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3 COUNCIL OF THE CITY OF PHILADELPHIA
4 PUBLIC HEARING - COMMITTEE OF THE WHOLE
5 - - -

6 Room 400, City Hall

7 Philadelphia, Pennsylvania

8 Wednesday, April 6, 2005, 10:15 a.m.
9 - - -

10 Bill Numbers 050001, 050002, 050003, 040789,
11 040767, 050007, and 050007.

12 Resolution Number 050022.

13 PRESENT:

14 COUNCIL PRESIDENT ANNA C. VERNA
15 COUNCILWOMAN JANNIE L. BLACKWELL
16 COUNCILWOMAN BLONDELL REYNOLDS BROWN
17 COUNCILMAN DARRELL L. CLARKE
18 COUNCILMAN FRANK DI CICCIO
19 COUNCILMAN W. WILSON GOODE, JR.
20 COUNCILMAN JACK KELLY
21 COUNCILMAN JAMES F. KENNEY
22 COUNCILWOMAN DONNA REED MILLER
23 COUNCILMAN MICHAEL A. NUTTER
24 COUNCILMAN BRIAN J. O'NEILL
25 COUNCILMAN FRANK RIZZO
COUNCILWOMAN MARIAN B. TASCO

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3 P R O C E E D I N G S

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5 COUNCIL PRESIDENT VERNA: Good
6 morning, everyone.

7 This is the continued public hearing
8 of the Committee of the whole regarding Bills
9 050001, 050002, 050003, 040789, 040767,
10 050007 and 050008; also Resolution number
11 050022.

12 We will now hear from the Free
13 Library. May I ask that they approach the
14 witness table, please.

15 Good morning. Welcome. May I ask
16 that you please identify yourself for the
17 record, and I would suggest that you identify
18 who is with you, please.

19 MR. SHELKROT: I'd be happy to.
20 President Verna and members of City Council,
21 I am Elliot Shelkrot. I am the President and
22 Director of the Free Library of Philadelphia.

23 And with me at the podium is former
24 Mayor Wilson Goode, who is Chair of the Board
25 of Trustees of the Free Library of

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2 Philadelphia, and also Kevin Vaughan, who is
3 the Associate Director of the Free Library.

4 I believe that Mayor Goode would
5 like to speak first.

6 COUNCIL PRESIDENT Verna: That would
7 be fine.

8 MAYOR GOODE: Good morning,
9 President Verna and esteemed Council members.
10 I am W. Wilson Goode, Sr., and I'm here today
11 as Chair of the Board of Trustees of the Free
12 Library of Philadelphia.

13 Shortly you will hear from Library
14 Director Elliot Shelkrot. I would like to
15 discuss two issues before he speaks which I
16 know are at the top of your mind.

17 I want to tell you that both the
18 Board of Trustees and the Board of Directors
19 are delighted to serve the library. We
20 deeply appreciate your interest in the
21 library system.

22 Members of these boards contribute
23 their time and money to help the library
24 system in so many ways. Through their
25 efforts, hundreds of thousands of dollars

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2 have been raised for the various programs at
3 the library.

4 In fact, through the efforts of
5 these men and women, about \$40 million in
6 private funds were raised for renovations of
7 the branch libraries. They are a group of
8 committed men and women, and it's a pleasure
9 to serve with them at this time.

10 Let me, before I close, take a
11 minute to talk about the central library. A
12 great city needs a great central library.
13 And great doesn't just mean bigger. Great
14 doesn't mean only repairing the broken
15 windows and falling plasters and adding more
16 shelving for material. It means recognizing
17 that central libraries today reflect the best
18 aspirations of a city, now the vehicles for
19 civic engagement, for breaking down barriers
20 between cultures that become virtual town
21 halls, with discussion lectures and meetings.

22 City after city has invested in
23 their central library in recent years:
24 Seattle, New York, Vancouver, Minneapolis,
25 Kansas City, Salt Lake City, to name a few.

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2 And they have become the heartbeat
3 of their cities, a locus for intellectual,
4 civic and economic growth. For us a new
5 central library will be the people's place on
6 a revitalized Ben Franklin Parkway.

7 Finally, we are fortunate to have a
8 library system in Philadelphia which provides
9 service in every part of this very diverse
10 city.

11 We must work together to keep it
12 strong and make it a better place in the
13 future.

14 Thank you very much.

15 COUNCIL PRESIDENT Verna: Thank you.

16 Mr. Shelkrot.

17 MR. SHELKROT: Thank you, President
18 Verna and members of the City Council.

19 As my written testimony before you
20 indicates, and I believe everybody has a copy
21 of that, the Free Library today requests a
22 fiscal year '06 total budget of over \$47
23 million, nearly \$48 million, including \$35
24 million in city general funds and \$12.6
25 million in grant revenue funds from the

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2 Commonwealth, of which over \$1 million
3 represents funding for the Mayor's Commission
4 on Literacy which, as you know, became part
5 of the Free Library's budget at the beginning
6 of the current fiscal year, '05.

7 Rather than reading the rest of the
8 testimony, because you have it, many of you
9 have read it and you certainly can read it.

10 COUNCIL PRESIDENT VERNA: We will
11 give the stenographer a copy of your
12 testimony.

13 MR. SHELKROT: Oh, sure.

14 COUNCIL PRESIDENT VERNA: It will be
15 made part of the record and you can simply
16 summarize, if you will.

17 MR. SHELKROT: Okay. Yes, I can do
18 that. Okay. Would you like that right now?

19 COUNCIL PRESIDENT VERNA: We have
20 it.

21 MR. SHELKROT: Oh, you do have it.
22 Okay. Fine.

23 You know, a great deal has been said
24 in the last several weeks about the new
25 pattern of service. A great deal has been

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2 written, and there's a great deal of concern,
3 since the last -- Especially since the last
4 time I had an opportunity myself to address
5 Council back in December. At the time we
6 were presenting testimony on the central
7 library.

8 At that discussion on December 8th,
9 at that presentation on the central library
10 and at that hearing, the Mayor's Office had
11 already put out -- had already announced that
12 there would be layoffs and cuts in City
13 budget.

14 And I was asked at that time if the
15 funding for the central library would hurt
16 the operations of the library.

17 And I said no.

18 I also was asked about the layoffs,
19 if that was going to hurt the branch system
20 of the Free Library.

21 At that time I was aware that we
22 needed to lay off four people. That was
23 early December. And we intended to lay off
24 four people as part of our downsizing
25 operation and that would affect -- that would

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2 only change some of the behind the scenes and
3 administrative functions of the library.

4 As the month of December advanced,
5 we learned that significantly more layoffs
6 would be taking place. By January the number
7 had grown from 4 to 17, 17 full-time staff.

8 And we also learned that every
9 vacancy, every vacant position -- every
10 vacant position would be eliminated.

11 There was no way that the Free
12 Library could continue the same service
13 delivery pattern it had over the previous
14 years, knowing that already in the first six
15 months of the year we had 740 hours of
16 emergency closings in that first six-month
17 period, that all of the positions that were
18 currently vacant were eliminated, and that we
19 needed to lay off 17 additional people, as
20 well as a continuing loss of people through
21 attrition.

22 All told, it meant a reduction of
23 some 130 full-time people in the last
24 two-and-a-half to three years.

25 It was clear that we would have to

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2 find a new pattern, a new way to serve the
3 people of Philadelphia, given the realities
4 of the budget, of the City's budget.

5 Based on discussions with our Board
6 of Trustees in planning meetings, we knew
7 that talk of closing libraries was out of the
8 question.

9 So, with this as the bottom line, we
10 began and the staff began, the senior staff,
11 began to find ways to keep all branches open
12 within the restrictions of reduced budgets,
13 current labor contracts, existing Civil
14 Service regulations.

15 And early in January the staff
16 developed a pattern of service that you have
17 heard about, a pattern of service that would
18 keep all branches open, with 20 operating in
19 the afternoons, to emphasize our commitment
20 to children and youth in the Free Library,
21 especially in the after-school programs.

22 To allow all branches, all branches
23 once again to be open on Saturdays, to
24 accommodate people who do work and who would
25 otherwise not get to the library during the

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2 week.

3 It would eliminate the emergency
4 closings, which have been plaguing the system
5 for previous years, and it would allow every
6 neighborhood, every neighborhood, access to
7 library books, materials, programming, and,
8 of course, the internet.

9 We remain committed to providing
10 good quality service which we believe can
11 continue to happen with library assistants
12 managing these 20 branches.

13 In fact, our library assistants have
14 played an essential role in minimizing the
15 emergency closings that we have faced over
16 the last two years, and in answering
17 reference questions, as well as managing the
18 branch when the librarian is away.

19 At full funding... At full funding
20 this would never happen. It would not have
21 been considered.

22 There's no question it would be
23 preferable to have librarians at every
24 branch, to have all branches open a full
25 schedule, including Saturday, but given the

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2 current funding realities and the issues
3 facing the City, we cannot do that.

4 I might point out that the job
5 description for library assistants II and
6 library assistant III are -- You know, both
7 of them, although it would be the IIIs who
8 are -- library assistant IIIs who will be in
9 charge of the afternoon branches, included
10 light reference work. And that's been in
11 those job descriptions for many years.

12 And as a matter of fact, if you look
13 at it statistically, the vast majority of the
14 questions that come in to our branches are
15 within that realm of light reference; not
16 all, but certainly more than half.

17 (Moans and groans.)

18 MR. SHELKROT: And this is based on
19 studies that have been done in other cities.
20 Maybe Philadelphia is quite different than
21 other major urban cities.

22 To ensure that there will be help
23 with more complex reference questions and
24 professional oversight, we developed the
25 concept of a partner branch, so that nearby

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2 librarians --

3 (Boos.)

4 COUNCIL PRESIDENT Verna: Please.

5 MR. Shelkrot: -- so that nearby

6 librarians who know how important it is to

7 help the people in our communities could

8 assist these afternoon branches.

9 Additionally, the resources of our
10 regional libraries and the central library's
11 general information department, as well as
12 other support offices in the central library
13 would be available to them.

14 On February 24th we instituted ten
15 afternoon branches, and expect to complete
16 that implementation by the end of the fiscal
17 year, that is, implementation of 20 afternoon
18 branches.

19 And these branches will continue to
20 bring programs into their neighborhoods, to
21 provide access to books and materials, and
22 they are open Saturday, as all of our
23 branches are, for public -- will be for
24 public use.

25 We are working with the schools and

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2 groups who use these branches to relocate
3 programs and meetings to nearby branches, as
4 well as to other City and neighborhood
5 facilities.

6 We believe that by keeping these
7 branches open -- open -- we are maintaining
8 an investment in the neighborhoods that we
9 hope to grow back, grow back to full day
10 service when the economy improves.

11 Although every school may not have a
12 library, every neighborhood will continue to
13 have a library that will be open for use as
14 many hours as our budget allows. That was
15 true three years ago, and that is true today.

16 The outpouring... I want to mention
17 for a moment how gratified I and the senior
18 staff and the board is to see the outpouring
19 of support.

20 We have board members here
21 representing both our Board of Trustees and
22 our Foundation Board. Dr. Marcy Mattleman,
23 who has been a member of our Board of
24 Trustees, and is at this moment on our
25 Foundation Board, although Herman Mattleman

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2 could not be here. He is on the Board of
3 Trustees.

4 Ron Hinton, who is the President of
5 the Allegheny West Foundation is a member of
6 our Board of Trustees. And Rich Greenwalt.
7 Rich Greenwalt is here, and he is a member of
8 our Foundation Board, and one of the
9 co-chairs of the campaign for the central
10 library.

11 I also know that, if she is not here
12 at the moment, Peggy Amsterdam from the
13 Cultural Alliance will be here. Well, she's
14 just walking in.

15 Judy Rogers, who is the Ben Franklin
16 Parkway Foundation Executive Director and
17 many, many other people, including staff and
18 volunteers, and the friends of the library.

19 I am so pleased and it is gratifying
20 to see that all of these people are concerned
21 about the issues of library services to the
22 people of Philadelphia.

23 And I want to thank Council for
24 their time and their interest in supporting
25 our libraries year after year after year.

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2 Thank you.

3 COUNCIL PRESIDENT VERNA: Thank you
4 very much.

5 Mr. Shelkrot, you indicated that in
6 July you were told that you would have to
7 reduce your staff. Can you hear me?

8 MR. SHELKROT: Yes. I wasn't sure
9 that the month you said that in...

10 COUNCIL PRESIDENT VERNA: Was it
11 January?

12 MR. SHELKROT: Yes, it was.

13 COUNCIL PRESIDENT VERNA: From 4 to
14 17. Also that the vacancies that existed
15 would be eliminated. How many vacancies were
16 there in January?

17 MR. SHELKROT: No. That's a very
18 good question.

19 Kevin, can you help me with that?

20 MR. VAUGHAN: All told, the staff
21 reduction was 35. So, it was 17 layoffs.
22 So, that would be 18 vacancies that were
23 eliminated.

24 COUNCIL PRESIDENT VERNA: I'm sorry.
25 I didn't hear you.

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2 MR. VAUGHAN: 18 vacancies were
3 eliminated.

4 COUNCIL PRESIDENT VERNA: So it was
5 the 18 vacancies plus the 17?

6 MR. VAUGHAN: Yes.

7 COUNCIL PRESIDENT VERNA: As I look
8 at the personal services in Class 100
9 full-time, I believe in '05 you had 700
10 positions budgeted, and for '06 you have 640.

11 MR. VAUGHAN: That's true.

12 MR. SHELKROT: That is correct. You
13 know, at least -- Let me -- In the written
14 testimony where those numbers are reviewed,
15 the numbers in testimony reflect a snapshot
16 in time that may be what was budgeted for the
17 year. I'm not sure at the moment.

18 But the written testimony reflects
19 the increment run based on a specific period
20 of time. You may be referring to the initial
21 budget, and I'm just not sure which of those
22 two documents.

23 COUNCIL PRESIDENT VERNA: Well, this
24 is the budget that was submitted to us. It's
25 section 25, Page 7.

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2 MR. SHELKROT: Oh. Okay. Okay.

3 COUNCIL PRESIDENT VERNA: So, how do
4 you get below 700?

5 MR. SHELKROT: How did we get below
6 700 positions filled?

7 COUNCIL PRESIDENT VERNA: Mm-hmm.

8 MR. SHELKROT: Well, let me say, you
9 know, I think it is well known that in --
10 since 1970 -- 1992 -- excuse me -- the
11 administration has in place a target spending
12 level, and that is the level that the
13 administration believes each department can
14 have in order to make the budget -- make the
15 budget work.

16 And if I understand your question
17 correctly, you know, we are held -- our feet
18 are held to the fire, if you will, of that
19 target spending level.

20 Which the administration for 12, 14
21 years now -- or excuse me. Over 12 years now
22 has used to approve or not approve the
23 filling of vacancies.

24 COUNCIL PRESIDENT VERNA: That's 60
25 positions over the budget, correct?

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2 MR. SHELKROT: All right. I
3 understand your question. Okay.

4 MR. VAUGHAN: Councilwoman, when we
5 began the year --

6 COUNCIL PRESIDENT VERNA: Kevin,
7 make sure the mike is closer.

8 MR. VAUGHAN: Thank you, Council
9 President.

10 When we began the budget year, we
11 were budgeted for 699. We only had 678
12 people full-time on staff at that time.

13 And between the D.R.O.P. Program
14 where people were retiring, and the hiring
15 freeze didn't allow us to -- didn't permit us
16 to continue to fill those positions, as well
17 as the -- as well as the layoffs and the
18 additional elimination of vacant positions.
19 That's how we got down to 640.

20 COUNCIL PRESIDENT VERNA: It's still
21 a reduction of 60 positions.

22 Let me ask a question. How much has
23 the state cut their funding to the library
24 since maybe '04?

25 MR. SHELKROT: Oh, the state cut --

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2 The library's budget had reached a peak of
3 \$9.4 million.

4 Now, I'm referring to basic library
5 operations. I'm not talking about the
6 library for the blind and anything else that
7 gets specifically line item directed money.
8 I'm speaking of the operations of the whole
9 library system.

10 It was reduced from \$9.4 million.
11 And although the budget, the state budget
12 called for that to be cut in half, we ended
13 up that year with actually about \$6.2
14 million. So, that was a \$3.2 million cut in
15 the first year --

16 COUNCIL PRESIDENT VERNA: I'm sorry.
17 What year are you referring to? Is it '04?

18 MR. SHELKROT: '04. Yeah, fiscal
19 '04.

20 COUNCIL PRESIDENT VERNA: All right.

21 MR. SHELKROT: Yeah. So that by the
22 end of fiscal '04 we were at about \$6.2
23 million. That has -- In this year the amount
24 that we get from the state is closer to \$7
25 million or \$7.1 million, but nowhere near the

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2 \$9.4 million where we were the year
3 previously.

4 COUNCIL PRESIDENT VERNA: I have a
5 number of questions that I would like to ask.

6 However, I see that we do have
7 several of my colleagues that would like to
8 be recognized. So, for the first go-around
9 each Council member will be given five
10 minutes.

11 The chair recognizes Councilman
12 DiCicco.

13 COUNCILMAN DiCICCO: Thank you,
14 Madam President and good morning. Good
15 morning, Your Honor.

16 First let me start out by saying
17 that I, too, appreciate the commitment and
18 the work that the board members, trustees and
19 the foundation have done for the Free Library
20 of the City of Philadelphia.

21 And for those of you who did not
22 hear my speech last week, I just want to
23 preface it by saying, I do understand the
24 importance and the necessity and the reasons
25 behind the expansion.

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2 My questions are primarily going to
3 be dealing with the proposed expansion, the
4 cost of that, and the costs and the impact of
5 neighborhood branch libraries.

6 We speak of the library system as
7 the Free Library of the City of Philadelphia.
8 The City of Philadelphia has a number of
9 branches throughout the neighborhoods that
10 allow for the people who live in the City to
11 use.

12 These cutbacks, as we know, as
13 they're being proposed, will reduce the
14 number of hours of operation at these branch
15 libraries and significantly reduce the
16 staffing by eliminating a certain number of
17 positions, in particular librarians.

18 Several years ago, I think it was
19 even before I came to Council, the
20 administration, the Rendell Administration,
21 along with the Free Library, embarked on a
22 very aggressive program to install computers
23 throughout all of its branches.

24 And I believe -- and correct me if
25 I'm wrong, Mr. Shelkrot -- that all of our

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2 branch libraries today have computers.

3 MR. SHELKROT: Absolutely.

4 COUNCILMAN DiCICCO: And I assume
5 that was done for the purpose of providing
6 people, individuals who use the libraries,
7 who may or may not have computers at home,
8 access to this new technology to better
9 provide them the services and tools that they
10 need for whatever purpose, whether they're
11 doing a class project, whether it's for
12 informational background, whatever. And that
13 was a good thing.

14 What concerns me is that after that
15 huge investment, which was a great
16 investment, and it made a lot of sense and
17 still does, that we're now limiting the hours
18 that the times that people will be able to
19 access that equipment.

20 This administration is talking about
21 making the entire City of Philadelphia a
22 wireless zone at a cost of \$20 million, \$10
23 million, what have you.

24 I remember the day of that hearing I
25 said that I've never -- I have yet to have a

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2 constituent in the ten years or so that I've
3 been in City Council stop me on the street
4 and say, Councilman, when are we going to go
5 wireless.

6 (Laughter.)

7 COUNCILMAN DiCICCO: They ask me
8 about fire station closures in my district.
9 They've asked me about taxes and jobs. And
10 more recently they're asking me about why is
11 the library in my neighborhood not going to
12 be open all day? Why would we not have a
13 librarian?

14 So, the point I'm trying to make is
15 that we have all this technology that we
16 spent a lot of money to install for all the
17 right purposes, and yet we're not going to be
18 able to have access to it for as many hours
19 as we did before.

20 So, when we talk about the Free
21 Library of the City of Philadelphia, I look
22 at it in the global sense. The library is
23 for everyone, not just the people who may
24 have access or the ability to get to the
25 central library which, as the Honorable Mayor

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2 Wilson Goode said, it's a very important
3 facility.

4 There are a lot of town hall
5 functions and civic activities that go on
6 there, but they also go on at branch
7 libraries.

8 (Applause.)

9 COUNCILMAN DiCICCO: Community
10 groups, neighborhood associations, local
11 schools use those facilities day in and day
12 out for the same purposes that other folks
13 may use the central library.

14 See, I have a million questions here
15 and I can get into this. And it's just going
16 to probably belabor the record.

17 I just can't understand how we can
18 go out and look at our constituents and say
19 to them, over the 20 or so libraries that are
20 going to have these various cuts, that it's
21 in their best interests that the City of
22 Philadelphia Free Library will borrow \$300
23 million, whatever the number is. What's that
24 number again? I lost track of it.

25 MR. SHELKROT: \$30 million.

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2 COUNCILMAN DiCICCO: \$30 million.

3 And you, the taxpayers, who will have a
4 reduction in service and ability to be able
5 to use your local branch libraries, you will
6 no longer have librarians in many of these
7 libraries.

8 You're going to pay -- Your tax
9 dollars will pay that debt off, to the tune
10 of \$3.5 million annually, so that we can
11 build an expansion to the central library in
12 Center City Philadelphia.

13 So, you guys -- you ladies and
14 gentlemen and your children who live in
15 Kensington, who live in West Oak Lane, who
16 live in South Philadelphia, who live in
17 Northeast Philadelphia, who more than likely
18 either have never used it or very rarely used
19 those libraries, that central library, you're
20 going to take it on the chin and you're going
21 to fund that at your expense. It just
22 doesn't make sense.

23 So, with all the great intentions of
24 the expansion, this is a matter, for me, of
25 choice. I remember when I was still married.

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2 I know my time ran out, but I'll be very
3 brief.

4 My wife and I had to make choices.
5 Do we put a new kitchen in this year or do we
6 pay the tuition for our kids to go to school?
7 Do we buy a new car or do we buy more books
8 for our kids? Choices have to be made.

9 With all due respect to the
10 Foundation and the Trustees, great idea,
11 wonderful idea. I think it's a chapter in a
12 book that we need to put a marker in that
13 book; for the time being close the book,
14 leave the marker in for another day when we
15 can afford to do it, but not at the expense
16 of neighborhood libraries.

17 (Applause and cheers.)

18 COUNCIL PRESIDENT VERNA: Second
19 round.

20 MR. SHELKROT: Thank you, Madam
21 President.

22 Councilman, when the decision...
23 When the decision was made to invest in the
24 branch libraries which, as I know you know
25 and many, many other people know, was a lot

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2 more than just putting computers in. That
3 was a very big part of it.

4 But it was a major renovation
5 program, a renovation program that the City
6 made a capital investment and the library's
7 foundation raised money as well, just as is
8 happening now for the central library.

9 The nation's economy and the City's
10 economy were in a very, very bad situation, a
11 very bad position. As a matter of fact, I
12 remember hearings in this Council room where
13 there were a lot of upset people about the
14 reductions.

15 And the City Council and the library
16 board agreed that at that time it was
17 important to invest in the future.

18 Now, I am not one to know all the
19 details of the connections between various --
20 between capital budgets and operating
21 budgets.

22 But I do know at a previous time of
23 serious, serious fiscal restraint, there was
24 a decision to invest in the branch libraries
25 throughout Philadelphia.

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2 And thank heavens it was done,
3 because we would not have those branch
4 libraries now. Their conditions were
5 horrible, let alone the addition of new
6 computers.

7 COUNCILMAN DiCICCO: Point of
8 information, Mr. Shelkrot. I am not
9 disputing that decision. I think it was a
10 great decision.

11 All I'm suggesting is, we built a
12 new home, we've made all the repairs and we
13 put all the bells and whistles in, but it's
14 not open. You know, come back later. We're
15 closed.

16 I just -- That's the point. I'm not
17 suggesting that we made a bad investment. It
18 was a great investment. But if we're not
19 going to utilize it, what is the purpose?
20 It's like buying a brand new car and never
21 driving it. What's the purpose?

22 MR. SHELKROT: Obviously, as
23 everybody knows, those branches have been
24 well used, driven for years. The economy is
25 down now. The economy will turn around.

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2 If we as people with a civic
3 responsibility don't pay attention to
4 investing in the future, in the future
5 generations and in the future of
6 Philadelphia, we won't have that --

7 COUNCILMAN DiCICCO: And the future
8 of the City of Philadelphia has access to
9 those libraries, and we're going to reduce --
10 we're going to reduce their ability to be
11 able to have access.

12 The kids in Port Richmond, there's a
13 huge Albanian immigration community has moved
14 into Port Richmond. English is a second
15 language. Do you know where they go every
16 day for support and get the knowledge and
17 helpful -- get help, is the library in Port
18 Richmond.

19 I mean, let's not talk about the
20 fact that we made that investment. It was
21 good. We all agree. We all agree it was a
22 great investment. I'm not disputing that.

23 COUNCILMAN GOODE: Point of
24 information.

25 COUNCIL PRESIDENT VERNA: The Chair

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2 recognizes Councilman Goode for a point of
3 information.

4 COUNCILMAN GOODE: Thank you, Madam
5 President.

6 Good morning, Mr. Shelkrot.

7 MR. SHELKROT: Good morning.

8 COUNCILMAN GOODE: I believe
9 Councilman DiCicco's question was: Do you
10 see a connection between the debt service on
11 the central library and the cuts that are
12 being made this year?

13 MR. SHELKROT: I do not see that
14 connection. I believe that, you know, cities
15 have capital budgets. It's my understanding
16 there are capital investments and there are
17 operating budgets.

18 COUNCILMAN GOODE: If I could ask
19 you for the record, at what point do you
20 think that bonds were actually floated for
21 the purposes of expanding the central
22 library?

23 MR. SHELKROT: That's a question
24 that I'm not -- I'm not sure of. I really
25 don't know when the City is going to the bond

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2 market.

3 I do know that there are discussions
4 now about what the library needs for this
5 project and when it needs it.

6 COUNCILMAN GOODE: It is conceivable
7 that debt service will not begin on the
8 central library project for at least a couple
9 years; is that correct?

10 MR. SHELKROT: It -- From this
11 layman's point of view, we will not need the
12 whole \$30 million right now.

13 And as a matter of fact, in the
14 proposal -- or excuse me. In the bill that
15 was passed by Council a few months ago, in
16 December, there were various points at which
17 there were two different levels at which
18 money could be drawn down. And the entire
19 amount of that \$30 million would not be drawn
20 down.

21 COUNCILMAN GOODE: Mr. Shelkrot, my
22 question is really when would it begin.

23 MR. SHELKROT: When will we begin?

24 COUNCILMAN GOODE: Do we have bond
25 counsel here available to tell us when debt

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2 services will actually begin being paid?

3 MR. SHELKROT: There will be --

4 There will be some money that we will need to
5 proceed with from the City, just as we have
6 been using money from foundations and other
7 sources up until now and private donors. So,
8 there will be a need to have a first payment
9 on that in June or July.

10 COUNCILMAN DiCICCO: Point of
11 information.

12 COUNCIL PRESIDENT VERNA: Mr.
13 Shelkrot, you're talking about two different
14 issues here. What would you be paying for in
15 June or July? What part of this?

16 MR. SHELKROT: I would be pleased to
17 supply for Council a schedule of payments and
18 a schedule of obligations.

19 COUNCILMAN GOODE: I don't think
20 it's conceivable that we could be floating
21 bonds and paying debt service that early.

22 It's my belief that we probably
23 would not be paying any debt service on this
24 \$30 million for at least a year or two. So,
25 it is not necessarily a budgetary issue for

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2 next year.

3 COUNCILMAN DiCICCO: Which goes to
4 my --

5 COUNCIL PRESIDENT VERNA: If my
6 memory serves me, it is not in the budget.
7 The \$3.5 million that we would have to be
8 paying on a yearly basis for 30 years of
9 interest would not be for FY'06 or FY'07; is
10 that correct?

11 MR. SHELKROT: I do not know that.
12 You know, we can --

13 COUNCIL PRESIDENT VERNA: Possibly
14 wait.

15 MR. SHELKROT: -- the budget -- the
16 Finance Office or the Finance Director to
17 speak to that. But I -- I know... You know,
18 I -- I -- I cannot speak to the City's
19 overall financing and bond issues. It's just
20 not an area I'm familiar with.

21 COUNCILMAN GOODE: Thank you, Madam
22 President.

23 COUNCIL PRESIDENT VERNA: And with
24 that being said, if we go out for this bond
25 issue, the one major issue that has never

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2 been addressed is the parking. And there was
3 supposed to be a study done to see if we
4 could have underground parking.

5 It wasn't determined whether it
6 would be two levels or three levels. We were
7 told that each parking slot would cost
8 approximately \$40,000.

9 Is there any determination as to how
10 much that will cost and where that money will
11 come from?

12 MAYOR GOODE: Madam President, you
13 recall that at the time that the ordinance
14 was passed, that Council member Darrell
15 Clarke requested, and he received and held
16 one bill, and that bill had to do with the
17 parking.

18 Later on today Councilman Clarke and
19 I will meet with the Mayor to talk about that
20 very issue, about a plan for the parking in
21 that area.

22 COUNCIL PRESIDENT Verna: Do we have
23 any indication as to what the cost may be?

24 MAYOR GOODE: There's no indication
25 at this time until -- because there is --

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2 there is a discussion to be had, not only
3 with the Free Library, but with the Barnes
4 Foundation and with the museum as well. So,
5 we're talking about a comprehensive parking
6 plan for the area, that we share costs.

7 COUNCILMAN DiCICCO: My point of
8 information on Councilman -- or actually a
9 follow-up to Councilman Goode's question to
10 Mr. Shelkrot.

11 Are you aware of a meeting or a
12 discussion that is, I'm told, will be taking
13 place later on today with the administration
14 concerning the possibility of borrowing \$10
15 million as a portion of the \$30 million? Are
16 you aware of anything.

17 MR. SHELKROT: No, I am not. I am
18 not involved in that meeting. It is not on
19 my schedule, so I don't know anything about
20 it.

21 COUNCILMAN DiCICCO: All right.
22 Rumor has it, in case you don't know,
23 Councilman Goode, that I understand there is
24 a meeting today to discuss the borrowing of
25 \$10 million which is a third of the \$30

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2 million for the expansion.
3 But again, I'm not absolutely
4 certain that's the case, but that's what I've
5 been told. And my sources are usually pretty
6 good. Thank you.
7 Thank you, Madam President.
8 COUNCIL PRESIDENT VERNA: Thank you.
9 The Chair recognizes Councilman
10 Rizzo.
11 COUNCILMAN RIZZO: Thank you, Madam
12 Chair.
13 Good morning, Mr. Shelkrot.
14 MR. SHELKROT: Good morning.
15 COUNCILMAN RIZZO: I'd like to go
16 back and follow up on my colleague,
17 Councilman DiCicco's, question about the
18 investment that the library system has made
19 in the computers that are installed in the
20 libraries.
21 Could you provide to the Chair the
22 number of the -- number of computers that
23 were -- that we own in the library system,
24 the ones -- not the administrative computers,
25 the ones that are available to the public;

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2 the cost of that entire installation of what
3 we spent in wiring and all the accessories
4 that support that system.

5 Could you tell us off the top of
6 your head? And I know that's a question that
7 you might get -- at least be close. How many
8 computers do we have throughout the library
9 system?

10 MR. SHELKROT: The question of the
11 number of public access computers that we
12 have... I think Kevin is -- You know, I know
13 that it is -- Yeah. Okay. The number is 700
14 public access computers throughout the
15 library system.

16 COUNCILMAN RIZZO: If the City goes
17 wireless, are you going to abandon that
18 technology that you have and go wireless?

19 MR. SHELKROT: No. Absolutely not.
20 We are looking for augmenting our system with
21 wireless capabilities, but we know that the
22 speed of access for which the resources of
23 the library the people ask, you know, we do
24 not intend to abandon our system.

25 COUNCILMAN RIZZO: So, you're

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2 suggesting that the wired system is superior
3 to the wireless?

4 MR. SHELKROT: For the foreseeable
5 future. You know, I'm not going to
6 prognosticate as to what technologies will
7 unfold in the future.

8 But as of this time, and what we
9 understand is under development, not just in
10 the City but in the area of, you know,
11 technology, there's no opportunity for us to
12 plan on abandoning that.

13 COUNCILMAN RIZZO: I think that's
14 contradicting what the administration, at
15 least since we haven't really seen anything.
16 But I think that contradicts that the
17 wireless system was supposed to first support
18 the city agencies and the quasi-city
19 agencies, the wireless system.

20 So, you're telling me that if you're
21 directed to go wireless, that you would
22 reject that.

23 MR. SHELKROT: No. If I'm directed
24 to go wireless, I'll go wireless. But I
25 would argue vociferously -- I would argue

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2 vociferously to point out -- And at this time
3 the Mayor's... You know, the technology
4 office knows and has been very supportive of
5 our upgrading our wired system because they
6 know the heavy demands that are made of it.

7 They know the broad, you know, the
8 pipeline, if you will, that much of the data
9 requires, and that's just not in the offing,
10 in terms of our plans. Some day in the
11 future, working with the Mayor's Office, we
12 may be able to do that.

13 COUNCILMAN RIZZ0: Tell me, since
14 you know the number of computers, could you
15 tell me what the total investment to install
16 all of those computers is?

17 MR. SHELKROT: I don't have that. I
18 can do the research.

19 COUNCILMAN RIZZ0: Could you do that
20 and provide that to the Chair, please?

21 MR. SHELKROT: Yeah. Let me just
22 explain, if I may, that what computers cost
23 can -- and the wireless and the investment at
24 10, 15 years ago is going to seem outrageous
25 compared to the cost today because we all

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2 know that, you know, there is a difference in
3 computer costs and wiring costs today. They
4 have overall come down.

5 But I'll be happy to get that
6 information to you, based on when we renovate
7 it.

8 COUNCILMAN RIZZO: I'd like to know
9 what the dollar amount was of -- from number
10 one computer to 700, the entire installation
11 value of that system. You should know that.

12 MR. SHELKROT: Okay. I'll
13 provide -- You know, I will get that
14 information. I'll discuss with you because
15 from computer one is, you know...

16 COUNCILMAN RIZZO: Well, if you have
17 700 items that you've paid for, you should
18 know how much they cost.

19 MR. SHELKROT: Oh. No, no. I
20 understand. It wasn't computer one, though.

21 COUNCILMAN RIZZO: My next question
22 is the security of the visitors to the
23 library.

24 MR. SHELKROT: Yeah.

25 COUNCILMAN RIZZO: I'd like to know

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2 with your plan... I've heard about parents
3 that bring their families to the library, and
4 they then allow the children to go to the
5 children's area, young adults, to that part
6 of the library.

7 How certain are you that when
8 parents separate from their children, that
9 the children are safe in our libraries that
10 could not be victims of crime?

11 (Applause.)

12 COUNCILMAN RIZZO: Because a
13 person -- a person called me and indicated
14 that predators may look at the library as a
15 place where they can commit a crime.

16 So, how secure are libraries going
17 to be, to prevent anyone from going into
18 those areas that I just described and
19 potentially committing a crime?

20 MR. SHELKROT: Councilman, I
21 don't... You know, I could provide my...
22 First response I know is going to sound flip,
23 but I can't guarantee that there won't be a
24 predator at my door --

25 COUNCILMAN RIZZO: That's flip.

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2 MR. SHELKROT: -- at any time.

3 We have taken every step that we
4 can. We have examined our branches. We have
5 made changes. We are eliminating... We are
6 laying off no members of our security force.

7 As a matter of fact, with the
8 addition of part-time security people, in
9 terms of the security force, there will be
10 more.

11 We have reviewed in every branch and
12 every -- and staff members and improved the
13 locks. We have added mirrors to eliminate
14 blind spots.

15 COUNCILMAN RIZZ0: So, you're going
16 to do this library system with mirrors.
17 That's great. I thought that.

18 MR. SHELKROT: Councilman, please.

19 COUNCILMAN RIZZ0: Let me just go
20 back.

21 Mr. Shelkrot, my question is, will
22 there be children in any library
23 unsupervised?

24 MR. SHELKROT: When a child goes
25 into a stall of a restroom --

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2 COUNCILMAN RIZZO: I'm not talking
3 about that.

4 MR. SHELKROT: I guess that's
5 unsupervised.

6 COUNCILMAN RIZZO: No. I'm talking
7 about in the public areas where people --
8 where young people will do computers, where
9 people will go and look at books, sit down,
10 read, write.

11 Will there be any time in the
12 library that a young child will be without a
13 librarian, without a security person? What
14 will the difference be from five years ago
15 till the way you're going to operate the
16 system next year?

17 MR. SHELKROT: Oh, I can tell you
18 that the -- from where we were three years
19 ago to where we are today, and to where we
20 will be in the future, we have a much safer
21 environment.

22 We believed we had a safe
23 environment before, but there are times when
24 things happen that you redouble your efforts.
25 And that is exactly what we have done.

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2 And we are not relinquishing, we are
3 not backing off on the security issues for
4 our staff or for the public.

5 COUNCILMAN RIZZO: Please answer my
6 question. Will there be any time when a
7 young child will be out of sight of a
8 librarian, a security guard --

9 MR. SHELKROT: Yes.

10 COUNCILMAN RIZZO: -- in the
11 library?

12 MR. SHELKROT: Yes.

13 COUNCILMAN RIZZO: Why?

14 MR. SHELKROT: Because... there is
15 no way to be sure that every single child is
16 in view of a paid or a volunteer staff person
17 at every single time. It cannot be done.

18 However, having said that, we have
19 taken every step that we could take. We have
20 looked at eliminating and have eliminated and
21 moved furniture that was unnecessarily
22 blocking a view.

23 We have our desks placed in
24 positions that have the greatest purview
25 possible. We have guards and staff and

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2 volunteers in our libraries.

3 But I can't guarantee you that there
4 would be no time that a youngster who is
5 looking at a picture book at a stand that is
6 about the size of the one that President
7 Verna is sitting at, and ducks down to pick
8 up a picture book, I can't guarantee you that
9 that child is going to be in the view of a
10 librarian.

11 COUNCILMAN RIZZO: Can you guarantee
12 me that people that volunteered to work in
13 this environment are screened? I think you
14 weren't here the last time we had this
15 discussion.

16 What is the screening process of the
17 people that may volunteer to work in this
18 environment?

19 MR. SHELKROT: I'm going to turn
20 that over to Kevin.

21 COUNCIL PRESIDENT VERNA: And
22 Councilman Rizzo, this will be your last
23 question on this go-around. We have a number
24 of Council members that would like to be
25 recognized.

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2 COUNCILMAN RIZZO: Thank you, Madam
3 Chair.

4 MR. VAUGHAN: Councilman, there is
5 an application process for anyone who wants
6 to be a volunteer at the library.

7 And in fact, our staff who worked to
8 do that do personal interviews, and they
9 actually conduct and send out for background
10 checks if they think it's warranted,
11 depending on what types of answers they get
12 back from the people on the questionnaires.
13 We have been doing this for the last three
14 years.

15 COUNCILMAN RIZZO: So, a person that
16 wants to work in one of the libraries as a
17 volunteer is not scrutinized or not -- a
18 background not done unless they are -- that
19 they trigger some reaction from the
20 interviewer.

21 MR. VAUGHAN: There's a written
22 questionnaire. If the written questionnaire
23 and then the oral interview triggers or does
24 not meet the threshold, the immediate
25 threshold, there are background checks that

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2 are done.

3 COUNCILMAN RIZZO: I'll catch you my
4 next go-around.

5 Thank you, Madam Chair.

6 COUNCIL PRESIDENT VERNA: Thank you.

7 MR. SHELKROT: Let me just finish.

8 Guaranteeing all of City Council and the
9 people of Philadelphia that these budget
10 reductions are having no impact whatsoever in
11 the security of our libraries.

12 And as a matter of fact --

13 (Boos and groans.)

14 MR. SHELKROT: As a matter of fact,
15 the security of our libraries is better now
16 than it certainly was three years ago.

17 (Moans and groans.)

18 COUNCIL PRESIDENT VERNA: The Chair
19 recognizes Councilman Nutter.

20 COUNCILMAN NUTTER: Thank you, Madam
21 Chair.

22 Good morning, Mayor Goode, Mr.

23 Shelkrot and Mr. Vaughan.

24 Mr. Shelkrot, there was a hearing
25 back on March 17th -- I believe it was the

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2 Committee of the Whole -- looking into issues
3 with regard to the library.

4 Unfortunately, you were not able to
5 be in attendance. And it was explained that
6 you were away on business, that this was a
7 fund-raising trip. Can you tell us what the
8 results of the trip were?

9 MR. SHELKROT: I'd be happy to,
10 Councilman Nutter. I'd be happy to tell you
11 about the trip.

12 It was a wonderful experience. It
13 was a planned personal trip. The dates were
14 only set -- It was planned because I was
15 aware that the architect of our -- I was
16 invited by the architect of our central
17 library project to be present for the opening
18 of the Holocaust Memorial in Jerusalem, the
19 Holocaust Memorial Historical Museum that he
20 had designed.

21 When the... My wife and I had
22 talked about it. I did not make the plane
23 reservations until I reviewed the Council
24 schedule of hearings on the budget and spoke
25 to the Managing Director.

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2 And he said, if it does not
3 interfere with the scheduled hearings on the
4 budget, go and enjoy.

5 Sir, it was a wonderful trip. And
6 I --

7 COUNCILMAN NUTTER: I'm not
8 questioning whether it was a good trip.

9 MR. SHELKROT: I'm very sorry. I'm
10 very sorry. As I told you --

11 COUNCILMAN NUTTER: Right.

12 MR. SHELKROT: -- as soon as I
13 learned of the date of the scheduled hearing,
14 I said to you, I'm sorry, Councilman; I can't
15 be there.

16 COUNCILMAN NUTTER: I'm sorry, Mr.
17 Shelkrot. Let me try to redirect you.

18 I'm not criticizing the fact that
19 you went on a trip. That's your business.
20 And you don't have to explain to me how you
21 made your plans or why you made them or
22 whatever the case may be.

23 There was information on the record
24 that the trip was involving fund raising on
25 behalf of the library.

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2 I'm asking about that portion of the
3 trip. What was the nature of the
4 fund-raising activity? How much money was
5 raised or, you know, what new sources of
6 funds were secured for the library. That's
7 what I care about. I'm glad you had a nice
8 trip.

9 MR. SHELKROT: Listen, I'm very
10 pleased that Kevin Vaughan was able to
11 substitute for me at that hearing.

12 The truth of the matter is -- and
13 Mr. Vaughan, who may have -- who realized
14 that there were two board members who were
15 also going and would be seeing me there, he
16 may have thought that it was a trip for the
17 purpose of raising money.

18 You know, I... That -- That -- You
19 know, I -- that's a logical decision. But I
20 can tell you... You know, and there were --
21 there were two board members there.

22 But the fact of the matter is that
23 my motivation was not to raise money. I did
24 not travel on the public's dollar or the
25 foundation's dollar. I traveled on my dollar

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2 because it was a trip that I was very
3 interested in taking.

4 And if it had benefits, in terms of
5 increasing the contributions that these board
6 members would make, that would be -- that
7 would be a wonderful byproduct, but that was
8 not the purpose of my trip.

9 COUNCILMAN NUTTER: Okay. So, there
10 was no fund-raising activity. Is that the
11 bottom line of this? I mean, just --

12 MR. SHELKROT: I believe I've
13 explained.

14 COUNCILMAN NUTTER: I just. I
15 don't -- Right. It's a relatively simple
16 question. You should not feel embarrassed in
17 any way.

18 MR. SHELKROT: I'm not.

19 COUNCILMAN NUTTER: There were
20 statements placed on the record. Now you're
21 here. And I'm just trying to understand the
22 nature of the statements that were made.

23 If there was no fund-raising
24 activity, if you had no plans for any
25 fund-raising activity, then that's fine.

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2 Just say that and we can move on.
3 MR. SHELKROT: I believe my comment
4 stands.
5 COUNCILMAN NUTTER: Okay.
6 MR. SHELKROT: If there's fund
7 raising that comes out of it, wonderful, but
8 that was not the purpose of my trip.
9 COUNCILMAN NUTTER: Okay. I
10 understand.
11 Unfortunately, you were not here to
12 hear what was said on the record. So, I
13 asked the question. You're here now.
14 MR. SHELKROT: Thank you.
15 COUNCILMAN NUTTER: I'm going to ask
16 you the question. Your answer's going to be
17 whatever it's going to be. All right?
18 MR. SHELKROT: Okay.
19 COUNCILMAN NUTTER: Great.
20 Now, your comments earlier in
21 response to one or more of my colleagues'
22 statements or questions to you was that the
23 economy will turn around, and then service
24 levels will subsequently improve. Is that
25 your perspective on this?

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2 MR. SHELKROT: That is my
3 perspective, yes.

4 COUNCILMAN NUTTER: Okay. And --

5 MR. SHELKROT: I'm no more a
6 soothsayer than anyone is, in terms of the
7 economy.

8 COUNCILMAN NUTTER: Well, I
9 understand that, because this is a budget
10 process. We are talking about service
11 delivery.

12 So, I'm trying to understand your
13 prognostication on the economic turnaround,
14 when you anticipate it to happen, and why is
15 the library budget or its services a function
16 of the hoped for turnaround of the economy.
17 Are you an economist?

18 MR. SHELKROT: Not only am I not an
19 economist; I'm not a soothsayer either. I
20 only know what I believe everybody sees, that
21 the economy goes through cycles, ups and
22 downs.

23 And we have made investments in the
24 future of our City and of our libraries at
25 other times when the economy did not seem to

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2 be favorable at that moment. And that was
3 the nature of my comment.

4 COUNCILMAN NUTTER: Is that the
5 sound that we never want to hear.

6 COUNCIL PRESIDENT VERNA: It is.

7 COUNCILMAN NUTTER: Okay.

8 COUNCIL PRESIDENT VERNA: Well,
9 we'll see you the second go-around.

10 COUNCILMAN NUTTER: I will come
11 back, Madam President. Thank you.

12 COUNCIL PRESIDENT VERNA: The Chair
13 recognizes Councilwoman Brown.

14 COUNCILWOMAN BROWN: Thank you,
15 Madam President.

16 Good morning. I was anxious to ask
17 a number of questions around the proposed
18 cuts in after-school programming and some
19 specific youth programs, but I must continue
20 the line of questioning started by my
21 colleague, Councilman Nutter. There is a
22 foundation that supports the libraries?

23 MR. SHELKROT: Yes, there is.

24 COUNCILWOMAN BROWN: And the name of
25 that foundation is?

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2 MR. SHELKROT: The official name is
3 the Free Library of Philadelphia,
4 Incorporated. It does business as the Free
5 Library of Philadelphia Foundation.

6 COUNCILWOMAN BROWN: Okay. And it
7 has -- Does it have its own separate board?

8 MR. SHELKROT: Yes, it does.

9 COUNCILWOMAN BROWN: And the
10 Chairman of that Board -- Chairwoman of that
11 board would be whom?

12 MR. SHELKROT: The Chairperson of
13 that board is Peter Ben Alil.

14 COUNCILWOMAN BROWN: How much --

15 MR. SHELKROT: The vice chair -- One
16 of the vice chairs is W. Wilson Goode,
17 sitting next to me.

18 COUNCILWOMAN BROWN: Okay. So,
19 therein lies one of the ties.

20 How much support, in terms of money,
21 programs or whatever, does the foundation
22 provide to the operations of the main branch
23 or the neighborhood branches?

24 MR. SHELKROT: The foundation's sole
25 purpose is to supplement republic funds that

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2 come to the library.

3 The amount of money that is spent by
4 the foundation every year -- and this would
5 include -- you know, this is all inclusive --
6 is about \$7 million a year.

7 COUNCILWOMAN BROWN: Could you
8 provide to the Chair the list of the members
9 of the Philadelphia library and the list of
10 the board members of the foundations and the
11 detail?

12 When you say "supplement," define
13 that for me, the detail of what that means
14 and what dollars are used from the foundation
15 to supplement current program library
16 activities.

17 MR. SHELKROT: Sure. Do you want me
18 to do that... You know, I can provide that
19 list of members. I can also provide a more
20 detailed allocation of the foundation's
21 resources.

22 I've -- You know, the -- by
23 supplement, what I mean is, it is the
24 foundation's role to supplement, not replace,
25 public monies.

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2 COUNCILWOMAN BROWN: Okay. Well,
3 that I understand clearly because we wanted
4 that with the children's fund when we were
5 negotiating with the Eagles and the Phillies.
6 I clearly understand that terminology. I'd
7 appreciate that, if you would.

8 MR. SHELKROT: Thank you. Sure.

9 COUNCILWOMAN BROWN: Now to move to
10 some of the program cuts and how they affect
11 after-school programming.

12 I know on Page 1 of your testimony a
13 discussion of the summer reading program
14 reached its largest number of children of
15 59,000 to date. How will proposed cuts
16 affect this particular program, the summer
17 reading program?

18 MR. SHELKROT: We are hoping that
19 there will be minimal effect to that program.

20 (Laughter.)

21 MR. SHELKROT: However -- However,
22 that will take a great deal of planning and
23 cooperation from the staff, as well as our
24 volunteers, as well as the part-time staff.
25 And I am sure that that cooperation is going

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2 to be forthcoming.

3 COUNCILWOMAN BROWN: So you're, I
4 guess, in the planning thinking stages of the
5 strategy on how you expect to move towards
6 the goal that you just described.

7 MR. SHELKROT: Well, we do have an
8 overall strategy, but, you know, our
9 attentions in the last several weeks have
10 been focused elsewhere.

11 COUNCILWOMAN BROWN: Sure.

12 MR. SHELKROT: And we've been -- So,
13 those plans have not advanced until we can
14 move ahead on those issues.

15 COUNCILWOMAN BROWN: Well, what we
16 know is that that has been one of the stark
17 features, I believe, of the Philadelphia Free
18 Library, with regards to after-school
19 programming. So...

20 MR. SHELKROT: The after-school
21 program... The after-school program --

22 COUNCILWOMAN BROWN: This is a
23 different question.

24 MR. SHELKROT: Somehow I thought you
25 were saying --

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2 COUNCILWOMAN BROWN: No. I did.

3 Forgive me. I said summer reading program,
4 but I'm confusing the two.

5 I'd be interested in where you end
6 up with that, as well as a separate question
7 here, the L.E.A.P after-school homework
8 program, how the budget cuts may or may not
9 affect that as well.

10 MR. SHELKROT: Okay. We
11 deliberately chose to stay open every
12 afternoon of the week and not close any
13 libraries, so that the after-school program
14 could continue.

15 COUNCILWOMAN BROWN: So, they will
16 be held harmless and protected, if you will.

17 MR. SHELKROT: That's correct.

18 COUNCILWOMAN BROWN: Okay. On Page
19 4 of your testimony, you discuss an
20 evaluation process under way for the L.E.A.P.
21 after-school homework program. How is that
22 being carried out, just a brief synopsis of
23 what that is and the why.

24 MR. SHELKROT: Kevin, can you...

25 Let me ask Hedra Peterman -- Hedra Packman.

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2 Excuse me, Hedra. If you could come up to
3 the microphone and explain that.

4 MS. PACKMAN: Hi. I'm Hedra
5 Packman. I'm the Chief of the Office of
6 Public Service Support of the Free Library.
7 And I do run the L.E.A.P. after-school
8 program. I administer it.

9 For the evaluation, we are bringing
10 in outside evaluators, who will be looking at
11 a very unusual qualitative and quantitative
12 analysis of the effectiveness and impact of
13 the program.

14 COUNCILWOMAN BROWN: Of the?

15 MS. PACKMAN: L.E.A.P. program.

16 COUNCILWOMAN BROWN: Okay. Okay.
17 The bell rang. So, I'll have to wait for the
18 next round for my follow-up question. Thank
19 you.

20 Thank you, Madam Chair.

21 COUNCIL PRESIDENT VERNA: You're
22 welcome.

23 The Chair recognizes Councilwoman
24 Miller, if she's in the room.

25 (No response.)

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2 COUNCIL PRESIDENT Verna: Since she
3 is not, the Chair recognizes Councilwoman
4 Tasco.

5 COUNCILWOMAN TASC0: Thank you very
6 much.

7 Good morning.

8 MR. VAUGHAN: Good morning.

9 COUNCILWOMAN TASC0: Could you tell
10 me, when was the foundation -- when did it
11 come into play and why? What was the purpose
12 of establishing a foundation?

13 MR. SHELKROT: Sure. I'll be happy
14 to. The foundation was created in 1891. It
15 was the entity that created the Free Library
16 of Philadelphia. It created a library to be
17 free to the people of Philadelphia because
18 there were other libraries that charged
19 money.

20 Just to make it a little more clear,
21 it was about five or six years later that
22 that foundation turned to the City of
23 Philadelphia because the City was growing so
24 fast, that the little bit of money that it
25 had could not truly support the library. And

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2 that's when the City became very much
3 involved and created what we now call a Board
4 of Trustees.

5 That -- As I mentioned earlier, that
6 foundation at that time was called the Free
7 Library of Philadelphia, Incorporated, which
8 is still the legal name.

9 And in the 1980s or perhaps early
10 1990s, it registered the official name as
11 doing business as the Free Library Foundation
12 to distinguish the two boards and the two
13 operations, but it has existed and met ever
14 since 1891.

15 COUNCILWOMAN TASC0: So, when they
16 were founded in 1891 it was for the purpose
17 of supporting free libraries.

18 MR. SHELKROT: At that time, yes.
19 At that time it created the libraries, and it
20 was for supporting the libraries.

21 COUNCILWOMAN TASC0: Okay. Now, in
22 2005, the mission -- Is the mission the same?

23 MR. SHELKROT: No. The mission has
24 changed, in that it does not pay for the
25 basic support of libraries. Its role now is

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2 to supplement, not replace, not supplant, the
3 public money that goes into libraries.

4 COUNCILWOMAN TASC0: How does it do
5 that?

6 MR. SHELKROT: It does that in a
7 variety of ways. It raises money from
8 foundations and individuals. It does that,
9 you know, for new programs, for programs that
10 the public monies cannot operate.

11 Our after-school program, for
12 example, was started, if I am not mistaken --
13 Well, it was either with a grant from the
14 Pugh or the William Penn Foundation. I'm
15 sorry. I don't have the specifics of it.
16 And then over time, it was taken over by the
17 City of Philadelphia.

18 When we renovated the branches, the
19 amount of money we were able to get from the
20 City for that renovation project would not
21 cover the amount needed, and the foundation
22 raised almost double that amount to go with
23 it, to add on to what the public money is.

24 The foundation continues today to
25 support the summer reading program. It

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2 supports the One Book, One Philadelphia
3 program. It supports the authors who come
4 into the central library and to the branches.

5 Not all the branches. Some branches
6 have been handling that on their own, but
7 quite a few of the branches. And the list
8 could go on and on. But that is the purpose
9 and the background to the foundation.

10 COUNCILWOMAN TASC0: Are any of the
11 library fees allocated to the foundation?

12 MR. SHELKROT: When I reviewed the
13 testimony from a previous meeting, I became
14 aware of some confusion that existed about
15 the fines.

16 The fine money -- Part of the fine
17 money goes to the Board of Trustees, the City
18 body that is in charge and entrusted with the
19 Free Library.

20 That is an arrangement that was
21 established in 1992 and '93. And I'd be
22 happy to provide Council with any of the
23 legal documentation for that.

24 A portion of that money that is
25 collected for fines still goes to the City,

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2 into the City General Fund. The other part
3 of that money is collected by the Board of
4 Trustees. However, it is important --

5 COUNCILWOMAN TASC0: You're saying
6 that the fees and the fines are -- a portion
7 of it is given to the City General Fund?

8 MR. SHELKROT: Yes.

9 COUNCILWOMAN TASC0: What is it?

10 MR. SHELKROT: It's 270...

11 COUNCIL PRESIDENT VERNA: \$267,000.

12 MR. SHELKROT: Two hundred and
13 seventy some thousand dollars.

14 And that is the arrangement that was
15 made, that it goes into the General Fund.

16 What the Board of Trustees wanted to
17 do, back in '92 and '93 they wanted to raise
18 the fines and have the additional money be
19 used by the board itself to go to support the
20 library programs.

21 And as a matter of fact,
22 specifically, the agreement with the City is
23 to support volunteers, then called community
24 participation, to support materials for
25 at-risk children, and... You know, and those

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2 were the two primary areas, programs and
3 materials for at-risk children.

4 COUNCILWOMAN TASC0: Can I just
5 finish this, Madam President?

6 Up until '91 and '92 all of the fees
7 and fines went to the City General Fund?

8 MR. SHELKROT: That's correct.

9 COUNCILWOMAN TASC0: What is the
10 total amount that you collect?

11 MR. SHELKROT: The total amount that
12 was collected last year was close to
13 \$800,000.

14 COUNCILWOMAN TASC0: And of that
15 \$800,000, you're to give \$200,000 to the
16 City?

17 MR. SHELKROT: That's correct.

18 COUNCILWOMAN TASC0: Well, we were
19 told during the course of the hearing that
20 when we appropriated... I can't get the
21 question right... that you were to raise \$1
22 million?

23 MR. SHELKROT: That's correct.

24 COUNCILMAN NUTTER: We gave them \$1
25 million.

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2 COUNCILWOMAN TASC0: We gave you \$1
3 million, but you had to match it. How was
4 that --

5 MR. SHELKROT: There's a great deal
6 of confusion over that. I do know that the
7 City Council approved in the budget an
8 additional \$1 million.

9 We were also districted by the
10 Budget Office and the City of Philadelphia --
11 I don't mean just the Budget Office -- to
12 raise an additional \$1 million.

13 It was not a cause and effect. It's
14 easy to understand how people see them as
15 connected. The fact is, when the City budget
16 is adopted --

17 COUNCILMAN NUTTER: Point of
18 information.

19 MR. SHELKROT: -- there is then, as
20 I indicated earlier, a target spending level
21 that is established for us, and that is --
22 And in order to -- We cannot go beyond that.
23 As a matter of fact, positions will not be
24 replaced. People will not be hired unless,
25 of course, the Budget Office approves it.

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2 And... You know, and that is the...

3 But on the other hand, I understand how
4 there's a great deal of confusion, even
5 perhaps on part of my staff, that there is a
6 promise, a quid pro quo, that you raise the
7 money, you can have the money. But that's
8 not exactly how it transpires.

9 COUNCILMAN NUTTER: Point of
10 information.

11 COUNCIL PRESIDENT VERNA: The Chair
12 recognizes Councilman Nutter for a point of
13 information.

14 COUNCILMAN NUTTER: Thank you, Madam
15 Chair.

16 Thank you, Councilwoman Tasco.

17 Mr. Shelkrot, I believe either at
18 the March 17th hearing or at some other
19 hearing I seem to have a recollection that
20 the Budget Director was at the table and
21 directly stated that the library was told you
22 will not get the additional \$1 million that
23 City Council allocated unless you raise an
24 additional \$1 million on top of the \$800,000
25 in fine money.

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2 million. But we weren't aware of that
3 \$800,000 part of it goes to the General Fund.

4 MR. SHELKROT: You know, I would be
5 happy to defer to the Budget Director. I
6 know that she was not here last year at that
7 time.

8 I can only tell you the direction
9 that I was given. And any connection between
10 those figures is -- You know, we -- we -- we
11 are required -- In order to fill any
12 position, we cannot just go and fill a
13 position. It is reviewed by the Personnel
14 Office. It's reviewed by the Budget Office.

15 And if for reasons that they have,
16 maybe relate -- Certainly the Budget Office
17 related to the City's financial condition.

18 If they say, no, we cannot approve
19 that, then the request to fill that position
20 stops right there.

21 No one -- I will tell you honestly,
22 no one from the Budget Office has ever said
23 to me, Elliot, if you don't raise that \$1
24 million, you're not getting any money.
25 Nobody has said that to me. Maybe that is

1 Operating Budget - 4/6/05
2 true.
3 COUNCIL PRESIDENT VERNA: Mr.
4 Shelkrot, why doesn't the \$1 million that was
5 appropriated --
6 MR. SHELKROT: But nobody ever --
7 Nobody ever even hinted that to me.
8 COUNCILMAN NUTTER: Well, then
9 why --
10 COUNCIL PRESIDENT VERNA: Mr.
11 Shelkrot...
12 COUNCILWOMAN TASCO: Where is the \$1
13 million?
14 COUNCIL PRESIDENT VERNA: Where is
15 the \$1 million? We approved \$1 million last
16 year simply to keep the libraries opened on
17 Saturday.
18 MR. SHELKROT: It is my
19 understanding...
20 COUNCILMAN NUTTER: You have a lot
21 of understandings.
22 MR. SHELKROT: ...that the \$1
23 million did not... I cannot answer that. I
24 can only tell you... I can only tell you the
25 numbers that I see when we meet on a

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2 quarterly basis, and if there's any
3 difference --

4 COUNCIL PRESIDENT VERNA: Let's not
5 go around the circle, please.

6 COUNCILMAN NUTTER: Right.

7 COUNCIL PRESIDENT VERNA: Were you
8 in fact told that the \$1 million would not be
9 forthcoming unless you were able to raise an
10 additional \$1 million in fines?

11 MR. SHELKROT: No.

12 COUNCIL PRESIDENT VERNA: You were
13 not?

14 That's what we were led to believe
15 at our March hearing. However...

16 COUNCILMAN KENNEY: Why don't we
17 look at the transcript?

18 COUNCIL PRESIDENT VERNA: We could
19 do that. However, Mr. Shelkrot --

20 COUNCILMAN KENNEY: I'm saying,
21 since there's a record, you might as well
22 look at the record and figure out who said
23 what.

24 (Applause.)

25 MR. SHELKROT: I'd be happy to --

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2 COUNCIL PRESIDENT VERNA: Mr.
3 Shelkrot.

4 MR. SHELKROT: I have read the
5 record. I have read all of that.

6 COUNCIL PRESIDENT VERNA: And? You
7 read the record and would you concur with our
8 understanding as to what was said?

9 MR. SHELKROT: I understand, Madam
10 President, what was said.

11 I can only tell you that I was never
12 told that more money was contingent on
13 raising more fines, fine money.

14 I was told, this is your budget.
15 This is the target spending level, period,
16 the end.

17 COUNCIL PRESIDENT VERNA: Now, when
18 the million dollars was not forthcoming,
19 didn't you ask why?

20 (Laughter.)

21 MR. SHELKROT: Yes, I did ask why.

22 COUNCIL PRESIDENT VERNA: And? And?

23 MR. SHELKROT: And what I was told
24 was quite simple. The budget for the library
25 is as you see it on paper.

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2 COUNCIL PRESIDENT VERNA: While
3 we're on this vein, how much revenue and
4 fines do you anticipate for FY'06 in the
5 General Fund?

6 MR. SHELKROT: That's a very good
7 question. As you know, as many people know,
8 we significantly raised the fines because we
9 were also directed to raise an additional --
10 additional \$1 million.

11 However, the fines --

12 COUNCILWOMAN TASC0: But you just
13 said you weren't told that.

14 MR. SHELKROT: No, no. Period. No,
15 no. These were two separate directives.

16 We anticipate raising approximately
17 \$800,000, just as we did last year.

18 There were two separate directions
19 that -- directives that I received. They
20 were not one is based on the other.

21 COUNCIL PRESIDENT VERNA: Mr.
22 Shelkrot, I am looking at the supporting
23 schedules for revenues, Page 19. It would
24 appear that for the library fines we have
25 \$1,277,000. Is that correct? Is that what

1 Operating Budget - 4/6/05
2 you're anticipating that you will raise in
3 '06?

4 MR. SHELKROT: That was the -- That
5 was the expectation of the Budget Office.
6 And as a matter of fact, I'm happy to
7 indicate that that was our expectation, that
8 there would be \$1 million raised on top of
9 the \$200,000 that we had already given the
10 city. That's why the fines were raised, but
11 that has not materialized.

12 COUNCIL PRESIDENT VERNA: For the
13 record, tell us what the fines were in 2002,
14 what they were in 2004, and what they are
15 today, and what you anticipate you're -- I
16 hope you're not going to raise them again.

17 MR. SHELKROT: I --

18 COUNCIL PRESIDENT VERNA: Do you
19 intend to raise the fees again?

20 MR. SHELKROT: No, we do not.

21 COUNCIL PRESIDENT VERNA: Can you
22 give us just a little breakdown, please, for
23 the record, because to collect over \$1
24 million in fines, I think, is really a very,
25 very difficult task, too, to complete.

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2 MR. SHELKROT: Well, as it turns
3 out, you are quite right. We did not raise
4 additional money.

5 But let me answer your first
6 question first. In 1992 -- And if you don't
7 mind, we will, because there are different
8 fines for hardbacks versus paperbacks versus
9 children's and C.D.'s. Let's just take the
10 hardback book cost -- fine just as an
11 indication because they all follow a similar
12 pattern.

13 In 1992 the fines were 15 cents a
14 day.

15 COUNCIL PRESIDENT VERNA: What are
16 they today?

17 MR. SHELKROT: Well, today they are
18 50 cents a day. They were raised in -- in
19 '02 and they were raised again at the
20 beginning of this fiscal year.

21 COUNCIL PRESIDENT VERNA: And I
22 would assume the same holds true for the
23 paperback, the books on cassettes and C.D.s?

24 MR. SHELKROT: Yes.

25 COUNCIL PRESIDENT VERNA: All of

1 Operating Budget - 4/6/05

2 these fines are in place, too.

3 MR. SHELKROT: Yes. I can provide
4 you with an entire schedule of the fines as
5 they were in '92, in '02 and in '04. I'd be
6 happy to do that.

7 COUNCIL PRESIDENT VERNA: Thank you.

8 Councilwoman Tasco, you were in the
9 process of asking questions, and I
10 interrupted you.

11 COUNCILWOMAN TASCO: Took my
12 question and took my time up.

13 COUNCIL PRESIDENT VERNA: And your
14 time was up.

15 Okay. Councilman Kenney.

16 COUNCILMAN KENNEY: Thank you, Madam
17 President.

18 I'm sitting here listening to this
19 testimony, and I think I need a librarian to
20 explain it to me.

21 (Laughter and applause.)

22 COUNCILMAN KENNEY: Because I really
23 can't follow it.

24 Let me go back.

25 MR. SHELKROT: I'll do my best. I

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2 am a librarian.

3 COUNCILMAN KENNEY: Well, we need
4 double help, I think.

5 Let me go back a moment to the issue
6 of fines. Isn't there an additional revenue
7 generation from book sales that go on during
8 the course of the year, in addition to fines?
9 And is it minimal or how much is that?

10 MR. SHELKROT: No, there is no line
11 specific to book sales.

12 COUNCILMAN KENNEY: Do we do book
13 sales and generate any revenue from it?

14 MR. SHELKROT: The big book sale
15 that everybody is aware of is the Friends of
16 the Library.

17 COUNCILMAN KENNEY: Right.

18 MR. SHELKROT: That's a separate and
19 distinct organization. The books that are
20 weeded from our collection after we go
21 through the process of allowing other City
22 agencies and departments to take what they
23 would like, they are made available to the
24 public for... I think it's a quarter apiece.
25 The revenue of that is de minimus.

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2 COUNCILMAN KENNEY: Did we have a
3 period of time where we had a book sale in
4 2002 that generated, like, \$1.4 million? Was
5 there -- Did we do like a big sale at one
6 time?

7 MR. SHELKROT: I know what you're
8 referring to. No, it is not as a result of a
9 big book sale or a periodic book sale or
10 anything like that.

11 The only amount of money that comes
12 close to that would be when -- a couple years
13 ago between, you know, six months and two
14 years ago.

15 The... Some maps that were given to
16 the library 50, 70 years ago, given to the
17 foundation, I might -- I must correct that.
18 Given to the library foundation, very
19 clearly. We checked all the provenance and
20 the background and the history, those were
21 clearly given to the foundation.

22 We do not -- These do not fit within
23 the kind of collections that we have. And
24 the board of the foundation, after careful
25 deliberation, decided that it was appropriate

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2 to sell them, to be used for further
3 acquisitions in those special collection
4 areas.

5 COUNCILMAN KENNEY: So, the main
6 internal generation, revenue generator is
7 fines.

8 MR. SHELKROT: Absolutely.

9 COUNCILMAN KENNEY: And you had said
10 it was \$800,000 last year?

11 MR. SHELKROT: Yes.

12 COUNCILMAN KENNEY: And \$200,000
13 went to the City?

14 MR. SHELKROT: 270 some.

15 COUNCILMAN KENNEY: Where did the
16 other \$600,000 or so go?

17 MR. SHELKROT: Specifically, for the
18 volunteer community participation program,
19 \$185,000; for outreach to children at risk,
20 \$100,000; and for other library materials for
21 children \$238,000.

22 COUNCILMAN KENNEY: Did any of this
23 money go to the foundation at all?

24 MR. SHELKROT: I was beginning to
25 explain some of that earlier. The money is

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2 only managed by the foundation.

3 COUNCILMAN KENNEY: Okay.

4 MR. SHELKROT: It is collected by
5 the Board of Trustees. Because the Board of
6 Trustees does not -- You know, the City --
7 our budget office is not set up and has not
8 been able to manage that because it is very
9 different from managing our normal library
10 expenditures.

11 So, a management arrangement has
12 been established with the foundation for that
13 office to manage those funds.

14 COUNCILMAN KENNEY: Does the
15 foundation administer the programs that you
16 discussed?

17 MR. SHELKROT: No.

18 COUNCILMAN KENNEY: Or they just
19 pass -- they pay the bills?

20 MR. SHELKROT: No, it's a
21 pass-through. They pay the bills.

22 COUNCILMAN KENNEY: Is any of that
23 money used for foundation staffing purposes?

24 MR. SHELKROT: No.

25 COUNCILMAN KENNEY: Okay. What

1 Operating Budget - 4/6/05
2 requires you to turn over \$200,000 or a
3 percentage of your fines to the City? Is
4 there an ordinance that requires you to do
5 that?

6 MR. SHELKROT: It isn't an
7 ordinance. It's an operating agreement
8 between me, between the library and the City
9 Budget Office.

10 COUNCILMAN KENNEY: The programs
11 that the balance is funded with, are they in
12 libraries that are having their hours
13 curtailed?

14 COUNCIL PRESIDENT VERNA: The Chair
15 recognizes Councilman Nutter for a point of
16 information.

17 COUNCILMAN NUTTER: Thank you.

18 Councilman Kenney, if you don't
19 mind, Mr. Shelkrot made reference to an
20 understanding, as well as an ordinance,
21 regarding why the Free Library turns over
22 fines to the City of Philadelphia.

23 I would at least put on the record,
24 and unless he has contradictory information,
25 it is a memorandum of understanding solely

1 Operating Budget - 4/6/05
2 between the library, the then Chief of Staff
3 for the Mayor, and the Finance Director. Two
4 of those three parties, obviously, are no
5 longer here. It is a memorandum of
6 understanding solely.

7 COUNCILMAN KENNEY: How old is the
8 M.O.U.?

9 MR. SHELKROT: It was done in 19 --

10 COUNCILMAN NUTTER: It's a little
11 difficult to determine --

12 MR. SHELKROT: -- 93.

13 COUNCILMAN NUTTER: -- because
14 there's no date on the memorandum of
15 understanding. It makes reference to events
16 in '92 and events in '94, one of which was a
17 legal opinion with regard to fines.

18 It is signed by Mr. Shelkrot, Mr.
19 Cohen and Mr. Haley.

20 COUNCILMAN KENNEY: What's the total
21 amount of savings realized by the proposed
22 staffing reductions and hour cutbacks?

23 MR. SHELKROT: I'd like Mr. Vaughan
24 to respond to that.

25 MR. VAUGHAN: It's about \$800,000.

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2 COUNCILMAN KENNEY: How much?

3 MR. VAUGHAN: \$800,000.

4 COUNCILMAN KENNEY: It seems quite
5 ironic that the \$600,000 that is going to
6 some of these worthwhile programs and the
7 \$200,000 that's being turned over to the City
8 combined would be able to keep us running.

9 (Applause.)

10 COUNCILMAN KENNEY: I guess the
11 question relative to the worthwhile programs,
12 the \$600,000 or so funds, they're in
13 libraries that are planned to have their
14 hours curtailed, correct? It would seem that
15 the neighborhood programs then...

16 MR. SHELKROT: Well, they are --
17 Those libraries would be included, yes.

18 COUNCMAN KENNEY: Well, wouldn't the
19 priority be keeping the library open? I
20 mean, even though the programs are
21 worthwhile, they're not as worthwhile if the
22 library's closed.

23 So, if we were to work out an
24 arrangement with the City to retain the
25 \$200,000, and use the \$600,000 additionally

1 Operating Budget - 4/6/05
2 collected in fines to keep the library hours
3 and staffing at their current level, it would
4 be a wash.

5 And I think it's as important for an
6 after-school program as it is to having a
7 librarian in an open library.

8 (Applause.)

9 MR. SHELKROT: I --

10 COUNCILMAN KENNEY: Let me finish.
11 The frustration is that the \$800,000 is
12 there. It's not that we're asking to, you
13 know, or the administration is saying, we're
14 being -- you know, we're not being
15 responsible and we're taking money from
16 places. I mean, you generate the money.
17 It's \$800,000. The cuts are \$800,000. It
18 seems like a pretty sensible idea to take the
19 \$800,000 until the economy gets better and do
20 something with it to keep the libraries open.

21 (Applause.)

22 MR. SHELKROT: You know, let me, if
23 I may -- You know, it is easy to -- to look
24 for -- and I understand, you know -- And, you
25 know, a simple response. And that's exactly

1 Operating Budget - 4/6/05

2 what Kevin was doing to your very specific
3 question.

4 But \$800,000 does not tell the whole
5 story.

6 COUNCILMAN KENNEY: But if we can
7 forbear \$18 million to the Gas Works, we
8 could do \$800,000 to the library.

9 MR. SHELKROT: \$800,000 will do one
10 thing.

11 COUNCILMAN KENNEY: What?

12 MR. SHELKROT: It will restore those
13 positions. But it will do nothing to enable
14 us to open up, you know... To have that
15 number positions is only part of the story.

16 COUNCILMAN KENNEY: Kevin answered
17 the question which said, what were the
18 combined savings relative to the library
19 cutback, hours cutback and the personnel
20 reductions.

21 He said, \$800,000.

22 MR. SHELKROT: I don't believe that
23 was the specific question.

24 COUNCILMAN KENNEY: Yes, it was.

25 I said, how much are we realizing in

1 Operating Budget - 4/6/05
2 savings to the staffing -- hours cutback and
3 the staffing reductions?

4 And Kevin said, \$800,000.

5 And to me that's \$600,000 plus
6 \$200,000 is \$800,000. I wasn't that bad at
7 math. I mean, unless Kevin misunderstood my
8 question.

9 MR. SHELKROT: The only thing I can
10 tell you is that if you would like to have
11 libraries, as we all would -- We all want
12 these libraries open.

13 COUNCILMAN KENNEY: No one's
14 disputing that. No one's disputing that.
15 We're beyond that. We're all on the same
16 page now.

17 MR. SHELKROT: Okay. It takes
18 considerably more than \$800,000 to restore
19 libraries in every community to full-time
20 operation with librarians.

21 COUNCILMAN KENNEY: No, that's not
22 my question.

23 My question was, how much are we
24 saving with your proposed cutbacks and
25 staffing cutbacks and hours cutbacks?

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2 And Kevin said, \$800,000.

3 I'm not looking to restore it back
4 to where it was in its heyday in the '60s or
5 '70s. I want to just get back to where we
6 are.

7 MR. SHELKROT: How about if we
8 restore it to where it was three years ago?

9 (Applause.)

10 MR. SHELKROT: If you -- You know,
11 we had 740 emergency closings. I don't
12 believe that that -- a continuing -- that
13 number or a continuing increase in that
14 number is good service to the people of
15 Philadelphia.

16 COUNCILMAN KENNEY: Was Kevin
17 Vaughan's answer to my question incorrect or
18 not? Is it \$800,000 or isn't it?

19 MR. VAUGHAN: Can I answer that?

20 COUNCILMAN KENNEY: Yeah. I wish
21 somebody would.

22 MR. VAUGHAN: The total number of
23 staff reductions cost about \$1.5 million.
24 \$800,000 is the net between the cost of the
25 total -- the total layoffs and staff

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2 reductions, and the reconfiguration of the
3 new operating way that -- new way the system
4 is going to operate, with part-time staff and
5 with seasonal staff, afternoon branches.

6 COUNCILMAN KENNEY: So, you're
7 saying that the \$1.5 million is just in
8 staffing, and the \$800,000 is in hours.

9 MR. VAUGHAN: No. The \$800,000 is
10 the net between the total... Layoff and
11 staff reduction that we experienced was about
12 \$1.5 million.

13 But by the time you use some of that
14 savings to hire the part-time and seasonal
15 staff to run the afternoon branches, the net
16 of those two things is about \$800,000 which
17 does not include benefits. That's straight
18 salary without any of the City's benefits
19 added.

20 COUNCILMAN KENNEY: Let me just go
21 back. Could you do a little better if you
22 had the \$800,000, as opposed to the \$600,000
23 and the \$200,000 being spent in other ways?

24 If you get an additional \$800,000,
25 relative to the fines you collect, could you

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2 utilize it to improve the situation when it
3 comes to hours and staff? Somewhat? Not
4 perfectly but somewhat?

5 MR. VAUGHAN: The entire situation
6 is a financial situation. So, every dollar
7 that you could put back into the system --

8 COUNCILMAN KENNEY: Doesn't it seem
9 fair that the money that you guys generate
10 and collect should stay with you? I mean...

11 MR. SHELKROT: You know, we can give
12 you figures of what it would take to hire a
13 supervising librarian for every branch.

14 We can give you, you know, for the
15 20 branches, we can give you figures. But
16 you have to understand that the reductions
17 that we are facing have to do with the 130
18 positions that we have lost in the last
19 couple years.

20 And what this change did was forced
21 us to reconfigure the staff to give people of
22 the City consistent service.

23 COUNCILMAN KENNEY: Madam President,
24 my time is up. I don't want to get in any
25 further problems with the second floor which

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2 is seemingly why you're dancing around. So,
3 I'll let you off the hook. I'm done.
4 COUNCIL PRESIDENT VERNA: Thank you.
5 The Chair recognizes Councilman
6 Kelly.
7 COUNCILMAN KELLY: Thank you, Madam
8 Chair.
9 Good morning, Mr. Shelkrot.
10 MR. SHELKROT: Good morning.
11 COUNCILMAN KELLY: Mayor Goode, Mr.
12 Vaughan.
13 MAYOR GOODE: Good morning.
14 COUNCILMAN KELLY: I just want to
15 follow up on Councilman Kenney's line of
16 questioning.
17 How much is it going to take to at
18 least keep the same amount of people that we
19 have today in our libraries, to keep the
20 hours the same? How much more would it take
21 to do that, to keep our present staffing
22 levels, to keep the hours open as they are
23 today or last week or last month?
24 MR. SHELKROT: We can be, you know,
25 if I'm not -- Well, if we were to restore the

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2 operations to where we were at the beginning
3 of January -- and that's with the frequent
4 emergency closings that were occurring all
5 over the City -- that would cost about --
6 that would cost \$1.5 million

7 COUNCILMAN KELLY: \$1.5 million.
8 You could actually have the libraries open
9 restoring the hours, because --

10 MR. SHELKROT: Yes. That would
11 restore us, as I say, to where we were early
12 January, which unfortunately still had 740 --
13 in a six-month period, 740 hours of lost
14 service due to staff shortages.

15 COUNCILMAN KELLY: Yeah. Well, I
16 just want to make -- I want to be crystal
17 clear on this. The reduction of the hours,
18 plus the staff reductions and whatnot are
19 costing -- are going to save \$1.5 million; is
20 that correct?

21 MR. SHELKROT: Since the January
22 1st, yes. If we were to go back to have
23 libraries open on Saturday which we did not.
24 We have only ten branches open on Saturday on
25 January 1st -- or January 4th, to -- We

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2 had -- In the six-month period we had 470
3 hours of emergency closings. If we were to
4 go back to that, that would be a \$1.5
5 million.

6 If we were to return all branches to
7 be open on Saturday, as they were a few years
8 ago, and not have the emergency closings, and
9 have the branches open on a full-time basis,
10 that's \$5.5 million.

11 COUNCILMAN KELLY: \$5.5 million.

12 MR. SHELKROT: That's correct. And
13 that way you would have a librarian at each
14 one of those facilities?

15 MR. SHELKROT: We would be fully
16 staffed at every one of our branches, the 20,
17 as well as the others, so that we would not
18 have the emergency closings that we have been
19 experiencing.

20 COUNCILMAN KELLY: All right. Well,
21 that -- See, I have a problem. And I know in
22 your testimony you mentioned that you had a
23 strong library system.

24 But I'm starting to disagree with
25 that because I don't think what we're doing

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2 today is making it any stronger. I think
3 it's making it much weaker.

4 (Applause.)

5 COUNCILMAN KELLY: And one of the --
6 I feel -- Madam President, I have been
7 commenting a lot on the cuts in the arts and
8 cultural institutions of this City. And I
9 think we're doing the same thing again
10 because I think our library system is very,
11 very important.

12 I think it adds to the City. It
13 adds to the cultural input of the City. And
14 I think that what we have to do is try to
15 find ways of not only just getting us out of
16 this little predicament, but I would like to
17 see us start looking at to see what we can do
18 to bring you up to full strength, to bring
19 you up to where you have librarians in every
20 one of your facilities and to keep your hours
21 open longer.

22 (Applause.)

23 COUNCILMAN KELLY: Because I know, I
24 go to the Northeast Regional Branch and many
25 times. And it seems like at night it really

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2 has a lot of activity up there. A lot of
3 groups use it, a lot of community groups.

4 And that's another question that I
5 have. With the reduction that you're going
6 to have, have you been making outreach to any
7 of the volunteers or any of the groups or
8 organizations that could help you to keep
9 these libraries open a lot longer than what
10 you anticipate?

11 MR. SHELKROT: We have a very
12 extensive volunteer program. We can -- Kevin
13 can give you the number of hours of
14 contributed time.

15 It was through the use of
16 volunteers, you know, about five years ago
17 that we were able to expand our hours and
18 stretch our staff out; not eliminate any, but
19 stretch out the use of staff so that we could
20 be open on Saturdays.

21 COUNCILMAN KELLY: Well, if you had
22 an additional amount of volunteers, would you
23 be able to extend your hours in some of these
24 20 branches that you plan on cutting back?

25 MR. SHELKROT: No. Unfortunately,

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2 sir, not and maintain the level of safety
3 that is required, not and maintain the... We
4 can't turn over keys and open buildings to
5 volunteers. It's a liability issue.

6 You know, we can always use more
7 volunteers to help us with children to extend
8 what we can do, but volunteers can't replace
9 full-time staff and librarians. I mean, that
10 can't be done.

11 COUNCILMAN KELLY: Well, I
12 understand that, and nor should we be
13 replacing them with volunteers.

14 But again, I'm going to come back to
15 this \$276,00 which you have been giving to
16 the City and it goes into the General Fund.

17 MR. SHELKROT: Yes.

18 COUNCILMAN KELLY: Is that correct?

19 MR. SHELKROT: Yes.

20 COUNCILMAN KELLY: And is that based
21 on the old fines, the old costs, or is it
22 the...

23 MR. SHELKROT: It's based on the
24 memorandum of understanding, as Councilman
25 Nutter correctly used those formal words, and

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2 it is...

3 COUNCILMAN KELLY: But is that under
4 the new rates or under the old rates?

5 MR. SHELKROT: No. That is under
6 the old rates because every time the fines
7 went up, there was the understanding that it
8 would be used for those programs that I
9 identified.

10 COUNCILMAN KELLY: Would you be
11 projecting, then, an additional amount to go
12 into the City -- general City fund, since you
13 did increase the cost of the fines?

14 MR. SHELKROT: Well --

15 COUNCILMAN KELLY: In other words,
16 we're saying \$276,000 went in a year ago or
17 two years ago. And what are you projecting
18 with the new rate of fines?

19 MR. SHELKROT: Well, with the new
20 rate, we had projected an additional \$1
21 million. But I will tell you right now that
22 our analysis shows that we outstripped,
23 outreached the market. In an analysis that
24 we have done now -- and we are addressing
25 these issues internally before we bring them,

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2 I will say, even to the administration.

3 We are recognizing, based on the
4 zero increase in fine revenue, and the
5 problems that it is creating with many people
6 in Philadelphia, that fines have reached a
7 point where it is discouraging the use of
8 libraries not helping getting the books back
9 on time. The primary purpose of fines is to
10 get books on time.

11 An analysis that we have been doing
12 because we want to make sure that we have the
13 data correct, that insofar as we can, it is
14 very clear that we knew that we were not
15 collecting any more money.

16 And now we have evidence to indicate
17 that it is having a negative effect on people
18 using and borrowing from our libraries. And
19 we intend to change those fines in the near
20 future.

21 We would like to. Let's put it that
22 way. We need to review it with the board and
23 certainly with the administration.

24 COUNCILMAN KELLY: Well, I think --
25 Well, in my opinion it's a negative effect is

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2 the reduction of the hours in the libraries.
3 That has absolutely a negative effect to me.
4 (Applause.)
5 MR. SHELKROT: Oh, absolutely.
6 COUNCILMAN KELLY: I would just say
7 that \$5.5 million seems like a lot of money,
8 but when you're talking about a \$2 billion
9 budget, I don't think it's that difficult.
10 And I would like to see us go back to where
11 it was fully staffed and those hours
12 extended.
13 (Applause.)
14 COUNCILMAN KELLY: That's the only
15 thing I can say right now. And I know I
16 would be working on your behalf to see that
17 that's done, and I think most of this Council
18 would also. All right.
19 Thank you, Madam President.
20 COUNCIL PRESIDENT VERNA: You're
21 welcome.
22 The Chair recognizes Councilwoman
23 Miller.
24 COUNCILWOMAN MILLER: Thank you.
25 Thank you, Madam Chair.

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2 Good morning, Mr. Shelkrot and
3 Honorable Wilson Goode and Kevin Vaughan.

4 MR. SHELKROT: Good morning.

5 COUNCILWOMAN MILLER: I have a
6 couple questions here. Can you give me an
7 update on the completion of repairs for the
8 Joseph Coleman Northwest Regional Library?

9 (Applause.)

10 MR. FLEMMING: My name is Bill
11 Flemming. I'm the administrative services
12 director for the Free Library.

13 The improvements at Joseph E.
14 Coleman are actually coming to an end for
15 this phase of the project. It's an air
16 conditioning project.

17 The contract with the firm doing the
18 work actually expires April 30th, so there is
19 a sense of urgency to get the system up and
20 running and commissioned so that we can
21 reopen the branch.

22 COUNCILWOMAN MILLER: Now, this was
23 an improvement scheduled or an emergency
24 closing?

25 MR. FLEMMING: This was definitely

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2 an improvement. It's actually, I believe,
3 the third phase of the project we've been
4 doing over the past two-and-a-half to three
5 years.

6 COUNCILWOMAN MILLER: Yeah. I know
7 that you're doing. Because some of the work
8 I actually thought you had done before, but I
9 guess you haven't.

10 So, we can expect this to reopen
11 May? Like, the first week or so in May?

12 MR. FLEMMING: After we get the
13 system running and balanced the way we think
14 it should be done, then we will allow staff
15 to re-enter and clean the building and reopen
16 I hope sometime in May.

17 COUNCILWOMAN MILLER: In May. Okay.

18 And if we run into any delays,
19 should we call you?

20 (Laughter.)

21 MR. FLEMMING: Yes, you can call us.
22 And you could --

23 MR. SHELKROT: I would like to say
24 if we run into delays, we'll call you.

25 (Laughter.)

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2 MR. SHELKROT: But... Okay.

3 COUNCILWOMAN MILLER: Well, that
4 would be good, too. But in the meantime we
5 can reach out to Mr. Shelkrot or... Okay.

6 MR. SHELKROT: Yes.

7 COUNCILWOMAN MILLER: All right.
8 Good.

9 And I wasn't in the room. I was in
10 and out of the room. So, I don't know
11 whether anyone asked this question or not,
12 but does the library plan to merge any more
13 departments in the central library? And if
14 so, which departments, and will any public
15 service positions be eliminated?

16 MR. SHELKROT: The question is, do
17 we in the future or have we in the past?

18 COUNCILWOMAN MILLER: Future.

19 MR. SHELKROT: In the future.

20 We are... In the central library we
21 are looking at additional mergers. We know
22 that when we have a new building where there
23 is more open space, there may well be
24 additional mergers.

25 There is an operation going on right

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2 now behind the scenes. It is not in public
3 service. And it is designed to reduce the
4 number of staff, but primarily it is designed
5 to get books to the public faster.

6 And that operation is the
7 combination of our processing division and
8 our collection development office. And if
9 you would like more information about that,
10 Joe McPeak is here, and he's chief of the
11 central library.

12 COUNCILWOMAN MILLER: Okay. I
13 would, because we'd like to know if public
14 service positions -- it sounds like public
15 service positions are going to be eliminated,
16 or I didn't quite... Yes? No?

17 MR. SHELKROT: No. There's no
18 public services positions to be eliminated in
19 that operation.

20 If by public services you mean the
21 people who help the public, these are all
22 behind-the-scenes operations, that we are
23 bound and determined to streamline, and have
24 been working on in other ways to streamline
25 that operation. And now it is time -- come

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2 time to bring these two departments together.
3 COUNCILWOMAN MILLER: Okay. Did you
4 want the other gentleman to talk about it?
5 MR. SHELKROT: Well, if he is here,
6 if there are questions that I can't respond
7 to.
8 COUNCILWOMAN MILLER: Oh. Okay.
9 Well, no. I guess I'm satisfied
10 with the answer for now.
11 MR. SHELKROT: Thank you.
12 COUNCILWOMAN MILLER: And does the
13 Library Foundation employ staff providing
14 library services? And if so, who are the
15 staff and what they do?
16 MR. SHELKROT: The Library
17 Foundation does not employ any staff that do
18 the same things that our librarians do.
19 I'd be happy to provide information
20 on the foundation staff, if you would like
21 to, at a later time.
22 COUNCILWOMAN MILLER: Yes. I think
23 we would like to have that information. I
24 remember you did give it to us a couple years
25 ago at one of the budget hearings.

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2 MR. SHELKROT: That's correct.

3 COUNCILWOMAN MILLER: That would be
4 very clear on who's staffing the library.

5 MR. SHELKROT: Sure.

6 COUNCILWOMAN MILLER: So, you're
7 going to forward that to Council President
8 Verna.

9 MR. SHELKROT: Yes.

10 COUNCILWOMAN MILLER: Okay. Thank
11 you.

12 Thank you, Madam President.

13 COUNCIL PRESIDENT VERNA: You're
14 welcome.

15 The Chair recognizes Councilman
16 Nutter.

17 COUNCILMAN NUTTER: Thank you, Madam
18 Chair.

19 Madam Chair, may I have the Budget
20 Director, please?

21 COUNCIL PRESIDENT VERNA: Certainly.
22 Would the Budget Director please come to the
23 table.

24 The Chair recognizes Councilman
25 Nutter.

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2 COUNCILMAN NUTTER: Thank you, Madam
3 Chair.

4 Ms. Reed, do you and Mr. Shelkrot
5 need to confer any more to make sure we get
6 the story straight?

7 (Laughter.)

8 COUNCILMAN NUTTER: Can you provide
9 some clarity to the record with regard to the
10 \$1 million that was appropriated or added
11 back into the current FY'05 budget by this
12 Council, based on the budget that we passed
13 on July 1, 2004? Where is the \$1 million.

14 MS. REED: Diane Reed, Budget
15 Director.

16 My understanding of the financing of
17 that is the same as the Library Director's.
18 You know, I've only been told about this
19 because I was not there.

20 I also think that there was an
21 error --

22 COUNCILMAN NUTTER: What is your
23 understanding, for the record?

24 MS. REED: My understanding is that
25 the administration told the libraries that

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2 they would not receive an additional million
3 dollars in appropriation unless they raised a
4 million dollars in fees and fines.
5 COUNCILMAN NUTTER: Okay. Now, why
6 does Mr. Shelkrot not seem to know that?
7 Because he said there was no connection
8 between the two.
9 MS. REED: I don't know.
10 COUNCILMAN NUTTER: Do you know who
11 was told at the library what you just put on
12 this record?
13 MS. REED: No. No. I don't know
14 that.
15 COUNCILMAN NUTTER: Well, who told
16 you?
17 MS. REED: Peggy Van Belle.
18 COUNCILMAN NUTTER: Okay. And who
19 did she tell?
20 MS. REED: I don't know. I didn't
21 think to ask that question.
22 COUNCILMAN NUTTER: Okay. Did I see
23 Mr. Vaughan here earlier? Pull up a chair.
24 (Laughter.)
25 COUNCIL PRESIDENT VERNA: You'll be

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2 able to use the same microphone.

3 COUNCILMAN NUTTER: Mr. Vaughan,
4 when you were here on March 17th, and either
5 yourself or your own fiscal officer put on
6 the record that information, who told you
7 that the Budget Office told the library that
8 you could not access the million dollars that
9 City Council put in the FY'05 budget unless
10 you raise an additional million dollars in
11 fines?

12 MR. VAUGHAN: When I was here on the
13 17th, two items were discussed in very close
14 proximity, and people may have thought that
15 there was a quid pro quo.

16 The issue is that we were asked
17 for --

18 COUNCILMAN NUTTER: I think the
19 Budget Director has made it very clear that
20 the two are connected. Is that not right?

21 MR. VAUGHAN: And I will say that in
22 the same meeting in which we were told that
23 the million dollars was not going to be
24 available, we had also been told that the
25 library -- there was an expectation that the

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2 library would raise a million dollars in fine
3 revenue to make our budget balance. So, we
4 were told --

5 COUNCILMAN NUTTER: When you were
6 told those two pieces of information...

7 MR. VAUGHAN: Yes.

8 COUNCILMAN NUTTER: ...possibly at
9 the same meeting...

10 MR. VAUGHAN: Yes.

11 COUNCILMAN NUTTER: ...no one
12 figured out that the two were connected to
13 each other? Is that the story that we're
14 hearing this morning?

15 MR. VAUGHAN: It was not presented
16 in -- They weren't presented in the same
17 sentence, nor were they presented as
18 something that were connected, two things
19 that were connected.

20 COUNCILMAN NUTTER: So now we're
21 down to parsing sentences.

22 I mean, do we want to dissect them?
23 I mean, can we have an intelligent
24 conversation about this?

25 MR. VAUGHAN: Sir, if I may just

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2 say, a meeting --

3 COUNCILMAN NUTTER: Because I'm
4 really about at my limit.

5 Now, the Budget Director has now
6 testified, whether you know it or not, Mr.
7 Shelkrot, that there is a connection between
8 the two. So, can we for the moment at least
9 agree on that? Do you now know that there is
10 a connection between the one and the other?
11 Yes or no.

12 MR. SHELKROT: I hear what you're
13 saying, sir.

14 COUNCILMAN NUTTER: No. I didn't --
15 That's not my question. Did you hear what
16 the Budget Director said?

17 The Budget Director said that the
18 two are connected. Do you understand what
19 she's saying?

20 MR. SHELKROT: I understand... I
21 understand what the Budget Director has said.

22 COUNCILMAN NUTTER: What did she
23 say?

24 MR. SHELKROT: The Budget Director
25 has said that her understanding -- Because

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2 she wasn't here at the time, her
3 understanding --

4 COUNCILMAN NUTTER: She is the
5 Budget Director, correct?

6 MR. SHELKROT: Her understanding is
7 that there was a connection.

8 If I knew the meeting Mr. Vaughan
9 was referring to, it was an hour-long
10 meeting, and --

11 COUNCILMAN NUTTER: We can talk
12 about a lot of things in an hour.

13 MR. SHELKROT: -- those issues were
14 not discussed in anywhere near proximity.

15 COUNCILMAN NUTTER: When was the
16 meeting?

17 MR. SHELKROT: You know, I'm not
18 sure that I -- I mean, I believe I know that
19 the meeting was -- was a meeting that was
20 held early last summer, but...

21 COUNCILMAN NUTTER: Who was in the
22 meeting.

23 MR. SHELKROT: In that meeting there
24 was my -- If I know the meeting you're
25 referring to, it was myself, it was Kevin, it

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2 was Bill Flemming, the Budget Director Rob
3 Dubow, and I believe Peggy Van Belle was
4 there. Those are the four people -- excuse
5 me -- the six people that I remember most
6 clearly. It was an hour long --
7 COUNCILMAN NUTTER: Who talked about
8 the fines and who talked about the City
9 appropriated or the Council appropriated a
10 million dollars? All in the same meeting.
11 Who talked about those items separately and
12 so apart from each other that none of you
13 could figure out that the one was connected
14 to the other?
15 MR. SHELKROT: You know, I am sorry
16 I did not tape record that meeting. There
17 are no minutes of that meeting.
18 COUNCILMAN NUTTER: Mr. Shelkrot,
19 it's a million dollars. It's a million
20 dollars.
21 (Applause.).
22 COUNCILMAN NUTTER: It's a million
23 dollars.
24 Now, I know we have a \$3.5 billion
25 budget. Last I checked we don't have a

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2 printing press in the basement.
3 It's a million dollars, the closing
4 for hours of 20 branches to four hours a day.
5 And you can't remember who told you that you
6 don't get a new million dollars from this
7 City Council unless you raise an additional
8 million dollars, which you have never done in
9 history. And you can't remember who told you
10 that?
11 MR. SHELKROT: Sir...
12 COUNCILMAN NUTTER: Is that what
13 you're saying?
14 MR. SHELKROT: Sir...
15 Because, sir, I was not told that.
16 And if I told you --
17 COUNCILMAN NUTTER: I'm sorry?
18 MR. SHELKROT: If I told you I
19 remembered that, I would be lying.
20 What we were told is, this is your
21 budget. This is your budget.
22 COUNCILMAN NUTTER: Different than
23 the approved budget.
24 MR. SHELKROT: These are the numbers
25 that you --

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2 COUNCILMAN NUTTER: That's not my
3 question. When you were told this is your
4 budget, who told you that? Do you remember
5 that?

6 MR. SHELKROT: The Budget Director
7 at that time said, this is your budget.

8 COUNCILMAN NUTTER: Rob Dubow.

9 MR. SHELKROT: Yes.

10 COUNCILMAN NUTTER: Told you, this
11 is your budget.

12 MR. SHELKROT: Yes.

13 COUNCILMAN NUTTER: How much was it?

14 MR. SHELKROT: Kevin, Bill, what
15 is -- what was the budget that was allocated
16 that we were given at the beginning of the
17 fiscal year.

18 MR. SHELKROT: According to the
19 document, the fiscal '05 original
20 appropriation was \$36,526,075.

21 COUNCILMAN NUTTER: What document
22 are you reading from, Mr. Shelkrot?

23 MR. SHELKROT: It's in the detail
24 for '06.

25 COUNCILMAN NUTTER: You got a page

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2 number?
3 COUNCIL PRESIDENT VERNA: I believe
4 it's Page 3, Councilman.
5 COUNCILMAN NUTTER: Well, I'm
6 looking at Section 25, Page 3.
7 MR. SHELKROT: Yes.
8 COUNCILMAN NUTTER: What I see down
9 at the bottom for FY'05, the original
10 appropriation was \$46,743,119. That's what
11 my budget book says.
12 MR. SHELKROT: Yes, absolutely.
13 COUNCILMAN NUTTER: Right.
14 MR. SHELKROT: And I have that
15 number, too, if you're including the grant
16 revenue funds.
17 COUNCILMAN NUTTER: I was looking at
18 the bottom line. That's really the kind of
19 person I am. I am looking at the bottom
20 line.
21 MR. SHELKROT: Well, and I was
22 looking at -- I was looking at the General
23 Fund numbers, but it's in that same column.
24 COUNCILMAN NUTTER: And what's your
25 FY'05 estimated obligations?

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2 MR. SHELKROT: The FY'05 estimated
3 obligation level is forty-seven nine
4 thirty-one six thirty-one.

5 COUNCILMAN NUTTER: No. That's your
6 '06.

7 MR. SHELKROT: Oh, I'm sorry.

8 COUNCILMAN NUTTER: FY'05 estimated
9 obligation.

10 MR. SHELKROT: I'm sorry. Forty
11 million -- forty-nine million, hundred and
12 five, three seventy-six.

13 COUNCILMAN NUTTER: Very good.

14 Now, when you had the meeting for
15 the hour, when the Budget Director said, this
16 is your budget, what was that a number?

17 MR. SHELKROT: That number referred
18 only to the City General Fund. Okay?

19 COUNCILMAN NUTTER: What was the
20 number?

21 MR. SHELKROT: And the number is as
22 I... you know. (Pause.) Well... I can tell
23 you that the overall -- the operating budget
24 for the City out of City funds is
25 \$36,526,075.

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2 COUNCILMAN NUTTER: Right. So you
3 were told that was your budget.

4 MR. SHELKROT: That... What I was
5 told is, that is the budget, but that is not
6 necessarily what the target spending level
7 was.

8 COUNCILMAN NUTTER: What was the
9 target spending level?

10 MR. SHELKROT: And I will have to
11 check with my staff on that.

12 COUNCILMAN NUTTER: Did you ever ask
13 the Budget Director about the million dollars
14 that was being restored?

15 MR. SHELKROT: Yes, sir.

16 COUNCILMAN NUTTER: And what was the
17 answer?

18 MR. SHELKROT: This is the amount.

19 COUNCILMAN NUTTER: So it didn't
20 matter. It didn't matter what was approved.
21 Budget Director told you --

22 MR. SHELKROT: No. The Budget
23 Director said to me --

24 COUNCILMAN NUTTER: -- this is the
25 amount; and you said, fine.

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2 MR. SHELKROT: No. The Budget
3 Director said to me that there was an error
4 that was committed by their office, and the
5 additional million dollars only serves to
6 balance out an error that they made in their
7 office.

8 COUNCILMAN NUTTER: So the million
9 we put in was filling the million dollar hole
10 that had been created from the previous year
11 because when you got your budget you were
12 already a million dollars short, which I
13 think you didn't mention to us.

14 Then we put a million back. It's
15 not a new million dollars. It's a million
16 filling a hole that you walked in with that
17 no one knew about. Isn't that the truth?

18 MR. SHELKROT: I believe that's what
19 I said.

20 COUNCILMAN NUTTER: You were short a
21 million dollars when you walked in here at
22 last year's budget, correct?

23 MR. SHELKROT: That is correct.

24 COUNCILMAN NUTTER: Did you mention
25 it?

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2 MR. SHELKROT: There was a very
3 clear understanding -- The Budget Office did
4 not want it mentioned, that it would be
5 resolved afterward.

6 COUNCILMAN NUTTER: So --

7 MR. SHELKROT: And I --

8 COUNCILMAN NUTTER: -- your
9 statement is, you walked into a City Council
10 hearing and consciously withheld information
11 from this City Council.

12 We believe, because you don't tell
13 us... We believe that we're giving you an
14 additional million dollars, and you sat at
15 the table, understanding that that million
16 was filling a hole that we didn't know
17 existed; isn't that right?

18 MR. SHELKROT: Sir, that is not --

19 COUNCILMAN NUTTER: Yes or no?

20 MR. SHELKROT: No, it is not
21 correct.

22 COUNCILMAN NUTTER: Did you tell on
23 the record that you were a million short and
24 a mistake had been made?

25 MR. SHELKROT: There was no -- No, I

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2 did not. I wasn't asked that.
3 COUNCILMAN NUTTER: Why?
4 MR. SHELKROT: I wasn't asked that.
5 COUNCILMAN NUTTER: How would we
6 know? How would we know about a conversation
7 you had with the Budget Director, saying a
8 mistake had been made; we don't want you to
9 tell anybody; and we'll fix it later on. How
10 would we know that?
11 MR. VAUGHAN: Councilman, may I
12 address you for that?
13 COUNCILMAN NUTTER: You can try.
14 MR. VAUGHAN: In meeting with Rob
15 Dubow at the time that the budget came out
16 and we initially got our budget, and before
17 we came to Council --
18 COUNCILMAN NUTTER: This is last
19 year's budget.
20 MR. VAUGHAN: Last year's budget.
21 He never said don't -- It was not an
22 issue of don't say anything.
23 The Budget Office said -- Because we
24 added up our budget. We got our numbers. We
25 said, wait a second. There's a million

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2 dollars missing here. This doesn't add up.

3 And we called them up. And they
4 said to us, we will restore that million
5 dollars through the target budget process.
6 They told us that. It was affirmative.

7 COUNCILMAN NUTTER: Did it happen?

8 MR. VAUGHAN: No, it did not happen,
9 but they told us at the time that that's how
10 they were going to handle it.

11 COUNCILMAN NUTTER: Did you mention
12 to City Council that you had such an
13 arrangement, and it was not fulfilled?

14 MR. VAUGHAN: No, we did not.

15 COUNCILMAN NUTTER: Did you ever
16 think to mention us, when we restored the
17 million dollars last summer, that there was a
18 problem?

19 MR. VAUGHAN: No, we did not
20 Councilman.

21 COUNCILMAN NUTTER: Why?

22 MR. VAUGHAN: At the time that Rob
23 told us we were going to get the money, we
24 just... we believed that that was going to
25 happen.

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2 Unfortunately, at the time that we
3 went for our target budget meeting, which was
4 much later than the summer... It was
5 actually in, I believe, September or
6 October... it was only then that we learned
7 that we weren't going to have that million,
8 the million that Council appropriated was
9 going to fill that hole. That's when we
10 found out.

11 COUNCILMAN NUTTER: So let's recap
12 gingerly.

13 You were told by the Budget Office
14 that a mistake had been made which would be
15 rectified in some subsequent reconciliation
16 to targeting budget.

17 MR. VAUGHAN: That's correct.

18 COUNCILMAN NUTTER: That didn't
19 happen.

20 MR. VAUGHAN: That's correct.

21 COUNCILMAN NUTTER: We give you an
22 additional million, what we think is an
23 additional million dollars which you don't
24 get.

25 MR. VAUGHAN: That's correct.

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2 COUNCILMAN NUTTER: You've now been
3 told, in a meeting for an hour, that a
4 million dollars... and you got to raise an
5 additional million dollars, but no one puts
6 those dots together.

7 So now we sit here today. The new
8 Budget Director has now put on the record
9 that her understanding is you will not get
10 the million dollars that we gave you last
11 year unless you raise an additional million
12 dollars on top of the \$800,000 which has been
13 your all-time high ever in fines. That's
14 where we are; is that right?

15 MR. SHELKROT: That -- That is
16 correct.

17 At the end of that meeting we
18 were -- you know, we were reminded, don't
19 forget, you got to raise -- we need to have
20 you raise an additional million dollars.

21 And we said, we have the program in
22 place that we believe would do that. But it
23 was not part --

24 COUNCILMAN NUTTER: Didn't I hear
25 you say just a little while ago that now you

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2 think you've maxed out on that, and that it's
3 now driving people away?

4 MR. SHELKROT: That's what I said.
5 Yes, sir, that is correct.

6 COUNCILMAN NUTTER: So now that's
7 not going to work either.

8 MR. SHELKROT: What's not?

9 SHELKROT: So, as best I can
10 understand, you're short \$2 million, your
11 fines are too high, and you tell us that to
12 get back to where we were with the emergency
13 closures is a million and a half dollars, but
14 then somehow to get back to some other point
15 in time it's five and a half million dollars.

16 Now, did you lose the whole five and
17 a half in one year?

18 MR. SHELKROT: Sir, we spend every
19 dime we possibly can.

20 COUNCILMAN NUTTER: That wasn't my
21 question.

22 MR. SHELKROT: Every dime we are
23 allowed to.

24 We didn't lose anything. If you
25 mean --

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2 COUNCILMAN NUTTER: If you don't
3 have it, you can't spend it.

4 MR. SHELKROT: -- over the two and a
5 half years -- Over the last two and a half
6 years, the number of positions that we have
7 lost equals five and a half million dollars.

8 COUNCILMAN NUTTER: And my question
9 to you is, to get back to the emergency
10 closure situation, you've now testified is a
11 million and a half dollars.

12 Now, it might be a little difficult.
13 And all of that money that you've lost is not
14 City money, correct? My recollection is, of
15 the five and a half million dollars, it's
16 three point something out of the state and
17 two point something out of the City. Isn't
18 that right? Are you only talking about five
19 and a half million dollars from the City of
20 Philadelphia?

21 MR. SHELKROT: What I'm referring to
22 is that those are City funded positions. If
23 we add up the number of City funded positions
24 that we have lost, and you multiply it times
25 the average salary, it comes pretty close to

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2 five and a half million dollars.

3 COUNCILMAN NUTTER: And is there no
4 thought or no plan that somewhere between a
5 million and a half and five and a half over
6 some period of time there is a way to start
7 the restoration and the rebuilding of
8 anything that anyone would really consider a
9 full service library?

10 Maybe it's not four hours a day. We
11 put the libraries back. Maybe some libraries
12 have six on a staggered basis or any of those
13 kinds of iterations. Couldn't you lay out a
14 plan to us that over some period of time, not
15 in one year, gets you back to that level?

16 MR. SHELKROT: We can -- We can put
17 that together for you, sir.

18 COUNCILMAN NUTTER: Well, did you do
19 it before you came up with this one?

20 (Laughter.)

21 MR. SHELKROT: No. Our obligation
22 was to live within our budget.

23 COUNCILMAN NUTTER: No. Your
24 obligation is to provide service.

25 (Applause and cheers.)

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2 COUNCILMAN NUTTER: That's your
3 obligation.

4 MR. SHELKROT: Well, you've got me
5 there, sir. Our obligation --

6 COUNCILMAN NUTTER: It's like a
7 doctor saying, well, I know in my good
8 medical advice you should say. But some bean
9 counter somewhere says that you now have to
10 go. It's not in my good medical judgment
11 that you get out of the hospital, but someone
12 told me that you have to leave.

13 It's not that way. This is about
14 service. It is about service.

15 So, I would like to see -- and I'm
16 sure our other members would like to see --
17 some other plan between zero and nothing.

18 I know you're trying to figure that
19 one out, aren't you?

20 (Laughter.)

21 MR. SHELKROT: I do understand your
22 meaning, though.

23 COUNCILMAN NUTTER: There's got to
24 be somewhere between where it has been driven
25 and the halcyon days of wherever we thought

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2 we were a few years ago that demonstrates to
3 people we are trying to do something.
4 And it would really be nice, since
5 we are in a budget hearing... Are there any
6 other numbers that you'd like to reveal to us
7 in this hearing that we haven't heard about
8 in the last two hearings? Is there any other
9 things up the sleeve, in the shirt, in the
10 back pocket, another conversation you had
11 somewhere else that you might not remember or
12 two disparate pieces of information that
13 sound exactly like each other but the dots
14 haven't been connected yet? Is this the real
15 budget?
16 (Laughter.)
17 MR. SHELKROT: This is the real
18 budget, to the very best of my knowledge.
19 (Laughter.)
20 COUNCILMAN NUTTER: Is there some
21 other knowledge we need to pursue? I mean,
22 what do you mean to the best of your
23 knowledge? Is this the real budget or not?
24 Mr. Shelkrot, I'm asking you a very
25 serious question. I want to have confidence

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2 in the record that we have, in the documents
3 that we have. And I only asked you that
4 because of what's apparently happened over
5 the last two years. So, I am very serious
6 about this.

7 MR. SHELKROT: I don't know how else
8 to respond to you, sir.

9 COUNCILMAN NUTTER: Well, can you
10 put together a plan that shows us additional
11 services between where we are today and
12 whether it's the million and a half or
13 million and a half plus? Any other efforts
14 that are being made to pursue additional
15 dollars outside of the City, outside of the
16 City government?

17 What else goes on with the fines?
18 Now, does the library keep all of the rest of
19 the fines except for the two seventy-six or
20 is there a further split of the remainder?

21 MR. SHELKROT: Sir, we don't keep
22 any of it, you know. It is all used. I
23 outlined for one of the other Council
24 people --

25 COUNCILMAN NUTTER: No. Is it --

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2 What I mean is --

3 MR. SHELKROT: -- where the money --
4 where the money --

5 COUNCILMAN NUTTER: Is it under your
6 direct control or do any other parts... If
7 the number is 800,000 and 276,000 goes to the
8 City -- for what reason is beyond my
9 understanding.

10 But the other 500 some odd thousand
11 dollars, does the library control and spend
12 that on its own or do any of those dollars go
13 anywhere else? Do they go over to the
14 foundation? Does the foundation do anything
15 with it? What happens with the rest of the
16 money?

17 MR. SHELKROT: The money is
18 allocated, as I indicated before -- and I'll
19 be happy to repeat it again -- the money is
20 allocated in addition to that 270... 77,
21 it's 238,000 for library materials, a hundred
22 thousand for outreach to children at risk,
23 and \$185,000 for our volunteer programs.

24 COUNCILMAN NUTTER: I'd like to see
25 that in writing, if you could forward that to

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2 the Chair.

3 Madam Chair, I will conclude with
4 this. First, why did you sign the memorandum
5 of understanding with the Mayor's Office and
6 the Finance Director in the first place?

7 MR. SHELKROT: Okay. I wasn't sure
8 that you're saying these are things you want
9 in writing or these are things you want now.

10 COUNCILMAN NUTTER: We'll get back
11 to that.

12 Why did you sign the memorandum of
13 understanding?

14 MR. SHELKROT: I signed the
15 memorandum of understanding because it would
16 allow us to spend additional money on areas
17 that I believed were essential, and that the
18 administration also agreed that's fine.

19 And it would not have to go through
20 the hassles of arguing in -- for it when we
21 were debating with the administration how
22 much money should be allocated to the
23 library.

24 COUNCILMAN NUTTER: Well, first of
25 all, no, I don't think it allows you to spend

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2 more money. I think it allows you to spend
3 less money.

4 MR. SHELKROT: Well...

5 COUNCILMAN NUTTER: By signing the
6 agreement, you get to spend \$276,000 less
7 because that goes in the City's General Fund.
8 You don't have access to that money.

9 MR. SHELKROT: Well, the... The --
10 The -- The library board of trustees
11 determined that they would be willing to
12 raise the fines of the library if that money
13 could go directly to the services in those
14 three areas.

15 COUNCILMAN NUTTER: And what I'm
16 suggesting to you, Mr. Shelkrot -- And you're
17 talking about the board at that time, not the
18 board today, correct?

19 MR. SHELKROT: Yeah. Of course.

20 COUNCILMAN NUTTER: And what I'm
21 suggesting to you is, not only from a legal
22 opinion that the library sought permission to
23 get outside of the government by Morgan,
24 Lewis Bockius at the time, but there's also a
25 City Solicitor's opinion saying you don't

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2 need anybody's permission about how you use
3 the money or your term was a hassle with the
4 City.

5 The state statute and the Home Rule
6 Charter directly allocate those monies to the
7 Free Library: Direct, plain, simple, totally
8 under your control. Isn't that correct?

9 MR. SHELKROT: Yes, sir.

10 COUNCILMAN NUTTER: Then why do you
11 need an agreement? Why is there any hassle?

12 You have a state statute that
13 guarantees those dollars are directly under
14 the control of the library, which your own
15 legal counsel told you, in an opinion that
16 you got on a pro bono basis, and the City
17 Solicitor at that time, Joe Direvski
18 (phonetic), reaffirmed in his opinion.

19 MR. SHELKROT: Up until that time
20 all the money went to the General Fund.

21 COUNCILMAN NUTTER: I understand
22 that. And that apparently was wrong. Right?

23 MR. SHELKROT: That is correct.

24 COUNCILMAN NUTTER: Your legal
25 counsel also recommended to you that you not

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2 engage in this particular type of
3 transaction, keep all the money yourself
4 under your direction, since you have that
5 ability, and that you take a cut in a
6 purchase of materials line item in Class 200.
7 Do you remember that?

8 MR. SHELKROT: No, I don't remember
9 the specifics of that.

10 COUNCILMAN NUTTER: Yeah. The
11 advice you got from your pro bono Council was
12 not to enter into an agreement with the City
13 of Philadelphia. That was their advice,
14 which was obviously not --

15 COUNCIL PRESIDENT VERNA:
16 Councilman, I'm sorry. Your time has been
17 up.

18 COUNCILMAN NUTTER: Thank you, Madam
19 President.

20 COUNCIL PRESIDENT VERNA: I believe
21 everyone has had a first go-around, with the
22 exception of Councilman O'Neill. So at this
23 time I would recognize Councilman O'Neill.

24 COUNCILMAN O'NEILL: Thank you,
25 Madam President.

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2 Mr. Shelkrot, it seems to me that
3 cutting librarians and keeping libraries open
4 at the same time, whether it's on a limited
5 basis or not, is akin to a hospital laying
6 off doctors and staying open. I don't know
7 how you even conceive of a library being open
8 without a librarian.

9 And so, what I'm wondering is, with
10 all the discussions that I'm sure went on
11 between you, your staff, the administration,
12 your trustees, was there a plan put forth by
13 you to either the administration, your
14 trustees or both that was full librarian
15 staffing -- full librarian staffing; in other
16 words, no cuts in librarians, and other
17 things being cut. I don't care what they
18 were at this point.

19 But it would seem to me if you were
20 the hospital director, you would tell your
21 board, I can't run this hospital without
22 doctors, but this is what I have to do in
23 order to keep the doctors. Was there any
24 such plan presented that would allow you to
25 keep the librarians?

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2 MR. SHELKROT: The plan to keep the
3 librarians and stay within the budget target
4 that --

5 COUNCILMAN O'NEILL: Wasn't my
6 question.

7 MR. SHELKROT: Oh.

8 COUNCILMAN O'NEILL: You can give me
9 alternatives, one within the budget and one
10 without.

11 I want to know if you gave them a
12 plan.

13 MR. SHELKROT: Absolutely.

14 COUNCILMAN O'NEILL: If you gave
15 them an alternate plan that would cost more
16 money, I want to know, one, if you gave them
17 within the budget; and two, if there was a
18 plan that said, I refuse as a -- for this
19 library that to have libraries open without
20 librarians, this is what I need.

21 MR. SHELKROT: First of all, let me
22 just say that it is... although it is not
23 something that we have done in Philadelphia
24 before, and it is not something that I ever
25 wanted to do, but it is not unheard of to

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2 have libraries without a full-time resident
3 librarian.
4 VOICES IN THE AUDIENCE: Lies.
5 Lies. Lies.
6 MR. SHELKROT: Well, you know... You
7 know, I...
8 Sir, it is not something we wanted
9 to do. We do have --
10 COUNCILMAN O'NEILL: I just want to
11 know whether you presented a plan.
12 MR. SHELKROT: Absolutely.
13 COUNCILMAN O'NEILL: I understand
14 this is not something --
15 MR. SHELKROT: Absolutely.
16 We presented -- We presented a plan
17 that was not going to accomplish the
18 reductions as they evolved, but when the
19 reductions were -- at an earlier point.
20 But as the reductions continued to
21 evolve, and the target budget -- The target
22 we were... for the budget was reduced over
23 that period, moving from December into
24 January. There are a variety of things that
25 we considered.

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2 trustees or the administration.

3 Secondly, have you presented a plan
4 that is outside the budget targets but keeps
5 the 17 or 16, whatever the number of
6 librarians that are being laid off, that
7 keeps them to the trustees and/or the
8 administration?

9 MR. SHELKROT: Yes.

10 COUNCILMAN O'NEILL: Okay. Could we
11 see that plan as well?

12 MR. SHELKROT: Certainly.

13 COUNCILMAN NUTTER: Last question,
14 because Councilman Nutter touched on the
15 state involvement in these reductions in
16 staff over the last two and a half years.

17 If you could just quantify -- I know
18 you've quantified to me privately -- the
19 reductions in the first two Governor Rendell
20 budgets.

21 I know there's been funds restored,
22 not up to the previous level in the current
23 state budget proposal. But if you could tell
24 me between the Mayor, his relationship with
25 the Governor, your trustees who are mostly

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2 pretty high powered people, and any other
3 lobbying capacity the City has.

4 Is there any talks going on right
5 now to restore the state funding to where it
6 was when Governor Rendell took office? That
7 is approximately half of this problem. I
8 mean, if you take the five and a half as the
9 full extent of the problem.

10 To me it's kind of like a matching
11 fund, you know, between the City and state,
12 partnering to restore the library services.

13 Could you tell me what's going on?
14 And if there's some things you can't talk
15 about on the record, it's confidential, if
16 you could talk to the Council President,
17 Majority Leader, whomever, let us know that
18 something is going on.

19 I mean the state's in a critical
20 area time wise with their budget. And
21 two-and-a-half million might be a lot for the
22 City. It's a lot less for the state, in
23 terms of magnitude. Could you touch upon
24 those items?

25 MR. SHELKROT: Right. Sure.

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2 COUNCILMAN O'NEILL: First the state
3 cuts, so everybody really understands the
4 enormity of what's happened over the past two
5 budgets, and that this maybe is a chance to
6 go beyond what the Governor has in his budget
7 this year?

8 MR. SHELKROT: Sure, I'll be happy
9 to. In fiscal year '03, we received -- and
10 I'll round it off, if it's okay...

11 COUNCILMAN O'NEILL: Sure.

12 MR. SHELKROT: ...\$9.4 million.

13 COUNCILMAN O'NEILL: In fiscal...

14 MR. SHELKROT: In fiscal '03.

15 COUNCILMAN O'NEILL: Okay.

16 MR. SHELKROT: That was the amount
17 of money that the City of Philadelphia, the
18 Free Library, received out of the total
19 allocation.

20 And the formulas haven't been
21 changed. It's just that the total amount of
22 money has been reduced.

23 In fiscal year '04 we received,
24 rounding it off, \$6 million. This current
25 year that we are in, we received \$7.2

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2 million.

3 The amount of lobbying that went on
4 across the State of Pennsylvania, you know,
5 various... many, many legislators said they
6 had never received so much mail on that
7 issue.

8 I understand that the Governor's
9 Office was, understandably, tired of getting
10 it all, and meetings and phone calls, and
11 e-mail and all of those things.

12 There have been an extensive effort.
13 There continues to be an extensive effort on
14 the behalf of librarians all over the state.
15 You know, I -- I cannot speak specifically to
16 what the Mayor's Office has done.

17 COUNCILMAN O'NEILL: I'm really not
18 concerned about --

19 MR. SHELKROT: Okay.

20 COUNCILMAN O'NEILL: -- the
21 librarians all across the state.

22 MR. SHELKROT: No, no, no, no.

23 COUNCILMAN O'NEILL: They're all
24 good people.

25 MR. SHELKROT: No, no, no, no. What

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2 I meant is --

3 COUNCILMAN O'NEILL: I really want
4 to know if the juggernaut that's
5 Philadelphia...

6 MR. SHELKROT: Yes.

7 COUNCILMAN O'NEILL: ...that is
8 corporate Philadelphia, that is government
9 Philadelphia, that is the extended lobbying
10 consultants Philadelphia, that is
11 relationship between this Mayor and our
12 Governor can move to get us back just to
13 where the Governor... where we were when the
14 Governor took office, three years later.

15 It might be a lot easier to twist
16 the Mayor's arm if he knew that we weren't
17 being shorted a whole lot more money by a
18 government that has a much bigger capacity.

19 MR. SHELKROT: I understand what
20 you're saying.

21 COUNCILMAN O'NEILL: That's the
22 Commonwealth.

23 MR. SHELKROT: I understand what
24 you're saying.

25 You know, I certainly am not privy

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2 to the discussions between the Mayor and the
3 Governor.
4 What I was referring is efforts that
5 were made by Philadelphians as part of the
6 state, working very hard.
7 But I -- I -- I do not know --
8 COUNCILMAN O'NEILL: Well, it
9 doesn't sound like all those phone calls have
10 gotten us very far.
11 MR. SHELKROT: Oh, I agree with you.
12 COUNCILMAN O'NEILL: I mean, when we
13 want something like this, that is --
14 MR. SHELKROT: Or the meetings or
15 the rallies, you know.
16 COUNCILMAN O'NEILL: Well, this
17 isn't asking for, you know, \$800 million for
18 stadiums or something, where you've got to
19 have bus loads go up or, you know, resurrect
20 S.E.P.T.A.
21 This is a couple million dollars out
22 of the state budget.
23 MR. SHELKROT: Nonetheless, buses
24 went up, but...
25 COUNCILMAN O'NEILL: I understand.

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2 MR. SHELKROT: You know, you're
3 right. I agree with you.

4 COUNCILMAN O'NEILL: It's a couple
5 million dollars out of the state budget to
6 have library services for Philadelphians.

7 MR. SHELKROT: Yeah.

8 COUNCILMAN O'NEILL: It seems to me
9 a paltry number, but it makes it a lot easier
10 both to get votes in this City Council and
11 I'm sure to work the second floor if the
12 Governor's restoring the funding that he cut.
13 And I think that should be a major focus of
14 what we do here.

15 I hope after this budget we never
16 talk about whether you like the idea of
17 express libraries or I don't even think that
18 libraries should be joined in the title of
19 what the building becomes without the
20 librarian. I mean, I just... I think
21 somebody has to come up with a new
22 nomenclature for that type of building.

23 But I hope we stay focused on that
24 issue with the state because if we don't,
25 we're never going to be back to where we were

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2 just two-and-a-half years ago, at full
3 staffing six days a week, right?

4 Thank you.

5 COUNCIL PRESIDENT VERNA: Thank you.

6 The Chair recognizes Councilman
7 DiCicco.

8 COUNCILMAN DiCICCO: Madam

9 President, I'm sorry. I think all of the
10 questions concerning the million dollars,
11 which we finally have found out was never
12 really there in the first place, have been
13 answered. So, I do not have any further
14 questions at this time.

15 Thank you.

16 COUNCIL PRESIDENT VERNA: Thank you.

17 The Chair recognizes Councilwoman
18 Tasco, if she's in the room.

19 MR. McPHERSON: She just stepped
20 out.

21 COUNCIL PRESIDENT VERNA: the Chair
22 will recognize Councilman Nutter.

23 COUNCILMAN NUTTER: Thank you, Madam
24 Chair.

25 Mr. Shelkrot, you were going to put

1 Operating Budget - 4/6/05
2 together some thoughts or plans. Councilman
3 O'Neill has asked for alternatives.

4 What I want to better understand is,
5 again, getting back to the 1.5, and then I
6 want to move on. If you received the total
7 of 5.5 that you've mentioned before, how many
8 people would be hired or rehired under that
9 proposal, and what exactly does that do?

10 MR. SHELKROT: It's my understanding
11 that the... when we put those figures
12 together, that that would enable us to rehire
13 the 130 people that we have lost in the last
14 year-and-a-half -- excuse me --
15 two-and-a-half years.

16 COUNCILMAN NUTTER: And are you
17 saying that -- I mean, you need 130 people to
18 give a librarian at the 20 branches eight
19 hours of service and maybe six on Saturdays?
20 I mean, this is the only way? You need 120
21 more people to do that?

22 MR. SHELKROT: Well, the
23 restoring -- restoring the... with the 5.5,
24 we can restore... Your question was about
25 the \$5.5 million or... Help me. I mean, I'm

1 Operating Budget - 4/6/05
2 just trying to...
3 COUNCILMAN NUTTER: You said you
4 needed \$5.5 million --
5 MR. SHELKROT: Right.
6 COUNCILMAN NUTTER: -- to get us
7 back to possibly --
8 MR. SHELKROT: Okay. No. That's --
9 I understand.
10 COUNCILMAN NUTTER: -- an '02 or an
11 '01 time period.
12 MR. SHELKROT: That's what I
13 thought.
14 COUNCILMAN NUTTER: What I'm asking
15 you is...
16 MR. SHELKROT: What -- What --
17 COUNCILMAN NUTTER: ...we're now at
18 20 branches, four hours a day, no librarians.
19 You responded to Councilman Kelly by
20 saying you needed a million and a half to get
21 back to the days of emergency closures and
22 the like, although all the librarians were in
23 the library.
24 What I'm trying to understand is,
25 when you go from the 1.5 to 5.5, how many

1 Operating Budget - 4/6/05
2 more people end up being hired? And why does
3 it take that many more people to get us to a
4 librarian in every library and six to eight
5 hours of service a day?

6 MR. SHELKROT: Well, I'm going to...
7 While Kevin and Bill are figuring out exactly
8 the number of people that the 5.5 will
9 provide, what the 5.5 refers to is the
10 reductions in public service staff that were
11 taken in the central library, as well as the
12 regionals and the branches over the last
13 several years, the assistants that librarians
14 were provided by the work that goes on in
15 other parts of the library operation, the
16 maintenance staff, and other departments
17 which have suffered because of the inability
18 to replace vacancies that existed over the
19 last several years.

20 The number of those positions...
21 Okay. It is still 130 positions.

22 MR. VAUGHAN: Councilman, those --
23 When we talk about putting librarians back in
24 the libraries, 1.5 will get you one librarian
25 in the library.

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2 It won't -- It will get those

3 libraries back to where they were --

4 COUNCILMAN NUTTER: In each library.

5 MR. VAUGHAN: Excuse me?

6 COUNCILMAN NUTTER: In each library.

7 MR. VAUGHAN: In each library.

8 COUNCILMAN NUTTER: Right.

9 MR. VAUGHAN: That is not optimal.

10 I mean, what we would like to do,

11 and what we've tried to do over the years,

12 and part of why this is so difficult --

13 COUNCILMAN NUTTER: Well, what we

14 would --

15 MR. VAUGHAN: -- is that we would

16 like to have a --

17 COUNCILMAN NUTTER: Hold on for a

18 second.

19 MR. VAUGHAN: There's a library

20 supervisor.

21 COUNCILMAN NUTTER: You said that

22 was not optimal.

23 MR. VAUGHAN: No. We'd like to have

24 more than one librarian in the library. We'd

25 like to have a librarian who's a librarian --

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2 COUNCILMAN NUTTER: Well, if there's
3 a librarian in each library... Under that,
4 under what you just said is not optimal...

5 MR. VAUGHAN: Right.

6 COUNCILMAN NUTTER: Then not having
7 them must be worse.

8 MR. VAUGHAN: We agree.

9 COUNCILMAN NUTTER: Right?

10 So, what does it take... And what
11 I'm now going to ask you to do is, you would
12 have to show us or I'm at least asking, on a
13 library by library basis, number of people,
14 number of hours, dollar amounts, what it
15 takes for each of the 20 to return them to a
16 full service operation. That's one.

17 Second, when you put the plan
18 together, was there discussion with the staff
19 and the union workers in the system about
20 this plan?

21 MR. SHELKROT: Kevin, do you want
22 to -- You were... As soon as... Well, let
23 me... As soon as we had approval from the
24 administration that this was the plan to go
25 with, there were meetings that were held with

1 Operating Budget - 4/6/05

2 the various union representatives.

3 COUNCILMAN NUTTER: Okay. Stop
4 right there.

5 So, who came up with the plan?

6 MR. SHELKROT: The senior staff of
7 the library in...

8 COUNCILMAN NUTTER: Central branch.

9 MR. SHELKROT: Huh?

10 COUNCILMAN NUTTER: The folks at the
11 central branch?

12 MR. SHELKROT: No, not entirely.

13 COUNCILMAN NUTTER: Okay. The
14 management of the library system came up with
15 a plan. You ran it up the flagpole to get
16 approval by the administration.

17 When you received that approval, you
18 then started the conversation with the people
19 who would be affected by the plan. Is that
20 the way it works?

21 MR. SHELKROT: Yes. And one of the
22 reasons it works that way is, when you are
23 dealing with layoffs, you can't... And that
24 was a given. Let me just say, that was a
25 given.

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2 COUNCILMAN NUTTER: How many layoffs
3 are you talking about?

4 MR. SHELKROT: Well, as I said, at
5 first we thought it was 4, and then it moved
6 up to 17 over a period of about a month.

7 COUNCILMAN NUTTER: Right.

8 MR. SHELKROT: And with the changing
9 of that and the reaction -- you know, the
10 understandable fear that the people had...
11 So... But when you're dealing with layoffs,
12 you have to be not only clear about what is
13 being affected, but there were to be layoffs
14 across the City. It was not --

15 COUNCILMAN NUTTER: But also
16 secretive.

17 I'm trying to understand. I mean
18 these are professionals, right? These are
19 professional individuals at what they do?

20 MR. SHELKROT: Yes. Yeah. Yeah.
21 Not all 17, but -- but -- but the majority,
22 certainly.

23 COUNCILMAN NUTTER: Well, we may
24 have a different view of this. I actually
25 think that all 23,000 public employees are

1 Operating Budget - 4/6/05
2 professionals at what they do.
3 MR. SHELKROT: Okay. Well...
4 (Applause.)
5 COUNCILMAN NUTTER: So...
6 MR. SHELKROT: Very good point, and
7 I accept that.
8 COUNCILMAN NUTTER: That will be a
9 different debate for another day.
10 These individuals are professionals
11 in the library science. They have been
12 involved in this process for some time.
13 MR. SHELKROT: That's correct.
14 COUNCILMAN NUTTER: Did the thought
15 ever occur to you, even knowing that there
16 might be layoffs, financial problems, that
17 you would sit down and have a discussion,
18 solicit ideas, get proposals, recommendations
19 from your professionals, from your staff
20 outside of the close, high level management
21 staff, to say: Hey, gang, we have a problem.
22 We want to solicit some of your best ideas
23 and recommendations and suggestions on how we
24 resolve this problem.
25 You might not like what comes out at

1 Operating Budget - 4/6/05
2 end of the process, but we're telling you up
3 front we have a problem. We want your input
4 to try to figure out how to try to solve it.
5 Give us your best suggestion and ideas. Did
6 that happen?
7 MR. SHELKROT: Sir -- Yes. I mean,
8 your question was, did the thought ever cross
9 my mind? You bet it did; yes, sir.
10 COUNCILMAN NUTTER: Well, I
11 appreciate the thought crossing your mind --
12 MR. SHELKROT: Well, that was --
13 That was --
14 COUNCILMAN NUTTER: -- but did that
15 turn into action?
16 MR. SHELKROT: No, it did not turn
17 into action.
18 COUNCILMAN NUTTER: Why wouldn't you
19 solicit ideas --
20 MR. SHELKROT: Because I was
21 informed --
22 COUNCILMAN NUTTER: -- from people
23 in the system?
24 MR. SHELKROT: Well, I was informed
25 by the City's Labor Relations Office that

1 Operating Budget - 4/6/05
2 this was not the time, and we should not
3 address -- we should not discuss these issues
4 at that time, until other aspects of the
5 City's overall plan were put together. And
6 you know, that was the advice, that was the
7 direction that I received.

8 COUNCILMAN NUTTER: Okay. So at the
9 time that you engaged in discussion, at that
10 point the decision had already been made; is
11 that correct?

12 MR. SHELKROT: The decision of what
13 the staffing... what the layoffs would be.

14 COUNCILMAN NUTTER: Yeah.

15 MR. SHELKROT: And the outline of
16 the staff -- outline of the pattern of
17 reducing operations, yes.

18 COUNCILMAN NUTTER: Yeah, that. It
19 already had been made.

20 MR. SHELKROT: Yes.

21 COUNCILMAN NUTTER: Okay.

22 Mr. Shelkrot, can you at least lay
23 out for us on the record... I have a list of
24 the proposed staffing reductions across a
25 variety of departments.

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2 Many of the individuals, you know...
3 And again, unfortunately for them, you know,
4 you have outreach worker, word processing
5 specialist, administrative specialist. We've
6 got a message center operator, a driver,
7 technicians.

8 Only the library appears to have
9 taken the high level hit, as compared to
10 virtually any other department in the
11 government. Why is that?

12 MR. SHELKROT: You know, it was
13 my... You know, it is and continues to be my
14 understanding that there are -- let's see --
15 200, I think? People across the City? I --
16 You know, that -- that is -- You know, wasn't
17 that the number? That...

18 MR. VAUGHAN: About.

19 MR. SHELKROT: Yeah. You know, so,
20 I...

21 COUNCILMAN NUTTER: These are the
22 people who run a part of the operation. As
23 compared to another department, it appears
24 that a librarian, a master's degree in the
25 level of training and service, would almost

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2 be comparable to a captain in a police
3 district.

4 They do run the operation, right?
5 They are professionally trained people. They
6 manage people at the branch. They provide a
7 high level of service.

8 What I'm trying to understand is, of
9 all the people... Not that we want anyone to
10 be affected, but as it relates to servicing
11 the public, of all the people to be on the
12 block, why would you go after librarians?

13 MR. SHELKROT: Through the
14 reductions that had taken place at the
15 library over the last several years, we
16 lost -- we have eliminated positions, 15
17 building -- buildings workers and custodials.

18 We lost, you know, people from our
19 payroll office. We lost people from our
20 executive -- not -- not -- you know, some of
21 or supportive staff from public relations,
22 five people from the executive offices in the
23 support areas, including public -- an
24 important public relations position, and...

25 COUNCILMAN NUTTER: What's the level

1 Operating Budget - 4/6/05
2 of support staff in the executive office?
3 How many secretarial staff do you have?

4 MR. SHELKROT: You know, I -- I
5 have -- There is -- There is -- There is
6 one -- Well, as a matter of fact, because
7 there's a vacancy which -- No. The person's
8 out on long-term illness.

9 At the moment in my office there is
10 none. I am borrowing from people who work in
11 other offices, such as Kevin's, in... you
12 know, part of a person because they also work
13 for Kevin, for the head of public services,
14 and also people from the foundation offices,
15 to keep functioning.

16 COUNCILMAN NUTTER: Well, I know if
17 I go back over the transcript, I'd actually
18 find an answer somewhere in that statement.

19 (Laughter.)

20 MR. SHELKROT: Well, you know...

21 COUNCILMAN NUTTER: But my time is
22 probably going to run out.

23 Let's talk about standards. How
24 does this plan match up with the requirements
25 under Pennsylvania law, with regard to

1 Operating Budget - 4/6/05

2 library systems and branches?

3 MR. SHELKROT: Under the
4 Pennsylvania law, we will not be losing any
5 state aid through these reductions.

6 However, if we are not careful, we
7 will lose state aid because the amount of
8 money that we invest in our -- spend for
9 books and other materials is perilously close
10 to the minimum requirements.

11 COUNCILMAN NUTTER: And can you
12 explain to us... There seems to be some
13 information or some confusion about the --
14 And you made reference to it earlier.
15 There's some kind of culling of books at the
16 central library, in an effort to either
17 create space or some other reason. Why is it
18 that the library gets rid of books?

19 MR. SHELKROT: A good public
20 library, you know, never keeps everything it
21 buys.

22 The percentage of items that are not
23 retained across the country, you know, is
24 about -- Roughly about ten percent of the
25 collection is culled each year.

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2 And that's because, on the one hand,
3 books that aren't used are apparently not
4 needed. On the other hand, books that are
5 heavily used are worn out, and are very --
6 you know, not usable any more.

7 And although -- You know, and -- and
8 we follow those procedures because that's
9 what a good public library does. It -- It
10 cannot and should not keep everything that it
11 ever purchased.

12 COUNCILMAN NUTTER: What do we do
13 with those materials?

14 COUNCIL PRESIDENT VERNA:
15 Councilman...

16 COUNCILMAN NUTTER: Yes.

17 COUNCIL PRESIDENT VERNA: For the
18 time being, this will be your last question.

19 COUNCILMAN NUTTER: Sure.

20 COUNCIL PRESIDENT VERNA: Because
21 other Council members want to be recognized.

22 COUNCILMAN NUTTER: I understand.

23 Mr. Shelkrot, how long is it going
24 to take you to be responsive to either the
25 budget request that I've made or Councilman

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2 O'Neill or other members? When will you be
3 able to provide us with an alternative plan
4 to the unacceptable plan that's partially in
5 effect today?

6 MR. SHELKROT: We should have that
7 within a week.

8 COUNCILMAN NUTTER: Okay. Do you
9 have any indication at the moment if this
10 Council -- I'm sorry, Madam Chair -- if this
11 Council were to provide any additional
12 funding to the library, do you have any
13 indication at the moment that you would be
14 able to spend it?

15 MR. SHELKROT: You know, at this
16 time I don't have any indication that we
17 would not be able to spend it or that we
18 would be able to spend it. The issue has not
19 come up.

20 COUNCILMAN NUTTER: I think you've
21 covered the full range of possibilities.

22 MR. SHELKROT: Yeah. Well, I was
23 trying to. You know, I -- You know, we -- it
24 has not come up as a discussion.

25 COUNCILMAN NUTTER: The thought just

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2 never crossed your mind?

3 MR. SHELKROT: Well, of course. You
4 know, yeah. You know, you asked a specific
5 question, sir, and I was just trying to be
6 specific to your answer. And I'm not trying
7 to -- you know, to, you know, spar. I --
8 I -- You know, I think that --

9 COUNCILMAN NUTTER: That would be --

10 MR. SHELKROT: -- if a -- if a -- if
11 a budget were adopted and there was...

12 COUNCILMAN NUTTER: Okay. Fine.

13 MR. SHELKROT: And the money was
14 available in the...

15 COUNCILMAN NUTTER: Right.

16 MR. SHELKROT: ...in the
17 administration's mind, then we would be able
18 to spend it.

19 COUNCILMAN NUTTER: Yeah. You'd not
20 spend it like you didn't spend what we last
21 gave you. But I'll come back.

22 Thank you, Madam President.

23 COUNCIL PRESIDENT VERNA: Thank you.

24 Mr. Shelkrot, what is the likelihood
25 that in '06 you will be collecting \$1,277,000

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2 in fines?

3 MR. SHELKROT: Based on the
4 analysis --

5 COUNCIL PRESIDENT VERNA: For the
6 General Fund, that is.

7 MR. SHELKROT: Based on the analysis
8 we have done now, close to zero.

9 COUNCIL PRESIDENT VERNA: So, I
10 think the budget should be changed. I think
11 there have to be amendments to the budget.

12 I assume somebody from Finance is
13 here, and certainly should be making a note
14 of this.

15 MR. SHELKROT: Well, we -- we
16 will -- we -- we... As -- As I mentioned
17 earlier, we have gone back. We wanted to
18 make sure that our analysis was correct.

19 We wanted to be sure that money
20 wasn't somehow disappearing. I mean, there
21 are a lot of things -- We wanted to make sure
22 where the -- where the problem was.

23 And we now are preparing material
24 to -- to discuss with the Budget Office our
25 finding. But we wanted to be sure we had our

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2 facts straight.

3 COUNCIL PRESIDENT VERNA: Well, I
4 think you have made it very clear that the
5 facts are that you will not be able to
6 collect that kind of money in fines in '06.

7 MR. SHELKROT: That's correct.

8 COUNCIL PRESIDENT VERNA: And when
9 you are discussing this with the Finance
10 Office, I think that this issue should also
11 be addressed.

12 Thank you.

13 The Chair recognizes Councilman
14 DiCicco.

15 COUNCILMAN DiCICCO: Thank you,
16 Madam President, and good afternoon.

17 MR. SHELKROT: Please. Is it?

18 COUNCILMAN DiCICCO: Yes, it is.
19 And that clock's.

20 COUNCIL PRESIDENT VERNA: Time goes
21 by when you're having fun.

22 COUNCILMAN DiCICCO: Just move that
23 forward one hour, and it's 1 o'clock.

24 Following up on the Council
25 President's question, what is your best

1 Operating Budget - 4/6/05
2 estimate -- and be conservative -- as to what
3 you think we'll collect in fines this coming
4 fiscal year. I'd rather have the lower
5 number than the higher.

6 MR. SHELKROT: The -- The -- You
7 know, my best estimate of what we'll collect
8 this year is pretty close to \$800,000. And,
9 you know... And... You know, this is...
10 And -- and as I mentioned earlier, my fear is
11 that the likelihood of -- regardless of what
12 rate of fines we establish, that is -- that
13 is likely to be -- We seem to have hit a
14 plateau, what I'm trying to say.

15 COUNCILMAN DiCICCO: Is the 800,000
16 based on the current fee or fine level,
17 without an increase? No increase in the --

18 MR. SHELKROT: No. The \$800,000
19 estimate is what we received -- what we
20 collected before the fine increase, and what
21 we are likely to see -- receive this year
22 after the fine increase.

23 COUNCILMAN DiCICCO: And of the
24 \$200,000 under the current memorandum of
25 understanding two seventy-six would go to the

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2 City.

3 MR. SHELKROT: That's correct.

4 COUNCILMAN DiCICCO: So if we were
5 able to reverse that or get a relaxation of
6 that memorandum of understanding, you'd have
7 \$800,000, which leads me to my next question
8 which was a follow-up to Councilman Kelly. A
9 million five would get us to the level we
10 were at in January, staffing and hours.

11 MR. SHELKROT: The -- The -- the
12 million...

13 MR. VAUGHAN: Yes.

14 MR. SHELKROT: Yes, that's correct.

15 COUNCILMAN DiCICCO: So, assuming we
16 can get a relaxation on the \$800,000, and we
17 need a million five, that would leave us
18 \$700,000 short of what we need to get back to
19 January of this year.

20 MR. SHELKROT: That's correct. We
21 also have to pay attention to some other
22 things, sir. And that is --

23 COUNCILMAN DiCICCO: Something new.

24 MR. SHELKROT: No, no, no. I
25 mentioned earlier we're perilously close to

1 Operating Budget - 4/6/05
2 falling below the state requirement in the
3 amount of money we spend on books.

4 As I indicated, some of that money
5 goes for children's books, that fine money.
6 You know, we need to look at -- at some of
7 those things.

8 If all of that money goes to
9 personnel, we just have to be -- we have to
10 go into that process with our -- with our
11 best understanding of its impact.

12 COUNCILMAN DiCICCO: It's been a
13 while since, I know, you've been testifying.
14 And maybe I missed this earlier.

15 COUNCIL PRESIDENT VERNA:
16 Councilman, excuse me just a minute, please.

17 Mr. Shelkrot, if in fact we were to
18 do that, wouldn't a lot of the programs be
19 affected?

20 MR. SHELKROT: Oh, yes.

21 COUNCIL PRESIDENT VERNA: Well, tell
22 us.

23 MR. SHELKROT: Oh, okay. Well, I'm
24 sorry. You know, I -- I was trying to be
25 specific.

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2 Our volunteer program is supported
3 with that. You know, you -- you have to have
4 people to supervise volunteers. You have to
5 have, you know, badges. You have to -- We
6 do, you know, a little -- a very, very modest
7 celebration for volunteers. We encourage a
8 whole variety of things with that money, in
9 terms of getting volunteers to -- to
10 participate.

11 In addition to that, the -- there
12 are programs that we do for the children
13 in -- especially in the poorest communities
14 of Philadelphia that are supported with that.

15 I mean, there would be absolutely an
16 effect of that on our program and what we're
17 able to do for the people of Philadelphia.
18 It is -- You know, it will certainly have an
19 effect. And if all of that money goes to
20 support staff...

21 COUNCIL PRESIDENT VERNA: But I
22 think you're going to... What you're really
23 in essence doing is cutting those programs,
24 because if you turn to Page 19 of your
25 supporting schedules and the budget in brief,

1 Operating Budget - 4/6/05
2 you're collecting \$1,277,000 in library fees
3 to the General Fund. That is to the General
4 Fund.

5 MR. SHELKROT: That's a document I
6 don't -- I don't -- I do not have. And if
7 that's the figure that is -- is there, I
8 would -- You know, I just need to see it.

9 COUNCILMAN DiCICCO: Just happen to
10 have it, huh, Charley?

11 MR. SHELKROT: That is the figure
12 that's budgeted. That is the same figure
13 that you were...

14 COUNCIL PRESIDENT VERNA: That's
15 what I'm referring to.

16 Now, do you concur with that?

17 MR. SHELKROT: What -- What... When
18 this budget was put together...

19 COUNCIL PRESIDENT VERNA: And what
20 does that do to the programs from the
21 foundations, for instance?

22 MR. SHELKROT: When -- when this
23 budget was put together, it was before --
24 it -- especially this part of it. It was
25 before it became clear to us that we were not

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2 increasing our revenue from fine collection
3 at all. And... You know, and -- and it
4 would not have... would not have done that.

5 You know, the way we figured the
6 fine increases, we looked at data from what
7 occurred around -- what occurred around the
8 country and also the data... also the data of
9 our own experience when fines were increased.

10 You know, there was an initial
11 increase. But later, after people got over
12 the, quote, sticker shock, the fines then
13 started to increase even more. And it was
14 based on the time when we put that together,
15 we thought that we would not only have the
16 money that we, you know, anticipated raising
17 but there would be more. And we know that is
18 not correct now.

19 COUNCIL PRESIDENT VERNA: Well, as I
20 said, I think your budget's certainly going
21 to have to be amended. And while you're
22 talking to the Finance Department, I think
23 this is one very important issue that you
24 should take up with them.

25 MR. SHELKROT: Sure.

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2 COUNCIL PRESIDENT VERNA: Councilman
3 DiCicco, I'm sorry I interrupted you, but
4 that was an issue that...

5 COUNCILMAN DiCICCO: I understand.

6 COUNCIL PRESIDENT VERNA: ...I had
7 brought up earlier, and I don't think that I
8 had gotten a response to.

9 COUNCILMAN DiCICCO: Thank you. And
10 so I'll disregard that line of questioning.
11 I think it's been answered.

12 Earlier this morning Councilman
13 Kenny brought up a subject about the
14 after-school program children and youth or...
15 It's been a while.

16 MR. SHELKROT: The after-school
17 program, the L.E.A.P. --

18 COUNCILMAN DiCICCO: Yes.

19 MR. SHELKROT: What we call the
20 L.E.A.P. program?

21 COUNCILMAN DiCICCO: Yes. And there
22 was a lady came up to testify, and said you
23 would be hiring a consultant. What is the
24 purpose of hiring a consultant? What will be
25 the role that can -- What do you expect to

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2 get out of that consultant?

3 MS. PACKMAN: Hedra Packman, in the
4 office of public service support. This was a
5 private donation to design an evaluation for
6 the after-school program.

7 And it will be a model because our
8 after-school program is a drop-in program.
9 It's different than most around. And so it's
10 something that hasn't been done. And it's a
11 way of our telling whether it's effective.

12 COUNCILMAN DiCICCO: It's a private
13 donation?

14 MS. PACKMAN: Yes.

15 COUNCILMAN DiCICCO: And that will
16 pay for the consultant?

17 MS. PACKMAN: That will pay for the
18 entire evaluation.

19 MR. SHELKROT: Let me explain, that
20 the donor was considering adding money to
21 that program but wanted to see the data that
22 proved its effectiveness.

23 And when we explained, although
24 we -- we evaluated by the number of people
25 coming. And one could say anecdotal about

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2 how -- its effect on youngsters, its effect
3 on teenagers.

4 They wanted to see a -- a study that
5 was done by a -- a educational researcher.
6 And they said, we'll provide you the money
7 for that, and then we will consider whether
8 to add to that program later on.

9 COUNCILMAN DiCICCO: Will the study
10 also look at possible effects on the program
11 as a result of the fact that there will not
12 be librarians or maybe other personnel who
13 would be in the library at the time these
14 programs are being put to use?

15 MS. PACKMAN: That -- That --

16 COUNCILMAN DiCICCO: Or was that
17 donation made prior to the --

18 MS. PACKMAN: It was made prior.
19 Whether that will show or not I couldn't tell
20 you.

21 COUNCILMAN DiCICCO: Is the donor or
22 donors, are they aware of the fact that there
23 are now reduced hours and librarians are
24 being replaced with other personnel?

25 MS. PACKMAN: I -- I would assume

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2 the donor knows this. The program runs
3 with --

4 MR. SHELKROT: The donor does know
5 that.

6 And I think this is an added affect
7 to the kind of evaluation that can be done.

8 MS. PACKMAN: And the program does
9 run with an after-school leader hired for
10 every branch and three teens from the
11 neighborhood hired as well.

12 COUNCILMAN DiCICCO: Thank you.

13 My final question. If City Council
14 were able to find the \$5 million to fully
15 restore the cuts that are being proposed --
16 Some have already been implemented. And I
17 don't know where the \$3.5 is coming from yet,
18 other than the General Fund that would
19 support the debt service for the bond.

20 If you had to make a choice between
21 the two, the three and a half million dollars
22 to support the debt service for the expansion
23 or five and a half million dollars to fully
24 fund and keep our branch libraries open at
25 full level of hours and the librarians, what

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2 would your answer to that be, Mr. Shelkrot?

3 MR. SHELKROT: Well, first of all,
4 as you -- as you fully know, that is -- that
5 is not a decision that I -- I can make, you
6 know --

7 COUNCILMAN DiCICCO: I'm asking
8 you --

9 MR. SHELKROT: No; I understand.

10 COUNCILMAN DiCICCO: I'm asking you
11 as the chief person, who has a lot of
12 decision -- I respect the job you do. And I
13 think I've said that to you a number of times
14 publicly and privately.

15 But we're in decision making. We
16 may not have to make it today, but I'm just
17 curious as to what your position would be.
18 And I'm sure that you may be asked that
19 question. That may be posed to you.

20 If that were a decision you had to
21 make, keeping all our branch libraries open,
22 full staff, the librarians, what we've all
23 become accustomed to in the last couple years
24 vis-a-vis an expansion, what would your
25 answer be?

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2 MR. SHELKROT: I feel like I'm asked
3 to be Solomon.

4 COUNCILMAN DiCICCO: No. I'm not
5 asking -- Solomon would have to make a
6 decision --

7 MR. SHELKROT: I know. That's what
8 I'm saying.

9 COUNCILMAN DiCICCO: -- to split the
10 baby in half.

11 MR. SHELKROT: That's what I'm
12 saying.

13 COUNCILMAN DiCICCO: Keep one baby
14 whole. Just keep the baby whole. There's no
15 decision -- You're not -- It's either -- It's
16 not -- You can't -- You have to go either
17 way. Either way. Make a decision.

18 MR. SHELKROT: Well, but in this
19 case, to keep the baby whole, you know... you
20 know, first of all, let me say that I know
21 the number three and a half million dollars
22 has been floated around as the cost of the
23 debt service.

24 You know, I'm not a bond attorney.

25 COUNCILMAN DiCICCO: Two and a half

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2 million, a million. Whatever it is.

3 MR. SHELKROT: Okay. All right.

4 Okay. Whatever it is.

5 COUNCILMAN DiCICCO: Whatever the
6 cost that is related to support the debt on
7 the bonds, all right? Whatever that cost may
8 be. Vis-a-vis versus keeping the libraries,
9 branch libraries, open, if you had to make
10 that choice, what would your choice be?

11 MR. SHELKROT: My experience is that
12 the economy goes in cycles. That is my
13 experience.

14 COUNCILMAN DiCICCO: I think you've
15 answered my question.

16 MR. SHELKROT: Sir, and therefore --

17 COUNCILMAN DiCICCO: Your answer is,
18 you're not willing to answer that.

19 MR. SHELKROT: No. I was going to
20 say if -- Given that they are not equal, they
21 are not equal issues, I have never been
22 presented to me that we will give you the
23 money in your operating budget to spend if we
24 do not spend it on the debt service.

25 I've been here, sir, as I believe

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2 was mentioned in the hearing in last month,
3 I've been in this position for 18 years.
4 That kind of question has never been
5 presented to me. It is not my decision to
6 make.

7 COUNCILMAN DiCICCO: There's always
8 a first.

9 MR. SHELKROT: It is the Council's
10 position --

11 (Mumbling.)

12 MR. SHELKROT: It is the Council's
13 position -- It is the Council's position and
14 the Mayor's -- decision and the Mayor's
15 decision [sic].

16 COUNCILMAN DiCICCO: And as the
17 gatekeeper of the library, that decision is
18 some -- We're going to have to make those
19 decision in this Council.

20 And I'm asking you, as someone who
21 has spent 18 years of his life, is it more
22 important to do the expansion or is it more
23 important to keep libraries in the
24 neighborhoods open and fully staffed?

25 MR. SHELKROT: Sir, it's important

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2 that we do both.

3 COUNCILMAN DiCICCO: If we only have
4 a choice to do one, what would your choice
5 be?

6 MR. SHELKROT: My choice, knowing
7 that every economy until now has rebounded...

8 (Mumbling.)

9 MR. SHELKROT: ...I would do the
10 central library.

11 COUNCILMAN DiCICCO: Do you live in
12 my district? Because I've got a feeling you
13 may be the guy they're going to put up
14 against me because you're doing a very good
15 job.

16 MR. SHELKROT: If history does
17 repeat itself...

18 COUNCILMAN DiCICCO: Oh, God.

19 MR. SHELKROT: In spite of that, you
20 know, with --

21 COUNCILMAN DiCICCO: And earlier
22 today I think you said you were not --

23 MR. SHELKROT: I would -- I would
24 say that, you know...

25 COUNCILMAN DiCICCO: A mind reader,

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2 a fortune teller. I'm asking you a question.
3 And I think that's important.

4 I think it's important for us to
5 know, because it is a major decision that all
6 of us will have to make, individually and
7 collectively, to make those -- Because we're
8 being asked to make that, in my opinion right
9 now.

10 We're being asked to agree to the
11 cuts, not figure out what we can do to make
12 it better, but yet support a \$30 million
13 loan. We're already being asked that
14 question as Council members, plain and
15 simple. And I know what my answer is, and I
16 think I've made that perfectly clear.

17 I'm asking you, as the person in
18 charge of the Free Library of the City of
19 Philadelphia. And I don't really want to get
20 you in trouble with the administration.
21 You're probably already in trouble there.

22 And I know that the people from the
23 foundation are looking to you. But they, I
24 think, have the same and should have the same
25 interest that we all have, is how to maintain

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2 the Free Library system for all
3 Philadelphians and all branches, not just one
4 building in the City of Philadelphia. And
5 that's why I was asking you that question
6 because we have to make that decision.

7 MR. SHELKROT: In order to maintain
8 the Free Library of Philadelphia as an entire
9 system, with all the things that the central
10 library does and means to this City, all the
11 things that it does for the branches, means
12 to the branches, and means to the City as a
13 whole, if there was such a choice, I would
14 say we had better invest in the central
15 library.

16 (Boos.)

17 COUNCILMAN DiCICCO: I appreciate
18 your honesty. I disagree, obviously, but I
19 do appreciate you're answering that question.
20 Thank you.

21 Thank you, Madam President.

22 COUNCIL PRESIDENT VERNA: Thank you.

23 The Chair recognizes Councilman
24 Nutter.

25 COUNCILMAN NUTTER: Thank you, Madam

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2 President.

3 May I have the Budget Director,
4 please?

5 COUNCIL PRESIDENT VERNA: I'm sorry.
6 I believe the Councilman is asking that the
7 Budget Director approach. Approach the
8 witness table, please.

9 COUNCILMAN NUTTER: Madam Director,
10 I think you've been here for the entire
11 painful time.

12 COUNCILMAN DiCICCO: She has a
13 cushion.

14 COUNCILMAN NUTTER: That's true.

15 THE BUDGET DIRECTOR: (Indicating)

16 COUNCILMAN NUTTER: I asked the
17 Director if the Council and/or other outside
18 entities provide additional funding based on
19 the various scenarios that we've asked to be
20 provided something that is more than where we
21 were recently which was emergency closure
22 status, leading toward full service
23 restoration.

24 So, what the Council is asking for
25 is a plan that takes us a little bit beyond

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2 where we recently were but maybe not
3 completely immediately to the promised land,
4 but showing a transition to that.

5 What is the Budget Office position
6 today on any funding being restored or
7 additionally appropriated to the library, and
8 the library system being able to spend those
9 dollars?

10 THE BUDGET DIRECTOR: Diane Reed,
11 Budget Director.

12 I would say that if there is funding
13 that is provided, additional new revenue
14 provided for the libraries, that the
15 authorization for that spending would go to
16 the libraries.

17 COUNCILMAN NUTTER: Would what?

18 THE BUDGET DIRECTOR: Go to the
19 libraries.

20 COUNCILMAN NUTTER: Okay.

21 THE BUDGET DIRECTOR: I mean, I hope
22 I'm not speaking out of turn, but that would
23 be my assumption.

24 COUNCILMAN NUTTER: Feel free.

25 COUNCIL PRESIDENT VERNA: New

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2 revenue? I think it was indicated new
3 revenues.

4 COUNCILMAN NUTTER: Right. I did
5 pick that up, Madam Chair, and I'll query
6 that.

7 But based on your statement, why
8 doesn't that position apply to the current
9 fiscal year and the million dollars that this
10 Council gave about eight months ago?

11 THE BUDGET DIRECTOR: I really don't
12 know what happened with that. Before I came.

13 COUNCILMAN NUTTER: Well, I
14 understand that.

15 THE BUDGET DIRECTOR: I would
16 imagine that this --

17 COUNCILMAN NUTTER: We're in the
18 same fiscal year.

19 THE BUDGET DIRECTOR: Yeah.

20 COUNCILMAN NUTTER: So where tell me
21 this: Where is the million dollars?

22 THE BUDGET DIRECTOR: I -- As I
23 understand it, there was an error in not
24 showing it as revenue.

25 COUNCILMAN NUTTER: Well, I

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2 understand the error issue. Are you now
3 saying that the million dollars is included
4 in the current budget?

5 THE BUDGET DIRECTOR: No, it's not
6 included. The thing that has happened at the
7 current budget --

8 COUNCILMAN NUTTER: Well, let's go
9 back. When you say that was an error, are
10 you saying that the budget that was in front
11 of us last year that we approved, upon which
12 this Council believed that it was adding a
13 million dollars -- I mean, we approved an
14 amendment to the budget, with a laundry list
15 of items.

16 We put back \$2 million in the budget
17 for the Art Museum. We put back, I believe,
18 60 some thousand dollars for the Atwater Kent
19 Museum. We put back additional money for the
20 African American Museum.

21 We put back recreation dollars,
22 District Attorney, fire station. I mean,
23 there were possibly somewhere between 8 to 12
24 separate lines in that amendment. I did the
25 amendment. This Council adopted it in the

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2 budget.
3 When you say that there was an
4 error, tell me where the error was.
5 THE BUDGET DIRECTOR: I actually
6 don't know.
7 COUNCILMAN NUTTER: And how the
8 million relates to that.
9 THE BUDGET DIRECTOR: I don't know
10 exactly where the error was. I'd have to get
11 back to you on that. I'm sorry. I don't
12 know.
13 COUNCILMAN NUTTER: But someone told
14 you that there was an error.
15 THE BUDGET DIRECTOR: Yes.
16 COUNCILMAN NUTTER: Who told you
17 that?
18 THE BUDGET DIRECTOR: Peggy Van
19 Belle.
20 COUNCILMAN NUTTER: Okay. Is Peggy
21 in today?
22 THE BUDGET DIRECTOR: Yes, she is.
23 COUNCILMAN NUTTER: Okay. Can you
24 get her over here, please?
25 THE BUDGET DIRECTOR: I will do

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2 that.

3 COUNCILMAN NUTTER: I'll wait my
4 turn. We have other departments. I want an
5 answer to the question.

6 I cannot function in this kind of
7 environment. I cannot do my job if everyone
8 gets the opportunity to point to somebody
9 else and we can never get to the end.

10 There is an answer to this question.
11 We may not like the answer. Some may not
12 want to hear the answer. But there is an
13 answer.

14 I mean, unless it just flew out the
15 window, unless we are so flush with cash that
16 we can't even keep track of the limited
17 dollars that we have, which I know is not the
18 case, someone knows the answer to this
19 question.

20 So, I'm going to ask you. Other
21 members may have questions. I'd like to have
22 that person over here. I want an answer to
23 the question.

24 And I understand that you're not
25 able to provide it. You weren't the person,

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2 all of that.
3 If I could track down Rob Dubow, who
4 I'm going to send an e-mail to, I'd like to
5 get him down here this afternoon. But we'll
6 take Peggy for the moment. Okay?
7 Mr. Shelkrot, possibly my last
8 question.
9 MR. SHELKROT: Yeah.
10 COUNCILMAN NUTTER: But I always
11 reserve the right to come back.
12 You're hiring or you're proposing to
13 hire seasonal employees; is that correct?
14 MR. SHELKROT: That's correct.
15 COUNCILMAN NUTTER: Why?
16 MR. SHELKROT: So that we can
17 maintain some service in the 20 branches that
18 will be afternoon service, afternoon only.
19 COUNCILMAN NUTTER: So, we're going
20 to lay off by variance. I'll come back to
21 that. Lay off librarians, take them out of
22 the branches, and now we have to spend money
23 to bring in the seasonals.
24 MR. SHELKROT: That's correct.
25 COUNCILMAN NUTTER: Right?

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2 Okay. And my recollection is, a
3 seasonal does not work all 12 months of the
4 year, correct?

5 MR. SHELKROT: Seasonal, that's
6 correct.

7 COUNCILMAN NUTTER: How long do they
8 work?

9 MR. SHELKROT: I think it can vary.
10 I believe that they are... they can work a
11 specified number of hours during the year.
12 Off the top of my head, I don't have that,
13 but it does not equal what a full-time
14 employee would work during the year.

15 COUNCILMAN NUTTER: Isn't it about
16 six months?

17 MR. SHELKROT: My understanding is
18 it's a specified number of hours. If
19 somebody can help me with that, I'd be happy
20 to... Kevin or...

21 COUNCILMAN NUTTER: And so what
22 happens when the seasonal runs up against
23 their threshold of hours?

24 MR. SHELKROT: I can tell you the
25 hours seasonal people, I was just informed,

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2 work 10 months a year, 16 hours a week.

3 COUNCILMAN NUTTER: Ten months a
4 year.

5 MR. SHELKROT: 10 months a year, 16
6 hours a week.

7 I don't know if that's the overall
8 requirement, but those are -- that's what we
9 normally hire -- hire seasonal people to do.

10 COUNCILMAN NUTTER: Okay. And what
11 happens when their seasonal time is up?

12 MR. SHELKROT: They're -- They're
13 not employed by the -- the Free Library of
14 Philadelphia.

15 COUNCILMAN NUTTER: Then what are
16 you going to do.

17 MR. SHELKROT: Hmm?

18 COUNCILMAN NUTTER: And then what
19 are you going to do?

20 MR. SHELKROT: Then we recruit...
21 Oh. Okay. Well, they are hired
22 specifically -- And Kevin, you can come --
23 reach over and grab the mike.

24 COUNCILMAN NUTTER: He's really
25 not --

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2 MR. SHELKROT: They are hired --

3 COUNCILMAN NUTTER: -- to get up
4 there.

5 MR. SHELKROT: They are hired for --
6 to cover on the Saturdays that we are open.
7 That's the normal way that the seasonal
8 people have been used in the past.

9 And you may recall that in the
10 summer the branches are not open on
11 Saturdays, have not in the past been open on
12 Saturdays.

13 COUNCILMAN NUTTER: Right.

14 So they can work 16 -- What is it?
15 16 hours a week for 10 months a year?

16 MR. SHELKROT: That's correct.

17 COUNCILMAN NUTTER: But you you said
18 you're hiring them to work on Saturdays?

19 MR. SHELKROT: Yeah. Yeah. In the
20 past we have hired the seasonal people to
21 work 10 months a year 16 hours a week. They
22 not only work on Saturday.

23 COUNCILMAN NUTTER: Okay.

24 MR. SHELKROT: But it allows us to
25 spread our staff out further so that we can

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2 have people on board on Saturdays.
3 COUNCILMAN NUTTER: And what are the
4 qualification of the seasonals?
5 MR. SHELKROT: Well...
6 COUNCILMAN NUTTER: What qualifies
7 you to be a seasonal employee in the library?
8 MR. SHELKROT: It depends on the
9 position. If they're a guard, they have to
10 meet those requirements. If they're a
11 library assistant, they have to meet those
12 requirements.
13 COUNCILMAN NUTTER: And are there
14 benefits?
15 MR. SHELKROT: Are there benefits
16 for seasonal people? That's a very good
17 question.
18 UNIDENTIFIED VOICE: No.
19 MR. SHELKROT: No, there are not
20 benefits for seasonal people.
21 You know, they -- There are
22 part-time people who do not work a full year,
23 and there are various state and federal
24 requirements.
25 COUNCILMAN NUTTER: Now, let me ask

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2 this question. You propose to lay off 17 --
3 It was 17 librarians, right?
4 MR. SHELKROT: Mm-hmm.
5 COUNCILMAN NUTTER: Okay.
6 MR. SHELKROT: No, no, not
7 librarians. Library workers.
8 COUNCILMAN NUTTER: 13 of whom were
9 librarians.
10 MR. SHELKROT: 13 of whom were
11 librarians.
12 COUNCILMAN NUTTER: Okay.
13 Now, have any of those librarians
14 left the city payroll?
15 MR. SHELKROT: Kevin.
16 MR. VAUGHAN: Not yet. Some people
17 took voluntary layoffs, and the people who
18 took voluntary layoffs are off the City
19 payroll. The final...
20 COUNCILMAN NUTTER: How do you take
21 a voluntary layoff? What does that mean?
22 MR. VAUGHAN: You contact the
23 Personnel Director and you say that you'd
24 like to be voluntarily laid off. There are
25 people who decided, for personal reasons,

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2 that they would like to separate from work.
3 COUNCILMAN NUTTER: Does the person
4 then file for unemployment?
5 MR. VAUGHAN: Yes, they do.
6 COUNCILMAN NUTTER: Okay.
7 So of the 13, how many have left the
8 City payroll?
9 MR. VAUGHAN: The final layoff is
10 supposed to take place on Friday. So, Monday
11 would be the first day that these people
12 would be off of the City payroll.
13 And at the end of the layoff, there
14 are 12 people who would be laid off, 2 of
15 whom are librarians and 10 of whom are
16 library trainees.
17 COUNCILMAN NUTTER: So out of the 13
18 librarians, only 2 will actually leave the
19 City payroll. Is that what you're saying?
20 MR. VAUGHAN: That's correct.
21 COUNCILMAN NUTTER: Okay.
22 So what do you expect... I mean,
23 this plan obviously was not crafted out of
24 good library science but was driven more by a
25 financial problem.

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2 So, because of the bumping rights
3 issues, the higher paid librarians, who, you
4 know, were essentially attacked under this
5 plan in an effort to save money,
6 overwhelmingly stay on the City payroll. Do
7 they take a reduction in salary?

8 MR. VAUGHAN: Yes, they do.

9 COUNCILMAN NUTTER: Okay.

10 So after all of this mess, because
11 this is what it is, what are the end result
12 savings out of this?

13 MR. VAUGHAN: Again, I think I
14 stated earlier that the net savings were
15 about \$800,000.

16 COUNCILMAN NUTTER: The net being...

17 MR. VAUGHAN: The net...

18 COUNCILMAN NUTTER: ...17 people --

19 MR. VAUGHAN: ...between the \$1.5
20 million, if -- that were the collective
21 number of staff reductions that the library
22 took and the amount of money it cost to hire
23 part-time and seasonal workers to run the
24 afternoon branches.

25 COUNCILMAN NUTTER: The net savings

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2 is 1.5 out of all of that shake-up?

3 MR. VAUGHAN: The net savings is
4 \$800,000.

5 COUNCILMAN NUTTER: \$800,000.

6 Which, you know, magically kind of
7 matches up almost perfectly with your fine
8 money.

9 But I know if you were in a meeting
10 for about an hour, and there was that kind of
11 conversation, no one would ever put those two
12 items together because, you know, if they're
13 not talked about in the same sentence, it's a
14 little difficult.

15 Now, you're going to have these
16 alternative plans in about a week; is that
17 correct?

18 MR. SHELKROT: You asked me when I
19 could respond to the questions on the plans.

20 And I said we could have that within
21 a week.

22 COUNCILMAN NUTTER: Okay.

23 And you may have answered this
24 question before. Did the board have to
25 approve or did you seek approval by the board

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2 of this plan?

3 MR. SHELKROT: Yeah. Well, you
4 know, we -- what we did, because of the
5 rapidly changing time line, we had initially
6 talked to the whole board about it, that as
7 things evolved there was no opportunity to
8 call a whole board meeting.

9 We spoke to the executive committee,
10 members of the executive committee of the
11 board, who are empowered by their bylaws to
12 act on behalf of the board.

13 And because it was such a rapidly
14 moving target, as I testified earlier, we --
15 we spoke to the executive committee and --
16 and moved ahead with the project.

17 COUNCILMAN NUTTER: So the short
18 answer is the full board did not approve this
19 plan.

20 MR. SHELKROT: Well, it -- it
21 depends on when. On January -- Yeah, later
22 in January they did, but not as each -- You
23 know, not by -- Not by the end of the first
24 week, but by the end of the second week there
25 was a board meeting, and they approved it.

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2 COUNCILMAN NUTTER: Was the board
3 ever provided with alternative scenarios?

4 MR. SHELKROT: Yes. Yes, they were.

5 COUNCILMAN NUTTER: Okay.

6 This is my last question. There was
7 a newspaper story in the Inquirer on Friday,
8 February 11th. And you apparently were
9 interviewed. They have some quotes. I want
10 to ask you about the quotes.

11 You apparently had been at a meeting
12 up at Lawncrest. And the story goes on to
13 indicate that the library system employed 762
14 full-time workers in 2001, and all of its
15 branch libraries were open Monday to
16 Saturday. But it's state funding was cut in
17 half and its City funding gets whittled
18 yearly.

19 Now, four years later, City Budget
20 Office insists on 630 employees by the end of
21 June or a cut of about 17 percent since 2001.

22 In that time Shelkrot said he had
23 been playing, quote unquote, a shell game,
24 not lessening service as staffing shortages
25 led to more than 700 hours of emergency

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2 closings from July to December 2004, nor did
3 he ever say publicly how bad things were
4 getting. Quote, we've been hiding it, he
5 said bluntly.

6 Do you recall that interview?

7 MR. SHELKROT: Yes, I do.

8 COUNCILMAN NUTTER: Are the quotes
9 accurate?

10 MR. SHELKROT: The quote that you
11 have read is an unfortunate exaggeration that
12 I made as a result of the frustration that I
13 was feeling between what I know to be good
14 library service and what the reality of the
15 number of staff we had dictated.

16 COUNCILMAN NUTTER: Well, did you
17 make reference to the term "a shell game"?

18 MR. SHELKROT: As I said, that was
19 an unfortunate exaggeration because of the
20 frustration --

21 COUNCILMAN NUTTER: On whose part?

22 MR. SHELKROT: On my part. Because
23 of the frustration that I was feeling,
24 knowing... you know, between what the
25 schedule, the published schedule is and what

1 Operating Budget - 4/6/05

2 the reality of our staffing enabled.

3 COUNCILMAN NUTTER: What did you
4 mean by the statement that we've been hiding
5 it?

6 MR. SHELKROT: You know, it's all
7 part of that -- that frustration. I knew
8 that it was, you know, the Friends of the
9 Library who do such a great job were
10 monitoring what was going on.

11 I knew that they had reported it in
12 their newsletter about the number of closings
13 that were going on all over the City because
14 they have been keeping track. You know, it
15 was at that time. It wasn't a matter -- You
16 know, it was a matter of trying to do the
17 best we had.

18 COUNCILMAN NUTTER: I understand.

19 MR. SHELKROT: With the little staff
20 that we had.

21 COUNCILMAN NUTTER: Mr. Shelkrot,
22 let me say this to you directly, and I'm not
23 saying anything that you and I have not
24 already discussed. When I read that -- And
25 I've talked to a more than a few of my

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2 constituents.

3 But equally important, as a member
4 of this City Council, I think that those
5 kinds of comments or that type of operational
6 behavior does not meet the standards that
7 Philadelphians deserve.

8 Having said that, I think that it is
9 more than appropriate a couple months later
10 if not a couple years later, based on what's
11 been going on, I think the citizens of the
12 City do deserve an honest explanation of what
13 goes on with their library system.

14 And I think they also deserve from
15 you, as a professional, an apology for what
16 has taken place over this time.

17 (Applause.)

18 COUNCILMAN NUTTER: So, you can make
19 it; you can not make it. I think it is the
20 least that can be done. This Council
21 deserves that much, in terms of what we tried
22 to do, what we have done, the amount of
23 information that has not been shared from
24 time to time. And we've gone through all of
25 that.

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2 But I think that a disservice has
3 been done here. I think this does not meet
4 the standard, at least for us, of the oath
5 that all of us take, and I assume that other
6 high level people in the government take,
7 when we talk about discharging our duties
8 with fidelity.

9 That was not the case here. You
10 have unfortunately admitted, in the course of
11 this hearing, that certain information was
12 withheld, certain discussions were not
13 referenced.

14 The Council believed that it was
15 taking appropriate action, touted that
16 action, and all the while you apparently knew
17 that the result that we were seeking was not
18 going to come into fruition.

19 This shell game of the closures and
20 admitting that you've been hiding it, I
21 think, is less than what the citizens of this
22 City deserve.

23 And just as a professional and one
24 person to another, I do think under this
25 circumstance, some acknowledgment of that and

1 Operating Budget - 4/6/05
2 an apology to the citizens of this City is
3 more than overdue, under the circumstances.

4 People in this City love this
5 system. They care about these libraries.
6 They expect that when we do something, that
7 it means something.

8 And I think we all have those same
9 standards ourselves, as we sit here and have
10 the privilege of sitting in these particular
11 seats.

12 And I think that you have under the
13 circumstance failed in that kind of test.
14 And I would implore you, at a minimum, to lay
15 out on the record your apology to the
16 citizens of this City.

17 (Applause.)

18 COUNCILMAN NUTTER: No further
19 questions at the moment.

20 COUNCIL PRESIDENT VERNA: Thank you.
21 The Chair recognizes Councilman
22 Kelly.

23 COUNCILMAN KELLY: Thank you, Madam
24 Chair.

25 Mr. Shelkrot, I've been listening to

1 Operating Budget - 4/6/05
2 the testimony of this hearing this morning,
3 and it seems to me that your program of the
4 reduction of hours and personnel is caused by
5 a shortfall of about \$800,000. Do you agree
6 with that?

7 MR. SHELKROT: No. I believe we
8 testified that the overall... I know the
9 overall is...

10 COUNCILMAN KELLY: I know the
11 overall is 1.5 million.

12 But what I would like to ask you --
13 and I'll be very brief with this -- if we
14 found additional revenue from either the
15 state or the City, and we restored... we
16 restored at least 1.5 million, would you
17 scrap this whole proposal of reductions in
18 staff and reductions in hours in your
19 district libraries? Would you scrap that
20 program, put a program in there that's going
21 to restore the hours as they have been in
22 January, and the reduction -- the
23 personnel -- you would keep the personnel
24 that you currently have at their rates that
25 they're receiving in January?

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2 MR. SHELKROT: We would look very
3 carefully at it, to see allow far the million
4 and a half dollars could be spread.

5 COUNCILMAN KELLY: In other words,
6 you're saying you may not do that?

7 MR. SHELKROT: Well, what I'm saying
8 is we would look -- You know, that scenario
9 is not one that -- You know, I know that it
10 will cost \$1.1, \$1.2 million to have a
11 supervising librarian in every one of those
12 20 branches.

13 That, in and of itself, will not
14 restore all the hours. That will put a
15 supervising librarian there.

16 COUNCILMAN KELLY: Well, how much
17 would it take to restore the hours and
18 keeping the personnel levels as they were in
19 January and the salaries at the same level
20 they were in January?

21 MR. SHELKROT: At the same level in
22 January, you know, we -- we can -- we can --
23 we can -- that can be done.

24 COUNCILMAN KELLY: Well, I'm asking
25 you how much additional would you need to

1 Operating Budget - 4/6/05
2 scrap this entire program and go back to what
3 we had in January?

4 MR. SHELKROT: You know, it -- it --
5 if that service is satisfactory...

6 COUNCILMAN KELLY: I know there's
7 470 emergency closings that you had. And we
8 can deal with that.

9 But I just want to have an idea of
10 how much additional revenue it's going to
11 take to at least get us back to where we were
12 in January of this year.

13 MR. SHELKROT: Well, sir, I don't
14 know how else to say it. You know, we are
15 faced with not only those closings, but an
16 increasing attrition of staff.

17 When we picked the date of January,
18 that's different from other dates that have
19 been picked. I would be pleased to go back
20 and look very carefully at exactly how far we
21 can go with a million and a half dollars.
22 I'd be happy to do that for Council. But I
23 can't just sit here and say that it would
24 work.

25 COUNCIL PRESIDENT VERNA: Councilman

1 Operating Budget - 4/6/05
2 and Mr. Shelkrot, I understand that a request
3 had been made earlier this morning that the
4 library will come up with a number of
5 options.

6 COUNCILMAN KELLY: Options.

7 COUNCIL PRESIDENT Verna: And what
8 the cost would be.

9 And it was indicated that that would
10 take you approximately a week to --

11 MR. SHELKROT: That's correct.

12 COUNCIL PRESIDENT Verna: -- submit
13 to us.

14 COUNCILMAN KELLY: Thank you, Madam
15 President.

16 COUNCIL PRESIDENT Verna: You're
17 welcome.

18 The Chair recognizes Councilwoman
19 Tasco.

20 COUNCILWOMAN TASC0: I just have one
21 question. Some of the questions I had that I
22 was going to ask have been answered.

23 And I heard Councilman O'Neill talk
24 to you about the state. What is your state
25 strategy, for looking to the state for

1 Operating Budget - 4/6/05
2 additional money? Because they cut \$3.2
3 million. What is the strategy to try to
4 recapture some of these dollars from the
5 state?

6 MR. SHELKROT: Sure. I'll be happy
7 to tell you our strategy. We have continued
8 to encourage board members to visit and to
9 write letters to the members of the
10 legislature and to the Governor.

11 With foundation money we have a
12 lobbyist because we know that the City
13 lobbyist has many different issues that he's
14 working on. And I know the library is one of
15 them, but there are many. So, we have
16 engaged a lobbyist to help in that effort.

17 They coordinate closely with the
18 lobbyists for the Pennsylvania Library
19 Association. There is a... It's a
20 continuing effort to write letters, to talk
21 to people in Harrisburg, to talk to the
22 Governor or his staff to bring about an
23 increase in the state aid to public libraries
24 so that our share will be back to where it
25 was before.

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2 COUNCILWOMAN TASC0: At what point
3 did you see the decline in the dollars from
4 the state? When did that begin?

5 MR. SHELKROT: As I said earlier,
6 that was -- that affected us in fiscal 2004.
7 We first became aware of the proposed budget
8 cut in... I forget whether the Governor's
9 announcement on the budget is January,
10 February.

11 So that would have been... Getting
12 my fiscal years, and... I believe that would
13 have been January of or February of '03 when
14 that announcement was made.

15 And we were very active. The board
16 was very active. The Friends were very
17 active in trying to get that restored. But
18 it was only inched up a little bit.

19 COUNCILWOMAN TASC0: Thank you,
20 Madam President.

21 COUNCIL PRESIDENT VERNA: You're
22 welcome.

23 Councilman Nutter, it's my
24 understanding that Peggy Van Belle is here.
25 I would ask that she please approach the

1 Operating Budget - 4/6/05

2 witness table.

3 The Chair recognizes Councilman
4 Nutter.

5 MS. VAN BELLE: Good afternoon. I'm
6 Peggy Van Belle, Deputy Budget Director.

7 COUNCILMAN NUTTER: Thank you for
8 coming over.

9 We're trying to get to the bottom of
10 a matter that started last year, apparently.
11 During last year's budget process, City
12 Council sought to restore \$1 million of a
13 proposed cut to the Free Library.

14 We've received a couple different
15 versions of what may or may not have
16 happened. First we were told that there had
17 been an error in last year's budget for the
18 Free Library, that the Budget Office told the
19 library quietly or secretly or asked them not
20 to... allegedly asked them not to talk about
21 it, that the error would be corrected through
22 the targeted budget process. That's one.

23 Second, the library now apparently
24 has been told that the million dollars that
25 Council restored they cannot have because

1 Operating Budget - 4/6/05
2 they've been told by the Budget Office that
3 on top of the present \$800,000 that the
4 library receives in fines, the library must
5 raise an additional \$1 million in order to
6 receive the million dollars that Council
7 appropriated last year.

8 I am trying to understand those two
9 issues, where the error was, and what
10 happened last year. And then I want to talk
11 about this year.

12 Can you provide some clarity to the
13 record, please?

14 MS. VAN BELLE: I'll give you my
15 recollection of what happened last year.

16 COUNCILMAN NUTTER: That would be
17 nice.

18 MS. VAN BELLE: We met with all
19 departments, obviously. We met with the
20 library when we were developing our proposed
21 '05 budget.

22 And the library was tasked with
23 developing a plan to live with the million
24 dollar reduction.

25 In lieu of or as a substitution for

1 Operating Budget - 4/6/05
2 that reduction, we proposed various scenarios
3 to generate a million dollars in revenue,
4 which would be used...

5 COUNCILMAN NUTTER: Hold on for a
6 second.

7 The conversation that you're
8 discussing is apparently subsequent to the
9 issue of what was the correctness or
10 non-correctness of the budget that was
11 submitted.

12 We have been told that there was an
13 error in the budget that was in front of us
14 last year.

15 MS. VAN BELLE: I'm working up to
16 that, I believe.

17 COUNCILMAN NUTTER: All right.

18 MS. VAN BELLE: So the
19 administration and the library agreed that in
20 lieu of a million dollar expenditure
21 reduction, we would substitute a revenue
22 generating idea.

23 We had proposed charging for DVD's
24 and videotapes with fees sufficient to raise
25 a million dollars in revenue.

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2 COUNCILMAN NUTTER: At the Free
3 Library.

4 MS. VAN BELLE: At the Free Library.

5 The library preferred, in lieu of
6 that revenue generating proposal, to double
7 their fines, believing that that would yield
8 an additional million dollars in revenue.

9 We proposed a budget to City Council
10 that included that million dollars in
11 revenue. We neglected to add back the
12 million dollars in appropriations.

13 When Council restored --

14 COUNCILMAN NUTTER: You neglected to
15 add back what million dollars in
16 appropriations?

17 MS. VAN BELLE: The proposed FY'05
18 budget we had given the library had a million
19 dollar reduction in it.

20 COUNCILMAN NUTTER: Right.
21 Notwithstanding the agreement to double the
22 fines and raise the money that way.

23 MS. VAN BELLE: Correct.

24 COUNCILMAN NUTTER: Okay.

25 MS. VAN BELLE: So when we

1 Operating Budget - 4/6/05
2 substituted the million dollars in fine
3 revenue for the expenditure reduction, we
4 neglected to add back the million dollars in
5 appropriation power.

6 COUNCILMAN NUTTER: Now, were these
7 items a part of the budget discussion last
8 year?

9 MS. VAN BELLE: Excuse me?

10 COUNCILMAN NUTTER: Were these
11 machinations a part of the budget discussion
12 last year?

13 MS. VAN BELLE: Not that I recall,
14 no.

15 COUNCILMAN NUTTER: Okay.

16 So, what then happened to the
17 million dollars that we added back by
18 amendment to last year's budget?

19 MS. VAN BELLE: Council added back a
20 million dollars to the library's budget which
21 brought them back to the level prior to our
22 million dollar reduction.

23 COUNCILMAN NUTTER: Well, don't you
24 still owe them then a million dollars?

25 MS. VAN BELLE: Subsequent to that

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2 we had meetings with the library where we
3 discussed the million dollars that Council
4 added back versus the million dollars that
5 the library felt were owed to them.

6 I don't believe we came to any
7 conclusion. I think we agreed that we would
8 revisit the discussions at the time, as Mr.
9 Shelkrot has testified.

10 He was told currently your budget is
11 what your budget is, which I believe was \$35
12 million in the General Fund.

13 COUNCILMAN NUTTER: But you
14 understand -- And it's great that you guys
15 are having these discussions. But you
16 understand that there has been a negative
17 impact on the library system while this issue
18 is either unresolved or still under
19 discussion.

20 I mean, you're talking about the
21 million dollars, but you moved forward on an
22 action item that has an impact in the same
23 fiscal year while you have a current dispute
24 about a million dollars in that fiscal
25 budget, right?

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2 MS. VAN BELLE: Well, I don't
3 believe there's a dispute currently because
4 the million dollars has not materialized.

5 COUNCILMAN NUTTER: What do you mean
6 it hasn't materialized?

7 MS. VAN BELLE: The increased fine
8 revenue has not materialized, and therefore
9 there is no million dollar revenue offset
10 currently in the General Fund.

11 COUNCILMAN NUTTER: But you could
12 not have possibly believed that it was ever
13 going to materialize in the first place.

14 MS. VAN BELLE: We did.

15 COUNCILMAN NUTTER: Well, based on
16 what?

17 MS. VAN BELLE: Based on the
18 library's calculation.

19 COUNCILMAN NUTTER: If the most
20 they've ever raised was \$800,000, what makes
21 you think they're going to raise a million
22 dollars on top of it?

23 MS. VAN BELLE: It was based on the
24 calculations that the Free Library gave to
25 us.

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2 COUNCILMAN NUTTER: And you're the
3 Budget Office, and you just took it?

4 MS. VAN BELLE: No. They seemed to
5 make sense.

6 COUNCILMAN NUTTER: Have they
7 materialized?

8 MS. VAN BELLE: We preferred to
9 charge for the DVD's and the videotapes.
10 The library asked that they be
11 allowed to substitute this revenue, and we
12 acquiesced.

13 COUNCILMAN NUTTER: Okay.

14 So the bottom line is similar to --
15 And I appreciate you coming over to provide
16 clarity. A mistake was made. It was going
17 to be kept as a quiet discussion. You
18 suggested raising fines or you suggested
19 increasing fees for DVD's and videos. They
20 came back to you with an alternative which
21 is, we'll increase fines. You neglect to
22 make the switch. We then give a million
23 dollars. You essentially use that to plug
24 the hole that was created in the first place
25 to get them level. So now they don't have an

1 Operating Budget - 4/6/05
2 additional million on top which they are now
3 short. And you're still talking about it.
4 Is that...

5 MS. VAN BELLE: No. I believe we're
6 not talking about it because the revenue has
7 not materialized, so there is no discussion
8 about adding back a million dollars because
9 there's no funding source for that million
10 dollars.

11 COUNCILMAN NUTTER: So they're just
12 short.

13 MS. VAN BELLE: They are a million
14 dollars less.

15 COUNCILMAN NUTTER: So if we had
16 known -- If we knew then what we know now,
17 what we really should have done was given the
18 library \$2 million, right?

19 MS. VAN BELLE: Two million?

20 COUNCILMAN NUTTER: In order to
21 accomplish what the Council thought we were
22 accomplishing with the one, since we didn't
23 know about the other \$1 million mistake.

24 MS. VAN BELLE: I'm not sure what
25 Council thought that were accomplishing when

1 Operating Budget - 4/6/05

2 they added back the million dollars.

3 COUNCILMAN NUTTER: We thought we
4 were giving them an additional million
5 dollars, I believe.

6 COUNCIL PRESIDENT VERNA: And I
7 think the purpose of that --

8 COUNCILMAN NUTTER: Or at least not
9 shorting them the million that the
10 administration was proposing to short them in
11 the current year's budget.

12 COUNCIL PRESIDENT VERNA:
13 Councilman, I'm sorry. I didn't mean to
14 interrupt you.

15 COUNCILMAN NUTTER: Certainly.

16 COUNCIL PRESIDENT VERNA: But it was
17 our understanding that the million dollars
18 was being restored for Saturday hours.

19 COUNCILMAN NUTTER: Right. Right.
20 That's what we were told.

21 MS. VAN BELLE: I can't speak to
22 that.

23 COUNCILMAN NUTTER: So, I mean, it
24 starts to take us down the credibility path
25 if we have people that we know are serious

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2 legitimate people come to the table, we go
3 through the whole thing, we ask this
4 question, that question, the other question,
5 other conversations are going on behind the
6 scenes. Fine; we can't know about all the
7 other conversations. But that was the
8 intention.

9 It apparently doesn't play out
10 because of either a mistake or now lack of
11 realized funding source.

12 So the bottom line is, they're a
13 million dollars short from where we thought
14 they would be at the time we took our action
15 back on July 1. You'd at least agree with
16 that.

17 MS. VAN BELLE: I -- I don't know
18 that I can. Because I don't know what
19 Council's understanding of that million --
20 what that million dollars meant to City
21 Council.

22 COUNCILMAN NUTTER: We thought we
23 were restoring the budget back to where it
24 was supposed to be, without knowing that it
25 was already short a million because of the

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2 behind-the-scenes activities. That's what we
3 thought.

4 So, where does that all leave us?

5 MS. VAN BELLE: Well, I think, going
6 going forward, we've gone through another
7 round of reductions this fiscal year, and in
8 fiscal year '06. And I think that it just
9 would have been a million dollars that we'd
10 have to reduce somewhere else.

11 COUNCILMAN NUTTER: Well, I
12 understand that part.

13 So, we've had Miss Reed go through
14 this, but would it be helpful to have your
15 backup and support as the more tenured
16 person.

17 What is the presently proposed
18 budget for FY'06 for the Free Library?

19 MS. VAN BELLE: The currently
20 proposed budget for the Free Library is \$35.3
21 million in the General Fund and 47.8 in all
22 funds.

23 COUNCILMAN NUTTER: Well, okay. The
24 budget book I have indicates for fiscal year
25 2006 obligation level, that's column number

1 Operating Budget - 4/6/05
2 8... My book reads total, all funds,
3 \$47,931,631. And what does that number mean?
4 MS. VAN BELLE: That's the all funds
5 number.
6 COUNCILMAN NUTTER: I said that. Is
7 that number correct?
8 MS. VAN BELLE: It's a correct
9 proposed budget, but it includes an estimated
10 state revenue number that will change when
11 the state budget is finalized.
12 COUNCILMAN NUTTER: Is that in the
13 grants revenue account?
14 MS. VAN BELLE: Yes, it is.
15 COUNCILMAN NUTTER: The 12,664,014?
16 MS. VAN BELLE: Yes.
17 COUNCILMAN NUTTER: Okay.
18 So, you're primarily focused on the
19 thirty-five, two six seven, six seventeen?
20 MS. VAN BELLE: Correct.
21 COUNCILMAN NUTTER: Okay.
22 That's the real budget for the
23 library?
24 MS. VAN BELLE: That's the General
25 Fund proposed budget.

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2 COUNCILMAN NUTTER: Right.

3 So, in the discussion that we've
4 had, whether it's the million and a half
5 dollars or some other figure, up to 5.5, is
6 it now your understanding or do we have an
7 understanding on this floor that any
8 additional funding that Council provides for
9 the Free Library is added to the 35 million
10 two sixty-seven, six seventeen figure?

11 MS. VAN BELLE: Mathematically, yes.

12 COUNCILMAN NUTTER: I'm sorry?

13 MS. VAN BELLE: Mathematically, yes,
14 it is added.

15 COUNCILMAN NUTTER: Well, how about
16 legislatively and fiscally?

17 MS. VAN BELLE: I'm not sure what
18 you mean by fiscally; but legislatively, yes.

19 COUNCILMAN NUTTER: If we make an
20 amendment to this budget, and add a million
21 and a half dollars for the Free Library
22 system, does it get added to the 35 million
23 two sixty-seven six seventeen?

24 MS. VAN BELLE: Yes, it does.

25 COUNCILMAN NUTTER: And will they be

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2 able to spend it?

3 MS. VAN BELLE: I can't guarantee
4 that.

5 COUNCILMAN NUTTER: Why?

6 MS. VAN BELLE: Because we don't
7 know what fiscal '06 is going to bring.

8 If our budget remains on target,
9 there's probably a good likelihood that they
10 will be able to spend it.

11 If we suffer tax revenue losses or
12 weakness in tax collections, we're going to
13 have to revisit additional cuts with all
14 departments, not just the Free Library. I
15 cannot sit here and guarantee you that.

16 COUNCILMAN NUTTER: Does the budget
17 presently anticipate tax revenue losses or
18 lack of collections?

19 MS. VAN BELLE: No, it does not.

20 COUNCILMAN NUTTER: Okay.

21 Do we have tax revenue losses or
22 lack of collections last year?

23 MS. VAN BELLE: No, we did not.

24 COUNCILMAN NUTTER: Okay.

25 But your statement, I guess, does

1 Operating Budget - 4/6/05
2 open this final area which is somewhat on the
3 line of regardless of what amount Council
4 makes an amendment to this budget, you're not
5 prepared to commit that the library would be
6 able to spend any of it. If we gave them \$10
7 million, you're saying that it is still not
8 certain that they'd actually have access to
9 those dollars. Is that your...

10 MS. VAN BELLE: I can't commit to
11 increases, to guaranteeing you we would spend
12 every dollar of any increase for any
13 department.

14 COUNCILMAN NUTTER: No matter what
15 the Council does. No matter what budget we
16 pass, no matter what amendments we make, your
17 position is, ultimately you'll decide what
18 they actually get to spend.

19 MS. VAN BELLE: No, that's not my
20 position.

21 My position is I cannot sit here
22 today and guarantee you that we would spend
23 every dollar that you appropriate.

24 COUNCILMAN NUTTER: Okay.

25 Okay. Well, this will be an

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2 interesting exercise this spring.

3 Thank you very much. Thank you for
4 coming over. I appreciate your honesty.

5 COUNCIL PRESIDENT VERNA: Thank you.

6 Are there any other questions or
7 comments from members of the committee?

8 (No response.)

9 COUNCIL PRESIDENT VERNA: Seeing
10 none, I would suggest that Council stand in
11 recess for a half hour. Is everybody in
12 accord?

13 Okay. So, we will stand in recess
14 until 2:30. Thank you.

15 (Lunch recess from 2:00 p.m. to 2:42
16 p.m.)

17 Good afternoon, everyone. Again I
18 regret the delay. This is a continued public
19 hearing of the Committee of the Whole.

20 We will now hear from the Civil
21 Service Commission.

22 Good afternoon. Welcome. We do
23 have a copy of your testimony. We will give
24 that to the stenographer. It will be
25 transcribed in full. We would appreciate it

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2 if you would summarize your testimony,
3 please.

4 MS. ORFANELLI: The Director of the
5 Commission was not able to make it, and we
6 asked if I could come in her place.

7 I'm Lynda Orfanelli, the Personnel
8 Director. And Reverend Repsie Warren was
9 unable to attend. I'll testify for her.

10 The total budget for the Commission
11 is \$159,728, which is a decrease of \$5,827
12 over the FY'05 estimated obligation.

13 Under the Home Rule Charter, the
14 Commissioners are charged with ensuring the
15 application of merit principles to public
16 employment.

17 In carrying out that mandate, the
18 Commission approves or disapproves a large
19 variety of actions affecting Civil Service
20 Employees.

21 These include establishment of job
22 classifications, residency waivers, personal
23 service contracts, Civil Service regulations
24 and exemptions from Civil Service.

25 This year the Commission is involved

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2 with hearing appeals from layoffs. 22
3 appeals have been filed, and the appeal
4 hearings for these people will be commencing
5 in April.

6 There is no change in the number of
7 employees in the Commission and no
8 significant changes in the budget to report.

9 That concludes my testimony.

10 COUNCIL PRESIDENT VERNA: Thank you.

11 I understand that in your testimony
12 you are able to reduce your Class 100 budget.

13 MS. ORFANELLI: That's correct.

14 COUNCIL PRESIDENT VERNA: Not
15 increase it, as is stated in the testimony?

16 MS. ORFANELLI: Yes. Actually, it's
17 a shifting around of funding.

18 An employee who had provided legal
19 services had retired. And in lieu of having
20 an employee, the Commission is now
21 contracting for that service. So, the money
22 was shifted to Class 200.

23 COUNCIL PRESIDENT VERNA: What is
24 the value of your contract for legal
25 services, and where is it budgeted? And can

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2 you tell us who provides these services.

3 MS. ORFANELLI: Okay. The value of
4 the contract is 24,500. The lawyer who is
5 providing the services is Stella Tsai,
6 spelled T-s-a-i.

7 COUNCIL PRESIDENT VERNA: How is it
8 spelled?

9 MS. ORFANELLI: T-s-a-i. And she
10 works for a law firm called Christie Parabue.
11 And I don't know how to spell that. I'm
12 sorry.

13 COUNCIL PRESIDENT VERNA: You also
14 mention residency waivers in your testimony.
15 Can you tell us the number and titles of
16 waivers granted by the Commission?

17 MS. ORFANELLI: I can. We have a
18 report, if you give my deputy a moment to
19 come up with the report.

20 MS. O'LEARY: I'm Celia O'Leary, the
21 Deputy Personnel Director. I have a report
22 for Council on employees who have residency
23 waivers at this time. It's 61 employees at
24 the moment.

25 COUNCIL PRESIDENT VERNA: And what

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2 are their titles?

3 MS. O'LEARY: At the moment we have
4 many waivers in existence. They're not all
5 being used. They're available on our web
6 site, if Council would like to look at what
7 classes have a waiver.

8 COUNCIL PRESIDENT VERNA: Wait a
9 minute. I'm not going to go to the web site.
10 I'm asking you.

11 MS. O'LEARY: Oh, I'm sorry.

12 COUNCIL PRESIDENT VERNA: Do you
13 have a list?

14 MS. O'LEARY: I could get you a
15 list.

16 COUNCIL PRESIDENT VERNA: I would
17 like you to provide it to us.

18 Do you have it with you?

19 MS. O'LEARY: I have a list of the
20 employees. If you were looking for a list
21 of --

22 COUNCIL PRESIDENT VERNA: You don't
23 have their titles?

24 MS. O'LEARY: Yes, it does, ma'am,
25 but there are many more.

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2 COUNCIL PRESIDENT VERNA: In the
3 sheet that you have in your hand?

4 MS. O'LEARY: Yes, ma'am.

5 COUNCIL PRESIDENT VERNA: Maybe we
6 could have copies made. Please.

7 How do the 61 waivers compare to
8 previous years?

9 Would you make copies, please?

10 MS. ORFANELLI: Do you have the
11 previous year? We don't have the report from
12 last year with us. We can check and find
13 that out. From my recollection, it's pretty
14 close to the same number, but we can verify
15 that and get back to you with the exact
16 number.

17 COUNCIL PRESIDENT VERNA: Very well.
18 And while we're waiting for that information,
19 I would like to recognize Councilman Nutter.

20 COUNCILMAN NUTTER: Thank you, Madam
21 Chair.

22 Good afternoon, Miss Orfanelli.

23 MS. ORFANELLI: Good afternoon,
24 Councilman.

25 COUNCILMAN NUTTER: I just would be

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2 stunned to know that I only really have one
3 question, which has to do with our
4 prescription drug program.

5 There seems to be a fair amount of
6 back and forth and maybe some difference of
7 opinion with regard to the issue of a 30-day
8 supply that public employees can get for the
9 single co-pay versus this issue of mail order
10 through a third-party operation which, at
11 least according to the information you
12 provided, seems to create a significant
13 discount.

14 What I wanted to know is, one, what
15 are the estimates for how many people will
16 actually utilize this particular program; and
17 second, has there been any consideration or
18 thought given to the impact that this program
19 may have on our... primarily on our
20 independent pharmacists or stores throughout
21 the City?

22 MS. ORFANELLI: In answer to part
23 one, there was no way to do an analysis of
24 how many employees would take part in this.

25 Due to HIPAA, we're not privy to

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2 personal medical information of employees, so
3 analysis of that nature could not be done.

4 However, we have done a comparison
5 of the costs for the first quarter of '04 to
6 the first quarter of '05.

7 And we have... And by making these
8 changes, we have gone from a per member per
9 month cost of one fifty-eight twenty-nine to
10 this year's one thirteen forty-one. That's
11 only the first quarter.

12 So we're showing already a savings
13 of \$44.87 per member per month. That overall
14 amount is almost a million dollars to the
15 City.

16 Now, did we consider the impact on
17 the independent --

18 COUNCILMAN NUTTER: To what would
19 you attribute that?

20 MS. ORFANELLI: Well, there are
21 significant discounts to us by using the mail
22 order service, and I do mean significant.

23 COUNCILMAN NUTTER: And I mean, it's
24 your position -- Again, obviously, you don't
25 have access to certain information. But it's

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2 your position that these savings are coming
3 as a result of a significant number of
4 employees pursuing the 90-day supply?

5 MS. ORFANELLI: Yes.

6 COUNCILMAN NUTTER: Okay.

7 What's the cost referential to the
8 employee?

9 MS. ORFANELLI: We did have an
10 increase in the co-pay this year. Generic
11 drugs stayed the same, but the top tier drugs
12 which do not have generics and are not on our
13 formulary, went from \$16 to \$21, so that
14 there's a \$5 difference.

15 COUNCILMAN NUTTER: All right. So,
16 let me make sure I'm understanding this. We
17 go to the 90-day supply. We've also had an
18 increase in our co-pay. You believe more
19 employees are utilizing or some number of
20 employees are utilizing 90-day supply. And
21 the end result is the City is saving money,
22 but the employees are paying more.

23 MS. ORFANELLI: If they are using
24 generic drugs, they are not paying more.

25 COUNCILMAN NUTTER: Right.

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2 MS. ORFANELLI: If they are using
3 non-preferred drugs, they are paying \$5 more.

4 COUNCILMAN NUTTER: These are...

5 MS. ORFANELLI: But they are
6 getting --

7 COUNCILMAN NUTTER: These are brand
8 names that don't have generics.

9 MS. ORFANELLI: That's correct.

10 COUNCILMAN NUTTER: Okay.

11 Have you had any... And you've seen
12 the correspondence. Have you had any direct
13 consultation with kind of the pharmacy
14 association about the City's program?

15 MS. ORFANELLI: Only by letter.

16 COUNCILMAN NUTTER: Would you be so
17 kind as to have an in-person meeting to
18 address some of the issues that they raise
19 which seem to be not only directed at the
20 potential impact that this program might have
21 on the pharmacies, but they also seem to have
22 some slightly differing views, in terms of
23 economic benefit to the City. CareMark, as I
24 understand it, is not located in
25 Philadelphia; is that right?

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2 MS. ORFANELLI: CareMark is located
3 several places in the country. They have
4 mail orders in Wilkes-Barre. They have their
5 financial center in Arizona. They have
6 offices throughout the country. I would be
7 glad to meet with them, yes.

8 COUNCILMAN NUTTER: I'd appreciate
9 it. It's PARD. They've obviously been in
10 this business for a long period of time.
11 They might have, you know, a few interesting
12 perspectives, some innovative strategies.

13 And I think if we have local people,
14 regardless of what their interests might be,
15 I think you would agree that we could
16 possibly learn from their hundreds of years
17 of pharmaceutical experience.

18 MS. ORFANELLI: Absolutely.

19 COUNCILMAN NUTTER: Okay.

20 So, you'll meet with them?

21 MS. ORFANELLI: Absolutely.

22 COUNCILMAN NUTTER: Thank you.

23 Thank you, Madam Chair.

24 COUNCIL PRESIDENT VERNA: I'm rather
25 curious about the 61 waivers. When we grant

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2 a waiver, is it for a protracted period of
3 time or is it an indefinite waiver.

4 MS. ORFANELLI: There are different
5 types of waivers. We have time specific
6 waivers. We have indefinite waivers.

7 Most of our waivers are for a
8 specific time period and need to be come back
9 to the Commission if they want to renew them.

10 So, we have a large number of
11 waivers that are for one year only, for very
12 specific types of jobs. Most of those jobs
13 are under grant programs, and they are not
14 for Civil Service positions.

15 The other large category are for
16 doctors, who we have trouble... I know other
17 Council people have found this difficult to
18 understand, but we have trouble finding
19 doctors who want to work half time days at
20 our health centers. And as a result, we do
21 have doctors that live in Philly, but we have
22 also gone outside to get doctors.

23 COUNCIL PRESIDENT VERNA: Thank you.

24 The Chair recognizes Councilwoman
25 Brown.

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2 COUNCILWOMAN BROWN: Thank you,
3 Madam President.

4 Good afternoon, ladies.

5 MS. ORFANELLI: Good afternoon.

6 COUNCILWOMAN BROWN: On Page 3 of
7 your testimony you discuss work force
8 diversity statistics for women and
9 minorities.

10 And it indicates that there was a
11 marked improvement from 1975, but this is the
12 only year that you offer a comparison.

13 Do you have any more current data on
14 the City's work force, with regards to racial
15 and gender diversity?

16 MS. ORFANELLI: Well, the number we
17 gave you was 2004 compared to 1975. We have
18 every year, and I would be glad to send you
19 our diversity report, if you were interested.

20 COUNCILWOMAN BROWN: I would like to
21 see what the progress has been.

22 MS. ORFANELLI: Absolutely.

23 And you will notice that it is
24 incremental, but it is --

25 COUNCILWOMAN BROWN: Growing.

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2 MS. ORFANELLI: -- incrementally
3 changing every year.

4 COUNCILWOMAN BROWN: And is that
5 improvement also reflected? Because I don't
6 have it now. I only have my questions.

7 Also, in the management in areas
8 where women and people of color have
9 positions of responsibility --

10 MS. ORFANELLI: Yes. The report has
11 that as well. It has the category of jobs,
12 as well as the category of men, women and
13 racial breakdown.

14 COUNCILWOMAN BROWN: Very well.

15 I'd appreciate it if you'd pass that
16 on to the Chair.

17 MS. ORFANELLI: Absolutely.

18 COUNCILWOMAN BROWN: Thank you very
19 much.

20 MS. ORFANELLI: You're welcome.

21 COUNCILWOMAN BROWN: Thank you,
22 Madam President.

23 COUNCIL PRESIDENT Verna: You're
24 welcome.

25 The Chair recognizes Councilman

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2 Rizzo.

3 COUNCILMAN RIZZO: Thank you, Madam
4 Chair.

5 Good afternoon. I just want to make
6 sure I understand. The total number of every
7 category of waiver: Doctors, lawyers,
8 whatever is total 61.

9 MS. ORFANELLI: Right. But that's
10 not the total number of employees. That's
11 the job titles. So, we could have five
12 people in one of those categories.

13 COUNCILMAN RIZZO: Then give us a
14 number. How many employees does this City
15 employ that are as a result of a waiver that
16 live outside the City?

17 MS. ORFANELLI: Sorry. I misspoke.
18 There's 61 people who currently have waivers.

19 COUNCILMAN RIZZO: Okay.

20 MS. ORFANELLI: 61 individuals.

21 COUNCILMAN RIZZO: Do I say strike
22 that from the record? So we only have 61
23 employees.

24 MS. ORFANELLI: That's correct.

25 COUNCILMAN RIZZO: That live outside

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2 the City.
3 MS. ORFANELLI: That's correct.
4 COUNCILMAN RIZZO: And they are...
5 MS. ORFANELLI: And they are on the
6 spreadsheet.
7 COUNCIL PRESIDENT VERNA: And the
8 spreadsheet is being circulated now,
9 Councilman.
10 COUNCILMAN RIZZO: Good. Thank you.
11 COUNCIL PRESIDENT VERNA: Give one
12 the to the Councilman, please.
13 COUNCILMAN RIZZO: What's the
14 longest a person has had a waiver? How many
15 years has a person had a waiver that works
16 for the City of Philadelphia?
17 MS. ORFANELLI: There's a few people
18 in the First Judicial District who go back to
19 the '70s.
20 COUNCILMAN RIZZO: Why is that?
21 MS. ORFANELLI: Well, we don't hire
22 in the First Judicial District. I want to
23 make that clear. That's done by the courts.
24 COUNCILMAN RIZZO: Why is that?
25 MS. ORFANELLI: Let's see.

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2 COUNCILMAN RIZZO: Why would someone
3 from the library... I mean, that's not --

4 MS. ORFANELLI: Well, the reason
5 is -- Well, do you want me to -- I'm sorry --
6 address the courts?

7 COUNCILMAN RIZZO: Sure.

8 MS. ORFANELLI: Okay. Court
9 employees who were non-residents in 1973,
10 when the residency requirement was imposed on
11 the courts, were granted -- they were
12 grandfathered. That's why there are court
13 employees that go back that long, who they
14 were non-residents then, and they were
15 grandfathered in.

16 COUNCILMAN RIZZO: So there's no one
17 after 1970 so and so.

18 MS. ORFANELLI: Most of the other
19 positions are much more recent.

20 COUNCILMAN RIZZO: For the First
21 Judicial District.

22 MS. ORFANELLI: Not the First
23 Judicial. I mean, if you look at the Health
24 Department or you look at Aviation or
25 District Attorney, most of those waivers are

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2 fairly recent, and most of them are exempt.

3 No, I shouldn't say that. It's a
4 combination.

5 COUNCILMAN RIZZ0: Free Library.
6 What in the world are we doing with people --
7 giving people exemptions that work for the
8 library?

9 MS. ORFANELLI: These are people who
10 we've recruited. They're probably --
11 They're -- Some of them are trainees and may
12 have a certain amount of time to move into
13 the City. They will move into the City.

14 They get -- In Civil Service they
15 have one year to move in. And if you look at
16 their appointment dates, they have a date
17 they have to establish residency. That's
18 sort of in the middle of the column.

19 So the four people in the library
20 have to move in by October '05 and one by
21 March of '06. That means that we recruited
22 them possibly from colleges. They weren't
23 Philadelphia residents, but they must become
24 Philadelphia residents. And that's a date
25 they have to become, by that date.

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2 COUNCILMAN RIZZO: So the date to
3 establish residence, almost everyone on
4 here -- Let's say the Aviation unit.

5 MS. ORFANELLI: Right.

6 COUNCILMAN RIZZO: 4/26 of 2005.
7 Those people need to have residency in the
8 City of Philadelphia.

9 Who manages this? Is the operating
10 department responsible to make sure that
11 happens?

12 MS. ORFANELLI: Yes, they are.

13 COUNCILMAN RIZZO: If not, Channel
14 29, right?

15 MS. ORFANELLI: (Laughing.)

16 COUNCILMAN RIZZO: Because this is
17 really... Sometimes I think... I mean, I
18 can understand the scenario with the doctors.
19 But I mean, you think we would really try a
20 little bit harder to get some physicians that
21 live in Philadelphia to work for the Health
22 Department.

23 I don't know -- Maybe this is just
24 an easy way out. Maybe we don't work hard
25 enough at really doing this, and we accept

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2 the fact that we'll just take whoever's
3 available no matter where they live.

4 MS. ORFANELLI: Well, we do a lot of
5 recruiting. We advertise. You know, we try
6 very hard to get Philadelphia residents
7 first.

8 COUNCILMAN RIZZO: Lynda, I don't --
9 I never give you a difficult time. But I've
10 been around this government a long time, and
11 I've never heard a recruiting pitch for
12 doctors.

13 And I have a lot of friends that are
14 doctors tell me, because I've talked about
15 this. They said, nobody's ever asked them if
16 they wanted to work part-time for the Health
17 Department. And they're in all different
18 disciplines, internal medicine, you name it.

19 MS. ORFANELLI: Well, they should
20 contact me because we're always looking for
21 doctors.

22 COUNCILMAN RIZZO: But I'd like --
23 Could you provide to the Chair a letter, a
24 recruiting pitch, a flyer where you have
25 reached out for all of these, again,

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2 people -- And I'm not talking about the ones
3 that have these residency -- these short
4 period where they have to move in. That's
5 not important to me.

6 But the ones that get these
7 long-term -- Give me an example. Let me look
8 at this. Give me an example of a doctor
9 that's had a waiver for... Look, we have a
10 doctor on here that's been on this list since
11 1999, maybe even older.

12 MS. ORFANELLI: There are. There's
13 one from '91.

14 COUNCILMAN RIZZ0: '91.

15 What kind of arrangement -- And I
16 don't think this is privileged. It's public
17 information. How do these doctors get paid?
18 How do we come up with their compensation?

19 MS. ORFANELLI: Their compensation
20 is set by the -- We have an executive pay
21 plan that applies to executives in the Civil
22 Service, and they are covered in the pay
23 plan, just like other Civil Service
24 employees.

25 COUNCILMAN RIZZ0: So how do you

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2 work part-time and be Civil Service?

3 MS. ORFANELLI: How do you work
4 part-time? That's an interesting question.
5 It has to do with the needs of the Health
6 Department to cover their operation. It also
7 has to do with the availability of the
8 doctors.

9 COUNCILMAN RIZZO: So why don't
10 we -- If we want to work them, why don't we
11 work them for eight hours?

12 MS. ORFANELLI: That's a question I
13 think you should direct to the Health
14 Department.

15 See, we don't get into the
16 operations of the department. We just do the
17 hiring for them at their request.

18 COUNCILMAN RIZZO: Doctors that work
19 in hospitals work eight hours plus, I think,
20 most doctors, plus. Plus, plus, plus.

21 How much money -- What would you
22 think the hourly rate would be for one of
23 these physicians in different categories?

24 MS. ORFANELLI: We have to get back
25 to you with that.

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2 I can tell you this: That it's
3 not... I believe they can do better in
4 private practice than they can do working for
5 us. It's not astronomical.

6 COUNCILMAN RIZZO: Well, there's a
7 lot -- I know a tremendous amount of doctors
8 that have left employment because of
9 malpractice. They've left and have retired
10 at young ages because they don't want to
11 spend the money for malpractice insurance.

12 I assume when you work for the City
13 of Philadelphia you're automatically covered
14 by malpractice, right?

15 MS. ORFANELLI: Yes.

16 COUNCILMAN RIZZO: So in this world,
17 with hospitals closing all over this region,
18 just now one on Henry Avenue, I would think
19 that you need, as a Personnel Department, to
20 really start re-addressing this issue, and go
21 out and start looking for doctors that may be
22 interested in working here in the City,
23 because this to me is very interesting issue.
24 And I think it really opens up... If you
25 really start looking at this very carefully,

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2 it opens up Pandora's Box.

3 MS. ORFANELLI: You make some really
4 good points. And I will address this with
5 Commissioner Domzowski.

6 COUNCILMAN RIZZO: I appreciate it.

7 The next question that I have: I
8 understand -- and we talked about it a few
9 weeks ago during a hearing. I forget what it
10 was.

11 But the contract recently was
12 negotiated where people can leave employment
13 for six months and collect a part of their
14 pay or six months or more and collect
15 two-thirds of their pay. And I understand it
16 was part of the bargaining process, where a
17 person can actually go off sick.

18 MS. ORFANELLI: You're talking about
19 the short-term disability.

20 COUNCILMAN RIZZO: Tell me about
21 that. And that was -- That apparently was
22 something that was just negotiated in this
23 most recent contract.

24 And could you explain the program
25 for the record, exactly how it's going to

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2 work. In fact, is it going to be implemented
3 or is it a throwaway deal? What exactly is
4 this issue? And if you could better explain
5 it than I have, I'd appreciate it.

6 MS. ORFANELLI: The way it works,
7 new employees will have a reduced number of
8 sick days, and will be offered a... will be
9 given a short-term disability policy that
10 will be -- that they won't be paying for,
11 that will cover them if they're out sick.

12 The RFP for the short-term
13 disability has not gone out yet. So, the
14 program has not been implemented. That will
15 be coming up shortly.

16 We've been working on reviewing the
17 RFP, and it's pretty close to going out.
18 Once the RFP goes out -- And by the way,
19 we're working with the unions on teams. And
20 this is not just management, but union and
21 management are going to be working on vetting
22 the different insurance plans, et cetera, so
23 we come up with something that works for
24 everybody. So, 33 and 47 are involved.

25 COUNCILMAN RIZZO: What I want to

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2 hear is, tell me about the plan. Tell me
3 about the Police Department, the civilian
4 employees there.

5 Describe exactly what this program
6 is. I tried the best I could to describe it,
7 but explain to me a person that works as a
8 communication dispatcher in police radio, if
9 they choose to take advantage of this new
10 program, describe to me what it means.

11 They go to their boss. They come in
12 with a note. They go off on this insurance
13 program. They can go off for six months, is
14 it? Eight months?

15 MS. ORFANELLI: Well, some of those
16 parameters are not finalized.

17 COUNCILMAN RIZZO: Well, give me
18 what --

19 MS. ORFANELLI: So basically an
20 employee has a reduced number of sick days.
21 Once they've used up their sick days, then
22 they can... At certain point the STD, the
23 short-term disability kicks in.

24 The total package isn't finalized,
25 so I can't really give you step by step until

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2 we have --
3 COUNCILMAN RIZZO: Well, it was
4 negotiated.
5 MS. ORFANELLI: I realize that.
6 COUNCILMAN RIZZO: Tell me what was
7 negotiated, and I'll be happy with that.
8 MS. ORFANELLI: You need to talk to
9 labor relations to get the specifics.
10 COUNCILMAN RIZZO: Well, you're the
11 personnel person. They mostly communicate
12 with you.
13 MS. ORFANELLI: I know, but the
14 Director of Labor Relations was much more
15 involved in the details.
16 COUNCILMAN RIZZO: But you have to
17 administer it, I would assume.
18 MS. ORFANELLI: Yes, we will be
19 administering it.
20 COUNCILMAN RIZZO: So just tell me
21 what you're about to administer.
22 MS. ORFANELLI: Well, each
23 department will have new employees who come
24 in, who will have this short-term disability
25 available to them. They will be earning a

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2 reduced number of sick days per year.

3 COUNCILMAN RIZZ0: From what to
4 where?

5 MS. ORFANELLI: They're going to go
6 from 15 to 12.

7 COUNCILMAN RIZZ0: So three days'
8 reduction has created a program that will do
9 what?

10 MS. ORFANELLI: So, one of the
11 problems we have with new employees is that
12 if they have an illness that -- Let's say
13 they were in an automobile accident or they
14 have an operation.

15 They come in. They have no time in
16 the bank, so they have to use -- They don't
17 get paid because if they only have six sick
18 days, for example, and they need to be off
19 for a month, they have no cushion.

20 In this case, if something like that
21 happens, two-thirds of the salary will be
22 paid.

23 COUNCILMAN RIZZ0: For how long?

24 MS. ORFANELLI: For up to six
25 months.

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2 COUNCILMAN RIZZO: So a person that
3 works for the City can... Will this be
4 automatic, this program -- This insurance
5 policy is going to be paid for by the City of
6 Philadelphia?

7 MS. ORFANELLI: That's correct.

8 COUNCILMAN RIZZO: How much is that
9 going to cost us?

10 MS. ORFANELLI: We don't know yet
11 until the RFP goes out and we get responses.

12 COUNCILMAN RIZZO: I mean, do you
13 have a...

14 MS. ORFANELLI: Actually, I don't.

15 COUNCILMAN RIZZO: So, a person can
16 go off for six months and collect two-thirds
17 of their salary.

18 MS. ORFANELLI: Obviously, with
19 documentation. They wouldn't -- I mean,
20 there will be some -- They'll have to report
21 in, and doctors' notes, et cetera. And
22 they'll also be -- You know, just like they
23 do for FMLA and everything else.

24 COUNCILMAN RIZZO: Be interesting.
25 When should all this kick in?

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2 MS. ORFANELLI: Those of us who are
3 involved in this have been so busy with so
4 many other things. It's been a very busy
5 year between --

6 COUNCILMAN RIZZO: I hope not Wi-Fi.

7 MS. ORFANELLI: No, I'm not involved
8 in Wi-Fi.

9 COUNCILMAN RIZZO: Okay. All right.
10 Thanks.

11 MS. ORFANELLI: I think this is
12 going to go out later this month or in May.

13 COUNCILMAN RIZZO: And there's no
14 ballpark or estimated ... Is money budgeted?

15 MS. ORFANELLI: That's a budget
16 bureau question. It's not in my department.

17 COUNCILMAN RIZZO: Could I ask the
18 Budget Director to address that?

19 COUNCIL PRESIDENT VERNA: May I ask
20 The Budget Director to please come to the
21 witness table.

22 Miss Reed, I believe you heard the
23 question.

24 THE BUDGET DIRECTOR: Diane Reed,
25 Budget Director. Yes, I heard the question.

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2 The FY'06 budget had an estimated
3 increase in it, I believe, for health and
4 welfare expenses overall, not for any program
5 specifically. And I don't know what the -- I
6 have to find out what the '06 number is.

7 COUNCILMAN RIZZO: Well, you heard
8 that this was just recently negotiated in the
9 last contract. And you're telling me the
10 increase was what?

11 THE BUDGET DIRECTOR: We had, I
12 think, about a nine percent increase in
13 health and welfare.

14 COUNCILMAN RIZZO: Would there be a
15 line item in there that would indicate what
16 this program...

17 THE BUDGET DIRECTOR: No. No, I
18 don't think there's a specific line item for
19 that.

20 COUNCILMAN RIZZO: Well, how would
21 we identify the potential cost of this
22 negotiated benefit?

23 THE BUDGET DIRECTOR: We would
24 assume it would just be part of the overall
25 cost. Until it's identified, I don't think

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2 we can break it out.

3 COUNCILMAN RIZZO: So a nine percent
4 increase is intended to cover this and any
5 other improvements to the benefit package.

6 THE BUDGET DIRECTOR: I think so.

7 MS. ORFANELLI: That sounds right.

8 The money is in Finance. That's why
9 I couldn't be more specific about it.

10 COUNCILMAN RIZZO: Okay. When will
11 you have an -- When will you be able to tell
12 the Chair what this program potentially can
13 cost the City?

14 MS. ORFANELLI: Once the RFPs have
15 been returned to us, and we have the
16 information from the various vendors, we will
17 have a much more specific idea of the cost.

18 COUNCILMAN RIZZO: Have you explored
19 your potential exposure here from other... I
20 know that you look at other municipalities
21 and the private sector.

22 Do other municipalities utilize this
23 particular program?

24 MS. ORFANELLI: I'm not sure their
25 program looks like ours, but other entities

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2 like the School District have short-term
3 disability. It's not really a new thing.
4 COUNCILMAN RIZZO: Okay. So you'll
5 be able to tell us once those --
6 MS. ORFANELLI: Yes.
7 COUNCILMAN RIZZO: -- come back --
8 MS. ORFANELLI: Yes. Yes, we will.
9 COUNCILMAN RIZZO: -- what the cost
10 is. Diane Reed, thank you.
11 Thank you, Madam Chair.
12 COUNCIL PRESIDENT VERNA: You're
13 welcome.
14 Councilwoman Blackwell, your light
15 is on. Do you want to be recognized?
16 COUNCILWOMAN BLACKWELL: Yes. One
17 quick question, which is I note in the
18 testimony that you referred to appeals, 129
19 appeals issued and 107 opinion orders
20 resolving appeals.
21 Give us some idea of what that's
22 like and what resolving appeals means, and
23 what happened to the ones in the middle,
24 since it's the difference between 129 and
25 107.

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2 MS. ORFANELLI: Okay. The
3 difference is those that have not been
4 concluded. So, there's some that are still
5 outstanding.

6 COUNCILWOMAN BLACKWELL: All right.

7 MS. ORFANELLI: Some of the appeals
8 take multiple hearings. So, if it's a simple
9 appeal, then it may be one hearing, but some
10 of them go three, four hearings. So, that's
11 why they aren't concluded.

12 And it's a matter of getting the
13 parties together. Sometimes the lawyers for
14 the party are not available, et cetera.

15 COUNCILWOMAN BLACKWELL: I see.

16 MS. ORFANELLI: In terms of the
17 types of appeals, there are several
18 categories that the Commission hears.

19 They deal with... For example, most
20 recently they had 33 cases regarding
21 dismissal, demotion and suspensions.

22 There were 14 relating to injury and
23 disability. Involuntary resignations, there
24 was one. Layoffs to be heard will be 22.

25 Performance report. People have the

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2 ability to grieve their performance report.
3 So, these are the types of hearings that they
4 handle.

5 COUNCILWOMAN BLACKWELL: Okay.

6 MS. ORFANELLI: I guess in terms of
7 the orders, there were 29 cases that were
8 dismissed. Now, I don't know what that means
9 exactly, although what happens is, sometimes
10 people do not appear. And when they don't
11 appear, those cases are dismissed.

12 There are some cases that are
13 settled. There were four that were settled
14 last year. Some people ask for
15 reconsideration, and, you know, that's kind
16 of how it goes.

17 COUNCILWOMAN BLACKWELL: Okay.

18 Thank you, Madam President.

19 COUNCIL PRESIDENT VERNA: You're
20 welcome.

21 The Chair again recognizes
22 Councilman Rizzo.

23 COUNCILMAN RIZZO: Thank you.

24 Lynda Orfanelli, I want to go back
25 and go over this, so you can explain to me.

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2 We have a Department of Aviation. We have an
3 Airport Operations Officer that doesn't have
4 to move into the City until 2/28 or 26 -- I
5 can't make it out -- of 2006.

6 What's the length -- How long has
7 this person... The hire date I can see over
8 here is 2... So, they have an entire year?

9 MS. ORFANELLI: Usually with Civil
10 Service there's a one year. You have up to
11 one year to move in. Sure, if you move in
12 sooner, that's fine.

13 But part of the reason for that is
14 because you're on probation for the first six
15 months. And you could be rejected during
16 probation.

17 With that in mind, we figure that
18 most people won't really be looking for where
19 they're going to permanently move or buy a
20 house or whatever until they know they've
21 completed that six-month probationary period
22 because if they become rejected, if they're
23 rejected then they spent a lot of money maybe
24 for nothing.

25 COUNCILMAN RIZZO: I know this isn't

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2 your area, but I'm going to put it out there
3 for the record. Does that also waive...
4 Many of these people -- Not many. There's
5 probably some people, and I can imagine
6 there's some people on this list from
7 Aviation that have City vehicles or Division
8 of Aviation vehicles. Are they allowed to
9 take them out of state? That might not be
10 your area.
11 MS. ORFANELLI: That isn't my area.
12 COUNCILMAN RIZZO: But I just wanted
13 to get that out there because --
14 MS. ORFANELLI: I don't believe
15 anyone can take a City vehicle out of state
16 without a bona fide reason and permission.
17 COUNCILMAN RIZZO: Well, the Airport
18 Operations Officer lives in Millville, New
19 Jersey. And I'm not sure he commutes or she
20 commutes by personal vehicle.
21 MS. ORFANELLI: And we don't know if
22 they have a car.
23 COUNCILMAN RIZZO: I don't know
24 that. I'm going to find out, though.
25 MS. ORFANELLI: They may not have a

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2 car.

3 COUNCILMAN RIZZO: I think if you're

4 the Operations Officer --

5 MS. ORFANELI: You have a car?

6 COUNCILMAN RIZZO: -- you've got a

7 car. But I might be wrong. And I'll be the

8 first to admit that.

9 MS. ORFANELLI: Okay.

10 COUNCILMAN RIZZO: Thank you.

11 MS. ORFANELLI: Let me know.

12 COUNCILMAN RIZZO: I will.

13 But you're going to get the doctor

14 stuff --

15 MS. ORFANELLI: Yes.

16 COUNCILMAN RIZZO: -- back to the

17 Chair.

18 I'd like to see what you've done to

19 recruit because, again, I think we can find

20 you some docs that live here and might be

21 available for this deal.

22 MS. ORFANELLI: Thank you.

23 COUNCILMAN RIZZO: Thanks.

24 COUNCIL PRESIDENT VERNA: Thank you.

25 Are there any other questions or

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2 comments from members of the committee?

3 (No response.)

4 COUNCIL PRESIDENT VERNA: Seeing
5 none, I thank you.

6 MS. ORFANELLI: Thank you.

7 COUNCIL PRESIDENT VERNA: The next
8 department to testify is Personnel.
9 Personnel. You're going to testify for
10 Personnel?

11 Again, we have a copy.

12 MS. ORFANELLI: Okay. Do you want
13 me to... Most of those questions directed to
14 me were actually Personnel questions.

15 COUNCIL PRESIDENT VERNA: I know
16 they were. I know they were.

17 On Page 20-25 of your detail, you're
18 creating a new division called Shared
19 Services at a cost of \$1.3 million. Can you
20 explain what this is for?

21 MS. ORFANELLI: Okay.

22 Prior to this year the Personnel
23 Department was divided into two divisions.
24 We had the Benefits Administration. And
25 everything else was called Provision of

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2 Qualified Personnel.

3 However, that did not take into
4 account the true organization. And so, this
5 year I asked our budget people to realign all
6 the money in the appropriate way, to show
7 what we spent for hiring services, what we
8 spent for benefits, and what we spent for
9 shared services.

10 Shared services is our
11 administrative area, our EEO, our MIS, our
12 general support and transactions. So, that
13 services we provide City wide.

14 Hiring services is strictly hiring,
15 and that's also provided City wide, but it's
16 a very specific type of operation, as opposed
17 to a very much more general or different
18 types of operations, I guess you would say.
19 So the money is just realigned.

20 COUNCIL PRESIDENT VERNA: Miss
21 Orfanelli, the five-year plan indicated that
22 the administration was going to to become
23 self-insured for medical care for the City
24 administered plan.

25 What is happening with this

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2 initiative? And can you tell us when you
3 expect this to occur, and how it will work?

4 MS. ORFANELLI: Okay.

5 This year our contracts for medical,
6 dental and prescription are over at the end
7 of '05. So, we will have RFPs on the street
8 for all three medical insurances. We will
9 ask for quotes both insured and self insured.

10 Once we get all the information back
11 and look at what will give us the best value
12 and the most savings, a final determination
13 will be made.

14 We are not one hundred percent tied
15 to self insured. We think that's where we're
16 going, but we don't know that until we get
17 everything back.

18 Now, we've gone self insured this
19 year ahead of time on prescription because
20 the metrics that we reviewed were pretty --
21 looked like it was not risky and worth doing.

22 And so far in the first quarter, our
23 results bear that out. Medical... We will
24 make those decisions probably this summer.
25 So the budget bureau made an assumption that

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2 we would go self insured, but that isn't
3 final.

4 COUNCIL PRESIDENT VERNA: I think we
5 all have to be briefed on that before
6 something definite is decided.

7 MS. ORFANELLI: If we make any major
8 change like that, we will brief you.

9 COUNCIL PRESIDENT VERNA:
10 Councilwoman Blackwell, your light is on.
11 Did you want to be recognized?

12 COUNCILWOMAN BLACKWELL: Yes, Madam
13 President. I just wanted to have the
14 Personnel Director confirm that we're still
15 on hold on that \$35 fee, except for rare
16 instances. Is that correct?

17 MS. ORFANELLI: That's correct,
18 councilwoman.

19 COUNCILWOMAN BLACKWELL: Thank you.
20 Thank you, Madam President.

21 COUNCIL PRESIDENT VERNA: You're
22 welcome.

23 When do you anticipate that you will
24 have to administer a police recruit exam?

25 MS. ORFANELLI: I think we will be

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2 administering a police recruit exam sometime
3 this -- I would say either August or
4 September, maybe a little -- possibly earlier
5 than that, but somewhere in that time.
6 COUNCIL PRESIDENT VERNA: Thank you.
7 Are there any other questions or
8 comments from members of the committee?
9 (No response.)
10 COUNCIL PRESIDENT VERNA: Seeing
11 none, I thank you.
12 MS. ORFANELLI: Thank you.
13 COUNCIL PRESIDENT VERNA: Thank you.
14 Human Relations Commission is next.
15 Good afternoon. Please identify
16 yourself for the record and proceed with your
17 testimony.
18 MS. LAWTON: Good afternoon. My
19 name is Rachael S. Lawton. I'm the Acting
20 Executive Director of the Philadelphia
21 Commission on Human Relations. And I'm here
22 today with?
23 MS. HENRY: Jackie Henry, Deputy
24 Director.
25 COUNCIL PRESIDENT VERNA: We do have

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2 a copy of your testimony which will be given
3 to the stenographer. It will be transcribed
4 in full.

5 I would ask you to summarize your
6 testimony, please.

7 MS. LAWTON: The Commission on Human
8 Relations and the Fair Housing Commission are
9 requesting a combined budget of \$2,055,637 in
10 fiscal year '06 which reflects \$233,021 less
11 than fiscal year '05 estimated obligations.

12 PCHR is authorized 35 staff
13 positions which is a decrease of 6 positions
14 from the number of fiscal year '05 filled
15 positions. These position reductions will
16 help to offset the City's ongoing projected
17 deficit.

18 Through a contract with the United
19 States Equal Employment Opportunity
20 Commission, we investigate discrimination
21 complaints that have been filed with both
22 agencies.

23 PCHR received a work sharing
24 contract with EEOC to investigate 335
25 complaints in fiscal year '04 for \$168,700

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2 and in federal fiscal year '05 a contract to
3 investigate 334 cases for \$168,200. And we
4 anticipate receiving a similar size EEOC
5 contract in federal fiscal year '06.

6 We have closed to date 162
7 discrimination cases. We projected that we
8 would close approximately 421 cases by the
9 end of fiscal year '05, but we have reviewed
10 our year-to-date activity. We are below our
11 targeted numbers, and therefore we are
12 reducing our projected closures.

13 We also have reduced our anticipated
14 intake unit for our compliance figures, also
15 due to reduction in intake.

16 We released the translation of six
17 pamphlets into seven different languages:
18 Cambodian, Chinese, French, Korean, Russian,
19 Spanish and Vietnamese.

20 The translations will be used as
21 part of an overall educational campaign to
22 increase accessibility, outreach and
23 visibility in the City's ethnic
24 neighborhoods.

25 Our Community Relations Division is

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2 dedicated to responding to intergroup tension
3 throughout the City, and to promoting
4 intergroup communication and understanding.

5 We also respond to any kind of
6 neighborhood dispute, and assist neighbors in
7 resolving their differences through
8 mediation.

9 A number of examples have been given
10 of the different kinds of inter-group tension
11 cases we have responded to throughout the
12 City, along with the neighborhood disputes.
13 And I won't go over each one of those that
14 are in your testimony.

15 But to conclude, often what does not
16 boil up into a major problem is a result of
17 early intervention and information sharing
18 with the Interagency Civil Rights Task Force
19 and agencies throughout the City.

20 In fiscal year '06 we will continue
21 to build and nurture a broad network of
22 communication between immigrant groups,
23 community organizations, schools and law
24 enforcement, to effectively respond to
25 intergroup tension and promote understanding

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2 among the many races, religions and cultures
3 that make up the great fabric of the City.
4 This concludes my testimony, and I'd
5 be happy to answer my questions you may have.
6 COUNCIL PRESIDENT VERNA: Thank you.
7 On Page 1 of your testimony, you
8 mention that you receive a grant from the
9 U.S. Equal Opportunity Commission.
10 MS. LAWTON: Yes.
11 COUNCIL PRESIDENT VERNA: Why aren't
12 these funds reflected in your budget?
13 MS. LAWTON: Those funds go into the
14 General Fund.
15 COUNCIL PRESIDENT VERNA: They do?
16 MS. LAWTON: Yes.
17 COUNCIL PRESIDENT VERNA: How do you
18 access these funds?
19 MS. LAWTON: We don't. They go into
20 the General Fund.
21 It used to be years and years ago
22 that they were tied to specific positions at
23 the Commission. But, like, 15 or so years
24 ago, that was changed so that all of the
25 money went into the General Fund.

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2 But it was used to just, you know,
3 to show the kind of work we're doing and to
4 justify the number of investigators we had,
5 and what we're doing with the Federal
6 Government.

7 It ends up bringing funds back into
8 the City. But that's what was worked out,
9 like, 15 years ago.

10 COUNCIL PRESIDENT VERNA: When? 15
11 years ago?

12 MS. LAWTON: About 15 years ago I
13 think that was changed.

14 COUNCIL PRESIDENT VERNA: Very
15 we'll. We'll look into that.

16 At this time I would like to
17 recognize Councilwoman Brown.

18 COUNCILWOMAN BROWN: Thank you,
19 Madam President.

20 Good afternoon, ladies.

21 MS. LAWTON: Good afternoon.

22 COUNCILWOMAN BROWN: On Page 2 of
23 your testimony, you discuss an initiative
24 with the Northeast Violence Prevention Task
25 Force, and that in FY'05 you sponsor an event

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2 addressing teen violence.

3 Can you please speak to the plans
4 that you have in addressing that particular
5 issue for the upcoming year, and to what
6 extent there's been some thinking about the
7 value of partnering or collaborating with
8 others in our City who care about the same
9 issue.

10 MS. LAWTON: Well, that's a really
11 timely question because Reverend Allen, our
12 Chair, who I'm sure you know, we just brought
13 this subject up at our last Commission
14 meeting.

15 And it actually has been the subject
16 of previous meetings, of how, even though the
17 Commission primarily has response to
18 intergroup tension, we are so connected out
19 in the neighborhoods, how can we act as an
20 agency that can bring these various groups
21 together, since we have this network
22 together.

23 COUNCILWOMAN BROWN: Sure.

24 MS. LAWTON: And we are planning a
25 meeting for the first week in May to do

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2 exactly that. And I just called Bilal Cayune
3 the other day and told him that we were
4 thinking of trying to connect all the folks
5 that are working on the front lines and
6 responding to violence, along with other
7 folks, non-profits, charitable organizations,
8 and other kinds of organizations that might
9 want to have a connection to bring some
10 resources to those folks.

11 COUNCILWOMAN BROWN: Sure.

12 MS. LAWTON: And be a broker, to
13 bring those, to identify needs and connect
14 them with resources. And we're planning
15 that. And we hope to do more of that in the
16 coming year. So, we're very concerned about
17 that, and do see a role for the Commission in
18 that regard.

19 COUNCILWOMAN BROWN: Will that
20 meeting be focused purely on the "X" games or
21 just the broad issue that it is?

22 MS. LAWTON: Broad issue.

23 COUNCILWOMAN BROWN: I'm sure myself
24 and other members of this body will be
25 interested in staying on top of that. So, if

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2 you could shoot forward just the dates of
3 those meetings to President Verna.

4 MS. LAWTON: Absolutely.

5 COUNCILWOMAN BROWN: Particularly if
6 you're interested in broad-based
7 participation.

8 MS. LAWTON: We'd be happy to.

9 COUNCILWOMAN BROWN: Okay.

10 Secondly, on Page 2 of your
11 testimony, I believe it is, you discussed
12 planning and supporting the Latino Leadership
13 Institute. And you state that there would be
14 involvement in FY'06.

15 What have been the results of the
16 past year, with regards to the Commission's
17 involvement with that initiative?

18 MS. LAWTON: Well, we have a
19 relatively new employee, bilingual employee,
20 who's gotten very involved in helping to kind
21 of to deal with the Latino Leadership
22 Institute.

23 I know that she goes to all the
24 meetings. She's helping to be -- kind of
25 connect the Commission up and other resources

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2 up to the institute and bring... You know,
3 again, it's the role that we play a lot of
4 times, trying to bring resources and connect
5 people up, to basically empower people and
6 get the resources and connect people up, to
7 further everybody's goal.

8 COUNCILWOMAN BROWN: What prompted
9 that effort?

10 MS. LAWTON: I think it's our
11 mission to go out and seek these kinds of
12 opportunities.

13 You know, for example, coming up,
14 actually, next Thursday, we're having the
15 Commissioners are going out to South Philly
16 and meeting primarily with the new -- the
17 growing Mexican immigrant community, to hear
18 from them and the types of problems they
19 have, and the issues that they're
20 encountering, from crime, to schools, to lack
21 of accessibility, irregardless of their
22 immigrant status. So, that's another kind of
23 example.

24 COUNCILWOMAN BROWN: Example. Okay.
25 Well, those were the two items I was

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2 struck by in your testimony.
3 Thank you very much.
4 MS. LAWTON: You're welcome.
5 COUNCILWOMAN BROWN: Thank you,
6 Madam Chair.
7 COUNCIL PRESIDENT VERNA: You're
8 welcome.
9 Are there any other questions or
10 comments from members of the committee?
11 (No response.)
12 COUNCIL PRESIDENT VERNA: Seeing
13 none, I thank you very much.
14 MS. LAWTON: Thank you.
15 COUNCIL PRESIDENT VERNA: At long
16 last, Community College.
17 Good afternoon. Thank you all so
18 much for your patience. We really appreciate
19 it.
20 MS. COHEN: Thank you. Good
21 afternoon, President Verna and members of
22 City Council.
23 I want to extend a sincere thank you
24 for the opportunity to address this
25 distinguished body.

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2 My name is Rhonda Cohen, and I am
3 Chair of the Board of Trustees of Community
4 College of Philadelphia.

5 My colleagues on the board, who
6 represent a diverse cross section of
7 Philadelphia, are dedicated civic and
8 business leaders.

9 With your permission, I would like
10 to introduce the board members present today,
11 Dan MacElhatten and Dorothy Sumners Rush.

12 Each of us eagerly offers our time
13 and knowledge because we recognize the
14 importance of Community College of
15 Philadelphia.

16 As we celebrate our 40th
17 anniversary, this is the perfect time to
18 reflect upon the college's past contributions
19 to Philadelphia, its present successes, and
20 its role well into the future.

21 Community College of Philadelphia
22 first opened its doors in 1965, with an
23 enrollment of 700 full-time and part-time
24 students.

25 This past September the college

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2 began its 40th anniversary year-long
3 celebration of events deemed 40 years
4 creating destinies.

5 The college has been celebrating the
6 achievements of prominent alumnae, including
7 former State Senator Joseph Rocks, State
8 Representative Dwight Evans, Charley Pizzi,
9 and Roseanne Rosenthal.

10 Many of our other alumnae have also
11 spoken freely about the way Community College
12 of Philadelphia helped shape their careers
13 and goals.

14 As you know, the college provides a
15 gateway into higher education for those who
16 may not otherwise be able to afford it. We
17 can help adult students who have been out of
18 school for some time bolster their skills so
19 they can transfer to a four-year college or
20 university.

21 We also improve the employability of
22 Philadelphia residents. 54 percent of all of
23 our graduates do, indeed, transfer, but many
24 more gain employment in such marketable
25 fields as nursing, dental hygiene, retail

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2 management, paralegal studies, computer
3 information systems, and many others.

4 Our most recent enrollment figures
5 tell us that we are educating more than
6 40,000 students in the credit and non-credit
7 areas, with these numbers continuing to grow.

8 More than 55 percent of our
9 graduates say they would not have been able
10 to pursue academic degrees or other types of
11 training if the college did not exist.

12 While Community College of
13 Philadelphia remains committed to addressing
14 the City's educational priorities, it needs
15 the continued support of the City to educate
16 Philadelphians, and to serve as a foundation
17 for college transfer, employment and
18 life-long learning.

19 On behalf of our entire Board of
20 Trustees, I wish to express our appreciation
21 to you and Mayor Street for recognizing the
22 importance of Community College of
23 Philadelphia to our City.

24 Our faculty, administrators, staff
25 and students are engaged and productive in

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2 fulfilling our mission of educating all who
3 may benefit.
4 The support of the City is essential
5 to help educate a skilled work force and help
6 us develop tomorrow's leaders. This is
7 critical to the long-term growth of
8 Philadelphia.
9 Now I would like to introduce Dr.
10 Stephen M. Curtis, President of Community
11 College of Philadelphia who will present
12 formal testimony to Council.
13 Dr. Curtis.
14 COUNCIL PRESIDENT Verna: Good
15 afternoon.
16 DR. CURTIS: Good afternoon.
17 I'm not going to read the testimony.
18 I'm just going to summarize it.
19 COUNCIL PRESIDENT Verna: Thank you.
20 DR. CURTIS: In the interest of your
21 time today.
22 I'm Stephen Curtis, President of
23 Community College.
24 As our Board Chair suggested, we
25 know that even in times of getting less, we

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2 think we're doing more.

3 The number of our graduates each
4 year is increasing. The number of those
5 graduates who go on to a baccalaureate
6 program and then achieve a baccalaureate is
7 increasing.

8 Our relationship with partners in
9 the community, such as the School District of
10 Philadelphia, is expanding. And we give a
11 particular example which I won't site
12 publicly, but is in our written testimony.
13 And there are very specific examples of
14 success and student outcomes on the work
15 force side as well.

16 If there's any cloud over all this,
17 it is the fiscal situation that we, like so
18 many, face at this moment. And I would like
19 to make just a couple of comments about that.

20 Our testimony today is in support of
21 the Mayor's funding recommendation for the
22 2005-2006 budget. The Mayor has recommended
23 that the City's contribution to our funding
24 be maintained at exactly the same level as it
25 has been in 2004, 2005.

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2 Given the tight fiscal environment,
3 and given everything that's going on, that we
4 are obviously aware of as well, we are
5 thankful. We thank the Mayor. We hope that
6 you will support this as City Council. And
7 we are prepared to live with that budget
8 level for next year.

9 What I would like to do is just
10 briefly give you the big picture and maybe
11 even look beyond next year.

12 In the past two years, primarily due
13 to the economy, we have grown at record rates
14 at the college. For the past two years we
15 have set all-time records for enrollment.

16 In a typical year at Community
17 College, because of enrollment growth,
18 because of normal contractual obligations and
19 the like, our budget gross \$5 to \$6 million
20 annually.

21 For the past two years plus next
22 year, the City will have contributed no
23 additional dollars toward that \$5 to \$6
24 million increase each year.

25 For the past two years the state has

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2 decreased its commitment to community
3 colleges. Unlike the City, it does not give
4 a lump sum allocation. It gives a per
5 student reimbursement. It's all embedded in
6 statute. And I won't go into the detail
7 right now.

8 But for the first time in the
9 history of community colleges in the
10 Commonwealth, for the past two years the
11 state did not meet that statutory commitment.

12 For all the students that we took
13 in, it only gave us a portion, a significant
14 portion, but not the full portion of funding.
15 And that was the principal reason that last
16 year our college finished with a \$2 million
17 deficit.

18 For the coming year, the Governor
19 has proposed restoring to the previous level.
20 So, there's literally an increase in the
21 state's budget for us.

22 But just so you understand the
23 context, that increase matches what hadn't
24 been happening last year and this year, and
25 does not make up what we've lost in the last

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2 two years.

3 Neither does the state begin to
4 address its share of capital funds which we
5 desperately need right now, with all the
6 additional students we've taken in.

7 In fact, we need to expand
8 facilities, and we need to renovate many of
9 the older facilities that we have.

10 Again, just to give you the picture,
11 with three years of flat funding from the
12 City, the portion of our operating budget
13 that is derived from the City has fallen from
14 23.7 percent three years ago to 19.3 percent
15 this year, and approximately -- will be
16 approximately 18 percent next year.

17 You may recall that at the inception
18 of community colleges, the goal had been 33
19 percent. And for the last two years, as I
20 indicated, even the state, which typically
21 has done better meeting that percentage, it
22 also hasn't met the 33 percent.

23 The result has been that 52 percent
24 of all of our operating funds are now
25 provided by student tuition fees. A

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2 different way of saying it is, we are relying
3 on tuition and fees to the same extent as
4 private colleges. We're almost looking more
5 like a private college than a public college,
6 from that point of view.

7 As our public sources have not been
8 able to sustain us in the way that we would
9 hope, and as tuition and fees have increased,
10 again I need to point out to you this year,
11 the current academic year, saw the largest
12 increase in tuition and fees in the history
13 of our college. That's in pure dollars and
14 percentage.

15 Next year we'll see the second
16 largest increase in tuition and fees in the
17 history of the college. I think our plea
18 today is not for next year. We support the
19 recommendation that's in the budget.

20 But if we could look past that, it
21 will be important, I think, that the City
22 resumes, despite all of the context that we
23 perfectly understand, but resume some kind of
24 regular increase over time for the college.

25 Increasingly, if the burden falls

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2 only on our students, we will start to
3 marginalize those residents of our community
4 who need us the most. It is the very
5 population that we were designed to serve.

6 So, I urge the Council to look
7 forward. I hope you will support the Mayor's
8 recommendation this year, but looking
9 forward, if we can't find another way to
10 begin to build that funding support, it will
11 undercut our very reason for existence, and I
12 think it will absolutely impede our ability
13 to help the City develop a skilled work force
14 and an educated citizenry.

15 So, as always, we thank you for your
16 support, and we look forward to working with
17 you to solve what are really some very
18 difficult problems.

19 COUNCIL PRESIDENT VERNA: Doctor, we
20 thank you and your board members for all of
21 the wonderful work that you do, have done,
22 and I'm sure will continue to do.

23 And I want to assure you that we in
24 City Council will do everything we can to
25 support you.

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2 The Chair recognizes Councilwoman
3 Brown.

4 COUNCILWOMAN BROWN: Thank you,
5 Madam President.

6 Good afternoon. I should say that
7 I, too, am excited about the growing
8 partnerships that Community College of
9 Philadelphia continues to undertake and
10 really take a leadership role in, with regard
11 to the School District.

12 And I was struck by this new
13 advanced tech at college, a high school and
14 college prep program which, according to
15 testimony now, has about 30 students from
16 high schools around the City.

17 Please speak to how the students are
18 chosen. And given the promise of the
19 program, what plans are under way to... You
20 know what we want to see. We want to see it
21 grow.

22 DR. CURTIS: Yes, ma'am..

23 COUNCILWOMAN BROWN: So, what plans
24 are under way to broaden that program?

25 DR. CURTIS: Good.

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2 This is a pilot initiative, for the
3 moment. I assume it will stay in place
4 permanently, based on what we've seen so far.

5 And then as far as growth, that will
6 depend in part on funding, to be candid with
7 you.

8 COUNCILWOMAN BROWN: Funding.

9 DR. CURTIS: But this is a
10 collaboration between the School District and
11 the college. And for the first several
12 years, we have a small amount of funding from
13 the U.S. Department of Education as well.

14 COUNCILWOMAN BROWN: So that was a
15 separate grant.

16 DR. CURTIS: Yes.

17 COUNCILWOMAN BROWN: Okay.

18 DR. CURTIS: But that will have a
19 limited time frame. Most of the funding
20 comes from the School District and the
21 college.

22 We have taken a cohort of 30 high
23 school juniors. They are chosen by the
24 School District. Think of it as a magnet
25 school approach.

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2 COUNCILWOMAN BROWN: Okay.

3 DR. CURTIS: But they are from seven
4 of the lower performing high schools across
5 the City. They are not A students. They are
6 purposely students that -- chosen as students
7 who have promise, who have excellent
8 attendance records, but they are not the, you
9 know, grade wise at the very top level, to
10 begin with.

11 COUNCILWOMAN BROWN: But the fact
12 they show up is an indication of their --

13 DR. CURTIS: That is one of the
14 factors, yes.

15 This is a program that is meant to
16 lead to a degree in the area of computer
17 technology.

18 COUNCILWOMAN BROWN: Okay.

19 DR. CURTIS: So, these students must
20 have an interest or aptitude in computer
21 technology.

22 They will finish their high school
23 career on our campus. They'll become seniors
24 next year. We will then take the next cohort
25 of juniors. And from then on we'll always

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2 have a junior and senior class on campus.

3 The curriculum is a blend of high
4 school and college courses. The college
5 courses count in dual enrollment way --

6 COUNCILWOMAN BROWN: Okay.

7 DR. CURTIS: -- for high school
8 units and college credit.

9 When they graduate, they will have
10 their high school diploma from their home
11 high school, and they will have achieved 24
12 college credits toward the associate degree.

13 After the fall semester -- That's as
14 far as we've gotten so far...

15 COUNCILWOMAN BROWN: Sure.

16 DR. CURTIS: ...28 out of the 30
17 students had passed all courses, both high
18 school and college, and that meant those 28
19 had already gained six credits toward their
20 college degree.

21 COUNCILWOMAN BROWN: The grant fund,
22 the federal government, is that multi year?

23 DR. CURTIS: It is. It supports
24 basically the administrative infrastructure.

25 COUNCILWOMAN BROWN: I see.

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2 And the makeup, the composition of
3 that 30 students, can you speak to that
4 gender ethnicity. Does it reflect the public
5 school system?

6 DR. CURTIS: Absolutely, yes. I
7 can't give you the mix on gender.

8 COUNCILWOMAN BROWN: Okay.

9 DR. CURTIS: I'm sorry.
10 The ethnicity is absolutely totally
11 reflective of the public schools.

12 COUNCILWOMAN BROWN: Very well.

13 Secondly, you mentioned an
14 initiative in the coming year to be partners
15 with early childhood grade 12 schools and
16 four-year colleges and universities. What is
17 the nature of these partnerships under way?

18 DR. CURTIS: There are many of them.
19 And maybe I should just backtrack for two
20 seconds. You also asked about the overall
21 context, I think, or alluded to it with the
22 School District, when you said you hoped this
23 could even expand.

24 COUNCILWOMAN BROWN: Grow, yes.

25 DR. CURTIS: We're looking for many

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2 relationships.

3 Probably years ago a lot of the
4 relationships were with high schools, you
5 know, at the natural transition from high
6 school to college. But, in fact, we really
7 are cultivating many at all levels. We are
8 very involved in the gear-up program.

9 COUNCILWOMAN BROWN: Excellent.

10 DR. CURTIS: Those funds are under
11 attack right now at the federal level, but
12 I... You know, we are working with the
13 School District and others, other colleges
14 nationally...

15 COUNCILWOMAN BROWN: Good.

16 DR. CURTIS: ...to try to secure
17 those funds again. But we're involved in
18 that with middle school students.

19 An interesting example of a project
20 would be a reading project that we undertake
21 under a small grant from P.E.C.O., but it
22 combines Montgomery County Community College,
23 Month School Districts, Philadelphia --
24 Community College of Philadelphia and the
25 Philadelphia School District, and the four

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2 partners at a designated set of elementary
3 schools provide college students, usually in
4 the early childhood education program, which
5 is why the reference is there, who serve as
6 tutors, work with them on reading.

7 And then at the end of the year, we
8 have a huge weakened program housed at our
9 college for both Montgomery and Philadelphia
10 Counties.

11 And we bring in children's authors.
12 We have basically a children's fair. So,
13 there are many examples like that, that
14 stretch from what is really now K or pre-K,
15 all the way through to the baccalaureate, as
16 I alluded to earlier.

17 COUNCILWOMAN BROWN: Extremely
18 exciting.

19 Can you forward what schools are
20 involved to Madam President, if you would? I
21 don't recall seeing them in the testimony.

22 DR. CURTIS: For the high school
23 program, you mean?

24 COUNCILWOMAN BROWN: But I could be
25 mistaken.

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2 DR. CURTIS: Yes.

3 COUNCILWOMAN BROWN: The schools
4 where you have tutors going into...

5 DR. CURTIS: Certainly can.

6 COUNCILWOMAN BROWN: ...the public
7 schools.

8 DR. CURTIS: Yes.

9 COUNCILWOMAN BROWN: Before the bell
10 rings, let me move on to the next one. We
11 know that Community College of Philadelphia's
12 noble goal, I believe, is to arm people with
13 the educations so that they can become self
14 sufficient.

15 And given that goal, please help me
16 understand how Community College of
17 Philadelphia has been able to reconcile your
18 mission and your goal with at least one
19 contractor you do business with, who in many
20 ways does not share that mission and goal,
21 when it comes to treating its employees with
22 some level of fairness and training and
23 compensation.

24 DR. CURTIS: All right. I'm
25 assuming the question has to do with --

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2 COUNCILWOMAN BROWN: With Allied --

3 DR. CURTIS: -- contract under

4 security --

5 COUNCILWOMAN BROWN: Yes, that's

6 right.

7 DR. CURTIS: That's fine.

8 For our... For much of our security

9 needs, we do go outside. We go through

10 public bidding.

11 COUNCILWOMAN BROWN: Sure.

12 DR. CURTIS: Engage a contractor,

13 who provides a certain number and level of

14 security for the college. Those employees

15 work for the company, not for us.

16 When we go through the bidding

17 process, we follow procedures, as we would

18 for all of the purchasing and bidding that we

19 do as a public entity.

20 COUNCILWOMAN BROWN: Okay.

21 DR. CURTIS: We take into account,

22 obviously, cost factors, but we also take

23 into account performance, in this case the

24 performance of a company, the amount of

25 training it provides, and how it treats

1 Operating Budget - 4/6/05
2 employees. We specifically looked at that in
3 this case.

4 COUNCILWOMAN BROWN: Mm-hmm.

5 DR. CURTIS: And one reason we chose
6 the current vendor was because it paid among
7 the highest rates or if not the highest
8 hourly rate of those that had been on the
9 contract. So that was actually one of the
10 factors, not the only one.

11 COUNCILWOMAN BROWN: Okay.

12 DR. CURTIS: But one of the factors
13 in choosing them because they were more than
14 competitive along those lines.

15 The employees, however, work for the
16 contractor.

17 COUNCILWOMAN BROWN: Forgive me?

18 DR. CURTIS: The employees
19 themselves work for the contractor.

20 COUNCILWOMAN BROWN: Okay.

21 DR. CURTIS: And then are assigned
22 to our site.

23 COUNCILWOMAN BROWN: Okay.

24 Can you share with us when that
25 contract might expire? And the only reason

1 Operating Budget - 4/6/05
2 why I'm asking, it's not unusual to engage in
3 an agreement or an arrangement, and then
4 discover along the way that the reality is
5 inconsistent with what's on paper.

6 And next time around you could
7 certainly factor in the new information that
8 you have which may or may not lead you to a
9 different decision.

10 Can you share with us when that
11 contract is due to expire?

12 DR. CURTIS: I'm going to try.

13 COUNCILWOMAN BROWN: Okay.

14 DR. CURTIS: There are three and a
15 half more years on the contract.

16 COUNCILWOMAN BROWN: I see.

17 I've also learned in the discussions
18 about Allied Burton that there's an interest,
19 if you will, for the security personnel to
20 organize.

21 Do you know if there has been some
22 level of dialogue, discussion, between Allied
23 and Community College of Philadelphia or
24 Allied and the personnel there to move -- to
25 at least look at how you can move towards

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2 that end in a very responsible way?

3 DR. CURTIS: There's been no
4 discussion between Allied and the college.
5 That is an Allied decision. We have no role
6 in whether they are unionized or not.

7 Remember, these are employees of
8 Allied, not of the college. And I can't
9 speak to the discussions that have taken
10 place between Allied and their employees. I
11 don't know the answer to that.

12 COUNCILWOMAN BROWN: and It
13 certainly sounds like, given the contract --
14 and please correct me if I'm wrong -- the
15 provisions of the contract are such that
16 Allied then has the responsibility to honor
17 that request or not. Is that what I'm
18 hearing?

19 DR. CURTIS: I'm sorry. Say that
20 again.

21 COUNCILWOMAN BROWN: That the
22 interests of college employees to organize --

23 DR. CURTIS: No, they're not college
24 employees.

25 COUNCILWOMAN BROWN: The interest of

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2 Allied Barton employees... That's the fair

3 way to state that, correct.

4 DR. CURTIS: Yes.

5 COUNCILWOMAN BROWN: Their interest

6 to organize, and the decision on whether or

7 not Allied Burton wants to meet with them on

8 that issue of organizing rests with Allied

9 Burton.

10 DR. CURTIS: Yes, it does.

11 COUNCILWOMAN BROWN: All right.

12 COUNCIL PRESIDENT VERNA:

13 Councilwoman, if you have further questions,

14 I'll have to -- we have other members that

15 want to be recognized. So, we'll have a

16 second go-around, if you don't mind.

17 COUNCILWOMAN BROWN: Thank you,

18 Madam Chair.

19 COUNCIL PRESIDENT VERNA: The Chair

20 recognizes Councilman Nutter.

21 COUNCILMAN NUTTER: Thank you, Madam

22 President.

23 Dr. Curtis, just a couple questions.

24 Going back to your testimony, on Page 3 you

25 make the very important point about America's

1 Operating Budget - 4/6/05
2 work force advancing or how can we expect the
3 work force to advance and set high
4 expectations -- unless we set high
5 expectations elementary and secondary
6 schools. At the same time, there is a
7 reduction in college opportunities.

8 And then you go on to talk later on
9 about the 11th and 12th graders from seven
10 Philadelphia high schools.

11 One, just for a technical question,
12 is there a cost to the high school students
13 to participate in this college... kind of
14 college preparatory program?

15 DR. CURTIS: I do not believe so,
16 no. In fact, I know the answer to that. The
17 answer is no, because it's a high school
18 program but it involves college courses as
19 well. They are simply completing that
20 program on our site. So the answer is no.

21 COUNCILMAN NUTTER: Thank you for
22 that definitive response. I think you were
23 here for the earlier hearing. So, to the
24 extent that you know something, you really
25 want to tell us that you know it, and be firm

1 Operating Budget - 4/6/05
2 about it. Even if you are wrong, be firm in
3 your conviction about your answer.

4 The second is, do you know what the
5 current percentage of Philadelphians who
6 have -- what the current percentage of
7 Philadelphians with a college degree is in
8 our City?

9 DR. CURTIS: I'm not sure I can tell
10 you that off the top of my head. I think the
11 national data are around 25 percent.

12 COUNCILMAN NUTTER: Okay.

13 DR. CURTIS: So, I don't believe it
14 can exceed that.

15 COUNCILMAN NUTTER: Right. I think
16 the Philadelphia data may have us at slightly
17 less than about 20.

18 DR. CURTIS: Yeah.

19 COUNCILMAN NUTTER: In your
20 professional opinion -- And I'm glad we're
21 not in a deficit situation with Community
22 College, at least for this budget go-round
23 for the City. But in your professional
24 opinion, what do you think is the greatest
25 barrier to people accessing a quality college

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2 educational experience?

3 DR. CURTIS: It's always finances.

4 That's clearly the first and most important

5 barrier. There are others, you know,

6 depending on circumstances.

7 But finances... When we survey our

8 graduates every year, to get a sense of what

9 they thought about the college, whether we

10 met their needs, and so on, with extreme

11 regularity, almost half of every graduate

12 survey group says they could not have gone to

13 college if it hadn't been for Community

14 College of Philadelphia. That is almost

15 always a comment on financial... cost... on

16 cost.

17 COUNCILMAN NUTTER: And of course,

18 whether it's the City or the Commonwealth, if

19 we would increase our financial support for

20 the college, that would help with some of

21 that.

22 Are there any other -- I mean,

23 that's so obvious as to not even merit a

24 comment. But do you have other thoughts

25 about how we might more creatively seek to

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2 reduce some of the costs or the barriers to
3 the educational opportunity?
4 You know, are there things we do?
5 Are there things we should be doing with, for
6 instance, companies that come to town and we
7 provide, you know, at times all kinds of
8 incentives to encourage growth and
9 development.
10 Have you given any thought to how we
11 might better utilize even some of our
12 economic development strategies to create
13 more of that opportunity?
14 DR. CURTIS: In the states that are
15 usually viewed as the most progressive around
16 economic development, community colleges are
17 the typical venue through which training and
18 education is -- and I don't think the word is
19 too strong -- mandated when it comes to
20 working with companies, either to retain
21 them, to bring them in to the community, and
22 so on.
23 I think community colleges in those
24 states are typically seen as vehicles through
25 which that kind of training and education can

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2 be provided.

3 COUNCILMAN NUTTER: Training is for
4 the workers of these particular companies who
5 are getting the benefit?

6 DR. CURTIS: Yes. And therefore,
7 are always at the table in those kinds of
8 conversations.

9 In Pennsylvania -- And I'm not just
10 focusing for a moment on Philadelphia. I
11 think it's a broader statement that I'm about
12 to make, but it certainly includes
13 Philadelphia. That's simply not the ordinary
14 way of doing business.

15 I think we usually try, both at the
16 local level and at the state level, with our
17 sister institutions, to be engaged in those
18 kinds of conversations.

19 We think we can provide a quality
20 education or in some cases more specific
21 training, and we can do it at a cost that is
22 more than competitive.

23 I say all that because what leads
24 from that are other opportunities. And I'll
25 give you a very specific example. U.P.S. has

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2 a tuition reimbursement program for its
3 employees.

4 And over time, we and some other
5 institutions have cultivated a relationship
6 with U.P.S. And for a number of semesters
7 now we offer many of the courses that the
8 U.P.S. employees need out at their site at
9 the airport.

10 So it's a win for everyone.

11 COUNCILMAN NUTTER: Right.

12 DR. CURTIS: For the student there
13 is the tuition reimbursement which I think
14 gets to the heart of your question.

15 COUNCILMAN NUTTER: Right.

16 DR. CURTIS: For the company,
17 they're trying to invest in their employees.
18 They want to cut down on turnover. They want
19 to create a pipeline for cultivating
20 management from within.

21 COUNCILMAN NUTTER: Right.

22 DR. CURTIS: And for the college, we
23 can't exist on our own any more anyway.

24 COUNCILMAN NUTTER: Right.

25 DR. CURTIS: You have to have these

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2 partnerships working together.
3 * COUNCILMAN NUTTER: Right.
4 Well, lastly, if you could forward
5 to the Chair any information you have on
6 these slightly more progressive states or
7 cities, and if there have been legislative
8 efforts to, in your words, require that kind
9 of relationship or sitting at the table, it
10 would be very helpful to see what other
11 people are doing, and as we continue to
12 strive to be a more progressive place.
13 DR. CURTIS: Yes, sir. I'll be
14 happy to do that.
15 COUNCILMAN NUTTER: Thank you very
16 much.
17 Thank you, Madam Chair.
18 COUNCIL PRESIDENT VERNA: You're
19 welcome.
20 The Chair recognizes Councilwoman
21 Blackwell.
22 COUNCILWOMAN BLACKWELL: Madam
23 President, thank you.
24 Councilwoman Blondell Reynolds Brown
25 has asked my question, so you can defer to

1 Operating Budget - 4/6/05
2 the next person. Thank you.
3 COUNCIL PRESIDENT VERNA: Thank you.
4 The Chair recognizes Councilwoman
5 Tasco.
6 COUNCILWOMAN TASCO: Thank you.
7 Good afternoon. How you doing?
8 Back to Page 4 of the high school junior
9 program, students taking courses at
10 Community. Do you receive any compensation
11 from the School District? Who pays for these
12 students?
13 DR. CURTIS: It's a combination of
14 things. Remember, there are both high school
15 teachers and college teachers involved in
16 this.
17 High school teachers are teaching
18 the high school courses that make up that
19 part of the curriculum, and our own
20 instructors teach the college courses. It's
21 a blended curriculum.
22 So the costs are borne by each
23 respective entity. The high school teachers
24 are paid by the School District. We pay for
25 our teachers in the normal way. So, think of

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2 it as a shared set of costs. Does that
3 answer your question?

4 COUNCILWOMAN TASC0: Well, do these
5 students eventually remain at Community when
6 they leave?

7 DR. CURTIS: Yes. They finish --
8 They will finish -- Remember, we're just --
9 we started this in the fall.

10 COUNCILWOMAN TASC0: Mm-hmm.

11 DR. CURTIS: They will complete
12 their entire junior year and their entire
13 senior year at the college.

14 COUNCILWOMAN TASC0: Mm-hmm.

15 DR. CURTIS: They will then graduate
16 with a high school diploma from their home
17 school from which they came, but they will
18 also have achieved, if they pass every
19 course, 24 college credits.

20 And a typical associate degree
21 curriculum is around 60 credits. It could --
22 You know, 62 or something. It means that
23 they will have almost half of their college
24 program done.

25 The goal here is to accelerate them

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2 through the associate degree. So, yes, they
3 spend the whole rest of the time on our
4 college campus.
5 COUNCILWOMAN TASC0: You talk about
6 this on Page 1. The student fees and tuition
7 represent 52 percent of the total operating
8 revenues.
9 Compare our Community College with
10 other community colleges, in terms of fees
11 and operating expenses and costs.
12 DR. CURTIS: Okay. On the tuition
13 side, we are, I think, still the highest
14 tuition Community College in the
15 Commonwealth.
16 COUNCILWOMAN TASC0: You think or is
17 that a fact?
18 DR. CURTIS: Pardon me?
19 COUNCILWOMAN TASC0: You think or is
20 that a fact?
21 DR. CURTIS: Oh, no. We are.
22 COUNCILWOMAN TASC0: Okay.
23 DR. CURTIS: Tom, am I right. We
24 are the number one, in terms of tuition
25 costs.

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2 Over the years, we have been at the
3 low end of the fee list. Other community
4 colleges across the state have always charged
5 more for fees than we have.

6 Our problem has become, as the City
7 has been unable to provide regular increases
8 in our operating allocation -- and as I
9 indicated earlier the state actually went
10 backwards for two years. It will come back
11 to... I think of it as as the level at which
12 it started for next year.

13 We've had to impose much greater
14 tuition and fee increases on students. So,
15 our fees are starting to catch up now. I
16 still think we are not at the top of the fee
17 schedule, but we are probably in the middle
18 now, as opposed to at the bottom. So, we're
19 definitely moving up.

20 * Overall, the cost of community
21 college education in Pennsylvania, the state
22 is among the highest in the nation. We're
23 always on the high side.

24 COUNCILWOMAN TASC0: What about your
25 enrollment? It is up or down or...

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2 DR. CURTIS: For the last three
3 years it's been nothing but up. As I said,
4 we've set all-time records the last two
5 years.

6 This year it has started to flatten
7 out. We haven't seen the increase this year
8 that we've seen for the last several years.
9 That may or may not be an anomaly. It may be
10 a sign of the economy. The economy drives
11 everything with us, but the answer: It has
12 flattened out this year.

13 COUNCILWOMAN TASCO: Okay. Thank
14 you. I don't have a lot of questions.

15 DR. CURTIS: Yes, ma'am.

16 COUNCIL PRESIDENT VERNA: Thank you.

17 Councilman Nutter, did you want to
18 be recognized again?

19 COUNCILMAN NUTTER: Yes, Madam
20 Chair. I jumped out too quickly.

21 Dr. Curtis, I need to ask you just a
22 couple questions with regard to a particular
23 contract or a vendor relationship.

24 This is regarding campus security.
25 You have a contract with a company by the

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2 name of Allied Security; is that correct?
3 DR. CURTIS: Yes, sir.
4 COUNCILMAN NUTTER: Can you briefly
5 tell us the nature of that contract?
6 DR. CURTIS: For some time we have
7 contracted a decent portion of our security
8 services out.
9 We go through a public bidding
10 process, as we do with other contracts and
11 services, and contract with a vendor to
12 provide certain levels of security service.
13 Allied was the contractor that was
14 offered that contract in the last bidding
15 process.
16 COUNCILMAN NUTTER: How long is the
17 contract?
18 DR. CURTIS: It's a five-year
19 contract, and we are coming toward the close
20 of the second year.
21 COUNCILMAN NUTTER: Now, do they
22 provide all the security services on campus
23 or do you have some security officers that or
24 security personnel, rather, who work for
25 Community College?

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2 DR. CURTIS: We have some ourselves.

3 COUNCILMAN NUTTER: Okay.

4 DR. CURTIS: They tend to be in
5 supervisory kinds of roles...

6 COUNCILMAN NUTTER: Mm-hmm.

7 DR. CURTIS: And if they're not
8 literally a supervisor, they still take a
9 leadership role. There are different
10 expectations, in other words, different
11 responsibilities for those that are on our
12 own staff.

13 COUNCILMAN NUTTER: What do you
14 think the breakdown is between... Of the
15 total number of security people on campus,
16 how many work on a contracted out situation?

17 DR. CURTIS: Yes, sir. About two --
18 About 60 total, I think. About two-thirds
19 are through the vendor, and about one-third
20 on our payroll.

21 COUNCILMAN NUTTER: Okay. Are there
22 any significant differences between what the
23 Community College of Philadelphia personnel
24 are paid versus the contract work?

25 DR. CURTIS: There will be

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2 differences in salary. There will be
3 differences in benefits. Some of the -- or
4 some or many of the contractor provided
5 security are also part-time. I need to say
6 that to you, so that you understand that
7 distinction as well.

8 And then remember, there are
9 differences in responsibilities, so there
10 will be differences in pay around that as
11 well.

12 COUNCILMAN NUTTER: So of the 40 or
13 so Allied personnel, you're saying some of
14 them are part-time?

15 DR. CURTIS: Yes, sir.

16 COUNCILMAN NUTTER: They're not all
17 full-time. Okay.

18 What do you know with any specifics
19 with regard to the benefits package for the
20 contract work?

21 DR. CURTIS: I'm not sure I can
22 answer that. If you -- I'll wait and see if
23 I have an answer, but I don't myself. No.
24 I'm sorry. We don't have that, the
25 information right here, sir. We can get

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2 that, but we don't have it.

3 COUNCILMAN NUTTER: Okay. And just,
4 I guess, to better understand, you've got
5 about 60 folks in a one-third, two-third
6 situation.

7 I will make the next leap and assume
8 that there must be some amount of cost
9 savings in contracting out two-thirds of that
10 work force versus having the other 40 people
11 on the Community College of Philadelphia
12 payroll.

13 DR. CURTIS: Well, I think there's a
14 partial yes to that, but I want to go back to
15 something I said earlier. The nature of the
16 responsibilities is different, too. You have
17 to take that into account. So, there will be
18 a difference there.

19 COUNCILMAN NUTTER: The Community
20 College of Philadelphia personnel primarily
21 supervise the contract personnel?

22 DR. CURTIS: Many of those 20 out of
23 the 60 are supervisors. And where they are
24 not, they are typically the kind of lead of a
25 group. So, yes, there's definitely a

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2 difference overall.

3 COUNCILMAN NUTTER: Okay.

4 DR. CURTIS: I'm not sure I know,
5 you know, the exact number of supervisors or
6 whatever, but there's a difference in
7 expectations and responsibility, read job
8 descriptions there different.

9 COUNCILMAN NUTTER: Okay. Maybe two
10 last questions. Do you recall a total dollar
11 value of the contract?

12 DR. CURTIS: Excuse me. I'm going
13 to check.

14 Just over \$1 million per year.

15 COUNCILMAN NUTTER: One million?

16 DR. CURTIS: Yes, sir.

17 COUNCILMAN NUTTER: If you could
18 provide to the Chair -- Not that you would
19 have all of this information. You said a
20 million a year?

21 DR. CURTIS: Yes, sir.

22 COUNCILMAN NUTTER: That's a
23 five-year contract.

24 DR. CURTIS: Yes, sir.

25 COUNCILMAN NUTTER: If you could

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2 provide us any information, I guess with
3 maybe a comparison -- And I understand that
4 there are differences in job
5 responsibilities.

6 But if you could lay out information
7 that would provide some comparison between
8 the wages and benefits of the Community
9 College personnel in security versus the
10 contract personnel, that would be helpful.

11 DR. CURTIS: All right.

12 COUNCILMAN NUTTER: Okay. Thank
13 you.

14 Madam Chair, thank you very much.

15 COUNCIL PRESIDENT VERNA: Thank you.

16 The Chair again recognizes
17 Councilwoman Brown.

18 COUNCILWOMAN BROWN: Thank you,
19 Madam Chair.

20 I feel at a slight disadvantage. I
21 got distracted. I tried to not repeat
22 Councilman Nutter's inquiries.

23 You did mention that the contract
24 was five years. You're three-and-a-half
25 years in. I've learned that the leadership

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2 at Community College of Philadelphia met with
3 the employees on this particular issue.

4 Can you speak to the outcome of that
5 discussion and what next steps, if any, have
6 been explored with regards to Allied
7 Burton's...

8 DR. CURTIS: Okay. I'm not sure of
9 any meeting between leadership. I'm sorry.

10 COUNCILWOMAN BROWN: Or your office.
11 No, there's been no meeting between...

12 DR. CURTIS: No, nothing that I'm
13 aware of.

14 COUNCILWOMAN BROWN: Community
15 College of Philadelphia and --

16 DR. CURTIS: Not that I'm aware of.
17 Remember, these are allied employees.

18 COUNCILWOMAN BROWN: Yes.

19 DR. CURTIS: So the relationship,
20 the contractual relationship, at the employee
21 level is between the employee and Allied.

22 COUNCILWOMAN BROWN: And I hear
23 that, but we know sometimes a table of
24 organization, the straight bold line is to
25 the immediate supervisor, and then there's a

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2 dotted line to the supervisors who are
3 employees of Community College of
4 Philadelphia.

5 So, given that configuration and
6 knowing of the alleged misgivings of the
7 contract -- contractor, do you see any need
8 to make it clear to the contractor --
9 Assuming the allegations are true, do you see
10 a need to have a conversation with the
11 contractor, regarding these alleged
12 misgivings?

13 DR. CURTIS: If there were ways in
14 which we felt the contractor were being
15 unfair...

16 COUNCILWOMAN BROWN: Mm-hmm.

17 DR. CURTIS: ...if that's the intent
18 of the question, we would certainly be
19 willing to engage in that kind of
20 conversation.

21 I want to remind you what I said
22 earlier, though. When we went through the
23 bid process.

24 COUNCILWOMAN BROWN: When you went
25 through the bid process.

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2 DR. CURTIS: Yes, ma'am.

3 One of the things we looked at was
4 the reputation of each of the companies and
5 literally, the pay, benefits, you know, the
6 hourly wages, and so on...

7 COUNCILWOMAN BROWN: Sure.

8 DR. CURTIS: ...in the industry.
9 And Allied ranked at the top.

10 So that was something we did take
11 into account. So, I think we were trying to
12 be sensitive to that, at the point at which
13 we made a decision.

14 COUNCILWOMAN BROWN: Who was -- Who
15 handled -- Prior to the engagement of Allied,
16 who handled the employment of those
17 employees, another contractor or CCP

18 DR. CURTIS: No, no. Another
19 contractor.

20 COUNCILWOMAN BROWN: Another
21 contractor. Okay.

22 DR. CURTIS: And it wouldn't have
23 necessarily been the same employees.
24 Remember, we're hiring the contractor.

25 COUNCILWOMAN BROWN: Got it. Got

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2 it. Okay. That's it for this time.

3 DR. CURTIS: Thank you.

4 COUNCIL PRESIDENT VERNA: Thank you.

5 The Chair recognizes Councilwoman

6 Tasco.

7 COUNCILWOMAN TASCO: I just want to
8 piggyback on that question that she asked
9 about that you responded to, in terms of the
10 salaries.

11 In terms of Allied, I don't know
12 anything about any of the other companies,
13 but when you say that their salary rates are
14 the highest, the highest of the range, lowest
15 range would be two, and they may be four. Is
16 it the salary above the minimum wage that
17 they're paying? That's the question I wanted
18 to... So if you're... If you have a
19 proposal... You see what I'm saying?

20 DR. CURTIS: Mm-hmm.

21 COUNCILWOMAN TASCO: And so you're
22 compared to -- What are you comparing their
23 prices to, in terms of pay for employees, if
24 Allied is probably maybe one of the largest
25 companies in the country, maybe the largest.

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2 doing so in a reasonable and fair way.
3 So I think at the moment I still
4 stand on my previous answer. Given the
5 prevailing wages in the industry, given what
6 we saw in the bidding process that we went
7 through, in that category -- And we're just
8 talking about pay right now. There's also
9 performance and other factors that you take
10 into account. But they ranked at the top.
11 I'm not sure that I -- I have an
12 answer per se as to is that enough. My own
13 employees would probably say -- I don't mean
14 security. I mean just teach teachers or
15 anyone else would say, it's not enough.
16 COUNCIL PRESIDENT VERNA: Thank you.
17 The Chair recognizes Councilwoman
18 Brown. Your light was on. Did you want to
19 be recognized?
20 COUNCILWOMAN BROWN: I am done,
21 Madam President.
22 COUNCIL PRESIDENT VERNA: Thank you.
23 Are there any other questions or
24 comments from members of the committee?
25 (No response.)

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2 COUNCIL PRESIDENT VERNA: Seeing
3 none, I thank you very much. And again, I
4 really apologize for the delay, and thank you
5 for your patience.

6 We will now hear from the City
7 Commissioners.

8 COUNCIL PRESIDENT VERNA: Good
9 afternoon. Welcome.

10 COMMISSIONER TARTAGLIONE: Good
11 afternoon.

12 COUNCIL PRESIDENT VERNA: Please
13 identify yourself for the record.

14 I know that you have prepared
15 testimony. It will be given to the
16 stenographer. It will be transcribed in
17 full. So if you would simply summarize, we'd
18 appreciate it.

19 COMMISSIONER TARTAGLIONE: Margaret
20 M. Tartaglione, Chairwoman of the City
21 Commissioners.

22 COMMISSIONER HOWARD: Edgar Howard,
23 City Commissioner.

24 COMMISSIONER DUDA: Joseph Duda,
25 City Commissioner.

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2 MR. LEE: Bob Lee, Voter

3 Registration Administrator.

4 COMMISSIONER TARTAGLIONE: Madam

5 President and members of City Council, good

6 afternoon.

7 I am Margaret M. Tartaglione,

8 Chairwoman of the City Commissioner's Office.

9 I would like to thank you for this
10 opportunity to present our fiscal year 2006
11 operating budget.

12 The City Commissioner's proposed
13 spending level of \$8,026,891 for FY2006 is
14 allotted as follows:

15 Class 100 personal service,
16 \$4,637,430.

17 Class 200, purchase of services,
18 \$2,786,964.

19 Class 300, materials and supplies,
20 \$564,013.

21 Class 400, equipment, \$37,784.

22 The City Commissioners will be hard
23 pressed to provide the level of services
24 which the citizens of Philadelphia have
25 expected, for the adoption of fiscal 2006

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2 operating budget.

3 Currently only 95 full-time
4 employees are maintaining voting records,
5 operating of documents, imaging system and
6 managing the new Denahur City Garden
7 (phonetic) electronic voting machines.

8 The department is budgeting for six
9 additional positions this fiscal year. We
10 will, however, be losing almost as many
11 valuable employees enrolled in the DROP.
12 This will be placing added responsibilities
13 on our remaining work force.

14 The level of spending for all
15 personal services currently at \$150,096 less
16 than actual FY'04 obligations, to meet FY'06
17 obligations.

18 Added the two percent increase take
19 effect on 7/1/05, and prior to the
20 adjustments for lump sum separation payments
21 to DROP participants.

22 Additional. Federal and state laws
23 mandate that the City -- that the
24 Commissioners use a Commonwealth statewide
25 uniform registry of election, called SURE

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2 system, as an official registration file.

3 The use of SURE and the new Federal
4 mandates are expected to require an
5 additional 20 permanent employees, at an
6 annual cost of approximately \$600,000.

7 Class 100 allotments, however, will
8 not be be the only area implicated negatively
9 on the adoption of FY'04 budget.

10 Successfully implementing the
11 election voting machine system or EVM system
12 has given rise to anticipated Class 200
13 purchase of service costs.

14 City Commissioners now have the
15 means to complete fast and accurate
16 tabulization of the vote count.

17 Increasing costs of insurance,
18 software, support, fees support, by outside
19 machine mechanics and consultants will make
20 it difficult to fund our obligation.

21 The EVM vendor Danaher will be
22 needed to provide continued software at the
23 cost of a hundred thousand dollars per year
24 to assist in transition and upgrade of the
25 voting system, Bender Consultant, will be

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2 required at the cost of \$278,400.

3 Other increases are not factored
4 into funding requirements of Class 200 or
5 support the City's year-old absentee voting
6 system or VSS, and supports the maintenance
7 of our computer equipment as warantee periods
8 expire.

9 The City Commissioners have made
10 every effort to attract and keep and reliable
11 boards to operate EVM's and maintain records
12 in each polling place.

13 Training in the election board
14 members reduce the potential for damaging and
15 EVM and insures the accurate count of votes
16 in the City.

17 As new mandates are installed, costs
18 for training and boards are increasing. The
19 mandate of the adoption of the statewide
20 uniform registration of electors are SURE,
21 and costs associated with installing changes
22 to the software, consultant's fee and
23 configuration on the existing system have yet
24 not been determined.

25 Electronic generations of ballots

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2 and new absentee ballots methods are changing
3 our Class 300 materials and supplies
4 expenditures.

5 Expendable supplies for EVM and AV
6 systems are costly. Efforts are being made
7 to reduce the costs of provisional ballot
8 material which are required as part of the
9 Help America Vote or HAVA mandates.

10 Likewise, funding in Class 400 for
11 upgrade to the older computers features is
12 now essential.

13 Total equipment costs associated
14 with the transition to the SURE system are
15 not yet known. The City Commissioners will,
16 however, continue purchasing all of the items
17 directly from the product manufacturers,
18 wherever possible, in order to keep rising
19 costs at bay, and reducing learning curve on
20 complex orders.

21 In connection, this department
22 steadily sweeping change to the system by
23 what citizens of Philadelphia cast their
24 vote.

25 The City Commissioners Office will

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2 faithfully continue assuring the citizens of
3 Philadelphia can exercise their right to vote
4 and to certify that each vote is counted
5 properly.

6 Once again, I thank you for the
7 opportunity to present FY2006.

8 Thank you.

9 COUNCIL PRESIDENT VERNA: Thank you.

10 On Page 29-3 of the detail budget,
11 you're requesting \$17.9 million in the grants
12 revenue fund.

13 Can you tell us who the grantor is,
14 how these funds will be used, and if there is
15 any local match required.

16 MR. LEE: The funds are all federal
17 funds that are channeled to the counties
18 through the Commonwealth, in accordance with
19 a Commonwealth state plan.

20 These funds were enacted and
21 authorized as part of the Help America Vote
22 Act, which was the Election Reform Act that
23 was put into place by Congress in October of
24 '02, as a result of things that occurred in
25 Florida back in November of 2000.

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2 Naturally, Congress did not
3 appropriate the funding level up to what they
4 had originally authorized in the HAVA bill.

5 But Philadelphia stands to get
6 approximately around \$20 million total here.
7 There are some funds that are in FY'05, FY'06
8 and FY'07.

9 The way the funds have to be
10 spent -- There is no local county match,
11 thank goodness. There is no money that the
12 City has to put out, although we've already
13 put out quite a bit in upgrading our systems,
14 and I think delivering a better product.

15 Section 101 money for Philadelphia
16 was \$100,000. We didn't -- We didn't get any
17 of the funds yet, but we spent that money.
18 And we used current budget money.

19 That hundred thousand dollars went
20 towards the postage to mail voters the Help
21 America Vote card we mailed in the November
22 election, which told them their name and
23 address, and where to go vote, and things
24 like that.

25 There's also \$1,800,000 in Title II

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2 funds that are geared for Title III
3 requirements which are the provisional voting
4 requirements, provision of identification at
5 the polling place, complaint process, and
6 general improvements in the administration of
7 elections.

8 We also spent quite a bit of that
9 money before we got it. And we conducted a
10 massive voter registration education -- a
11 massive voter education campaign prior to the
12 November election, with full-page ads in
13 probably about 28 community papers, the
14 Philadelphia Inquirer, Philadelphia Daily
15 News, a couple Latino newspapers, and the
16 Philadelphia Tribune, basically advising the
17 voters of the requirement that they may have
18 to produce I.D. before they vote, and if
19 their name is not in the poll books when they
20 vote, that they are entitled to vote a
21 provisional ballot, and that would be checked
22 and counted later.

23 A bulk of the money is set aside for
24 machine procurement. The City has already
25 spent their money for machine procurement.

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2 However, a Federal Court agreement in U.S.
3 District Court here in Philadelphia and also
4 the HAVA Act requires that as of January 1,
5 of '06 our voting machines provide the
6 ability for those who are visually impaired
7 to vote independently and in private, without
8 the need for assistance.

9 The HAVA money does include
10 \$5,043,000 to upgrade our existing systems,
11 to provide an audio device on the voting
12 machine... on every voting machine, so that
13 if someone comes in there visually impaired,
14 they will use that device to cast their
15 ballot.

16 COUNCIL PRESIDENT VERNA: I'm sorry.
17 I don't mean to interrupt you. But would we
18 need new machines or will that --

19 MR. LEE: No. We are going to
20 upgrade the current machine that we have
21 right now. It's an upgrade that it's an
22 attachment that the poll worker will attach
23 right to the back of the machine.

24 It's a headset, similar to what you
25 would have on a CD player, and a hand device

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2 so that the visually impaired can listen to
3 the ballot as it's read to them, and make
4 selections based on certain tactile positions
5 on the handset.

6 Those votes will be recorded in the
7 machine the same as the votes casted -- as if
8 you casted them visually on the ballot face
9 itself.

10 That grant, that \$5,043,000 is only
11 up to the actual cost of the product. And
12 cost of doing the upgrade, right now we
13 estimate that there's probably \$1.3 million
14 overage in that fund.

15 We are -- We have in our county plan
16 that that money still be held aside for
17 Philadelphia County, pending the outcome of
18 new Federal 2005 voting system standards
19 which may bring changes, and may require us
20 to do further upgrades to our machines.

21 There is \$5,366,000 that Congress
22 specifically earmarked... the specifically
23 return to any county who upgraded their
24 system since November 2000.

25 And I'd like to think the reason any

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2 of that money is coming to Philadelphia is
3 because of Chairwoman Tartaglione.

4 Back in April of 2001, we had the
5 Democratic Congressional Caucus here for
6 election reform. And one of the
7 recommendations that the Chairperson made was
8 that any federal bill or any federal money be
9 made retroactive to November 2000, because
10 that's when the problems came to light.

11 We had just signed a contract in
12 March of '01. That testimony was April '01.
13 When the bill passed, the bill contained the
14 provision that all the grants be made
15 retroactive.

16 So we were able to qualify for all
17 the money, even though we had signed a
18 contract for our machines well before the
19 bill passed.

20 There is another six... I guess
21 about \$6,500,000 that is allocated for
22 another partial reimbursement that we spent
23 on the machines. So I guess total there's
24 been \$12 million. The City will be
25 reimbursed either to the capital fund or the

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2 capital fund or the General Fund, depending
3 on where it goes.

4 COUNCIL PRESIDENT VERNA: Is that
5 included in the \$17 million?

6 MR. LEE: That's out of that pot of
7 a total of 20 million.

8 The issue is that we cannot
9 reimburse the City Treasury for any of those
10 funds until we complete the upgrade because
11 the funds are contingent upon the county
12 having a HAVA compliant machine.

13 Our machine won't be compliant until
14 we put the audio device on. And hopefully
15 there won't be any new mandates in the '05
16 items.

17 We expect to start putting that
18 audio device on the machines... We hope to
19 start that the weekend after July 4th this
20 summer, and we hope to finish that by the
21 second week of September.

22 And we hope that in November that we
23 will have that device on the machines. So,
24 which means once they are declared HAVA
25 compliant, it would free up the \$5.3 million

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2 and also the \$6.9 million for reimbursement
3 to the City.

4 All the money, when it comes down
5 from the Department of State, has to be
6 deposited in a totally segregated bank
7 account named the Philadelphia County
8 Election Fund.

9 Any disbursement of funds outside of
10 that account has to be made in accordance
11 with a Philadelphia County plan that was
12 submitted by the City Commissioner's Office
13 to the Department State. It was submitted
14 January 31st. And it was sent back with some
15 minor corrections, and it will be going back
16 up there next week.

17 But the 12 million is specifically
18 geared as a reimbursement. We cannot use
19 that money for any other election issues. It
20 was for voting machine procurement only. So
21 once we get the upgrade done, then the City
22 will get that reimbursement.

23 COUNCIL PRESIDENT VERNA: Thank you.

24 Commissioner, on the last page of
25 your testimony you state, additional funding

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2 is necessary to support innovations and
3 increasing costs of services related to the
4 election process.

5 Will you please explain the
6 statement. And if you're examining
7 additional funds, if so, in what amounts?

8 MR. LEE: There are a couple issues
9 that confront us in the near term future.
10 HAVA also requires, beginning January 1 of
11 2006, that Philadelphia use the state SURE
12 system as its official files of registered
13 voters.

14 COUNCIL PRESIDENT VERNA: I'm sorry.
15 That Philadelphia use?

16 MR. LEE: The statewide uniform
17 registry of electors. It's a computer system
18 that maintains a database of voters in
19 Harrisburg, that is operated and the work is
20 processed in the counties and by the county
21 work crews. And it all goes up to
22 Harrisburg, and that's where the files will
23 reside.

24 The City Commissioners, according to
25 law, will no longer have our own voter

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2 registration system. We will be forced on to
3 the state system. It's a federal requirement
4 and a state requirement.

5 The problem is, is when they passed
6 the law -- and this is a key element for all
7 voters, beginning in January 1 of '06.

8 We distributed forms that require
9 you put your driver's license number, or your
10 last four digits of your Social Security
11 number on there.

12 As soon as we are connected to SURE,
13 we are required to hit a key on our computer
14 terminal. That will send your information to
15 the Department of Motor Vehicles, and it will
16 try to do a verification of the driver's
17 license number.

18 If that number that you put on the
19 application, as we key it, does not match
20 what's on record with PennDOT, we have to
21 reject your application to register to vote.

22 So, it's an added step for us on
23 every application we get. We not only have
24 to check that. We have to check statewide
25 the entire database, to make sure that every

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2 applicant is not registered in another
3 county.

4 If they are registered, then we have
5 to notify that county electronically to
6 cancel the record in the prior county.

7 We also have to do a manual process
8 to... It's a computer assistive but
9 partially manual operator intervention to
10 assign you to a precinct.

11 Whereas now we just key in your
12 information, we go home and go to bed at
13 night, the computer assigns you to a
14 precinct. It does it uniformly throughout
15 the City.

16 Well, we get a list on the screen,
17 and then we got to hit another key that then
18 makes you -- assigns you by address to the
19 right precinct.

20 A lot of these tasks that now
21 require additional manual steps will be
22 additional work alone. The problem is the
23 SURE system doesn't work very well.

24 The contract called for a
25 three-second response time, whenever you hit

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2 a key and do one of those steps.

3 When we first practiced on it, it
4 was a six-minute response time. And lock-out
5 time. I went and got coffee down on the
6 ground floor, come back five flights on the
7 elevator, and I was still looking at an
8 hourglass.

9 The state has since gotten it down
10 between 17 seconds and a minute per hit. And
11 there's five different transactions on every
12 application. So if it takes five minutes to
13 do one application, it's going to take
14 longer.

15 They think they're going to have it
16 ready for Philadelphia before November. I'll
17 believe it when I see it. By law we're
18 supposed to be on there by January 1.

19 So that extra work and the fact that
20 we're using a system that requires you to do
21 a lot of extra steps to communicate with a
22 database 200 miles away, and being at the
23 control of the people that run that database
24 as far as entering our work and approving the
25 applications means that we're going to

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2 require more personnel to do this.

3 At the present time, I really took a
4 look at the steps. And I figure it's going
5 to take about 20 more permanent employees to
6 be keying in the work that we have to enter
7 registration applications.

8 Between May -- I'm sorry. Between
9 April of 2004 and October of 2004, we
10 received 252,000 applications. That's 25
11 percent of the number of people that were
12 registered in the City.

13 So, one-quarter of the people turned
14 in a piece of paper that we had to process.
15 And we had to enter that, we had to scan it,
16 get their signature in there, and make sure
17 they were printed in poll books so they can
18 put it in for election day.

19 We were a lot more successful using
20 our system, getting done, than some other
21 counties were getting done using SURE. So,
22 that's the biggest cost that we expect to
23 come down the line.

24 The other thing is, if there's any
25 increase or any change in the voting system

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2 standards that requires more modifications to
3 the voting system. That's an unknown right
4 now.

5 There are groups that are asking
6 that the voting machines have a voter
7 verifiable paper audit trail, so that when a
8 voter votes, they not only can look at the
9 lights and see what selection is going to be
10 made, but it would print a piece of paper
11 they could verify it on.

12 That would cost us another \$5
13 million, and we may not even be able to adapt
14 our machines to do it. It's not required by
15 HAVA. We're opposing it. We think it's just
16 going to cause a logjam in the polling
17 places, and cause further confusion.

18 And we know it's not necessary
19 because we adequately test our machines. And
20 whatever we put in there on test up to 400
21 votes is what comes out on that tape. We've
22 had no issues at all with the accuracy of
23 these machines.

24 But if there's a change in the
25 standards, it could mean another \$5 million

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2 expenditure, \$1.3 million of which I have
3 sitting aside in here in a reserve. The
4 other won't be there.

5 COUNCIL PRESIDENT VERNA: Other than
6 your telling us about this new program that
7 will be instituted, and you mentioned about a
8 driver's license, and if the number is wrong
9 then that person cannot, in fact, be
10 registered, I'm very curious. How do you
11 determine if one person registers in three
12 different locations? How do you determine
13 that it's the one and the same person? You
14 know, if it's the same date of birth, it's
15 the same name. Do you catch that?

16 MR. LEE: If it's the same birth
17 date and the same name, we have the record.
18 And during the middle of the night the
19 computer does the matching. And it deletes
20 it within 48 hours.

21 It's a computerized process. We
22 don't have to do anything. And that's the
23 way it's run in the City probably for about
24 20 years.

25 Now, with SURE you hit the F6 key,

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2 and it will bring back a list of names, one
3 of which will be highlighted as a potential
4 match. And you have to look at that screen
5 and pick out which one is the match and get
6 it out. So that automatic process in
7 Philadelphia is no longer automatic under
8 SURE.

9 Currently, if your name is different
10 or your date of birth is different, we run
11 systematic programs periodically, probably
12 twice a year. And we just finished -- Well,
13 we're halfway through one right now.

14 We just deleted 62,000 duplicate
15 records in the system. And what we'll do is,
16 we'll run a computer match, same last name,
17 same date of birth, same address, forget the
18 first name.

19 You got to be careful. You come up
20 with a lot of twins. Or we'll run same first
21 name, same date of birth, same address.
22 Forget the last name. We catch a lot of
23 marriages that way.

24 So, we do have processes and
25 programs that we run. They all require

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2 operator intervention, but our people want to
3 make sure, by looking at the signature, they
4 are a duplicate before they delete a record.
5 But we do have processes that do that.

6 COMMISSIONER TARTAGLIONE: Just
7 picture this. There's 67 counties in the
8 State of Pennsylvania, 67 counties going into
9 one system.

10 Now, these little counties love it.
11 They get 1200 voters in the county, but you
12 take Philadelphia, you take Pittsburgh, you
13 take Cumberland County, you take... It's
14 going to be a nightmare. It's going to be a
15 nightmare.

16 But the federal government put this
17 in. It's law. It's law, plus the state puts
18 in laws. It becomes law, and we're mandated
19 to do it.

20 They don't come and ask, is this
21 system going to work, how to do, pay for it.
22 It's getting worse every year. It's getting
23 worse.

24 COUNCIL PRESIDENT VERNA: Mr. Lee, I
25 understood you to say that you would need at

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2 least 20 employees to actually implement this
3 new system. Are they full-time, part-time
4 employees?

5 MR. LEE: Don't know yet, but
6 depending on how the system is set up -- I'm
7 not sure. It's going to need 20 more people.

8 COUNCIL PRESIDENT VERNA: We won't
9 know that until when? January? December?

10 MR. LEE: Maybe a little bit after
11 that, once we get rolling on the thing in
12 some kind of production mode.

13 We were on it in a practice mode,
14 but we were told by the Department of State
15 that that practice mode was... it wasn't as
16 robust as the real one, so we really couldn't
17 judge the value of the system. So, I really
18 couldn't judge what kind of activity we're
19 going to have on the system.

20 I figure the first couple months on
21 the system, running through testing the
22 system and trying to force a lot of work
23 through there, we'd have a better idea.

24 COMMISSIONER TARTAGLIONE: Well, I
25 told at a meeting, and other Commissioners

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2 and Mr. Lee agreed, that if the system isn't
3 up and it's not going to help our system,
4 we're going to go to Federal Court. We're
5 not going to put anything into order if it
6 doesn't work. My employees have been going
7 to these meetings and complaining since 2002?

8 MR. LEE: Early 2001.

9 COMMISSIONER TARTAGLIONE: Early
10 2001, telling them what's wrong, why it won't
11 work. The other counties are finally joining
12 in with Philadelphia saying, this system is
13 not going to work.

14 And the answer you get, this is HAVA
15 law. You have to do it.

16 Well, I hope there's enough money
17 for our lawyers when we go to court. Not
18 going to implement a system that's not going
19 to work.

20 COUNCIL PRESIDENT VERNA:
21 Understood.

22 The Chair recognizes Councilwoman
23 Blackwell.

24 COUNCILWOMAN BLACKWELL: Thank you,
25 Madam President.

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2 I certainly wanted to thank this
3 department for all that they do. We realize
4 there's a lot to be done, and this time of
5 year it's especially busy. But you've always
6 been great, and we thank you.

7 * Thank you, Commissioners.

8 Thank you, Madam President.

9 COUNCIL PRESIDENT VERNA: I know
10 that you have to meet with the Finance
11 Department to go over your budget.

12 Was all of this explained to them,
13 so that...

14 MR. LEE: Yeah.

15 COUNCIL PRESIDENT VERNA: You really
16 have to. You don't have any alternative but
17 to have to hire 20 people.

18 Where's that money going to come
19 from, if it's not in your budget? Is this
20 something that you have worked out with
21 Finance?

22 MR. LEE: I've talked to them, and
23 they're aware of my thoughts on what it's
24 going to take to do that. We've been working
25 with an individual there on setting up the

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2 grants account, and things like that, so that
3 there's a special account for it.

4 And I also mentioned about when SURE
5 comes down, there's a good possibility that
6 it could take up to 20 additional employees
7 sitting there keying in work.

8 COUNCIL PRESIDENT VERNA: Even if
9 you go to court, until the court decides and
10 renders a decision, you're going to probably
11 have to implement this process.

12 COMMISSIONER TARTAGLIONE: Not
13 really.

14 COUNCIL PRESIDENT VERNA: Not
15 really?

16 COMMISSIONER TARTAGLIONE: No.

17 COUNCIL PRESIDENT VERNA: Why not?
18 Why not?

19 COMMISSIONER TARTAGLIONE: We'll
20 scream and holler.

21 MR. LEE: Well, now, look: If there
22 are eight or ten federal laws that require
23 that you comply and do something, and there's
24 one federal law that requires that you use a
25 system on a specific arbitrary date that has

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2 no impact except making it unable to comply
3 with those other eight or ten federal
4 provisions, I think we have a pretty good
5 reasonable argument. At least it will be
6 heard. I don't think... We are connected.
7 The building is wired. I have a few ways to
8 do things. I'd rather...

9 COUNCIL PRESIDENT VERNA: Good for
10 you. And you don't have to tell us.

11 MR. LEE: Yeah.

12 COUNCIL PRESIDENT VERNA: The Chair
13 recognizes Councilwoman Tasco. Councilwoman,
14 would you please speak into the microphone?
15 I'm told that the people on television can't
16 hear you.

17 COUNCILWOMAN TASCO: Yeah. I just
18 want to be clear on a couple of things here.
19 In your first paragraph you talk about
20 being... You have 95 full-time employees but
21 still short of the 109 positions proposed in
22 FY'01.

23 But then in the next paragraph it
24 says the department anticipates 101 of the
25 original 109 total proposed positions to be

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2 filled this fiscal year.

3 MR. LEE: Well, the 109 number is a
4 number where we hit our high back in 1991.
5 And we felt that that's the number of
6 employees we need to operate and be able to
7 get our work done yearly.

8 With people leaving and retiring,
9 we've never hit back at that number again,
10 even though we keep asking to be back at that
11 number. 95 is the current number, I believe.

12 COMMISSIONER TARTAGLIONE: Yeah.

13 MR. LEE: And the 101 number is an
14 anticipated number in the near term future,
15 with a couple funded -- couple positions
16 funded on a temporary basis by part of the
17 grant, grant funds for improvement of
18 administration of elections.

19 They are specifically geared, and
20 their assignments will be geared towards
21 processing provisional ballots, and then the
22 rest of the year they will be specifically
23 geared towards helping us try to locate and
24 secure accessible polling places within the
25 City of Philadelphia.

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2 Another requirement of HAVA is that
3 every polling place in the City be fully
4 accessible by January 1 of '06.

5 COUNCIL PRESIDENT VERNA: Well, they
6 ought to come in town and find them for us.

7 MR. LEE: Sorry. You know the job
8 that we have in front of us.

9 COUNCILWOMAN TASC0: So they'll be
10 permanent positions under the grant program?

11 MR. LEE: They would be full-time
12 positions. I don't know whether they would
13 be called permanent positions because they're
14 only funded for the duration of the grant.

15 COUNCILWOMAN TASC0: Oh.

16 MR. LEE: All of this money has to
17 be spent no later than June 30th of '07 or it
18 gets returned to the department.

19 COUNCILWOMAN TASC0: Okay. Okay.

20 MR. LEE: So those few positions
21 that we're talking there may be temporary
22 until, hopefully, the City make pick them up.

23 COUNCILWOMAN TASC0: Okay. I'd like
24 two of them, please. I need two.

25 (Laughter.)

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2 COUNCILWOMAN TASC0: Let me just ask
3 you another question. You talk about
4 these... Do you remember the outside
5 mechanics. And you said you thought with the
6 new electronic voting machines we wouldn't
7 need voting machine mechanics. What do they
8 do?

9 MR. LEE: We do not use outside
10 mechanics in the normal ordinary course of
11 business.

12 Those outside mechanics are
13 specifically for election day so that we can
14 put a technician in every ward or close to
15 one in every ward.

16 So, the only time we use the outside
17 mechanics is two days a year, on election
18 day. And however, we did have to bring four
19 in as a result of a court order last year
20 because of them removing Ralph Nader from the
21 ballot at the last minute, and we had to
22 stick his name on the ballots.

23 And that process started the day we
24 were supposed to be shipping the machines.
25 And it held us up for a while. So we had to

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2 bring in four of them.

3 But since we've been using these
4 machines, the only time we used outside
5 mechanics are on election day, and that's to
6 give us the City wide coverage of
7 technicians.

8 The City... We don't have enough
9 full-time permanent employees to put a person
10 almost one per ward in the City.

11 COUNCILWOMAN TASC0: Thank you.

12 COUNCIL PRESIDENT VERNA: Are there
13 any other questions or comments from members
14 of the committee?

15 COUNCILWOMAN TASC0: I would just
16 like to say I appreciate all of the
17 information that you give us, in terms of
18 registration and numbers. And it's really
19 very good to have that information when
20 you're conducting an election.

21 COMMISSIONER TARTAGLIONE: It's
22 going to be eight on the ballot, eight judges
23 for Common Pleas. It just came down from the
24 court. One more. One more has been added.

25 COUNCIL PRESIDENT VERNA: Oh, they

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2 approved?

3 COMMISSIONER TARTAGLIONE: Yeah.

4 COUNCIL PRESIDENT VERNA: Great.

5 COMMISSIONER TARTAGLIONE: So it's
6 eight CP and three MC.

7 COUNCIL PRESIDENT VERNA: Okay. I
8 echo the sentiments of my colleague,
9 Councilwoman Tasco. I truly appreciate all
10 the information that you forward to us. It's
11 really very helpful, not only to us but to
12 the committee people. So, I thank all of
13 you. It's very helpful.

14 COMMISSIONER TARTAGLIONE: Each year
15 it gets harder between Washington passing
16 laws and the state passing, it gets harder
17 and harder.

18 COUNCILWOMAN TASCO: The City has
19 been fighting the whole notion of unfunded
20 mandates. I don't know if you all are part
21 of the NACO, National Association of
22 Counties. They should really be pushing the
23 Federal government not to do that, I mean,
24 you know, not to pass mandates, an action
25 without providing the dollars. Because

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2 they'll do that.

3 COMMISSIONER TARTAGLIONE: All
4 right. For instance, the state stopped and
5 now you've got to pay to send an application
6 in, the voter registration. The state used
7 to pay that. Now we had to pay. You've got
8 to pay for your absentee ballot to mail an
9 absentee ballot.

10 COUNCILWOMAN TASC0: Can't be
11 delivered any more either, can they?

12 (Laughter.)

13 COUNCIL PRESIDENT VERNA: No hand
14 deliveries.

15 COMMISSIONER TARTAGLIONE: Thank
16 you.

17 COUNCIL PRESIDENT VERNA: Thank you.
18 Thank you all very much.

19 All right. We will now hear from
20 S.E.P.T.A., please.

21 COUNCIL PRESIDENT VERNA: Thank you
22 so much for your patience.

23 Please identify yourself for the
24 record and proceed with your testimony.

25 MS. MOORE: Good afternoon, Council

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2 President Verna. I'm Faye Moore, General

3 Manager of the Southeastern Pennsylvania

4 Transportation Authority, commonly referred

5 to as S.E.P.T.A.

6 MS. NEWKIRK: Jettie Newkirk,

7 Philadelphia representative.

8 MS. JONES: Frances Jones,

9 government affairs.

10 COUNCIL PRESIDENT VERNA: Welcome to

11 each of you.

12 MS. MOORE: In the interest of time,

13 since we have the written testimony, I just

14 want to add a couple of things that did not

15 make the testimony and just reemphasize just

16 a couple points.

17 First of all, I want to thank you

18 for the opportunity to speak about --

19 COUNCIL PRESIDENT VERNA: Excuse me.

20 Please proceed.

21 MS. MOORE: Okay. Thank you for the

22 opportunity to speak about S.E.P.T.A.'s \$59.2

23 million fiscal year 2006 operating budget

24 request.

25 In the fall of 2004 S.E.P.T.A.

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2 formulated a contingency plan that included a
3 combination of fare increases, service
4 reductions and employee layoffs.

5 I'm happy to report that as a result
6 of the flex funding from the Governor of
7 Pennsylvania, we do not have to implement
8 that contingency plan.

9 On the labor front, S.E.P.T.A.
10 continues to meet with the T.W.U., in an
11 effort to reach a contract agreement with our
12 City Transit Division operators and
13 mechanics.

14 Acting in the spirit of cooperation,
15 S.E.P.T.A. and the T.W.U. agreed to extend
16 the contract from March 15th to April 15th.

17 With the date rapidly approaching,
18 we remained guardedly hopefully a settlement
19 can be reached without a service
20 interruption.

21 As of January 31, 2005, the
22 Affirmative Action Program for the Market
23 Street Elevated Project had the following
24 accomplishments: A total of 39 D.B.E. firms
25 are participating on the project on 56

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2 construction subcontract agreements.

3 The value of those agreements, \$57
4 million. It's approximately 16 percent of
5 the construction dollars. 11 prime
6 contractors and 43 subcontractors have
7 contributed EEO hours on the project.

8 Minority labor hours represent 28
9 percent or almost 28 percent, and residential
10 labor hours represent about 10 percent of the
11 construction hours.

12 Finally, I want to speak about a
13 recent news -- recent news stories that
14 tempted to portray the S.E.P.T.A. system as
15 unsafe.

16 Once again, our transit police
17 reported another significant decrease in part
18 one crimes, with 109 reports, down from 143
19 in 2003. This represents a 24 percent
20 decline in crime over last year and an
21 overall decrease of 93 percent since 1969.

22 I'd like to close by taking the
23 opportunity to thank all of the transit
24 advocates and elected officials who have
25 spoken out on behalf of public transit.

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2 Even in these difficult times, we
3 are pleased with the level of effort that
4 individuals within our service areas
5 contributed to those efforts.

6 I look forward to working with you,
7 President Verna, Councilman Nutter, Chair of
8 the Transportation and Public Utilities
9 Committee, and other members of Council on
10 issues of importance to Philadelphia and to
11 S.E.P.T.A.

12 And that will end my brief comments,
13 and we are ready for your questions.

14 COUNCIL PRESIDENT VERNA: Fine.
15 Thank you very much.

16 The Chair recognizes Councilwoman
17 Blackwell.

18 COUNCILWOMAN BLACKWELL: Thank you,
19 Madam President.

20 I don't know how many people are
21 here today with regard to the Market Street
22 El Redevelopment Project.

23 As you know, Madam President, we
24 asked them to come prepared to respond to
25 some of the issues; and, in fact, earlier

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2 today did hand during our hearings Miss Jones
3 a copy of our questions. So, we only have a
4 few that they do not have.

5 And certainly we want to thank the
6 businesses who are here representing the
7 retail area, South 52nd Street, north to 60th
8 Street, and the 52, 5800, 5900, 6000 and 6100
9 blocks of Market Streets.

10 Ralph Bristol, Big Ralph Beauty
11 Salon at 5128 Market Street. If they're
12 here, I hope they will stand and be
13 recognized.

14 Denise Garris, Garris Fabrics and
15 Fashion, 44 South 60th Street. Many of them
16 had to leave and go back to keep their
17 businesses open for the little time they are.

18 Robert Ellis, Ellis' Christian Hair
19 Stylists, 19 North 60th Street.

20 Donna Sterling, Granny's Mini
21 Market, 6239 Market Street.

22 Jerry Jordan, Jerry Jordan's
23 Restaurant, 5211 Market Street.

24 Jackie Willis, Wilcrest Products,
25 6011-13 Market Street.

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2 supporting the businesses, and who is in the
3 midst of setting up hearings on a state level
4 to deal with this.

5 Maybe my first question should be
6 for them to again state what their budget is,
7 City, state and Federal, and certainly what
8 they get, not only from Philadelphia but from
9 the counties. We know they have Montgomery,
10 Bucks... Montgomery County, Bucks County,
11 Delaware County, et cetera.

12 MS. MOORE: I'm going to ask the
13 financial officer to...

14 COUNCILWOMAN BLACKWELL: Thank you.

15 COUNCIL PRESIDENT VERNA: Please
16 identify yourself for the record.

17 MR. CASEY: Good afternoon. My name
18 is Joseph Casey. I'm the Chief Financial
19 Officer for S.E.P.T.A.

20 Our total operating budget is
21 approximately \$920 million for the current
22 fiscal year. As far as subsidies, the vast
23 majority of subsidies are received from the
24 state.

25 Breaking it down, I'll first start

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2 with local. Approximately \$65 million is
3 local subsidies. The vast majority of that
4 is from the City of Philadelphia,
5 approximately 81 percent.

6 State operating is approximately
7 \$220 million. And the balance from the
8 proposal is \$31 million. Of course, we're
9 receiving additional flex funds from the
10 Governor which basically is federal operating
11 subsidy.

12 COUNCILWOMAN BLACKWELL: So you're
13 saying your total budget is some 700 --

14 MR. CASEY: \$920 million.

15 COUNCILWOMAN BLACKWELL: All right.

16 Our understanding is that 90 trolley
17 runs have been eliminated, which amount to --
18 from weekend runs. Ten minutes on Saturday
19 were the old waiting times. They're 15 or 16
20 minutes now.

21 And for Sunday people had to wait 15
22 minutes. Now they have to wait 20 minutes,
23 but that this amounts to 90 trolley runs that
24 have been eliminated on weekend times. Is
25 that correct?

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2 MR. CASEY: I don't have those exact
3 numbers, but I believe that's approximately
4 correct. Those changes were instituted, I
5 believe, in February.

6 COUNCILWOMAN BLACKWELL: And I also
7 understand that the members of the community
8 were not -- that this wasn't -- this
9 information was not released to members of
10 the community.

11 They heard that there would be a
12 reduction here and there, but people were not
13 told that all of these runs would be
14 eliminated; is that correct?

15 MR. CASEY: There were no public
16 hearings held for these service adjustments.

17 COUNCILWOMAN BLACKWELL: So, I note
18 for the record, that that's most unfair. 90
19 runs eliminated, with no public hearings.
20 And people have to have -- We have the
21 highest fare in the nation.

22 COUNCIL PRESIDENT VERNA: And no
23 public notice?

24 COUNCILWOMAN BLACKWELL: So we again
25 note that that's very, very, very unfair.

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2 MR. CASEY: When we go through --
3 This is typical when we assess the service
4 out there, and what we found.

5 And again, these routes were not
6 adjusted during the week. They were
7 primarily weekend adjustments.

8 When we looked at it, we had a lot
9 more service out there than we needed. A lot
10 of the trolleys were running half to
11 one-third empty.

12 So, we looked at the routes. And we
13 determined that if we increased the head-ways
14 we can effectively provide adequate service
15 out there, and we'd have minimum
16 inconvenience to the riders out there.

17 As a matter of fact, we received
18 very few customer complaints after these
19 adjustments were made.

20 COUNCILWOMAN BLACKWELL: Well, I
21 don't know that that's true. And I don't
22 know that customers did know. You know, when
23 people don't know what you're doing...
24 Everybody wants a S.E.P.T.A. system because
25 people need their transportation.

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2 But certainly to have these cutbacks
3 and no hearing, no notification, is
4 absolutely unfair and unconscionable.

5 Let me ask you specifically about
6 the Angorra station. We're hoping that this
7 will not be closed. As you know, we've been
8 going through this, Miss Moore, for quite
9 some time.

10 And we hope that you will continue,
11 and that the S.E.P.T.A. system will continue
12 to work with us with regard to the Angorra
13 station.

14 Currently -- In fact, there's a tour
15 tomorrow. We're partnering with Delaware
16 County to bring reinvestment to Baltimore
17 Pike from Lansdowne to Angorra/Cobbs Creek
18 neighborhood.

19 And the restoration of this Angorra
20 station is a major factor. Do you have any
21 information that you can give us with regard
22 to Angorra station?

23 MS. MOORE: Angorra station was
24 indeed approved by the board for elimination
25 or termination.

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2 We had tried several years of
3 marketing, and even after two years of
4 marketing, the boardings at Angorra actually
5 decreased, as opposed to increased.

6 It is currently still open. We are
7 keeping it open now in anticipation -- in the
8 event we might need it for some alternate
9 service.

10 So to the degree there are some
11 economic development initiatives that might
12 increase that ridership, we definitely need
13 to know about those.

14 COUNCILWOMAN BLACKWELL: Absolutely.
15 As I said, there's a tour tomorrow through
16 the whole area. We are partnering with those
17 in that area. And Yeadon, Lansdowne, and
18 those counties. So we hope that you will
19 keep that in mind.

20 With regard to the issues on the
21 Market Street project, businesses -- and I
22 read the names of those who were here -- they
23 are still complaining about not receiving
24 adequate notice about intersection closures.

25 As you know, we get flyers

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2 sometimes; sometimes we don't. We're asking
3 if you are advertising in local papers and in
4 neighborhood papers -- and albeit I've been
5 at meetings where -- where folks say notices
6 are given out and well in advance, but in
7 reality it's just not happening.

8 And I say to my colleagues who are
9 listening or who are here that this Market
10 Street El Project, one of the myriad problems
11 is that they open and they close.

12 And so, as soon as businesses are
13 used to people getting access, they close
14 again to do more work. And then they open
15 again. And then we keep going through this
16 year in and year out. That's one of the
17 issues.

18 So we really, really...
19 Notification becomes paramount. So we would
20 ask you to respond to that, because we get
21 flyers sometimes. Right now I have pretty
22 little green flyers; but, you know, sometimes
23 there are and sometimes they're pink, but we
24 don't get them regularly. And we don't get
25 them in line with the project and with the

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2 time line.

3 MS. JONES: Frances Jones,
4 Government Affairs.

5 When we are given the appropriate
6 notice and we get the appropriate notice, we
7 make every effort, Councilwoman, to get the
8 flyers out.

9 And in some instances we do alert
10 first and then, as we get more specific
11 information, we do do flyering in the
12 business area and in the residential area
13 about the closures.

14 When we do, again, if there is
15 enough time for us, we will advertise in the
16 local newspapers -- and we're making a
17 greater effort to do that in the papers that
18 do circulate in the West Philadelphia area.

19 But we'll -- We will make a
20 concerted effort to flyer more intensely when
21 we have the information about the street
22 closures.

23 COUNCILWOMAN BLACKWELL: What year
24 did this project start?

25 MS. JONES: The actual construction

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2 started in 1998.

3 COUNCILWOMAN BLACKWELL: So, Madam
4 President, it started in 1998. And we still
5 can't figure out -- S.E.P.T.A. still can't
6 figure out how to give notification to
7 effective people. It's just unconscionable.

8 Having said that, PKF is a
9 company -- we've talked about this before in
10 Council -- that worked -- that had two
11 contracts on the Market Street Elevated
12 Reconstruction Project.

13 They were fired from one that goes
14 from Cobbs Creek to Millbourne because they
15 were such a shoddy company, doing such
16 terrible work in every way, how they treat
17 people, in every way.

18 And now we understand -- And now
19 that there's still -- They had two contracts,
20 one that goes from 46th Street to Cobbs
21 Creek. We would like to know what the status
22 of this project is, this company.

23 And we find it unconscionable that
24 S.E.P.T.A. would find them so horrendous that
25 they've fired them from one part of the

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2 project but keep them for the other part.

3 Madam President, as we said before,
4 we've had to do everything from ask
5 S.E.P.T.A. TO HAVE a company HIRE
6 porta-toilets when workmen were urinating on
7 lawns, to keeping trash, to not picking up
8 trash, to not cleaning. Anything that one
9 can imagine we've had to go through.

10 And to say that this project began
11 in 1998 -- and thank God we have our state
12 rep Thomas Blackwell who I'm sorry he can't
13 speak today. The President says we got to
14 wait until our public hearing part.

15 But we want everyone to know he's
16 here, and the businesses to know that they're
17 setting up public hearings as part of his
18 role in the Harrisburg delegation.

19 But I really want to hear your
20 response with regard to PKF as a company,
21 working and continuing to disrespect the
22 residents and businesses in West
23 Philadelphia.

24 MS. MOORE: Part of the benefits and
25 the pleasures of receiving Federal money is a

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2 entire host of rules and regulations that we
3 have to follow.

4 The PKF enterprise did indeed have
5 two contracts. They were bid on separately.
6 At the point in time the second contract was
7 awarded, we were not experiencing some of the
8 same problems that we ultimately experienced
9 with PKF. We saw no basis to prevent them
10 from bidding on that contract.

11 PKF concerns us, as it concerns
12 everyone else. And we are continuing to pay
13 very close attention to details about PKF.
14 But at this point in time, the second
15 contract does not warrant a termination of
16 PKF.

17 COUNCILWOMAN BLACKWELL: It's
18 unbelievable, Madam President. S.E.P.T.A. by
19 its own admission has talked about how poorly
20 a performance company this is, but yet they
21 can keep them on two-thirds of a project but
22 fire them on the other part. It's so
23 disrespectful. It's so unconscionable that
24 people have to live with this. And I tell
25 you, this project started in '98. I hope I

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2 won't be retired by the time it's finished.
3 When is it due to be completed?

4 MS. MOORE: 2008.

5 COUNCILWOMAN BLACKWELL: 2008 which
6 is the original -- The original date was
7 what, '06 or was it always '08?

8 MS. MOORE: Yes, 2006.

9 COUNCILWOMAN BLACKWELL: 2006.
10 We're up to 2008. And I note again that in
11 the Cobbs Creek area, no one is working, and
12 therefore, I don't know how they keep to the
13 same deadline when nobody's even working on
14 the project.

15 When will that begin again? What is
16 the status of that contract for Cobbs Creek
17 area?

18 MS. MOORE: Work on Cobbs creek
19 continues. Part of what we had to do was, I
20 guess what I'll call simply site protection.
21 So we had to get an interim contractor in
22 there. Ended up being Driscoll, where we
23 protected the site and did certain work.

24 We are in the middle of going out
25 for a bid or contract for what we call an

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2 interim contract, and that will complete the
3 caissons, the foundation, the utilities along
4 that corridor.

5 COUNCILWOMAN BLACKWELL: How many
6 businesses have received technical
7 assistance?

8 MS. MOORE: That we'd have to get
9 back in touch with you.

10 COUNCILWOMAN BLACKWELL: Well, I'm
11 not surprised. these businesses have been
12 suffering since 1998. I'm not surprised that
13 we don't know how many businesses that they
14 are.

15 We would like to know what kind of
16 assistance they receive and how it was
17 identified.

18 MS. JONES: Councilwoman, the
19 businesses have received one-on-one technical
20 assistance, where we have -- where our
21 mitigation and our business development
22 consultants have gone to individual
23 businesses door to door.

24 In addition, probably once a
25 quarter, there is a technical assistance

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2 workshop, where we bring businesses in and
3 provide technical assistance in a group
4 setting, based upon the area of the service
5 or based upon whatever the business is.

6 We try to group them according to
7 the type of business so that -- so that there
8 is -- so there is -- there is consistency in
9 the information and everybody benefits from
10 the time spent.

11 COUNCILWOMAN BLACKWELL: That sounds
12 fine. But, you know, it would be nice to see
13 and it have it documented so that they can
14 know what assistance they receive and we can
15 know. And we won't have these these kinds of
16 questions.

17 I mean, during various work segments
18 residents and business owners have incurred
19 many extra costs, due to damage from
20 unexpected utility outages. Al Fogus
21 (phonetic) is one company.

22 What does S.E.P.T.A. plan to do to
23 compensate people for utility problems that
24 happen as a result of the work? Will you
25 compensate these businesses in that regard

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2 for their utility costs? Will you compensate
3 them for damages to their business? Will you
4 compensate them for the cleaning costs that
5 they have to incur? Would you respond in
6 those three areas?

7 MS. MOORE: The general answer is,
8 we cannot reimburse businesses during this
9 stage.

10 To the degree businesses believe
11 that an action taken or caused by the
12 construction efforts, they should file a
13 claimed, and our outside insurance company
14 will follow up.

15 COUNCILWOMAN BLACKWELL: We have a
16 retention grant program. And we are in need
17 of \$60,000 to complete the 2005 S.E.P.T.A.
18 business retention grant program.

19 Will S.E.P.T.A. be able to help
20 supplement us with these funds? I know what
21 the answer will be, but we want to get on the
22 record that we are always fighting for our
23 businesses, and that when -- You know, it's
24 not personal. And we know that you folks
25 don't like it when we ask all these

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2 questions, but I don't know what you expect
3 us to do.

4 Madam President, they said for all
5 of the -- they're getting ready to put big
6 major equipment out there, to put these big
7 pillars in the middle.

8 We've already told there could be --
9 I don't know if people are going to have to
10 be relocated, residences, as well as
11 businesses.

12 People have already had problems
13 with cleanliness. They've had to hire with
14 all kinds of problems with utility shut-offs.
15 And we're told that they have to file a --
16 they have to file a claim with their company.

17 So, no matter what happens... That
18 they have to file claims. They can't -- That
19 S.E.P.T.A. doesn't. How can you have a
20 project that runs this long and not have
21 allowances for cleaning?

22 We even have a CDC that we've asked
23 to try to have them hire to keep the area
24 clean every day. Can you imagine what it's
25 like with drilling, and the amount of dirt

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2 and grime and dust that people have to
3 endure? They say, people have to file
4 claims.

5 COUNCIL PRESIDENT VERNA: Is
6 S.E.P.T.A. coming up with a plan to address
7 the issues that Councilwoman Blackwell has
8 expressed?

9 MS. MOORE: I thought over the
10 course of time that many of these issues were
11 indeed addressed during many of the meetings
12 have occurred.

13 We made it clear that given the
14 Federal restrictions, we cannot reimburse
15 businesses for business interruption, for
16 income loss and things of those nature.

17 The only thing we can do is, to the
18 extent the project directly damaged property
19 or something of that nature, there are claim
20 forms that can indeed be filed with our
21 outside insurance company.

22 Short of that, unfortunately, we do
23 not have the capability to provide business
24 interruption or continuation of income for
25 businesses.

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2 COUNCILWOMAN BLACKWELL: Madam

3 President, we also note that we've been
4 having regular meetings. We had a meeting
5 with... We had a meeting with the head of
6 the S.E.P.T.A. board, many of the board
7 members who are here, Jettie Newkirk and
8 others, Congressman Brady, Congressman
9 Fattah, Pat Deon, the State Representative,
10 several State Representatives, several
11 Senators.

12 We're doing everything we can. They
13 have likewise been appalled. In fact,
14 Congressman Brady even called. You know,
15 these same people who have no place to park,
16 and people who -- and people from residents
17 to businesses were getting ticketed
18 regularly.

19 Thank God, Congressman Brady made a
20 call and tried to help us with that. We've
21 even had problems with people getting traffic
22 tickets. I mean, people -- You know, it's
23 like somebody's decided to make them victims
24 and harass them in every way.

25 Can you imagine after going through

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2 all this to get tickets every day in front of
3 your house? And you're already a business or
4 a resident? It's just -- It's just quite
5 unbelievable.

6 Another issue we're asking about is
7 businesses in the area need tax relief from
8 business and property taxes. How can
9 S.E.P.T.A. assist us with that?

10 And we would like to know in
11 general, what are you doing to advocate for
12 business relief?

13 MS. MOORE: It was our understanding
14 that someone other than S.E.P.T.A. was
15 approaching individuals for the possibility
16 of tax relief.

17 We're experiencing tax problems
18 ourselves. So it's a little hard for us to
19 advocate tax relief. So, we don't
20 specifically have a plan for...

21 MS. NEWKIRK: It was my
22 understanding that these were the kinds of
23 issues that were at least being discussed and
24 hopefully resolved in the meetings that
25 Councilwoman Blackwell has been hosting,

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2 along with State Representative Dwight Evans,
3 and Mr. Blackwell also.

4 So, if that is not the case, then I
5 guess I am out on left field also. But I
6 thought these were the very issues that we
7 were trying to address in those meetings, in
8 that S.E.P.T.A. does not have any capacity or
9 money to address these kinds of issues.

10 We certainly are participating in
11 the meetings. I cannot tell how much time I
12 intent in S.E.P.T.A. meetings, where we go
13 over these issues.

14 And hopefully, with the added
15 meetings of the State Representatives, we'll
16 be able to get some issues, since they are,
17 as I understand it or at least I thought I
18 understood it, seeking some funds to address
19 these issues with.

20 COUNCILWOMAN BLACKWELL: Let me note
21 that we really thank Representative Dwight
22 Evans. He's tried to help pull us together.
23 We've contacted him as Appropriations Chair.

24 We have had meetings, as we
25 mentioned, with Congressman Brady and Fattah.

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2 We have had meetings with Representative
3 Tommie Blackwell, Pat Deon, head of the
4 board, other members of the board. Jettie
5 Newkirk, you've been there.

6 Representative Louise Williams. Our
7 colleague, Councilman Nutter, who shares some
8 part of it on the other side of Market
9 Street. State Senator Tony Williams, State
10 Representative Ron Waters.

11 All of us have met. And we have
12 been trying for years to get some help. And
13 I do believe that they hear us.

14 We also met with the representative
15 whose name I don't remember who represents
16 the Upper Darby area, the area from 63rd
17 Street to Millbourne.

18 So, we have... And we're very, very
19 grateful to all of those who have been
20 involved. We have met with them. And they
21 are looking at it. And it's very, very sad
22 that, aside from us coming up with a plan,
23 there certainly appears to be none.

24 Let me ask what the status of a
25 cleaning contract is, cleaning the strip.

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2 MS. MOORE: As you might be aware,
3 there was a major undertaking of cleaning, I
4 guess within the last three weeks, where we
5 did a one-time major heavy duty cleanup,
6 where we actually trucked away in excess of
7 six trucks of combination tires and baby
8 carriages, and things of that nature. So,
9 that was the big, heavy duty one.

10 There is also a contract where we
11 are doing cleaning, and that should be on my
12 desk within the next week.

13 COUNCILWOMAN BLACKWELL: As you
14 know --

15 MS. MOORE: That's university.

16 COUNCILWOMAN BLACKWELL: As you
17 know, Madam President, we have continued to
18 ask for regular cleaning. When we complain
19 to the degree that the sky is falling, then
20 we get a one-time cleanup.

21 It's big like this from the
22 beginning of this project. While that's
23 better than not having it -- and we
24 appreciate that -- it's just not adequate to
25 have people wonder when they will get relief,

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2 and not have a regular cleaning schedule.

3 And that is why so many people say,
4 it wouldn't happen in other neighborhoods but
5 it happens in ours.

6 Has S.E.P.T.A. done evaluation, with
7 regard to disabled riders, and how they are
8 surviving? As you know, we have continued to
9 complain about the area of Chestnut, Market
10 to Arch being closed up.

11 And when big intersections happens,
12 and when it rains, when there are puddles, et
13 cetera, how people who are not disabled can
14 get across the street.

15 And we'd like to know, have you done
16 an evaluation survey with regard to the
17 disabled riders who use the system?

18 MS. MOORE: We have an association
19 with the A.D.A., the disabled community,
20 where there are monthly meetings held within
21 our -- within 1234.

22 To date nothing has come to my
23 attention that they have specific concerns,
24 but I will ask specifically our para transit
25 unit when they get back to see.

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2 But usually concerns, major concerns
3 with the disabled community, bubble to my
4 attention. And to date I have gotten no
5 complaints.

6 MS. JONES: Councilwoman, we do have
7 the circular -- the Circulator, the Route
8 31-S, that operates within the project area,
9 because there were concerns expressed very
10 early on about seniors that were unable to
11 mount the steps at the 60th Street station.
12 And so, that Circulator is available, is
13 running, and is accessible to the disabled.

14 COUNCILWOMAN BLACKWELL: As you
15 know, we have several senior citizen homes
16 along that route, and they are a special
17 community to us who need help.

18 The last area that I would like to
19 bring up to today is the area of the lots,
20 blacktopping lots, paving lots, putting the
21 lines there for parking, as part of our
22 overall agreement and S.E.P.T.A.'s commitment
23 to the residents of the City of Philadelphia.

24 And what we would -- what we also
25 are talking about and requesting is an

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2 interim strategy that deals with time frames
3 as to what we're doing, and when -- until all
4 of this is completed.

5 And as you know, we've heard that
6 you have issues, in terms of getting it done
7 immediately, as always. There's always --
8 Representative, always another issue.

9 The lots were supposed to be done.
10 And now we're having problems with the time
11 line and going out on bids, and all that sort
12 of thing.

13 So, we want to know where you are
14 with that whole issue and your commitment for
15 getting it done.

16 And we will say that we have been in
17 constant communication with our Public
18 Property Commissioner who's working hand in
19 hand with us, to do everything that she can
20 in this regard.

21 MS. MOORE: Our commitment for
22 parking lots continues. That has not
23 wavered. We see the need for parking lots,
24 and we are fully supportive of that
25 initiative.

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2 I do believe we have to -- and
3 actually interjected this morning -- our City
4 lawyers and our S.E.P.T.A. lawyers have
5 different interpretations of what the parking
6 lots should look like.

7 And we just want to make sure that
8 everybody understands that what we're
9 proposing will continue to be a blacktop. So
10 when we say paving and lighting and fencing,
11 we mean just that.

12 But I think there are some different
13 interpretations of what a blacktop entails.
14 We just want to make sure that everybody
15 understands what that means.

16 COUNCILWOMAN BLACKWELL: Blacktop
17 meant paving. It meant -- We had this
18 agreement. That was your commitment to the
19 community. It meant paving and even lining
20 the parking areas so that cars can park.

21 We talked about fencing as well, and
22 lighting. That commitment was on the table.
23 We're only saying that given the -- given the
24 fact that S.E.P.T.A. again said they needed
25 time, that this commitment is in place until

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2 and before the lots are transferred. That
3 was S.E.P.T.A.'s commitment.

4 MS. MOORE: The commitment continues
5 for parking lots. It still continues to be
6 paving, fencing and lighting.

7 If there is something that we need
8 to do quickly -- and it's my understanding we
9 all in the interest of helping the
10 neighborhood and reducing some of the
11 confusion, it was my understanding that we
12 wanted to move as quickly as possible.

13 To do some of the more permanent
14 items would indeed consume more time. So, we
15 indeed do need some interim. And so we will
16 send again what we have presented to the City
17 I think the first part of March.

18 COUNCILWOMAN BLACKWELL: Thank you,
19 Madam President.

20 And we know this is an overall issue
21 with the S.E.P.T.A. budget. However, as you
22 know, a few years ago, the City Council saw
23 fit to be involved in this issue, such that
24 we have to approve in a line item. We have
25 to approve their budget, not just the

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2 administration.

3 So, we really always want to put on
4 the record what is happening because, as you
5 see, the communities -- You know, we have
6 people, Madam President, who had many
7 employees, who have had a hundred employees,
8 who have had 25 employees who are down to
9 none.

10 We've had people who have had their
11 businesses for 40 and 50 years who have had
12 to go out and get jobs. We've had people who
13 have had to close down, people who are open
14 half a day.

15 You know, it's just unbelievable
16 that people live in a City and live in this
17 country, and have to be victimized and
18 victimized by a company that says it wants to
19 help improve the community.

20 It's really, really unbelievable.
21 And I'm frightened all the time because
22 they're saying that the heavy work has not
23 yet begun.

24 And I don't know what's going to
25 happen to those residential houses or

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2 businesses when they pull in this major
3 equipment that I understand is not there yet.

4 And so much we learn just through
5 rumor and through other people in the
6 business who know about this kind of thing
7 who tell us what to expect.

8 We accept that we know that they --
9 this is the -- that even in Frankford they
10 did improvement, but they didn't put a whole
11 new system in.

12 But that's no excuse for
13 professionals not doing a professional job,
14 respecting the community, respecting
15 businesses, who have been there long before
16 many of us were even born.

17 It's just not fair to make people
18 victims of, quote unquote, S.E.P.T.A.
19 improvement.

20 (Applause.)

21 COUNCIL PRESIDENT VERNA: Why is
22 this project taking so long?

23 MS. MOORE: The project starts at
24 46th and Market and goes all the way to
25 Millbourne. So, you're talking about in

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2 totally being replaced, and you also then
3 have to do stations. And you have about five
4 stations.

5 COUNCIL PRESIDENT VERNA: I'm sorry.
6 You did say that this project started in '98?

7 MS. MOORE: Right.

8 COUNCIL PRESIDENT VERNA: Is it
9 taking all of this --
10 MS. MOORE: It included design. It
11 also included what we call the signaling
12 system. You also have to -- I should have
13 gone back one. So, we also have to do an
14 automatic signaling system, so that the el
15 can be run and the signals -- signaling done
16 by this system. So, that was one item even
17 ahead of the foundation work that had to get
18 done.

19 COUNCILWOMAN BLACKWELL: Madam
20 President, if we had it to do again, I would
21 never recommend that this project happen;
22 that we do repairs and refurbishing. But we
23 would never recommend that people be
24 victimized the way this community has been
25 victimized by this project.

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2 I don't understand how -- It's
3 terrible. People know. I don't understand
4 how we can have so many people who plan a
5 project, who work at a project, and
6 professional people. We're not talking about
7 student volunteers. We're talking about
8 people who get paid well for all of this.

9 And still it continues to exacerbate
10 people who live and work and visit the
11 community. It's really, really... It's just
12 so unbelievable. It's overwhelming, and it's
13 absolutely the worst project in all my years
14 in politics that I've ever been involved in.

15 (Applause.)

16 COUNCILWOMAN BLACKWELL: Thank you,
17 Madam President.

18 COUNCIL PRESIDENT VERNA: You're
19 welcome.

20 The Chair recognizes Councilwoman
21 Brown.

22 COUNCILWOMAN BROWN: Thank you,
23 Madam President.

24 Good afternoon, ladies. You
25 described in some detail all of what will

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2 happen with regards to the building of this
3 mammoth structure down Market Street, while
4 at the same time having to deal with and
5 reckon with budget cuts that ultimately
6 impact services.

7 Just briefly brief us, if you would,
8 on what is happening with Southwest
9 Philadelphia and the trolley -- trolley --
10 the number of times that a trolley runs out
11 Southwest Philadelphia. Has that been
12 impacted by the reductions in service that
13 you've had to consider?

14 MS. MOORE: I guess I want to just
15 make some clarification.

16 COUNCILWOMAN BROWN: Please.

17 MS. MOORE: Just to make sure.

18 Any service reductions that we
19 propose, as what we call the contingency
20 plan.

21 COUNCILWOMAN BROWN: Contingency...

22 MS. MOORE: Yes. This would have
23 been where we proposed a 25 percent fare
24 increase, 20 percent service cut reduction
25 and associated layoffs.

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2 COUNCILWOMAN BROWN: Okay.

3 MS. MOORE: None of that will get
4 done. With the Governor's flexing of funds,
5 all of that will indeed be taken off the
6 table.

7 As a staff, we have to formally make
8 that recommendation to the board, and we are
9 proposing to do that when we run the 2006
10 budget operating budget.

11 COUNCILWOMAN BROWN: That's
12 scheduled to happen when?

13 MS. MOORE: If all goes well, we
14 hope to get it to the board in June.

15 COUNCILWOMAN BROWN: Oh. Okay,
16 then. All right. Well, thank you for that
17 clarification. Thank you very much.

18 COUNCIL PRESIDENT VERNA: Thank you.

19 If there are no other questions or
20 comments from members of the committee...

21 (No response.)

22 COUNCIL PRESIDENT VERNA: Seeing
23 none, thank you very much.

24 MS. MOORE: Thank you.

25 COUNCIL PRESIDENT VERNA: This will

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2 conclude our public hearings for today. The
3 committee will stand in recess until Tuesday,
4 April 12th, at 10:00 a.m.

5 Thank you all very much.

6 (Public hearing concluded at 5:30
7 p.m.)

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CERTIFICATE

I HEREBY CERTIFY that the proceedings and evidence are contained fully and accurately in the stenographic notes taken by me upon the public hearing of The Philadelphia City Council, taken on April 6, 2005, and that this is a true and correct transcript of same.

DAVID A. DEIK, RPR and
Commissioner of Deeds

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