

COUNCIL OF THE CITY OF PHILADELPHIA
COMMITTEE OF THE WHOLE

Room 400, City Hall
Philadelphia, Pennsylvania
Tuesday, April 28, 2015
10:30 a.m.

PRESENT:

COUNCIL PRESIDENT DARRELL L. CLARKE
COUNCILWOMAN JANNIE BLACKWELL
COUNCILMAN W. WILSON GOODE, JR.
COUNCILMAN WILLIAM K. GREENLEE
COUNCILMAN CURTIS JONES, JR.
COUNCILMAN ED NEILSON
COUNCILMAN DENNIS O'BRIEN
COUNCILMAN DAVID OH
COUNCILMAN BRIAN J. O'NEILL
COUNCILMAN MARK SQUILLA

BILLS 150162, 150163, and 150164
RESOLUTION 150179

- - -

1
2 COUNCIL PRESIDENT CLARKE: Good
3 morning, everyone. We're going to start.
4 This is the public hearing of the
5 Committee of the Whole regarding Bills
6 No. 150162, 150163, 150164, and
7 Resolution No. 150179.

8 Ms. Lewis, please read the
9 titles of the bills and resolution.

10 MS. LEWIS: Bill No. 150162, an
11 ordinance to adopt a Capital Program for
12 the six Fiscal Years 2016 through 2021
13 inclusive.

14 Bill No. 150163, an ordinance
15 to adopt a Fiscal 2016 Capital Budget.

16 Bill No. 150164, an ordinance
17 adopting the Operating Budget for Fiscal
18 Year 2016.

19 And Resolution No. 150179,
20 providing for the approval by the Council
21 of the City of Philadelphia of a Revised
22 Five Year Financial Plan for the City of
23 Philadelphia covering Fiscal Years 2016
24 through 2020, and incorporating proposed
25 changes with respect to Fiscal Year 2015,

1 4/28/15 - WHOLE - BILL 150162, etc.
2 which is to be submitted by the Mayor to
3 the Pennsylvania Intergovernmental
4 Cooperation Authority (the "Authority")
5 pursuant to the Intergovernmental
6 Cooperation Agreement, authorized by an
7 ordinance of this Council approved by the
8 Mayor on January 3rd, 1992 (Bill No.
9 1563-A), by and between the City and the
10 Authority.

11 COUNCIL PRESIDENT CLARKE:

12 Thank you. Thank you, Ms. Lewis.

13 Today we continue the public
14 hearing of the Committee of the Whole to
15 consider various bills read by the Clerk
16 that constitute proposed operating and
17 capital spending measures in Fiscal 2016,
18 a Capital Program and a forward-looking
19 Capital Plan for Fiscal 2016 through
20 Fiscal 2021.

21 Today we will hear testimony
22 from the following departments:

23 Aviation, Water Department, Public
24 Property, City Commissioner, Sheriff.

25 We would like to call up the

1 4/28/15 - WHOLE - BILL 150162, etc.

2 Department of Aviation.

3 (Witnesses approached witness
4 table.)

5 COUNCIL PRESIDENT CLARKE: Good
6 morning.

7 MR. GALE: Good morning,
8 Council President.

9 COUNCIL PRESIDENT CLARKE:
10 Proceed.

11 MR. GALE: If it pleases you, I
12 can summarize my testimony, hit the
13 highlights.

14 COUNCIL PRESIDENT CLARKE: That
15 works for us.

16 MR. GALE: First off, again,
17 good morning. My name is Mark Gale,
18 Chief Executive Officer for Philadelphia
19 International Airport. Seated with me
20 today is Chellie Cameron, our Chief
21 Operating Officer, and Tracy Borda, our
22 Acting Deputy Director of Aviation for
23 Finance and Administration.

24 Before I start with the
25 testimony, Council President, I just

1 4/28/15 - WHOLE - BILL 150162, etc.
2 would like to thank the members of City
3 Council who spent a few minutes this
4 morning talking to our support staff that
5 are here, part of our Airport team that
6 really help us get so many things done on
7 a day-in-and-day-out basis that don't get
8 the recognition that they deserve, and I
9 think that this was a great opportunity.
10 We bring them here each year just so they
11 can see the wheels of government in
12 progress. So thank you again,
13 Councilman. I appreciate your time this
14 morning.

15 Just to summarize, again,
16 regarding Philadelphia International
17 Airport is the only major airport serving
18 the City of Philadelphia and the
19 surrounding counties located in
20 Pennsylvania, New Jersey, Delaware, and
21 Maryland. It's one of the largest
22 economic engines, generating more than
23 \$14.4 billion annually in spending to the
24 regional economy and accounting for more
25 than 140,000 jobs within the region. The

1 4/28/15 - WHOLE - BILL 150162, etc.
2 Airport operates without local tax
3 dollars. It generates significant tax
4 revenues for the Greater Philadelphia
5 region, but we are totally
6 self-sustaining, operating on the
7 revenues that are generated at the
8 Airport.

9 In Calendar Year 2014, PHL
10 accommodated 30.7 million passengers,
11 including more than 4.5 million
12 international passengers on nearly
13 419,000 aircraft takeoff and landings.
14 Currently we sit as the tenth busiest
15 airport in the United States in terms of
16 aircraft takeoff and landings, hosting
17 some 29 tenant airlines that operate over
18 550 daily flights over 130 cities,
19 including 40 international destinations.

20 PHL endeavors to be the
21 region's airport of choice by attracting
22 new airlines to serve our region,
23 offering air service to new destinations
24 in the United States and around the
25 globe. In 2014, one new carrier began

1 4/28/15 - WHOLE - BILL 150162, etc.
2 service at PHL, one new international
3 carrier, named Qatar Airways, with
4 offering service to Doha, the capital
5 city of Qatar. Also, several other
6 airlines, including American, US Airways,
7 Delta, Spirit, Frontier, and Southwest,
8 also recently launched new service to
9 cities that we currently had not served
10 before.

11 The Airport continues to focus
12 on new international service, with
13 special attention being given to the
14 development of service to Far East Asia,
15 Latin America, India, and other emerging
16 markets. To assist with accomplishing
17 this goal, PHL has developed synergies
18 with regional tourism and business
19 partners such as the Philadelphia
20 Convention and Visitors Bureau and Select
21 Greater Philadelphia as part of the
22 Chamber of Commerce and many, many other
23 partners. The Airport will continue to
24 pursue meetings with international
25 airline officials in the coming year to

1 4/28/15 - WHOLE - BILL 150162, etc.
2 discuss initiating service from
3 Philadelphia direct to those
4 destinations.

5 In addition to attracting new
6 air service for Fiscal Year 2016 and
7 beyond, we will focus on some of the
8 following: improving and expanding the
9 Airport's infrastructure, including
10 advancing the Airport's Capacity
11 Enhancement Program and continuing to
12 repair and rehabilitate our aging
13 infrastructure to improve efficiency and
14 modernize the facility in order to
15 maintain PHL's competitive position in
16 the region;

17 Enhancing the customers'
18 experience through our exhibition,
19 hospitality services, entertainment
20 programs, free WiFi, new seating,
21 carpeting, lighting, signage, and much,
22 much more to make our airport that much
23 more attractive for our patrons as they
24 come through;

25 Continuing our philosophy of

1 4/28/15 - WHOLE - BILL 150162, etc.
2 diversity and inclusion by focusing on
3 contract awards and outreach events. In
4 2014, October 2014, PHL held our annual
5 Business Opportunity Forum. Last year
6 this was attended by nearly 500 business
7 people representing more than 450
8 organizations. Over 200 of those firms
9 were registered with OEO and almost 150
10 were federally certified DBEs. Attendees
11 learned about the opportunities at the
12 Airport, received instructions on how to
13 respond to request for proposals and
14 invitation for bids, and gained an
15 understanding of diversity, certification
16 requirements, and responsibilities.

17 In addition, the attendees had
18 the opportunity to become familiar with
19 the Airport's recently launched job
20 portal website, www.phljobportal.org.
21 This site is a resource for both
22 employers needing to fill positions and
23 individuals seeking employment at PHL and
24 other related Airport entities such as
25 concessions, airlines, car rental

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2 companies, as well as federal agencies
3 such as the TSA, or Transportation
4 Security Administration.

5 As one of the largest economic
6 drivers in the region, PHL is committed
7 to diversity and inclusion within its
8 ranks. Of the 776 employees currently
9 employed with the Division of Aviation,
10 71 percent are minorities and 30 percent
11 are females. During Calendar Year 2014,
12 the Airport hired 76 new full-time
13 employees, of which 62 percent were
14 African American, 8 percent were white
15 females, 5 percent were Hispanic, 5
16 percent Asian, 3 that were listed in
17 other race category, and the remainder of
18 17 percent were white males.

19 The Airport is committed to
20 involving disadvantaged businesses that
21 possess the necessary qualifications in
22 its contracting business opportunities.
23 The Airport plays an active role in
24 setting and monitoring participation
25 goals for the City's program, minority,

1 4/28/15 - WHOLE - BILL 150162, etc.
2 women, disabled-owned/disadvantaged
3 business enterprises, collectively
4 M/W/DSBE. They're also responsible for
5 administering two federal DBE programs.

6 In regard to financial
7 resources necessary to fulfill its
8 mission, the Airport Operating Budget
9 request for Fiscal Year 2016 totals 183.4
10 million, an increase of 15.1 million from
11 the FY 2015 estimated obligations of
12 168.3 million. The requested Fiscal 2016
13 appropriations will provide sufficient
14 resources to operate and maintain both
15 PHL and Northeast Philadelphia Airport.
16 Overall, the total FY 2016 Aviation Fund
17 request is \$440.3 million and includes
18 appropriations in the Police, Fire, Fleet
19 Management, Technology, Public Property,
20 Sustainability, Law, and Finance
21 Departments, as well as the Sinking Fund
22 Commission. Revenue sources that fund
23 Airport operations include space rentals,
24 landing fees, net parking revenue, and
25 concession fees.

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2 In closing, the Airport will
3 continue its mission to better position
4 Philadelphia on the global economic stage
5 by providing a premier transportation
6 facility that is safe and secure, with
7 unparalleled customer service,
8 exceptional amenities, and superior air
9 service.

10 I want to thank you, Council
11 President, members of Council, for the
12 opportunity to testify here this morning
13 on the 2016 Operating Budget. I and the
14 managers along with me are here to answer
15 any questions you may have.

16 COUNCIL PRESIDENT CLARKE:
17 Thank you very much for your testimony.

18 I just have a couple of
19 questions, and I think you will have more
20 than enough from other members today, so
21 I will be very brief.

22 Talk about the decrease in your
23 debt service payments. That's on Page 2
24 of your testimony. Can you give me a
25 sense of why that's happening. Is that a

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2 good thing? If it's a good thing, can
3 you give us some insight as to how we may
4 be able to reduce our debt service
5 payments?

6 MS. CAMERON: Chellie Cameron,
7 Chief Operating Officer.

8 Council President, it's really
9 simply a matter of a number of our bonds
10 have retired. So the debt service has
11 gone down just because bonds that were
12 issued 30 years ago for projects are
13 fully paid off.

14 COUNCIL PRESIDENT CLARKE: No
15 magic?

16 MS. CAMERON: It's really no
17 magic. I wish I had that magic wand.

18 COUNCIL PRESIDENT CLARKE: I
19 was hoping you can give us some, and I
20 was going to pass it on to the School
21 District.

22 I just want to talk about --
23 and it's good to hear your minority
24 numbers as it relates to new hires at the
25 Airport, but on your contract

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2 participation, it appears that you've had
3 a reduction, the lowest number since
4 2010. Can you give me a sense of what's
5 going on with that.

6 MS. CAMERON: I can.
7 Especially as it pertains to us meeting
8 our 30 percent City goal, it really
9 depends on what contracts come up that
10 year and are awarded. And every contract
11 is individually evaluated by the Office
12 of Economic Opportunity based on the
13 capacity in the region for those kinds of
14 firms available to do that specific kind
15 of work.

16 We did a deeper dive into the
17 contracts that were actually offered for
18 bid in Fiscal Year '14, and a number of
19 them were public works contracts. None
20 of them carried a goal at or above the 30
21 percent goal that we have overall for the
22 department. So it's very difficult
23 sometimes for us to meet the goal when
24 the contracts that are actually coming up
25 just don't have the capacity in the

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2 region with those sorts of firms.

3 That said, we are doing a lot
4 of work to really try and develop that
5 capacity on an ongoing basis. In
6 partnership with our Program Management
7 Office, we are hosting a series of
8 educational programs this year, as well
9 as we have for the last two years, where
10 we're educating firms on how to do
11 business with us. We did a bond
12 development program to teach them how to
13 get bonding for construction contracts,
14 those sorts of things. So we're really
15 focused on increasing the capacity, but
16 with the contracts that were actually
17 awarded last year, there just really
18 wasn't a lot of capacity in the region.

19 COUNCIL PRESIDENT CLARKE: Can
20 you give me an example of those contracts
21 that you find most challenging.

22 MS. CAMERON: It goes across
23 the board when it comes to construction
24 contracts. I think we awarded an HVAC
25 contract and didn't have that, and then I

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2 think there was some taxiway work that
3 was also awarded that didn't have the
4 capacity. Those contracts fall under our
5 federal goal program, but, again, it's an
6 issue of capacity.

7 COUNCIL PRESIDENT CLARKE:

8 Okay.

9 The Chair recognizes Councilman
10 Goode.

11 COUNCILMAN GOODE: Thank you,
12 Mr. President.

13 Good morning.

14 (Good morning.)

15 COUNCILMAN GOODE: Staying on
16 the theme of contracts, on Page 10 of
17 your written testimony, you referred to
18 large contracts and DBE participation,
19 but you also talk about whether they are
20 compliant with the living wage law. And
21 so I see your contracts with Elliot-Lewis
22 and First Transit and Parkway Garage are
23 all compliant with the living wage and
24 benefits law because they are new Fiscal
25 Year '15 contracts.

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2 I guess my question is -- and
3 you may not have an immediate answer --
4 is, what percentage of Airport workers
5 are currently compensated at the level of
6 the City's living wage and benefits law?

7 MR. GALE: Councilman, just to
8 clarify, when you say "City workers," are
9 you referring to the construction
10 contracts themselves or contracted agents
11 that work for us?

12 COUNCILMAN GOODE: I'm talking
13 about the total universe of workers at
14 the Airport. What percentage of Airport
15 workers are currently compensated at the
16 level of the City's living wage and
17 benefits standard?

18 MR. GALE: I don't have that
19 number for you, Councilman. There are
20 some 20,000 badged employees that work at
21 the Airport. Eight hundred of those
22 employees are City employees, and then
23 there are a number of employees that are
24 contracted to us like Elliot-Lewis. We
25 can dig for some of that information, but

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2 as we've indicated, they're living wage
3 compliant.

4 COUNCILMAN GOODE: I'd like to
5 know that number to date, what is that
6 number currently.

7 MR. GALE: Okay.

8 COUNCILMAN GOODE: Second
9 question is, how will that change July 1?

10 MR. GALE: Okay. In terms
11 of -- we'll have to, again, look at that
12 data. As of July 1 last year?

13 COUNCILMAN GOODE: July 1 of
14 this coming year.

15 MR. GALE: July 1 coming up
16 this year?

17 COUNCILMAN GOODE: How will
18 that number change?

19 MR. GALE: According to the
20 21st Century Living Wage Law, anybody
21 that we are contracted with, first tier,
22 second tier, third tier, that we have a
23 direct contractual relationship will be
24 required to pay that living wage amount
25 of \$12 with the CPEI increase.

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2 COUNCILMAN GOODE: Are there
3 contracting leases as of July 1 that
4 won't include the living wage and
5 benefits standard?

6 MR. GALE: There were leases
7 with particularly our concessions program
8 that were done years ago that have end
9 dates that go out for several years.
10 That law, I do not believe, would apply
11 to them until those leases expire, and we
12 have a list of all those as well.

13 COUNCILMAN GOODE: So the
14 second number I need is, as of July 1,
15 the new fiscal year, what percentage of
16 Airport workers will be at the level of
17 the City's living wage and benefits
18 standard.

19 And the last question I guess
20 is a legal question with regard to the
21 same issue. Will any lease extension or
22 new lease automatically trigger the wage
23 and benefits standard?

24 MR. GALE: I believe that any
25 new agreement and I also believe an

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2 extension of the agreement, although I'd
3 ask Law for clarification of that, would
4 trigger the application of the living
5 wage, yes.

6 COUNCILMAN GOODE: Is there
7 anyone here that can answer the question
8 of whether any lease extension would
9 trigger it?

10 MR. GALE: Law.
11 (Witness approached witness
12 table.)

13 MR. MESSINA: Councilman, Joe
14 Messina for the City Law Department.

15 Every extension, amendment or
16 new contract with the City has 21st
17 Century Wage Law in it.

18 COUNCILMAN GOODE: Thank you.
19 I just wanted to put that on the record.

20 Thank you, Mr. President.

21 COUNCIL PRESIDENT CLARKE:
22 Thank you, Councilman.

23 The Chair recognizes Councilman
24 Greenlee.

25 COUNCILMAN GREENLEE: Thank

1 4/28/15 - WHOLE - BILL 150162, etc.

2 you, Mr. President.

3 Good morning. A question on a
4 different theme here. Unfortunately,
5 Airport security gets media coverage
6 every now and then. I was wondering, has
7 there been any particular efforts to
8 improve security at the Airport? Can you
9 go into that a little bit, what you can
10 tell us.

11 MR. GALE: Absolutely. And I
12 think -- I appreciate the opportunity to
13 answer the question, Councilman, because
14 I think sometimes that the media reports
15 weren't fair to how we treat security at
16 the Airport, and I think in particular
17 you might be referring to the last
18 article that came out that had to do with
19 breaches at airports and how they ranked
20 across the U.S.

21 Of the 25 breaches, security
22 breaches, that were listed that we were
23 required to report to the authorities
24 over the course of the last ten years, 19
25 of those 25, or nearly or 80 percent of

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2 those, were just vehicle accidents along
3 the perimeter of the Airport where
4 there's roads that lead to United Parcel
5 Service, fuel farms, and whatnot that are
6 public roadways that a vehicle may have
7 deviated off the road and broke the fence
8 fabric, and as such, it's considered a
9 breach of security.

10 To help combat those types of
11 incidents and from vehicles actually
12 being able to get onto the airfield, the
13 Airport has invested over \$1.3 million in
14 recent years, largely in response to the
15 incident that occurred where the
16 gentleman crashed through the gate
17 intentionally and drove up and down the
18 runways. So now if you drive around the
19 perimeter of the Airport, there's some
20 ten miles of fence line. We sit here in
21 City Hall down to the Airport is 7.2
22 miles. So we have enough fence line to
23 go down to the Airport and halfway back
24 here to the City, is the amount of fence
25 line that we cover. But all of our fence

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2 line now is protected either by Jersey
3 barriers, guide rail or we've actually
4 installed one-inch steel cable through
5 the fence, two strands of it, to prevent
6 vehicles from actually being able to
7 penetrate onto the airfield. And if
8 there's a gate where we need access to
9 the airfield for operational or
10 maintenance reasons, that gate is
11 protected by a crash beam, so that a
12 vehicle can't crash it like it did in
13 2012.

14 So I think that the unfortunate
15 part about the numbers took into account
16 very unintentional vehicular mishaps that
17 occurred on the perimeter roadway, but
18 we've gone a long way since then to
19 strengthen up the perimeter of the
20 Airport.

21 COUNCILMAN GREENLEE: Great.
22 All right. Thanks for that information.

23 Thank you, Mr. President.

24 COUNCIL PRESIDENT CLARKE:
25 Thank you, Councilman.

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2 The Chair recognizes Councilman
3 Jones.

4 COUNCILMAN JONES: Thank you,
5 Mr. President.

6 And thank you for an
7 opportunity to talk to your rank and file
8 staff that make it happen at the Airport
9 every day. It was a pleasure to meet
10 them, particularly the one from the 4th
11 Councilmanic District. She's a voter,
12 and I went over it and talked to them.

13 COUNCILMAN NEILSON: Point of
14 information, Mr. Chairman. They're all
15 from my councilmanic district.

16 COUNCIL PRESIDENT CLARKE:
17 You're absolutely right, sir.

18 COUNCILMAN NEILSON: I just
19 want to let you know, at-large they're
20 all from Bill Greenlee's and Wilson
21 Goode's and myself. They're all our
22 councilmanic district.

23 Thank you, Mr. Chairman.

24 COUNCILMAN JONES: And I'm just
25 thankful for the one I got.

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2 We also want to thank you for
3 being, as I said to your workforce, one
4 of the crown jewels of any city is its
5 airport, and the perception of visitors
6 that come to a city is first shaped by
7 the airport and its efficiency and
8 ability to deliver people in a clean,
9 safe, on-time method. So we thank you
10 for that.

11 MR. GALE: Thank you,
12 Councilman.

13 COUNCILMAN JONES: We
14 understand also that you deal with a lot
15 of subcontractors, and one of the issues
16 that was brought to our attention is that
17 need for labor peace there, and as
18 Councilman Goode talked about it, we want
19 to, from the executive to the baggage
20 handlers, have a consistency that people
21 are able to have a living wage, be
22 respected by their employers. And so we
23 are going to pay keen attention to, as
24 those leases expire, that people comply
25 with it.

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2 Have there been any requests
3 for waivers to the living wage ordinance?

4 MR. GALE: Not that I'm aware
5 of, no, Councilman.

6 COUNCILMAN JONES: And if there
7 are, we would like you to provide that to
8 the Chair just so that we know as a
9 matter of record.

10 According to your testimony,
11 there are some things that you're
12 concerned about. Because of the aging
13 and growing infrastructure issues of
14 maintenance, you're having a problem with
15 your carriers. Could you describe that a
16 little bit for us for the record.

17 MR. GALE: I think -- let me
18 first start off with a positive note, is
19 that this year Philadelphia International
20 Airport is celebrating its 75th
21 Anniversary of commercial airline
22 service, and when you take a look back at
23 much of the infrastructure that has been
24 serving the public over the course of
25 that time, there are pieces of the

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2 facility that have been in place for 50,
3 60 years, and while it's been maintained,
4 even well-maintained facilities after, of
5 course, 50, 60 years need either major
6 overhaul or some significant replacement
7 going forward.

8 In working with our carriers at
9 the airlines, we've identified a
10 significant number of what we will refer
11 to as repair and rehabilitation projects,
12 everything from roof replacements to
13 HVAC, air conditioning, doors, going
14 through the facility on restrooms,
15 carpeting, signage, taking a look at all
16 of that, and have done a terrific amount
17 to date, but there's a terrific amount
18 more to do. And even as we are
19 negotiating with the airlines today on
20 what should be included in the next
21 agreement, there is probably between \$170
22 and \$200 million worth of additional
23 infrastructure projects that we've
24 identified that are of a high priority
25 that we need to be working on.

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2 COUNCILMAN JONES: Unlike other
3 departments, are you on time with your
4 capital projects, your projections? We
5 often find out that we have backlogs by
6 way of what we want to get done, what
7 we've appropriated to get done. How do
8 you measure up with your capital?

9 MR. GALE: I think when we were
10 with this body back in 2013 which
11 resulted in a two-year extension to our
12 Use and Lease Agreement with some \$734
13 million worth of additional capital
14 projects to be done, we've moved
15 expeditiously on the things that we can
16 move on unilaterally. So, for example,
17 work that we're doing in the airfield to
18 design and construct a runway extension
19 or airfield taxiway work, all of those
20 things that we can do without additional
21 buy-in, we've moved expeditiously on.

22 Other pieces of that approval
23 package that were to take pieces of the
24 terminal facility, particularly the area
25 where American Airlines resides, part of

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2 their operation, we've needed to work
3 with them, and they're taking another
4 look at some of that development. And
5 that process going back and forth with
6 them has resulted in another look at what
7 is it that we're going to spend hundreds
8 of millions of dollars on, is it going to
9 be right for our passengers, for their
10 operation as the new American Airlines,
11 the largest airline in the world.

12 So the things that we can move
13 on, Councilman, we're moving on as fast
14 as we can.

15 COUNCILMAN JONES: One other
16 point. You also say in your testimony,
17 you reference the difficulty in filling
18 vacancies in your facilities and
19 maintenance units. I want to know, how
20 are you recruiting and how are you
21 addressing that concern?

22 MR. GALE: Because HR falls
23 underneath Chellie's group, I'm going to
24 have her direct that question.

25 MS. CAMERON: Sure. We're

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2 working very closely, Councilman, with
3 OHR to try and do some highly targeted
4 recruitment strategies. We're also
5 analyzing the turnover rate by discipline
6 so that we can try and predict ahead of
7 time as much as possible where we think
8 we might have some vacancies. We work
9 with the DROP list, projected
10 retirements, that sort of thing. And on
11 occasion for those particularly difficult
12 positions to fill, we've actually in some
13 cases filled the position early, before
14 the person actually leaves, to allow for
15 some overlap time so that we can get the
16 training in place. It's a challenge,
17 though.

18 COUNCILMAN JONES: So I know
19 you have an aggressive Maryanne, our
20 former Maryanne, which we lent you, does
21 a mentorship program with young people
22 from high schools. Have we been able to
23 matriculate any of those mentees into the
24 workforce?

25 MS. CAMERON: Off the top of my

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2 head, I know that there have been four or
3 five that have come back time and time
4 again. I see Yvonne shaking her head in
5 the back. It looks like we have had a
6 number come from our internship program
7 up through and get permanent positions.

8 COUNCILMAN JONES: One of the
9 concerns that the Council President has
10 for all of our departments is to
11 encourage young people from high school
12 to college locally to matriculate into
13 these types of opportunities. So if you
14 could forward to us how you're recruiting
15 them.

16 MS. CAMERON: Sure.

17 COUNCILMAN JONES: I've always
18 offered to be helpful out in the 4th
19 Councilmanic District to recruit some
20 people for you for those vacancies. If
21 we can be of help in -- we have an
22 excellent CTE program at Randolph. We
23 have an excellent -- a fledgling CTE
24 program at Overbrook High School. So
25 we'd love to have you guys come out and

1 4/28/15 - WHOLE - BILL 150162, etc.
2 take a look at our developing workforce.

3 MS. CAMERON: And one thing I
4 would like to point out is that we had 32
5 interns last summer. We have over 40
6 projected to come in this year, and they
7 represent all of the councilmanic
8 districts. And Maryanne has been coming
9 to you since the beginning of the year
10 with flyers, encouraging you to recruit
11 folks from your districts. So, please,
12 if you have any references that you'd
13 like to send to us of folks who are
14 looking for work this summer, we'd be
15 happy to consider them.

16 COUNCILMAN JONES: Councilman,
17 I'll yield for the next round.

18 COUNCIL PRESIDENT CLARKE:

19 Thank you, Councilman.

20 The Chair recognizes Councilman
21 Oh.

22 COUNCILMAN OH: Thank you very
23 much, Council President.

24 Good morning.

25 (Good morning.)

1 4/28/15 - WHOLE - BILL 150162, etc.

2 COUNCILMAN OH: I was reading
3 that you've received the approval of the
4 airlines for the first phase. Is it the
5 first phase, 1.1 billion, for the
6 Capacity Enhancement Program? Is that
7 correct?

8 MR. GALE: In 2011, we received
9 approval from the airlines for 250
10 million; in 2013, for an additional 734
11 million. When you combine those two with
12 some other previous approvals, we
13 currently have project authorization of
14 \$1.1 billion, and all of that has been
15 identified.

16 COUNCILMAN OH: Okay. So as
17 that begins to take shape, could you tell
18 me initially two things. One is, what
19 are you planning in terms of developing
20 the air service at the Airport and,
21 secondly, what about the customer
22 experience for both visitors and
23 travelers? So if I could start with your
24 plans, future plans, for air service
25 development.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 MR. GALE: Sure. So just
3 turning back the hands ever so slightly,
4 Councilman, you know that we enjoyed some
5 really great success in attracting a
6 number of new carriers to the Airport,
7 and we hadn't attracted a new carrier in
8 some eight years previous to that. So to
9 get the likes of JetBlue and Alaska and
10 Spirit coming in to provide competition
11 and lower fares I think was a great boost
12 for the Airport in terms of how we're
13 perceived. Choice of product is always a
14 great thing for our consumers, everything
15 from the ultra low-cost carrier up to a
16 premium five-star carrier.

17 In 2014, we had Qatar Airways
18 inaugurate. They just celebrated their
19 one-year anniversary, and they are doing
20 well and we wish them continued success
21 in moving forward. But clearly there is
22 a really strong desire for residents of
23 this region to be able to get to some
24 additional places around the world
25 directly that we currently don't get to,

1 4/28/15 - WHOLE - BILL 150162, etc.
2 and that becomes a matter of discussion
3 both with our hub carrier, who controls
4 about 70 percent of the market share
5 through Philadelphia, and some of their
6 alliance partners. US Airways-American
7 Airlines now belongs to the Oneworld
8 Alliance. So we're doing a lot of time
9 talking to international foreign flight
10 carriers that belong to that Oneworld so
11 that we could get some synergy and
12 possibly do some coach share and revenue
13 share opportunities going forth in the
14 future.

15 But at any given time, I'm
16 probably in conversation with no less
17 than 10 to 15 international foreign
18 flight carriers trying to convince them
19 to come to our region and making the
20 sales pitch, and that effort continues.
21 Emerging markets such as direct access,
22 either additional access through the Gulf
23 to India and to West Africa, service to
24 Tokyo in Japan as well as Beijing and
25 Shanghai in China are at the very top of

1 4/28/15 - WHOLE - BILL 150162, etc.
2 the list and then, if we can, service
3 directly into Latin America, either
4 through, let's say, Panama City or Mexico
5 on down into Sao Paulo, Buenos Aires,
6 Argentina. All of those destinations are
7 ones that we look at when trying to
8 develop new air service.

9 COUNCILMAN OH: Okay. Well,
10 I'm glad to hear that. I have no doubt
11 that you're continuing that effort. I
12 think it's so important for our city.

13 In terms of customer service, I
14 mean, I think there's some new concession
15 programs and exhibits. How is that
16 going?

17 MR. GALE: Just if we stick on
18 the theme of the international service
19 just for one minute, one of the things
20 that we installed last year that you may
21 have seen going into new airports are
22 what they refer to as Automated Passport
23 Control or kiosk to expedite the passage
24 when you land in the United States at
25 Philadelphia Airport to be able to get

1 4/28/15 - WHOLE - BILL 150162, etc.
2 through the passport control, the
3 immigration check process and into
4 customs to get your bag and get out. We
5 installed 24 of those machines last year
6 in partnership with our airlines. It
7 worked extremely well. That was our
8 first year out of the gate. We've
9 modified it for this coming summer
10 season. I think it's going to be even
11 better. And as they expand who can
12 participate in those programs to folks
13 that come from countries with Visa
14 Waivers, for example, I think it will
15 enhance the customer experience that much
16 better.

17 This body approved the contract
18 for the new concessions agreement back
19 effective January 1. So we're already
20 working with our concession operator to
21 take a look at pieces of our program that
22 we feel might have been getting a little
23 long in the tooth, so to speak, and to
24 revamp that to provide everything from
25 whether you want fast food and just a

1 4/28/15 - WHOLE - BILL 150162, etc.

2 quick meal that way or you want a
3 fine-dining experience, if you want a
4 news and gift shop or you want to buy at
5 some of the finest stores, such as a
6 Brooks Brothers or a Johnston and Murphy,
7 to give our patrons from A to Z whatever
8 it is that they wish when they come
9 through.

10 Add in other amenities, whether
11 you want to get a massage, whether you
12 want to actually go into a concession
13 that is referred to as Minute Suites,
14 which are little mini suites that you can
15 lease on a half hour, hour basis and do
16 some work in there very quietly, with all
17 the amenities, with computer access and
18 whatnot, all of those things roll into
19 what we're trying to provide our patrons
20 on a daily basis.

21 COUNCILMAN OH: Okay. Well,
22 thank you very much.

23 Thank you, Council President.

24 COUNCIL PRESIDENT CLARKE:

25 Thank you, Councilman.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 The Chair recognizes Councilman
3 Neilson.

4 COUNCILMAN NEILSON: Thank you,
5 Mr. President.

6 Thank you for coming as usual,
7 because as the newest member of Council
8 here, you and Maryanne have been in my
9 office on many occasions and keeping us
10 up to date. So I don't have too many
11 questions, but I thought I should ask,
12 with the budget woes of our Philadelphia
13 School District -- and I know you don't
14 get any money from the General Fund.
15 However, I was wondering if you had any
16 ideas on anything down there that we
17 could tap into. Like we have
18 billion-dollar airlines down there doing
19 business. Is there anywhere we can tap
20 into that for money for our School
21 District? You've heard of PILOTs and
22 stuff like that where we're trying to do
23 the institutions around here.

24 Is there anything down at the
25 Airport that you can identify

1 4/28/15 - WHOLE - BILL 150162, etc.
2 specifically that would be able to
3 benefit our children's education?

4 MR. GALE: I appreciate the
5 question, Councilman. I think you've
6 already hit the first part, which is we
7 don't take any general tax fund dollars
8 in order to operate the Airport, but
9 under federal law, the same holds true.
10 We're not allowed to send revenue back to
11 the City other than what would be charged
12 by way of taxes, sales taxes and whatnot.
13 That's prohibited by federal law.

14 I think that we can certainly
15 put our thinking caps on to see if we can
16 come up with something that could be
17 helpful, but the way that we operate with
18 federal grants and assurances, we would
19 be in violation of federal law, and folks
20 have gone to jail, I believe, over
21 diverting some of that revenue at other
22 locations throughout the U.S.

23 COUNCILMAN NEILSON: Don't want
24 to do that, that's for sure.

25 Your vacancies, you do have a

1 4/28/15 - WHOLE - BILL 150162, etc.
2 lot of vacancies, and as you said, you
3 have an ongoing issue of that. Can you
4 talk about your job portal, because I
5 think that's important to get out. It's
6 something that you and Maryanne have been
7 by my office and showed me a lot, and I
8 just think it would be good to get out in
9 the record and maybe part of this
10 hearing.

11 MR. GALE: Two efforts I think
12 that the Airport committed to this body
13 back in 2013 that I think that we not
14 only have fulfilled, but they've been
15 wonderfully successful. The first, as
16 you referenced, was the creation of a job
17 portal. It was a one-stop shop in order
18 for jobseekers to be able to go to a
19 website where you could find a number of
20 different employers at the Airport that
21 would populate that website with their
22 jobs.

23 Today our job portal, which was
24 up and running as of last June, has 147
25 different employers that reside at the

1 4/28/15 - WHOLE - BILL 150162, etc.
2 Airport on the website. Over 820 jobs
3 have been posted to that website by the
4 employers. There's been over 12,000
5 profiles that have been created by
6 visitors to that website and probably
7 between 6,000 and 7,000 resumes that have
8 been uploaded to the website so employers
9 can continue to take a look at that.

10 It's an unending process.
11 We're continuing to try to seek
12 additional employers that we haven't
13 captured to participate in that job
14 portal, and at the same time, we've also
15 offered and conducted annual job fairs.
16 In 2013, we had a very large job fair
17 down at the Linc. Last year in 2014 we
18 had another job fair at the Liacouras
19 Center that attracted over 1,500 persons
20 that came looking for jobs. We had some
21 30 employers at that site looking for
22 jobs. The Council President was kind
23 enough to be our honorary chair for that
24 as well. And we have another job fair
25 coming up on May 12th at the Liacouras

1 4/28/15 - WHOLE - BILL 150162, etc.
2 Center and we're beginning to really
3 publicize that. So between the job fair
4 and the job portal, we're really trying
5 to reach out to everybody to let them
6 know what the opportunities are at the
7 Airport.

8 COUNCILMAN NEILSON: Well,
9 thank you very much.

10 I have nothing further,
11 Mr. President. Thank you.

12 COUNCIL PRESIDENT CLARKE:
13 Thank you, Councilman.

14 The Chair recognizes Councilman
15 Squilla.

16 COUNCILMAN SQUILLA: Thank you,
17 Mr. President.

18 Knowing that we're going to
19 have a couple big years with a lot of
20 visitors here in Philadelphia, what is
21 the Airport doing to prepare for the
22 papal visit?

23 MR. GALE: So the papal visit,
24 to be quickly followed up thereafter by
25 the DNC, certainly have our fullest

1 4/28/15 - WHOLE - BILL 150162, etc.
2 attention. The Airport has begun already
3 a series of preparatory meetings, taking
4 a look at our facility and working with
5 our stakeholders at the Airport. It
6 doesn't matter whether it was the TSA,
7 the airlines, the FAA, folks that handle
8 private airplanes that may be flying in
9 and out of those facilities, to try to
10 get everybody to collaboratively start to
11 prepare for what is going to come our way
12 first in September and then to be
13 followed off in the summer of next year.

14 The Airport also participates
15 directly with a number of other agencies
16 like the Convention and Visitors Bureau
17 on the Welcoming Committee, as well as on
18 many security committees to make sure
19 that everything is going to be safe.

20 Our facility we're going
21 through from top to bottom trying to make
22 sure that all pieces of our facility,
23 whether it be carpeting, chairs,
24 lighting, signage, paint, information
25 displays, are as best as they possibly

1 4/28/15 - WHOLE - BILL 150162, etc.
2 can be and replaced in advance to the
3 point that we can afford it and then also
4 working on customer service issues and
5 attitudes with our employees to try to
6 make sure that as folks arrive at
7 Philadelphia International Airport or
8 depart, they are getting the appropriate
9 welcome and sendoff through our facility
10 as our portal, our gateway to our region.

11 COUNCILMAN SQUILLA: All right.
12 I think that's important, because as
13 people come to the City, it might be
14 their first time ever visiting
15 Philadelphia, and I think if we could --
16 when they first get off the plane to have
17 a great experience and then come visit
18 our city for another great experience,
19 it's really important, because they're
20 going to be the ones that are selling us
21 in the future, and if they could go back
22 home and tell them how great it was, I
23 think we'll get a lot more travelers here
24 in the City.

25 MR. GALE: We get one shot at

1 4/28/15 - WHOLE - BILL 150162, etc.
2 this, Councilman, and we got to get it
3 right.

4 COUNCILMAN SQUILLA: Thank you
5 very much. Thank you for your help.

6 MR. GALE: Thank you.

7 COUNCILMAN GREENLEE: Thank
8 you, Councilman.

9 Councilman Jones.

10 COUNCILMAN JONES: Thank you,
11 Mr. Chairman.

12 Real quick question. What's
13 our busiest city partner route? Who
14 comes here the most and where do people
15 leaving from here go the most?

16 MR. GALE: So we have top
17 destinations or travel markets that are
18 on the domestic side and then others that
19 are on the international side. Domestic
20 side, typically Boston, Atlanta, Orlando,
21 Chicago, and LA hit in our top five.
22 Internationally we're going to get Mexico
23 and cities in Europe such as London,
24 Paris, and Frankfurt. Very heavy traffic
25 always has been between Philadelphia and

1 4/28/15 - WHOLE - BILL 150162, etc.

2 those locations in Europe.

3 Some of the airlines that have
4 served us the longest, in excess of 40,
5 45 years, British Airways, Lufthansa have
6 been there that long, and it demonstrates
7 the strength of those markets. And then
8 US Airways, now American, serving
9 approximately 18 different cities within
10 the European sector really indicates the
11 strength of the -- not only the
12 partnerships with the European union, but
13 the route of travel going back and forth
14 on an international basis.

15 COUNCILMAN JONES: So who would
16 you describe as our -- and I think I know
17 the answer to it, but our closest
18 competitor airport, A, and then a route
19 that with a little work we could snatch
20 from them?

21 MR. GALE: So our closest
22 competitors clearly end up being Newark
23 just to our north, and that is a
24 competitor because United Airlines
25 operates a hub there and a very large

1 4/28/15 - WHOLE - BILL 150162, etc.
2 international gateway and we used to leak
3 a lot of international traffic to the
4 north. So they would go up and get on
5 those United airplanes, or at that point
6 in time, they were Continental airplanes
7 that they were getting on. And to our
8 south, Southwest Airlines has a very
9 large operation in Baltimore and we see
10 leakage that goes to the south.

11 I think that the work that's
12 being done right now with American
13 Airlines growing its international
14 gateway, we stemmed some of that leakage
15 going to the north, and with some of the
16 airlines that we have in place at
17 Philadelphia right now, Southwest,
18 Frontier, Spirit, some of the low-cost
19 carriers, we're able to stem some of the
20 leakage that goes to the south.

21 The international markets are
22 key because my competition isn't
23 necessarily Newark or Baltimore or even
24 Washington, DC. When we get into the
25 international arena, my competition could

1 4/28/15 - WHOLE - BILL 150162, etc.
2 be Denver, Dallas, LA, Vancouver, other
3 major international cities. When
4 airlines take delivery of a large
5 wide-body aircraft that costs \$250 to
6 \$300 million, they can fly them anywhere
7 in the world, and cities all over the
8 world are competing for that as well.

9 I think that our -- the fruit
10 that we're trying to grab and that we've
11 heard the most about -- and I think we're
12 getting much closer each day -- ends up
13 being Tokyo as our number one location
14 that we would like to serve. Right up
15 there with that certainly would be
16 Beijing or Shanghai on the far eastern
17 region side of the house.

18 COUNCILMAN JONES: Well, good
19 luck with that. We want them to visit
20 here, transfer here, spend money here.
21 So we wish you well in your competitive
22 endeavor.

23 MR. GALE: Thank you,
24 Councilman.

25 COUNCILMAN JONES: Thank you,

1 4/28/15 - WHOLE - BILL 150162, etc.

2 Mr. Chair.

3 COUNCILMAN GREENLEE: Thank
4 you.

5 Being no further questions,
6 thank you all very much. Thank you for
7 all you do down there.

8 MR. GALE: Thank you.

9 COUNCILMAN GREENLEE: Thank you
10 to all the support folks that were here.
11 I hope you were properly entertained by
12 Councilman Neilson before the hearing
13 started. Thank you very much.

14 MR. GALE: Thank you,
15 Councilman.

16 MS. CAMERON: Thank you.

17 COUNCILMAN GREENLEE: Our next
18 department is the Water Department.

19 As the Water Department is
20 coming forward, if I could ask the folks
21 that are leaving to please do it quietly.

22 (Witnesses approached witness
23 table.)

24 COUNCILMAN GREENLEE: Please.
25 We're trying to continue the hearings,

1 4/28/15 - WHOLE - BILL 150162, etc.
2 please. We've got a lot of things going
3 today.

4 Commissioner, please. As
5 usual, Commissioner -- please -- we have
6 your full testimony, if you'd like to
7 summarize, and then I'm sure there'll be
8 questions.

9 COMMISSIONER NEUKRUG: Thank
10 you, Councilman Greenlee and members of
11 Council. My name is Howard Neukrug. I'm
12 the Water Commissioner testifying on
13 behalf of the Philadelphia Water
14 Department and its FY 2016 Operating
15 Budget request.

16 Before I begin, I would like to
17 recognize our 2,000 dedicated employees
18 who work together daily to withstand
19 whatever it is that aging pipes and
20 Mother Nature has to throw at us. They
21 keep the water flowing and protect our
22 public's health and the environment. And
23 I would especially like to acknowledge
24 those employees who have taken the extra
25 step to be a mentor in our apprenticeship

1 4/28/15 - WHOLE - BILL 150162, etc.
2 programs, as well as those who have
3 worked to make a success of PowerCorps.
4 PowerCorps has quickly emerged as a
5 strong program for young Philadelphians
6 to learn and reach full employment.

7 As detailed in my written
8 testimony, the proposed Water Department
9 Operating Budget is \$367 million.
10 Increases over last year are due
11 primarily to projected higher costs for
12 labor, energy, chemicals, and equipment,
13 as well as our commitment to strengthen
14 our workforce, meet consent decree
15 requirements, and confront our ongoing
16 infrastructure and operational
17 challenges. We work hard to maintain
18 affordable rates for all and to ensure
19 the dignity of the neediest and to
20 provide everyone the basic human right of
21 water service.

22 I am very pleased to be working
23 with Council to develop new programs and
24 support services for our low-income
25 customers, and we continue to look for

1 4/28/15 - WHOLE - BILL 150162, etc.
2 operating efficiencies and cost savings,
3 as demonstrated in our efforts to create
4 a net zero energy water treatment plant.
5 Our rates are among the lowest in the
6 region and almost half those charged by
7 investor-owned utilities. I'd like to
8 repeat that. Our rates remain among the
9 lowest in the region and almost half of
10 those charged by investor-owned
11 utilities. And I am pleased to announce
12 that for the first time in over a decade,
13 the Water Department will not pursue a
14 rate increase for the next fiscal year.
15 We look forward to working with the new
16 Water Rate Board --

17 (Applause.)

18 COMMISSIONER NEUKRUG: Thank
19 you.

20 And we look forward to working
21 with the new Water Rate Board to maintain
22 affordable rates and access to water
23 services.

24 While other cities struggle
25 with water scarcity, Philadelphia remains

1 4/28/15 - WHOLE - BILL 150162, etc.
2 water rich, and we continue to provide
3 100 percent of the time to all of our
4 customers safe, high quality, affordable,
5 and abundant drinking water.

6 The past two winters have not
7 been kind to our pipes, nor our emergency
8 pipe repair crews. As our infrastructure
9 ages, it causes disruptions through
10 leaks, breaks, and sinkholes. It
11 increases our operating costs and
12 disrupts businesses, residents, and
13 traffic. As such, over the past four
14 years, we have increased our water main
15 replacement activities. We have now
16 doubled, doubled our annual investment
17 from \$22 to \$44 million a year. This
18 fiscal year alone we have encumbered
19 monies for the replacement of 37 miles of
20 pipe, more than we have ever done before.

21 I'm also pleased to report that
22 we have made significant progress in
23 growing our disadvantaged business
24 participation program to 24 percent and
25 have set a goal for next year of 27

1 4/28/15 - WHOLE - BILL 150162, etc.
2 percent. This represents nearly \$50
3 million in annual contracts to
4 disadvantaged firms.

5 I'd like to thank our
6 participation director, who is sitting at
7 the table with me, Janira Barroso, for
8 developing an aggressive and
9 forward-thinking participation plan. You
10 should have a copy on your desk of
11 propaganda from the Philadelphia Water
12 Department, but included in that
13 propaganda are some really incredible
14 reports I hope you all take a moment to
15 take a look at dealing with participation
16 and our apprenticeship program.

17 This plan is about building
18 partnerships, creating workshops and
19 training programs, and improving our
20 practices, procedures, and outreach. In
21 addition, we fully expect to double the
22 number of project labor agreements, PLAs,
23 next year, from 13 to 26, as we continue
24 to work on 261 -- and that number is
25 right; I asked twice -- 261 Economic

1 4/28/15 - WHOLE - BILL 150162, etc.

2 Opportunity Plans.

3 In closing, we're proud to be
4 investing in our children and our
5 communities, our green schoolyards. The
6 program works to reduce the School
7 District's stormwater bills while
8 creating attractive, educational, and fun
9 outdoor spaces for the school and the
10 community. Eight schoolyards are now
11 complete and another 25 are planned, and
12 just beyond the schoolyards, we are also
13 investing in the livability of our
14 neighborhoods, contributing to the
15 creation and revitalization of green
16 spaces through our Green Cities, Clean
17 Waters initiatives.

18 Thank you for your time. I'll
19 be happy to take your questions.

20 COUNCILMAN GREENLEE: Thank
21 you, Commissioner, and thank you to
22 everyone in your department for the work
23 you do.

24 You mentioned those water main
25 breaks. Since it seemed to be cold for

1 4/28/15 - WHOLE - BILL 150162, etc.

2 about a year this past winter --

3 COMMISSIONER NEUKRUG: Two
4 years.

5 COUNCILMAN GREENLEE: -- was
6 there a tremendous increase in water main
7 breaks or were you able to pretty much
8 keep that under control?

9 COMMISSIONER NEUKRUG: We
10 thought we saw a tremendous increase in
11 water main breaks with the terrible
12 winter two years ago, but that was topped
13 this past year, yes.

14 COUNCILMAN GREENLEE: Yeah.
15 Like I said, we didn't seem to get a
16 break, no pun intended, a break in the
17 weather the whole time.

18 Just one quick question. You
19 mention I think in your written testimony
20 234 unfilled positions in your
21 department. Could you -- I don't need
22 you to obviously go over every single
23 one, but are they in particular areas and
24 are there particular plans to address
25 some of those vacancies?

1 4/28/15 - WHOLE - BILL 150162, etc.

2 COMMISSIONER NEUKRUG: Yes.

3 We've been working on our vacancy issue
4 for quite some time and did some analysis
5 and realized that because of the number
6 of people in DROP and the civil service
7 system in itself, we will generally
8 continue to see over 100 vacancies. Two
9 thirty-four is too big a number. I did
10 ask, I called in yesterday, I said,
11 what's the number today, and the
12 number -- because that number is from
13 December, and today we're at 180
14 vacancies. So it does fluctuate quite a
15 bit. A hundred eighty is still at the
16 top of where I'd like to see it, but it
17 does take time. And every time we
18 promote somebody into a vacancy, we
19 create a new vacancy.

20 COUNCILMAN GREENLEE: So DROP
21 seems to be the main issue?

22 COMMISSIONER NEUKRUG: We have
23 over 150 people in the DROP program now,
24 and because a number of years ago there
25 was a little nervousness about the

1 4/28/15 - WHOLE - BILL 150162, etc.
2 continuation of DROP, a whole bunch of
3 people have joined in.

4 COUNCILMAN GREENLEE: We
5 remember that, yes.

6 COMMISSIONER NEUKRUG: Yes.

7 COUNCILMAN GREENLEE: All
8 right. Thank you. Thank you very much.
9 Councilman Jones.

10 COUNCILMAN JONES: Thank you,
11 Mr. Chairman.

12 I too would like to thank you,
13 and I'll start with the fact that I've
14 observed your workforce in some of the
15 coldest weather ever repairing water
16 mains in my neighborhood, not because it
17 was my neighborhood but because that's
18 what you do. And I'll never forget the
19 image of a guy's beard having frozen
20 water on it as they worked on that
21 street. I stopped my car. I rolled down
22 the window -- I did not get out because
23 it was that cold -- and thanked him for
24 what he did. And I want to thank all of
25 the hard-working men and women of your

1 4/28/15 - WHOLE - BILL 150162, etc.

2 department for what you do.

3 COMMISSIONER NEUKRUG: Thank
4 you, Councilman. That means a lot to all
5 the men and women of the Philadelphia
6 Water Department.

7 COUNCILMAN JONES: Specifically
8 in the 4th District, I also want to thank
9 you for the reservoir work you've done up
10 in East Falls and in Wynnefield, some of
11 the work that you did prior on Centennial
12 Lake helping to restore that to national
13 prominence. Morris Park daylighting I
14 always like --

15 COMMISSIONER NEUKRUG: One of
16 my favorite projects.

17 COUNCILMAN JONES: -- to talk
18 about. And Venice Island most recently
19 where you took lemons and made lemonade
20 in an amphitheater outside and an actual
21 enclosed theatre. And I would argue that
22 it probably is on somebody's national
23 register as one of the most innovative
24 things I've ever seen. To catch water --
25 we were cited by the EPA, and now that's

1 4/28/15 - WHOLE - BILL 150162, etc.
2 the kind of turnaround that I think
3 anybody would be proud of, and I just
4 want to thank you for all of that.

5 On your strategic plan, there's
6 3,000 miles of pipe under our feet and we
7 leak about 23 percent of it through water
8 main breaks every year. Some of the
9 ageing infrastructure is close to 100
10 years old.

11 How do you plan -- you said we
12 did some of the largest number of pipe
13 replacement this year. A, is that within
14 your budget? B, do you project us doing
15 that going forward? And, if so, do we
16 have the resources, A, to pay for it and
17 the body to actually do it?

18 COMMISSIONER NEUKRUG: That's a
19 great question, Councilman. And, yes,
20 we've been watching water main break
21 records for 30-some-odd years and
22 watching them decline because of the
23 process of replacement and knowing which
24 pipes to replace under the street and not
25 replacing the pipe before its time but

1 4/28/15 - WHOLE - BILL 150162, etc.
2 replacing it before it breaks.

3 We are now moving forward with
4 increasing significantly both the dollars
5 in our Capital Budget, not Operating
6 Budget, our Capital Program, from 22
7 million, which was Fiscal Year '11's
8 number, to today which is 44 million. We
9 have that in our six-year Capital Plan to
10 remain at 44 million for the next six
11 years. That represents a 1 percent
12 replacement rate, which is the new
13 standard in the industry, I'd say, new
14 best practice standard. Cities like
15 Washington, DC have recently gone from
16 0.6 percent of the system each year to 1
17 percent, and we're following suit. We
18 think it's the right thing to do, and
19 it's the only way we can get ahead of the
20 game here.

21 COUNCILMAN JONES: So by way of
22 personnel, can you tell me how you're
23 reaching in some of the labor portions to
24 our high schools, finding Philadelphians
25 that we can attract into the work pool,

1 4/28/15 - WHOLE - BILL 150162, etc.

2 and particularly tell me about your
3 bioretention basin plan and rain gardens.

4 COMMISSIONER NEUKRUG: Sure.

5 And I'd like to point out in everyone's
6 pamphlet is this excellent report on our
7 apprenticeship program. We have a number
8 of different ways that we're investing in
9 our high schoolers, looking at a number
10 of different approaches to bringing in
11 high school students, particularly in
12 vocational high schools, Mastbaum
13 included and Randolph and Overbrook, and
14 we're looking at these schools and
15 bringing kids in. We're training with
16 them, both the combination of training at
17 the classroom and also in the field with
18 the Philadelphia Water Department, and we
19 have created a new program which allows
20 the students to come in as civil servants
21 after they finished a significant piece
22 of a program, civil service and to be
23 training for another year, and after
24 that, they are eligible for titles like
25 HVAC, maintenance mechanic, electrician.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 So we're really looking forward. These
3 kids are wonderful. They're highly
4 motivated and they are highly skilled,
5 and we're really enjoying this program.

6 COUNCILMAN JONES: I'm going to
7 yield to my -- see, like Pavlov's dog, I
8 stop talking when the bell rings. I'll
9 wait for the next round.

10 COUNCILMAN GREENLEE: Thank
11 you, sir.

12 Councilman Neilson.

13 COUNCILMAN NEILSON: And thank
14 you, Councilman. I'm going to pick up
15 right where you left off.

16 Our children's education is one
17 of our main focuses here during budget
18 times, and you just talked about some of
19 your partnerships and some of the
20 training that you do with the high
21 schools. How much training do you
22 provide your employees? By best numbers,
23 I'm looking in here in your budget and in
24 specifically Section 56 on Page 19. You
25 identify \$2.7 million in training in such

1 4/28/15 - WHOLE - BILL 150162, etc.
2 things as math, English, training
3 consultants, training consultants,
4 consultants, consultants. Is there any
5 way we can dump that money into public
6 schools and have those people and your
7 workers trained there as well so we could
8 better utilize our education facilities
9 already? I mean, this is just a piece,
10 as you know.

11 COMMISSIONER NEUKRUG: We're
12 always looking to coordinate and we do
13 work with the school system as best we
14 can, and we'll certainly take that up as
15 a very good suggestion. It's critical
16 for us, just to back up for a second, to
17 make sure that everyone who is hired at
18 the Philadelphia Water Department,
19 including those hired at the labor level,
20 have the opportunity to better themselves
21 and move up and make Philadelphia Water a
22 home for life so that they could continue
23 their education, training, learn about
24 safety and learn about what we're looking
25 to do in the future years and just giving

1 4/28/15 - WHOLE - BILL 150162, etc.
2 them the opportunity. So the training is
3 very, very important to us. It's a
4 program that we've been investing more
5 and more heavily into, and it is an
6 investment in Philadelphians. And in
7 terms of the School District, we do a lot
8 of work with the School District and love
9 to take a look at that also, see how we
10 can work together.

11 COUNCILMAN NEILSON: Thank you
12 for that and I appreciate you looking
13 into that, because as an electrician, I
14 mean, I see training to an industrial
15 electrician at \$250,000. I'm certain it
16 doesn't cost that much to train one
17 electrician. That's what pulled it out
18 of my -- that popped out of my head.

19 But my next question would be,
20 how much do City-owned facilities and
21 City-owned buildings pay for City water
22 annually?

23 COMMISSIONER NEUKRUG: It's a
24 significant number. I'd like to
25 introduce Melissa LaBuda, who is the new

1 4/28/15 - WHOLE - BILL 150162, etc.
2 Chief Financial Officer for the
3 Philadelphia Water Department. Many of
4 you know and remember very well Joe
5 Clare. He retired last February. We're
6 very fortunate to have Melissa join us.

7 DEPUTY COMMISSIONER LaBUDA:
8 Good afternoon, Councilman.

9 COUNCILMAN NEILSON: Good
10 afternoon.

11 DEPUTY COMMISSIONER LaBUDA: So
12 the City of Philadelphia --

13 COUNCILMAN GREENLEE: If you
14 could just identify yourself.

15 DEPUTY COMMISSIONER LaBUDA:
16 Sure. It's Melissa LaBuda, Deputy Water
17 Commissioner for the Philadelphia Water
18 Department.

19 COUNCILMAN GREENLEE: Thank
20 you.

21 DEPUTY COMMISSIONER LaBUDA:
22 The City of Philadelphia is the Water
23 Department's largest customer. In total,
24 the General Fund contributes about 29
25 million in revenue to the Water

1 4/28/15 - WHOLE - BILL 150162, etc.
2 Department for water, stormwater, and
3 wastewater, as well as fire suppression
4 services.

5 COUNCILMAN NEILSON: How much
6 do you return back to the City later on?

7 DEPUTY COMMISSIONER LaBUDA: So
8 via the interfund process, we typically
9 owe the General Fund for critical
10 services that they provide to the Water
11 Department of approximately \$8 million a
12 year, sir.

13 COUNCILMAN NEILSON: So we pay
14 you 29; you give us 8 back?

15 DEPUTY COMMISSIONER LaBUDA:
16 Correct. I'm sorry. The General Fund
17 pays to the Water Department
18 approximately \$29 million. The Water
19 Department pays to the General Fund
20 approximately \$8 million.

21 COUNCILMAN NEILSON: What was
22 that? I'm sorry. Eight million, right?

23 DEPUTY COMMISSIONER LaBUDA:
24 Eight million.

25 COUNCILMAN NEILSON: Okay. So

1 4/28/15 - WHOLE - BILL 150162, etc.
2 the difference of 21 million. So we're
3 the largest customer.

4 DEPUTY COMMISSIONER LaBUDA:
5 Correct.

6 COUNCILMAN NEILSON: Do you
7 think that -- I mean, I know where I'm
8 going now, schools. I just found \$20
9 million. I'm paying my own City water
10 company \$29 million a year for water. I
11 just can't grasp that. Can you help me
12 grasp that? Because there's \$20 million
13 sitting right here that I'm paying a
14 City-owned facility for services to
15 provide -- see where I'm going, Howard?

16 COMMISSIONER NEUKRUG: Yes, I
17 see where you're going and --

18 COUNCILMAN NEILSON: I mean,
19 it's \$20 million. We're asking for a 10
20 percent increase on real estate taxes,
21 and here on fees and stuff like that I
22 could save 20 million in one swipe by not
23 paying my water bill.

24 COMMISSIONER NEUKRUG: Well,
25 it's not -- and the problem with the

1 4/28/15 - WHOLE - BILL 150162, etc.
2 discussion is that it's not found money.
3 It's money that needs to be replaced. So
4 if you don't raise it in tax X or tax Y
5 and you want to raise it in the water
6 rates, that's something that we can talk
7 about. But the City of Philadelphia is a
8 very important customer of the
9 Philadelphia Water Department, as is the
10 School District and the church system,
11 and they all are part of the community of
12 Philadelphia who pays for the water,
13 wastewater, and stormwater services that
14 need to be provided.

15 COUNCILMAN NEILSON: So there's
16 additional money that the School District
17 pays too? How much annually does the
18 School District pay for City water?

19 DEPUTY COMMISSIONER LaBUDA:
20 May we get back to you with that exact
21 figure? But the School District is the
22 second largest customer of the Water
23 Department, sir.

24 COUNCILMAN NEILSON: I guess my
25 bell rang.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 COUNCILMAN GREENLEE: Yes.

3 COUNCILMAN NEILSON: I think

4 other people will pick up on that,

5 because that's millions of dollars that

6 we can put back in schools and find other

7 resources to better allocate.

8 Thank you, Mr. Chairman.

9 COUNCILMAN GREENLEE: Thank

10 you, Councilman.

11 Councilman Squilla.

12 COUNCILMAN SQUILLA: Thank you,

13 Mr. Chairman.

14 My question also on that line,

15 you know, there's a discount for, I

16 guess, non-profits for water. What is

17 the discount for all the non-profits? Is

18 it 20 percent?

19 COMMISSIONER NEUKRUG: It

20 varies by customer base, but for the

21 non-profit groups, it is at 25 percent.

22 COUNCILMAN SQUILLA:

23 Twenty-five percent.

24 Do we have an estimated number

25 of what that would be if it wasn't

1 4/28/15 - WHOLE - BILL 150162, etc.
2 discounted, how much additional revenue
3 would be brought in?

4 COMMISSIONER NEUKRUG: I'm
5 tempted to give you a number. It will be
6 in the single digit millions, but for the
7 sake of being sure, I'll have to get back
8 to you.

9 COUNCILMAN SQUILLA: I was
10 curious, because obviously we have some
11 very large non-profits.

12 COMMISSIONER NEUKRUG: Oh, we
13 have the numbers.

14 COUNCILMAN SQUILLA: You have
15 it?

16 DEPUTY COMMISSIONER LaBUDA: We
17 do, sir.

18 COUNCILMAN SQUILLA: Very good.

19 DEPUTY COMMISSIONER LaBUDA:
20 For hospitals and universities, the
21 discount is approximately \$4.3 million a
22 year. For other charitable and education
23 institutions, it's \$3.4 million a year,
24 and the senior citizen discount is \$3.1
25 million a year.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 COUNCILMAN SQUILLA: Okay.

3 DEPUTY COMMISSIONER LaBUDA:

4 And it totals about \$21 million a year of
5 discounts that the Water Department
6 provides.

7 COUNCILMAN SQUILLA: And that
8 money then is -- you do not get any of
9 that money to --

10 DEPUTY COMMISSIONER LaBUDA:
11 Correct, sir. It's a reduction to the
12 bill, Councilman.

13 COUNCILMAN SQUILLA: Right.

14 First of all, I want to thank
15 the Water Department too for their
16 responsiveness to our needs and calls. I
17 know we get a lot of concerns and
18 complaints, especially after this hard
19 winter, with problems with either the
20 water line or sinkholes or potholes that
21 are caused by some water. And I got to
22 say one thing, the Department is very
23 responsive in getting back to us, going
24 out to the site, speaking with the
25 constituents, and that's a big help to us

1 4/28/15 - WHOLE - BILL 150162, etc.
2 and I think it's a credit to the Water
3 Department for that, and I appreciate it.

4 COMMISSIONER NEUKRUG: Thank
5 you, Councilman, for saying that. The
6 Water Department, all the employees
7 appreciate that.

8 COUNCILMAN SQUILLA: Yes. And
9 we do bug the hell out of them. I mean,
10 whether it's 10 o'clock at night or 5
11 o'clock in the morning, we send them
12 e-mails, and it's great the response that
13 we get.

14 COMMISSIONER NEUKRUG: Leaks,
15 breaks, and sinkholes are not fun.

16 COUNCILMAN SQUILLA: No, and
17 it's really important to have that
18 collaboration, and I want to thank you
19 for that.

20 I know there's other questions
21 about the Water Department and the
22 runoff. Do we know how much has been
23 saved or how much less water is going
24 through our system since we implemented
25 our, I guess, our programs to reduce

1 4/28/15 - WHOLE - BILL 150162, etc.
2 water runoff?

3 COMMISSIONER NEUKRUG: It's in
4 the hundreds of millions of gallons a
5 year. It's a very significant number. I
6 know it's an interesting, wonderful new
7 program that we have that is really
8 benefiting us, and the biggest way that
9 it's benefiting us is, it's the least
10 expensive method to do an awful lot of
11 good for the City.

12 COUNCILMAN SQUILLA: Is there a
13 savings associated with that water not
14 going into our system?

15 COMMISSIONER NEUKRUG: Yes.
16 Every gallon of water that does not go
17 into our system, it only has two places
18 to go, one is overflow as pollution into
19 our rivers and streams, which creates a
20 drinking water problem, or if it does get
21 to our wastewater plants, we have to
22 treat that and there's a cost associated
23 with that also.

24 COUNCILMAN SQUILLA: Right. Do
25 we have an estimated number of the

1 4/28/15 - WHOLE - BILL 150162, etc.
2 savings considering the amount of water
3 runoff that we're reducing?

4 COMMISSIONER NEUKRUG: I can
5 get back to you with that number.

6 COUNCILMAN SQUILLA: Okay. I
7 think that's important also, because I
8 think it's a great program, and I love to
9 put numbers up to see and show people
10 what it really means to the bottom line,
11 and I think that's important to promote
12 and also have the Water Department to
13 promote that. So thank you very much.

14 COMMISSIONER NEUKRUG: Thank
15 you.

16 COUNCILMAN GREENLEE: Thank
17 you, Councilman.

18 And I certainly want to second
19 the comments of Councilman Squilla.
20 Everyone in your department has done such
21 a responsive job whenever -- certainly
22 I've called, and I've heard that from
23 almost every Councilperson.

24 COMMISSIONER NEUKRUG: May I
25 just take a moment to acknowledge Debbie

1 4/28/15 - WHOLE - BILL 150162, etc.
2 McCarty, who is our Chief Operating
3 Officer.

4 COUNCILMAN GREENLEE: I was
5 just going to do that. Great minds think
6 alike. Deputy Commissioner McCarty has
7 been particularly helpful. And I have to
8 mention a person who has retired but was
9 our person many years, a direct contact,
10 was Dolores Pringle. She did a great job
11 with us. Thank you.

12 Councilwoman Blackwell.

13 COUNCILWOMAN BLACKWELL: Thank
14 you. Thank you very much.

15 Good morning. And we likewise
16 thank the Department. In fact, we're
17 waiting for some copies to come back to
18 do some mailing with some information
19 with regard to the district. I talked
20 with you about that early in the year.
21 And we thank you for the information we
22 received.

23 With employment demographics,
24 what's executive employees under that
25 section and what are not? What are

1 4/28/15 - WHOLE - BILL 150162, etc.
2 executive and what are not, and how are
3 the minority employees spread out with
4 regard to labor positions?

5 COMMISSIONER NEUKRUG: I'm
6 sorry, Councilwoman. Can you say your
7 question one more time. I want to be
8 clear.

9 COUNCILWOMAN BLACKWELL: Yes.
10 What's under executive employees under
11 that category and what are not, like
12 management, supervisory positions?
13 What's executive and what are not in some
14 of your positions?

15 COMMISSIONER NEUKRUG: Well,
16 the executive staff consists of 15
17 people, eight men, eight women, one
18 African American female, seven white
19 males, four white females, one Hispanic
20 female, one Asian male, and one Asian
21 female.

22 COUNCILWOMAN BLACKWELL: All
23 right. We will let them know that.
24 Greenworks, my staff has been
25 talking to me about how not only my

1 4/28/15 - WHOLE - BILL 150162, etc.
2 district, in other areas of the City, how
3 they plan to be distributed, and is there
4 a plan, like where some areas that are
5 blighted or gentrified where they may
6 decide that as a strategy to fix them up
7 or other depressed neighborhoods? How do
8 you decide for your Greenworks project?

9 COMMISSIONER NEUKRUG: For our
10 Green Cities, Clean Waters program
11 basically we're looking for where we can
12 collect water. If you're on top of a
13 hill, whether you're blighted or
14 gentrified, there's probably nothing we
15 can do to catch that water. If you're
16 down hill, we love you, and we do not
17 look to see whether you're blighted or in
18 Center City Philadelphia. We do
19 recognize that there's so much
20 opportunity, particularly during
21 redevelopments and when there are other
22 activities going on, whether it's through
23 Fairmount Park, the School District, the
24 rec centers, private development. That's
25 where you really get your bang for the

1 4/28/15 - WHOLE - BILL 150162, etc.
2 buck, because you can coordinate and
3 integrate services and provide for
4 stormwater management, green space, and
5 hopefully other things to improve the
6 community.

7 COUNCILWOMAN BLACKWELL: Great.
8 What percentage of workers are contract
9 employees versus PWD employees?

10 COMMISSIONER NEUKRUG: Our
11 staff is approximately 2,000 people, and
12 99.8 percent of them are civil service.
13 We have ten exempt positions, and we also
14 have a number of people who work for
15 consulting firms that work as
16 contractors. I don't have the exact
17 number for you, but I can get that for
18 you.

19 COUNCILWOMAN BLACKWELL: And,
20 finally, how much was appropriated for
21 the rebranding of the Water Department?

22 COMMISSIONER NEUKRUG: I can
23 get that number for you also.

24 COUNCILWOMAN BLACKWELL: Okay.
25 Again, thank you for the work you do.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 COMMISSIONER NEUKRUG: Thank

3 you.

4 COUNCILWOMAN BLACKWELL: Thank

5 you.

6 COUNCILMAN GREENLEE: Thank

7 you, Councilwoman.

8 Councilman Jones.

9 COUNCILMAN JONES: Thank you,
10 Mr. Chair.

11 It was an interesting line of
12 questioning that Councilman Neilson
13 raised about us being our own best
14 customer. What are the other five top
15 institutional clients that we have, in
16 that order, and then for bonus points are
17 they paying?

18 DEPUTY COMMISSIONER LaBUDA:
19 Unfortunately, Councilman, I'll have to
20 get back to you with our top ten
21 customers.

22 COUNCILMAN JONES: See, that's
23 a veteran move, but somebody -- we used
24 to go for that. We don't go for that.
25 Somebody needs to find out. I'll give

1 4/28/15 - WHOLE - BILL 150162, etc.

2 you some. Is it the federal government,
3 and do they pay? PHA? Do they pay?

4 DEPUTY COMMISSIONER LaBUDA:

5 Yes.

6 COUNCILMAN JONES: Other
7 institutions such as colleges and
8 universities, and do they pay? Because
9 you'd rather find out the answer and give
10 it to us than us call you back.

11 COMMISSIONER NEUKRUG: And each
12 of those -- all the agencies and entities
13 that you mentioned do pay for water
14 service.

15 COUNCILMAN JONES: I do recall
16 a couple of years ago there was one, and
17 I won't put them out there again, but
18 there was one of them that did not pay.
19 They were behind.

20 COMMISSIONER NEUKRUG: PHA.

21 COUNCILMAN JONES: I didn't say
22 it. See, I was trying not to.

23 COMMISSIONER NEUKRUG: PHA,
24 we've reached agreement with them and are
25 working well with them now, and they are

1 4/28/15 - WHOLE - BILL 150162, etc.

2 paying.

3 COUNCILMAN JONES: I wasn't
4 going to say that, but okay. I'm glad to
5 hear that.

6 COMMISSIONER NEUKRUG: That was
7 a blip, not a trend.

8 COUNCILMAN JONES: So if you
9 could provide to the Chair those top
10 institutional accounts and what their
11 status is. I heard there was once a
12 problem with the federal government, and
13 that would amaze me to know that. But if
14 you could provide that to the Chair. As
15 we start to look at ways to kind of ease
16 the burden on real estate holders,
17 Councilman Neilson is absolutely
18 appropriate to question whether or not
19 our receivables are managed. And I don't
20 mean by you, but, you know, the federal
21 government is a big customer that we may
22 be a little intimidated by because we may
23 owe them money, but the point is, we want
24 to know. We at least want to know.

25 COMMISSIONER NEUKRUG: We'd be

1 4/28/15 - WHOLE - BILL 150162, etc.
2 very happy to have any support from City
3 Council to support us in --

4 COUNCILMAN JONES: To do
5 collections?

6 COMMISSIONER NEUKRUG: To do
7 collections, yes.

8 COUNCILMAN JONES: Okay.

9 COUNCILMAN GREENLEE: That was
10 a veteran move too.

11 COUNCILMAN JONES: Yeah, that
12 was. That was really good.

13 But that information, if you
14 could give us -- let's make that the top
15 ten large accounts.

16 DEPUTY COMMISSIONER LaBUDA: We
17 have that.

18 COUNCILMAN JONES: And also
19 industrial accounts. Okay?

20 COMMISSIONER NEUKRUG: That
21 would be fine.

22 COUNCILMAN JONES: Thank you so
23 much, Mr. Chair.

24 COUNCILMAN GREENLEE: Thank
25 you, Councilman.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 Councilman Neilson.

3 COUNCILMAN NEILSON: Now, this

4 is your rookie move. It was just

5 explained to me about the \$20 million

6 that I wanted to try and grasp on the

7 enterprise, and I think I want to give

8 you the shot to put that on the record,

9 because I think that's important.

10 Although I might have stated I thought I

11 had 20, it seems that I can't touch the

12 20.

13 DEPUTY COMMISSIONER LaBUDA:

14 Correct.

15 COUNCILMAN NEILSON: So please

16 explain that for the record. This way,

17 the public knows that I can't get that.

18 COMMISSIONER NEUKRUG: Thank

19 you, Councilman.

20 COUNCILMAN NEILSON: And why.

21 Because I think that's important.

22 Because although I read the budget and

23 I'm looking at every single line and I'm

24 driving myself insane, as you can well

25 imagine, every little bit I'm trying to

1 4/28/15 - WHOLE - BILL 150162, etc.
2 grasp. But please, Howard, if you would
3 put that on the record. This way, the
4 public knows.

5 COMMISSIONER NEUKRUG: Thank
6 you, Councilman. Yes. The Philadelphia
7 Water Department is one of two Enterprise
8 Funds in the City of Philadelphia, the
9 other one being the Airport. We are
10 operating departments. We are an
11 operating department of the City, but our
12 funds are separate from the City, and
13 that was done purposefully with the City
14 Charter in 1952.

15 COUNCILMAN NEILSON: Thank you.
16 I just wanted to make sure.

17 Now I want to talk about new
18 technologies, because the EPA put many
19 standards on some of the way our water
20 drainage goes, and there's new
21 technologies to be able to save residents
22 from water runoff costs and stuff like
23 that, because now we have a charge, and a
24 lot of businesses and a lot of the
25 homeowners are saying, hey, look, it's

1 4/28/15 - WHOLE - BILL 150162, etc.
2 just a money grab. But it's the way we
3 have to clean our water after it goes
4 into our system and comes out.

5 Are we looking at new
6 technologies, cheaper technologies? My
7 understanding, Southern California just
8 came up with a foam use. There's still
9 going to be a lawsuit filed. Is that
10 something you keep an eye on, because
11 they're going to try and say, hey, EPA,
12 we're not paying this, we're not doing
13 this, we have something that works. Is
14 that part of your team that does all
15 that, investigates that kind of stuff?

16 COMMISSIONER NEUKRUG: Yeah.
17 We've been working both around the U.S.
18 and around the world to identify the best
19 and least expensive technologies to
20 manage stormwater. We're very proud of
21 where we are. We believe that we're
22 among the leaders in the world in this
23 area, and what we're finding is that the
24 rest of the country is very quickly
25 following and wants to get the same type

1 4/28/15 - WHOLE - BILL 150162, etc.
2 of process agreement with EPA that we
3 were able to achieve.

4 In terms of what's happening in
5 Southern California, I'm not quite
6 familiar with what you were talking about
7 there, but --

8 COUNCILMAN NEILSON: I just
9 heard it on NPR yesterday, so it's kind
10 of something new that's just coming out.
11 So I'm sure you didn't get it yet. It's
12 coming.

13 COMMISSIONER NEUKRUG: As a
14 matter of fact, even tomorrow we're
15 having a number of cities coming to the
16 City of Philadelphia to talk about green
17 infrastructure and talk about the
18 opportunities and how other cities can
19 get the same kind of consent order that
20 we received.

21 COUNCILMAN NEILSON: Well,
22 thank you for coming in and also thank
23 all your good work and thanks for staying
24 in constant contact with us, because as I
25 said before, you personally have been in

1 4/28/15 - WHOLE - BILL 150162, etc.
2 my office more than any commissioner in
3 the City of Philadelphia, I must say.
4 And I almost say -- I cannot say this for
5 the record. You've been in my office
6 more yourself than all of them
7 collectively.

8 COMMISSIONER NEUKRUG: They
9 don't know how much fun you are.

10 COUNCILMAN NEILSON: Well,
11 thank you.

12 COUNCILMAN GREENLEE: Our
13 sympathies, Commissioner. Thank you.

14 COUNCILMAN NEILSON: Thank you.

15 COUNCILMAN GREENLEE: No
16 further questions. Thank you very much.
17 Thank you all for what you do.

18 (Thank you.)

19 COUNCILMAN GREENLEE: We're
20 going to keep going because we're ahead
21 of schedule. So we're going to move to
22 the Public Property Department.

23 Once again, if I could ask
24 everybody when they leave, to leave
25 quietly, please, so we can keep moving.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 We still have a couple more departments
3 today. Thank you.

4 (Witnesses approached witness
5 table.)

6 COUNCILMAN GREENLEE: Please.

7 It's still morning,
8 Commissioner. So good morning.

9 COMMISSIONER GREENWALD: Good
10 morning.

11 COUNCILMAN GREENLEE: If you're
12 ready, please proceed.

13 COMMISSIONER GREENWALD: I am
14 ready.

15 Good morning, Councilman
16 Greenlee and members of City Council. My
17 name is Bridget Collins-Greenwald and I
18 am the Commissioner of Public Property.
19 With me today is Lori Davey, our Deputy
20 Commissioner of Administrative Services.

21 In the interest of time, we
22 have submitted written budget testimony
23 before this hearing, so I will just
24 mention a few of the accomplishments we
25 have had this year. These were all

1 4/28/15 - WHOLE - BILL 150162, etc.
2 achieved because of the dedicated staff
3 of the Department of Public Property.

4 With Council approval, the
5 Department received additional funding to
6 create a preventive maintenance team.
7 The team so far has performed almost
8 2,000 PMs this year and is on the pace to
9 save the City \$500,000.

10 One issue that has historically
11 interrupted Fire operations is emergency
12 pipe repair work. Part of the PM process
13 has had us check the lateral connections
14 at each station. To date, we have
15 performed 23 of these inspections and
16 fixed five laterals before they became an
17 emergency situation. So the program is
18 working.

19 We moved the Narcotics Unit
20 from leased space into the Wissahickon
21 BRAC after renovations to that facility,
22 which, combined with the move of Homeland
23 Security and Criminal Intelligence, will
24 save us \$650,000 annually. We anticipate
25 the Woodhaven BRAC will be completed this

1 4/28/15 - WHOLE - BILL 150162, etc.
2 summer, and we will be moving the police
3 training units as well as units that are
4 currently housed in leased space. So
5 these are leases that we also anticipate
6 we can terminate.

7 We performed major renovations
8 to the space at City Hall and in the
9 triplex, including developing modern
10 space plans for the new L&I inspectional
11 staff and a swapping of space between
12 Council, the courts, and the Mayor's
13 Office to create more efficient space for
14 the Police Department's Court OT Unit,
15 the Mayor's Office of Education, and
16 Council's technical staff.

17 We continue to beautify City
18 Hall through painting, the cleaning of
19 floors, window washing, the remodeling of
20 ceilings, putting inviting images of the
21 history of City Hall in the areas leading
22 to the tower and digital signage. We are
23 working on installing the City Hall gates
24 by the end of the year and beginning
25 concrete work on the north apron this

1 4/28/15 - WHOLE - BILL 150162, etc.
2 spring.

3 We completed a full facilities
4 assessment of each Police and Fire
5 district and have been making visits to
6 each facility to verify these reports.
7 These reports have fed into areas where
8 we feel the most work is needed. We have
9 worked with the Police Department, the
10 FOP, and Council on the process and
11 maintenance plan.

12 We are taking the lead on the
13 new Police Public Safety Campus project
14 at 4601 Market Street, where we have
15 completed the selective demolition
16 process, the environmental abatement of
17 the interior, have solicited bids -- are
18 soliciting bids for the requirement
19 contractors for general construction
20 coming up this April 30th and will be
21 releasing an RFP soliciting bids for the
22 exterior in June.

23 Under the project management of
24 the Department of Public Property's Jim
25 Lowe, a resident of that area, and

1 4/28/15 - WHOLE - BILL 150162, etc.
2 working closely with Councilwoman
3 Blackwell, we have been able to achieve
4 high numbers in local participation, with
5 63 percent of the workers to date from
6 Philadelphia, 13 percent of them from the
7 local five area zip codes. We have 66
8 minority tradesperson participation and 5
9 percent female participation on that job
10 to date. We anticipate the
11 state-of-the-art building will be open in
12 late 2018.

13 The DPP is also working on two
14 initiatives that support investment in
15 our children and in making every
16 neighborhood a neighborhood of choice.
17 Working with the Philadelphia School
18 District, we have established an
19 apprenticeship program in our trades
20 fields, which will allow school children
21 participating in the program to obtain a
22 full-time civil service position after
23 graduation and successful completion of
24 that program. We are also working with
25 our fellow landholding agencies to

1 4/28/15 - WHOLE - BILL 150162, etc.
2 transfer City-owned land into the Land
3 Bank where it will be better maintained
4 as part of the Land Bank's budget. In
5 the meantime, we have been working with
6 the VPRC to convey properties for nominal
7 cost in order to have them put into a
8 more productive use, such as gardens, and
9 back on to the tax rolls, thus continuing
10 to improve those neighborhoods.

11 I am concluding with my
12 testimony and happy to answer any
13 questions you may have at this time.
14 Thank you.

15 COUNCILMAN GREENLEE: Thank
16 you, Commissioner.

17 Just a question that I know the
18 Council President always likes to ask,
19 municipal advertising. Where are we with
20 that?

21 COMMISSIONER GREENWALD: Well,
22 fortunately for me, the MDO has taken the
23 lead on municipal advertising, not our
24 department.

25 COUNCILMAN GREENLEE: Another

1 4/28/15 - WHOLE - BILL 150162, etc.
2 veteran move.

3 COMMISSIONER GREENWALD: So I
4 can punk out of this one.

5 I do know that the contract was
6 awarded. I believe Interstate is the
7 name of the company that won that. And I
8 believe they are in negotiations right
9 now to see what the revenue projection
10 will be and what types of properties
11 they're looking at. And I do know that
12 Edward Garcia, the Managing Director's
13 Office, is heading up that program and
14 he's actually the one who is the main
15 point of contact.

16 COUNCILMAN GREENLEE: You seem
17 very happy to state that.

18 COMMISSIONER GREENWALD: I'm
19 very happy to state that.

20 COUNCILMAN GREENLEE: You
21 mention your partnership with the School
22 District, but I think you also say that
23 the pilot program has been slow moving,
24 but you anticipate better participation.
25 Has there been a particular reason why

1 4/28/15 - WHOLE - BILL 150162, etc.

2 it's been slow moving?

3 COMMISSIONER GREENWALD: I

4 think what happened was, we went out to

5 one school and did some recruitment and I

6 think maybe the expectations weren't

7 managed the way they needed to be. So

8 when the apprentices came in -- they had

9 to keep a certain grade average and had

10 to be able to get to City Hall. That's

11 where we had -- we had one in City Hall

12 and one in the Police Administration

13 Building for the pilot, and I think the

14 transportation issues we had to work out

15 a little bit. So what we've done is,

16 we've gone back to the drawing board.

17 We're working with Mr. Lewis of the

18 School District, and we actually think we

19 have a more robust plan this time and

20 actually are going to like prop it up to

21 be more successful.

22 So I do anticipate it actually

23 working this time around. And we should

24 know soon, because we'll have the kids

25 coming in very shortly.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 COUNCILMAN GREENLEE: I was
3 wondering on that note, if you could give
4 us the current participation numbers. If
5 you don't have it, get it to us. And is
6 there an expectation of what the
7 participation is for next year?

8 COMMISSIONER GREENWALD: Yes.
9 Actually, I could give you that now. So
10 we anticipate having four apprentices
11 come in and learn in our HVAC and our
12 plumbing fields, because they're
13 traditionally very hard for us to recruit
14 for. So they'll be paired up with
15 seasoned HVAC mechanics, seasoned
16 plumbers. They'll learn those fields and
17 they'll come into the system as trade
18 worker helpers. So they'll come in in
19 those disciplines, and then that will
20 allow them to move up through the Civil
21 Service system. They'll be able to test
22 into higher jobs getting promotional
23 opportunities.

24 So we anticipate starting with
25 four. Then based on what kind of

1 4/28/15 - WHOLE - BILL 150162, etc.
2 turnover we have in the trades fields and
3 what kind of civil service list, et
4 cetera, we will see if we're going to
5 expand that program or stick with the
6 four and see if that's like a good mix
7 complementing our veterans with the
8 students.

9 COUNCILMAN GREENLEE: Okay.

10 All right. Thank you.

11 Councilman Jones.

12 COUNCILMAN JONES: Thank you,
13 Mr. Chairman.

14 And on that note, we've been
15 asking every department to vigorously
16 over the years actually to look at a
17 high-school-to-work opportunity. In
18 light of the DROP program, in light of
19 attrition, in light of recruiting people
20 at a pay scale that is a little less
21 competitive than the private sector, that
22 we felt this would be an opportunity. So
23 we will continue to check on your
24 progress in that regard.

25 I want to go to the 1.1, I

1 4/28/15 - WHOLE - BILL 150162, etc.
2 believe, million on improvements to this
3 building. Could you be a little more --
4 I know you said the gate, and what other
5 improvements do you anticipate?

6 COMMISSIONER GREENWALD: So we
7 are putting the gates on. So the gates
8 should be up -- we're partnering with
9 Center City District on that project. So
10 the gates should be installed by the end
11 of this calendar year. So we're really
12 excited by them, because they're based on
13 the drawing by McArthur, the architect.
14 He only drew one drawing of the gates.
15 And gates, believe it or not, have never
16 been on City Hall, except for those
17 construction gates that are out there
18 now. So they're based on that drawing.
19 So that takes -- part of the money is for
20 that. Part of the money is for the north
21 apron. So improving the north apron. So
22 now that Dilworth is done, you've
23 probably noticed if you come in -- if you
24 walk right across, there's definitely a
25 demarcation line where you can tell

1 4/28/15 - WHOLE - BILL 150162, etc.
2 you're not on Dilworth Park anymore and
3 you're back on the City park. So we're
4 going to phase that in. Starting this
5 May, we're going to do the northwest
6 side. So all the paving will be done.
7 It will mirror what Dilworth looks like.
8 It won't be granite, but it will be a
9 nicer finish. And we also have in the
10 Capital Budget some design work set aside
11 for the portals. So we're going to
12 actually look and see what we need to do
13 with the lighting, what we need to do to
14 clean them up with the statues and all
15 that beautiful artwork that's in there.
16 If you go through them now, the portals
17 are a little scary, to say the least. So
18 we want to brighten them up, make them
19 more of an entranceway into the
20 courtyard.

21 We're actually working with the
22 Water Department on some cool ideas of
23 what to do in the courtyard to make that
24 more of a destination rather than a
25 passthrough.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 And, finally, we have an
3 exterior maintenance plan that hasn't
4 been fully funded since the exterior
5 project continued a few years back. So
6 we are going to -- we have about \$300,000
7 set aside for that, which we're going to
8 be taking care of some of the issues that
9 we maybe haven't been quite up to date on
10 to this point.

11 COUNCILMAN JONES: So one of
12 the issues that I have with all of the
13 wonderful 1.5 million visitors coming to
14 the City of Philadelphia, I anticipate an
15 increased amount of traffic in this
16 building. By way of security, we need to
17 take this opportunity to take a look at
18 not just the second floor but the fourth
19 floor, because, you know, the Mayor
20 enjoys a whole platoon that guards him.
21 The only thing we have up here is Shump.

22 COMMISSIONER GREENWALD: You're
23 in very good hands with Shump, though, I
24 have to say. I feel safe around Shump.

25 COUNCILMAN JONES: I would too,

1 4/28/15 - WHOLE - BILL 150162, etc.

2 but even Shump doesn't have an S on his
3 chest.

4 So between the Sheriff's
5 Department, between the Police
6 Department, there needs to be a greater
7 sense of security up here, working with
8 the Sergeant-of-Arms and a plan. We had
9 a scare maybe a month ago now of some
10 powder that was found in our area, and I
11 wasn't overly impressed with how we
12 handled that. It was like everybody was
13 on their own, and, yeah, we cordoned off
14 one of the areas, but I think we can do a
15 little better in light of all of the
16 guests to City Hall. And we are, in my
17 opinion -- and I don't want to put it out
18 there, but a soft target, and we need to
19 enhance that. And I would be interested
20 in you providing to the Chair some
21 suggestions on how to, A, I want
22 beautification, but I also want people to
23 come to this public building and be safe.
24 So if you could look into that and
25 provide a plan to the President, that

1 4/28/15 - WHOLE - BILL 150162, etc.

2 would be good.

3 COMMISSIONER GREENWALD: Sure.

4 Can I jump in for one second just to let

5 you know that we are working with the

6 Office of Emergency Management and

7 Homeland Security, both the City's

8 Homeland Security and the federal

9 Homeland Security. They've done a

10 complete assessment of this building from

11 a security standpoint and the rest of the

12 triplex, and there is a plan. So we will

13 share that with you. And then what we're

14 doing is, we prioritize all the

15 facilities in the City. So A priority

16 are the ones that we need to shore up the

17 most, and that's City Hall, the triplex,

18 and the DA's Office.

19 COUNCILMAN JONES: Within that

20 prioritization, I want the fourth floor

21 to be --

22 COMMISSIONER GREENWALD: I will

23 make special note of that.

24 COUNCILMAN JONES: I know

25 there's often been some tension between

1 4/28/15 - WHOLE - BILL 150162, etc.

2 the second floor and the fourth floor,

3 but I don't want that to --

4 COMMISSIONER GREENWALD: That

5 would not crowd our security plans.

6 Absolutely.

7 COUNCILMAN JONES: On another

8 note, the Wissahickon Avenue BRAC site,

9 which was the Germantown Veterans

10 Memorial Army Reserve Center located at

11 5200 Wissahickon Avenue, there's a

12 closure plan. Do you have ideas about

13 what we're going to do with that 4.9 acre

14 site, 330,000 square feet? I'm putting

15 it out there so that if anybody wants to

16 market that, we would be interested.

17 What are our plans for that?

18 COMMISSIONER GREENWALD: Do you

19 mean the Wissahickon BRAC that --

20 COUNCILMAN JONES: Yes.

21 COMMISSIONER GREENWALD: So

22 Narcotics has already moved in. So we've

23 done the first phase of the project. The

24 second phase of the project is for

25 Citywide Vice to go in, Civil Affairs.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 So there's a part two to this. Funding
3 allowed us to complete that first part.
4 We anticipate we have some funding in for
5 design for the second piece, and we plan
6 on putting more police force in there,
7 so --

8 COUNCILMAN JONES: At its
9 optimal capacity, how many civilian and
10 uniformed personnel do you anticipate up
11 there?

12 COMMISSIONER GREENWALD: I
13 don't have the exact number. I have the
14 exact number of units is eight, but I can
15 get you the actual number of people that
16 are in each unit.

17 COUNCILMAN JONES: Okay. So if
18 you could let us know, because it impacts
19 traffic patterns. It impacts -- and
20 there might be some opportunities for
21 businesses that might consider that area
22 to come up there because of the new
23 customers. So working with us on that
24 would be good.

25 Thank you, Mr. Chairman.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 COUNCILMAN GREENLEE:

3 Councilman Neilson.

4 COUNCILMAN NEILSON: Good

5 afternoon.

6 COMMISSIONER GREENWALD: Good

7 afternoon, Councilman.

8 COUNCILMAN NEILSON: Last time

9 you were here in front of us we

10 identified \$18 million of unused funding

11 from last year for capital improvements

12 to some of our police stations, and we

13 spoke about you getting us a list of

14 priorities. We have yet to receive that.

15 I was just wondering how we were making

16 out with that.

17 COMMISSIONER GREENWALD: It

18 came over in a link in a file. You

19 didn't -- I did send it over.

20 COUNCILMAN NEILSON: I believe

21 you did, Bridge. I believe you did. I

22 would have loved to have had it in front

23 of me today.

24 Today you talked about the

25 exterior project right here, maintenance

1 4/28/15 - WHOLE - BILL 150162, etc.
2 project, on City Hall. Many historical
3 structures throughout the country have a
4 restricted revenue stream that goes into
5 the forever restoration and taking care
6 of such an asset as City Hall, and I
7 don't see that ask or anything like that.
8 I never see anybody talking about it
9 because it's such -- this is the
10 cornerstone of our city.

11 Has there been any talk from
12 the Administration or anyone about
13 starting a restricted revenue fund to
14 have a funding stream that goes in there
15 that is untouchable by any elected
16 official and can only be utilized on
17 saving this asset?

18 COMMISSIONER GREENWALD: There
19 is no plan to have that yet. I have been
20 in conversations about that with
21 different stakeholders, you know, that
22 are actually very interested in
23 preserving this building because, like
24 you side, it's iconic. I believe the
25 last more serious conversations on that

1 4/28/15 - WHOLE - BILL 150162, etc.
2 topic were starting a "friends of" group
3 of sorts, you know like how you have the
4 Friends of the Library. So the Friends
5 of City Hall and having it more of a
6 private entity.

7 Now, what the Administration
8 has done this year is given -- well,
9 actually we're asking for the
10 appropriation, the \$300,000, which is a
11 start. It's never been -- actually,
12 we've never had a dedicated exterior
13 maintenance line item for City Hall, and
14 now we possibly will. So it's a start.
15 But as for dedicated like you're talking
16 about, a reserve fund, no.

17 COUNCILMAN NEILSON: How much
18 money is in your budget to take care of
19 the inside of City Hall? Because we know
20 there's -- I mean, the outside to make it
21 look pretty on the outside so people
22 drive by is great, but what about the
23 inside of City Hall?

24 COMMISSIONER GREENWALD: It
25 fluctuates. I mean, we have a \$57

1 4/28/15 - WHOLE - BILL 150162, etc.
2 million budget in facilities, okay? So
3 that takes care of -- and there's
4 numerous things that are involved with
5 that. It's not just taking care of the
6 interior of City Hall, the interior of
7 the Police and Fire stations. There's
8 contracts on that. There's some utility
9 pieces in that. But it's just in one pot
10 of money. We don't really separate it
11 out, except with the personnel. Like
12 Class 100 we do. We now have this new
13 work order system where we're starting to
14 figure out how to pair it out. We just
15 purchased an inventory module, so we can
16 actually not only just have the people
17 that are dedicated to just working in
18 City Hall and handling these projects,
19 the inventory will go right along with
20 it. So you'll be able to say, Okay, this
21 job costs X amount of dollars because we
22 used this many supplies, this many
23 people, this is the equipment, et cetera.
24 We literally just purchased that piece
25 within the past few months, past month.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 So I could get you a better number on
3 that after we start tracking it that way.
4 Absolutely.

5 COUNCILMAN NEILSON: That would
6 be great.

7 Retrofitting financing, we have
8 a lot of aging facilities, and just take
9 the electric, for instance. It changes
10 daily and the conservation of electricity
11 and energy to save us in the long run.
12 Are there any plans on having any of
13 these RFPs out on the street for our own
14 facilities to have them finance it at no
15 cost? It's kind of like the savings. We
16 pay for it through savings.

17 COMMISSIONER GREENWALD: Well,
18 we actually -- I don't know if Adam is
19 here. He wanted to talk about Noresco.
20 So we have the Noresco program that
21 happens in City Hall. So to date, I
22 believe from them -- and I can let Adam,
23 who is the head of the Energy Office,
24 speak on this much more in detail than I
25 would. We saved about 2 million so far

1 4/28/15 - WHOLE - BILL 150162, etc.
2 in rebates and in seeding. So rebates
3 that we've gotten back and whatnot. Adam
4 could give you all the details on that,
5 but I know that, yes, we absolutely are
6 involved in those types of programs, and
7 Noresco has been the first one.

8 (Witness approached witness
9 table.)

10 MR. AGALLOCO: Adam Agalloco.
11 I'm the Energy Manager for the City of
12 Philadelphia.

13 The City has recently completed
14 in January the first guaranteed energy
15 savings project for the quadplex, which
16 is City Hall, the One Parkway Building,
17 Municipal Services Building, and the
18 Criminal Justice Center. And as Bridget
19 mentioned, that project has saved \$2
20 million just in the construction phase of
21 the project. Now we're entering into the
22 performance phase where we're projected
23 to save \$1.4 million annually in utility
24 costs. That's both electricity, natural
25 gas, some steam, and water conservation.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 So we're looking at that model for other
3 facilities, City facilities. It works
4 specifically -- or especially well for
5 large facilities. There's not really as
6 much of an appetite from the providers to
7 do this on three police stations or
8 smaller facilities. But it is something
9 we're constantly looking at, and we've
10 got some projects that we're looking at
11 getting off the ground now that we've got
12 the first one completed and constructed.

13 COUNCILMAN NEILSON: How about
14 our leased spaces? The people we're
15 doing leases with, are we asking them and
16 making certain that their facilities
17 are --

18 MR. AGALLOCO: We do. We have
19 a set of kind of criteria that came out
20 of the Facilities Task Force that looks
21 at basically green leasing. We have
22 not -- I'm not sure if that's been
23 incorporated into active leases.

24 COMMISSIONER GREENWALD:
25 Actually, right now we're actually going

1 4/28/15 - WHOLE - BILL 150162, etc.
2 through our first competitive process for
3 a larger lease since the Task Force has
4 been out. So we're not at that stage
5 yet, because it's actually just in the
6 beginning stages of getting some
7 competitive bids.

8 COUNCILMAN NEILSON: All right.
9 Last question, Mr. Chairman, if I may.

10 Can you identify any structures
11 that it would be cost effective to
12 completely demolish rather than holding
13 together another ten years with all these
14 little tiny projects?

15 COMMISSIONER GREENWALD: We
16 actually have no official ID buildings as
17 identified.

18 COUNCILMAN NEILSON: Like the
19 22nd District that I'm sure the President
20 will bring up shortly.

21 COMMISSIONER GREENWALD:
22 Actually, in doing the structural
23 analysis of the 22nd District, it is not
24 one of our worst structural districts.
25 The 2nd and the 15th District, the

1 4/28/15 - WHOLE - BILL 150162, etc.
2 combined district, is our top priority at
3 the moment and where we're going to be
4 doing some -- we've done the structural
5 assessment and whatnot and we'll be doing
6 a larger capital project on that
7 facility. In that list that I sent over,
8 that's on that list.

9 COUNCILMAN NEILSON: So, I
10 mean, but take the 2nd and 15th, which we
11 may know well. Is there any talk about
12 separating them two and constructing two
13 smaller facilities, more energy
14 efficient, better laid out? Because I
15 know there we have the northeast -- they
16 have probably six different entities in
17 there that try and do business, enter one
18 door, go through this one, down this
19 hallway maybe you'll see them at the end.

20 COMMISSIONER GREENWALD:
21 Actually that plan that we were talking
22 about to do the full assessment that the
23 Planning Commission is heading up, it's
24 actually going to identify and come up
25 with a plan for exactly what you're

1 4/28/15 - WHOLE - BILL 150162, etc.
2 talking about, should the two districts
3 be split up, should the 22nd be combined
4 with the fire station and be moved to a
5 different location. It's going to be
6 based on the operations of that unit and
7 of those specific units, the demographics
8 of the area, where population has shifted
9 and whatnot.

10 So, I mean, I have heard
11 conversations about splitting up the 2nd
12 and the 15th. Whether that will pan out
13 when they actually do the assessment of
14 all the Police and Fire districts in the
15 City, I'm not so sure, but you are right,
16 and right now it is very highly
17 populated, those two police districts
18 together, and they have Northeast
19 Detectives up there and whatnot. So what
20 we're doing is based on the population
21 they have there, trying to make it -- you
22 know what I mean? Trying to fix all the
23 structural issues, which aren't
24 structural where the property is falling
25 down, but just some of the infrastructure

1 4/28/15 - WHOLE - BILL 150162, etc.
2 issues, and then making the area itself
3 more modern where they could actually
4 have a little bit of room for themselves
5 and not be --

6 COUNCILMAN NEILSON: And even
7 as you go through this process, I'd ask
8 that you look at commingling services
9 like up on Bustleton Avenue, the Bowler
10 Street. They have the Police in the
11 rear, Fire in the front, and it works
12 together, and then they have a Council
13 office. Councilman Brian O'Neill is
14 upstairs.

15 COUNCILMAN O'NEILL: I'm pretty
16 sure she's been there a few times.

17 COUNCILMAN NEILSON: Just the
18 commingling, maybe we can save on some of
19 our leasing, our mini city halls and
20 stuff and just commingle them, build one
21 nice facility. We just did an -- Engine
22 38 just relocated a few years back, and I
23 was surprised that we didn't -- that
24 would have been a great time to split the
25 2nd and the 15th and just add a few

1 4/28/15 - WHOLE - BILL 150162, etc.
2 hundred thousand dollars and have a brand
3 new police facility there. It's just
4 surprising that that wasn't there.

5 COMMISSIONER GREENWALD:

6 Actually, as part of our plan and part of
7 Everett Gillison, the Deputy Mayor of
8 Public Safety and the Mayor's Chief of
9 Staff, one of his mandates is co-locate.
10 So as I was saying, for the 22nd, for
11 instance, the fire station there, like
12 co-locate those two together. We just
13 did one with the Police Department with
14 the Crime Victim where we co-located
15 Special Victims and DHS services and the
16 Children's Alliance.

17 So it just makes sense, and I
18 absolutely agree with you. It makes
19 sense, and I think we would gain some
20 great efficiencies to actually do things
21 of that nature.

22 So I believe when -- like I
23 said, Planning has actually taken the
24 lead on the plan, because it's involving
25 the whole City, and actually their

1 4/28/15 - WHOLE - BILL 150162, etc.
2 district plans will feed into it. So I
3 would imagine that co-locations are going
4 to be a big recommendation in that plan.

5 COUNCILMAN NEILSON: Thank you
6 very much for coming.

7 I have nothing further,
8 Mr. President.

9 COUNCIL PRESIDENT CLARKE:
10 Thank you, Councilman.

11 Real quick and then I'll call
12 Councilwoman Blackwell. With respect to
13 co-location, the assumption is that it
14 requires a larger space. Do you agree?

15 COMMISSIONER GREENWALD: It
16 depends. So we've actually been able to
17 when we've been doing some
18 reconfigurations of space now in existing
19 space, we've actually shrunk the space
20 because people -- like where in the past
21 everyone had the big office and they had
22 bigger cubicles and whatnot with the high
23 walls. Now the way is to have everything
24 more open and give you more touchdown
25 space, it's called. So basically you

1 4/28/15 - WHOLE - BILL 150162, etc.
2 come into the office. You have your
3 laptop, your computer or whatever you
4 have, your mobile device, and you have
5 some room like some overhead space and
6 some cabinet space for your stuff and
7 then you're back on your day. So it
8 could go either way.

9 COUNCIL PRESIDENT CLARKE: Let
10 me be more specific. You know, 22nd
11 Police District is the smallest, tightest
12 space imaginable. If you were going
13 to -- because I think I heard you say
14 possibly co-locating that with a fire
15 station. So that space is extremely
16 small. It's almost like a little doll
17 house. So we would have to co-locate
18 that at a different location with the
19 fire station. My question centers around
20 space and acquisition of land, because up
21 in that particular area, there's not a
22 significant parcel of land where that is
23 strategically placed. Acquisition takes
24 a while. As part of the process, is
25 there any discussion or consideration

1 4/28/15 - WHOLE - BILL 150162, etc.
2 about the site? Because you can go
3 through a process and say, Okay, we
4 finally have a design, and then you don't
5 have anywhere to put it. So that should
6 be a part of the conversation, because
7 usually site control is the most
8 important part of development. So you
9 probably want to --

10 COMMISSIONER GREENWALD: We've
11 actually been in discussions with the
12 Planning Commission and the Redevelopment
13 Authority on what does some ideal space
14 look like to actually do exactly what
15 you're saying and where would that be.

16 COUNCIL PRESIDENT CLARKE: At
17 22nd and Diamond. You don't have to pay
18 me a dime. All right?

19 COMMISSIONER GREENWALD: Okay.
20 I will take that under advisement and
21 pass it along to the group.

22 COUNCIL PRESIDENT CLARKE:
23 Southeast corner of 22nd and Diamond, big
24 space, significant now. I'm saying this
25 now and somebody will -- a speculator

1 4/28/15 - WHOLE - BILL 150162, etc.
2 will run out there and buy the property
3 at Sheriff Sale.

4 All right. But I'm serious
5 about that.

6 COMMISSIONER GREENWALD: Yes.
7 I'm serious too. We have had a
8 conversation about it.

9 COUNCIL PRESIDENT CLARKE: I
10 don't want to go through all this process
11 and then we don't have anywhere to put
12 it.

13 COMMISSIONER GREENWALD: In
14 total agreement with that.

15 COUNCIL PRESIDENT CLARKE: The
16 Chair recognizes Councilwoman Blackwell.

17 COUNCILWOMAN BLACKWELL: Thank
18 you.

19 Mine was small. Just a thank
20 you. Whenever we have questions or
21 concerns and we call the Commissioner,
22 she's always informed and always helpful.
23 Thank you.

24 COMMISSIONER GREENWALD: You're
25 welcome. Thank you.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 COUNCIL PRESIDENT CLARKE:

3 Thank you, Councilwoman.

4 The Chair recognizes Councilman
5 O'Neill.

6 COUNCILMAN O'NEILL: Thank you,
7 Mr. President.

8 Commissioner, once again, thank
9 you for just about as quick a response as
10 anybody is able to deliver at your
11 department, and thorough. So I really
12 appreciate it, and I know the other
13 members do as well.

14 COMMISSIONER GREENWALD: Thank
15 you.

16 COUNCILMAN O'NEILL: But I just
17 have a specific question about the new
18 Police Training Center, the Academy
19 without the ballistics, which will stay
20 over on State Road. The big part of
21 working with the neighbors was the access
22 road that will go north and south off of
23 Comly. The Normandy neighborhood already
24 has a heavy-duty shortcut to Woodhaven
25 Road through it that we're working on,

1 4/28/15 - WHOLE - BILL 150162, etc.
2 but with just what's there now. The road
3 hasn't started yet. I know it's delayed
4 in terms of where the building is, but
5 can you tell me why it's been delayed and
6 what the lag time will be between the
7 building going in and that access road?

8 COMMISSIONER GREENWALD: Let me
9 see if I actually have the date.

10 No, I don't have the date of
11 the road, but I can definitely get you
12 that. We anticipate that the actual
13 facility will be filled with the Police
14 Training Unit in the summer and then
15 those various units from 990 Spring
16 Garden. The road is coming after that,
17 but let me get you an exact date on when
18 it is. I know it's been held up.

19 COUNCILMAN O'NEILL: Good,
20 because I get a lot of questions on it.

21 COMMISSIONER GREENWALD: Sure.

22 COUNCILMAN O'NEILL: The
23 building is looking great, by the way.

24 COMMISSIONER GREENWALD: The
25 building looks great and I have to say

1 4/28/15 - WHOLE - BILL 150162, etc.
2 our team that's on that, Francis, who has
3 been the project manager, and our
4 deputies have been up there. They have a
5 job meeting every Tuesday where they're
6 out there like really hammering home,
7 bringing this in, and it's on schedule
8 and it's on budget and everything is
9 working out, knock wood, pretty well.
10 And it is, it's a really nice-looking
11 building. I was up there about a month
12 ago.

13 COUNCILMAN O'NEILL: And it was
14 a real good interaction with the
15 community, both from Everett Gillison's,
16 Chief of Staff's, Deputy Mayor's
17 standpoint, your department. A lot of
18 good listening going on and reaching
19 consensus on different things. It was
20 very helpful.

21 COMMISSIONER GREENWALD: Great.

22 COUNCILMAN O'NEILL: So
23 everybody is looking forward to it.
24 Thank you.

25 COMMISSIONER GREENWALD: Great.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 Absolutely.

3 COUNCIL PRESIDENT CLARKE:

4 Thank you, Councilman.

5 There appears to be no other
6 Councilmembers teed up. Thank you very
7 much --

8 COMMISSIONER GREENWALD: Thank
9 you.

10 COUNCIL PRESIDENT CLARKE: --
11 for your testimony.

12 COMMISSIONER GREENWALD: Have a
13 good afternoon.

14 COUNCIL PRESIDENT CLARKE:
15 Thank you.

16 City Commissioners are due up
17 next. We'll take a 15-minute break.
18 Thank you.

19 (Short recess.)

20 COUNCIL PRESIDENT CLARKE: Good
21 afternoon. We will reconvene the
22 Committee of the Whole on the FY16
23 Operating Budget. We have the City
24 Commissioners up.

25 Please proceed.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 MR. IRVING: Good afternoon,
3 Mr. President. My name is Gregory
4 Irving. I am the Department
5 Administrator at the Office of the City
6 Commissioners. I am here joined today by
7 our legal counsel, Fred Voigt. Our
8 Budget Officer, Valerie Crawford-Keith,
9 is sick today and will not be able to
10 join us.

11 I want to thank you for the
12 opportunity to testify before you today
13 and give a brief summary of our budget
14 request for the coming fiscal year. The
15 total proposed Fiscal Year '16 General
16 Fund budget requested is \$9.6 million,
17 which is 73,000 less than Fiscal Year '15
18 current estimate due to DC33 employee
19 bonuses that were paid this year.

20 During our current fiscal year,
21 the Department has had several important
22 achievements. I would like to quickly
23 highlight a few improvements regarding
24 Election Boards.

25 The City Commissioners approved

1 4/28/15 - WHOLE - BILL 150162, etc.
2 a second modest increase of \$5 to
3 Election Board officials' training pay.
4 This increased the total pay for Election
5 Board officials who attended training
6 from \$115 to \$120 per election in 2013,
7 General Election, to \$125 to \$130 in the
8 2014 General Election. We hope these
9 increases will begin to help mitigate the
10 challenge of filling vacancies and
11 contribute to better trained Election
12 Boards.

13 Beginning in the 2014 General
14 Election, we recruited, trained, and
15 appointed machine inspectors to fill
16 vacancies not filled by judges of
17 elections. Through our efforts, we
18 decreased the number of machine inspector
19 vacancies by 109 between the 2014 Primary
20 Election and the 2014 General Election
21 and are looking to further reduce these
22 vacancies in this upcoming election.

23 The Department began offering
24 Election Board training seminars on
25 Sundays. We increased the total number

1 4/28/15 - WHOLE - BILL 150162, etc.
2 of Election Board training seminars per
3 election from 138 in the 2013 General
4 Election to 188 in the 2014 General
5 Election.

6 I am now going to provide an
7 overview of the Department's minority,
8 women, and disabled business enterprise
9 levels and the demographics of our staff.

10 Our department's current
11 M/W/DBE participation rate is 31 percent.
12 The number of M/W/DBE contracts in our
13 department increased by one from Fiscal
14 Year '14 and the total amount of our
15 M/W/DBE contracts increased by \$65,473
16 this fiscal year.

17 The Department's full staff is
18 composed of 47 percent minority
19 employees, 53 percent white employees,
20 and 30 percent female employees. The
21 Department's executive staff consists of
22 50 percent minority employees, 50 percent
23 white employees, and 40 percent female
24 employees. We have six full-time
25 bilingual speakers in the Department.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 Lastly, I would like to address
3 how the City Commissioners Office is
4 addressing the investment in our children
5 in closing the income gap between --
6 excuse me; the income gap themes
7 presented by City Council.

8 The Department strives to
9 educate school children on voting through
10 the City Commissioners and Civil Service
11 staff. We provide voting machine
12 demonstrations and information seminars
13 to school students throughout the City.
14 In 2013, our department began providing
15 each high school in the City with voter
16 registration forms, so students who will
17 be 18 at the time of an election may
18 participate.

19 We recently held an information
20 session at the Martin Luther King Day of
21 Service held at Girard College for high
22 school students interested in working as
23 machine inspectors on Election Day.
24 Another session is being scheduled during
25 the summer. We are hoping this effort

1 4/28/15 - WHOLE - BILL 150162, etc.
2 provides students with a sense of civic
3 duty.

4 Utilizing the Help America Vote
5 Act, the Department has made permanent
6 modifications to school buildings and
7 recreation centers that are used as
8 polling places to make them ADA
9 compliant. This serves the dual purpose
10 of allowing voters with disabilities to
11 have access to a polling place and to
12 make it easier for children with
13 disabilities to access a school for
14 education or recreation centers for
15 activities. We hope to work with the
16 School District and Department of Parks
17 and Recreation to utilize more of these
18 funds for this purpose before the HAVA
19 program ends.

20 Income equality: Working with
21 the Office of Human Resources, the City
22 Commissioners have opened career path
23 opportunities for its employees in an
24 effort to better compensate them and to
25 give them valuable experience to be used

1 4/28/15 - WHOLE - BILL 150162, etc.
2 when applying for higher level positions.
3 The City Commissioners approved two
4 modest increases for Election Board
5 worker pay, which increased the total
6 stipend from \$115 to \$120 per Election
7 Day to \$125 or \$130.

8 In closing, I'd like to thank
9 the dedicated staff of our department for
10 their hard work and again thank City
11 Council for the opportunity to testify
12 today. We welcome any questions.

13 COUNCIL PRESIDENT CLARKE:

14 Thank you very much for your testimony
15 and thank you for including in your
16 testimony the issues which are very
17 important to us and closing the income
18 inequality initiative gap by virtue of
19 education. We do believe that people are
20 adequately educated, particularly about
21 the people who ultimately represent them
22 in whatever level of government, is very
23 important, and by doing that with young
24 people, it puts them in a path towards
25 making sure that they make educated

1 4/28/15 - WHOLE - BILL 150162, etc.
2 decisions as it relates to who they vote
3 for. So thank you.

4 MR. IRVING: You're welcome,
5 Mr. President.

6 COUNCIL PRESIDENT CLARKE:
7 Thank you for adhering to that request.
8 You referenced that you have a
9 recruiting process for judges of
10 elections and machine inspectors. What
11 exactly is that?

12 MR. IRVING: It's for the
13 machine inspectors. The judges are
14 elected positions, Mr. President.

15 COUNCIL PRESIDENT CLARKE: So
16 the machine inspectors are appointed?

17 MR. IRVING: Yes. They're
18 appointed by the Commission.

19 COUNCIL PRESIDENT CLARKE: You
20 can tell it's been a while since I've
21 been a ward leader.

22 How exactly do you do that
23 recruitment?

24 MR. IRVING: What we do is,
25 when people fill out their voter

1 4/28/15 - WHOLE - BILL 150162, etc.
2 registration affidavit, if they check off
3 the box on the back of it which says
4 they're interested in working the polls,
5 we comprise a listing of those, and what
6 we try to do is where we have vacancies,
7 we'll go through our listing and we'll
8 see who actually resides in that
9 division. If it's not the division,
10 we'll expand it and we'll get the ward.
11 So we try to see if these people are
12 actually interested. We bring them in
13 and we train them and they serve on the
14 Election Board.

15 COUNCIL PRESIDENT CLARKE:

16 Interesting. So is that information made
17 available to other individuals who can be
18 recruited, like ward leaders, people who
19 deal with elections on an annual basis?

20 MR. IRVING: Yes, it is.

21 COUNCIL PRESIDENT CLARKE: So
22 they're familiar, aware of that process
23 where the person can apply essentially
24 for the --

25 MR. IRVING: To my knowledge,

1 4/28/15 - WHOLE - BILL 150162, etc.
2 they are.

3 COUNCIL PRESIDENT CLARKE: Can
4 you confirm that? Because I know --

5 MR. IRVING: Yes.

6 COUNCIL PRESIDENT CLARKE: It's
7 been a while, but I know there was always
8 a challenge in identifying people and we
9 were kind of scrambling around at the
10 last minute trying to get people to
11 participate on Election Day.

12 I had a question about this
13 capital request, but I think Councilman
14 Greenlee had the same question, so I'm
15 going to defer to Councilman Greenlee.

16 COUNCILMAN GREENLEE: Thank
17 you, Mr. President.

18 Good afternoon. First, let me
19 just thank you both, the two of you. I
20 see First Deputy Commissioner Moss back
21 there, who is always very helpful, and
22 everybody in the Commissioners Office,
23 very knowledgeable and helpful when we go
24 to them with questions.

25 But as the Council President

1 4/28/15 - WHOLE - BILL 150162, etc.
2 said, the issue of new voting machines,
3 and since I'm still a ward leader, I'm
4 out there every Election Day, and I guess
5 I haven't seen a big problem with the
6 machines. And obviously as budgets are
7 tight and we're looking for places to
8 save, I'm trying to see kind of the
9 reasoning behind. I've heard the age of
10 them. To me they don't sound that old.
11 I guess I remember the old machines that
12 seemed to be around forever. So could
13 you comment on that a little bit as far
14 as what the need was, as far as you know.

15 MR. IRVING: Yes. In terms of
16 the technology, the current voting
17 technology is now 13 years old. We have
18 seen an increase in the number of power
19 failures and printer problems. We also
20 have issues in Election Board committee
21 person races with missing write-in tapes,
22 because our machines only produce one
23 record of write-in votes. We use larger
24 paper ballots, which is stored
25 electronically on cartridges. Making

1 4/28/15 - WHOLE - BILL 150162, etc.
2 changes to the ballot after it is already
3 produced is difficult. Printing paper
4 poll books for one million plus voters is
5 time intensive, which means it has to be
6 done weeks prior to the election.

7 In terms of the cost, there was
8 a ten-year warranty associated with the
9 purchase of our current machines. The
10 warranty has expired, which has increased
11 yearly costs to the Department by more
12 than \$500,000 per year. Each year these
13 costs increase. The maximum allowable
14 yearly increase was 5 percent. However,
15 these contracts expire in August of this
16 year. We expect to see further increases
17 in costs because the contracts are held
18 by a sole-source vendor.

19 Our current voting machines are
20 large, which increases the cost for
21 hauling and requires the City to rent a
22 large warehouse where the machines are
23 stored and maintained.

24 COUNCILMAN GREENLEE: Okay. I
25 guess I've been around a long time. I

1 4/28/15 - WHOLE - BILL 150162, etc.
2 remember really large machines. So I
3 guess to me they don't seem that large,
4 but I understand what you're saying. And
5 the machines, I guess you -- what do you
6 anticipate buying, what kind of machines,
7 and how different would they be?

8 MR. IRVING: Well, any machines
9 that we get would have to first be
10 approved by the Department of State, and
11 our Commissioners will be much better at
12 answering that question than I would be,
13 Councilman.

14 COUNCILMAN GREENLEE: Okay.
15 Because, again, as we're looking to try
16 to find money, it's come up a number of
17 times in just our personal discussions
18 about these machines and the need. Like
19 I said, ten years doesn't sound that
20 long. Is that like an unusual long time
21 to have machines?

22 MR. IRVING: I would say so,
23 Commissioner.

24 COUNCILMAN GREENLEE: It is?

25 MR. IRVING: Yes.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 COUNCILMAN GREENLEE: Really?

3 MR. IRVING: With the changing
4 technology, it is.

5 COUNCILMAN GREENLEE: And you
6 say the complaints have increased
7 significantly?

8 MR. IRVING: Yes.

9 COUNCILMAN GREENLEE: Because I
10 guess I just haven't seen that myself.
11 That's the reason I'm asking.

12 All right. They're telling me
13 something I don't know, Mr. President,
14 but I'll go with what they say, but it
15 just is -- I just did not see a big -- I
16 have not seen a big problem with these
17 machines, but, again, I just have my
18 little piece of the world there.

19 COUNCIL PRESIDENT CLARKE:
20 Okay. So, Councilman, if I may.

21 COUNCILMAN GREENLEE: Yeah,
22 sure. Absolutely.

23 COUNCIL PRESIDENT CLARKE:
24 Councilman O'Brien, did you have --

25 COUNCILMAN O'BRIEN: Just as a

1 4/28/15 - WHOLE - BILL 150162, etc.
2 point of clarification, the motivating
3 factor isn't that the machines are
4 breaking down; it's that you want to
5 improve the technology. Is that correct?

6 MR. IRVING: That I am not able
7 to answer. Our Commissioners will be
8 better to answer that question. Sorry
9 that they're not here today.

10 COUNCILMAN O'BRIEN: I'm just
11 following up on Councilman Greenlee's
12 questioning in that we haven't
13 experienced breakdowns in the machines in
14 the 57th Ward or his ward. And you had
15 mentioned that because they're ten years
16 old, that technology has advanced
17 significantly, but, there again, we can't
18 purchase new technology, new voting
19 machines unless they're on approved lists
20 from the Department of State, correct?

21 MR. IRVING: Yes, sir.

22 COUNCILMAN O'BRIEN: Okay.

23 Thank you.

24 MR. IRVING: You're welcome.

25 COUNCIL PRESIDENT CLARKE:

1 4/28/15 - WHOLE - BILL 150162, etc.

2 Thank you, Councilman.

3 So I'm going to follow up, if
4 it's okay. So who wrote that testimony?

5 MR. IRVING: It was written by
6 the office staff and our Deputy
7 Commissioners.

8 COUNCIL PRESIDENT CLARKE: The
9 staff? Okay. And it didn't come from
10 the Commissioner?

11 MR. IRVING: No.

12 COUNCIL PRESIDENT CLARKE: But
13 yet the Commissioners are the ones that
14 could respond to the questions?

15 MR. IRVING: Yes.

16 COUNCIL PRESIDENT CLARKE: All
17 right. So do you have the
18 documentation -- I'm actually requesting
19 the documentation to show the incidents
20 of disrepair, power shortages, all the
21 other things that you just indicated in
22 your testimony.

23 MR. IRVING: We can provide
24 that to Council, sir.

25 COUNCIL PRESIDENT CLARKE: And

1 4/28/15 - WHOLE - BILL 150162, etc.

2 I want to see, as you referenced, an
3 increase in those malfunctions with the
4 machine. You have all that in detail?

5 MR. IRVING: Yes. They're
6 charted each election.

7 COUNCIL PRESIDENT CLARKE: All
8 right. And the costs associated with the
9 maintenance, which you're requesting 514
10 for voter machine maintenance, is that
11 higher than prior years? What's the
12 incremental increase in the cost of
13 maintenance?

14 MR. IRVING: That,
15 Mr. President, I am not aware of, the
16 cost for the maintenance.

17 COUNCIL PRESIDENT CLARKE: In
18 the testimony for FY15 you asked an
19 additional 514,000 for voter machine
20 maintenance. So can you also give me a
21 list of incremental increases, if at all,
22 for voting machine maintenance?

23 MR. IRVING: Yes. We'll see
24 that that's provided.

25 COUNCIL PRESIDENT CLARKE:

1 4/28/15 - WHOLE - BILL 150162, etc.

2 Could you give me that?

3 And I'm going to ask this
4 question, and I in no way, shape or form
5 are questioning your integrity, because
6 I've known you since -- well, let's just
7 say I've known you a long time. I know
8 your mom. We used to work with your mom,
9 so I know you personally.

10 My understanding is that this
11 had more to do with the expiration of the
12 warranty than it did as it relates to the
13 condition of the machine?

14 MR. IRVING: That I am not
15 aware of, Council President.

16 COUNCIL PRESIDENT CLARKE: All
17 right. So do you have the ability to --
18 is the warranty expired or it will be
19 expiring soon?

20 MR. IRVING: The warranty will
21 be expiring in August of this year.

22 COUNCIL PRESIDENT CLARKE: So
23 I'm assuming unlike vehicles, you can't
24 buy an extended warranty?

25 MR. IRVING: That I am not

1 4/28/15 - WHOLE - BILL 150162, etc.

2 sure. I wasn't part of the process when
3 they bought these machines and I'm not
4 familiar with the contract.

5 COUNCIL PRESIDENT CLARKE: All
6 right. Because you're saying that the
7 staff wrote the testimony.

8 MR. IRVING: We had input --

9 COUNCIL PRESIDENT CLARKE: But
10 there seems to be a lot of questions that
11 you can't answer that relate directly to
12 your testimony.

13 MR. IRVING: Right, but all of
14 that will be provided to you. Any
15 questions you ask us today, we'll provide
16 you with that information, Mr. President.

17 COUNCIL PRESIDENT CLARKE:
18 Okay. I mean, you understand the
19 concern. You probably haven't been
20 monitoring the hearings, but we do have
21 some fiscal challenges, and particularly
22 as it relates to capital costs. We're
23 just talking about conditions of Police
24 and Fire stations, and we've been told
25 that, well, we can't really do anything

1 4/28/15 - WHOLE - BILL 150162, etc.
2 until the plan is completed, and I,
3 frankly, as a person who represents the
4 22nd Police District -- and I keep
5 bringing that up because I am a District
6 Councilperson first and foremost -- I'd
7 much rather like to see us have an
8 opportunity to replace the police station
9 where we have our first responders and
10 that have had some very tragic events
11 over the last couple of years as opposed
12 to buying new machines. And you're
13 saying that we only have one source? Is
14 there only one vendor?

15 MR. IRVING: Yes.

16 COUNCIL PRESIDENT CLARKE: Why
17 is that?

18 MR. IRVING: That I am not sure
19 why --

20 COUNCIL PRESIDENT CLARKE: Is
21 it only one --

22 MR. IRVING: You have to have
23 the same type of machine throughout the
24 county, and they could only purchase that
25 from one vendor.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 COUNCIL PRESIDENT CLARKE: I
3 mean, the City of Philadelphia is a
4 county. I mean, I understand that. It's
5 different in other municipalities across
6 the -- so we can get whatever kind of
7 machine we want in the City of
8 Philadelphia because we're a county also.

9 MR. IRVING: It has to be the
10 exact same machine that's in 58th Ward,
11 the same that's in the 1st. It has to be
12 countywide the exact same voting machine.

13 COUNCIL PRESIDENT CLARKE: That
14 shouldn't be an issue. Again, I say
15 we're a city and a county. And I
16 understand the need to have that
17 uniformity. Have we not gotten other
18 responses when we do a solicitation for
19 machines, or what is that process?

20 MR. IRVING: I am not actually
21 part of that process.

22 COUNCIL PRESIDENT CLARKE: Who
23 is?

24 MR. IRVING: Our Commissioners
25 are.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 COUNCIL PRESIDENT CLARKE: So
3 let me ask you this question, and I
4 understand why, when the Commissioners
5 are running for reelection, why they
6 don't necessarily play the same role that
7 they traditionally do on other elections,
8 off elections. Why can't they be a part
9 of this budget process? And is there a
10 requirement by law that they can't be a
11 part of the budget process? And I'm only
12 asking that question because there seems
13 to be a lot of the issues relating to
14 this testimony that they are the only
15 ones that can answer.

16 It doesn't matter who. We
17 don't know?

18 MR. IRVING: As far as I know,
19 since they recused their self, they don't
20 have any dealings with the operations,
21 the day-to-day operations.

22 MR. VOIGT: That's correct.

23 COUNCIL PRESIDENT CLARKE: I
24 mean, why? Is that law or Charter
25 prohibition?

1 4/28/15 - WHOLE - BILL 150162, etc.

2 MR. VOIGT: Their involvement
3 is limited by statute. It's not in the
4 Charter. It's in the state statute.

5 COUNCIL PRESIDENT CLARKE:
6 State statute?

7 MR. VOIGT: Yes, in the
8 Election Code.

9 COUNCIL PRESIDENT CLARKE: All
10 right. I just want to know.

11 MR. VOIGT: It's the state
12 Election Code, which requires that they
13 recuse themselves.

14 COUNCIL PRESIDENT CLARKE: From
15 anything?

16 MR. VOIGT: From anything.

17 COUNCIL PRESIDENT CLARKE:
18 Budget testimony or anything?

19 MR. VOIGT: That's correct.

20 COUNCIL PRESIDENT CLARKE:
21 You're sure? Because you know I'm going
22 to check.

23 MR. VOIGT: They're out of it
24 entirely.

25 COUNCIL PRESIDENT CLARKE: All

1 4/28/15 - WHOLE - BILL 150162, etc.
2 right. Okay. Because I respect you two
3 gentlemen, I will not continue to pursue
4 that line of questioning, but I will
5 check. Okay. I'm not feeling the \$22
6 million request, just me personally,
7 speaking as a Councilperson at this point
8 in time, and as a person that does --
9 although I'm no longer a ward leader, I'm
10 very familiar with the process and I just
11 don't see the level of -- we got a couple
12 of ward leaders that do work here as
13 Councilmembers. I'm just not seeing the
14 level of malfunction that you're
15 referencing today, but, as you say,
16 you'll get that information to us?

17 MR. IRVING: Yes.

18 COUNCIL PRESIDENT CLARKE: All
19 right.

20 The Chair recognizes Councilman
21 Greenlee.

22 COUNCILMAN GREENLEE: Yeah.
23 Just quickly, not to belabor this point,
24 but as far as the age of the machines, in
25 other counties -- it seemed like ten

1 4/28/15 - WHOLE - BILL 150162, etc.
2 years you were saying, Mr. Irving, was
3 sort of the breaking point. Are there
4 other counties that have them longer or
5 shorter, or do you know?

6 MR. VOIGT: Yes.

7 COUNCILMAN GREENLEE: Mr.
8 Voigt, could you detail a little bit.

9 MR. VOIGT: Well, the same kind
10 of machine you'll find in Bucks and
11 Delaware County and Dauphin County.
12 Dauphin County has had these machines the
13 longest and they've had them since the
14 1980s.

15 COUNCILMAN GREENLEE: So quick
16 math tells me like 30 years or so, right?

17 MR. VOIGT: That's Dauphin
18 County.

19 COUNCILMAN GREENLEE: What
20 about the Bucks and Delaware County?

21 MR. VOIGT: They're much
22 sooner. They're around, I think, five
23 years. They came after we did.

24 COUNCILMAN GREENLEE: They came
25 after, okay.

1 4/28/15 - WHOLE - BILL 150162, etc.

2 MR. VOIGT: And the State of
3 Delaware also uses these machines.

4 COUNCILMAN GREENLEE: The State
5 of Delaware. How long have they had
6 them; do you know?

7 MR. VOIGT: They've had them
8 for about 20 years.

9 COUNCILMAN GREENLEE: And
10 they're not, as far as you know, not
11 looking to replace them?

12 MR. VOIGT: I can't speak to
13 that.

14 COUNCILMAN GREENLEE: All
15 right. So Dauphin has had it for 30
16 years. The whole State of Delaware has
17 had it for 20, and we're only at nine and
18 we're asking for new ones. All right.
19 I'm just stating something for the
20 record.

21 To me, Mr. President, that says
22 something, you know. Somehow Delaware
23 has been able to survive for that long,
24 as is Dauphin County.

25 And I think the whole State of

1 4/28/15 - WHOLE - BILL 150162, etc.

2 Delaware has got to be right around us,
3 right, as far as numbers?

4 MR. VOIGT: I can't speak to
5 that.

6 COUNCILMAN GREENLEE: All
7 right. Okay. I'm not going to beat it
8 up. Okay. Thank you.

9 COUNCIL PRESIDENT CLARKE: No,
10 I'm not either, but this is a \$22 million
11 request and there has to be some
12 justification for that.

13 So can we anticipate -- I guess
14 we can't, because the Commissioners are
15 candidates through November.

16 MR. VOIGT: That's correct.

17 COUNCIL PRESIDENT CLARKE: So
18 we basically have a budget process that
19 will be concluded way before these people
20 will then be able to discuss this issue
21 in a public forum.

22 MR. IRVING: Yes.

23 COUNCIL PRESIDENT CLARKE: All
24 right. So would you suggest that this
25 particular request can't be revisited

1 4/28/15 - WHOLE - BILL 150162, etc.

2 after they're elected? Is it that
3 critical or crucial that this money be
4 made available in this fiscal year?

5 MR. IRVING: I can't speak to
6 that, Councilman.

7 COUNCIL PRESIDENT CLARKE: So
8 when people can answer questions about a
9 \$22 million request.

10 MR. IRVING: I can't speak to
11 that, Councilman. I'm sorry.

12 COUNCIL PRESIDENT CLARKE: That
13 would be the Commissioners.

14 MR. IRVING: Yes.

15 COUNCIL PRESIDENT CLARKE: All
16 right. Okay. Well, you two gentlemen
17 are in an unenviable position today, and
18 as I said, I've known you all, so I know
19 you have real credibility. It's just
20 unfortunate that you have to be put in
21 the position where you are not in a
22 position to answer questions about a \$22
23 million request.

24 Okay. Thank you. There are no
25 other questions. I want to thank you

1 4/28/15 - WHOLE - BILL 150162, etc.

2 very much for your testimony.

3 MR. IRVING: Thank you.

4 COUNCIL PRESIDENT CLARKE: Have
5 a good day, gentlemen.

6 (Witness approached witness
7 table.)

8 SHERIFF WILLIAMS: Good
9 afternoon.

10 COUNCIL PRESIDENT CLARKE: Good
11 afternoon, sir.

12 SHERIFF WILLIAMS: I'm joined
13 by --

14 COUNCIL PRESIDENT CLARKE:
15 Mr. Vignola, it's okay.

16 SHERIFF WILLIAMS: --
17 Mr. Vignola, who is the Undersheriff, and
18 certainly you see in my background that I
19 have what you call backup in law
20 enforcement. So you can see where we're
21 well diverse here that would answer to
22 any questions of the diversity of the
23 Sheriff's Office. But, again, I want to
24 say good afternoon, Mr. Chairman, and
25 thank you for allowing us to come before

1 4/28/15 - WHOLE - BILL 150162, etc.
2 this Committee as we talk about the
3 accomplishments of the Sheriff's Office
4 and some of our requests and some of our
5 concerns that we have to make the
6 Sheriff's Office more efficient and more
7 transparent.

8 As you know, we built -- may I
9 proceed? I didn't ask for permission to
10 proceed yet.

11 COUNCIL PRESIDENT CLARKE: No,
12 Sheriff, you're way deep into your
13 testimony. There's no way I would
14 suggest that you stop, sir, Mr. Sheriff.

15 SHERIFF WILLIAMS: Okay. As
16 you know, we've built a new data
17 management system, which helped our
18 office become more transparent and more
19 efficient. This year we will be able to
20 turn in over \$60 million in delinquent
21 taxes and fees to the City of
22 Philadelphia. It looks as though the new
23 computer system -- and thank you for
24 allowing us to get that new system. Over
25 the last several years, the Sheriff's

1 4/28/15 - WHOLE - BILL 150162, etc.

2 Office has been in need of that new
3 computer system.

4 In the past, people have lost
5 their homes as a result of a mortgage
6 foreclosure or a tax sale, and we've been
7 able to return over to -- this year it
8 will be over \$5 million back to the
9 public. Years prior to us coming into
10 the office, it used to take a long time
11 for people to get their money back if
12 they lost their property as a result of a
13 mortgage or tax sale.

14 Also with our new computer
15 system, we're able to now give people
16 their deeds, because we're now doing it
17 electronically. Instead of them waiting
18 for a year or year and a half to get
19 their deeds to be recorded, we can do
20 it -- we can get it back to them within
21 about 45 days now.

22 We transport about 125,000
23 prisoners a year. To this date, we've
24 been able to do it successfully without
25 any really major incidents or accidents,

1 4/28/15 - WHOLE - BILL 150162, etc.
2 and that's, I guess, to the credit of our
3 in-service training and making sure that
4 we talk about safety to our men and women
5 of our office, to make sure that they're
6 driving in a manner that is respectful to
7 the safety and the Pennsylvania driving
8 rules and regulations.

9 We protect about 149
10 courtrooms, and now we have about 22 more
11 since the new Juvenile Courthouse at 1501
12 Arch Street. We have about 27 new
13 courthouses. We were able to hire,
14 thanks to Council and the Nutter
15 Administration, we were able to hire 88
16 new deputies since 2013, and we're almost
17 at the mark of having that 100 percent
18 coverage of the courthouses. We're still
19 moving people around. We have people now
20 in training who will be out sometime in
21 August or September time period, and we
22 should -- hopefully we should be able to
23 fulfill the needs of the courts in those
24 buildings.

25 We took over a 48 unit of the

1 4/28/15 - WHOLE - BILL 150162, etc.
2 FJD Warrant Unit. We took that unit
3 over, and we're able to supervise them
4 and give them the proper training. Over
5 the years they lacked the training that
6 is needed to serve warrants on the Civil
7 Rules of Procedures. We supervise them.
8 There was an agreement between the
9 courts, City Administration, and the
10 Sheriff's Office that we would monitor
11 them and oversee their unit. They're the
12 folks who are responsible for the people
13 who are on the electronic monitoring
14 systems. In other words, as long as
15 people are put on these electronic
16 monitoring systems, there need to be
17 someone to monitor them to keep them from
18 absconding. There have been several
19 incidents where folks in the past have
20 gotten off of the monitors, and our unit
21 working with the FJD, we're able to
22 capture them.

23 Just as recent, there was a
24 gentleman who was wanted by the FBI for
25 bank robberies and he was wanted under a

1 4/28/15 - WHOLE - BILL 150162, etc.
2 warrant for a rape, and our unit was able
3 to catch this person because he was a
4 part of the monitoring system. So as we
5 begin to support this Warrant Unit, we're
6 able to do more efficient work as we were
7 obligated and contracted to do under the
8 MOU to make sure that we were monitoring
9 people who are in that system.

10 Also, we have -- the 40 new
11 deputies that we have working with us has
12 helped us in doubling the collections, as
13 well as the new computer system has
14 helped us make our deeds more -- make our
15 deeds come back more faster and make our
16 office more efficient in a transparent
17 way. The new systems, all the processes
18 that we've been requested over the last
19 year or so, working with Council and
20 working with this Administration, we were
21 able to put new deputies in place. We
22 were able to satisfy the courthouses. To
23 this day, we had zero incidents of people
24 escaping. There has been no major
25 incidents of any problems that we have

1 4/28/15 - WHOLE - BILL 150162, etc.
2 with the public or our deputies in a
3 negative fashion. We now have three K-9
4 dogs. In the past, there was no K-9
5 dogs. We have a bomb detection dog. We
6 have a patrol dog, and we have a narcotic
7 detection patrol dog, as well as 12 new
8 bike unit -- we have 12 new deputies who
9 are assigned to our bike unit, and our
10 bike unit has been securing the
11 perimeters around the new courthouses,
12 preventing witness intimidation. We've
13 had a big problem with a bunch of witness
14 intimidation complaints.

15 We've been asking over the last
16 six months to a year from this
17 Administration for additional clerical
18 positions for clerks who can help us do
19 more work administratively so we can
20 collect more delinquent taxes and we can
21 give more money to the City. Again, if
22 we can get those additional clerks, that
23 would help our office be financially --
24 we could generate more revenue and get
25 more revenue to the City and, of course,

1 4/28/15 - WHOLE - BILL 150162, etc.

2 it can go to your General Fund.

3 We also are asking for
4 additional deputies that possibly, if we
5 can, we can help secure this building.
6 We believe this building is in need of
7 more of a security relationship between
8 the security agencies and you have with
9 the Sheriff's Office and the Police
10 Department.

11 The Warrant Unit, as I said
12 before, we are in the process now of
13 working with the City's HR department and
14 working with the FJD unit so we can have
15 these folks who was in the FJD Security
16 Warrant Unit that they could be certified
17 as a Sheriff Deputy. So that process
18 is -- that's an ongoing process and we're
19 working to get that accomplished.

20 The other issues that we have,
21 we have been very efficient in trying to
22 make sure that we have minority -- our
23 minority numbers are up. We have right
24 now 24 Hispanics, 105 African Americans,
25 and we have 91 non-African Americans and

1 4/28/15 - WHOLE - BILL 150162, etc.
2 two Asians Deputy Sheriffs. And all
3 these numbers are new. We have more
4 supervisors. First time in the history
5 of the Sheriff's Office we have a Latino
6 lieutenant, a Latino staff inspector, and
7 we're -- our next hiree under the Deputy
8 Sheriff, we're getting ready to hire two
9 more Deputy Sheriffs who are Latino who
10 will go into our Civil Unit, who serve
11 the writs and evictions process.

12 Again, we want to thank you for
13 our support we've been getting from
14 Council in our budget. Again, we are
15 awaiting to get those new deputies, if
16 that can get approved. I don't know if
17 it will be a transfer or if we can get
18 that approved for our new hired deputies
19 to do additional securing the courthouse.

20 Thank you for your attention,
21 Mr. Chairman.

22 COUNCIL PRESIDENT CLARKE:

23 Thank you very much, Sheriff. First, I
24 want to thank you for your participation
25 every Thursday. We feel much more secure

1 4/28/15 - WHOLE - BILL 150162, etc.
2 since you've been providing assistance
3 for our Council sessions. And I want to
4 also thank you, you personally, for
5 attending our tangled title meetings.
6 The meetings have been very successful,
7 particularly as it relates to turnout,
8 but your staff's presentation and
9 yourself on one occasion has been
10 extremely helpful, and we look forward to
11 continuing those.

12 I do have a question, and I
13 think you may have referenced it in the
14 latter part of your testimony when you
15 talked about the clerks and the
16 court-ordered clerical employees. Is
17 that related to the \$700,000 request --

18 SHERIFF WILLIAMS: Yes.

19 COUNCIL PRESIDENT CLARKE: --
20 for staff and benefits?

21 SHERIFF WILLIAMS: Yes.

22 COUNCIL PRESIDENT CLARKE: And
23 then they will become full time?

24 SHERIFF WILLIAMS: Yes.

25 COUNCIL PRESIDENT CLARKE:

1 4/28/15 - WHOLE - BILL 150162, etc.
2 Okay. With respect to this 100 percent
3 increase in delinquent taxes -- well, you
4 got 60 percent -- 60 million in
5 delinquent taxes during your tenure, an
6 increase of funding 100 percent. Is this
7 based on the Sheriff Sale, the
8 traditional sales which you staff, is
9 that money based on that number or is it
10 separate and aside from that number?

11 SHERIFF WILLIAMS: Yes. It's
12 based on the sales and how we're able to
13 get people who are -- right now they're
14 independent contractors who are doing the
15 work of -- the same work as civil service
16 workers, but don't have any benefits.
17 They're sitting side by side, but because
18 of their work ethics, they're working
19 really diligent with us, we're able to
20 get a lot of this work done. If we're
21 able to have more people -- if we're able
22 to get those folks as equal as their
23 counterparts, it would even be better for
24 us as far as morale and probably get more
25 work out of these folks. But, again, we

1 4/28/15 - WHOLE - BILL 150162, etc.
2 have increased the amount of money. Last
3 year I think it was over \$45 million, and
4 now we're up to about \$60 million in
5 collecting those fees, as you know, from
6 water, taxes, and the gas bill. So the
7 more and better staff that we have,
8 particularly with the morale, it will
9 help us get more money over to the City.
10 And our new computer system is -- I mean,
11 we asked for a new system. Be careful
12 what you ask for, because we've been
13 finding out so many different things, but
14 it really has been good for our office,
15 because at least we know where and how to
16 get more revenue to the City and pay back
17 those liabilities that's owed.

18 COUNCIL PRESIDENT CLARKE:

19 Right. Yeah. I know our staff just got
20 new cell phones that don't work. So I
21 understand about being careful what you
22 ask for. Thank you.

23 The Chair recognizes Councilman
24 Greenlee.

25 COUNCILMAN GREENLEE: Thank

1 4/28/15 - WHOLE - BILL 150162, etc.

2 you, Mr. President.

3 Very quickly. Good afternoon,
4 gentlemen.

5 (Good afternoon.)

6 COUNCILMAN GREENLEE: I know
7 the Sheriff's Office has been serving the
8 Protection Against Abuse Orders. How has
9 that been working? Would you know? How
10 has that enhanced or helped protect the
11 victims of domestic violence?

12 SHERIFF WILLIAMS: Well, one of
13 the problems -- and we thank you, because
14 we remember the testimony about the
15 Protection from Abuse Orders is not being
16 served over 6,000, I believe, the last
17 time we spoke. One of the reasons by
18 having this unit, this FJD Warrant Unit
19 working with the Sheriff's Office, if we
20 could increase the more men and women
21 power to the staff, we would be able to
22 serve more of those Protection from Abuse
23 Orders. We're meeting with the Women
24 from Abuse organization to work on how we
25 can have the Sheriff's Office, one of our

1 4/28/15 - WHOLE - BILL 150162, etc.

2 units specifically work on serving those
3 Protection from Abuse Orders.

4 The problem we've seen over the
5 years is that these Protection from Abuse
6 Orders don't get served, and now the
7 person who is a victim actually get
8 assaulted and then there's other issues
9 that go along with it. We collect
10 weapons from the folks that we do get
11 notification from and people we could
12 work with in order to get -- to retrieve
13 those weapons because of the information
14 we get from protection from abuse
15 organizations that helps us get more
16 information, but we really need to get
17 more men and women power so that we can
18 have a dedicated unit who will work right
19 on those orders.

20 COUNCILMAN GREENLEE: Obviously
21 a budget issue too.

22 SHERIFF WILLIAMS: Yes. But we
23 found -- I mean, we found a mechanism to
24 get it done. It's just that if we had
25 more manpower, we could do that unit and

1 4/28/15 - WHOLE - BILL 150162, etc.
2 cover the courthouses. Right now we're
3 at 88 percent of covering the
4 courthouses, and with the more men and
5 women power, we could do additional work,
6 but the FJD Warrant Unit helps us out in
7 meeting that goal.

8 COUNCILMAN GREENLEE: Of course
9 the sad part of that is how many
10 Protection from Abuse Orders have to be
11 served.

12 SHERIFF WILLIAMS: Yeah.

13 COUNCILMAN GREENLEE: That may
14 be the biggest story.

15 Thank you. But thank you for
16 all you do in that field, because it's
17 important.

18 SHERIFF WILLIAMS: Thank you.

19 COUNCILMAN GREENLEE: Thank
20 you, Mr. President.

21 COUNCIL PRESIDENT CLARKE:
22 Thank you, Councilman.

23 There are no other members teed
24 up. Sheriff, I want to thank you very
25 much for your great work and we continue

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1 4/28/15 - WHOLE - BILL 150162, etc.
2 to look forward to working with you on
3 your budget, and Ms. Rhynhart will be an
4 integral part of that process.

5 SHERIFF WILLIAMS: Thank you,
6 Mr. President.

7 COUNCIL PRESIDENT CLARKE:
8 Thank you.

9 There are no other witnesses to
10 testify today. This concludes this
11 particular day. The Committee will stand
12 in recess until Wednesday, April 29th,
13 2015 at 10:00 a.m., at which time we will
14 reconvene in Room 400, City Hall.

15 Thank you all very much.

16 (Committee of the Whole
17 adjourned at 1:15 p.m.)

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CERTIFICATE

I HEREBY CERTIFY that the
proceedings, evidence and objections are
contained fully and accurately in the
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foregoing matter, and that this is a true and
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RPR-Notary Public

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