what goes on the sign in terms of the
16 project and everything else. The content
17 of the sign is Public Property?

18 MS. RHYNHART: It's the
19 Department of Public Property, yes.

20 COUNCIL PRESIDENT CLARKE: All
21 right.

22 MS. RHYNHART: Thank you.

23 COUNCIL PRESIDENT CLARKE: Get
24 that out of the way, because I will be
25 contacting the Department of Public

1 3/27/13 - WHOLE - BILL 130178, etc.

2 Property on that matter.

3 On Page 39 in your Five Year
4 Plan, your FY14 capital borrowing
5 financed through General Fund obligation
6 bonds, it fell below 100 million to 91
7 million for the first time since FY11,
8 and you state that this is due to limited
9 constitutional debt capacity.

10 MS. RHYNHART: That's right.

11 COUNCIL PRESIDENT CLARKE: My
12 question is, with the intent of the City
13 to move to full assessment property
14 valuation with an estimated tax roll base
15 of approximately 98.5 billion, what will
16 be the new debt capacity calculation?

17 MS. RHYNHART: That's a good
18 question. The way the debt capacity
19 calculation works, once -- assuming AVI
20 goes into effect as planned, then the
21 certified assessed value would be that
22 higher 98 billion or so, and then the
23 constitutional debt limit formula is the
24 ten-year -- is 13 percent of the ten-year
25 average. So one-tenth of that growth

1 3/27/13 - WHOLE - BILL 130178, etc.
2 would be included in the number for next
3 year.

4 So the exact calculation I
5 don't have with me. We could do for you.
6 I would say, though, that we're still
7 limited -- and you made this good point,
8 I believe it was, yesterday or the day
9 before yesterday that there's a strong
10 connection between the operating budget
11 and capital budget, and we have to be
12 able to pay the debt service in the
13 operating budget for any increased
14 borrowing. So we are limited in that way
15 even if we're not as limited on the
16 constitutional side.

17 COUNCIL PRESIDENT CLARKE: Good
18 answer. I thought I was going to catch
19 you off guard. Okay. I'll come back to
20 that --

21 MS. RHYNHART: Okay.

22 COUNCIL PRESIDENT CLARKE: --
23 later on with a response to your
24 response.

25 MS. RHYNHART: Okay.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 COUNCIL PRESIDENT CLARKE:

3 Thank you.

4 On Page 36, also capital
5 program, for the City Council, the ITEF
6 finance funds for FY14, it appears that
7 the 2 million added last fiscal year for
8 City Council has been added to the budget
9 for this fiscal year as well. However,
10 in FY15 and through the life of the Plan,
11 the 2 million has been stripped out,
12 reducing City Council's portion to 2.1
13 instead of 4.1. Is that an oversight?

14 MS. RHYNHART: That was
15 something we can continue to discuss with
16 you. Because of how much we're limited
17 in debt capacity moving forward, there
18 were other projects that we felt also
19 needed some -- needed to get funded. But
20 we're happy to discuss that further with
21 you.

22 COUNCIL PRESIDENT CLARKE: That
23 will be one of those last-minute
24 negotiating conversations.

25 MS. RHYNHART: Okay. Sure.

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2 No. I'm happy to discuss with you.

3 COUNCIL PRESIDENT CLARKE: You
4 prefer to have that conversation early on
5 in the process.

6 MS. RHYNHART: I would be happy
7 to do that.

8 COUNCIL PRESIDENT CLARKE:
9 Thank you.

10 Page 22, capital program, FY14,
11 there's 5 million of new and pre-financed
12 funds for neighborhood commercial
13 corridor centers for site improvements in
14 FY14. However, the total funds for the
15 neighborhood commercial corridors for
16 FY14 appears to be about 24.5 million
17 short due to less private and other
18 government funding, and I understand
19 that.

20 What impact will the loss of
21 this additional funding have on current
22 and future projects within the
23 neighborhood commercial corridors? And
24 I'd also like to have a clear definition
25 of the \$9 million that Council has

1 3/27/13 - WHOLE - BILL 130178, etc.
2 appropriated in the last two fiscal years
3 for commercial corridors and its
4 relationship to the money prior to those
5 last two years. Basically bottom line,
6 I'm trying to make sure that that money
7 is still being carried forward or if it
8 has been drawn down for projects that are
9 currently underway, the second part of
10 the question.

11 MS. RHYNHART: Okay. So
12 there's a few parts to the question. The
13 last part of your question in terms of
14 the money, the 5 million that had been
15 appropriated the last two years, it is --

16 COUNCIL PRESIDENT CLARKE: It
17 was actually 9 total.

18 MS. RHYNHART: Right. Yes. It
19 is being spent for the commercial
20 corridors and it is being carried forward
21 if it hasn't been spent. So we are
22 definitely not taking that funding away,
23 if that was the question.

24 The first part of your question
25 I wasn't clear on, related to the decline

1 3/27/13 - WHOLE - BILL 130178, etc.
2 of the other funding sources?

3 COUNCIL PRESIDENT CLARKE:

4 Yeah. There are additional funding
5 sources that are going away either from
6 state or federal, and the question is,
7 what impact will have that -- because
8 most of these are matching dollars. So
9 what impact will that have on our ability
10 to continue projects that we had
11 anticipated would have gotten those funds
12 and we set aside matching dollars for
13 those funds and the fact that they're no
14 longer available, how does that impact
15 our ability to move forward on projects?

16 MS. RHYNHART: Okay. I have a
17 list of projects that the Commerce
18 Department thinks would be good projects
19 to use the \$5 million in Fiscal '14 for.
20 In terms of the loss of the state and
21 federal money, I might call the Commerce
22 Department up to address that or get back
23 to you.

24 COUNCIL PRESIDENT CLARKE: They
25 can come up. Are they here?

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2 MS. RHYNHART: They should be
3 here.

4 I think Karen Fegely is coming
5 up, making her way.

6 COUNCIL PRESIDENT CLARKE:

7 Thank you.

8 (Witness approached witness
9 table.)

10 MS. FEGELY: Good morning.

11 COUNCIL PRESIDENT CLARKE: Good
12 morning.

13 MS. FEGELY: The projects that
14 we have lined up for this fiscal year
15 with the \$5 million that was allocated
16 are intended to be fully City-funded
17 projects. We are continuing to pursue
18 federal and state dollars wherever
19 possible, whenever possible. We do
20 anticipate that the next round of sort of
21 federal dollars won't come in -- won't be
22 available until FY15 through DVRPC's
23 process. So some of our larger ticket
24 items we think will have to wait until
25 we'd be able to get additional funds to

1 3/27/13 - WHOLE - BILL 130178, etc.
2 leverage the City funds.

3 COUNCIL PRESIDENT CLARKE:
4 Matching dollars, okay.

5 Now, we met approximately two
6 months ago, there about, and you had a
7 list of projects across the City of
8 Philadelphia. Are any of those projects
9 underway or are we still in planning?

10 MS. FEGELY: Yes. They're in
11 different stages. So I guess there's a
12 couple projects that are finishing up
13 construction right now, Germantown
14 Avenue, the lower section of Germantown
15 Avenue. There was a small project at
16 75th and Haverford that is complete. We
17 are -- and then a number that are
18 underway as far as in the design process,
19 Germantown and Lehigh, North 22nd Street.
20 Some small add-ons to other capital
21 projects like for the big bellies and bus
22 shelters, that's all in process, and we
23 expect that stuff to be implemented on
24 the ground over the next few months, I'd
25 say end of the summer.

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2 COUNCIL PRESIDENT CLARKE:

3 Okay. One last question from me at this
4 point. The City's decision based on
5 appropriations of dollars for what we
6 call a rapid deployment team or some
7 other reference, particularly as it
8 relates to rec centers and now moving
9 towards publicly owned properties, can
10 you anticipate or will you be able to
11 anticipate and outline the likelihood of
12 savings because we're having an early
13 intervention process implemented so we
14 won't have to spend capital dollars on
15 projects as in past when we had no
16 ability to fix roofs or other things that
17 are capital eligible and we'd essentially
18 wait until they no longer were functional
19 and then we'd have to go out and get
20 capital dollars to replace them as
21 opposed to having a repair program to
22 increase the lifetime of that particular
23 project or that particular facility.

24 MS. RHYNHART: That's a good
25 question. Obviously by putting the money

1 3/27/13 - WHOLE - BILL 130178, etc.
2 in to the operating budget -- and I think
3 this is what you're referring to -- over
4 \$2 million for Parks and Rec so that
5 they're hiring tradespeople to actually
6 do small capital projects and do repair
7 and maintenance on the rec centers
8 throughout the City, that should
9 inherently lower the capital costs.

10 COUNCIL PRESIDENT CLARKE:

11 Correct.

12 MS. RHYNHART: We added money
13 to the Public Property budget for the
14 second year in a row under the same
15 philosophy, that we should be keeping
16 better -- maintaining our buildings
17 better and then the capital costs will go
18 down.

19 On the Property side, given
20 that there's been one full year -- well,
21 they're ramping up still, but more time
22 underway for that team, they're starting
23 to keep track of that, but it's not
24 something that we can say definitively
25 this is for every -- like we will save X

1 3/27/13 - WHOLE - BILL 130178, etc.
2 amount of dollars for everything that we
3 keep up to speed. But it is something
4 that I've asked Property and I'll ask
5 Parks and Rec to keep track of, which is
6 cataloguing the capital project requests
7 in line with the maintenance monies spent
8 so that we can see over time what the
9 savings is.

10 COUNCIL PRESIDENT CLARKE:
11 Well, couldn't you look at the history of
12 the capital spending and what you spent
13 it on, and understanding what this
14 particular new rapid deployment team is
15 targeting, you should be able to
16 determine that we won't have to fix or
17 replace this because of the work
18 associated with this new team?

19 MS. RHYNHART: I guess we could
20 look into it a little bit more. I
21 think -- yeah. I could give it a little
22 bit more thought. I think part of it is
23 that sometimes a roof collapses or
24 something happens that's not expected.
25 But, yeah, you could look --

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2 COUNCIL PRESIDENT CLARKE:

3 Roofs normally collapse because --

4 MS. RHYNHART: They're not
5 maintained.

6 COUNCIL PRESIDENT CLARKE:

7 They're not maintained.

8 MS. RHYNHART: I agree.

9 COUNCIL PRESIDENT CLARKE: So
10 I'm saying you can look at the things
11 that are related to capital improvements
12 and say, Well, if we were able to do
13 this, this wouldn't happen.

14 MS. RHYNHART: Right. No. I
15 think that's --

16 COUNCIL PRESIDENT CLARKE: And
17 I'm asking this question in somewhat
18 relationship to a non-related issue
19 today, but this whole notion of putting
20 additional dollars in collections in IT
21 that will ensure that we collect more
22 revenue during the course of the year,
23 so, similarly, putting the investment up
24 front, which Council has shown the
25 willingness to do. If we're able to save

1 3/27/13 - WHOLE - BILL 130178, etc.
2 capital dollars as a result of this early
3 intervention program, we may be
4 interested in doing additional work or
5 increase the level -- both the skill sets
6 and the skill level of those individuals
7 who are prepared to do that early
8 intervention work.

9 MS. RHYNHART: We should be
10 able to do some type of analysis. Let me
11 think about that.

12 COUNCIL PRESIDENT CLARKE: That
13 would be very helpful before we finish
14 our budget --

15 MS. RHYNHART: Okay.

16 COUNCIL PRESIDENT CLARKE: --
17 budget session.

18 Thank you. Thank you so much.
19 The Chair recognizes Councilman
20 Goode.

21 COUNCILMAN GOODE: Thank you,
22 Mr. President.

23 Good morning.

24 MS. RHYNHART: Good morning.

25 COUNCILMAN GOODE: I'm not sure

1 3/27/13 - WHOLE - BILL 130178, etc.
2 who the appropriate person is to answer
3 this question, but we have a room full of
4 people, so hopefully we will figure that
5 out.

6 Recently I served on the Jobs
7 Commission and we released our
8 recommendations on February 19th. One of
9 our Commissioners had a recommendation
10 for a human capital bond. They wanted to
11 float bonds of about a half a billion
12 dollars so that we could hire people to
13 work on public projects.

14 That recommendation was
15 rejected for two reasons. One, the focus
16 of the Commission was to create
17 strategies for private-sector employment,
18 not public-sector jobs. Secondly, I made
19 the point that we already float bonds for
20 public projects. And so essentially the
21 question is, how many Philadelphians will
22 be employed through the capital program?

23 MS. RHYNHART: There is
24 actually -- our calculation done -- and
25 the Commerce Department could speak to it

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2 further, but the calculation is about 50
3 percent of the hard costs of a capital
4 project are for labor. So if you
5 estimated an average laborer at \$50,000,
6 if you took the \$91 million proposed --

7 COUNCILMAN GOODE: The question
8 was not how many people. The question
9 was how many Philadelphians.

10 MS. RHYNHART: Oh, how many
11 Philadelphians? Well, I'd have to get
12 to -- I can get to the calculation of how
13 many jobs. Are you interested in that?

14 COUNCILMAN GOODE: The question
15 is how many Philadelphians.

16 MS. RHYNHART: Well, I think
17 how many jobs -- how many jobs is like
18 760. I could do that calculation, but
19 how many --

20 COUNCILMAN GOODE:
21 Philadelphians.

22 MS. RHYNHART: --
23 Philadelphians would have --

24 COUNCILMAN GOODE: People who
25 live in the City of Philadelphia.

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2 MS. RHYNHART: Well, it has to
3 go through the contracting process with
4 the 5 percent local preference. So it
5 has to go through our bidding process for
6 capital projects.

7 COUNCILMAN GOODE: This has
8 nothing to do with the question that I
9 asked. I didn't ask how many business
10 contracts --

11 MS. RHYNHART: Oh, okay. How
12 many Philadelphians?

13 COUNCILMAN GOODE: How many
14 Philadelphians would be employed?

15 MS. RHYNHART: I don't know if
16 we can answer that question. I mean, I
17 could call on the Commerce Department to
18 see if that's an answerable question.

19 (Witnesses approached witness
20 table.

21 DEPUTY MAYOR GREENBERGER: Good
22 morning, Councilman.

23 COUNCILMAN GOODE: Good
24 morning.

25 DEPUTY MAYOR GREENBERGER: Alan

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2 Greenberger, Deputy Mayor.

3 I'm bringing Angela Dowd-Burton
4 up here as well, because she may be able
5 to get into the numbers a little better.
6 But the calculation that the Budget
7 Director was talking about was basically
8 construction jobs based on a formula that
9 we use to figure out these things
10 relative to the money spent, and then
11 projects are required to have both EOPs
12 and work diversity.

13 Angela, if you could speak to
14 that.

15 MS. DOWD-BURTON: So capital
16 projects require 32 percent minority, 7
17 percent -- Angela Dowd-Burton, Office of
18 Economic Opportunity, Executive Director.

19 Capital projects typically
20 require 32 percent minority, 7 percent
21 women from the journey perspective, and
22 50 percent minority and 7 percent women
23 for apprentice. We do not typically
24 define on all projects the number of
25 Philadelphians that will be hired. We do

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2 track in many instances on the major
3 projects how many there are, and we set
4 zip code preferences. But as a
5 unilateral standard in all contracts, we
6 do not identify the number of
7 Philadelphians.

8 COUNCILMAN GOODE: When I said
9 to the other Commissioner that we can
10 simply utilize the capital program to
11 achieve the same purpose, they pretty
12 much laughed because they said, Well,
13 that's not going to happen. And the
14 recommendation we did make from the Jobs
15 Commission was for better EOP monitoring
16 as it relates to jobs. We tout the
17 figure of 25 percent participation in
18 terms of business contracting. We never
19 talk about what we're achieving in terms
20 of employment. And it's the feeling of
21 most people that we are not meeting the
22 employment goals related to EOPs, and
23 here we're talking about spending \$578
24 million through a capital program. I
25 want to know what we're going to get for

1 3/27/13 - WHOLE - BILL 130178, etc.
2 it in terms of jobs.

3 MS. DOWD-BURTON: Councilman,
4 one of the --

5 COUNCILMAN GOODE: And I'm not
6 prepared to vote for it this year,
7 particularly after the Jobs Commission
8 made this recommendation, particularly
9 after this issue was raised last year in
10 budget hearings. I want to know what
11 economic benefit we're going to get from
12 spending this amount of money.

13 MS. DOWD-BURTON: Councilman,
14 one of the things we are implementing and
15 we have two projects that are now in
16 pilot is an LCP tracker system that will
17 allow us to measure and monitor the
18 demographics of workers on projects.
19 That includes by zip code. And so we'll
20 be able to capture that information and
21 really develop a baseline of where we are
22 and --

23 COUNCILMAN GOODE: When I asked
24 the question last year in terms of what
25 was the business contracting goal, the

1 3/27/13 - WHOLE - BILL 130178, etc.
2 response was the City's goal is 25
3 percent.

4 MS. DOWD-BURTON: Yes.

5 COUNCILMAN GOODE: This year
6 I'm asking a different question. What's
7 the employment goal?

8 MS. RHYNHART: We hear your
9 question, and when you ask the employment
10 goal, the question is employment goal as
11 it relates to Philadelphians.

12 COUNCILMAN GOODE: Employment
13 goal as it relates to Philadelphians and
14 in terms of diversity. What are the
15 goals? What are the employment goals for
16 the capital program?

17 MS. DOWD-BURTON: We will have
18 to look into what our legal constraints
19 are around setting requirements for
20 Philadelphians.

21 COUNCILMAN GOODE: They already
22 have -- the projects are required EOPs.
23 You probably can't tell me what happened
24 in terms of employment through the EOPs
25 in the past. You probably can't tell me

1 3/27/13 - WHOLE - BILL 130178, etc.
2 what the goals are regarding EOPs in the
3 future in terms of employment. I'm
4 asking minimally for what's projected in
5 terms of EOPs regarding employment, but
6 beyond that, even looking legally at what
7 we can do to secure employment for
8 Philadelphians. And until I get an
9 answer that's real, I'm voting no.

10 MS. DOWD-BURTON: Okay.

11 MS. RHYNHART: We'll get back
12 to you on it. It's a fair question.
13 Thank you.

14 COUNCILMAN GOODE: Thank you,
15 Mr. President.

16 COUNCIL PRESIDENT CLARKE:
17 Thank you, Councilman.

18 Ms. Burton, real quick, the
19 press conference that the Mayor had maybe
20 four, five months ago with the building
21 trades, that was for minorities and not
22 Philadelphians? There was a big press
23 conference that talked about a
24 percentage.

25 MS. DOWD-BURTON: I think that

1 3/27/13 - WHOLE - BILL 130178, etc.
2 was a press conference November 5th, 2011
3 that was setting up the project labor
4 agreements with the unions, and the goal
5 there was to ensure that the unions
6 understood we were driving minority and
7 women as workers on those projects. We
8 do actually measure and can report to you
9 on the major projects how many
10 minorities, how many women, and how many
11 local employees are being actually
12 engaged on those projects, but not all
13 projects.

14 COUNCIL PRESIDENT CLARKE: But
15 just on major. What's classified as
16 major?

17 MS. DOWD-BURTON: So projects,
18 for example, that when we had Xfinity
19 Live's project, the Dilworth project,
20 Barnes Foundation, the Art Museum,
21 University of Penn, Drexel, Temple.

22 COUNCIL PRESIDENT CLARKE: So
23 when you say "major," you're talking
24 about major.

25 MS. DOWD-BURTON: Major, yes.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 COUNCIL PRESIDENT CLARKE: All
3 right. Okay. Thank you.

4 MS. DOWD-BURTON: You're
5 welcome.

6 The Chair recognizes Councilman
7 Jones.

8 COUNCILMAN JONES: Great minds
9 think alike, Mr. President.

10 Don't go anywhere, please.
11 Thank you.

12 On those projects, I think that
13 if we signed an agreement last year, then
14 we should be able to report on results
15 from the Dilworth Plaza right outside of
16 this building. And I recently asked
17 about the -- matter of fact, yesterday --
18 about the Philadelphia Airport, which is
19 probably the largest capital project
20 we're going to see in our lifetime, and
21 where we are progressively on both
22 inclusion in the contract aspect, but
23 also, as my colleague Wilson Goode talks
24 about, in the employment aspect, but
25 particularly about Philadelphians and

1 3/27/13 - WHOLE - BILL 130178, etc.
2 what zip code. And I think that's a
3 truly appropriate concept when we go out
4 to AVI and we talk about taxation and we
5 talk about these kinds of
6 responsibilities that taxpayers have to
7 run government, but also to be able to
8 counterbalance that with the benefit of
9 running government.

10 And so I'll be looking forward
11 to looking at those numbers to see where
12 those benefits are so that we can report
13 back to people to say that, Your taxes
14 are going up, they're going to go for
15 worthwhile projects, capital projects,
16 but also Philadelphians from various
17 districts and neighborhoods are going to
18 be employed by them.

19 So that is something that I
20 concur we should be looking at.

21 Just to go on my line of
22 questioning, but thank you for bringing
23 that up, Councilman.

24 Last year I asked about the
25 average time it takes to do capital

1 3/27/13 - WHOLE - BILL 130178, etc.
2 projects, and your response was -- and
3 I'm glad we meet in between, because I
4 actually know some of the answers, but I
5 think we should put it out for all of our
6 colleagues.

7 What is our backlog? What is
8 the average time it takes for a capital
9 project to be delivered?

10 MS. RHYNHART: The average time
11 for a capital project takes too long.
12 Okay. I will be very up front about
13 that, and that's something that the Mayor
14 has also publicly stated, that it's
15 something that we need to work towards
16 and are working towards.

17 The range is very wide in terms
18 of the average capital project, but it
19 can take years longer than what we think
20 it should.

21 COUNCILMAN JONES: So yesterday
22 we talked about mean, median, and mode
23 and all that good stuff. We need to
24 know -- and I only ask that not so much
25 to hammer on the negative but to go

1 3/27/13 - WHOLE - BILL 130178, etc.
2 towards the positive of what your
3 corrective action steps are.

4 MS. RHYNHART: And I can -- I
5 would like to focus on what we are doing,
6 because it is an important point you
7 raised and one that I know many members
8 of Council have voiced concerns and
9 frustration, and rightfully so.

10 So since last year, we've taken
11 steps on three different fronts to
12 improve the capital process. The first
13 is that we hired a consultant, an
14 efficiency expert, FTI Consulting.

15 And hard copies of that report,
16 Council President, are being delivered
17 later today to each of you. It's been
18 online for the past few weeks, but you'll
19 get a hard copy.

20 And they looked at the capital
21 process and came up with numerous
22 recommendations regarding how to speed up
23 the time of projects as well as to keep
24 the costs down and keep change orders
25 down. So in the next few months, we'll

1 3/27/13 - WHOLE - BILL 130178, etc.
2 be looking at their recommendations. One
3 of their recommendations is to bring more
4 design in-house so that we don't spend a
5 lot of time bidding -- I'm sorry; all the
6 steps to actually bid for that.

7 COUNCILMAN JONES: Two hundred
8 steps.

9 MS. RHYNHART: Yes. There are
10 hundreds of steps.

11 And then they have
12 recommendations on the change order
13 process to keep costs down, and I know
14 that's something that many of you have
15 expressed concern about. So we'll be
16 working on that over the next few months.

17 The second part of our approach
18 is, there has been a capital working
19 group headed by the Public Property
20 Commissioner, Bridget Greenwald, and she
21 has been working with UPS, the private
22 company UPS, to look at all of the
23 hundreds and hundreds of steps required
24 that have built up over years to get a
25 project done. And many of these steps

1 3/27/13 - WHOLE - BILL 130178, etc.
2 were built up as control features so that
3 things were looked at by numerous levels
4 of people, but at this point, some of
5 those steps need to be looked at and
6 could be removed. And so she's been
7 working on that with them, and they've
8 been making some good progress of
9 actually just cutting down the number of
10 steps, which will save time.

11 And the third thing is what the
12 Council President alluded to earlier,
13 which is funding that was put into Parks
14 and Rec's budget and the creation of
15 about 40 people that they're hiring, or
16 more than that, to work on maintenance
17 and they'll also be working on small
18 capital projects. And that will speed up
19 the process because they won't have to be
20 bid out.

21 COUNCILMAN JONES: We actually
22 took a look at the report, and it makes
23 sense. I have a slight procurement
24 background from another chapter in my
25 life and it's 200 steps that some of

1 3/27/13 - WHOLE - BILL 130178, etc.
2 which could be run simultaneously, and
3 hopefully, God willing, that will cut
4 down the time, because when we do a
5 ribbon cutting or a projected we're
6 getting ready to bring you something new,
7 people then say, But -- you know, it's
8 like Christmas that never comes, and they
9 said, Well, you said you're going to do
10 this, there was money appropriated, when
11 is it coming.

12 So it is important to us that
13 you're successful in that regard, because
14 the public likes to see where their money
15 is going.

16 MS. RHYNHART: Right.

17 COUNCILMAN JONES: And there
18 are taxes that we are inevitably raising.
19 They want to see it in streets and things
20 like that.

21 Just last point on a positive,
22 very positive, note. Although we lost a
23 lot of particular types of revenue, what
24 I am appreciative of is the commercial
25 corridor aspect of this, Mr. President.

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2 They are working together. The Water
3 Department, the Streets Department,
4 Fairmount Park, SEPTA, and Rec are
5 actually coming together with their small
6 amounts of money, smaller, but they're
7 making a greater impact on commercial
8 corridors because they're working in
9 unison, and that's the kind of leveraging
10 that I look forward to seeing again. And
11 if we continue that model on our
12 different corridors, although we have
13 less per department, it will have greater
14 impact if they work together, and that's
15 one aspect of the capital project that I
16 do truly appreciate.

17 MS. RHYNHART: Thank you.

18 COUNCILMAN JONES: Thank you,
19 Mr. President.

20 COUNCIL PRESIDENT CLARKE:

21 Thank you, Councilman.

22 The Chair recognizes
23 Councilwoman Tasco.

24 COUNCILWOMAN TASCO: Thank you
25 very much.

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2 Ms. Rhyndhart, I noticed you
3 kept looking at me about this timing on
4 these projects. I want you to explain to
5 me what happened to Sturgis Rec Center.
6 Explain to me what happened to Sturgis.

7 MS. RHYNHART: Explain what
8 happened to Sturgis?

9 COUNCILWOMAN TASC0: Right.
10 Sturgis Recreation Center had been
11 approved and the project manager were
12 notified last April that they were the
13 low bidder, and they kept -- they
14 couldn't start the project because they
15 kept getting extensions, extensions,
16 extensions, without any explanation, and
17 finally got a call in February of this
18 year that a notice to proceed was
19 forthcoming. And since in your testimony
20 that you stated that the Philadelphia
21 government works efficiently and
22 effectively, with integrity and
23 responsiveness, I want someone to explain
24 to me why the Sturgis project was held up
25 almost a year after the gentleman won the

1 3/27/13 - WHOLE - BILL 130178, etc.
2 bid.

3 MS. RHYNHART: I think that's
4 part of the issues we're addressing, but,
5 I mean, we can get more information on
6 Sturgis. But I do think right now we are
7 attempting to fast-track that project.

8 COUNCILWOMAN TASC0: But can
9 anybody explain -- when I called the
10 Procurement Commissioner, he said, I'll
11 get back to you. I'm still waiting for
12 him to tell me what happened. Nobody can
13 tell me what happened on Sturgis Rec
14 Center.

15 And another project I have, the
16 Stenton Avenue streetscape improvement,
17 this project was to begin two years ago.

18 MS. RHYNHART: Stenton Avenue?

19 COUNCILWOMAN TASC0: Stenton
20 Avenue. And that's NTI dollars. I'm
21 still waiting for that project to begin.

22 MS. RHYNHART: I'm not familiar
23 with that one.

24 COUNCILWOMAN TASC0: Nobody can
25 tell me what the reason is for the delay

1 3/27/13 - WHOLE - BILL 130178, etc.
2 on both the projects in my district.

3 MS. RHYNHART: Stenton, I'm not
4 familiar with Stenton, if someone from
5 Commerce is or if you are.

6 COUNCILWOMAN TASC0: Stenton
7 Avenue comes under the NTI that was
8 through NTI dollars.

9 MS. RHYNHART: Oh, so it might
10 have to do with -- I mean, I would really
11 like to get back to you so I don't
12 misspeak on the topic.

13 COUNCILWOMAN TASC0: Are you
14 going to have an answer for me? Who is
15 going to answer the question?

16 MS. RHYNHART: Karen can answer
17 Stenton. Karen Fegely is coming up.

18 COUNCILWOMAN TASC0: And I also
19 want to know about Sturgis. Somebody is
20 going to give me an answer for Sturgis.
21 I have an answer, but I want you to give
22 me your answer.

23 (Witness approached witness
24 table.)

25 COUNCILWOMAN TASC0: I want the

1 3/27/13 - WHOLE - BILL 130178, etc.
2 Administration's answer. I want it for
3 the record. Okay?

4 MS. RHYNHART: I hear you.

5 COUNCILWOMAN TASC0: Now, Miss.

6 MS. FEGELY: Hi, Councilwoman.
7 I'm Karen Fegely with the Commerce
8 Department.

9 As you know, we've been working
10 on trying to get the Stenton Avenue
11 project under contract. We have hit a
12 number of -- it's taken too long, as you
13 said.

14 COUNCILWOMAN TASC0: But why?

15 MS. FEGELY: The issue was that
16 the NTI funds that were allocated were
17 not -- the original source of them was
18 not able to be used for this type of work
19 in this neighborhood. And so we had to
20 do some swaps within the NTI budget to
21 get funding available. There was still
22 then a shortage, which we filled with
23 some capital dollars. So about \$350,000
24 for that Stenton Avenue project is now --
25 then we had to get certified through the

1 3/27/13 - WHOLE - BILL 130178, etc.
2 capital budget. The remainder of it is
3 being funded with the NTI dollars.

4 But it just -- it took some
5 time to go through the machinations of
6 getting the right money in the right
7 budget so that we could get it under
8 contract or to the organization that
9 responded to our RFP to complete the
10 project. So that's now -- the contract
11 is now in process. It's going through
12 the City's contract system.

13 COUNCILWOMAN TASC0: So it will
14 be another two years? We might get it by
15 the time this Administration ends?

16 MS. FEGELY: Our contract --
17 the contract process typically takes
18 about two months.

19 COUNCILWOMAN TASC0: Well, this
20 has been two years.

21 MS. FEGELY: Well, this is --
22 I'm talking about from -- I mean, we were
23 only -- we can't start the contract
24 process until the funding is all in place
25 and sort of allocated and certified for

1 3/27/13 - WHOLE - BILL 130178, etc.
2 this project.

3 COUNCILWOMAN TASC0: We
4 disagree on how long it took to get the
5 funding together.

6 I still want someone to explain
7 to me why my projects took so long.

8 MS. RHYNHART: I think if the
9 answers aren't sufficient, then we should
10 sit down and meet with you to talk it
11 through, because --

12 COUNCILWOMAN TASC0: I want it
13 on public record. I want it on this
14 record why my projects took so long. I
15 want somebody to explain to me today by
16 12:30, because I have a meeting at 12:30,
17 what took so long to get my projects
18 done, particularly --

19 MS. FEGELY: I mean, I do have
20 documentation of the different sort of --
21 the routes that were taken to get the
22 funding in place, and it was only just in
23 January that the funding was actually all
24 put in place for the Stenton Avenue
25 project. That's the one I can speak to.

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2 COUNCILWOMAN TASC0: So you'll
3 give me a memo today about the timeline
4 and what the project has taken.

5 (Ms. Fegely nods head in
6 affirmative.)

7 COUNCILWOMAN TASC0: On
8 Sturgis, do you have an answer for me?

9 MS. RHYNHART: On why it took
10 so long, I mean, I think those are one of
11 the things that we're working on, is the
12 process, but I don't have a more specific
13 answer for you. Gary Knappick just told
14 me that the kickoff is today and the
15 expected completed date is in one year on
16 that project in terms of --

17 COUNCILWOMAN TASC0: But from
18 last April until February you gave the
19 contractor the notice that he could
20 proceed. It took that long to tell
21 him -- what does it take for you to tell
22 the contractor when to proceed once the
23 bid is open? Does it take almost a year?

24 MS. RHYNHART: I hear what
25 you're saying. I hear it. I hear your

1 3/27/13 - WHOLE - BILL 130178, etc.

2 frustration.

3 COUNCILWOMAN TASCO:

4 Mr. President, I want an answer.

5 COUNCIL PRESIDENT CLARKE:

6 Okay, Councilwoman.

7 Real quick, on the NTI bonds,
8 did you say we're not eligible for the
9 commercial corridor? What category of
10 NTI bonds were there that were not
11 eligible for that work?

12 MS. FEGELY: I'm going to
13 attempt to answer, and I'm not going -- I
14 do not claim to be the expert on this,
15 but I believe that the part of the
16 allocation that was originally CDBG
17 funded NTI dollars and the area -- the
18 justification of benefiting the low to
19 mod income area didn't apply in Stenton
20 Avenue, and so those funds were not
21 eligible.

22 COUNCIL PRESIDENT CLARKE: Is
23 this a streetscape project?

24 MS. FEGELY: It's a streetscape
25 project, yes.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 COUNCIL PRESIDENT CLARKE: The
3 NTI bond dollars were not categorized
4 like the acquisition and some of the
5 other dollars that were only available in
6 certain areas. I thought the commercial
7 corridor --

8 MS. FEGELY: Right, but it
9 was --

10 COUNCIL PRESIDENT CLARKE: --
11 bond dollars were very flexible.

12 MS. FEGELY: It was -- as far
13 as I understand, it was because they were
14 originally CDBG dollars, they still had
15 CDBG HUD regulations tied to those
16 dollars.

17 COUNCIL PRESIDENT CLARKE: How
18 can they be CDBG and NTI?

19 MS. FEGELY: I --

20 COUNCIL PRESIDENT CLARKE: NTI
21 was a separate funding source.

22 COUNCILWOMAN TASC0: Right.

23 MS. FEGELY: I believe some of
24 the original NTI allocation was from CDBG
25 and I have to -- I do not know the answer

1 3/27/13 - WHOLE - BILL 130178, etc.

2 to that.

3 COUNCIL PRESIDENT CLARKE: I
4 don't believe that to be the case. I
5 mean, we floated 300-plus million dollars
6 in NTI bonds and they were categorized.
7 There were commercial corridor dollars,
8 there were acquisition dollars, there
9 were dollars that allowed you to do
10 facade treatments, stabilization dollars,
11 but all those were pursuant to a bond,
12 not CDBG dollars that comes from HUD.

13 MS. FEGELY: Again, I will get
14 a better answer for you. As far as I'm
15 aware at this point, there's limited
16 dollars left of -- limited NTI dollars
17 left, and so --

18 COUNCIL PRESIDENT CLARKE: I
19 know. I don't have any left.

20 MS. FEGELY: Right. So
21 what's --

22 COUNCIL PRESIDENT CLARKE: I'm
23 just trying to understand what dollars
24 were not available.

25 COUNCILWOMAN TASC0: We had

1 3/27/13 - WHOLE - BILL 130178, etc.
2 enough to go forward with the project.
3 It wasn't any limited dollars on this.
4 So I'd like to know what you believe
5 happened and why it was held up.

6 MS. FEGELY: Okay. Yeah. I
7 can get that explanation.

8 COUNCILWOMAN TASC0: And,
9 Ms. Rhynhart, looking back at my notes
10 and I'm trying to get my memory, it was
11 your office that informed my office that
12 the project was ready to proceed. That
13 was last spring. And your office kept
14 asking us about the procedure and --

15 MS. RHYNHART: My office was
16 asking you about --

17 COUNCILWOMAN TASC0: No. Your
18 office told my office that the project
19 was ready to move forward, and that was
20 last spring. But at some point, it got
21 held up. Okay? So in your office who
22 has the final say in the project?

23 MS. RHYNHART: There are issues
24 with --

25 COUNCILWOMAN TASC0: At your

1 3/27/13 - WHOLE - BILL 130178, etc.

2 office, who has the final say?

3 MS. RHYNHART: Who has the

4 final say?

5 COUNCILWOMAN TASC0: Right. If

6 you tell me the project is ready to

7 proceed and is ready to proceed, then who

8 else has a say in that process, the final

9 say on the project?

10 MS. RHYNHART: There's multiple

11 people that have say on the project. I

12 mean, Budget is just one component. And

13 I would say on Sturgis, that there is an

14 issue with the contingency not being

15 funded. I mean, that's been an issue --

16 this is one of those things I'd rather

17 not go back and forth on the public

18 record on this. But, I mean, the

19 contingency for that project is not

20 funded and usually it is. So we are

21 moving forward on that without that

22 funding. So there's things that have

23 been problems on that project that we

24 could sit down and talk about.

25 COUNCILWOMAN TASC0: No, we're

1 3/27/13 - WHOLE - BILL 130178, etc.
2 not going to sit down and talk about it
3 anymore. There were no contingency
4 problems. We told you about the
5 contingency and how we were going to
6 handle the contingency, but that didn't
7 become an issue until I found out my
8 project was being held up. I want to
9 know who had the final say. Once you
10 told me the project was to proceed, who
11 decided that the project was not going to
12 proceed?

13 MS. RHYNHART: The project is
14 proceeding.

15 COUNCILWOMAN TASC0: No. It's
16 proceeding as of February, but we started
17 this conversation back in September.

18 MS. RHYNHART: I hear your
19 frustration. I do. I hear your
20 frustration. But the project is
21 proceeding now.

22 COUNCILWOMAN TASC0: But that's
23 now. We could have started last April.

24 MS. RHYNHART: No. I hear you.

25 COUNCILWOMAN TASC0: That's a

1 3/27/13 - WHOLE - BILL 130178, etc.
2 year. And I want to know who had the
3 final say on whether the project would
4 proceed or not. And you know. And you
5 know.

6 MS. RHYNHART: There are
7 multiple people that have to deal with a
8 capital project. There are. I mean,
9 there are.

10 COUNCILWOMAN TASC0: Just give
11 me an answer by 12 o'clock.

12 MS. RHYNHART: Okay.

13 COUNCILWOMAN TASC0: I'll come
14 back.

15 COUNCIL PRESIDENT CLARKE:
16 Thank you. Thank you, Councilwoman.

17 For some reason the clock
18 broke. We had to replace it, just so
19 nobody thinks that --

20 MS. RHYNHART: Thank you,
21 Council President.

22 COUNCIL PRESIDENT CLARKE: --
23 there's no shenanigans going on. It just
24 stopped working. Thank you.

25 The Chair recognizes Councilman

1 3/27/13 - WHOLE - BILL 130178, etc.

2 Oh.

3 COUNCILMAN OH: Thank you very
4 much, Mr. President.

5 Ms. Rhynhart, could you ball
6 park for me the total amount of funds the
7 City deals with when you talk about
8 operating, capital, PGW, Water
9 Department, Airport? What is the total
10 amount of money that the government deals
11 with?

12 MS. RHYNHART: On the capital
13 side --

14 COUNCILMAN OH: Not on the
15 capital side. Total.

16 MS. RHYNHART: No. I don't
17 like --

18 COUNCILMAN OH: You know or you
19 don't know?

20 MS. RHYNHART: No. I know the
21 operating and capital budgets very well.

22 COUNCILMAN OH: Oh, could you
23 give me the answer?

24 MS. RHYNHART: Well, I don't
25 want to necessarily combine them. They

1 3/27/13 - WHOLE - BILL 130178, etc.

2 are two distinct entities.

3 COUNCILMAN OH: I understand
4 they are two distinct entities, but I'm
5 going to go into that in a second.

6 MS. RHYNHART: Okay.

7 COUNCILMAN OH: So what is the
8 number, roughly?

9 MS. RHYNHART: The operating
10 budget for the City, all funds, is \$7 and
11 a half billion. That's 3.6 billion in
12 General Fund. And then you add Water,
13 Aviation, and everything else, grants.
14 That's about 7 and a half billion. And
15 our capital budget for the year is about
16 3.4 billion.

17 COUNCILMAN OH: Okay.

18 MS. RHYNHART: So if you wanted
19 to add those two together, you could add
20 those two together, but it doesn't make
21 sense to, but you could.

22 COUNCILMAN OH: Okay. So this
23 is what I'd like to understand. What is
24 a capital budget? How is the decision
25 made as to what tax dollars or anything

1 3/27/13 - WHOLE - BILL 130178, etc.

2 else ends up on the capital side?

3 MS. RHYNHART: What is the
4 process by which we make capital
5 decisions?

6 COUNCILMAN OH: Yes.

7 MS. RHYNHART: The capital
8 process starts in the fall when we send
9 out a budget, basically what's called a
10 budget call, to departments to make
11 budget requests. So they make capital
12 budget requests and --

13 COUNCILMAN OH: How do they
14 know what capital budget requests are?
15 What do they focus on?

16 MS. RHYNHART: There's
17 definitions about what's capital, and
18 those are included in the capital budget
19 request letter that's sent to the
20 departments. So they focus on
21 infrastructure needs, projects that have
22 a useful life over five years and that
23 are greater than a certain dollar value.
24 And so then they make their asks. Then
25 we have a series of meetings that are led

1 3/27/13 - WHOLE - BILL 130178, etc.
2 by City Planning.

3 COUNCILMAN OH: Do you then
4 define this is capital, this is not
5 capital?

6 MS. RHYNHART: There's a few
7 things. Most of the departments are
8 pretty clear on it. There's a few things
9 that can come in under one or -- for
10 example, a request to purchase a
11 helicopter came in under operating, and
12 in fact, we got a grant for 90 percent.
13 It's over \$3 million. We had to do a 10
14 percent match. It came in as an
15 operating request. We said that's
16 actually capital eligible.

17 So there's a few adjustments we
18 make on things that the department might
19 not be aware of, because obviously
20 something like a helicopter isn't a usual
21 purchase.

22 COUNCILMAN OH: So I learned
23 yesterday that police cars are operating,
24 not capital.

25 MS. RHYNHART: That's right.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 COUNCILMAN OH: How about
3 bicycles?

4 MS. RHYNHART: Bicycles -- I
5 know you're getting to the 3 million for
6 the bike share program.

7 COUNCILMAN OH: That's capital,
8 right?

9 MS. RHYNHART: As long as it's
10 City-owned, the whole infrastructure.
11 And so it's more than bicycles. It's
12 actually all of the infrastructure that
13 would be around the City.

14 COUNCILMAN OH: Kiosks.

15 MS. RHYNHART: Mm-hmm. And
16 all --

17 COUNCILMAN OH: Facilities for
18 inspectors, insurance, all that falls
19 under capital?

20 MS. RHYNHART: Well, if it's a
21 system.

22 COUNCILMAN OH: A whole system?

23 MS. RHYNHART: It's a system.

24 So that would fall --

25 COUNCILMAN OH: That has got to

1 3/27/13 - WHOLE - BILL 130178, etc.

2 include maintenance, insurance, any
3 waivers?

4 MS. RHYNHART: Well,
5 maintenance is not capital. Maintenance
6 would be operating.

7 COUNCILMAN OH: But the
8 equipment for maintenance would possibly
9 be capital?

10 MS. RHYNHART: I mean, it
11 depends on the cost of that. Normally
12 equipment -- it depends on what type of
13 equipment it is and what the cost of it
14 is.

15 COUNCILMAN OH: But police cars
16 are not capital.

17 MS. RHYNHART: They're not.
18 There's been a historical practice in the
19 City not to fund police cars with
20 capital. I think it was done in the
21 1970s and they did not last five years.

22 COUNCILMAN OH: Somebody
23 changed that from operating to capital.

24 MS. RHYNHART: From capital to
25 operating.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 COUNCILMAN OH: How about fire
3 equipment, like fire engines and fire
4 ladders, is that capital or operating?

5 MS. RHYNHART: We actually made
6 a decision a few years ago to purchase
7 bigger vehicles with longer lives through
8 a vehicle leasing program. So we
9 purchased numerous ladders and fire -- I
10 don't have the right terminology. The
11 Fleet Department would. But fire trucks
12 and other large pieces of equipment
13 through a leasing program, which is
14 similar to capital. So we made the
15 distinction at that time that basically
16 we weren't going to bond fund anything
17 under -- any vehicle under \$50,000. And
18 the police cars, just with the heavy use
19 that they get and the dangerous
20 circumstances in which they find
21 themselves in, that they don't last that
22 long.

23 COUNCILMAN OH: I understand.
24 You made a distinction. How about
25 self-contained breathing apparatus, \$4

1 3/27/13 - WHOLE - BILL 130178, etc.
2 million on the operating side for the air
3 tanks that firefighters use. That is
4 operating, not capital?

5 MS. RHYNHART: It is, and that
6 is one that we actually spent some time
7 looking at. So it makes sense that you
8 would raise that.

9 COUNCILMAN OH: So here's my
10 next question --

11 MS. RHYNHART: Did you want me
12 to address that, though?

13 COUNCILMAN OH: No, no.

14 MS. RHYNHART: Because the
15 reason -- even though it's \$4 million,
16 and it's actually 4 million spread over
17 two years, so it's going to be an \$8
18 million investment, it's in -- the
19 individual equipment is not capital
20 eligible.

21 COUNCILMAN OH: So should you
22 say that a police car has a longer life
23 than five years, it could end up on
24 capital, less it could end up on
25 operating. Those are definitional

1 3/27/13 - WHOLE - BILL 130178, etc.

2 decisions?

3 MS. RHYNHART: Well, the police
4 car decision to not fund police on
5 capital was actually put in our capital
6 eligibility guidelines, which were signed
7 by the Finance Director and the
8 Controller. So that's actually a -- it's
9 a policy at this point.

10 COUNCILMAN OH: Okay. My time
11 is up. I'll come back. The reason I'm
12 asking is that it affects the millage
13 rate if the operating budget is larger
14 than perhaps it should be. If bonds are
15 being floated, we have to pay it down.
16 So where these things are defined and how
17 much, and then it helps me understand the
18 priorities of the Administration in what
19 it wants to fund and what it doesn't want
20 to fund.

21 MS. RHYNHART: And I could --
22 if you'd be interested, I could get to
23 you the capital eligibility guidelines,
24 which sort of delineate the differences.

25 COUNCILMAN OH: Yes. That

1 3/27/13 - WHOLE - BILL 130178, etc.

2 would help. Thank you.

3 Thank you.

4 MS. RHYNHART: Okay.

5 COUNCIL PRESIDENT CLARKE:

6 Thank you, Councilman.

7 The Chair recognizes

8 Councilwoman Brown.

9 COUNCILWOMAN BROWN: Thank you,
10 Mr. President.

11 Good morning. I want to first
12 underscore the concern that was raised by
13 Councilman Goode, and you can add me to
14 the list of members who will be looking
15 for the answers to those questions around
16 Philadelphians that are being employed.

17 Let me pick up with Councilman
18 Oh's questions around bike sharing. In
19 2008, I introduced a resolution in
20 Council to commission a study to
21 determine the location, demand, and usage
22 for public-use bicycle stations. So
23 could a member of your team -- I would
24 imagine that that would either be the
25 Managing Director's Office or the Office

1 3/27/13 - WHOLE - BILL 130178, etc.
2 of Sustainability -- simply give us an
3 update on the RFP for the station
4 locations.

5 MS. RHYNHART: Sure. It would
6 either be Rina Cutler or Andrew Stober.

7 And Andrew is here.

8 (Witness approached witness
9 table.)

10 MR. STOBER: Good morning,
11 Councilwoman. Andrew Stober from the
12 Mayor's Office of Transportation and
13 Utilities.

14 I'm pleased to let you know
15 that the Administration is catching up to
16 you on the issue of bike share. As you
17 said, in 2008 you introduced that
18 resolution. In 2009, we did a
19 feasibility study with DVRPC which found
20 bike share feasible, but at that time,
21 with the financial crisis and a number of
22 outstanding questions around liability,
23 if we had sufficient bicycling
24 infrastructure in the City to support
25 such a system, as well as what the

1 3/27/13 - WHOLE - BILL 130178, etc.
2 operating cost would be and how those
3 might be covered still out there, we
4 weren't ready to proceed with the system.

5 In the last few years, all of
6 those have been addressed nationally.
7 There are currently more than 40 cities
8 in North America that either have bike
9 share systems up and running or in their
10 final stages of planning. Those systems
11 have been shown to be generally
12 operationally self-sufficient with public
13 capital funding to get them launched, and
14 right now we are going through a business
15 planning process funded by the William
16 Penn Foundation, in partnership with the
17 Pennsylvania Environmental Council, and
18 hope to be able to put out an RFP for a
19 system sometime this summer.

20 COUNCILWOMAN BROWN: This
21 summer? And let me make no assumptions.
22 Will the RFP include MBE/WBE goals?

23 MR. STOBBER: Yes.

24 COUNCILWOMAN BROWN: Okay,
25 then. And so this time next year you'll

1 3/27/13 - WHOLE - BILL 130178, etc.

2 be able to report back?

3 MR. STOBBER: We certainly will,
4 and our hope would be to have a system,
5 the first phase of a system, up and
6 operating in the fall of 2014 in
7 Philadelphia.

8 COUNCILWOMAN BROWN: Okay,
9 then. We'll look forward to that update.

10 Let me revisit the issue raised
11 by Councilwoman Tasco, because I was one
12 of the many at-large members where there
13 was caucus, conversations about the --
14 not the process, but some might say the
15 drag with regards to the completion of
16 projects.

17 You stated that there are,
18 quote, multiple people who have the final
19 say. Identify those multiple people.

20 MS. RHYNHART: I don't want to
21 say multiple people have a final say.
22 You mean on if a project gets in the
23 capital budget?

24 COUNCILWOMAN BROWN: Yes.

25 MS. RHYNHART: So the way that

1 3/27/13 - WHOLE - BILL 130178, etc.
2 the capital budget process works is
3 that -- and I started going through this
4 with Councilman Oh -- after the
5 departments make their submissions, then
6 City Planning and my office go through
7 those submissions and make
8 recommendations to the Mayor and -- I
9 mean, the Mayor has final say.

10 COUNCILWOMAN BROWN: So that
11 would be the answer to Councilwoman
12 Tasco's question?

13 MS. RHYNHART: About what's in
14 the budget? Yeah. I mean, I think
15 Councilwoman Tasco was referring to
16 specifically to a project holdup, and
17 this is more of what is actually in the
18 capital budget.

19 COUNCILWOMAN BROWN: The dollar
20 amount, not the actual projects?

21 MS. RHYNHART: Well, and the
22 project. Well, there's a few different
23 things. There's money that's allocated
24 in the budget for each Councilperson. So
25 that money -- those projects are not

1 3/27/13 - WHOLE - BILL 130178, etc.
2 decided by the Mayor. That's funding
3 that -- we make the decision to allocate
4 the 1.2 million per Council district for
5 this budget year, but those projects are
6 decided by the Councilmembers.

7 COUNCILWOMAN BROWN: And then?

8 MS. RHYNHART: And then they
9 would go through the normal process of
10 getting the work done, which is what
11 we're working on improving that process.

12 COUNCILWOMAN BROWN: And if you
13 had to ID three factors that you are
14 using as guideposts to improve the
15 process, they would be what?

16 MS. RHYNHART: I would say that
17 we are using the 40 to 50 new hires that
18 are going to be in Parks and Rec to do
19 small capital projects for Councilpeople
20 in their district. We're trying to
21 shorten the process and the number of
22 steps, which Bridget has been working a
23 lot on, and we are going to be looking at
24 FTI's recommendations, including bringing
25 more design work in-house to speed it up.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 COUNCILWOMAN BROWN: So --

3 MS. RHYNHART: I mean, we
4 understand that there's an issue, and
5 we're working on it.

6 COUNCILWOMAN BROWN: Okay. A
7 number of Councilmembers expressed
8 concern around the Dilworth project. So
9 let's get an update on where we are with
10 that with specific information and
11 detailed information around MBE/WBE
12 participation and Councilman Goode's
13 concern regarding the number of
14 Philadelphians.

15 MS. RHYNHART: An update on the
16 Dilworth project?

17 COUNCILWOMAN BROWN: Please.

18 MS. RHYNHART: Okay. I would
19 ask for the Commerce Director.

20 (Witness approached witness
21 table.)

22 DEPUTY MAYOR GREENBERGER: Good
23 morning, Councilwoman. We'll get you the
24 information on Dilworth. Dilworth has --
25 I'm sorry. Alan Greenberger, Deputy

1 3/27/13 - WHOLE - BILL 130178, etc.

2 Mayor, Economic Development.

3 We'll get you the information
4 on Dilworth. Obviously it's a project in
5 progress, so there's tracking going on.
6 It had a set of goals that were set out.
7 I don't remember them off the top of my
8 head, but there was some serious goals
9 for participation on that project, and
10 we'll get you the up-to-date information
11 on where it is.

12 COUNCILWOMAN BROWN: We would
13 like that to happen at the point that --
14 in terms of direct accountability, is
15 that with Parks and Rec?

16 DEPUTY MAYOR GREENBERGER: No.
17 It's Public Property.

18 COUNCILWOMAN BROWN: So the
19 Public Property Commissioner can give us
20 the detail written in the testimony at
21 the point that they're scheduled to come
22 before Council?

23 DEPUTY MAYOR GREENBERGER: I
24 think we can do that. I'll talk to OEO.
25 They're the ones who track the

1 3/27/13 - WHOLE - BILL 130178, etc.
2 information and then provide it to Public
3 Property. We should be able to do that.

4 COUNCILWOMAN BROWN: So we can
5 have the most current information at the
6 time Public Property comes before us?

7 DEPUTY MAYOR GREENBERGER:
8 We'll get you exactly what we have right
9 now.

10 COUNCILWOMAN BROWN: Okay,
11 then. My time is up. I'll circle back.
12 Thank you, Mr. President.

13 COUNCIL PRESIDENT CLARKE:
14 Thank you, Councilwoman.

15 The Chair recognizes
16 Councilwoman Sanchez.

17 COUNCILWOMAN SANCHEZ: Thank
18 you, Mr. President.

19 Good morning. I also want to
20 kind of acknowledge that there's been an
21 unprecedented level of collaboration
22 between Water, Rec, and Streets around
23 some of the greening that we've been
24 doing, and that's been important,
25 particularly in a demonstration for folks

1 3/27/13 - WHOLE - BILL 130178, etc.
2 like the Trust for Public Land and the
3 Fairmount Park Conservancy, who have been
4 extremely helpful in our parks and recs
5 as we work towards these ten-minute walks
6 to green space, smaller parks, and all
7 this other stuff. How are we doing --
8 and I believe Councilman Goode asked this
9 a couple of years ago -- how are we doing
10 with accessibility to the smaller
11 contracts in our capital work? I know
12 our EOP plan calls for 25 percent. Have
13 we increased the pool of people doing
14 capital work in the City?

15 MS. RHYNHART: OEO is going to
16 respond to that.

17 I'm sorry. Angela Dowd-Burton,
18 she's not here right now. She's not --
19 can we get back to you with the answer to
20 that? I apologize for that.

21 COUNCILWOMAN SANCHEZ: Okay.

22 MS. RHYNHART: Thank you.

23 COUNCILWOMAN SANCHEZ: I'm
24 encouraged by the conversation and I
25 talked to Commissioner Greenwald around

1 3/27/13 - WHOLE - BILL 130178, etc.
2 streamlining the contracting process,
3 because I believe that's important in our
4 ability to make some of that contracting
5 opportunities available.

6 Can you give me a sense of what
7 the average contract amount is for the
8 work that's going on in Capital? I
9 noticed none of the information -- and
10 Councilwoman Reynolds Brown asked about
11 all departments reporting out. Of all of
12 our encumbered contracts, what is kind of
13 the spread?

14 MS. RHYNHART: The average?
15 You're asking a good question. You're
16 asking sort of what's the average capital
17 project and the average cost, and I don't
18 know the average cost actually of all the
19 projects, but that's something that we
20 can get to you.

21 COUNCILWOMAN SANCHEZ: And then
22 its correlation between accessibility to
23 contracts, because it goes back to the
24 question of who is getting all this work
25 and are we in fact able to de-bundle some

1 3/27/13 - WHOLE - BILL 130178, etc.
2 of these projects so that smaller
3 contractors could do some of the smaller
4 work. You have now \$250,000 jobs versus
5 \$10 million jobs. Who is getting those?

6 MS. RHYNHART: Right. No. I
7 hear your question. We can get back to
8 you on the average sort of -- I would
9 pull out some of the bigger projects and
10 then see an average.

11 COUNCILWOMAN SANCHEZ: As part
12 of the revision of plans, is there a
13 decision that in order to increase
14 accessibility both to Philadelphia based
15 and minority companies to de-bundle
16 those? Is that part of the thinking
17 that's going on as the streamlining is
18 happening?

19 MS. RHYNHART: I know there
20 have been discussions of that, and I
21 again -- and I apologize for this.
22 Angela Dowd-Burton is not here right now.
23 She will be back later this afternoon. I
24 don't know if that works for you.

25 COUNCILWOMAN SANCHEZ: It would

1 3/27/13 - WHOLE - BILL 130178, etc.

2 be good to kind of get a sense of what's

3 the thinking as we move forward,

4 particularly with a lot of the greening

5 and some of the other work that is being

6 done that we traditionally didn't do.

7 Who is planting all these trees on our

8 streetscapes? Who is doing some of the

9 curb cuts and the smaller jobs? Who is

10 doing some of the smaller parks? I'd

11 like to know who is that pool, have we

12 increased that pool over the last couple

13 of years, and what is our goal in terms

14 of increasing that pool moving forward.

15 MS. RHYNHART: Okay. That

16 question -- sure.

17 COUNCILWOMAN SANCHEZ: Thank

18 you, Council President.

19 COUNCIL PRESIDENT CLARKE:

20 Thank you, Councilwoman.

21 The Chair recognizes Councilman

22 Henon.

23 COUNCILMAN HENON: Thank you,

24 Mr. Chairman, Council President.

25 Good morning.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 MS. RHYNHART: Good morning.

3 COUNCILMAN HENON: I just have
4 a few quick questions. One, let me just
5 ask generally just as an observation in
6 the capital budget. When you list the
7 line items for particular departments or
8 capital improvements and it has past
9 years, FY08, '09, '11, '10, you know, and
10 moving forward, are they carryovers, and
11 if they're carryovers -- I know this
12 question comes up every year -- what are
13 the priorities of carryovers as we
14 approve a five-year budget on an annual
15 basis?

16 MS. RHYNHART: They are
17 carry -- they're called carryforward
18 amounts. They are amounts that are
19 carried forward from previous years. And
20 the issue of carryforward is one that
21 comes up quite often, which relates to
22 the speed that we complete a capital
23 project. But I think basically if \$2
24 million is allocated on any specific
25 department and not spent, it's carried

1 3/27/13 - WHOLE - BILL 130178, etc.
2 forward to the next year. One of the
3 changes we've made in this year's capital
4 budget is that we took amounts older than
5 Fiscal '08 that had not yet been spent
6 and reprogrammed them, meaning we said if
7 they haven't been spent by this point,
8 we're going to put them toward a
9 different use.

10 COUNCILMAN HENON: Different
11 use. So you're scratching the
12 recommended projects or prioritized
13 projects?

14 MS. RHYNHART: No. It's really
15 if you have to think about it in a way
16 of --

17 COUNCILMAN HENON: Because I
18 know when I look at my closet and I want
19 to get rid of some clothes and I know
20 that I usually wear the same kind of
21 clothes over and over again, the chances
22 are I'm never going to go back to those
23 other ones. So is this how we're
24 handling our capital projects?

25 MS. RHYNHART: Well, basically

1 3/27/13 - WHOLE - BILL 130178, etc.

2 the funding is -- I mean, if you mean are
3 we not doing certain projects that we
4 thought we were doing? Is that --

5 COUNCILMAN HENON: That is the
6 question.

7 MS. RHYNHART: No. It's not --
8 it's really more of -- it's not that
9 we're cutting off certain projects.
10 We're just saying that given how close we
11 are to the constitutional debt limit, we
12 are taking that money that hasn't yet
13 been spent after five years and putting
14 it towards a new use, so --

15 COUNCILMAN HENON: So it's not
16 much of a priority as it was in '08 than
17 it is in --

18 MS. RHYNHART: In my opinion,
19 if it hasn't been spent, if it's budgeted
20 from Fiscal '07 and it hasn't been spent
21 yet, I think we should reprogram it to
22 something else.

23 COUNCILMAN HENON: I don't
24 disagree, unless somebody is standing on
25 their chair screaming for the

1 3/27/13 - WHOLE - BILL 130178, etc.
2 improvement.

3 MS. RHYNHART: Well, then --
4 there's still the funding that's
5 available from Fiscal '08 to Fiscal '13.

6 COUNCILMAN HENON: It's
7 available. Which leads into the monies.
8 I don't know if there was a perceived or
9 misperception of are we issuing more
10 bonds every year for these monies. What
11 are we doing with the money from '08 in
12 '12 or '13 moving forward? Is it the
13 same dollars?

14 MS. RHYNHART: You mean what
15 happens to that money as we carry it
16 forward? Is it bond proceeds?

17 COUNCILMAN HENON: Is it bond
18 proceeds?

19 MS. RHYNHART: So the way --

20 COUNCILMAN HENON: Are we
21 reissuing every year for different
22 projects or are they earmarked from '08
23 or '09 for a project and here we are in
24 '13 looking '14 forward?

25 MS. RHYNHART: Right. So the

1 3/27/13 - WHOLE - BILL 130178, etc.
2 capital budget deals with the
3 appropriation power, and then we -- after
4 City Council approves the capital budget,
5 assuming everything goes smoothly, then
6 it goes to the voters in November, and
7 then it's approved. Then the City issues
8 bonds for capital projects about every
9 two years. So we are planning a bond
10 issuance this July, July of '13. We had
11 a bond deal in the summer of '11 for the
12 Fiscal '8, '9, and '10 capital project.

13 So the projects that are
14 older -- the money that's older than '08,
15 bonds have been issued for already, and
16 that's -- so that is also another reason
17 why it's important to get it spent.

18 COUNCILMAN HENON: So we're
19 paying the allocations on those.

20 MS. RHYNHART: Yes.

21 COUNCILMAN HENON: But the
22 project -- we haven't started the
23 projects? So what are we doing with the
24 money?

25 MS. RHYNHART: Right. That's

1 3/27/13 - WHOLE - BILL 130178, etc.

2 one of the reasons why we took that \$16
3 million of funding. And we didn't take
4 any Councilmembers' money in terms of the
5 specific Parks and Rec projects, just
6 because we know that you're thinking
7 about certain projects down the line.
8 But we took \$16 million of unused money
9 prior to '08 because it had not yet been
10 spent yet. This is part of the concern
11 you're raising. Yes.

12 COUNCILMAN HENON: Are there --
13 so 16 is left from '08?

14 MS. RHYNHART: No; prior to
15 '08.

16 COUNCILMAN HENON: Prior to
17 '08. Is there anything left from '09,
18 '10, and '11, '12?

19 MS. RHYNHART: There is. There
20 is. And that's something that we're
21 trying to tackle with that three-pronged
22 approach that I referred to to Councilman
23 Jones' question about what are we doing
24 to speed up the capital process, because
25 we need to do projects faster. So we

1 3/27/13 - WHOLE - BILL 130178, etc.
2 need to do projects faster, and I think
3 as we go forward, taking the older
4 appropriations that haven't yet been used
5 and reprogramming them is something that
6 we'll do.

7 COUNCILMAN HENON: Speeding up
8 the process, I get. We're talking four,
9 five years of speeding up a process. We
10 could speed up a process and -- I don't
11 know all the administrative work or
12 everything that's involved, but I think
13 you can speed it up in a year, maybe get
14 it to 12 months instead of 48 months or
15 even greater. You have four, five years
16 of a process, and monies that -- what are
17 we doing with those dollars? They're
18 just being reinvested?

19 MS. RHYNHART: Right. The way
20 we run our -- in terms of a cash
21 management perspective, we only issue
22 bonds when the capital account gets
23 lower. So that's why we plan to issue in
24 July, when the capital account gets low
25 again. So we're not -- it's not like

1 3/27/13 - WHOLE - BILL 130178, etc.
2 we're paying interest on a substantial
3 amount of money that's being unused. But
4 from a practice standpoint, I think we do
5 have to clean up, I would say, the older
6 appropriations, yes. I agree with you.

7 COUNCILMAN HENON: Well, I'd
8 like to offline maybe sit down and go
9 through that process with you.

10 MS. RHYNHART: I would be happy
11 to.

12 COUNCILMAN HENON: Council
13 President, may I ask a district-specific
14 question or are we running out of time?

15 COUNCIL PRESIDENT CLARKE:
16 Certainly, Councilman.

17 COUNCILMAN HENON: Thank you.
18 Public Property maybe. I have
19 a question about police facilities.

20 MS. RHYNHART: A specific
21 police facility?

22 COUNCILMAN HENON: General, but
23 getting to a specific priority of a
24 police district in the district I
25 represent.

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2 So in the budget -- so last
3 year, I don't know, I guess there could
4 have been \$10 million set aside for
5 renovations of firehouses and police
6 stations, and one of my questions is, how
7 do we prioritize either a full renovation
8 of some of these deplorable -- and I
9 don't want to understate that. Some of
10 these police stations are deplorable or
11 in deplorable conditions, where officers
12 and first respondents have to go to work
13 every day. And I've seen them and I've
14 taken tours.

15 So how do we prioritize full
16 renovation and just Band-Aid fixes on our
17 police and fire stations, is my first
18 general question. And then specifically,
19 I see in the capital budget the 39th
20 Police Station or District there is going
21 to get an overhaul, which I'm sure it
22 needs. But I have specifically in my
23 district and have been asking for
24 years -- well, for only two years now,
25 but I know my predecessor has been

1 3/27/13 - WHOLE - BILL 130178, etc.

2 asking. It's too small.

3 MS. RHYNHART: Which station is
4 this?

5 COUNCILMAN HENON: The 15th and
6 2nd. It's too small, and we're Band-Aid
7 fixing. Every time it rains, it has a
8 leak. There's all kinds of reports from
9 the controllers, from our own Public
10 Property from just visiting it. It is in
11 deplorable, horrendous condition for any
12 kind of work atmosphere.

13 So I'd like to know what the
14 plans and how we can make that a priority
15 project moving forward.

16 MS. RHYNHART: Actually, the
17 2nd -- maybe your efforts have worked.
18 The 2nd and 15th is in the capital budget
19 for mechanical, electrical, and plumbing
20 and also for exterior improvements. So
21 the details of that we could get to you,
22 but it's --

23 COUNCILMAN HENON: I just want
24 to get on the record again for the second
25 year that I think they need a new

1 3/27/13 - WHOLE - BILL 130178, etc.

2 facility.

3 MS. RHYNHART: Oh, a brand new

4 facility?

5 COUNCILMAN HENON: I think they

6 need a brand new facility with a total

7 overhaul or something. The conditions

8 are unsafe, and I think over the years

9 the Band-Aid fixes of a roof and robbing

10 Peter to pay Paul for these temporary

11 fixes is just not prudent on our part as

12 a city and our investment of dollars.

13 MS. RHYNHART: Are you talking

14 about a new facility for 2nd and 15th or

15 for 39th?

16 COUNCILMAN HENON: Well, 2nd

17 and 15th I'd like to entertain a new

18 facility or a total renovation.

19 MS. RHYNHART: I'm sorry.

20 Because there is money in the budget for

21 a new facility for 39.

22 COUNCILMAN HENON: For 39. And

23 that's what -- I'm referring to 39 and

24 can refer to 18 as -- where are our

25 priorities, who sets the priority?

1 3/27/13 - WHOLE - BILL 130178, etc.

2 MS. RHYNHART: Oh, that that is
3 in 18 and not in 14, for example.

4 COUNCILMAN HENON: And not the
5 15th and 2nd.

6 MS. RHYNHART: I see. Okay.

7 COUNCILMAN HENON: So I'm going
8 to put the 15th and 2nd on the list of a
9 priority, if we can get that back and
10 take a look at the bigger picture.

11 MS. RHYNHART: We can discuss
12 it further.

13 COUNCILMAN HENON: Great.
14 Thank you.

15 COUNCIL PRESIDENT CLARKE:
16 Thank you, Councilman.

17 Real quick. On your debt
18 service payments, there is an increase
19 over the Five Year Plan -- actually seven
20 years, Line No. 16 in your detail,
21 relatively small but just an increase.
22 Does that have anything to do with
23 raising debt capacity or are we
24 accelerating payments?

25 MS. RHYNHART: I'm sorry. The

1 3/27/13 - WHOLE - BILL 130178, etc.
2 increase in debt service from '14 through
3 '18?

4 COUNCIL PRESIDENT CLARKE: Yes.

5 MS. RHYNHART: There are a few
6 different reasons for that. One of them
7 is the 4601 Market project, which we
8 anticipate to issue bonds through an
9 authority in January of 2014 to construct
10 a new police headquarters in the 4601
11 Market Street building, along with a new
12 morgue and health offices, and there's
13 debt service for that project, which I
14 believe is about 12 million a year
15 starting in Fiscal '15. So that's one of
16 the reasons for the increase. And then
17 there's also just increases in our debt
18 service requirements from older bonds
19 that were previously issued.

20 COUNCIL PRESIDENT CLARKE:
21 Older bonds?

22 MS. RHYNHART: I mean bonds
23 that had been issued already. And then
24 also there is an increased assumption for
25 interest rates on our short-term

1 3/27/13 - WHOLE - BILL 130178, etc.
2 borrowing, assuming that at some point
3 interest rates will move up a little bit.

4 COUNCIL PRESIDENT CLARKE: All
5 right. Didn't the Councilman just ask
6 the question about older money, and you
7 said that there was no increased costs
8 with holding --

9 MS. RHYNHART: No. I said they
10 were minimal because we wait for our
11 capital cash to get very low before
12 issuing bonds again. But the point I
13 actually agree with the Councilman -- and
14 if I wasn't clear, I thought I was, but
15 if I wasn't, I'll make it clear. I agree
16 with him that we shouldn't have funding
17 that is unspent from back years, which is
18 why we're reprogramming it starting this
19 year, and it's a practice that we'll
20 continue.

21 COUNCIL PRESIDENT CLARKE: All
22 right. In terms of retiring our debt on
23 these capital bonds, are there penalties
24 associated with retiring that debt early?
25 And I know sometimes when you borrow, if

1 3/27/13 - WHOLE - BILL 130178, etc.

2 you retire the debt early, there's a
3 penalty. Do we have that?

4 MS. RHYNHART: The traditional
5 municipal tax-exempt bond allows you to
6 retire without penalty after ten years.
7 So you have the right to call the bond.
8 So it's a 30-year bond usually, and after
9 ten years, you have the right to pre-pay
10 without penalty.

11 COUNCIL PRESIDENT CLARKE:
12 Okay. So scenario. Say, for instance,
13 we sold Love Park Garage, got 40, 45,
14 whatever, and we retired the debt on
15 capital bonds, whatever that level that
16 we can determine is feasible, and it
17 meets the ten-year requirement.

18 MS. RHYNHART: Okay.

19 COUNCIL PRESIDENT CLARKE: And
20 then we can possibly free up debt service
21 payment to accelerate our pension
22 requirements. Is that --

23 MS. RHYNHART: Absolutely.

24 COUNCIL PRESIDENT CLARKE: We
25 can do something like that?

1 3/27/13 - WHOLE - BILL 130178, etc.

2 MS. RHYNHART: Yes, we can do
3 something like that.

4 COUNCIL PRESIDENT CLARKE: So
5 if we had significant municipal asset
6 sales, could we, working together --
7 because I don't want to get into Council
8 telling the Administration what to do --
9 have a dedicated payment towards paying
10 off debt on some other bonds that we may
11 have separate and aside from pension to
12 determine whether or not we can then free
13 up additional dollars to free that debt
14 up and that debt payment and then have
15 them go towards pension obligations?

16 MS. RHYNHART: Yeah. That is
17 something that we could definitely work
18 towards. I mean, that's something
19 that -- we'd have to look at our bonds
20 and see which ones are eligible, meaning
21 that they've already hit the ten-year
22 call period, but that's definitely
23 something that we can discuss, and that's
24 something that -- in terms of asset
25 sales, the Mayor has publicly said that

1 3/27/13 - WHOLE - BILL 130178, etc.
2 any asset sales will go towards either --
3 will go towards one-time uses or pension.
4 So that is something that I think we can
5 work towards. And Love Park Garage, we
6 are moving on selling that. I know
7 that's something that you had spoken
8 about for the last few years, and we are
9 hoping to be done that sale by the end of
10 the calendar year, so to be before
11 Council in the fall on that issue.

12 COUNCIL PRESIDENT CLARKE: Fall
13 of this year?

14 MS. RHYNHART: Mm-hmm.

15 COUNCIL PRESIDENT CLARKE:
16 Somebody told me that. Nobody from the
17 Administration, but somebody told me that
18 there were people getting walk-throughs,
19 and I hadn't heard from you guys in terms
20 of the potential sale. The last
21 conversation I had, it was that that was
22 something -- and I heard the Mayor
23 reference it at the Chamber of Commerce,
24 but I have not had any direct interaction
25 with the Administration on that. So I

1 3/27/13 - WHOLE - BILL 130178, etc.
2 had no idea that the process was moving
3 beyond somebody telling me last week that
4 people were being walked through the --
5 and I don't even know if that's real.

6 MS. RHYNHART: No. In going
7 forward -- I mean, to be honest, I did
8 discuss with your office, but going
9 forward, I will discuss directly with you
10 in terms of that process.

11 COUNCIL PRESIDENT CLARKE: Who
12 did you talk to?

13 MS. RHYNHART: I don't want to.

14 COUNCIL PRESIDENT CLARKE: I
15 mean --

16 MS. RHYNHART: No.

17 COUNCIL PRESIDENT CLARKE: --
18 you can give them up. They should have
19 told me.

20 MS. RHYNHART: I will not do
21 that.

22 COUNCIL PRESIDENT CLARKE: They
23 didn't tell me. That's their problem.

24 MS. RHYNHART: I will not do
25 that to them. I will tell you later.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 COUNCIL PRESIDENT CLARKE: You
3 can tell me after. Okay. Thank you.

4 The Chair recognizes Councilman
5 Jones.

6 COUNCILMAN JONES: Stand-up
7 employee. Not throwing nobody under the
8 bus.

9 Change of direction a little
10 bit. I mentioned earlier about the level
11 of cooperation on commercial corridors
12 between various departments. That's on
13 the micro level, small commercial
14 corridors. I'd like to bring it up to
15 the macro level to talk about how do we
16 leverage -- you mentioned leveraging new
17 funds with other entities. What is our
18 level of cooperation with other counties
19 by way of working on capital projects
20 that might be mutually beneficial, and
21 how is that helping our bottom line to go
22 beyond maybe trails, intersections, I-95?
23 Drexel just did a study on U.S. 30.

24 Tell me about the big-picture
25 approach of how we're going after capital

1 3/27/13 - WHOLE - BILL 130178, etc.
2 dollars on a regional basis that benefits
3 Philadelphia in light of the fact that
4 President Clarke is working with the
5 Philadelphia delegation in a more
6 cooperative manner. How can that be
7 extended to our capital projects and
8 jointly going after things that
9 administrations at the state and federal
10 level might not be inclined to grant
11 Philadelphia, but as a region, we could
12 approach funders to benefit
13 Philadelphians.

14 MS. RHYNHART: I would think
15 most of that falls under either
16 Transportation or SEPTA, and so I would
17 think that either Rina Cutler or Andrew
18 Stober would be the best person.

19 And here comes Rina.

20 COUNCILMAN JONES: Parks and
21 Recs is doing that with the Schuylkill
22 River Trail. I want to know how we can
23 leverage our relationships with the
24 counties. We have a good republican
25 contingent here, and we want to be able

1 3/27/13 - WHOLE - BILL 130178, etc.
2 to leverage that at the state and federal
3 level for the benefit of Philadelphians.
4 So tell us about projects where we've
5 successfully done that or are attempting
6 to do that county to county.

7 (Witness approached witness
8 table.)

9 DEPUTY MAYOR CUTLER: Rina
10 Cutler. Good morning.

11 Much of the collaboration in
12 the five-county region happens in a
13 couple of different locations. One, the
14 Metropolitan Caucus, which are the county
15 supervisors and the Mayor, meets on a
16 regular basis to talk about interest.
17 Sometimes it's infrastructure, sometimes
18 it's energy. There are a variety of
19 issues that they have consensus on that
20 they bring in the entire delegation, both
21 at the state level from all five counties
22 as well as the congressional group to
23 push those issues forward.

24 There are several projects that
25 have happened on the energy side. On the

1 3/27/13 - WHOLE - BILL 130178, etc.
2 transportation side, all of that happens
3 on a regional basis regularly, either
4 through the MPO, DVRPC, which all of the
5 counties and the City sit on, and that is
6 how one moves projects on to the federal
7 system as well as SEPTA, which also has
8 all five counties on its Board.

9 And so I think -- as does the
10 Port of Philadelphia. The other Board I
11 sit on has representation from all of the
12 counties.

13 So I think the mechanism is in
14 place in any number of venues to talk
15 about projects of regional significance.
16 So at the state level, they're building
17 obviously the I-95 corridor. That will
18 happen over the next ten years. The
19 airport we consider to be a regional
20 project. That will happen over the next
21 10 to 12 years. Southport, which is a
22 project that will happen at the port.

23 So all of those big, mega
24 projects are in fact regional in scope,
25 and there has been a collaboration.

1 3/27/13 - WHOLE - BILL 130178, etc.
2 Dredging on the Delaware River. So all
3 of those entail a lot of different
4 counties and a lot of the state and
5 federal delegation. So that
6 collaboration happens all the time.

7 COUNCILMAN JONES: On that
8 note -- and I'll end with this,
9 Mr. Chairman -- is, for example, bridges
10 in the City of Philadelphia. We've had
11 recent attention drawn to the state of
12 our bridges. Our relationship with
13 Amtrak is not the best, but we want to
14 look at how we can leverage that with our
15 state, county, and federal partners to
16 see how we can improve that.

17 We had a situation in my
18 district at 52nd and Lancaster,
19 100-year-old bridge that railroad spikes
20 are falling from, and we don't seem to
21 be, in our voice as an individual
22 Councilperson, able to even deal with the
23 giant of Amtrak, and I wanted to know how
24 we could work better with our
25 counterparts at the state and federal

1 3/27/13 - WHOLE - BILL 130178, etc.
2 level to get some attention drawn to that
3 and how we could leverage our
4 relationships.

5 DEPUTY MAYOR CUTLER: That's
6 less a regional county issue. We did in
7 fact -- and I apologize if no one has
8 gotten back to your office. I know
9 someone had forwarded a letter to the
10 Managing Director's Office, which
11 eventually came to my office. We have
12 contacted Amtrak and, as usual, have
13 gotten on the list of work that they need
14 to be doing.

15 I will say that in the pending
16 state transportation bill, if that moves
17 forward, there is additional money that
18 will come through the local gas tax for
19 local bridges in all five -- in all of
20 our regional areas, so all of the
21 counties. So I did this last week spend
22 a day in Harrisburg on the state
23 transportation funding question, and so
24 we are anticipating if that passes -- and
25 we are hopeful -- that there actually

1 3/27/13 - WHOLE - BILL 130178, etc.
2 will be additional money for local
3 bridges in that bill.

4 COUNCILMAN JONES: Particularly
5 I would ask you to use your relationships
6 with Councilmembers that border
7 particular counties, whether it's
8 Delaware County, Montgomery County.
9 We've begun to develop across-the-line
10 relationships with them, and if we can
11 leverage that in any way that benefits
12 you and transportation or infrastructure
13 within the City of Philadelphia, I think
14 it might be a good use of cooperation
15 that we found with the state level and we
16 could leverage that in a meaningful way.

17 DEPUTY MAYOR CUTLER:
18 Absolutely. And I think one of the big
19 issues on infrastructure is, of course,
20 it crosses county lines. It isn't
21 solely -- none of it is solely
22 Philadelphia. So we have a project, for
23 example, along City Line Avenue where it
24 crosses counties that both counties have
25 participated in and the state has

1 3/27/13 - WHOLE - BILL 130178, etc.
2 participated in doing some funding in
3 that corridor. So I absolutely agree
4 where they cross --

5 COUNCILMAN JONES: Just one
6 correction. We don't call it City Line
7 Avenue anymore. It's just City Avenue.
8 I get beat up if ever I make the --

9 DEPUTY MAYOR CUTLER: I date
10 myself. I apologize.

11 COUNCILMAN JONES: Thank you so
12 much.

13 COUNCILMAN GREENLEE: Thank
14 you, Councilman.

15 Councilwoman Tasco.

16 COUNCILWOMAN TASCO:
17 Ms. Rhynhart is not going to have an
18 answer for me, so we'll get an answer.
19 We'll take her off the hook for a moment.
20 I just want to -- we talked about the --
21 two questions and I'll be done.

22 When we have these delays on
23 projects, is there a cost to the City for
24 those delays on various projects,
25 particularly the Recreation Department

1 3/27/13 - WHOLE - BILL 130178, etc.

2 projects? Is there a cost to them?

3 MS. RHYNHART: I would say that
4 it depends what happens over the time
5 period in the cost of materials and what
6 happens to the economy, but in general,
7 delays aren't a good -- aren't a positive
8 thing. And I think over -- one of the
9 reasons that we want to work and we are
10 working on the capital process and
11 speeding it up is to avoid delays, and
12 there could be costs associated with
13 those delays.

14 So, yes. I mean, if a
15 contractor isn't sure when they will be
16 able to actually put their people to work
17 or their payment is late or anything like
18 that, there could be built-in costs
19 associated with that.

20 COUNCILWOMAN TASC0: Do they
21 come back -- do they request the City to
22 pay for the cost of them getting to the
23 project?

24 MS. RHYNHART: Well, no. If
25 they hold their bid, then no. I mean, if

1 3/27/13 - WHOLE - BILL 130178, etc.
2 they hold the bid -- and I don't know all
3 the specifics of this, but then they're
4 holding their bid price. But it might --
5 over time it might impact how contractors
6 bid in terms of their bid levels if they
7 expect projects to be delayed working for
8 the City. I don't know if that makes
9 sense. But the expectation of a delay
10 over time could cause the bid prices to
11 go up, but once they actually say that
12 they'll hold their bid, if there's a
13 delay, there is no additional cost on
14 that end.

15 COUNCILWOMAN TASC0: We had the
16 Dorothy Emanuel Rec Center constructed
17 about -- I was just looking at it --
18 about nine years ago, and it was a
19 project that taught me that I won't build
20 a \$5 million rec center again, but the
21 quality of materials used on that project
22 left much to be desired.

23 And so in your -- you talked
24 about earlier, and I don't remember
25 exactly what you said, but you talked a

1 3/27/13 - WHOLE - BILL 130178, etc.
2 little bit about looking at the cost and
3 also tying in the new people who will be
4 doing maintenance and all of that. I
5 think you ought to look at somehow when
6 these bids are going out or when the
7 Office of -- the Recreation Department --
8 the Capital Office is putting these bids
9 together, that you look at the quality of
10 material that is being used.

11 MS. RHYNHART: Okay.

12 COUNCILWOMAN TASC0: The
13 kitchen in Dorothy Emanuel, the floor is
14 coming up without much use of the
15 kitchen. The floor in the bathroom is
16 falling apart, and it's the ladies room.
17 So there's not a lot of activity of kids
18 in there. It's just the floor is not
19 holding up, which is an additional cost
20 now. You got to pay for the maintenance
21 of that or reinstalling of carpet -- I
22 mean linoleum or tile in the bathroom, in
23 the kitchen. It takes us forever to get
24 that done. So it's unsightly.

25 So I think that as these

1 3/27/13 - WHOLE - BILL 130178, etc.
2 projects are being put together, that you
3 have to look at the quality of material
4 and not do it -- cost out the project
5 based on which is the cheapest way to do
6 it, but in the long run in terms of
7 maintenance and replacement, it's better
8 to have a good quality construction up
9 front as opposed to over the years
10 continuing to put out maintenance to fix
11 it.

12 MS. RHYNHART: It makes sense.

13 COUNCILWOMAN TASC0: Thank you.

14 COUNCILMAN GREENLEE: Thank
15 you, Councilwoman.

16 Councilman Oh.

17 COUNCILMAN OH: Thank you very
18 much, Mr. Chairman.

19 So I would like to go back to
20 our previous discussion. During the
21 course of a budget year, do you ever find
22 yourself changing definitions such that
23 something that was a capital expenditure
24 becomes an operating expenditure or vice
25 versa? For example, you're purchasing

1 3/27/13 - WHOLE - BILL 130178, etc.
2 new vehicles and you say, Hey, these
3 vehicles have a longer life than five
4 years, we will now make this a capital
5 expense.

6 MS. RHYNHART: Usually there's
7 a good enough understanding about what is
8 operating and capital that doesn't come
9 up. I mean, since we review everything
10 before the budget is actually submitted,
11 it's in the appropriate categories
12 already, and then when the request for
13 purchasing comes through the Budget
14 Office, then we check it against what
15 it's supposed to be spent on.

16 So we usually don't -- I mean,
17 we can't just change from one to the
18 other either, because the appropriations
19 are set when City Council approves them.

20 COUNCILMAN OH: So yesterday we
21 had a discussion about \$1.7 million for
22 OPA, that being for outside contractors.
23 That was done two months prior to the --
24 about two months ago?

25 MS. RHYNHART: Right. There

1 3/27/13 - WHOLE - BILL 130178, etc.
2 was a transfer ordinance for the Office
3 of Property Assessment that went through
4 City Council. It was approved a few
5 months ago. That was for a few things,
6 but one of them was Property Assessment
7 to fund additional needs that they
8 realized that they had going through the
9 AVI process.

10 COUNCILMAN OH: Right. And we
11 were discussing where that money came
12 from. And so we're looking ourselves up
13 for the transfer ordinance, but where did
14 that money come from, 1.7 million?

15 MS. RHYNHART: In the transfer
16 ordinance, the money has to come --

17 COUNCILMAN OH: Can it come
18 from capital or --

19 MS. RHYNHART: No.

20 COUNCILMAN OH: -- does it only
21 come from operating?

22 MS. RHYNHART: It cannot come
23 from capital.

24 COUNCILMAN OH: So from
25 somewhere within the operating budget,

1 3/27/13 - WHOLE - BILL 130178, etc.

2 1.7 million was gathered together and --

3 MS. RHYNHART: Right. I mean,
4 the operating budget is \$3.6 billion, and
5 what we do in the transfer ordinance is,
6 there is a "from" line where we find a
7 place that it can come from and then a
8 "to" line, which would be OPA in this
9 situation where we put the money.

10 COUNCILMAN OH: So there are 49
11 new employees, City employees, that will
12 be hired for OPA.

13 MS. RHYNHART: And that is
14 their budgeted level, I believe.

15 COUNCILMAN OH: Right. And
16 this money is now projected from this
17 budget that we're talking about now, is
18 that correct, or was that --

19 MS. RHYNHART: No. Those are
20 operating positions.

21 COUNCILMAN OH: For Fiscal Year
22 2014?

23 MS. RHYNHART: That's right.

24 COUNCILMAN OH: So that was not
25 started in Fiscal Year 2013?

1 3/27/13 - WHOLE - BILL 130178, etc.

2 MS. RHYNHART: Well, they're
3 hiring -- they are hiring as we speak,
4 but the Fiscal '14 budget, operating
5 budget, allows for that level of hiring.

6 COUNCILMAN OH: So for my
7 understanding, then, the bike share
8 program is a capital expense, including
9 \$3 million cash and about \$8 million
10 floating a bond; is that correct?

11 MS. RHYNHART: No. Three
12 million dollars is the total City
13 contribution from capital for bike share.
14 That will be matched with other funding,
15 I believe state and federal funding, to
16 total the full \$8 to \$10 million cost,
17 and that's a one-time capital
18 expenditure.

19 COUNCILMAN OH: So there's no
20 bonds related to that?

21 MS. RHYNHART: Well, the \$3
22 million -- so the way the process works
23 is that the \$91 million capital
24 ordinance, capital budget ordinance that
25 is before City Council that we're

1 3/27/13 - WHOLE - BILL 130178, etc.
2 discussing today, once it's approved --
3 and the \$3 million is part of the
4 proposed budget -- then it goes to the
5 voters for approval, and then bonds are
6 eventually issued for that, City bonds.

7 COUNCILMAN OH: And, finally --
8 I know I'm pressing my time -- what is
9 the amount of the bonds that you are
10 seeking for this project?

11 MS. RHYNHART: Are you talking
12 about the bike share?

13 COUNCILMAN OH: Yes.

14 MS. RHYNHART: The bike share
15 is \$3 million.

16 COUNCILMAN OH: So that's --

17 MS. RHYNHART: That's the total
18 amount.

19 COUNCILMAN OH: All right.

20 Thank you very much,
21 Mr. President.

22 COUNCIL PRESIDENT CLARKE:

23 Thank you, Councilman.

24 Real quick. Quick question.

25 Dollars from other sources, like

1 3/27/13 - WHOLE - BILL 130178, etc.
2 particularly federal dollars, TIGER
3 grants, is there a process where we, the
4 City, go after those dollars? Is there a
5 person who is designated to be like
6 essentially a person that's designated to
7 seek grants outside of traditional City
8 funding?

9 MS. RHYNHART: Mm-hmm.
10 Actually, the newly -- there's a newly
11 created Grants Office -- Maari Porter is
12 the head of that -- to try to help
13 departments seek more grants.
14 Historically departments apply for their
15 own grants, and then they apply for their
16 grants and seek -- tell us the
17 appropriation level that they're
18 expecting from those grants. But as the
19 federal government is going more and more
20 towards competitive grant giving rather
21 than block grants, it's becoming
22 increasingly important for the City to
23 be, I would say, on the ball with all of
24 the possible grants that we could apply
25 for, and that is why the Grant Office was

1 3/27/13 - WHOLE - BILL 130178, etc.
2 set up.

3 COUNCIL PRESIDENT CLARKE: All
4 right. To your knowledge -- and I'll
5 understand if you don't know the
6 specifics of this -- are the grants that
7 are traditionally made available by the
8 federal government designated for
9 municipalities or non-profits or
10 different categories with respect to
11 eligibility or they're just grants and
12 anybody can apply?

13 The reason I'm asking it, to
14 cut to the chase, is the grant that the
15 Center City District received, sought and
16 received -- and, frankly speaking, none
17 of us thought that that would actually
18 happen when we committed our portion of
19 the funding.

20 MS. RHYNHART: For Dilworth,
21 you mean?

22 COUNCIL PRESIDENT CLARKE:
23 Yeah. Paul, go ahead, there's no chance.

24 It was quite impressive in
25 terms of the amount, and my question is,

1 3/27/13 - WHOLE - BILL 130178, etc.
2 given the needs across the board, bridges
3 and other things in the City, would we
4 have had an opportunity to go after such
5 a grant in terms of the amount and in
6 terms of the scope of the project?

7 MS. RHYNHART: I don't know the
8 answer to that specific question, but in
9 terms of that issue, one of the things
10 that the Grants Office is now doing is
11 making sure that multiple City
12 departments aren't applying for the same
13 grant.

14 COUNCIL PRESIDENT CLARKE: Are
15 not?

16 MS. RHYNHART: Are not. So
17 they're not competing against each other,
18 so that there's a best -- sort of the
19 best effort is put forward on that side,
20 and Rina is here to speak more on grants.

21 (Witness approached witness
22 table.)

23 DEPUTY MAYOR CUTLER: Yes. I
24 can speak either specifically on the
25 Dilworth but in general --

1 3/27/13 - WHOLE - BILL 130178, etc.

2 COUNCIL PRESIDENT CLARKE: Name
3 for the record.

4 DEPUTY MAYOR CUTLER: Rina
5 Cutler. Sorry.

6 In general, the federal agency
7 that has the money sets the criteria as
8 to what kinds of projects they want to
9 fund. So, for example, in year one of
10 the -- there were two years of TIGER
11 grants. In fact, the City of
12 Philadelphia is the only entity in the
13 entire country who won TIGER grants all
14 three years.

15 In the first year, they made a
16 decision that they wanted to fund trails,
17 and so we went after money for trail
18 projects. In the second year, they very
19 much decided that they wanted to fund big
20 civic type of projects, hence Dilworth.
21 And in the third year, the City did a
22 project with SEPTA and the funding went
23 to SEPTA to do over the Wayne Junction
24 Station.

25 So the federal agency tends to

1 3/27/13 - WHOLE - BILL 130178, etc.
2 tell you what are the areas they want to
3 fund, then you propose, and then they
4 tell you how many they'll give you.

5 So we've almost never gotten
6 the request we put in. Usually it's cut
7 down, because the grants are competitive
8 across the country, but only government
9 entities and quasi government entities,
10 of which the Center City District is, can
11 apply. So they can't go to regular --
12 they couldn't go to a non-profit that
13 wasn't a governmental entity. So state
14 governments get to apply, city
15 governments, and municipal type
16 authorities.

17 COUNCIL PRESIDENT CLARKE: So
18 you think Center City District is a quasi
19 government agency because of its taxing
20 authority?

21 DEPUTY MAYOR CUTLER: They have
22 that status in the Commonwealth, yes.

23 COUNCIL PRESIDENT CLARKE:
24 Okay. All right. In terms of that --
25 Ms. Cutler?

1 3/27/13 - WHOLE - BILL 130178, etc.

2 DEPUTY MAYOR CUTLER: I'm
3 sorry, Councilman.

4 COUNCIL PRESIDENT CLARKE: In
5 terms of that -- and I don't mean to pick
6 on that particular grant, because it's in
7 my Council district.

8 DEPUTY MAYOR CUTLER: Debt?

9 COUNCIL PRESIDENT CLARKE: No.
10 I said I don't mean to pick on that
11 particular grant because it's in my
12 Council district, but it sounds like
13 there was some level of flexibility in
14 terms of being able to receive some of
15 the TIGER grant dollars when you say for
16 civic projects. So it didn't have to be
17 that type of civic project; it could have
18 been some other civic project throughout
19 the City?

20 DEPUTY MAYOR CUTLER: And I
21 believe we submitted three -- the City
22 submitted three proposals, and that's the
23 one the federal government selected.

24 COUNCIL PRESIDENT CLARKE: Out
25 of the three. Do you off the top of your

1 3/27/13 - WHOLE - BILL 130178, etc.
2 head, do you remember the other two?

3 DEPUTY MAYOR CUTLER: I believe
4 one was affiliated with the Delaware
5 River Waterfront Corporation and I
6 believe the third one was -- I don't
7 recall the third one. Oh, Roosevelt.
8 Thank you. Roosevelt Boulevard.

9 COUNCIL PRESIDENT CLARKE:
10 Roosevelt Boulevard, okay. Thank you.
11 The Chair recognizes
12 Councilwoman Brown.

13 COUNCILWOMAN BROWN: Yes.
14 Mr. President, as a point of information
15 for my colleague Councilman Oh, the
16 hearings that we had back in 2008 sort of
17 provided for us a framework as to how we
18 should as a municipality pursue this
19 notion of bike sharing that is a real
20 tangible, in-your-face experience now.
21 So for the record, I just want to commend
22 Rina Cutler and those who took that
23 testimony and the recommendations and are
24 now five years, six years later, five
25 years later we see some real tangible

1 3/27/13 - WHOLE - BILL 130178, etc.
2 results.

3 So I think it might be helpful
4 for us if I just got that information to
5 you to give you a broader, big-picture
6 view of why I think that's a great thing
7 for the City.

8 COUNCILMAN OH: If I can just
9 clarify that. I don't dislike bikes.
10 I'm trying to understand the interplay
11 between the budget, operating/capital,
12 and some of the prioritizations, and I
13 can only do that by going into some
14 specific examples.

15 COUNCILWOMAN BROWN: Of course.

16 COUNCILMAN OH: So please don't
17 think that I disregard the wonderful
18 bikes and Green Philadelphia and the
19 great work that's being done, but I'm
20 kind of focused on setting the millage
21 rate.

22 COUNCILWOMAN BROWN: Got it.

23 COUNCILMAN OH: But thank you
24 very much for your great work.

25 COUNCILWOMAN BROWN: Now, the

1 3/27/13 - WHOLE - BILL 130178, etc.
2 second item is, I don't see on the
3 schedule an opportunity for the Office of
4 Sustainability to come back as a unit or
5 as a division or as a department. So
6 does that suggest that they'll be coming
7 back under some other office? Somebody
8 help me with that.

9 COUNCIL PRESIDENT CLARKE:
10 That's actually -- Councilwoman, are you
11 referencing our schedule, City Council's
12 schedule?

13 COUNCILWOMAN BROWN: Yes.

14 MS. RHYNHART: They were one of
15 the departments I believe that were taken
16 off, but they could be called back.

17 COUNCIL PRESIDENT CLARKE:
18 Right. What we did in order -- given
19 what has happened in the last couple of
20 years and us bleeding over into June,
21 what we wanted to do was complete our
22 traditional budget schedule as early as
23 possible, and right now we're targeted
24 for May 1, and hopefully we won't bleed
25 into June again. But given where we are

1 3/27/13 - WHOLE - BILL 130178, etc.
2 with this AVI issue, I have a feeling we
3 will.

4 What we did is that we took
5 some of the departments, in no way trying
6 to suggest that they're not important,
7 off of the schedule and we set aside
8 days, a number of call-back days, in the
9 event that individual Councilmembers or
10 the Administration would like to have
11 those people actually testify.

12 COUNCILWOMAN BROWN: Very well.

13 COUNCIL PRESIDENT CLARKE: So
14 there will be opportunities for them to
15 testify if we need that particular --

16 COUNCILWOMAN BROWN: That's
17 sufficient, and I thank you.

18 So we can alert that office now
19 that I'll ask you to come back for
20 specifics around that division.

21 Now to the Department of
22 Health. On Page 3 of your testimony, you
23 speak about electronic health records at
24 the Health Department. So provide us an
25 update, if you will, on where we are with

1 3/27/13 - WHOLE - BILL 130178, etc.

2 that process.

3 MS. RHYNHART: Don Schwarz, the
4 Deputy Mayor for Health and Opportunity,
5 can speak on that.

6 (Witness approached witness
7 table.)

8 DR. SCHWARZ: Good morning.

9 COUNCILWOMAN BROWN: Good
10 morning.

11 DR. SCHWARZ: Don Schwarz. I'm
12 the Health Commissioner. Nice to see
13 you, Councilwoman.

14 COUNCILWOMAN BROWN: You as
15 well.

16 DR. SCHWARZ: I'm pleased to
17 say that we are in the process of
18 implementation. We have --

19 COUNCILWOMAN BLACKWELL: We
20 cannot hear. Can you pull the microphone
21 up.

22 DR. SCHWARZ: Is that better?

23 COUNCILWOMAN BLACKWELL: Yes.

24 DR. SCHWARZ: We're in the
25 process of implementation. There are two

1 3/27/13 - WHOLE - BILL 130178, etc.
2 parts to the electronic record. One is a
3 group of software products that do
4 scheduling, registration, and billing,
5 and that's the first part of electronic
6 health record implementation. We've
7 successfully implemented that at Health
8 Center 6, which is 3rd and Girard. We're
9 about to go to Health Center 5 this
10 month, and we'll roll them out to the
11 other health center.

12 The clinical piece, which is
13 the documentation during the physician or
14 nurse practitioner visit will go live for
15 the first time in June, and we're hopeful
16 that we'll be completed in all the health
17 centers in December of this year.

18 COUNCILWOMAN BROWN: Terrific.

19 DR. SCHWARZ: And we're on
20 budget and on time. So we are very
21 pleased with that. And response by our
22 staff and our patients, which is even
23 more important of the first part, has
24 been very positive.

25 COUNCILWOMAN BROWN: Well, I

1 3/27/13 - WHOLE - BILL 130178, etc.
2 know that was a question raised multiple
3 years by District Councilmembers. So to
4 know the progress is huge. And you
5 anticipate being finished by the end of
6 this calendar year. I'm sure members are
7 happy to hear that.

8 DR. SCHWARZ: Thank you.

9 COUNCILWOMAN BROWN: You're
10 welcome.

11 My time is up.

12 COUNCIL PRESIDENT CLARKE:

13 Thank you, Councilwoman.

14 Councilwoman --

15 COUNCILWOMAN TASC0: Can I ask
16 about Health Center 2? I missed that. I
17 was talking.

18 COUNCIL PRESIDENT CLARKE:

19 Councilwoman, you're actually up next.

20 You're up now.

21 COUNCILWOMAN TASC0: Okay. And
22 I have two questions.

23 Were you talking about Health
24 Center 2 that I see in this testimony
25 here?

1 3/27/13 - WHOLE - BILL 130178, etc.

2 DR. SCHWARZ: I'm happy to talk
3 about Health Center 2.

4 COUNCILWOMAN TASC0: Is it
5 coming up for construction?

6 DR. SCHWARZ: So the question
7 relates to the proposal, the plan
8 actually, to partner with the Children's
9 Hospital of Philadelphia, who will
10 provide the capital dollars largely for
11 the construction of a new Health Center 2
12 at Broad and Morris and a new South
13 Philadelphia Regional Library and a new
14 DiSilvestro Playground. Councilman
15 Johnson has been obviously a supporter.
16 And we're looking forward to approaching
17 Council with a change to the zoning to
18 allow that to go forward, but all is
19 going very well. It's taken a bit of
20 time for Children's Hospital to get the
21 capital resources in place, but we
22 believe that they are. And we have a
23 preliminary agreement to say, in
24 principle, that they will move forward
25 and we will be part obviously integrally

1 3/27/13 - WHOLE - BILL 130178, etc.
2 of the design plan and execution.

3 COUNCILWOMAN TASC0: Thank you.
4 Thank you.

5 I have a question for
6 Ms. Rhynhart. In your response to
7 Councilwoman Brown's question, you stated
8 that the capital projects are ultimately
9 decided by the Mayor's Office. Isn't it
10 true that the Sturgis Playground project
11 just needed the approval of the Mayor's
12 Office last spring?

13 MS. RHYNHART: I really would
14 need to get back to you. I don't want to
15 misspeak on the details of Sturgis.

16 COUNCILWOMAN TASC0: And so if
17 it needed to be approved by the Mayor's
18 Office, we waited from spring of 2012
19 until January 2013.

20 MS. RHYNHART: Again, I need to
21 get back to you and to the Chair on the
22 details of that.

23 COUNCILWOMAN TASC0: Thank you
24 very much.

25 Thank you.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 COUNCIL PRESIDENT CLARKE:

3 Thank you, Councilwoman.

4 I'm going to recognize
5 Councilman Oh. I think you got bumped
6 off when you made a point of order.

7 COUNCILMAN OH: All right.

8 Thank you. I have a different line of
9 questioning anyway.

10 So as we're doing the capital
11 recommendations, could I ask a little bit
12 about the investments into PGW.

13 MS. RHYNHART: Well, PGW isn't
14 part of the capital program, so I don't
15 know if this would be the right group to
16 ask. If you have an interest and would
17 like information on PGW, I'd be happy to
18 help set something up.

19 COUNCILMAN OH: For example, if
20 we were doing conversion to CNG, would
21 that be something that PGW does for Fleet
22 vehicles, for example? Is that something
23 that is in the capital program of the
24 City?

25 MS. RHYNHART: No. The Gas

1 3/27/13 - WHOLE - BILL 130178, etc.

2 Works is not in the capital budget of the
3 City.

4 COUNCILMAN OH: Okay. So if
5 the City is going to do conversion to
6 alternative fuel vehicles, for example,
7 that would be in the City's capital
8 budget; is that correct?

9 MS. RHYNHART: Well, it depends
10 what types of vehicles. Vehicles are
11 usually purchased in the operating
12 budget, but it would depend on what types
13 of vehicles.

14 COUNCILMAN OH: So all
15 vehicles, including the conversion of
16 existing vehicles and the availability of
17 fueling stations, would be in the
18 operating budget for the City?

19 MS. RHYNHART: Rina is coming
20 up to speak.

21 (Witness approached witness
22 table.)

23 DEPUTY MAYOR CUTLER: Rina
24 Cutler.

25 Well, yes. The answer is it

1 3/27/13 - WHOLE - BILL 130178, etc.
2 would be in the Fleet budget for the
3 City. My office is at the moment looking
4 at the issue of what makes sense, does it
5 make sense in terms of conversion in some
6 of our diesel fleet to CNG. There are a
7 lot of outside vendors who have
8 approached us relative to using their
9 capital dollars to create fuel stations
10 for it. I know SEPTA has completed a
11 study, which in fact shows it is more
12 cost effective not to convert for their
13 fleet.

14 But there is a lot of -- there
15 are a lot of people looking at the issue.
16 It would take a very long time to convert
17 the entire big truck fleet to CNG. The
18 price differential on new vehicles for
19 CNG versus a straight dump truck is
20 significant. So one of the things we're
21 looking at is whether there are in fact
22 federal dollars available to pay for the
23 delta out of the Department of Energy at
24 the federal level. So we've got a lot of
25 these pieces under study, and we'll be

1 3/27/13 - WHOLE - BILL 130178, etc.

2 happy to share that when it's completed.

3 COUNCILMAN OH: Thank you. I
4 just have one more question, I'm sorry,
5 and for your consideration. So basically
6 any improvements of PGW's capacity to
7 provide CNG, LNG -- and I know we have
8 the Commissioner here looking at me --
9 that is not anything that affects the
10 City's operating or capital budget; it's
11 a completely separate issue?

12 DEPUTY MAYOR CUTLER: That's
13 correct.

14 COUNCILMAN OH: Okay. Thank
15 you very much.

16 COUNCIL PRESIDENT CLARKE:
17 Thank you, Councilman.

18 The Chair calls Councilwoman
19 Blackwell and then we're going to recess
20 after the Councilwoman.

21 COUNCILWOMAN BLACKWELL: Thank
22 you. Mine will just be a short question.

23 In the Mayor's initial address,
24 he talked about 35 new jaws of life. I
25 don't know anything about the issue. I

1 3/27/13 - WHOLE - BILL 130178, etc.
2 wanted to ask about the number. And
3 certainly we want all we can need. Is 35
4 what we buy?

5 MS. RHYNHART: Yeah. In the
6 operating budget, the Fire Department
7 requested new jaws of life for each fire
8 station, and so we fully funded that
9 request.

10 COUNCILWOMAN BLACKWELL: We
11 have 35, that's our number of stations?

12 MS. RHYNHART: I believe so.
13 That's the number of jaws of life that
14 that the Fire Department requested. So
15 that's -- and we even had some discussion
16 about did we need to replace all the jaws
17 of life at the same time, and the answer
18 from the Fire Department was, yes, so
19 that all the firefighters are trained on
20 the same jaws of life so they quickly
21 know how to use the one that's in each
22 station.

23 COUNCILWOMAN BLACKWELL: Okay.

24 Thank you, Mr. President.

25 COUNCIL PRESIDENT CLARKE:

1 3/27/13 - WHOLE - BILL 130178, etc.

2 Thank you, Councilwoman.

3 We will stand in recess until,
4 say, 2 o'clock. Thank you.

5 (Recess.)

6 COUNCIL PRESIDENT CLARKE: Good
7 afternoon. We're going to start. Folks,
8 can we have your attention. We're going
9 to start now, please. Thank you.

10 We are now reconvening the
11 Committee of the Whole on the capital
12 budget for the Five Year Plan, the
13 capital budget. Thank you.

14 The Chair recognizes
15 Councilwoman Brown.

16 COUNCILWOMAN BROWN: Thank you.
17 Thank you, Mr. President.

18 On Page 4 of your testimony,
19 you discuss the Managing Director's
20 Office. Specifically, the Office of
21 Sustainability plans to use \$600,000 in
22 City funds for energy efficiency
23 improvements. Discuss what those things
24 will be in City Hall.

25 MS. RHYNHART: Okay. For the

1 3/27/13 - WHOLE - BILL 130178, etc.
2 specifics of that, I would call up
3 someone from the Sustainability Office,
4 Andrew Stober -- Adam Agalloco is going
5 to be coming up.

6 (Witness approached witness
7 table.)

8 MR. AGALLOCO: Adam Agalloco,
9 the Office of Sustainability.

10 COUNCILWOMAN BROWN: Good
11 afternoon.

12 MR. AGALLOCO: Good afternoon.
13 The answer to your question is related to
14 the retrofits within City Hall?

15 COUNCILWOMAN BROWN: Please,
16 yes.

17 MR. AGALLOCO: So that project
18 is a special bond issuance that was voted
19 on by this Council in November of 2011,
20 but it's independent of the capital fund,
21 but I can speak to their innovations, if
22 you'd like.

23 COUNCILWOMAN BROWN: Please.

24 MR. AGALLOCO: So that project
25 is the City's guaranteed energy savings

1 3/27/13 - WHOLE - BILL 130178, etc.
2 project. It is a series of lighting
3 retrofits, water conservation retrofits,
4 and energy building control retrofits in
5 City Hall as well as in the One Parkway
6 Building, the Municipal Services
7 Building, and the Criminal Justice
8 Center.

9 COUNCILWOMAN BROWN: Who would
10 have the numbers on the breakdown of
11 that? That contract was Noresco?

12 MR. AGALLOCO: Noresco,
13 correct.

14 COUNCILWOMAN BROWN: The
15 MBE/WBE numbers.

16 MR. AGALLOCO: So I serve as
17 the project manager for that project.
18 That project is a \$12.3 million project
19 approximately. The value of -- there's
20 an economic opportunity plan that was put
21 together for the project, and the
22 participation goal was set at 22 percent.

23 COUNCILWOMAN BROWN: Are you
24 there?

25 MR. AGALLOCO: Presently the

1 3/27/13 - WHOLE - BILL 130178, etc.
2 work is ongoing, but we're on the path to
3 exceed that benchmark.

4 COUNCILWOMAN BROWN: So when
5 did it start again?

6 MR. AGALLOCO: The project was
7 voted on in --

8 COUNCILWOMAN BROWN: '11.

9 MR. AGALLOCO: December 2011.
10 The project started construction in about
11 October of 2012.

12 COUNCILWOMAN BROWN: 2012.
13 We're not quite a year yet, almost six
14 months.

15 MR. AGALLOCO: Correct.

16 COUNCILWOMAN BROWN: So you say
17 you're on the way to meeting the goals?

18 MR. AGALLOCO: Correct.

19 COUNCILWOMAN BROWN: So we will
20 want to know what those current numbers
21 are when this office is called back later
22 during this budget hearing cycle.

23 MR. AGALLOCO: I'd be happy to
24 update those numbers to present values.
25 I can tell you we've been working with

1 3/27/13 - WHOLE - BILL 130178, etc.
2 the Office of Economic Opportunity and
3 compiling the contract amounts as well as
4 tracking all the payments.

5 COUNCILWOMAN BROWN: Please.

6 MR. AGALLOCO: Thank you.

7 COUNCILWOMAN BROWN: Thank you.

8 Fleet, the Office of Fleet is
9 recommended to use 885,000 for fleet
10 facility improvements and fuel tank
11 replacement. Is the department or the
12 Administration beginning to think about
13 or look at the notion of incorporating
14 electric vehicle charging stations or --
15 Councilman Jones?

16 COUNCILMAN JONES: Or gas,
17 natural gas.

18 COUNCILWOMAN BROWN: Natural
19 gas.

20 MS. RHYNHART: I could call up
21 Chris Cocci, the head of Fleet, to talk
22 about that.

23 (Witness approached witness
24 table.)

25 MR. COCCI: Hello. I'm Chris

1 3/27/13 - WHOLE - BILL 130178, etc.
2 Cocci, Fleet Management.

3 We are looking into alternative
4 fuel vehicles and particularly electric
5 vehicles. We have not established a
6 policy relative to alternative fuel
7 vehicles as of yet, but we are planning,
8 we are looking into it.

9 COUNCILWOMAN BROWN: Okay. I
10 don't remember when, but I know my office
11 also had hearings around the notion of
12 our city moving in that direction with
13 the use of electric vehicles. So where
14 are you in either the planning or the
15 implementation process of acquiring
16 electric vehicles? Just be more
17 specific. You said we're looking into
18 it.

19 MR. COCCI: As of yet, we do
20 not have plans to purchase electric
21 vehicles because the infrastructure is
22 not in place yet. First we have to have
23 the infrastructure for charging. We're
24 not there yet.

25 COUNCILWOMAN BROWN: So is that

1 3/27/13 - WHOLE - BILL 130178, etc.

2 on someone's radar screen --

3 MR. COCCI: Yes, it is.

4 COUNCILWOMAN BROWN: -- to
5 strategically think about how we move in
6 that direction?

7 MR. COCCI: Yes, it is.

8 COUNCILWOMAN BROWN: And
9 Councilman Jones had a followup on -- go
10 ahead, please.

11 COUNCILMAN JONES:
12 Mr. President, with your permission.

13 Also on alternative vehicles,
14 natural gas, working with some of the
15 other larger fleet managers, if we go one
16 direction or another, whether it's
17 electrical or natural gas, it should be
18 strategically planned, because the cost
19 of the infrastructure by way of fuel,
20 refueling stations, things of that should
21 be considered in a unison manner so that
22 we can cut down on some of the up-front
23 costs of that.

24 So is anybody talking to these
25 other entities such as the Philadelphia

1 3/27/13 - WHOLE - BILL 130178, etc.
2 Gas Works, electric company, and others
3 about what direction as a group we might
4 want to consider?

5 MR. COCCI: We have been in
6 conversation with all of those, PECO,
7 PGW. There has not been any direction as
8 of yet, only because the infrastructure
9 is not in place. There are a few other
10 obstacles also.

11 COUNCILWOMAN BROWN: Such as?

12 MR. COCCI: Building
13 renovations. Most of our buildings
14 aren't up to code through gaseous fuel
15 vehicles. So any repairs couldn't be
16 done indoors. That's really one of the
17 biggest obstacles right now.

18 MS. RHYNHART: It's
19 something -- I mean, we could talk about
20 it further, and Fleet will be up for
21 their departmental budget hearing as
22 well.

23 COUNCILMAN JONES: But if you
24 look at where it's electrical ports for
25 fueling or natural gas ports for

1 3/27/13 - WHOLE - BILL 130178, etc.
2 refueling, it just makes sense that the
3 more people that go in on it, the cost
4 actually per unit goes down. So we
5 should put our heads together as opposed
6 to sometimes it's natural to do silos,
7 but if we're talking about major
8 investments in infrastructure, to see
9 what the other entities are doing.

10 MS. RHYNHART: Okay.

11 COUNCILWOMAN BROWN: On the
12 next round.

13 COUNCIL PRESIDENT CLARKE:
14 Okay.

15 Councilman, you were --

16 COUNCILMAN JONES: Am I up?

17 COUNCIL PRESIDENT CLARKE: Yes,
18 please.

19 COUNCILMAN JONES: A couple of
20 things.

21 Thank you, Councilwoman.

22 COUNCILWOMAN BROWN: You're
23 welcome.

24 COUNCILMAN JONES: By way of my
25 question yesterday by way of the DROP

1 3/27/13 - WHOLE - BILL 130178, etc.
2 program, how that would impede
3 departments like the Water Department,
4 Streets Department, obviously PGW by way
5 of that ability for the brain drain, the
6 knowledge base to deal with capital
7 improvements. There was a thought a
8 couple of budget seasons ago, and I can't
9 remember the individual's name, but he
10 was with, I'm going to say, the Water
11 Department, and we had an instance up in
12 the Roxborough section where a water main
13 broke, and this gentleman had such a
14 knowledge base that he knew where the
15 shutoff valves were and we had -- this is
16 before you, Commissioner. But we had an
17 instance where the water stayed on for a
18 longer period of time until this guy --
19 it wasn't on the blueprints, it wasn't
20 anywhere else, but he knew that several
21 years back we had moved it several blocks
22 away and was able to turn it off.

23 I'm thinking that as we start
24 to see our workforce age out, some
25 incentivized by DROP, how are we going to

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2 keep the ball rolling? There's some
3 people in Recreation that I'm willing to
4 pay extra not to take their DROP check,
5 because they're so knowledgeable.

6 So how are we dealing with
7 that?

8 MS. RHYNHART: Once people join
9 DROP, they can't un-join, unfortunately.

10 COUNCILMAN JONES: Yeah, I
11 know.

12 MS. RHYNHART: That's a good
13 question. The Mayor has been emphasizing
14 that, and that is why in the operating
15 budget we put \$500,000 into the MDO's
16 Center of Excellence, which will focus on
17 succession planning as well as additional
18 HR staff to hire quicker.

19 So there's two different
20 problems that result from the number of
21 people leaving the department. There's a
22 problem of losing the knowledge, which
23 you bring up, which is very important,
24 and there's 250,000 put into the Center
25 of Excellence for training, and that will

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2 be across departments, so to get
3 departments thinking and to provide them
4 with resources for training.

5 And then the second part of the
6 problem is that departments need to be
7 able to hire quickly enough to replace,
8 and so that lists of eligible civil
9 service workers need to be available for
10 the departments to choose. And that's
11 why we're also increasing the spend on
12 the HR side as well.

13 But we're losing a significant
14 number of City workers. It will be a
15 challenge. It will also be an
16 opportunity for a lot of young people to
17 come into the City. So it definitely
18 will be a challenge as well.

19 COUNCILMAN JONES: On that
20 note, as mentioned by members of Council,
21 in part yesterday by myself, that we want
22 to see a connection to the public school
23 system and to the Archdiocese as well to
24 matriculate Philadelphia kids into these
25 entry-level jobs.

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2 I had a conversation with
3 folks, Commissioner Tasco -- I call her
4 Commissioner because she's a gas
5 commissioner, but they're experiencing
6 the same kind of loss of personnel that
7 if we were skillful, that we would
8 retro-engineer career paths for some of
9 the at-risk young people that we have to
10 move into those kinds of openings that we
11 clearly are beginning to see the demand
12 for. So I'm hoping that we work with the
13 SRC and work with Dr. Hite to look at
14 particular Philadelphians as a source of
15 employment as opposed to going outside of
16 the region first. So within your
17 Excellence -- what is that called?

18 MS. RHYNHART: Center of
19 Excellence.

20 COUNCILMAN JONES: Center for
21 Excellence, that one of the
22 considerations be working on real job
23 career paths for some of our students
24 that may take advantage of -- a young
25 person that goes into the Water

1 3/27/13 - WHOLE - BILL 130178, etc.
2 Department, that's a life changer. In
3 the Streets Department, a life changer.
4 Gas Works, a life changer for some
5 at-risk young people.

6 So if we can design a pipeline
7 instead of from school to prison, instead
8 from school to the Water Department or
9 the Streets Department, that would be
10 great.

11 MS. RHYNHART: Okay. Yeah. I
12 think that makes a lot of sense,
13 especially if we can sometimes start with
14 an internship program. It gives the idea
15 to, if you want to say, at-risk youths,
16 but it gives the idea that there could be
17 a career path out there and then to
18 couple with the School District. So we
19 can definitely talk about that.

20 COUNCILMAN JONES: To the
21 Mayor's credit, and I'll stop, to the
22 Mayor's credit, he has a pilot within the
23 Streets Department, I believe, that deals
24 with some of that at-risk young people in
25 the Sanitation Department.

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2 MS. RHYNHART: I think that's
3 right.

4 COUNCILMAN JONES: Thank you,
5 Mr. President.

6 COUNCIL PRESIDENT CLARKE:
7 Thank you, Councilman.

8 The Chair recognizes Councilman
9 Oh.

10 COUNCILMAN OH: Thank you very
11 much, Mr. President.

12 Does the City ever do joint
13 projects with any of its other entities
14 that are not directly city, like the
15 Airport or the Gas Works, in the sense
16 that if it did a joint project, it kind
17 of coordinates on the bonds to finance
18 these projects that are mutually
19 beneficial?

20 MS. RHYNHART: Well, the
21 bonding of the Water and Aviation
22 Departments is separate from the City's
23 General Fund, and that's a legal
24 separation.

25 With that said, the City's

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2 Treasurer's Office does manage with, for
3 example, the Water Department the bond
4 sale for that department, but the funds
5 don't get commingled between the General
6 Fund and, say, the Water Fund or the
7 Aviation Fund.

8 COUNCILMAN OH: So if we were
9 upgrading our economic capabilities in
10 the airport or with our natural gas
11 capabilities, for example, or any of the
12 other entities, if we were doing a
13 capital improvement project, is it
14 possible or legal or have we ever kind of
15 done a joint venture to --

16 MS. RHYNHART: Are you talking
17 about just coordination on a project?

18 COUNCILMAN OH: Yes.

19 MS. RHYNHART: Yes. There is
20 coordination that happens between Streets
21 and Water and several other departments
22 on projects, and if you're interested in
23 more detail, I know Sue Slawson probably,
24 if she's here, could probably speak of
25 that.

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2 COMMISSIONER SLAWSON: I'm
3 here.

4 MS. RHYNHART: You're here,
5 okay.

6 If you want more information on
7 how that coordination works. Would you
8 like more information?

9 COUNCILMAN OH: I would, and
10 I'll get that separately.

11 MS. RHYNHART: Okay.

12 COUNCILMAN OH: So if that's
13 done, if the City is limited in its
14 ability to float bonds, but the other
15 entity can float bonds and they're
16 stronger in their joint appeal, do we in
17 fact get better interest rates and more
18 money to do these projects by partnering
19 the City with its own entity?

20 MS. RHYNHART: Well, the only
21 way that we can partner is if there are
22 Water components and General Fund
23 components to the same project. The
24 Water Department, just by way of
25 example -- the same is true with

1 3/27/13 - WHOLE - BILL 130178, etc.
2 Aviation -- cannot float bonds for a
3 purpose other than that enterprise fund.
4 So there is a legal separation there. So
5 we can't, for example, use the Water
6 Department's higher bond rating to get a
7 better interest rate, because it's
8 legally not allowable for the City's
9 General Fund to do that.

10 COUNCILMAN OH: Right. So as
11 long as we're doing something in Water
12 that benefits the City's infrastructure
13 and the Water Department, we can lift our
14 ability to raise funds on the capital
15 side?

16 MS. RHYNHART: Well, we would
17 have to pay for that out of the City's
18 General Fund side. So there's no way to
19 sort of include extras in a Water bond
20 deal that would just benefit the General
21 Fund.

22 COUNCILMAN OH: Not the General
23 Fund. A project in enhancing water
24 capabilities that the Water Department
25 may want to do halfway but the City would

1 3/27/13 - WHOLE - BILL 130178, etc.
2 like to do, and then they combine in a
3 partnership or a joint venture on the
4 bonds to do the City's side and the Water
5 side together.

6 MS. RHYNHART: It would have to
7 be looked at on a case-by-case basis,
8 because it would have to definitely
9 benefit the Water Fund if it was issued
10 by the Water Department.

11 COUNCILMAN OH: Okay. Thank
12 you very much.

13 MS. RHYNHART: Thanks.

14 COUNCIL PRESIDENT CLARKE:
15 Thank you, Councilman.

16 Ms. Cutler was prepared to come
17 up and give you more detail, but I guess
18 we don't need it.

19 We'll figure out another
20 question for you, Ms. Cutler. I'll come
21 up with something.

22 Real quick -- actually,
23 Councilwoman Tasco, you go ahead. I'll
24 ask after you.

25 COUNCILWOMAN TASCO: Thank you

1 3/27/13 - WHOLE - BILL 130178, etc.
2 very much.

3 Do you have an answer for me
4 yet?

5 As a followup to this morning's
6 discussion, I need a list of all
7 recreation center projects that have been
8 started since January 2008. Each project
9 on this list I need a breakdown from when
10 the bid was advertised, when the bidder
11 was selected, when the notice to proceed
12 was issued, when the construction began,
13 and when the project was completed. You
14 got that?

15 MS. RHYNHART: I'm sure someone
16 in my department is writing that down,
17 yes.

18 COUNCILWOMAN TASC0: Thank you.
19 My second issue is, considering
20 that you stated in your testimony this
21 morning that the goal of Philadelphia
22 government is to work efficiently and
23 effectively, with integrity and
24 responsiveness, and we can't seem to get
25 an answer regarding who caused the delay

1 3/27/13 - WHOLE - BILL 130178, etc.
2 for the Sturgis Playground project, isn't
3 this a matter that should be referred to
4 the Chief Integrity Officer or the
5 Inspector General?

6 MS. RHYNHART: I don't think it
7 would rise to that level. I think it
8 would be an Administration asking for
9 more information, but, I mean, if that's
10 what you want to say, then you can say
11 that.

12 COUNCILWOMAN TASC0: I'm just
13 raising that question for the record.

14 MS. RHYNHART: Okay.

15 COUNCILWOMAN TASC0: Since they
16 found it quite -- and this is directly a
17 City issue. They found it very helpful,
18 I guess, to them to find out what
19 happened with the conversation relative
20 to the Martin Luther King discussion
21 between State Representative Dwight Evans
22 and Dr. Ackerman. One of those officers,
23 I think it was the Inspector General, did
24 an investigation of a discussion.

25 COUNCIL PRESIDENT CLARKE: I

1 3/27/13 - WHOLE - BILL 130178, etc.

2 think it was Ms. Markman, Joan Markman, I
3 believe.

4 COUNCILWOMAN TASC0: Joan
5 Markman.

6 MS. RHYNHART: I'm not familiar
7 with that, but...

8 COUNCILWOMAN TASC0: Well, she
9 did a study.

10 MS. RHYNHART: I believe you.

11 COUNCILWOMAN TASC0: She
12 investigated that situation. This is
13 closer to home. This is within our walls
14 in this city, and we're supposed to have
15 openness and transparency, and it seems
16 that I can't get an answer about why my
17 rec center was held up. I think one of
18 them -- and I'm sure they're listening --
19 should find some way to investigate what
20 happened.

21 MS. RHYNHART: Okay. And I did
22 say earlier I would get back to the Chair
23 with more detail.

24 COUNCILWOMAN TASC0: All right.
25 We're not going to let it go. I'm sorry

1 3/27/13 - WHOLE - BILL 130178, etc.

2 you're sitting there taking this.

3 MS. RHYNHART: I hear you. I

4 hear you.

5 COUNCILWOMAN TASC0: All right.

6 Thank you very much.

7 COUNCIL PRESIDENT CLARKE:

8 Thank you, Councilwoman.

9 A couple of quick questions.

10 Maybe two years -- I think it was close
11 to the time that Commissioner Ramsey came
12 on board, there was a conversation about
13 the police station. There were at least
14 two, three news stories on TV about the
15 police station at 17th and Montgomery,
16 the condition of it. It was pretty bad.
17 Do you remember that? Maybe you were not
18 around.

19 MS. RHYNHART: I don't
20 specifically remember that.

21 COUNCIL PRESIDENT CLARKE:

22 There was an issue about the condition.
23 Channel, whatever, had a couple of
24 stories, and everybody acknowledged that
25 it was in really bad condition. And then

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2 I believe either last year -- these years
3 are starting to merge together -- there
4 was a conversation between myself and the
5 Police Commissioner and maybe Chief of
6 Staff about the possible replacement of
7 that facility, and I was even asked to
8 look at a location within the police
9 district, the 22nd at the time. They
10 have since merged, 22nd and 23rd.

11 MS. RHYNHART: Okay.

12 COUNCIL PRESIDENT CLARKE: And
13 I gave a couple of locations.

14 Do you have any sense of where
15 that conversation or that analysis is in
16 terms of building a new facility?

17 MS. RHYNHART: Replacing the
18 22nd and 23rd?

19 COUNCIL PRESIDENT CLARKE:
20 Pardon me?

21 MS. RHYNHART: You're saying a
22 conversation about replacing the 22nd and
23 23rd?

24 COUNCIL PRESIDENT CLARKE:
25 Replacement, yeah. It was actually in

1 3/27/13 - WHOLE - BILL 130178, etc.
2 the conversation actually at the time
3 that there were actually two or three
4 interested parties that want to purchase
5 the site, because, as you know, they're
6 building all the student housing and
7 there is a very desirable parcel and had
8 a couple of offers, although I'm not in a
9 position to accept them, but they talked
10 to me about possibly buying that site.
11 Then the conversation was, the proceeds
12 from the site can go towards the
13 construction of a new facility in the
14 police district, and the conversation
15 kind of went away. So I'd just --

16 MS. RHYNHART: I'd have to get
17 back to you. I mean, the 22nd and 23rd
18 is in the capital budget for
19 improvements, but I'll definitely follow
20 up.

21 COUNCIL PRESIDENT CLARKE: The
22 site is -- I'm not sure you're familiar.
23 The site is extremely constrained.

24 MS. RHYNHART: I know 17th and
25 Montgomery, so I can imagine.

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2 COUNCIL PRESIDENT CLARKE:

3 Yeah. The parking is -- it's really a
4 dump. I mean, call it what it is.

5 MS. RHYNHART: Okay. We'll get
6 back to you.

7 COUNCIL PRESIDENT CLARKE: The
8 other issue is -- a couple of issues with
9 respect to video police surveillance,
10 technology and cameras. Is there any
11 conversation centered around capital
12 investment for cameras or technology
13 associated with enhancing our
14 surveillance capacity?

15 MS. RHYNHART: There has been
16 an operating investment over a few years
17 on surveillance and we added two
18 additional operating fund positions under
19 IT's budget for video surveillance to
20 beef up those efforts. And I think Ray
21 Hayling from the IT department is here,
22 or he was here.

23 No, he's not here. So we
24 can -- I thought someone from IT was here
25 that could speak to it. But there have

1 3/27/13 - WHOLE - BILL 130178, etc.
2 been -- I know that there have been
3 significant improvements in the number of
4 working surveillance cameras, but we
5 would have to provide you written
6 information to the Chair on where we are.
7 But from an operating budget perspective,
8 we did add a few positions into IT's
9 budget in the proposed '14 budget for
10 this.

11 COUNCIL PRESIDENT CLARKE: Two
12 positions?

13 MS. RHYNHART: Yeah, two
14 positions. And IT already hired or we
15 just -- the Budget Office approved two
16 hires and then gave funding for an
17 additional two. So there should be four
18 new video surveillance IT hires.

19 COUNCIL PRESIDENT CLARKE: What
20 about equipment?

21 MS. RHYNHART: Equipment is
22 funded through the operating budget, and
23 I would have to get back to you on the
24 specifics.

25 COUNCIL PRESIDENT CLARKE: All

1 3/27/13 - WHOLE - BILL 130178, etc.

2 right. Because you know there has been
3 this conversation --

4 MS. RHYNHART: Yeah, I know.

5 COUNCIL PRESIDENT CLARKE: Not
6 necessarily from your side, but from our
7 side about enhancing --

8 MS. RHYNHART: I know. You
9 went to Baltimore. Yes. Their system
10 works.

11 COUNCIL PRESIDENT CLARKE:
12 Might go back again. I hear they're
13 doing some new stuff.

14 Troy, saddle up, and Jan. We
15 might be going back to Baltimore. I hear
16 they're going the next level.

17 MS. RHYNHART: I do think
18 there's been some improvement there,
19 though, but I will get back to you.

20 COUNCIL PRESIDENT CLARKE: That
21 will be very helpful.

22 MS. RHYNHART: Sure.

23 COUNCIL PRESIDENT CLARKE:
24 There was another issue, alley lights.

25 MS. RHYNHART: Yes.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 COUNCIL PRESIDENT CLARKE: I

3 want to thank the Administration and

4 Commissioner for doing a good job on that

5 moving along in terms of identifying

6 locations and actually hiring a number of

7 people, young people. We actually saw

8 them last Saturday at the Block Captains'

9 Convention. I want to commend them for

10 the great work.

11 Is there enough money allocated

12 in the capital budget for this fiscal

13 year and out years to accommodate all of

14 the alley light replacement?

15 MS. RHYNHART: There was alley

16 light funding put in, was it, two years

17 ago to fund the improvements to the alley

18 lights, and that project is still

19 ongoing. And I believe Clarena Tolson,

20 Streets Commissioner, is here, yes, and

21 could speak more to it if you want

22 information on where they are.

23 COUNCIL PRESIDENT CLARKE: No.

24 The Commissioner has been real good

25 about -- I just wanted to see if there

1 3/27/13 - WHOLE - BILL 130178, etc.
2 was the need for additional revenue,
3 because at the time, I think when Council
4 appropriated the dollars, we didn't
5 really have a sense of the need, so to
6 speak, and we kind of put money in the
7 budget because we knew there was a need,
8 but we didn't know the degree.

9 MS. RHYNHART: I think actually
10 Clarena, the Streets Commissioner, she
11 did do a pretty thorough review at that
12 time of what she thought was necessary
13 and we added money to the operating
14 budget as well as the capital, and the
15 operating budget was ongoing. So I think
16 we should be in a good position on that.

17 COUNCIL PRESIDENT CLARKE: Are
18 you okay? All right. Okay. I'm good.

19 The Chair recognizes
20 Councilwoman Brown.

21 COUNCILWOMAN BROWN: Thank you,
22 Mr. President.

23 I want to underscore this
24 notion of -- and it should really be more
25 than a notion, but a real authentic

1 3/27/13 - WHOLE - BILL 130178, etc.
2 effort to create a linkage and a pipeline
3 for high school students, internships.
4 This has been talked about for ten years
5 now. And there are a couple of
6 departments that have found a way to make
7 that work, and every four years, of
8 course, there's someone different sitting
9 in that chair. So my hope is that in
10 your meetings that you're going to
11 convene around what Councilman Jones just
12 raised, that you'll inform my office as
13 well. I'd like to be a part of those
14 discussions.

15 MS. RHYNHART: Okay.

16 COUNCILWOMAN BROWN: The topic
17 is the Police Administration Building.
18 Two years ago in the budget testimony, it
19 was stated that various site work will be
20 done on the Police Administration
21 Building. And so today if you could just
22 give us an update on where we are with
23 the current site and where we're looking
24 to for the new site.

25 MS. RHYNHART: Sure. We are

1 3/27/13 - WHOLE - BILL 130178, etc.

2 planning to build a new police
3 headquarters at 4601 Market Street.

4 COUNCILWOMAN BROWN:

5 Councilwoman Blackwell's district.

6 MS. RHYNHART: That's right.

7 And the full funding -- the debt service
8 for the full funding of that project has
9 been put in the Proposed Five Year Plan.
10 So we anticipate a bond deal in January
11 of 2014 to fund the renovation of 4601
12 Market for the new police headquarters, a
13 morgue, and the health offices.

14 That project is a significant
15 project and I believe will be scheduled
16 for completion in 2017. At that point,
17 we will no longer need the current Police
18 Administration Building, so the plan is
19 to sell the current Police Administration
20 Building as well as the morgue, which
21 it's right up near University of
22 Pennsylvania, and 500 South Broad Street,
23 which is at the corner of Broad and
24 Lombard, some pretty good real estate, to
25 benefit the City.

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2 So that is the current plan.

3 Right now we're making -- on the Police
4 Administration Building, given that
5 they'll be there for a few more years, we
6 don't want to make too significant a
7 renovation to that building given that
8 we'll be moving out of it, but anything
9 of an emergency nature or necessary
10 project improvement we do make on the
11 Police Administration Building.

12 COUNCILWOMAN BROWN: Speaking
13 of bond deals, as a part of your
14 department or the appropriate department
15 when they come to speak, provide --

16 MS. RHYNHART: The Treasurer's.

17 COUNCILWOMAN BROWN: -- a
18 detailed summary of bond deals for the
19 last four years and who were the
20 awardees, if you will, all, again,
21 looking to see how well we're doing with
22 regards to MBE/WBE activity.

23 MS. RHYNHART: Sure. I know
24 the Treasurer's Office keeps track of
25 that, so that can be provided.

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2 COUNCILWOMAN BROWN: I have a
3 number of questions here around the
4 Airport, but I'm going to reserve those
5 for when the Airport comes before us as
6 an individual department.

7 My last question is, in the
8 Mayor's budget address, there was mention
9 of 30 new employees for the Department of
10 Public Property over this year with
11 regards to updating police and fire
12 stations.

13 Discuss what strategies are
14 used to ensure that it's a qualified
15 diverse pool of Philadelphians.

16 MS. RHYNHART: I believe the
17 language was 30 people over this year and
18 next. So it's over a two-year period.
19 And that is the money for maintenance.
20 They're skilled trades workers to do
21 ongoing maintenance to police and fire
22 stations as well as City Hall. The
23 majority of those workers will be civil
24 service workers, so will be hired off of
25 eligible lists.

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2 COUNCILWOMAN BROWN: All right,
3 then.

4 That's it for me,
5 Mr. President.

6 COUNCIL PRESIDENT CLARKE:
7 Thank you, Councilwoman.

8 Councilman Jones.

9 COUNCILMAN JONES: Thank you,
10 Mr. President.

11 I've had a good couple of
12 conversations with a couple of the
13 departments by way of capital projects,
14 but one of the things that was brought
15 kind of to our mutual attention was that
16 certain City facilities that are housed
17 within the 4th District -- and we're
18 really pleased to have them, but are more
19 of a regional scope by way of draw. And
20 I'll cite first the Dell, which I share
21 with most of the City and region, and
22 places like the Carousel House, which is
23 a recreation center in my district, but
24 its unique design is for people with
25 physical disabilities and, therefore,

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2 attracts people from not only in
3 Philadelphia County but the surrounding
4 counties in worthwhile activities such as
5 pool therapy and also wheelchair
6 basketball leagues, which are uniquely
7 configured for that area. I could go on
8 and talk about places like the Japanese
9 House, Horticultural Center, the Mann
10 Music Center, the Audubon Society.

11 So I guess what I'm trying to
12 ask, is there a citywide capital pool
13 that we could draw into to kind of
14 support it? Because it's not just a 4th
15 District amenity but a regional and
16 citywide amenity. And is there any plans
17 around kind of creating a separate
18 category for those types of facilities?

19 MS. RHYNHART: In the Fiscal
20 '14 budget -- and you're right. I mean,
21 facilities like the Mann and the Please
22 Touch Museum are used by all
23 Philadelphians.

24 COUNCILMAN JONES: And the
25 Dell.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 MS. RHYNHART: And the Dell.

3 In the '14 budget we have made
4 City contributions separate from the
5 funding to the Councilmembers. The Mann,
6 we made a City contribution for Fiscal
7 '14 of 600,000 and in the -- let's see.
8 Three hundred thousand for the Please
9 Touch Museum and several other
10 contributions. So we are trying to
11 contribute to those facilities given the
12 limited nature of our resources.

13 COUNCILMAN JONES: Council
14 President really wants to know about the
15 Dell.

16 MS. RHYNHART: The Dell?

17 COUNCILMAN JONES: It's in my
18 district, but it really is across the
19 street from his district as well.

20 MS. RHYNHART: And I know if
21 you want -- do you have a specific
22 question about the Dell? Sue Slawson
23 might be --

24 COUNCILMAN JONES: Are you
25 contributing in --

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2 MS. RHYNHART: So there's about
3 \$400,000 in the '14 budget for the Dell,
4 the African American Museum, and the
5 Mummers --

6 COUNCILMAN JONES: Say it
7 again.

8 MS. RHYNHART: It's 400,000.
9 It's under a line that is for the Dell,
10 the African American Museum, and the
11 Mummers Museum. So they're grouped
12 together under something called "cultural
13 facilities renovation."

14 COUNCILMAN JONES: The same
15 400,000 or separate 400,000?

16 MS. RHYNHART: The same
17 400,000.

18 COUNCILMAN JONES: We need to
19 look at that, because, again, each of
20 those Councilpersons gave out their
21 individual rec departments. I distinctly
22 remember Blackwell, Councilman Clarke,
23 Councilwoman Tasco, Councilwoman Bass,
24 you know, we chipped in because, again,
25 all of them realizing that it wasn't just

1 3/27/13 - WHOLE - BILL 130178, etc.
2 a 4th District amenity. And we'd really
3 like to see you take a look at how we can
4 maintain those treasures in a regional
5 perspective. I mean, they are landmarks
6 literally that people outside of the City
7 come to and look forward to. And
8 maintaining them, it just seems to me --
9 \$400,000 for how many?

10 MS. RHYNHART: Three.

11 COUNCILMAN JONES: So which
12 ones?

13 MS. RHYNHART: The Dell, the
14 African American Museum, and the Mummers
15 Museum.

16 COUNCILMAN JONES: That's a
17 small amount. That's 125,000 a piece.
18 I'd like us to take a look at how we
19 could reinforce that.

20 Now, I'm always going to
21 contribute to them, because that's a 4th
22 District treasure. I don't want it to
23 move. But it just seems to me that in an
24 equitable distribution manner, that those
25 are four, five regional treasures. The

1 3/27/13 - WHOLE - BILL 130178, etc.

2 Mummers Museum, I'm just glad Councilman
3 Kenney isn't here to hear that.

4 MS. RHYNHART: We can
5 definitely talk about it. If that's a
6 priority to you and that's something that
7 we're not -- you don't feel like we're
8 emphasizing enough, we can talk about
9 that, definitely.

10 COUNCILMAN JONES: Thank you,
11 Mr. President.

12 COUNCIL PRESIDENT CLARKE:
13 You're welcome.

14 The Chair recognizes
15 Councilwoman Blackwell.

16 COUNCILWOMAN BLACKWELL: Thank
17 you.

18 I know you mentioned 4601.
19 Would you give us a little bit
20 information. What again do you say has
21 been funded so far and what do you
22 anticipate any costs if you have that
23 information so far for renovations or
24 what you anticipate the cost may be
25 associated with it?

1 3/27/13 - WHOLE - BILL 130178, etc.

2 MS. RHYNHART: The cost is
3 estimated to be significant. The full
4 cost of the project is estimated at about
5 \$190 million. So the bond issue -- the
6 debt service for that bond issue is fully
7 funded in this five-year proposed
8 capital -- I'm sorry, not capital. Five
9 Year Plan. So the debt service is
10 included in the operating budget. But
11 it's a significant amount of renovation
12 that needs to take place given the aging
13 condition of the building.

14 COUNCILWOMAN BLACKWELL: You
15 said the debt service is included. What
16 might that be?

17 MS. RHYNHART: I think it's
18 about 12 million a year starting in
19 Fiscal '15.

20 COUNCILWOMAN BLACKWELL: Okay.
21 All right.

22 Thank you, Mr. President.

23 COUNCIL PRESIDENT CLARKE:

24 Thank you, Councilwoman.

25 COUNCILWOMAN BLACKWELL: Keep

1 3/27/13 - WHOLE - BILL 130178, etc.
2 me informed.

3 MS. RHYNHART: Okay. We
4 definitely will.

5 COUNCIL PRESIDENT CLARKE: The
6 Chair recognizes Councilman Oh.

7 COUNCILMAN OH: Thank you very
8 much, Mr. President.

9 I have the transfer ordinance,
10 and I'd like your help in understanding
11 the transfer ordinance.

12 MS. RHYNHART: Okay.

13 COUNCILMAN OH: So what was
14 transferred was \$2.9 million for the
15 Office of Property Assessment. And that
16 takes place immediately, and then there's
17 49 new employees.

18 MS. RHYNHART: Well, actually,
19 I don't have the transfer ordinance in
20 front of me. It's the operating budget
21 transfer ordinance, but some of that was
22 a transfer between classes and some of
23 that was a new contribution. But anyway,
24 I'm sorry. You can get to your question.

25 COUNCILMAN OH: Okay. So 49

1 3/27/13 - WHOLE - BILL 130178, etc.
2 new employees. It depends on what
3 they're paid, what their benefits are,
4 but they're identified as full-time
5 employees, roughly somewhere under \$2
6 million?

7 MS. RHYNHART: I don't have the
8 figure. I mean, they're entry-level
9 assessors.

10 COUNCILMAN OH: What does an
11 entry-level assessor make?

12 MS. RHYNHART: I'm actually not
13 sure. That could come up in -- the
14 Office of Property Assessment is coming
15 up for an operating budget hearing, and
16 these types of questions would be
17 probably better addressed during their
18 operating budget hearing.

19 COUNCILMAN OH: So I'm
20 estimating about 4.5 million.

21 MS. RHYNHART: You're asking
22 about what amount?

23 COUNCILMAN OH: I said I'm
24 estimating 4.5 million for new employees,
25 plus the amount that was transferred.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 MS. RHYNHART: The new
3 employees, they're employees -- I believe
4 Richie McKeithen said yesterday it was
5 218 employees in terms of their budgeted
6 amount, and that's where they're budgeted
7 now. They're hiring to try to ramp up to
8 that level. And we've kept them at the
9 same level so that they can continue to
10 try to ramp up to that level in '14.

11 But I really do think just
12 given that I don't even think they're
13 here today, that it might make sense to
14 talk about their budget at their hearing.

15 COUNCILMAN OH: Sure. What's
16 the Grants Revenue Fund?

17 MS. RHYNHART: What is the
18 Grants Revenue Fund? The Grants Revenue
19 Fund is in a separate fund where grants
20 are accounted for. So it could be state
21 grants or federal grants. We get money
22 that's specifically earmarked for certain
23 purposes, and that money then goes into
24 the Grants Fund and gets spent out of the
25 Grants Fund.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 COUNCILMAN OH: So 2.9 million
3 comes out of the Grants Revenue Fund for
4 OPA. And so is there just one big --
5 what is in the Grants Revenue Fund? How
6 much money is in it?

7 MS. RHYNHART: Well, the money
8 sometimes -- for an operating budget
9 transfer ordinance, sometimes the
10 appropriation power is pulled from the
11 Grants Fund because there's no other
12 place to pull it from. It's a
13 technicality that that's where it comes
14 from. At the end of the year if the
15 spending is greater than the additional
16 revenue, then it draws on fund balance.
17 But the Grants Revenue Fund is a separate
18 fund of the City.

19 COUNCILMAN OH: Okay. Thank
20 you very much.

21 MS. RHYNHART: Sure.

22 COUNCIL PRESIDENT CLARKE:
23 Thank you.

24 The Chair recognizes Councilman
25 Kenney.

1 3/27/13 - WHOLE - BILL 130178, etc.

2 COUNCILMAN KENNEY: Thank you,
3 Mr. President.

4 I was listening earlier this
5 morning -- and I had to go to a meeting,
6 so I couldn't come up -- to the
7 conversation between the witnesses and
8 Councilman Jones and Councilwoman Tasco
9 relative to the length of time it takes
10 to get capital projects turnkey and open.
11 And this is nothing personal. I know
12 you're at the table.

13 Three years ago, I was having a
14 discussion with a group of Recreation
15 Department people in the Capital Office
16 and was decrying the fact that it had
17 taken Councilman DiCicco about seven
18 years to get a rec center completed, and
19 I asked him why that was the case, and
20 they told me, Well, there's about 137
21 steps to go through from the time the
22 money is appropriated to the time the
23 door opens.

24 So I said, Well, can you give
25 me kind of a matrix of what's regulatory,

1 3/27/13 - WHOLE - BILL 130178, etc.
2 what's code, what's charter, and we'll
3 start trying to attack it on different
4 levels to change and eliminate those
5 steps. And we worked a little bit and a
6 little bit, and all the sudden, it got
7 shut down. I couldn't get anybody to
8 return my phone calls, couldn't get any
9 information, couldn't get any paperwork,
10 couldn't get any assistance whatsoever.

11 So I called a friend of mine in
12 the Managing Director's Office and said,
13 Look, we're trying to get this
14 accomplished, like what's going on.

15 He said, Well, I don't know.
16 Let me get back to you.

17 And when he got back to me, he
18 said, They're not going to provide you
19 with any information, basically you're
20 shut down.

21 That was three years ago, two
22 and a half years ago. It was like six
23 months into the project two and a half
24 years ago, and basically weren't
25 providing us any information, weren't

1 3/27/13 - WHOLE - BILL 130178, etc.
2 going to cooperate, were not helping us.
3 And then I hear this morning that UPS and
4 our Public Property Commissioner is
5 working on a project to eliminate those
6 steps.

7 So I don't know what the reason
8 is, and I'm sure you can't tell me the
9 reason why, the same reason why -- I
10 don't know if Councilwoman Tasco has been
11 told yet why her rec center was slowed
12 down, but I assume it's the same reason.
13 And I'll tell you, we can't get anything
14 done that way and we're not -- we haven't
15 been getting anything done that way.

16 So when you have -- and I had
17 people in the private sector who were
18 willing to provide volunteer time,
19 architecture, engineering, project
20 management, construction. They were all
21 set and ready to go to walk through this
22 matrix and to fix this problem three
23 years ago, and we got shut down.

24 So I find it, on one hand, kind
25 of funny; on the other hand, kind of

1 3/27/13 - WHOLE - BILL 130178, etc.
2 annoying that we have this
3 UPS/Commissioner Bridget Greenwald's
4 project now moving forward after three
5 years of discussion with it.

6 So, I mean, you don't have to
7 comment. I just had to get it on the
8 record, because for too many years now,
9 this frustration level relative to
10 capital projects -- and I'm not even a
11 District Councilperson, so it doesn't
12 affect me as directly, but it's just
13 frustration about government. But when
14 we're willing to volunteer and bring
15 resources to the table and we get,
16 quote/unquote, shut down, I think that
17 speaks volumes, and I think it's really
18 sad.

19 So I just wanted to put it on
20 the record.

21 MS. RHYNHART: I will respond
22 to that actually. I mean, I hear your
23 frustration, and I know that a few years
24 ago you did bring that up, and I would
25 thank you for bringing it up, and we had

1 3/27/13 - WHOLE - BILL 130178, etc.
2 several conversations on it at that point
3 as well. That is exactly what the
4 Property Commissioner and UPS with a
5 capital working group -- I know -- let
6 me finish.

7 COUNCILMAN KENNEY: I'm just
8 positioning. I'm not interrupting. I'm
9 just positioning.

10 MS. RHYNHART: Okay.
11 (Continued) -- have been working on. We
12 have involved the Council President's
13 office. There has been some Council
14 involvement.

15 I hear your frustration about
16 not being involved in that. So the only
17 thing I can say is that stepping back
18 from it, are we attacking the problem
19 that you raised several years ago? Yes,
20 I believe we are. And to that, I will
21 give you credit for that.

22 COUNCILMAN KENNEY: I don't
23 want credit. I want the thing solved.
24 By why would a capital project person in
25 the department, when I ask them a

1 3/27/13 - WHOLE - BILL 130178, etc.
2 question when I run into them, look at me
3 with that blank stare that says, I know
4 the answer, but I can't tell you? It's
5 really childish and frustrating, because
6 most of us, all of us here I think, are
7 just trying to help. We're not trying to
8 get in your way. We're not trying to get
9 ahead of the parades so you guys don't
10 get credit for fixing things. But when
11 you have folks that really want to help
12 and really care and you shut them down
13 for whatever reason, it really is not a
14 good way to run government. It's not
15 very transparent either, frankly.

16 Thanks.

17 COUNCIL PRESIDENT CLARKE:

18 Thank you, Councilman.

19 Can I ask the Public Property
20 Commissioner to come up, please.

21 MS. RHYNHART: Sure.

22 (Witness approached witness
23 table.)

24 COMMISSIONER GREENWALD: Hello.

25 COUNCIL PRESIDENT CLARKE: Good

1 3/27/13 - WHOLE - BILL 130178, etc.
2 afternoon.

3 COMMISSIONER GREENWALD:
4 Bridget Collins-Greenwald, Public
5 Property Commissioner.

6 COUNCIL PRESIDENT CLARKE:
7 Thank you. Earlier I had asked a
8 question -- it actually was the first
9 line of questions -- with respect to the
10 signage on capital projects, and I
11 finally got an answer. I just want to
12 make sure. You concur?

13 COMMISSIONER GREENWALD: I
14 concur that we are responsible during the
15 bid for getting the signage together,
16 yes.

17 COUNCIL PRESIDENT CLARKE: Is
18 that a part of the capital cost?

19 COMMISSIONER GREENWALD: Yeah.
20 It's part of the bid package, yes.

21 COUNCIL PRESIDENT CLARKE: On
22 the signage we have certain things with
23 respect to the project and --

24 COMMISSIONER GREENWALD: Yeah.
25 Like the Mayor's name, things like

1 3/27/13 - WHOLE - BILL 130178, etc.

2 that -- is that what you mean -- the size
3 and things like that.

4 COUNCIL PRESIDENT CLARKE: The
5 Mayor's name?

6 COMMISSIONER GREENWALD: And et
7 cetera and other people's names, yes.

8 COUNCIL PRESIDENT CLARKE:
9 Okay. I'm going to cut it off right
10 there. I think I've gotten to the point
11 of the problem.

12 Okay. Thank you.

13 COMMISSIONER GREENWALD: Okay.
14 Thank you.

15 COUNCIL PRESIDENT CLARKE:
16 Thank you. Thank you for your testimony.

17 COMMISSIONER GREENWALD: That
18 was it? You don't want me to talk
19 about --

20 COUNCIL PRESIDENT CLARKE: I'm
21 good. Thank you.

22 COMMISSIONER GREENWALD: Thank
23 you.

24 COUNCIL PRESIDENT CLARKE:
25 Anyone else?

1 3/27/13 - WHOLE - BILL 130178, etc.

2 (No response.)

3 COUNCIL PRESIDENT CLARKE:

4 There being none, the Committee of the
5 Whole will be recessed until April 2nd,
6 10:00 a.m.

7 Thank you all very much.

8 (Committee of the Whole
9 recessed at 3:10 p.m.)

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CERTIFICATE

I HEREBY CERTIFY that the
proceedings, evidence and objections are
contained fully and accurately in the
stenographic notes taken by me upon the
foregoing matter, and that this is a true and
correct transcript of same.

MICHELE L. MURPHY
RPR-Notary Public

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