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COUNCIL OF THE CITY OF PHILADELPHIA

3

PUBLIC HEARING

4

COMMITTEE ON COMMERCE AND ECONOMIC DEVELOPMENT

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Room 696, City Hall
Philadelphia, Pennsylvania
Tuesday, November 12, 2002
10:25 a.m.

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BILL 020648 - RESOLUTIONS 000691 & 020522

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PRESENT:

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COUNCILMAN MICHAEL NUTTER, Chair
COUNCILMAN FRANK DICICCO, Vice Chair
COUNCILWOMAN BLONDELL REYNOLDS BROWN
COUNCILMAN DARRELL CLARKE
COUNCILMAN W. WILSON GOODE
COUNCILMAN ANGEL ORTIZ

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1 11/12/02 - COMMERCE - BILL 020648

2 COUNCILMAN NUTTER: Good morning, ladies
3 and gentlemen. This is the Council Committee on
4 Commerce and Economic Development. We have a
5 quorum. To my left is the Vice Chair, Councilman
6 DiCicco. To his left is Councilman Ortiz. To my
7 right is Councilman Goode, and somewhere I know
8 hovering right behind me is Councilman Clarke, who
9 is now over on the right. I'm Councilman Nutter,
10 Chair of the Committee.

11 We have two resolutions that we're
12 taking testimony on and a bill. All three of these
13 matters before us today were introduced by
14 Councilman Goode. We also have a witness list which
15 we will be following to the best of our ability.

16 The first matter before us today
17 actually is Bill No. 020648, title of which is an
18 Ordinance amending Chapter 19-2600 of the
19 Philadelphia Code entitled, "Business Privilege
20 Taxes," by readopting and clarifying the pilot
21 program under which a credit against Business
22 Privilege Taxes will be given to certain businesses
23 that contribute monies to community development
24 corporations undertaking economic development
25 activities within the City of Philadelphia, all

1 11/12/02 - COMMERCE - BILL 020648

2 under certain terms and conditions.

3 The committee has also been joined by
4 Blondel Reynolds-Brown to my left.

5 Are there any opening remarks by any
6 Members of the Committee?

7 We'll take testimony on Bill 020648.
8 It's my understanding, I believe that Revenue
9 Commissioner Nancy Kammerdeiner will be giving
10 testimony on behalf of the Administration. Please
11 identify yourself for the record.

12 MS. KAMMERDEINER: Good morning,
13 Councilman Nutter and Members of the Committee on
14 Commerce and Economic Development. I believe you
15 have copies of my testimony. If not, I brought some
16 with me in case you did not have that.

17 COUNCILMAN NUTTER: Thank you so much.

18 MS. KAMMERDEINER: My name is Nancy
19 Kammerdeiner, and I'm the Revenue Commissioner for
20 the City of Philadelphia. I'm pleased to be here
21 today to support Bill No. 020648. This Bill will
22 amend Chapter 19-2600 of the Philadelphia Code
23 entitled, Philadelphia Business Privilege Taxes, to
24 restore a pilot program for tax credits for
25 businesses that make contributions to community

1 11/12/02 - COMMERCE - BILL 020648

2 development corporations.

3 This program was inadvertently rescinded
4 last spring when the Code was amended. The program,
5 as you know, was originally established by Bill No.
6 010541, approved November 14th, 2001. It became
7 part of Section 19-2604, Subsection 6, of the
8 Philadelphia Code. When a Bill was approved in
9 April of 2002, it repealed and restated that section
10 of the Code. That Bill had been intended simply to
11 restate the Business Privilege Tax rates in tabular
12 rather than narrative form and to enact the new
13 Business Privilege Tax rates. Unfortunately, the
14 provisions of Section 19-2604, Subsection 6, were
15 also repealed and were not included in the
16 replacement text. The error was not discovered
17 until October when recent Ordinances were being
18 reviewed for codification. The Bill before you
19 today will restore this program to the Code and will
20 insure continuation of the pilot program.

21 Just a quick description of the program.
22 It provides an opportunity for 10 businesses to
23 enter into contribution agreements with the
24 Department of Revenue that will entitle them to
25 credits against their Business Privilege Tax

1 11/12/02 - COMMERCE - BILL 020648

2 liabilities each year for 10 years in exchange for
3 annual contributions of \$100,000 to CDCs. These
4 business CDC partnerships are to be identified on a
5 first-come, first-serve basis until 10 such
6 partnerships are identified. In the event that more
7 than 10 businesses apply on the same date, the
8 Revenue Commissioner is to provide for a random
9 selection process with 10 businesses each receiving
10 BPT credits of \$100,000 or their maximum BPT
11 liability, whichever is lower. This program is
12 expected to cost a million dollars per year for 10
13 years in reduced tax revenue. The Department of
14 Revenue and the Revenue Commissioner are charged
15 with implementing this program.

16 Let me take this opportunity to give you
17 an update on what's been happening in this regard.
18 During this past summer, the Business Privilege Tax
19 regulations were amended to incorporate the credit
20 program and provide more specific information about
21 the procedures for initial application and
22 continuation of the program. These regulations were
23 filed in records for public comment and a request
24 was received for a public hearing. That hearing
25 elicited testimony from a number of CDCs and

1 11/12/02 - COMMERCE - BILL 020648

2 potential business applicants. They expressed
3 strong support for the program and made a number of
4 useful recommendations that were used to amend and
5 strengthen the regulations when they were
6 resubmitted to records in final form.

7 A public meeting was then held on
8 September 9, 2002, to answer questions about the
9 regulations and to formally announce the opening of
10 the application process. Thirteen applications were
11 received on the due date of September 23, 2002. As
12 a result, a lottery was held four days later to
13 identify the 10 business CDC partnerships that would
14 be processed for participation in the program.
15 These 10 applicants have been screened to verify
16 that they are not indebted to the City or the School
17 District and that the CDCs meet the qualifying
18 standards established in the regulations.

19 Contribution agreements have been sent
20 to the business partner applicants for their review
21 and signature. These agreements will commit them to
22 make \$100,000 contributions to their partner CDCs
23 each year for 10 years. Although none of the
24 agreements have been signed yet, I anticipate the
25 opportunity of signing these as soon as possible

1 11/12/02 - COMMERCE - BILL 020648
2 after the Bill before you today, Bill No. 020648,
3 has been approved to restore the CDC credit
4 provisions to the Philadelphia Code.
5 I recommend that the Committee approve
6 this Bill with the rules suspended so that this
7 program can be fully implemented without further
8 delay.
9 I'll be happy to answer any questions
10 that you might have.
11 COUNCILMAN NUTTER: Thank you,
12 Commissioner.
13 Any questions for Commissioner
14 Kammerdeiner?
15 (No response.)
16 COUNCILMAN NUTTER: Seeing none, we're
17 now going to move into our -- we're going to
18 temporarily recess the public hearing. We're going
19 to move into a public meeting for the purpose of
20 receiving amendments to Bill 020648.
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COUNCIL OF THE CITY OF PHILADELPHIA

PUBLIC MEETING

COMMITTEE ON COMMERCE AND ECONOMIC DEVELOPMENT

- - -

Tuesday, November 12, 2002

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Public Meeting conducted by the
Committee on Commerce and Economic Development, held
in Room 696, City Hall, Philadelphia, Pennsylvania,
on the above date, to consider action on the
following:

BILL 020648.

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PRESENT:

COUNCILMAN MICHAEL NUTTER, Chair
COUNCILMAN FRANK DICICCO, Vice Chair
COUNCILWOMAN BLONDELL REYNOLDS BROWN
COUNCILMAN DARRELL CLARKE
COUNCILMAN W. WILSON GOODE
COUNCILMAN ANGEL ORTIZ

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1 11/12/02 - COMMERCE - PUBLIC MEETING

2 COUNCILMAN NUTTER: The Chair recognizes

3 Councilman Goode.

4 COUNCILMAN GOODE: Thank you, Mr.

5 Chairman. I have a simple amendment which actually

6 amends Subsection C and D of Section 6. It's a

7 simple amendment that moves from 10 partnerships to

8 15 partnerships. When we originally introduced this

9 Bill we didn't know what the response was going to

10 be. Upon application process, there were 13 groups

11 that applied on the same day, and 13 groups went to

12 a lottery for 10 positions. Since then, another

13 group has applied. We think since those corporate

14 community partnerships do exist out there, that we

15 should amend the legislation to open up for five

16 more slots. Members of the Committee have copies of

17 the amendment and a listing of the partnerships in

18 front of them. So I move that the amendment to Bill

19 020648 be adopted.

20 (Duly seconded.)

21 COUNCILMAN NUTTER: The amendment has

22 been properly moved and seconded.

23 All in favor signify by saying aye.

24 (Aye.)

25 COUNCILMAN NUTTER: Any opposed say nay.

2 (No response.)

3 COUNCILMAN NUTTER: Bill 020648 has been
4 amended. The Chair recognizes Councilman Goode for
5 a motion on the amended Bill.

6 COUNCILMAN GOODE: Thank you, Mr.
7 Chairman. I move that Bill 020648 as amended be
8 reported out of Committee with a favorable
9 recommendation and the Rules of Council be suspended
10 to permit first reading of this Bill at our next
11 Council Session.

12 (Duly seconded.)

13 COUNCILMAN NUTTER: It has been moved
14 and properly seconded.

15 All in favor say aye.

16 (Aye.)

17 COUNCILMAN NUTTER: Any opposed say nay.

18 (No response.)

19 COUNCILMAN NUTTER: The Bill has been
20 reported out of Committee.

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2 COUNCILMAN NUTTER: We will now
3 reconvene the public hearing on the two Resolutions,
4 Resolution No. 000691, a Resolution calling for
5 hearings into microenterprise development and
6 neighborhood self-employment as an economic
7 development strategy in the City of Philadelphia.

8 And Resolution 020522, a Resolution
9 authorizing the Committee on Commerce and Economic
10 Development to hold hearings into the current state
11 of community reinvestment by City depository banks
12 within low-income and minority neighborhoods in the
13 City of Philadelphia and authorizing the Committee
14 to issue subpoenas to compel the attendance of
15 witnesses and the production of documents and other
16 evidence.

17 We have a witness list, as I indicated
18 earlier, which we will seek to follow. The first
19 testimony will be from the City Controller's office.
20 It's my understanding that representatives of the
21 Controller are here. Please come to the witness
22 table. Identify yourselves for the record and
23 present your testimony.

24 Do you have copies of your testimony?

25 MR. MANDEL: Good morning. My name is

3 Johnson Saidel, the City Controller, who apologizes,
4 but he was called to a meeting earlier this morning.

5 I come before you today to offer
6 testimony on small business lending in Philadelphia.
7 As you know, historical lending patterns have long
8 indicated disparity in loan availability between
9 poorer and richer communities. Access to small
10 business loans is essential for the success our
11 neighborhoods, and I applaud Councilman Goode and
12 all of City Council for focusing on this important
13 issue. Parenthetically, the Controller also wants
14 to pass on his thanks to Councilman Goode for
15 putting into recommendation form the Job Creation
16 Tax Credit recommendation of the City Controller's
17 Tax Structure Analysis Report. We look forward to
18 working with Councilman Goode and all of City
19 Council and the Administration to implementing that
20 program.

21 Although significant study has been
22 completed on this topic by Councilman's Goode's
23 staff and numerous other groups, I will limit my
24 comments to an analysis of small business lending in
25 Philadelphia released by my office earlier this

1 11/12/02 - COMMERCE - RES. 000691, 020522
2 year, along with an update using more recent data.

3 This analysis considers only data for Philadelphia
4 itself and does not compare our City with other
5 cities or communities. I am, therefore, not in a
6 position to comment on trends outside the City.

7 My office performed an analysis on data
8 available from the Federal Financial Institutions
9 Examinations Council. Along with other
10 responsibilities, the Council monitors the efforts
11 of financial institutions to comply with the
12 Community Reinvestment Act of 1977. This Act seeks
13 to encourage lending within the communities in which
14 banks operate.

15 The analysis performed by my office
16 tracks the number of loans to small businesses,
17 which are loans to businesses with less than
18 \$1 million in revenue, as well as other lending
19 statistics. Currently, the data are available for
20 the years 1998 through 2001. Our analysis considers
21 only loans taking place in Philadelphia, and it
22 seeks to identify differences between communities of
23 varying income levels. For the purpose of our
24 analysis, low and moderate-income communities are
25 those that are below 80 percent of the median income

15

1 11/12/02 - COMMERCE - RES. 000691, 020522
2 level for the metropolitan area. Middle and
3 upper-income communities are those with higher than

4 80 percent of the area's median income.

5 During the four-year period of our
6 analysis, there are some interesting trends in
7 lending within Philadelphia. The number of loans to
8 small businesses increased dramatically, rising from
9 2,816 in 1998 to 7,193 in 2001. During this time,
10 the inflation adjusted total amount loaned to small
11 businesses increased from \$163 million to \$270
12 million. Although the loan amount did increase
13 significantly, the average amount of each loan fell
14 from approximately \$53,000 to \$37,000. The data
15 demonstrates significant trends in overall lending
16 during this four-year period, but the data does not
17 indicate major changes in the distribution of
18 lending between communities of different income
19 levels.

20 During the four-year period, 39 percent
21 to 42 percent of loans to small businesses were in
22 low and moderate-income communities. When
23 considering the amount of the loans, low and
24 moderate-income communities received between 34 and
25 39 percent of the loan funds. The percentage of

16

1 11/12/02 - COMMERCE - RES. 000691, 020522
2 loan funds received by these communities fell to
3 their lowest level of 34 percent in 2001 from the

4 high of 39 percent in 2000.

5 In today's trying business climate,
6 access to funding is particularly critical for many
7 small businesses. While the total amount of money
8 loaned has increased, the average loan amount has
9 decreased significantly in recent years. Without
10 access to capital, fewer and fewer small business
11 owners will be able to pursue the dream of owning
12 their own business. It is my hope that this data
13 will enhance this Council's ability to consider what
14 the City can do to ensure that the hard-working
15 people of Philadelphia have access to resources that
16 they need to pursue and achieve their dreams.

17 Thank you very much. Along with this
18 testimony, I'll refer this Council to the report
19 that the Controller's Office put out in February of
20 this year.

21 COUNCILMAN NUTTER: I'm sorry. What was
22 the last thing you said again?

23 MR. MANDEL: The Controller's Office
24 submitted a report on this data to the Council in
25 February of this year, and I refer everybody to that

17

1 11/12/02 - COMMERCE - RES. 000691, 020522
2 analysis.

3 COUNCILMAN NUTTER: Okay. Thank you.

4 The Chair recognizes Councilman Goode.

5 COUNCILMAN GOODE: Thank you, Mr.
6 Chairman. I just wanted to thank the Controller's
7 Office for their work and for their testimony this
8 morning. But one request, I ask that, because data
9 is so important, that we actually have an annual
10 review and a set point for the time of the year that
11 we actually review small business lending. The two
12 reports, the first written report and the update
13 today was great, but the actual annual collection of
14 this data is very important. I thank you again for
15 your testimony.

16 MR. MANDEL: We'll update this annually.

17 COUNCILMAN NUTTER: Mr. Mandel, let me
18 ask you one question based on your testimony. To
19 what would you attribute the decrease in the average
20 amount of loan from \$53,000 to \$37,000? Is there
21 anything in your analysis that --

22 MR. MANDEL: I'm afraid that our
23 analysis didn't get into any larger trends in the
24 banking community or any significant reasons behind
25 this. We just looked at the facts themselves, and I

18

1 11/12/02 - COMMERCE - RES. 000691, 020522
2 will let the other experts here talk to that matter.

3 COUNCILMAN NUTTER: Okay. Thank you.

4 Any other questions?

5 AUDIENCE MEMBER: Are you asking about
6 questions from the audience also?

7 COUNCILMAN NUTTER: No, ma'am. I
8 appreciate it. Generally when I say that, I'm
9 actually talking to the Members of the Committee who
10 are allowed to ask questions of the witnesses. We
11 don't allow questions to come from the audience to
12 the people at the table. If you have something that
13 you want to say, you're certainly able. We're in a
14 public hearing. You're certainly, at the right
15 opportunity, able to come to the table and put on
16 testimony that you want. But it's not a kind of an
17 audience participation kind of activity, so I'm
18 asking for questions from Members of the Committee.
19 Thank you.

20 Any members have any questions?

21 (No response.)

22 COUNCILMAN NUTTER: Gentlemen, thank you
23 very much.

24 MR. MANDEL: Thank you.

25 COUNCILMAN NUTTER: Let me also

19

1 11/12/02 - COMMERCE - RES. 000691, 020522
2 acknowledge for the record the presence of
3 Councilwoman Donna Reed Miller who is here with us
4 this morning as well.

5 The City Treasurer, Mr. Kemp.

6 Good morning, Mr. Kemp. Please identify
7 yourself for the record and anyone who will be
8 testifying with you.

9 MR. KEMP: Good morning, Chairman
10 Nutter, Councilman Goode, and members of the
11 Commerce and Economic Development Committee. I am
12 Corey Kemp, City Treasurer. With me is Joe Feraldo,
13 Deputy City Treasurer.

14 COUNCILMAN NUTTER: Do me a favor, Mr.
15 Kemp. Could you bring that mike a little closer to
16 you?

17 MR. KEMP: We are here to testify in
18 support of Resolution 020522, which authorizes the
19 Committee on Commerce and Economic Development to
20 hold hearings into the current state of community
21 reinvestment by City depository banks within
22 low-income and minority neighborhoods.

23 Having reviewed this Resolution, it is
24 our understanding that the Resolution complements
25 Bill No. 020047, which requires all City

20

1 11/12/02 - COMMERCE - RES. 000691, 020522
2 depositories to provide information on their
3 respective community reinvestment goals. We believe
4 that this information will strengthen our efforts to
5 evaluate whether the banks that we use are committed

6 to investing in our neighborhoods and in our City.
7 Such an effort is important and meaningful and
8 complements the Administration's commitment to
9 support Philadelphia neighborhoods.

10 On October 25th, in accordance with this
11 innovative and necessary legislation, my office sent
12 letters requesting that authorized City depositories
13 forward community reinvestment statements to my
14 office by December 31st of this year. The
15 Treasurer's Office does not expect that the annual
16 collection of these community reinvestment
17 statements will add any significant administrative
18 burden to our regular duties, and we look forward to
19 receiving them.

20 Thank you for the opportunity to appear
21 before this Committee today. And we will be happy
22 to answer any questions that the Committee has at
23 this time.

24 COUNCILMAN NUTTER: Are there any
25 questions by Members of the Committee?

21

1 11/12/02 - COMMERCE - RES. 000691, 020522

2 Mr. Kemp, just let me ask you one
3 question based on your testimony. You expect to
4 receive the reports and for the moment we're going
5 to -- I don't mean to say "we." Assuming that the
6 institutions comply with the provisions of the

7 legislation and you receive the required reports by
8 December 31st, as to a follow-up to a question or a
9 statement that Councilman Goode made earlier, when
10 would you expect then the Treasurer's Office would
11 issue a report?

12 MR. KEMP: What we will do is, once we
13 receive all of the reports, we will send a copy of
14 it over to the Committee. And within 15 days to 30
15 days, we'll have an analysis and a report to the
16 Committee at that time.

17 COUNCILMAN NUTTER: Okay. So you think
18 sometime, end of January, beginning of February?

19 MR. KEMP: Correct.

20 COUNCILMAN NUTTER: Okay. Great. Thank
21 you very much.

22 MR. KEMP: Thank you.

23 COUNCILMAN NUTTER: Mr. John Taylor from
24 the National Community Reinvestment Coalition.

25 Gentlemen, please identify yourselves

22

1 11/12/02 - COMMERCE - RES. 000691, 020522

2 for the record and proceed with your testimony.

3 MR. TAYLOR: Good morning, Councilman
4 Nutter. My name is John Taylor, and I'd like to
5 thank you for inviting me here and thank
6 Councilmember Goode for -- can you hear me okay?

7 Great. Terrific. I just want to identify with the
8 microenterprise folks, because I couldn't agree more
9 that support from microenterprise supports the local
10 economy. Let me again say, I'm John Taylor from the
11 National Community Reinvestment Coalition. We're a
12 trade association of some 700 community
13 organizations. Our mission is to build wealth in
14 underserved neighborhoods, and I appreciate the
15 opportunity to come here and testify.

16 Let me just start off by saying I'm not
17 here to knock financial institutions for the sake of
18 knocking financial institutions. The truth is,
19 banks are our neighborhood's best hope. If we don't
20 get them to pay attention to the needs of
21 entrepreneurs, small businesses, woman-owned,
22 minority-owned, we simply won't be able to have the
23 kind of prosperous neighborhoods that we all dream
24 of for this and other cities.

25 As you hear people testify today, I want

23

1 11/12/02 - COMMERCE - RES. 000691, 020522
2 to get you to distinguish between those who are
3 going to come up and give you real-life good
4 examples of some good things that banks are doing
5 with some people in some instances. Distinguish
6 that from the mosaic of what is really happening
7 overall in the community in terms of the actual

8 lending that's occurring, the difference between a
9 small business loan and perhaps a credit card loan.

10 For example, if you look at the data --
11 and by the way, have all Councilmembers been
12 supplied a copy of my testimony?

13 COUNCILMAN NUTTER: Yes.

14 MR. TAYLOR: Terrific. Well, if you
15 look at the data, you'll notice that the five
16 largest lenders in Philadelphia for small business
17 purposes are credit card banks, with the average
18 size loans of \$3,000, \$7,000 and so on. And if you
19 don't have that, I'll supply that to you, but that's
20 just data that you can pull off line from the
21 reports we get out of the Federal Reserve. The
22 point there is --

23 COUNCILMAN NUTTER: Mr. Taylor, what
24 page is that in your report, do you recall?

25 MR. TAYLOR: It's not in the testimony,

24

1 11/12/02 - COMMERCE - RES. 000691, 020522
2 but I'll see to it that all Council members get a
3 copy of that, Councilman Nutter.

4 COUNCILMAN NUTTER: Okay. Thank you.
5 No problem.

6 MR. TAYLOR: But let me just tell you
7 the top -- the number one lender for small business

8 purposes in the City of Philadelphia -- are you
9 ready for this -- Associates. Does Associates ring
10 a bell for anybody? They were the poster child for
11 predatory lending. They're now owned by Citibank.
12 Now, Citibank is cleaning up some of their
13 practices, but they've got a way to go. But that's
14 the number one lender, the number one institution
15 that people can rely upon in Philadelphia to get
16 loans from; Number two, GE Capital Financial; Number
17 three, MBNA America; Number four, American Express;
18 and number five, Capital One. All credit card
19 banks. So if you want a loan in the City of
20 Philadelphia, the odds are that you're going to end
21 up with a credit card loan, not a small business
22 loan with competitive rates and that sort of thing.
23 And I'm not knocking that there isn't a role for
24 credit card lending -- yes, sir?

25 COUNCILMAN NUTTER: I'm sorry,

25

1 11/12/02 - COMMERCE - RES. 000691, 020522
2 Councilman. The Chair recognizes Councilman Ortiz.
3 COUNCILMAN ORTIZ: As you know, I think
4 we won the vanguard of predatory lending across the
5 nation in this Council. What are the rates -- you
6 say that Associates and the other ones are the main
7 sources of loans. What are the rates of their loans
8 and how are you characterizing those loans in terms

9 of facilitating the growth of these small
10 businesses?

11 MR. TAYLOR: Well, this is one of the
12 problems, Councilman Ortiz. Because right now
13 lenders are protected by this vast veil of secrecy
14 You asked a question that no one can answer, what
15 are the rates?

16 COUNCILMAN ORTIZ: No one can answer
17 that?

18 MR. TAYLOR: No. I mean, you can go to
19 the institution and get the rates, but you can't get
20 the rates at what they're loaning to women or people
21 of color or low income versus moderate versus middle
22 income. That simply is not reported. It's not even
23 reported by race or by gender. It's not even
24 reported by census tracts, specific census tract.
25 All that's reported -- and that's the problem you'll

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1 11/12/02 - COMMERCE - RES. 000691, 020522

2 hear today.

3 You're going to hear people from the Fed
4 take the same data we're taking and give it a spin
5 that makes it seem pretty positive. But the truth
6 is, if you really look and listen to what this data
7 is saying, it's saying that people in Philadelphia,
8 if you're a person of color and if you're a woman,

9 or if you're just an entrepreneur or a small
10 business owner who doesn't have great wealth, but
11 just simply has a small business, you're hard
12 pressed to get a lot of the financial institutions
13 to give you a competitive small loan.

14 And what I'm here today to tell you
15 about -- and I'll discuss a little bit of data --
16 but I'm here to really encourage you on the track
17 you're on. The Bill that passed recently that I
18 think was sponsored by Councilman Goode that's going
19 to ask for -- and approved by this Council -- that's
20 going to ask for up front reports from banks on how
21 they're going to serve underserved populations,
22 minorities is a fantastic step.

23 I don't want to get ahead of myself, but
24 in order to answer the kind of question you and
25 fellow members of the Council are undoubtedly going

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1 11/12/02 - COMMERCE - RES. 000691, 020522
2 to have we are going to need -- and you can request
3 the kind of data that's going to make a difference
4 and I -- this is the conversation that's being had.
5 And I have to tell you, in America you talk about
6 being ahead on predatory lending. You know, you can
7 really take a look at what's happening in the
8 mortgage market. Because mortgages, they have to
9 report race, gender, income, census tract. On two

10 CD ROMs from the Federal Reserve you can tell where
11 every single loan, and the loan amount, who it's
12 going to in terms of the person's gender, their
13 color, their income. So you can really paint the
14 mosaic of what's happening in mortgage lending in
15 your City. You can't do that for small business.
16 You can only get sort of generalized summaries of
17 what's going on. And the summaries suggest that
18 there's smoke and there's a fire somewhere, but you
19 can't get at that because, right now, people are
20 protecting the banks from having to reveal that
21 information.

22 You can do two things on this,
23 Councilman -- I'm very much getting ahead of myself,
24 but if this -- I don't know how much time I have,
25 but I'll tell you --

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2 COUNCILMAN ORTIZ: Well, we want to get
3 to the crux of the problem.

4 COUNCILMAN NUTTER: This happens all the
5 time. Don't feel bad.

6 MR. TAYLOR: I'm sorry, sir?

7 COUNCILMAN NUTTER: We get ahead of
8 ourselves all the time. Don't feel bad.

9 MR. TAYLOR: The crux of the problem is

10 this: Banks and their bank trade associations in
11 Washington and around the country are fighting this
12 kind of conversation. They're going to get up here
13 and they're going to tell you, oh, we're doing this
14 nice thing with this coalition of groups and we've
15 done those loans -- and those loans are true. But
16 don't be misled by the sort of few good examples
17 compared to what's really going on in the community.

18 What needs to happen is -- and what this
19 City can do and where it can lead the nation, is it
20 can demand that banks collect small business data by
21 census tract. Right now, you get it by sort of all
22 the census tracts lumped together and then all the
23 loans lumped together, so you don't know by specific
24 census tract where a particular loan is going. It's
25 not against the law to collect that data. You have

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2 the power in this City to demand that from financial
3 institutions. That's number one.

4 What's number two? Income. You can
5 demand that the lenders provide you as they do in
6 the HUMDA records, just like the first point, the
7 census tract, HUMDA records. Home mortgage lending,
8 they supply that information. Well, for small
9 businesses, supply information on income. Who's
10 getting the loans? For example, you'll hear data

11 talk about, oh, we've increased loans to low-income
12 census tracts. It doesn't necessarily mean it went
13 to a low-income person. And I'm not saying it's a
14 bad thing to invest in someone to go into a
15 low-income neighborhood. I think it's a good thing.
16 But what you really want to get a handle on is our
17 entrepreneurs, our people fighting their way up the
18 economic ladder having equal and fair access to
19 credit and capital. That's something you can do.

20 Now, what you can't do because the
21 Federal Reserve -- and the Federal Reserve is the
22 gatekeeper on this -- and I've spoken to Chairman
23 Greenspan several times about this -- and last
24 Friday or the Friday before they were about to
25 release a change on this, but you can't -- you're

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2 prohibited from collecting this data by race and by
3 gender. All right. And that's a nice little veil
4 that protects the banks from being able to tell you
5 what they're doing in terms of loans to women and
6 what they're doing in terms of loans to minorities.
7 So you can't do that until we change. And we've
8 asked this Council and the Mayor to go on record of
9 supporting that change.

10 Unfortunately, you have a State Senator

11 who does not. Senator Santorum has gone on record
12 of asking the Federal Reserve to not make changes to
13 regulation B, and we're very, very disappointed to
14 see that.

15 In any event, let me move on, you know,
16 because data is a funny thing.

17 COUNCILMAN NUTTER: Excuse me, Mr.
18 Taylor. We have a question from Councilman Clarke.
19 The Chair recognizes Councilman Clarke.

20 COUNCILMAN CLARKE: Thank you, Mr.
21 Chairman. I just had one brief question with
22 respect to your testimony and the collection of
23 data. In your testimony, you indicated that some
24 lawmakers continually oppose this collection. Is it
25 Santorum or is it lawmakers across the board? I'm

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2 trying to get a sense of who --
3 MR. TAYLOR: Thank you for that
4 question. It's a funny thing. And we're actually
5 very disappointed in Senator Santorum because, in
6 the past, he has shown the willingness to sort of
7 stand up to where sometimes the majority of his
8 party was going. We're just flabbergasted that he
9 took -- Federal Reserve, as I said, Friday before
10 last, was about to release a statement -- and mind
11 you we can only theorize what it was going to be --

12 but our theories are -- and I think it's pretty
13 consistent with others -- is that they were going to
14 ask for voluntary collection of small business data
15 by race and by gender.

16 Now, not what we would have liked to
17 have seen but, on the other hand, it's an opening of
18 the door. It's a start. It would have made a
19 difference. Some of the institutions, I think,
20 would step forward. Some of the institutions who
21 are doing a good job, who know that they're loaning
22 to women, know they're loaning to minorities, would
23 be glad to supply that information and that would
24 put pressure on others to supply that information.

25 Well, the Fed was about to literally --

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2 we had staff at the hearing waiting for the
3 announcement. And the first thing at this hearing
4 at the Fed was, we've changed our minds. We've got
5 some new information and we're going to reconsider
6 what we were going to do. And there was a letter --
7 the only thing that we could tell is that the
8 American Bankers' Association representing the
9 banking interests sent a letter saying, please don't
10 do this. It's going to be terrible.

11 And then Senator Santorum, along with

12 Senator Enzy (ph) from Wyoming and Senator Krepo
13 (ph) from Idaho -- Pennsylvania, Idaho and Wyoming
14 senators, only three, sent a letter to the Federal
15 Reserve saying, this isn't in your power. This is
16 Congress' power. Well, we've been trying to get
17 Congress to fix this for years, but they've been
18 telling us it's a regulation. It's in the Fed's
19 purview, so --

20 COUNCILMAN CLARKE: So in your view we
21 will be required to get an amendment of the
22 regulations on a Federal level in order for us to
23 collect the data?

24 MR. TAYLOR: To get race and gender
25 reporting, yes.

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2 COUNCILMAN CLARKE: But with respect to
3 census tracts, do you think we can do that locally?

4 MR. TAYLOR: Absolutely. You can -- in
5 fact, Josh Silver, who is sitting beside me, who is
6 a Director of Policy and Research -- and I apologize
7 for not introducing him earlier. Josh called over
8 to the FDIC to confirm that, in fact, if a City
9 wished to collect that data, it's not prohibited.
10 And we looked at the laws, the Equal Credit
11 Opportunity Act, The Community Reinvestment Act,
12 there's nothing in that legislation that would

13 prohibit you from collecting that kind of data.
14 And I guarantee you, ladies and
15 gentlemen, you collect that data and, all of a
16 sudden, you can tell by income and by census tracts
17 where people are lending. You will begin to fine
18 hone this discussion from the sort of general what
19 the data says and what the data doesn't say, to
20 being more and more specific until you get to the
21 point where you really know which lenders are really
22 loaning fairly to all Philadelphians, across income
23 tracts, across racial lines. You'll be able to
24 superimpose census data in terms of racial lines.
25 You'll be able to tell in more specificity what's

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2 going on. It will make a tremendous difference in
3 the banks opening up their programs to lending to
4 all incomes and all genders and races.
5 COUNCILMAN CLARKE: Thank you. Thank
6 you, Mr. Chairman.
7 COUNCILMAN NUTTER: Sure. Mr. Taylor,
8 let me ask two quick questions. One, I thought you
9 indicated earlier that the banks that lend in the
10 home mortgage market already collect this
11 information; is that correct?
12 MR. TAYLOR: Correct. Already reported,

13 yes, sir.

14 COUNCILMAN NUTTER: So why is there,
15 from your perspective, a sense of opposition to
16 collecting similar data or information on the
17 business side?

18 MR. TAYLOR: Well, I've had this very
19 conversation, as I said, with Chairman Greenspan
20 many times. And out of his mouth, he has said every
21 time I've been there, including with my board and
22 some of my staff, is he wants a color blind society.
23 And he doesn't think that lenders -- and you might
24 even hear this from one of the lenders -- that
25 lenders shouldn't be considering those factors, what

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2 the gender, what the race is in making loans. And
3 as I've said to Chairman Greenspan, we agree. The
4 problem is we don't have a color blind society. In
5 fact, we don't really have a handle on what's going
6 on in the small business lending arena because there
7 is very little data that you can really draw any
8 solid conclusions from, other than general
9 conclusions.

10 And so here's the rub. If you are a
11 lender and you're making a small business loan --
12 I'm not talking about a credit card loan -- but if
13 you're making a loan of a \$100,000 or a micro loan

14 to an entrepreneur, there's a 99 percent certainty
15 that you know whether you're talking to a man or a
16 woman. And there's a 99 percent certainty of
17 whether you're talking to an African American, a
18 Latino, an Asian or a white Caucasian male. So they
19 already know this stuff.

20 COUNCILMAN NUTTER: Just so the record
21 is clear, do you wish to identify yourself under any
22 of those various categories?

23 MR. TAYLOR: I am a white Caucasian
24 male, Irish American. Proud of it. But also proud
25 of a just society.

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2 COUNCILMAN NUTTER: I want to make sure
3 that anybody reading the notes of testimony knew who
4 was addressing this today.

5 MR. TAYLOR: Yes, sir.

6 COUNCILMAN NUTTER: Let me ask my other
7 question.

8 MR. TAYLOR: I just want to make sure,
9 Councilman Nutter, the point was made, is that the
10 banks already have the information about whether
11 they're loaning to a woman or whether they're
12 loaning to an Italian American or an African
13 American or a Latino American. This is not

14 information that's going to become like --

15 COUNCILMAN NUTTER: So what's the real
16 issue?

17 MR. TAYLOR: The real issue is the banks
18 do not want you and the general public to see who it
19 is that they're loaning to for small businesses
20 purposes. And that is the single and the only
21 reason that we do not have the kind of disclosure on
22 small business lending that we currently have on
23 home mortgage lending.

24 COUNCILMAN NUTTER: Okay. My second
25 question is -- which I believe I know the answer to,

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2 but I'd like you to lay it out for the record.
3 You've made, on a number of occasions here this
4 morning, the distinction between, for businesses,
5 the credit card loan versus a micro loan or a
6 standard business loan. Could you briefly lay out
7 what the distinctions or the differences between
8 those types of loans and why one is better than the
9 other?

10 MR. TAYLOR: Sure. With a credit card
11 loan you're dependent upon the interest rate of the
12 credit card. Unfortunately, we know anecdotally
13 that --

14 COUNCILMAN NUTTER: So we're talking

15 about a business that gets a loan that is tied to a
16 credit card, or might be considered a line of credit
17 that's tied to, say, a prime equity loan to that
18 particular business; is that what we're talking
19 about?

20 MR. TAYLOR: Right. Which can range
21 from an interest rate of 9 percent to 21 percent.
22 And more often than not falls on the higher end.
23 That compared to a small business loan, which is
24 offered by a loan officer in a bank based upon the
25 business plan, the equity in the business, the

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2 soundness of the staff and the whole business idea.
3 And it's offered depending who you are as a
4 business. For example, if you're a big business
5 like an IBM or someone like that, they get prime,
6 sometimes even better than prime, loans. Prime is
7 currently at -- where's prime at now? 5, 6 percent.
8 So, you know, for a small business owner to get a
9 competitive rate, maybe it's 7 or 8 or 9 percent,
10 would be a pretty decent thing.

11 COUNCILMAN NUTTER: I assume repayment
12 terms are different between that standard type of
13 loan and a credit card loan?

14 MR. TAYLOR: That would be correct.

15 COUNCILMAN NUTTER: Okay. All right.
16 Thank you. That takes care of my questions.
17 Councilwoman Miller has a question.
18 Councilwoman?
19 COUNCILWOMAN MILLER: Thank you,
20 Councilman Nutter. I have a question about the
21 reporting -- it's just as hard for you to hear me as
22 it is for me to hear you.
23 MR. TAYLOR: Okay. I'll try.
24 COUNCILWOMAN MILLER: So this room is
25 really difficult. When you collect the data, and if

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2 they report the data by census tract, wouldn't we
3 need to break out who the borrower is, because that
4 doesn't necessarily mean that they're a resident of
5 that particular census tract or minority borrower?
6 MR. TAYLOR: That would be nice. The
7 problem you have is that the Feds -- the Federal
8 Reserve, for the reasons I've given you -- I mean,
9 they are the gatekeeper, and there's no one in
10 between them and us. They have decided that they do
11 not -- they prohibit banks from collecting data
12 about the race and about the gender. What they
13 don't prohibit is collecting data about income and
14 about the census tract where the loan is made. So
15 you're right. This could be, you know, someone from

16 Bryn Mawr who has a business in North Philly and --
17 am I picking the right neighborhood?

18 COUNCILWOMAN MILLER: You're close.

19 MR. TAYLOR: Am I close? I'm a
20 Bostonian, you know, give me a break. But what
21 you'd find out is what the income of that borrower
22 is. So that would give you an indication whether
23 that person lives there because his annual income is
24 about \$300,000 a year. He may not live there would
25 be a sound conclusion depending on the census tract.

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2 But at least you would be able to get that much
3 closer to who's actually accessing small business
4 credit and getting them to distinguish. As far as I
5 know, there's no prohibition against getting them to
6 distinguish what's a credit card loan versus what's
7 a straight small business bank loan. Yes. So that
8 would be an additional thing you did.

9 COUNCILWOMAN MILLER: So somewhere in
10 your testimony you have a checklist of items that --
11 or we just need to go by the mortgage reporting?

12 MR. TAYLOR: Well, I actually -- in
13 consultation, working closely with Councilman Goode
14 and some of the community groups from the City, we
15 make several recommendations. I can get to those.

16 There's two things I need to clean up here.

17 One is, I wanted to sort of go through
18 the data and what the data suggests. You can read
19 that now -- or you can listen to the Federal Reserve
20 tell you what it suggests. And it will be a very
21 different interpretation. Let me do a couple of
22 very quick data things.

23 COUNCILMAN NUTTER: Mr. Taylor, why
24 don't you try to get through your testimony,
25 notwithstanding the fact that we're going to

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2 probably interrupt you a few more times, but try to
3 get through your testimony on the data and we'll try
4 to hold our questions.

5 MR. TAYLOR: Okay. Nearly 50 percent of
6 all the small business in Philly is in low and
7 moderate-income census tracts. 50 percent of all
8 the small business owners, all those entrepreneurs
9 and small business owners, are in low and
10 moderate-income census tract. Lenders made about 40
11 percent of the loans to them. So a 10 percent
12 differential to what businesses exist versus what
13 they got.

14 Now, substantially minority tracts, that
15 is, tracts that have 80 percent minority and above,
16 that constitutes 26 percent of the small business

17 tracts. Yet if you look at those minority tracts --
18 so there's 26 percent of the minority tracts with
19 small businesses. 18 percent of them receive loans.
20 So a difference between -- it's this graph over
21 here. So if you look on the left, the purple stuff
22 or whatever that color is, the percentage of
23 businesses that exist in minority tracts. So 26
24 percent of all the businesses are in minority tracts
25 or tracts that are 80 percent or more minority.

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2 But, you see, they receive less than 18 percent of
3 the loans.
4 Now, you flip over to tracts that are
5 substantially moderate income and have less than 10
6 percent minorities, which constitutes 29 percent of
7 the businesses, you see that they receive more than
8 what they constitute -- more than their share, 33
9 percent. And you can do the math. The difference
10 between 26 percent and 29 percent is only 3 percent.
11 Yet the difference in treatment for majority white
12 versus majority minority, you're looking at the
13 difference between 18 and 33, so it's a 15 percent
14 difference. 3 percent population or 3 percent
15 number of business difference, but an 18 percent
16 difference in the way they're treated by lenders.

17 The point of this is that the more you
18 look at minority census tracts and the more it
19 becomes a minority census tract with minority-run
20 small businesses, there's an inverse ratio to what
21 the banks are investing. In other words, they do
22 less investing the higher the percentage -- even
23 controlling for income level in the tract. So, you
24 know, one thing I kept meaning to say is, the truth
25 is, if lenders have nothing to hide, they have

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2 nothing to fear. If they have nothing to hide, they
3 have nothing to fear.

4 Let me just jump real quickly to some of
5 the recommendations that we would like to make. I
6 want to compliment the City for the annual CRA
7 report. This is something that no other city in
8 America, to my knowledge, has done, and it's
9 something that we hope to be able to bring to other
10 cities across America and encourage similar City
11 Council and Mayors' Offices to take a look at to
12 pass. I've already spoken to the single most
13 important thing beyond what you've done, that I
14 believe you could do that would make a big
15 difference, and that's getting the data by specific
16 census tract and by income. No law against it. You
17 can do it. Go for it. It will make a big

18 difference for your City.

19 I'd also encourage you to revitalize --
20 I think you once had a link deposit program. Does
21 the link deposit program exist in this City any
22 longer? Okay. What that's about is, you know, why
23 would you want to put City -- for that matter, other
24 institutional deposits, in a financial institution
25 that doesn't invest in Philadelphia and

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2 Philadelphia's people. I mean, it doesn't make any
3 sense. What you want to do is reward those lenders
4 who are investing in all people in all neighborhoods
5 and being fair in their lending. What you do to
6 encourage that is to take your City deposits, which
7 are very substantial, the tax revenues and other
8 revenues, and deposit them in the good institutions
9 that are, in fact, reinvesting in your neighborhood.
10 It's called the link deposit program, something that
11 a few cities have done, and I think it would work
12 very well in the City.

13 Secondly, there's this thing called CRA
14 agreements. When banks merge -- you're going to
15 hear, I think, from one of the groups, a mention of
16 First Union and what they've been doing in the way
17 of lending. They've done some good things. Well,

18 to remind people, there was a CRA challenge. There
19 was a fight with this institution to do good things
20 in Philadelphia and there were people who stepped
21 forward and said very specifically, you need to do X
22 and you need to do Y in the way of reinvesting in
23 this City. The result of that is some of the stuff
24 you're going to hear about today. Well, the City
25 can get very involved in that process and work with

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2 the community leaders to help push financial
3 institutions to do more and make more forward
4 commitments in investments, whether it's to micro
5 lending or grants to CDCs or investments in minority
6 and woman-owned entrepreneur businesses. You can
7 get involved in that process.

8 I'll give you the model is the city of
9 Cleveland. There's no city better than the City of
10 Cleveland in getting engaged when it comes time for
11 CRA agreements and bank merges.

12 You can comment on a bank's performance.
13 It always appalls me that the Federal Reserve, who
14 you're going to hear from today, if you talk to
15 those examiners, they will tell you they rarely hear
16 from people complaining about banks and almost never
17 from cities. Well, if you're a City leader, whether
18 you're City Council or the Mayor or anybody else,

19 why wouldn't you want to comment about a bank that's
20 either doing a good job, because you can look at the
21 data and it shows that, or is doing a horrific job?
22 They're taking in the deposits from the community
23 and they're not reinvesting in the neighborhoods.
24 Why wouldn't you want to comment to a bank examiner
25 that you're not pleased with that scenario? I would

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2 encourage each Council member, individually or
3 severally and collectively, to comment on CRA exams
4 because it makes a big difference. You hear from
5 these examiners, they don't hear from a community
6 person from one end of the day to the next.
7 Finally -- well, almost finally, we need
8 a stronger federal law. This business I mentioned
9 earlier about Senator Santorum helping to stop the
10 Fed from requiring the collection of Regulation B or
11 race and gender data for small business purposes.
12 Well, there's a law in Congress right now that is
13 actually -- was bipartisan. There was a
14 Congresswoman, Connie Morella (ph), a Republican
15 from Maryland, was the cosponsor with Representative
16 McGovern from Massachusetts. And here we had a
17 Democratic and Republican cosponsoring a Bill called
18 The Access and Openness in Small Business Lending

19 Act. It would get at what Councilman Clarke and
20 Councilman Goode and others have been pushing for,
21 and that is a clearer mosaic, a clearer picture of
22 whether or not women and minorities and based on
23 income were actually accessing small business data.
24 Perhaps the fine people in the State of Pennsylvania
25 can convince Senator Santorum to get behind that

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2 Bill and to sponsor a similar Bill in the Senate.
3 Let me just also say that there is a
4 sign-on letter being circulated nationwide to get
5 the Federal Reserve to go and do what it was about
6 to do that Friday ago and release a request for
7 voluntary collection of this data. We ask the City
8 of Philadelphia to identify itself and say, we share
9 that position. We think it's a good thing for this
10 data to be collected. So, there's that letter
11 that's circulating.

12 Again, I think you're going to hear a
13 lot of examples -- again, I try to get you to
14 distinguish, because there's some good things that
15 banks are doing. Some of them came kicking and
16 screaming. Some of them are doing it because they
17 think it's a good thing to do. Banks are not the
18 enemy. But I also can tell you that it's going to
19 be impossible to revitalize poor neighborhoods and

20 underserved neighborhoods unless we have a more
21 serious commitment from financial institutions, and
22 that is, in particular, in the small business
23 entrepreneurship and other kinds of lending.
24 That, I believe, concludes my remarks.
25 COUNCILMAN NUTTER: Thank you very much.

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2 I'm hearing something on the left side.
3 Councilwoman Reynolds-Brown.
4 COUNCILWOMAN REYNOLDS-BROWN: Good
5 afternoon.
6 MR. TAYLOR: Good afternoon.
7 COUNCILWOMAN REYNOLDS-BROWN: I want you
8 to please, if we could, go back to recommendation
9 number two. And you stated a number of times that
10 Federal law prohibits collection of the data that
11 speaks to race and gender. And then you ended your
12 comments by saying, we'll make a big difference for
13 the City. State again how.
14 MR. TAYLOR: Okay. Can't get race and
15 gender, right, because that, the Fed's prohibit. And
16 they have that in a regulation, so the bank would be
17 penalized if they tried to report that. Obviously,
18 they know when they're looking at you when you're
19 trying to borrow from them whether you're an African

20 American woman as the owner of the business, but
21 they can't tell the Feds that. It's silly. It's
22 really silly. But what you can collect is specific
23 census tract. Where is the loan going? Is it going
24 in North Philadelphia, Central City, East Philly?
25 Is it going to, you know, a high-income census

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2 tract, a low-income census tract? That's one thing.
3 The other thing is, on the borrower,
4 while you can't collect the gender or the race, you
5 can collect their income. What is their income, the
6 income of the borrower? So now you know if somebody
7 is getting a small business loan and their income is
8 like \$40 or \$45,000, you know this is a person
9 working their way up the economic rung. It's not
10 some wealthy person, you know, opening a McDonald's
11 franchise. I mean, it's somebody, you know, that, I
12 think this Committee is interested in seeing to it,
13 gets better served by financial institutions. It's
14 not everything. It's not what we want. What we
15 really need is a complete lifting of the veil of
16 secrecy. And that means getting the Fed to lift
17 Regulation B. And that day will come. And it will
18 come through organizing. It will come from people
19 saying, we're not afraid. It will come from
20 bankers. You know, there was a time when Citibank

21 and Bank America and all them, they all stood up
22 saying, we're not afraid of it. Go ahead. But the
23 bank trade associations opposed it, and that day
24 passed. But there was a time when banks were
25 willing. They're not afraid. Nothing to hide,

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2 nothing to fear. They weren't afraid to come
3 forward and say, here. Here's our record of lending
4 to women and minorities. We'll stack that against
5 others.

6 Right now, what you can tell by looking
7 at this chart here -- I don't know if you can see.
8 Josh, hold that up a little. But you can see on the
9 bottom, we named banks here. And this is the
10 percentage, this is the kind of data that's
11 available, the percentage of loans in low and
12 moderate-income tracts. Now, you don't know which
13 tracts because they're all lumped together. But you
14 do know that Beneficial Savings in the City of
15 Philadelphia is doing a better job than any other
16 financial institution in this City in loaning to low
17 and moderate-income people. And Fleet is number
18 two. And God knows we kicked the cahooties out of
19 these two banks for many years. And it is good to
20 be able to sit here and say, look, they're doing

21 better. And you look down this end, and the worst,
22 one of the worst, is Hudson United Bank. Now,
23 Hudson in the paper said this morning, well, that's
24 because -- oh, Commerce Bank this morning said,
25 well, we're not doing very good because we don't

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2 have a lot of branches in those neighborhoods.
3 Well, open some branches. Let's do some business.
4 You see a whole group here telling you from some
5 community, I don't know what neighborhood they're
6 from, but somebody needs money and somebody needs
7 those branches open.

8 What you'll notice in looking at the
9 data, too, and I think the Fed will confirm this,
10 they confirm it in their data, is that where there
11 are branches and where financial intuitions have
12 branches, there is increased lending to low and
13 moderate-income people and, vicariously, to
14 minorities.

15 COUNCILWOMAN REYNOLDS-BROWN: So back to
16 Councilman Clarke's follow-up question. Though the
17 local initiative would be an incremental step in the
18 direction where we ultimately want the Feds to be,
19 correct?

20 MR. TAYLOR: Yes. But a big
21 incremental step.

22 COUNCILWOMAN REYNOLDS-BROWN: Okay.

23 MR. TAYLOR: I mean, you'd really be
24 able to tell whether they're loaning to low and
25 moderate-income people, which you can't tell now.

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2 You just can tell that they're loaning in some of
3 those low-income tracts. And they're all lumped
4 together, so you don't know which ones. And
5 remember -- do you know how they define small
6 business loan? A loan that goes to somebody who has
7 a million dollars or less in revenue. So, you know,
8 a million in revenue. I guarantee you that very few
9 of these people are looking for a million in
10 revenue. They're looking for \$10, \$20, \$30, even
11 less, thousand. So, you know, it's -- you'll be
12 able to now tell specifically what neighborhood --

13 COUNCILWOMAN REYNOLDS-BROWN: What
14 communities are --

15 MR. TAYLOR: -- by census tract is
16 getting the loan and what the income of the borrower
17 is. And that's something you currently don't have.
18 You have the power to do that tomorrow.

19 COUNCILWOMAN BROWN: Very well. Thank
20 you for your testimony.

21 MR. TAYLOR: Thank you.

22 COUNCILWOMAN BROWN: Thank you, Mr.
23 Chairman.
24 COUNCILMAN NUTTER: You're welcome.
25 The Chair recognizes Councilman Goode.

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2 COUNCILMAN GOODE: Thank you, Mr.
3 Chairman.
4 First let me thank you, Mr. Taylor, for
5 coming here, for your analysis, for your
6 recommendations and for your testimony. I was also
7 interested in some of the responses to your analysis
8 in the newspaper today. I found that critique of
9 your technical review ended up being anecdotal. So
10 I want to ask you a few questions. You can respond
11 to them in technical fashion or anecdotally, however
12 you prefer.
13 Based upon your research in
14 Philadelphia, based upon your research in other
15 cities, based upon your work in this area for
16 several years on a national basis, first question
17 is, as a black man, does where I live or where I
18 conduct my business affect me in the credit market?
19 MR. TAYLOR: Yes, it does.
20 COUNCILMAN GOODE: Second question is,
21 is there any substitution --
22 MR. TAYLOR: And if you're a black woman

23 it might be even more difficult.

24 COUNCILMAN GOODE: Is there any
25 substitution by lenders, do you think, in your view,

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2 of neighborhood characteristics for the credit
3 worthiness of individual borrowers?

4 MR. TAYLOR: One more time, sir.

5 COUNCILMAN GOODE: Is there any
6 substitution of neighborhood characteristics for the
7 individual credit worthiness of individual
8 borrowers?

9 MR. TAYLOR: I think it's a function of,
10 you know, how committed a particular lender is to a
11 given neighborhood. And what we have found
12 controlling for incomes is that there continues to
13 be a disparity. That if you're in a low and
14 moderate-income census tract, just by the mere
15 presence of being there, you've got an added hurdle
16 that you're going to have to overcome, because the
17 odds are against that census tract getting the same
18 treatment as a majority or white, predominately
19 white moderate and upper-income census tract.

20 COUNCILMAN GOODE: Last question, which
21 is kind of an interesting question and really
22 pertinent to Philadelphia. We were actually

23 embarking upon a \$300 million -- or \$295 million
24 blight removal plan. Do you believe that blight
25 matters in terms of available credit opportunities?

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2 MR. TAYLOR: I think it does matter.

3 But on the other hand, I think it also -- it creates
4 opportunities. Businesses can crop up in blighted
5 areas that are desperately needed and desperately
6 need financing. But I think to the extent that it's
7 sort of like empowerment zones, when you focus on an
8 area and you begin to sort of put a pipeline of
9 credit and capital available, and then that
10 supplemented -- there's government capital and then
11 there's private capital.

12 COUNCILMAN GOODE: The question is
13 really geared toward traditional lending
14 institutions. Do you believe that blight matters in
15 terms of their offering credit opportunities?

16 MR. TAYLOR: Well, it's against the law
17 to discriminate by race, by gender, by even
18 neighborhood. That's why CRA was created. Does it
19 really matter in the minds and the hearts of
20 lenders, I'd have to say -- and, you know, this is
21 the kind of data that's particularly for small
22 business lending. It's very difficult to get a hold
23 and to get a handle around, but I'd have to say it

24 does matter, just because of just people's
25 prejudices and bias and their assumptions about

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2 neighborhoods.

3 COUNCILMAN GOODE: So, do you think we
4 can have a successful blight removal and
5 neighborhood transformation program in Philadelphia
6 at the same time we have redlining of low and
7 moderate-income neighborhoods and blighted
8 neighborhoods?

9 MR. TAYLOR: I think it's impossible to
10 turn the economics of any neighborhood around
11 without private capital. And I think that's been
12 proven over and over and over again. The government
13 has just so much capacity, and they can lead the
14 way. The CDCs, the CDFI, the microenterprises,
15 they're all vehicles and intermediaries to lead the
16 way. But the truth is, unless and until financial
17 institutions reach the point where, you know, when a
18 woman or a person of color who walks in from a
19 low-income neighborhood, who is an entrepreneur, has
20 a good business idea, good business sense, has some
21 equity built up, is treated the same as any white
22 male who walks into that institution and its
23 suburban branch, until that occurs, you'll never

24 revitalize these neighborhoods.

25 COUNCILMAN GOODE: Let me thank you

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2 again for your analysis and for your
3 recommendations. I look forward to a long-term
4 relationship.

5 MR. TAYLOR: Thank you, Councilman.

6 COUNCILMAN NUTTER: Mr. Taylor, let me
7 just ask you one question. This comes from the
8 testimony and the charts, page three into page four.
9 I just wanted to inquire -- and I understand the
10 statistics and the variance in the statistics and
11 what they would seem to show and indicate. Let me
12 ask you for specifically bullet point number two,
13 number three -- probably, actually, points one
14 through four. Do you have any data or information
15 that indicates for -- in the substantially minority
16 tracts, those are 80 percent or more minority, the
17 data indicates that 26.1 percent of all small
18 businesses located are in those neighborhoods, but
19 received only 17.9 percent of the loans. Now, do we
20 have -- naturally, the flip side of that whole
21 discussion is how many people actually applied and
22 how many were rejected in both the substantially
23 minority tracts as well as the substantially -- for
24 this discussion, non-minority tracts. Do you have

25 any information on that kind of data?

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2 MR. TAYLOR: Not on applications. And
3 that's a good example. I'm glad you raised that,
4 Councilman Nutter. Because, you know, in home
5 mortgage data, you do.

6 COUNCILMAN NUTTER: Right.

7 MR. TAYLOR: And there's two sort of
8 conclusions, at least two, that you can reach when
9 you see the amount of applications that a lender is
10 getting. One is, what percent of those applications
11 are approved for African Americans, for Latinos, for
12 women, for whites.

13 COUNCILMAN NUTTER: Or for anyone.

14 MR. TAYLOR: For anyone. And you can do
15 it by income. So you can make comparisons. And in
16 general, if you're African American, you're twice as
17 likely to be turned down for a home mortgage loan as
18 a white person. So if you're in a city or you find
19 a lender that's turning down -- like Navy Federal
20 Credit Union. Don't get me started on the big
21 credit unions. But Navy Federal Credit Union, which
22 turned down 10 blacks in the City of D.C., and seven
23 blacks in the City of Baltimore for every one white,
24 you know, all of a sudden you're going to ask,

25 what's going on here. And that's the smoke that you

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2 look for the fire. But in small business lending
3 this is an example. Why wouldn't we collect data on
4 who's applying? I mean, this is just who's
5 applying. Because it would not show a good story
6 for a lot of lenders. And so that veil of secrecy
7 is going to be kept, and it's going to protect the
8 lenders who are going along their merry way denying
9 disproportionate amounts of minorities and women for
10 small business loans.

11 COUNCILMAN NUTTER: So with that lack of
12 data, I mean, one, obviously, the debate goes on and
13 to some extent is ultimately inconclusive. And for
14 the 17.9 percent of the loans received by small
15 businesses in these high minority tracts, in this
16 particular example, we don't know whether that
17 represents 100 percent of the people who applied or
18 literally 17.9 percent --

19 MR. TAYLOR: Correct. Correct.

20 COUNCILMAN NUTTER: -- of the people who
21 are just approved out of some larger pool of people
22 who actually applied and then the others were
23 rejected.

24 MR. TAYLOR: And worse, you know, you
25 don't know of that 17 percent, are we talking about

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2 somebody who has a credit card with a 20 percent
3 interest in the bank said, okay, you can borrow
4 \$5,000 from us.

5 COUNCILMAN NUTTER: Right.

6 MR. TAYLOR: That's not what I call a
7 small business loan. That's what I call --

8 COUNCILMAN NUTTER: I understand. Well,
9 it goes back to the whole issue of data collection
10 and the ability to give a true analysis and
11 examination of what's going on. I mean, you're just
12 dealing with raw numbers and you have to figure out
13 whether A and B are actually connected, or whether
14 they're stand-alone, separate pieces of information.

15 MR. TAYLOR: And here's another
16 complexity, that in most central cities -- it's
17 changed here in Philadelphia in the last either one
18 to two years. But most central cities, the downtown
19 area is classified as a low and moderate-income area
20 because all the folks go home to the suburbs and the
21 people that live there are LMI. Well, that's
22 changed Philly because of all the condo and other
23 kinds of development. You brought in the higher
24 incomes and so on. But up until very recently, all
25 those loans -- like, if you made a loan to a

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2 downtown law firm, a half-million dollar loan to
3 renovate their offices, because they're in a low and
4 moderate-income census tract, it gets reported here
5 as a low and moderate-income loan.

6 COUNCILMAN NUTTER: I understand.

7 MR. TAYLOR: So the system is so flawed
8 that it's -- we know, and I think you can see just
9 from the people who have showed up, not to mention
10 from your own work in the community, of all the
11 people that you talk to that have a difficult time
12 getting access to credit and capital. The data
13 suggests that this is a bigger problem. And the
14 data suggests and screams out for more information
15 to allow intelligent, reasonable, fair people to be
16 able to make decisions about what lenders are doing
17 and not doing and what they could be doing and
18 should be doing.

19 COUNCILMAN NUTTER: Any other questions?

20 (No response.)

21 COUNCILMAN NUTTER: Mr. Taylor, thank
22 you very much.

23 MR. TAYLOR: Thank you, sir.

24 COUNCILMAN NUTTER: Thank you.

25 (Applause.)

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2 COUNCILMAN NUTTER: Margo Davidson from
3 the African American -- I'm sorry. I'm having a
4 little reading problem here. Leslie Benoliel from
5 Community Capital Works. Sorry.

6 Hi. Please identify yourself for the
7 record and proceed.

8 Before you do that, there are -- it's my
9 understanding there are some other folks who are out
10 in the hallway trying to get in. As people come in,
11 if you could identify open seats, that would
12 certainly be appreciated. We'll be just kind of up
13 close and personal here today trying to have as many
14 people participate in the hearing as possible.

15 Ms. Benoliel, please proceed.

16 MS. BENOLIEL: Good morning, Councilman
17 Nutter and honored Committees of the Commerce and
18 Economic Development Committee of City Council.

19 COUNCILMAN NUTTER: Pull that microphone
20 a little closer to you. Sorry.

21 MS. BENOLIEL: Sorry. My name is Leslie
22 Benoliel, and I'm the Executive Director of the
23 Philadelphia Development Partnership, PDP. PDP is a
24 microenterprise development agency that provides
25 training, technical assistance, business counseling,

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2 peer support and networking opportunities to small
3 and micro businesses and the self employed in the
4 greater Philadelphia region. I'm also Vice
5 President of Community Capital Works, Inc. That's
6 PDP's US Treasury certified CDFI, Community
7 Development Financial Institution, that provides
8 micro loans and micro equity investments to these
9 small businesses. I'm here today to testify on
10 microenterprise development and neighborhood
11 self-employment as an economic development strategy
12 for the City of Philadelphia.

13 Now, as we look around in many of our
14 City's neighborhoods, we see the obvious signs of
15 economic disinvestment and urban decay. We see
16 vacant buildings, trash-strewn lots, blocks void of
17 commercial activity. However, by taking a closer
18 look, we notice people engaged in business
19 activities. People baking and selling cookies,
20 fixing cars, sewing clothes, braiding hair, making
21 flower arrangements and watching after children.
22 These hard-working people are the self employed in
23 microenterprises. And I'm here today to tell you
24 that they play a very significant and important role
25 in our neighborhood economy.

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2 What is a microenterprise? A

3 microenterprise is defined as a very small business
4 that employs fewer than five people, requires less
5 than \$35,000 in capital to help their businesses
6 start up or expand. Most of these businesses tend
7 to be smaller than that. They usually only have one
8 employee and generate less than \$50,000 in annual
9 revenues. According to our estimates, there are
10 thousands of self-employed people in
11 microenterprises operating in the City of
12 Philadelphia today. They exist in each and every
13 single Council District, providing much needed goods
14 and services to our community. We see them every
15 day. And we see them here today. They take care of
16 our children. They clean our homes and offices.
17 They cater our special events, paint and repair our
18 houses. And what you see here today is only the tip
19 of the iceberg. These microenterprises and
20 self-employed people are the life blood of our
21 neighborhood economies, especially our low-income
22 communities.

23 Besides providing goods and services,
24 they circulate dollars in our community. They
25 employ local residents and family members, and many

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2 are very actively involved in their communities
3 through their houses of worship and neighborhood
4 associations. They have the drive and determination
5 to make their businesses successful and, in doing
6 so, increase their household income, build assets,
7 improve the quality of life for themselves, their
8 families and their communities. However, with
9 limited resources and support systems in place,
10 these hard-working entrepreneurs struggle to get
11 their businesses up and running and to keep them
12 operating. It is absolutely essential that we find
13 ways to build a more solid infrastructure to support
14 this vibrant and vital segment of our City's
15 economy.

16 What these entrepreneurs need to start
17 up and stabilize and expand their businesses is
18 reliable, predictable access to capital, access to
19 markets and intensive business development services
20 that are specifically tailored to their needs. And
21 let me repeat that. They need services that are
22 very specific to their needs. Unlike small and
23 mid-size businesses, microenterprises are typically
24 shunned by the formal banking and traditional
25 business development service providers. Why?

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2 They're too small and inexperienced to qualify for
3 or even afford loans and investments and services
4 offered by the City, quasi City agencies and small
5 business development centers.

6 Several years ago, PDP conducted
7 research into the needs of microenterprises here in
8 Philadelphia. That research is cited in the
9 Resolution. And we learned that their needs were
10 indeed not being met by the market. This is still
11 true today. There are serious inequities in their
12 being able to access the resources required to
13 advance their entrepreneurial endeavors. The small
14 amounts of capital they need, often less than
15 \$5,000, are considered too small and costly for most
16 banks and even the small development programs.

17 Furthermore, many of the entrepreneurs
18 face barriers that disqualify them from accessing
19 loans. Barriers such as lack of collateral,
20 insufficient savings, limited business experience
21 and, most often, poor credit histories. And because
22 most of our entrepreneurs work at jobs in addition
23 to operating their businesses, it is very difficult
24 for them to access business services from the
25 business -- the service programs due to scheduling

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2 and transportation constraints. PDP's products and
3 services are designed for the specific needs of the
4 low-income entrepreneur. We meet the micro
5 entrepreneur where they are in terms of their phase
6 of business, whether it's at idea stage, start up or
7 they're expanding. And we take them to the next
8 level. Our services are also delivered at times and
9 at locations that are convenient for our clients.
10 We hold our trainings and our group meetings in the
11 evenings and on weekends. We hold them in community
12 centers, at churches, in their places of business.

13 Through our unique peer lending program
14 called Community Capital Works, we offer micro
15 entrepreneurs tiny loans starting at \$500, sometimes
16 even less. Clients are able to apply for and
17 receive loans without revealing their credit
18 histories, taking collateral or guarantees. And PDP
19 is often the only place these micro entrepreneurs
20 can turn for start-up capital outside of their
21 circle of family and friends.

22 Our business development, service
23 training, technical assistance, networking and our
24 marketing assistance are practical, comprehensive
25 and intensive. Our integrated array of services

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2 wrap around the needs of our clients and nurture
3 them from idea to start up, from start up to growth.
4 No other provider in this region offers this range
5 and intensity of services for the low-income
6 entrepreneur.

7 Studies have shown, and our own
8 experiences validated that microenterprises that
9 receive these types of services enjoy higher rates
10 of business survival. We know we are effective at
11 penetrating and serving the needs of this market
12 since launching our programs four years ago. We
13 have reached more than 2,000 existing and potential
14 entrepreneurs who have come to our open houses.
15 We've provided business development services to more
16 than a thousand. We've dispersed 102 loans
17 channeling more than \$82,000 into the hands of these
18 neighborhood businesses. 99 percent -- and we do
19 collect this data -- 99 percent of PDP's clients are
20 minorities. Two-thirds are women. Six out of 10
21 live in low-income households. Many are head of
22 their households, responsible for the care of
23 children, grandchildren, elderly or disabled
24 relatives. More than three-quarters operate their
25 businesses in addition to holding a full or a

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2 part-time job and rely heavily on these revenues
3 generated from their businesses to supplement their
4 household incomes. This extra income is essential
5 for them to take care of their families and make
6 ends meet. It also helps them weather the storm in
7 case of a job loss or an unexpected illness,
8 circumstances that can seriously disrupt these
9 vulnerable households.

10 In the four years that we've been
11 providing these services, we've learned firsthand
12 how critical our products and services are to
13 ensuring the success of these entrepreneurs. Our
14 services help increase the likelihood of their
15 surviving, and have enabled many of these businesses
16 to move into the mainstream economy. In the past
17 year, we've witnessed several of our clients move
18 their businesses from their homes to retail and
19 commercial sites, obtain business licenses, hire
20 employees and increase their revenue substantially.
21 These are significant outcomes and they make a
22 positive impact on our City's economy.

23 And in order to ensure that these
24 entrepreneurs avail themselves of the full range of
25 resources and networking opportunities that are

2 available, we work in close partnership with other
3 local organizations serving these businesses. The
4 African American Female Entrepreneurs' Alliance, the
5 National Association of Marketing Developers, PCDC
6 Small Business Support Center, Ben Franklin
7 Technology Partners and the Enterprise Center.
8 Thanks to the support we receive from both the
9 private and public sectors, the foundations, the
10 banks, the Commonwealth of Pennsylvania and the City
11 of Philadelphia through the Commerce Department,
12 we've been able to launch and grow our programs to
13 the level they are today, serving more than 300
14 entrepreneurs annually in Philadelphia. The
15 microenterprises that are enrolled in our programs
16 are located in all of your City Council Districts,
17 and many of them are here today. And without this
18 support many of these folks you see here today might
19 not still be operating their businesses.

20 Demand for our services is increasing.
21 Enrollment in our programs has more than doubled in
22 the past two years. More and more people are coming
23 to us in this uncertain economy saying that starting
24 a business and generating an income for themselves
25 is a financial imperative, and it's viewed as their

2 best option as an alternative to a low paying job.

3 But we're limited in the number of folks
4 that we can serve because of the limited amount of
5 resources that we have. And we've only scratched
6 the surfaces of what we can do. So I'm urging you,
7 Councilman Nutter and honored members of our
8 Committee, to put into place, or help us put into
9 place, a solid infrastructure that can support these
10 fledgling businesses. And to do this is going to
11 require substantial investment of resources from
12 both the private and public sectors. And although
13 loan capital is very important, also it's equally,
14 if not more important, our resources to support the
15 training, the intensive training and hand holding
16 that these folks need to help their businesses grow.

17 We can no longer afford to overlook this
18 vital segment of our economy. And by making an
19 investment in these microenterprises is at the very
20 heart of community reinvestment. It is an
21 investment in our greatest resource, our citizens.

22 Thank you very much.

23 COUNCILMAN NUTTER: Thank you very much
24 for your testimony.

25 (Applause.)

3 Councilman Clarke for a question. And if we could
4 also have the Sergeant-at-Arms pick up Ms.
5 Benoliel's testimony to distribute to the members, I
6 would greatly appreciate it.

7 Councilman Clarke.

8 COUNCILMAN CLARKE: Thank you, Mr.
9 Chairman. Good afternoon.

10 MS. BENOLIEL: Good afternoon.

11 COUNCILMAN CLARKE: I'd like to thank
12 you for the wonderful work that you've done. I'd
13 just like to ask you a couple of questions.

14 Representing a District that, you know,
15 has some problems with respect to employment
16 opportunities, I, in fact, know about this informal
17 economy that we have in parts of my District in
18 North Philadelphia. Sometimes, you know, when you
19 look at the statistics indicating the number of
20 people that are employed, you really don't get a
21 sense of how that particular community can survive.
22 But, in fact, we do have all types of self-employed
23 individuals, cutting hair in basements, selling the
24 dinners, three, four, five days a week. And that's
25 been a situation that we've had in our area for

3 that I'm having some problems with achieving,
4 because we've been interested in this for a while
5 for obvious reasons.

6 In some instances, we have individuals
7 who may have problems that sometimes prohibit them,
8 obviously, from getting assistance through the
9 traditional lending institutions and probably, to
10 some degree, through the non-traditional lending
11 institutions, such as yourself. Certain problems
12 with respect to criminal backgrounds, certain
13 problems with respect to the Internal Revenue
14 Service, as an example. What I'd like to know is,
15 what level of debt can we hope to get in terms of
16 support from your organization and other
17 organizations, or can you recommend types of
18 organizations that we can get, as an example?

19 We have a company, and I call it a
20 company in the non-traditional sense, an individual
21 who provides a service to the local community
22 through cutting hair. And this person wants to get
23 formalized. They want to get legalized. And they
24 decide to open up a business. And they've been
25 doing this informal business for maybe 5, 10 years

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2 and, all of a sudden, the Internal Revenue Service
3 decides, when they want to get a tax ID number, how

4 have you been surviving for the last 10 years? You
5 know, what have you been doing? You know, how do
6 have this capital? How do you have this equipment?

7 We run -- on occasion, run into those
8 types of problems. Or the individual may have a
9 pending record, outstanding criminal problem with
10 respect to some activities that they may or may not
11 have been involved with. Does it decrease the
12 ability of that individual to receive a loan through
13 this informal process? I mean, these are just very
14 difficult problems that we have in a lot of parts of
15 our Districts and they're ones that I have to deal
16 with on a daily basis. And I just need to know. I
17 guess I'm grasping at straws in terms of getting
18 some solutions to some of these very, very difficult
19 problems.

20 MS. BENOLIEL: Let me answer this way.
21 When an entrepreneur comes to us for assistance, we
22 work with them wherever they are in terms of their
23 businesses. And their problems vary from individual
24 to individual and we design our assistance around
25 that. Most of our entrepreneurs probably have

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2 issues related to their credit histories. They may
3 have a bad credit history or they may have no credit

4 history. And that's often a huge barrier for them
5 to access credit from traditional sources. We don't
6 ask for their credit histories when they first come
7 to us, but we work with them to try to advance them.
8 On some of these other matters, there have been a
9 few, but only a handful. Usually they're not at
10 that level. They're working part-time, as you
11 mentioned. Baking, cooking dinners in their
12 basements. And their capital needs tend to be very,
13 very modest. We start at \$500 to buy the computer,
14 maybe a \$1,000 to buy some pots and pans for their
15 kitchen. But they're usually not even at that
16 stage, and they've been operating informally.

17 But we do -- where there are issues,
18 where there are some other challenges, we work with
19 them to resolve them. We had one instance with a
20 woman who acquired some property and there were some
21 back taxes, and it wasn't her fault, but we had to
22 help clean some of that up. And I think she was in
23 your Council District where she's running a very
24 fine school now. So we do try to connect them with
25 other resources to help them resolve some of these

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2 other entanglements that may deter them from moving
3 their businesses forward.

4 COUNCILMAN CLARKE: So I guess I'm not

5 hearing you being able to respond to what I'm
6 asking. In the sense that I may have situations
7 where I have constituents who have done some things
8 in the past where it is their fault. An individual
9 who has been arrested. All right. Court case
10 doesn't come up for nine months. This individual
11 needs to be able to survive. This individual is
12 selling tapes, right, or whatever on the streets,
13 selling sweaters. But this individual needs to get
14 formalized. What I need -- I'm trying to get some
15 assistance for that individual. I mean, I got a lot
16 of people in my District who provide a service, but
17 it's just informal service. And they have some
18 issues with respect to some things that have
19 happened in their past. And I've been unable to get
20 anybody to help in terms of turning that person in
21 the right direction.

22 MS. BENOLIEL: We will work with them.
23 We will work with them to try and help them resolve
24 these other things to enable them to advance their
25 businesses.

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2 COUNCILMAN CLARKE: Councilman Goode
3 said the answer is yes.

4 MS. BENOLIEL: Yes.

5 COUNCILMAN CLARKE: And I guess as a
6 follow-up to that question, because I understand any
7 entity has limited resources, I would like to know
8 what type of resources that your agency would need
9 to assist these individuals in getting the type of
10 support, you know, be it legal, be it with respect
11 to any pending IRS issues, anything of that sort?

12 MS. BENOLIEL: We will need additional
13 resources for that type of activity.

14 COUNCILMAN CLARKE: You'll need more
15 money from Commerce, Councilman Goode told me. All
16 right. Guess you say be careful what you ask for.
17 One other question -- this is kind of an actual
18 situation I'm in the midst of. We have a drug
19 problem in the City of Philadelphia. We have a lot
20 of individuals who are very good entrepreneurs. The
21 only thing is that they're selling the wrong
22 product. All right.

23 MS. BENOLIEL: Absolutely.

24 COUNCILMAN CLARKE: They have a
25 distribution network that, frankly speaking, would

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2 put General Motors to shame. Individual gets off
3 the assembly line, gets relocated. We all know
4 where that person goes. But the reality is that
5 that individual is replaced in a heartbeat before

6 the ink gets dried up on the complaint form. And
7 I'm actually working with a gentlemen who has a
8 business in my District, relatively successful
9 business and we're embarking on -- trying to embark
10 on a program where we can give individuals
11 alternative opportunities to make a living utilizing
12 their very, very capable distribution skills. We're
13 actually talking about selling clothes because we
14 believe that, you know, selling clothes is to some
15 degree, quote/unquote, cool. We think that we can
16 encourage individuals to be involved in that type of
17 opportunity. Can I come to your organization for
18 some assistance in --

19 MS. BENOLIEL: Absolutely.

20 COUNCILMAN CLARKE: We have the
21 appropriate people to do the recruiting, but we just
22 need someone to sit down with us and work our way
23 through this formal process to get these young men
24 and sometimes, unfortunately, young ladies --

25 MS. BENOLIEL: I have a very capable,

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2 experienced staff. A lot of our folks have been in
3 business themselves. And we would love to work with
4 you on that.

5 COUNCILMAN CLARKE: Okay. Great. Thank

6 you.

7 Thank you, Mr. Chairman.

8 COUNCILMAN NUTTER: Thank you very much
9 for your testimony.

10 Ms. Angela Gracey. Please identify
11 yourself for the record and proceed with your
12 testimony.

13 MS. GRACEY: Good morning --

14 COUNCILMAN NUTTER: Good morning.

15 MS. GRACEY: -- Councilman Michael
16 Nutter and Councilman Goode and other esteemed
17 members of the Commerce Committee, Councilwoman
18 Blondel Reynolds-Brown. Thank you so much. I was
19 looking around for a minute because I thought I went
20 out of order. I thought someone was going to go
21 before me, but that's okay.

22 I just want to speak to you a bit from
23 my heart this morning. I'm not going to follow too
24 much with actually reading my testimony. My name is
25 Angela Gracey, and I'm the founder and CEO of Rhema

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2 Writing Concepts. I provide business communications
3 and consulting services for small businesses and
4 organizations. I'm also an enterprise consultant
5 with the Philadelphia Development Partnership. And
6 after starting my company, which I started in

7 February of 1998, approximately a year and a half
8 later, I became involved with the Community Capital
9 Works program, which is the signature program for
10 the Philadelphia Development Partnership. Myself
11 and five other Christian businesswoman formed a
12 Christian business loan group, and our group is
13 called the Christian Business Legacy group. And
14 shortly after that I was so high on the program
15 because of the services that they offer -- and I
16 won't repeat them again because I think Leslie did a
17 very good job of telling you exactly what the
18 Philadelphia Development Partnership offers. But
19 they offer, just in a nutshell, business skills,
20 training, technical assistance, business loans and
21 networking opportunities, and not the least of
22 which, the unique opportunity to be here today and
23 to actually be an advocate on behalf of small
24 businesses. And I just think it's a tremendous
25 opportunity and a privilege to do it and I don't

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2 take it lightly.

3 I have been able -- as a business owner,
4 I have been able to take advantage of all four of
5 those service areas of the Philadelphia Development
6 Partnership. I received three small business loans

7 since I've been involved in the program since 1999.
8 And those loans have helped me tremendously. I
9 mean, without them my business would not have been
10 able to progress as far as it has. This February I
11 will have been in business for five years, and I owe
12 that tremendously to the help and the support of the
13 Philadelphia Development Partnership.

14 One of the things that I really wanted
15 to tell you about -- I did do some research and so
16 on, and according to the SBA and the NFIB Education
17 Foundation, small businesses represent about 99
18 percent of all employers in America. They create 80
19 percent of all new jobs in America and they are
20 almost the sole source of job growth during national
21 recessions of economy. So obviously if we're 99
22 percent the creators of new jobs and so on, we're
23 obviously creating tax revenues and that kind of
24 thing to the local and state government for the jobs
25 that are created in the City and in our communities.

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2 But beyond the numbers, beyond the
3 actual dollars and revenues that the City and our
4 state benefit from, small business owners also bring
5 a whole lot more to the table. Some other
6 intangible things that may not necessarily be
7 represented in the numbers and in all the reports

8 and so on that we see. As a presenter of the
9 Community Capital Works program, every other week we
10 do have an open house presentation, and that's how
11 most of our clients find out about our services, is
12 through our open house presentations. And as a
13 presenter of those presentations, I get to hear a
14 lot about the dreams and the visions of the
15 entrepreneurs or the prospective entrepreneurs who
16 come there. I ask them things like, you know, what
17 do you want to do, or how do you want to serve your
18 community, and I hear what it is that they're
19 passionate about. Many of them want to address many
20 of our social needs. They want to help teenage
21 mothers. They want to help the disenfranchised.
22 They want to create shelters for the homeless. They
23 want to develop mentoring and tutoring programs to
24 enhance our educational process. They want to help
25 recovering addicts. They want to provide services

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2 for parents who are overwhelmed, single parents that
3 are overwhelmed with trying to care for their
4 families and trying to make ends meet and trying to
5 work a job every day. As Leslie said, they're
6 working every day, but they have something else that
7 they want to contribute to society and they're very

8 passionate about these things. So small business
9 owners offer people a unique chance or a unique
10 opportunity to become a part of the mainstream or to
11 become a part of the mainstream of society and to
12 give them -- offer them a second chance to those who
13 may not ordinarily receive it from the larger
14 corporations or, quote, unquote, corporate America.

15 We have a unique opportunity to offer
16 some of these individuals, the disenfranchised, a
17 chance to become productive members of society. And
18 not only to become a productive member of society,
19 but to add economic stability to their communities
20 and also to offer them a sense of purpose and a
21 sense of pride and what it is that they want to do
22 or what it is that they want to contribute. So in
23 addition to revenues and those kind of things, small
24 business owners are creating jobs, but they're
25 creating a sense of purpose, they're creating

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2 stability in their neighborhoods. They're offering
3 people a chance to move forward.

4 I had mentioned earlier that I received
5 three small business loans myself through the
6 Philadelphia Development Partnership. And now I'm
7 at a place where I can actually try for a larger
8 loan amount. And I'm seeking to get an operating

9 loan for operating capital for my business that a
10 few years ago I wasn't in the position to be able to
11 do that. And so, the resources -- without having a
12 consistent access to those kind of resources, the
13 Philadelphia Development Partnership and other
14 organizations like them would not be able to create
15 the services, the technical assistance, the unique
16 training programs that the small business owners
17 need.

18 Earlier, Councilman Clarke had said that
19 he was asking about how -- what kind of services
20 that PDP will offer that would help people who were
21 maybe on drugs or they have some kind of criminal
22 background or something, and how to be able to move
23 them forward. Well, we need access to capital so
24 that we can offer that kind of technical assistance
25 on a consistent basis, so that people who come to us

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2 are able to meet those needs and sit down with them
3 and work through it. But it takes resources to be
4 able to offer that kind of technical assistance.

5 Right now, business skills, training and
6 those kind of things are also available. Micro
7 loans are also available. But to move them from a
8 place of obscurity to a place of mainstream

9 productivity takes more technical assistance, more
10 one on one, than just a small business loan. And
11 I'm not knocking the whole idea of the small
12 business loan because we sure need resources, but we
13 need other things besides small business loans. We
14 need other things to support us. Other kinds of
15 assistance to move the micro entrepreneurs forward.

16 The approval of this Bill is much
17 needed, obviously. I don't think that that needs to
18 be repeated and repeated. The need is great. And I
19 think that you can see that from our representation
20 here day. But you know, our state and our federal
21 government, they have spent millions of dollars, you
22 know, bailing out failed companies and failed
23 industries. I mean, they've -- as a result of 9/11,
24 there were millions of dollars were re-targeted to
25 help industries that were failing as a result of it.

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2 At one time Chrysler was in trouble and they were
3 bailed out, you know, millions of dollars to help
4 them pull the company back around. SEPTA even has
5 been -- many times they have been given millions of
6 dollars to help revitalize and change over and
7 revamp our transportation system. Then most
8 recently Amtrak almost had to shut down because they
9 needed a quarter of a million -- \$200 million

10 rather, to put their trains back and keep them
11 running on track. So if our federal government can
12 help give those kind of funds to some of our failing
13 industries, how much more does small business
14 industry.

15 Right now we're the backbone of the
16 economy in this nation and we are worthy of the
17 support because we give so much more to our
18 communities than just revenue and tax dollars. But
19 we bring a quality of life and stability to our
20 communities. And it may be obscured now, but
21 prayerfully with your support it won't be for long.
22 Thank you.

23 (Applause.)

24 COUNCILMAN NUTTER: Thank you. See what
25 happens when you get taken out of order?

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2 Ms. Margo Davidson, African American
3 Female Entrepreneur's Alliance. Please identify
4 yourself for the record and proceed with your
5 testimony.

6 MS. DAVIDSON: My name is Margo Davidson
7 and I'm the president and founder of the African
8 American Female Entrepreneur's Alliance.

9 First of all, we want to thank the

10 authors of this Resolution for having the insight,
11 wisdom and determination of spirit to examine this
12 important issue and hold these hearings. It is
13 refreshing whenever leaders act on their convictions
14 and take bold steps based on those convictions.
15 Thank you for recognizing the demonstrative economic
16 impact that Philadelphia CDCs and business
17 development organizations have had in revitalizing
18 and stabilizing our community. Community
19 reinvestment legislation can further the already
20 substantial work done by CDCs and economic
21 development organizations of our area.

22 I'm sure you've heard or read in the
23 Philadelphia Association of Community Development
24 Corporation's published reports that, during the
25 1990s alone, Philadelphia CDCs and business

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2 development organizations developed 3,650 housing
3 units, created more than one million square feet of
4 commercial space, converted more than 750 vacate
5 lots into community parks and gardens and provided
6 job training to more than 7,000 neighborhood
7 residents.

8 Further, we agree with the PA CDC's
9 assertion that the City should partner with CDCs and
10 economic development organizations in the eight

11 areas including neighborhood planning, demolition
12 and encapsulation, vacant lot management, housing
13 preservation, housing development, commercial
14 corridor revitalization, business development and
15 work force development.

16 However, for the purpose of our
17 testimony, allow us to focus on the area of business
18 development and microenterprise development,
19 particularly as it relates to people of color and
20 women. After all, micro entrepreneurship and self
21 employment is how the members of AAFFA and people in
22 this room today, the African American Female
23 Entrepreneur's Alliance and PDP, CCW members, they
24 own and maintain their houses, some of them built by
25 CDCs. They open commercial shops. They run

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2 home-based businesses and they contribute to
3 revitalizing neighborhood business corridors. They
4 hire from within the neighborhood, increasing jobs
5 and neighborhood vitality. 95 percent of them also
6 find their suppliers and buyers right in the
7 community where they live.

8 There are an estimated 365,110 African
9 American women-owned businesses nationally,
10 employing 200,000 people and generating almost \$14.5

11 billion in sales, according to the US Census Bureau.
12 In fact, the Center for Woman's Business Research
13 reports that, as of 2002, there are an estimated 1.2
14 million firms owned by women of color, amounting to
15 one in five women-owned firms, 20 percent in the
16 USA. Overall, the number of minority women-owned
17 firms increased by 32 percent between 1997 and 2000,
18 four times faster than all US firms and over twice
19 the rate of all women-owned firms.

20 I ask, is this a movement that we should
21 ignore or support?

22 In the Milken Institute Policy Brief,
23 Mainstreaming Minority Business, they determined
24 that systematic changes were necessary to support
25 historically disadvantaged businesses. The report

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2 asserted that the movement should be supported
3 because entrepreneurial business growth has proved
4 to be the most successful avenue for wealth
5 accumulation for lower and middle-income groups.
6 Small business in the United States employs about 56
7 percent of the private work force, contributes to 47
8 percent of all sales, creates the most new jobs and
9 products, 55 percent, in fact, of innovations.
10 Smaller establishments with fewer than 500
11 employees created virtually all the new net jobs

12 from 1992 to 1996.

13 Systemic changes are needed because,
14 despite the substantial results produced by these
15 businesses and the micro entrepreneurs in this
16 business, discrimination in the small business
17 credit market continues to exist. A study concluded
18 by Blachflower, Levin and Zimmerman entitled,
19 Discrimination in the Small Business Credit Market,
20 reported that the gap between rates of denied loans
21 for blacks and whites is 3.5 times greater for
22 blacks in the small business credit market compared
23 with the mortgage market. The authors attribute
24 this difference to the existence of special programs
25 and regulatory incentives that encourage banks to

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2 increase mortgage lending in the minority community
3 and to the well-developed secondary market for
4 mortgage loans. In other words, pooling loans and
5 then reselling them in a secondary market appears to
6 reduce the likelihood of racial discrimination in
7 credit lending, and some of those same techniques
8 and methods needs to be applied to the business
9 credit market.

10 As the Resolution 020522 examines
11 community reinvestment by City depository banks, the

12 1998 study is revealing that a significant portion
13 of community reinvestment dollars could be used to
14 reduce the current inequities in the business credit
15 market. Reducing those inequities is paramount
16 because people of color were four times more likely
17 to be turned down for credit, even when factors like
18 education, experience, and other creditworthiness
19 indicators were controlled. Access to bank credit
20 was more critical to this population because
21 minorities have significant lower net worth and
22 liquid financial assets. Thus, minority-owned firms
23 are overly dependent on commercial bank credit, but
24 receive fewer and smaller loans according to the MI
25 report.

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2 Indeed, among AAFFA members, a recent
3 survey of 212 local member businesses revealed that
4 98 percent identified access to credit capital as
5 their greatest need, followed by increased client
6 contracts and business development services ranking
7 third. Interviews with members revealed more. The
8 reason that access to capital ranked number one is
9 because of an expressed fear that
10 under-capitalization does not allow them to meet the
11 demand of larger contracts or increased customer
12 demand.

13 For example, one AAFFA member business
14 owner, a caterer, has not been successful in
15 acquiring business credit this year. She continues
16 to turn away business because she does not have the
17 financing to pay additional staff, buy needed new
18 equipment and lease a facility to store inventory
19 and work in progress to meet the increasing demand
20 that her business faces. The business, while
21 maintaining itself, its owner and one part-time
22 employee could increase sales, create additional
23 jobs and pay more taxes with a loan of just \$10,000.
24 Philadelphia Regional SBA director
25 confirms that Philadelphia banks are reluctant to do

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2 small business loans or micro loans under \$25,000,
3 even with the SBA guarantee. Other business owners
4 report that they cannot get credit locally on 70
5 percent or sometimes 50 percent of their accounts
6 receivable. In addition, for other business owners,
7 including myself, who do business with the City, the
8 turnaround time for payment in the City of
9 Philadelphia is often 60 days and sometimes up to
10 180 days. A line of credit for these companies, not
11 customers, is the difference between survival and
12 death.

13 Community reinvestment programs could be
14 designed to better serve this market, pooling funds
15 to be administered through CDFIs and CDCs and
16 business development organizations that are reaching
17 this market. In order to truly stimulate the
18 economy we must invest in small micro businesses and
19 the self-employed. The same strategic effort that
20 was utilized to improve home ownership, including
21 education, loan packaging assistance and credit
22 repair, to name a few of those strategies, must also
23 be adopted in the business credit market. It was
24 the Philadelphia Partnership's former chairman and
25 former executive banker who was quoted as saying

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2 that we are putting people in houses, but we have
3 not done anything to improve their ability to afford
4 or maintain those houses. In other words, the need
5 for people to generate income is a critical
6 precursor to the need for housing and removing
7 blight. While it may seem like a statement of the
8 obvious, there are examples all over Philadelphia of
9 low to moderate-income housing development projects
10 where abandoned houses were beautifully renovated
11 only to see those same houses become run down or
12 abandoned again because low-income people, who are
13 the last hired and the first fired, were left

14 without any other viable income-producing strategy
15 to counteract this tragedy. The traditional
16 resources have been inaccessible.

17 Community reinvestment dollars can be
18 earmarked to move greater percentages of those
19 resources to the front line. Among the CDCs and
20 business development organizations who sit at the
21 kitchen table or the conference table, which is the
22 kitchen table, strengthening businesses.

23 (Applause.)

24 MS. DAVIDSON: These organizations
25 develop and strengthen these entrepreneurs in a

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2 number of ways, including helping entrepreneurs
3 develop their business plan, assisting them in the
4 crafting of loan packages, helping them to fine tune
5 a marketing strategy to yield greater results,
6 helping new businesses expand their work force and
7 the human resource issues that they face, providing
8 incubator space and assisting businesses wade
9 through commercial property management mazes.
10 Providing credit repair strategies and reviewing
11 financial and investment options are some of the
12 services that we provide.

13 Further, as I begin to close, AAFFA's

14 slogan is that we strengthen businesses through
15 education, mentoring and networking. I bring that
16 to your attention because of the work of education
17 that we provide to, not only the adults, but to
18 young girls, teaching them the principles of
19 entrepreneurship while demonstrating that it is
20 possible and a reality in their own community.
21 Creating a new generation of entrepreneurs is not
22 only the commitment of AAFFA, but other
23 entrepreneurship-focused organizations in
24 Philadelphia.

25 This is the kind of work that community

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2 reinvestment legislation can support; education,
3 mentoring, support services and credit to micro
4 entrepreneurs, small businesses and the
5 self-employed that are represented here today who
6 are out there in the trenches day in and day out
7 helping to make it happen in neighborhoods across
8 this City.

9 The CDCs and business development
10 organizations know where to drill for oil in the
11 wells of people who are making an economic
12 difference in their community, living the dream of
13 business ownership.

14 In closing, we urge you to move forward

15 with this bundle of progressive economic development
16 strategy initiatives that includes community
17 reinvestment and utilizes the strength and community
18 connectedness of Philadelphia CDCs, business
19 development and microenterprise development
20 organizations.

21 We thank you for your time and your
22 fortitude in this matter.

23 (Applause.)

24 COUNCILMAN NUTTER: Thank you, Ms.
25 Davidson.

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2 MS. DAVIDSON: Thank you.

3 COUNCILMAN NUTTER: Thank you very much.
4 Any questions?

5 Ms. Davidson, there was a request for a
6 copy -- we have it. Thank you.

7 Sharmaine Matlock-Turner and Dede Myers
8 and Ray Desiderio.

9 MS. MATLOCK-TURNER: Mr. Chairman, I'm
10 also asking that a member of my team also come up
11 with me, Don Kelly. Is that okay?

12 COUNCILMAN NUTTER: That would be fine.
13 However you wish to manage things is fine with me.

14 Please identify yourselves for the

15 record. I'm going to assume you've decided amongst
16 yourselves who will go first. Please proceed with
17 your testimony.

18 MS. MYERS: Good morning.

19 COUNCILMAN NUTTER: Good morning.

20 MS. MYERS: I am Dede Myers, Vice
21 President for Community Affairs at the Federal
22 Reserve Bank of Philadelphia. I'm pleased to
23 provide you with information on small business
24 lending patterns in the City of Philadelphia and to
25 compare them to national trends.

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2 Each year the Community and Consumer
3 Affairs Department, which I lead, prepares a report
4 on selected lending patterns in the third District's
5 communities, including the Philadelphia metropolitan
6 area. This report looks at home mortgage, small
7 business and small farm lending, with a particular
8 interest in low and moderate-income neighborhoods.
9 The report is developed for publicly available data
10 submitted each year by financial institutions on
11 their Home Mortgage Disclosure Act statements and
12 Community Reinvestment Act Disclosure statements.
13 The latter includes small business, small farm, and
14 community development loans. These are the same
15 data that bank examiners use to evaluate a financial

16 institution's community reinvestment record.
17 Because of the City Council's interest in small
18 business lending, my department has prepared a
19 similar report for this City versus the Philadelphia
20 MSA. All of the data presented are available to the
21 public on the web site of the Federal Financial
22 Institutions Examinations Council, or www.ffiec.gov.
23 This is the same information that Jonathan Saidel's
24 staff and John Taylor looked at.
25 First piece of information. Who

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2 reports? CRA disclosure statements are required
3 annually from all independent financial institutions
4 with assets of 250 million or greater on December 31
5 of the prior two years, or from a financial
6 institution of any size if owned by a bank holding
7 company with assets of one billion or greater on
8 December 31 of the last two years. Nationally, the
9 FFIEC estimates that the small loans to businesses
10 reported on the CRA disclosure statements account
11 for 84 percent of all loans to small loans to
12 businesses, the difference being those not required
13 to publicly report. In Philadelphia, only 26 of 47
14 financial institutions with deposit facilities in
15 the City are large enough to meet this threshold for

16 public disclosure. The data, however, show lenders
17 who may not have branches in the City, but are
18 lending here.

19 What is reported? The small business
20 loans reported on CRA disclosure statements include
21 all loans with a business purpose that are a million
22 dollars or smaller and not secured by residential
23 property. The data also identify loans extended to
24 businesses with annual revenues of a million dollars
25 or less and the census tract where the loan was

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2 originated. The CRA disclosure statements provide
3 no information about application, that is, who
4 requested credit versus who was approved, or the
5 demographics of the borrowing businesses, or their
6 owners or, by extension, the applicants who wouldn't
7 have been approved. The information reported on
8 community development loans provides the total
9 number and dollar, but nothing about the purpose or
10 the location of the loan. So, for example, we can
11 see that the biggest banks might report upwards of
12 200 community development loans for many millions of
13 dollars, but we can't tell what's in Philadelphia
14 and what's someplace else.

15 What do the data show? The tables and
16 graphs that I have included, and they are attached

17 to my narrative, show the trend in small business
18 lending in the City as a whole and by income
19 category of census tracts. While I will speak
20 mostly to the trend in the past year, the summary
21 tables on attachment one and the graphs on
22 attachments two to five depict data from the past
23 six years, 1996 to 2001. Additional tables in
24 attachments six to eight also show the top 25
25 lenders in the City as a whole in low and

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2 moderate-income census tracts, and to small
3 businesses, which are those defined as businesses
4 with less than one million in annual revenues.
5 So, let me go through this. Small loans
6 to business. In 2001 there were more than 19,000
7 small loans totaling \$802 million approved in the
8 City of Philadelphia. That's a 34 percent increase
9 over the 14,000-some made in 2000 and a 59 percent
10 increase in the dollar volume of loans made in 2000.
11 Nationally, during the same period, the number of
12 small loans to business increased 19 percent and the
13 dollar volume increased 23 percent. So Philadelphia
14 saw improvement almost twice that of national
15 numbers.

16 Before the big dollar increase in 2001,

17 the dollars originating in the City ranged from \$585
18 million in '96 down to \$415 million in '98 during
19 the previous five years.

20 COUNCILMAN NUTTER: Ms. Myers. I'm
21 sorry. I apologize for interrupting you. I just
22 want to make sure I understand something that you
23 laid out earlier. In this section of your
24 testimony, small loans to businesses, can I
25 understand from your previous statements, that when

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2 you talk about the 34 percent increase over the
3 14,288 small loans made in 2000, did I understand
4 you to say that you don't know where they were made,
5 other than the fact that they were made in
6 Philadelphia or to whom they were made?

7 MS. MYERS: Actually, because the data
8 does not indicate who applied versus who was
9 approved, we don't know the demographics of the
10 borrower or what businesses applied. We do know
11 that the loans were grouped in certain categories in
12 census tracts, and later in my testimony I'll talk
13 about that. But your question earlier to John
14 Taylor is true of this information as in mine.

15 COUNCILMAN NUTTER: Okay. Because I
16 think human nature tells us that generally with more
17 things -- with most things, more is better than

18 less, and increasing numbers, at least in this
19 particular case, are better than decreasing numbers
20 overall. And so when you say that nationally, the
21 number of small loans to business increased 19
22 percent and the dollar volume was 23 percent. And
23 then, of course, you would say that Philadelphia is
24 doing much better, giving a 34 percent increase here
25 in the City versus a 19 percent increase nationwide,

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2 59 percent increase in dollar volume versus a 23
3 percent increase nationwide. We are still left
4 wondering, unless there's further information, who
5 ultimately benefited; is that correct?

6 MS. MYERS: Yes.

7 COUNCILMAN NUTTER: Okay. And there's
8 no ability to collect this data, or the Fed can't
9 require the collection of this data?

10 MS. MYERS: Presently, the Equal Credit
11 Opportunity Act prevents financial institutions from
12 collecting this information. The Board of Governors
13 has taken comment on whether or not that information
14 should be collected for small business loans, and it
15 has not made a decision, at least the second time it
16 collected that -- go ahead.

17 COUNCILMAN NUTTER: I mean, obviously,

18 given what I do -- or maybe it's not so obvious.
19 But the fact of the matter is, I've never applied
20 for a small business loan. I've applied for others.
21 Are you saying that when people come in for a small
22 business loan, other than the somewhat obvious
23 attributes of the person in front of them, there's
24 nothing on the form that says, black, white, green,
25 yellow, red? There's nothing on the form that says

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2 male, female? There's nothing on the form that asks
3 for an address or where the business is?

4 MS. MYERS: I am saying that it is only
5 permitted to be on a form for certain types of
6 residential mortgage credit. So even if you came
7 and asked for a car loan --

8 COUNCILMAN NUTTER: Well, I understand
9 that. We're not talking about residential mortgage
10 credit. We're talking about businesses, I think,
11 right?

12 MS. MYERS: Right. So it is not
13 permitted to be on an application.

14 COUNCILMAN NUTTER: Not permitted to be
15 on an application.

16 Councilman Goode.

17 COUNCILMAN GOODE: Thank you, Ms. Myers.
18 It is not permitted under the Equal Credit

19 Opportunity Act, is your testimony?

20 MS. MYERS: Yes.

21 COUNCILMAN GOODE: The Fed can allow
22 financial institutions to volunteer that information
23 and borrowers to volunteer that information.

24 MS. MYERS: Well, borrowers would
25 certainly provide that information if they thought

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2 it was important --

3 COUNCILMAN GOODE: It's my understanding
4 from NCRC's testimony that they're lobbying the
5 Federal Reserve to allow borrowers to volunteer that
6 information and, therefore, allow financial
7 institutions to volunteer that information without
8 violating the Equal Credit Opportunity Act.

9 MS. MYERS: It would take a decision by
10 the Federal Reserve Board, not the Federal Reserve
11 Bank of Philadelphia.

12 COUNCILMAN GOODE: I understand that.
13 But you work with the Federal Reserve Bank, do you
14 not?

15 MS. MYERS: Yes.

16 COUNCILMAN GOODE: You work within the
17 system, do you not?

18 MS. MYERS: Yes.

19 COUNCILMAN GOODE: Do you think that
20 that's information that should be volunteered by the
21 borrower? Do you think that's information that
22 should be volunteered by the financial institution?
23 Or are you going to, as Mr. Taylor testified
24 earlier, hide behind the veil of information?
25 MS. MYERS: I'm sorry. I didn't hear

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2 that last phrase.
3 COUNCILMAN GOODE: I said, you work for
4 the Federal Reserve. Would it be your
5 recommendation that that information be voluntarily
6 offered by the borrower, be voluntarily offered by
7 the financial institution, therefore able to be
8 tracked, rather than, as Mr. Taylor from NCRC
9 testified earlier, you hide behind the veil of the
10 lack of information?
11 MS. MYERS: I think as a researcher any
12 information --
13 COUNCILMAN GOODE: Do you want more
14 information?
15 MS. MYERS: -- is helpful information.
16 COUNCILMAN GOODE: Do you want more
17 information?
18 MS. MYERS: I said, as Dede Myers, I
19 think that any information that you can use to

20 understand how credit is provided is helpful
21 information. The Federal Reserve Board will decide
22 for the system.

23 COUNCILMAN GOODE: And so, will you
24 lobby the Federal Reserve Board on behalf of this
25 region?

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2 MS. MYERS: My opinions to them are
3 still private. I think it is helpful information.

4 COUNCILMAN GOODE: So you are in favor
5 of more information?

6 MS. MYERS: I think it's helpful
7 information.

8 COUNCILMAN GOODE: Thank you. Continue
9 with your testimony.

10 MS. MYERS: Did you say continue? I'm
11 sorry, I'm having a hard time hearing.

12 COUNCILMAN NUTTER: That's okay. Please
13 continue with your testimony. I interrupted you.

14 MS. MYERS: All right. I think I was at
15 the point, before the big dollar increase in 2001,
16 the dollars originating in the City ranged from \$585
17 million in '96 to \$450 million in '98 during the
18 previous five years.

19 Now, I'd like to talk about loans to

20 small businesses. And they would be loans where the
21 small business had annual revenues at or under a
22 million dollars. In 2001 this category of loan
23 represented 38 percent of all reported small loans
24 to businesses in the City. This was down from a
25 high of 50 percent in 1999. Nationally the figure

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2 was 44 percent in 2001, down from a high of 60
3 percent in 1999.

4 The total number of loans to businesses
5 with annual revenues at or under a million dollars
6 increased in 2001, although not quite so steeply as
7 the total number of all small loans to businesses.
8 Between 2000 and 2001 there was an increase of 1,983
9 loans, 38 percent higher than the previous year's
10 total.

11 The dollar volume of loans to businesses
12 with annual revenues at or under one million
13 increased 31 percent in Philadelphia from \$206
14 million to \$269 million, and it represented 34
15 percent of all small loans to businesses in 2001.

16 Now, I'd like to talk about where the
17 lending is occurring. To understand lending
18 patterns in different income communities, we graphed
19 the same data over the last six years for all
20 reported loans to businesses in Philadelphia and for

21 loans to small businesses, those with annual
22 revenues. And I'm going to ask you to look at what
23 I'm calling attachments two, three, four and five,
24 for those of you who have the testimony. In 2001
25 approximately 15 percent of all small loans to

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2 businesses were in low-income census tracts; 27
3 percent were in moderate-income census tracts; 39
4 percent in middle-income census tracts; 15 percent
5 in upper-income tracts. About 4 percent of the
6 loans could not be geo-coded to determine the
7 appropriate geography. The distribution across
8 these different income tracts has remained fairly
9 consistent over the last six years. And you can see
10 the detail on attachment one. But it has been
11 fairly consistent over the last six years.

12 The distribution of loans to businesses
13 with annual revenues at or under a million has a
14 pattern similar to that seen for all small loans to
15 businesses. The data show that small loans to
16 businesses have increased, although not uniformly,
17 in all income tracts over past year. As shown in
18 table one, between 2000 and 2001, the percentage
19 increase in the number of loans in low-income tracts
20 was higher than the percentage increase in all

21 tracts, and that would actually be on page -- it
22 would be page eight for me, probably page four for
23 you -- where we show the difference in the change.
24 So between 2000 and 2001, the number of loans
25 increased in low-income tracts 43 percent. The

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2 dollars increased 59 percent. That is more than or
3 the same as the total of all income tracts in the
4 City. And in only one instance is it less than, and
5 that would be upper income, the change in dollars.

6 For the smaller loans, meaning the loans
7 to businesses with annual revenues at or under a
8 million, the percent increase in number of loans was
9 higher in low-income census tracts compared to all
10 census tracts. The dollars originated in low-income
11 census tracts was the same for all census tracts.
12 And that is on table two.

13 Who is lending in Philadelphia? The
14 previous data indicate aggregate figures for small
15 business loans and loans to businesses with annual
16 revenues at or under a million dollars. The
17 following attachments show the market share of the
18 top 25 lenders. Number one, in the City as a whole;
19 number two, in low and moderate-income tracts; and
20 three, to businesses with annual revenues of a
21 million or less. The charts are sorted by dollar

22 volume rather than the number of loans because,
23 nationally and in Philadelphia, banks with credit
24 card operations originated the largest number of
25 loans, but the average balances are considerably

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2 smaller than those made by the financial
3 institutions with branches in this City.

4 In all instances the top 25 lenders in
5 2000 represented 82 percent of the originated
6 dollars and more than 95 percent or more of the
7 number of loans. Yes?

8 COUNCILMAN ORTIZ: Excuse me. I have a
9 question.

10 MS. MYERS: Sure.

11 COUNCILMAN NUTTER: Councilman Ortiz.

12 COUNCILMAN ORTIZ: Mr. Taylor made a
13 statement that the top five, six, and the top lender
14 in terms of minorities and poor neighborhoods was
15 Associates, which is well known for its egregious
16 lending practices. Do you agree with that?

17 MS. MYERS: Actually, in terms of number
18 of loans I do agree with that. Actually, that was
19 in the whole City -- for low-mod census tracts, did
20 you ask?

21 COUNCILMAN ORTIZ: Well, Mr. Taylor said

22 that, in terms of minority neighborhoods and
23 low-income neighborhoods, that Associates still
24 remains the number one lender. And that, to me,
25 doesn't really bode very well for the development of

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2 minority businesses in those areas.

3 MS. MYERS: The particular Associates
4 affiliate that was doing that lending is an
5 industrial bank organized in the State of Utah. It
6 does mostly credit card loans. It's average balance
7 -- average loan balance in low-income census tracts,
8 2,000, versus the average loan balance of the banks
9 at 132.

10 COUNCILMAN ORTIZ: All right. All
11 right. No questions.

12 MS. MYERS: Okay. The trend that you
13 see in terms of the top five or six lenders is, in
14 fact, something that happens nationally.

15 COUNCILMAN ORTIZ: What are we doing
16 about it?

17 MS. MYERS: About credit card lenders?

18 COUNCILMAN ORTIZ: About these
19 institutions that are the main lending institutions
20 within those areas. Are we keeping -- we, in terms
21 of us here in the City, are we keeping a database?
22 Are we keeping tabs on their exploitative types of

23 loans that they give and so on down the line? Do we
24 have any information as to that, other than the data
25 that their own corporations produce? I mean, that

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2 doesn't really give us very much.

3 MS. MYERS: It is my --

4 COUNCILMAN ORTIZ: Because a corporation
5 is always going to put a good face on any data they
6 give out.

7 MS. MYERS: As a City group --

8 COUNCILMAN GOODE: The Councilman's
9 first question is, can you explain why the majority
10 of the loans, the small business loans in low and
11 moderate-income neighborhoods, are coming from
12 credit card companies?

13 MS. MYERS: Actually, it's true in any
14 income neighborhood. And the reason is that these
15 particular financial institutions have been able to
16 argue that the purpose of these particular credit
17 cards are commercial in nature and, therefore,
18 should be reported on this report.

19 COUNCILMAN GOODE: And you believe that
20 it's for the same purpose in every neighborhood
21 income type?

22 MS. MYERS: If you take out the credit

23 card lenders from this analysis, you see the biggest
24 drop in middle-income census tracts in terms of the
25 number of loans.

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2 COUNCILMAN GOODE: And it does not
3 create an economic disadvantage for low-income
4 neighborhoods?

5 MS. MYERS: Well, the data doesn't tell
6 us the interest rate on those loans. If it is high,
7 as we have heard might be the case on predatory
8 loans or subprime loans, then it would be a problem.
9 But it may be access to credit that is a starter.

10 COUNCILMAN GOODE: But with all due
11 respect to what you would like to have presented to
12 us, in terms of the number of small business loans
13 or small business loan dollars increasing over the
14 last few years, you know from the data you submitted
15 here today that basically the share of loan dollars
16 in terms of loans of small businesses has increased
17 in middle and upper-income neighborhoods. It has
18 decreased in low and moderate-income neighborhoods.
19 You know that from 2000, 2001 that a share decreased
20 from 39 percent to 32 percent. It increased to 63
21 percent in middle and upper-income neighborhoods.

22 MS. MYERS: I don't recognize those
23 numbers.

24 COUNCILMAN GOODE: Well, you can pull
25 out your own chart.

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2 MS. MYERS: Which one would that be?

3 COUNCILMAN GOODE: You can pull out your
4 own chart. I'm looking at Attachment 1.

5 MS. MYERS: Attachment 1. Okay.

6 COUNCILMAN GOODE: I'm looking at
7 Attachment 1, 2000 data and the 2001 data. Loans to
8 small businesses, meaning business generating less
9 than one million dollars in revenue.

10 MS. MYERS: Okay.

11 COUNCILMAN GOODE: That would be the
12 right columns?

13 MS. MYERS: Yes.

14 COUNCILMAN GOODE: If you look at the
15 amount of loan dollars in 2000 for low and
16 moderate-income neighborhoods combined, what was it?

17 MS. MYERS: I don't know what combined,
18 but I know it increased in low-income communities.
19 It stayed almost the same for moderate.

20 COUNCILMAN GOODE: Do you need a
21 calculator, because the answer is 42 percent? Now,
22 if you look at that number --

23 MS. MYERS: I'm seeing the numbers

24 increase. I'm sorry. I don't see where you're
25 seeing a decrease without a calculator. I see 25

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2 plus 55, and 34 plus --

3 COUNCILMAN GOODE: The final column here
4 in the year 2000.

5 MS. MYERS: Oh, the percentage increase.

6 COUNCILMAN GOODE: Yes.

7 MS. MYERS: Excuse me. I thought you
8 said dollars.

9 COUNCILMAN GOODE: The percentage of
10 loan dollars. If you add low-income tracts and
11 moderate-income tracts in 2000, it's about 39
12 percent; is that correct?

13 MS. MYERS: That looks like 34. I see
14 it stayed the same --

15 COUNCILMAN GOODE: It's 12.25 percent --

16 MS. MYERS: -- or declined in
17 moderate-income tracts, not low-income tracts.

18 COUNCILMAN GOODE: Excuse me. Excuse
19 me, Ms. Myers. The numbers are in front of us.
20 Someone can add them for you, if you'd like. The
21 percentage in terms of the amount of loan dollars --

22 MS. MYERS: Oh, excuse me. You were
23 looking at 2000.

24 COUNCILMAN GOODE: -- for loans to

25 businesses with less than a million dollars in gross

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2 annual revenue in 2000, low and moderate-income
3 figures, 12.25 percent and 26.86 percent is 39
4 percent. If you look at the same numbers in 2001,
5 you see 12.94 percent and 21.12 percent, which is
6 about 32 percent. The share dropped from 39 percent
7 to 32 percent. Yet if you look at the same numbers
8 in 2001 in middle-income and upper-income tracts,
9 you see 37.3 percent and 25.84 percent, which is 63
10 percent. So essentially, 63 percent of the share of
11 loan dollars in terms of loans to small businesses,
12 businesses that generate less than a million
13 dollars, went to middle and upper-income
14 neighborhoods. And only 32 percent, about half,
15 went to low and moderate-income neighborhoods. How
16 do you explain that?

17 MS. MYERS: That's because the dollars
18 that increased for all income tracts increased --

19 COUNCILMAN GOODE: You're not going to
20 answer my question? You're not going to answer any
21 disparity questions, are you?

22 MS. MYERS: I think that the data --

23 COUNCILMAN NUTTER: Councilman Goode.

24 COUNCILMAN GOODE: You're not going to

25 answer any disparity questions because --

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2 COUNCILMAN NUTTER: Hold on.

3 COUNCILMAN GOODE: Councilman Ortiz's
4 original question was about whether these credit
5 card companies are exploiting low-income people.
6 You said it doesn't make a difference because the
7 credit card companies are basically doing business
8 in every income neighborhood, every income tract
9 within Philadelphia. My question was, is it an
10 economic disadvantage for credit card companies to
11 be doing small business lending in low-income
12 neighborhoods? You said you don't know whether it
13 makes a difference. But you can track from 2000,
14 2001 and see the share of loan dollars is going up
15 to 63 percent for middle and upper-income
16 neighborhoods, but it's going down to 32 percent for
17 low and moderate-income neighborhoods. You know it
18 makes a difference.

19 COUNCILMAN ORTIZ: And, Councilman --
20 Councilman, it also depends on --

21 COUNCILMAN NUTTER: Councilman Ortiz.

22 COUNCILMAN ORTIZ: -- what are the
23 interest rates between those areas? And I'd be
24 interested to see whether the interest rates in
25 low-income and poor neighborhoods is higher than in

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2 other areas. So if you get a \$40,000 loan and
3 somebody else gets a \$40,000 loan in an upper-income
4 neighborhood, your \$40,000 are worth much less than
5 those \$40,000.

6 MS. MYERS: Unfortunately -- I think
7 your questions are valid, but this data does not
8 tell us the answer.

9 COUNCILMAN ORTIZ: Well, you know, the
10 thing is that I think we understand -- and anyone
11 who's read the book on the Federal Reserve that was
12 written a few years back, about the cathedral that
13 it is. It is protective. It is protective of those
14 interests, economic interests, that are the bigger
15 ones in the country. But I think this hearing is
16 based on how do we begin opening up the doors to low
17 and poor people.

18 (Applause.)

19 COUNCILMAN ORTIZ: To gain a share of
20 the capitalist world. You know, it's very simple.
21 We need to be able to become, as those individuals
22 that were here before, entrepreneurs. And depending
23 on the interest rates, that will prevent us from
24 going up or down. And if you have no data on that,
25 don't you believe that that is essential data in

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2 order for us to be able to make a public policy that
3 makes any sense?

4 COUNCILMAN GOODE: Ms. Myers, can I ask
5 a quick question? Can I ask one question for a
6 minute? Why are you testifying as part of a GPUAC
7 panel?

8 MS. MYERS: Because I am a member of the
9 Community and Economic Development Committee of the
10 GPUAC and the Chair of the Financial Literacy.

11 COUNCILMAN GOODE: You don't find this a
12 conflict of interest, that you shouldn't be
13 testifying here as an independent entity?

14 MS. MYERS: I think that the information
15 of lending that has gone on is very positive, and
16 that you can look at the negative parts of this
17 information. You could ignore --

18 COUNCILMAN GOODE: There are other
19 members of the GPUAC Committee that are testifying
20 separately and were invited to testify separately.
21 And you were invited to testify separately.

22 MS. MYERS: I don't see a problem.

23 COUNCILMAN GOODE: There is a problem in
24 your presentation of the data where you do not
25 discuss the disparity that exists, as opposed to

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2 just all the numbers going up. All the numbers went
3 up. Disparity still exists. In fact, the disparity
4 has been greater from the year 2000 to the year
5 2001.

6 MS. MYERS: Well, I would like to end
7 with what I think are the positives here, and that
8 is that the financial institutions in this City that
9 have branches and have strong small business records
10 are the ones who are doing most of the lending in
11 this City. If you look at Associates doing three
12 million dollars versus the bigger banks doing \$69 or
13 \$70 million. I think the attention is in the wrong
14 place, and that the banks who have provided credit
15 in this City are doing a good job. I cannot tell
16 you how much they have not done because we don't
17 have that information.

18 COUNCILMAN GOODE: You will not speak to
19 disparity between low and moderate-income
20 neighborhoods, and middle and upper-income
21 neighborhoods, and you will not speak to disparity
22 in terms of minority -- black and minority people,
23 period, will you?

24 MS. MYERS: As Dede Myers, with 25 years
25 of experience --

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2 COUNCILMAN GOODE: And you will not
3 speak -- you will not speak to disparity in terms of
4 lending to women.

5 MS. MYERS: -- in the community
6 development business I am certain that there are
7 instances of disparity. I think --

8 COUNCILMAN GOODE: Thank you for your
9 testimony.

10 MS. MYERS: -- based on certain public
11 data you cannot decide that it is or is not in one
12 place.

13 COUNCILMAN GOODE: Thank you for your
14 testimony.

15 (Applause.)

16 COUNCILMAN NUTTER: Ms. Myers, let me
17 ask you a couple questions. One is in the area
18 where Councilman Goode was. And during some of the
19 exchange, I was able to do some relatively quick
20 calculations and -- I mean, if you don't have an
21 answer at the moment, that's fine, but I would like
22 to leave this question with you.

23 MS. MYERS: I'd be happy to answer any
24 questions that you leave me with and come back with
25 that information.

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2 COUNCILMAN NUTTER: I understand, and I
3 appreciate that. Where the Councilman was, when you
4 look at -- and as I said, I was doing the math while
5 you were discussing this issue. The low and
6 moderate-income tracts, the two tracts -- this is
7 back on attachment one -- for the businesses that we
8 were discussing, the less than a million dollars in
9 gross annual revenues. The second column, or the
10 column to the right that has the numbers 12.25 and
11 26.86, basically add up to about 39 percent in 2000.
12 The next two categories, middle income and upper
13 income, 35.35 and 22.73, add up to about 58 percent.
14 That's for the year 2000.

15 When you go to 2001, the low and
16 moderate-income tracts add up to about 34 percent.
17 And the middle and upper-income tracts add up to
18 about 63 percent. The question now is, in the
19 comparison between 2000 and 2001 for the low and
20 moderate income, the numbers went from 39 percent to
21 34 percent. That's a 5 percent drop. And for upper
22 and middle income, it went from 58 percent to 63
23 percent. That's a 5 percent increase. I don't know
24 if those two are connected, but as you do the
25 analysis, there is a 5 percent decrease in one

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2 category and a 5 percent in the other category. Can
3 you tell me the significance of those changes in the
4 data?

5 MS. MYERS: Well, on a percentage basis,
6 you're correct. When you combine two and two, low
7 and mod, middle and upper, there is an increase
8 between 2000 the 2001. The dollars still increased.
9 So that low-income tracts went from 25 million to 34
10 million in credit --

11 COUNCILMAN NUTTER: I understand that.

12 MS. MYERS: -- and 55 to 56 in moderate
13 income.

14 COUNCILMAN NUTTER: Right. But you also
15 see that there is a significant increase in the
16 middle and upper in terms of what their dollar
17 amounts were. I mean, you have upper income in 2000
18 going from 46 to 69, which is about a 50 percent
19 increase, and the middle going from 72 to 100, which
20 is probably about a 40 or so plus, close to 50
21 percent increase. And you're not seeing the same
22 dollar percentage increase in the lower-income
23 categories. So, yes, the tide is rising and lifting
24 many of the boats, but clearly the tide is rising a
25 little higher for some boats than others; is that

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2 correct?

3 MS. MYERS: Yes. And what I did not
4 bring with me, but I would be happy to send you is,
5 I looked at the impact of the credit cards on that
6 debt. 41 million was in what I -- what my staff and
7 I identified as credit card debt. 38 million came
8 out of middle-income census tracts, three out of
9 low. I will send you those numbers when I leave,
10 but I think the biggest difference is credit card
11 debt between those two categories.

12 COUNCILMAN NUTTER: Well, let's talk a
13 little bit about that. And I would appreciate
14 receiving that information, and certainly I will
15 circulate it to all members of the Committee.

16 Let's talk now about Attachment 6.
17 Again, this issue of Associates. Did I hear you say
18 earlier that Associates Capital Bank is either
19 situated or headquartered in Utah? Did I understand
20 you to say that?

21 MS. MYERS: It was chartered there, yes.

22 COUNCILMAN NUTTER: Chartered in Utah.
23 So, I mean, at a certain level, it is -- and I
24 understand that you probably want to stay a little
25 more focused on total amount length for Associates

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2 versus some of the other banks as opposed to actual
3 number of loans. But I think there is some
4 significance in this. I mean, how is it possible
5 that a bank in Utah -- and I was fairly decent in
6 geography in fourth grade, but that was a few years
7 ago. I think what I know about Utah is it's fairly
8 far away and somewhere in the middle to close to the
9 west coast of the country. It's at least west of
10 the Mississippi. How could they possibly make three
11 times as many loans in Philadelphia as compared to
12 First Union Bank, which is two blocks down the
13 street? I mean, how would they even be in touch
14 with people here in Philadelphia to have that kind
15 of loan volume? And you're absolutely right. The
16 number of loans is very high as compared to First
17 Union. The dollar volume is very low. Now, I'm
18 assuming there's a reason for that.

19 MS. MYERS: The bank is chartered in
20 Utah because of the laws in that state, just as
21 Delaware is a very attractive place for banks to be
22 chartered. MNB is based in Delaware, rather than
23 here in Philadelphia.

24 COUNCILMAN NUTTER: And you said this is
25 primarily credit card lending to businesses?

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2 MS. MYERS: This happens nationally.

3 This is something we see repeated in every single
4 one of the 3rd District communities. And as I
5 understand it, it's national.

6 COUNCILMAN NUTTER: But they're lending
7 to businesses, are you saying? I mean, this is what
8 this report is coming from?

9 MS. MYERS: Yes.

10 COUNCILMAN NUTTER: And the average loan
11 is \$3,000, to a business?

12 MS. MYERS: It probably represents a
13 corporate credit card.

14 COUNCILMAN NUTTER: A corporate credit
15 card.

16 MS. MYERS: A business credit card.

17 COUNCILMAN NUTTER: Which the person is
18 ostensibly using to run their business?

19 MS. MYERS: Yes.

20 COUNCILMAN NUTTER: And do you have any
21 information that would indicate -- I mean, why would
22 that person go or have dealings with Associates as
23 compared to First Union, PNC, Mellon, Commerce,
24 Sovereign, Fleet, I mean, on down the line of very
25 well known, very active players in this particular

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2 market? I mean, why would you go to Associates? I

3 don't have anything against them. I don't know

4 them. Fortunately, they haven't been in touch with

5 me. I mean, why would you do that?

6 MS. MYERS: I can't speak for the

7 borrowers.

8 COUNCILMAN NUTTER: I mean, we're not

9 some kind of small place in the middle of nowhere.

10 I mean, this is still the fifth largest city in

11 America. We've got a bunch of banks here. Why

12 would I be dealing with Associates?

13 MS. MYERS: That would be the borrower's

14 decision. Now, the banks that are here --

15 COUNCILMAN NUTTER: Well, hold on one

16 second. Is that a borrower's decision or is that

17 what the borrower is left to deal with?

18 MS. MYERS: I can't make that judgement

19 call.

20 COUNCILMAN NUTTER: I mean, people make

21 a whole lot of decisions for a whole lot of reasons.

22 MS. MYERS: I can't make that decision.

23 COUNCILMAN NUTTER: I'm sorry?

24 COUNCILMAN ORTIZ: I believe it's --

25 Councilman.

2 COUNCILMAN NUTTER: Let me finish
3 getting the answer. I'm sorry?

4 MS. MYERS: I don't know the reason why
5 the borrower would prefer something from Associates
6 versus one of the financial institutions.

7 COUNCILMAN NUTTER: Okay. Well, let me
8 ask you this last question. I mean, is this -- when
9 you look at this, is this of any concern to the Fed
10 or the general banking community, that this kind of
11 activity is going on? And does it raise any red
12 flags with anyone?

13 MS. MYERS: It is of concern to me as
14 head of the Community and Consumer Affairs
15 Department of the Philadelphia bank. We've been
16 watching it for a couple years. We started
17 producing this report because we were seeing names
18 show up not only here in Philadelphia, but in other
19 parts of the 3rd District that were alleged to be
20 high cost and/or predatory lenders. So we've been
21 tracking who's lending and to whom, to the best
22 these reports enable us.

23 COUNCILMAN NUTTER: Councilman Ortiz.

24 COUNCILMAN ORTIZ: What concerns me, and
25 I think it's right down the line that you're talking

2 about, is when you have Associates and GE Capital at
3 16 and 15 percent of the market, then you look down
4 this chart here and you see that First Union is at 5
5 percent, Mellon is at 2.1. And to me, why aren't
6 these banks that I think would have to divulge to us
7 the interest rate that they're charging and
8 everything else that they're charging for a loan
9 playing a bigger role in here? And is it
10 accessibility, availability? And the Federal
11 Reserve should be able to provide us with some of
12 those answers. And, obviously, you can't. If you
13 go into the loan fund, and you can go into the loan
14 fund of these corporations, you could get the data
15 that we're asking for right here and make that
16 public. Because I believe in terms of making
17 reasonable public policy for developing of inner
18 City neighborhoods, we need that data.

19 MS. MYERS: The Federal Reserve is very
20 concerned that people are borrowing with terms they
21 don't understand or are too high and we've taken a
22 position of trying to do our best to support
23 financial education of all types throughout this
24 City and the 3rd District and nationally.

25 COUNCILMAN ORTIZ: The best indication

3 their hands and they might be able then to go --
4 instead of Associates, they might be able to go to
5 Mellon or First Union. I have no further questions.

6 COUNCILMAN NUTTER: Well, that was
7 interesting. Ms. Myers, were you able to finish
8 your testimony?

9 MS. MYERS: I did finish, yes.

10 COUNCILMAN NUTTER: And even if you
11 weren't, you'd like to be done, right?

12 MS. MYERS: I'd be happy to stay all
13 day.

14 COUNCILMAN NUTTER: I understand. And
15 we'd be pleased to have you. Who's next on the
16 panel?

17 I'm sorry. Go ahead.

18 MS. MYERS: Excuse me. There was one
19 piece of information you asked me to send back to
20 you -- oh, it was on the credit cards and the income
21 spread of where the credit cards were. Anything
22 else?

23 COUNCILMAN NUTTER: No.

24 MS. MYERS: Okay.

25 COUNCILMAN NUTTER: If anything else

3 much.

4 Please identify yourself for the record.

5 MR. DESIDERIO: Good afternoon. I'm Ray
6 Desiderio. I'm the Senior Vice President of PNC
7 Bank in Philadelphia. I'm also Chairman of the
8 Community and Economic Development Committee of the
9 Greater Philadelphia Urban Affairs Coalition. If I
10 may take the liberty, Councilman Goode, I would just
11 like to make one comment regarding the participation
12 of the Philadelphia Federal Reserve Bank with the
13 Greater Philadelphia Urban Affairs Coalition. As
14 many people may know, the Community and Economic
15 Development Committee of the GPUAC is constituted by
16 a number of members in the community, some 40
17 members. Those members come from a variety of
18 community development corporations, nonprofit
19 intermediaries, quasi -- public and quasi-public
20 agencies, and to some extent, some representatives
21 of City government. And from time to time, we've
22 invited in City Council members to participate with
23 the Committee to take on a number of issues that
24 relate to community and economic development and the
25 availability of credit in the City of Philadelphia.

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2 COUNCILMAN GOODE: Mr. Desiderio, in
3 response to that, at your invitation, I spoke to a

4 median in GPUAC's Committee on Community and
5 Economic Development in September 2000 on the issue
6 of small business capital access, discussing the
7 findings of the Greater Philadelphia Capital Access
8 report. That committee not only did not dispute
9 those findings of September 2000, but the committee
10 also said they embraced the recommendations of that
11 report. We agreed upon a solution in terms of
12 trying to address that disparity. The solution was
13 that the banking members of the GPUAC Committee were
14 going to put together a small pool, small business
15 loan pool, for low and moderate-income
16 neighborhoods. That was going to be an effort that
17 was going to be led by you.

18 MR. DESIDERIO: That's correct.

19 COUNCILMAN GOODE: Are you prepared to
20 do that today?

21 MR. DESIDERIO: I am absolutely prepared
22 to do that today.

23 COUNCILMAN GOODE: Thank you. Continue
24 with your testimony.

25 MR. DESIDERIO: I will tell you that

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2 this committee, the Community and Economic
3 Development Committee, had taken on for most of last

4 year the issue of predatory lending, working with
5 Councilwoman Tasco's office. I'm happy to report to
6 you today that the seven banks that are members of
7 that committee have put together a proprietary loan
8 product to deal with victims of predatory lending.

9 Our task now is to take on the small
10 business lending. Certainly we do not dispute your
11 numbers, Councilman Goode. Numbers are numbers and
12 they're there. The issue is, how do we deal with
13 the numbers and how do we put together programs that
14 will improve capital access to low and
15 moderate-income individuals and minority and
16 women-owned businesses in the City of Philadelphia?
17 That is a task, a primary task, of the CED
18 Committee. We've incorporated that task in our
19 bylaws. We're dealing with that task. And we look
20 forward to working with you, your office and the
21 offices of other City Council members.

22 In addition, we'll continue to work very
23 closely with our regulator, who has seen fit to
24 support these issues. And, on the issue of
25 predatory lending, has taken the lead on financial

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2 literacy dealing with victims of predatory lending.
3 I feel compelled to say that because the Federal
4 Reserve Bank in Philadelphia has always been a

5 leader in community development. It's been the
6 leader throughout the whole banking system. It
7 continues to deal with issues that relate to unfair
8 practices and disparity and lending practices. I
9 feel compelled to do that because I've worked with
10 them in my 30 years in community development in
11 Philadelphia, and I welcome them around the table
12 when we discuss these issues.

13 You received the numbers from the
14 Federal Reserve Bank, the Philadelphia, today. I
15 feel that these numbers only tell part of the story
16 of what Philadelphia banks do to advance economic
17 and small business development in the City of
18 Philadelphia. Certainly, many of the reported loans
19 are comprised of conventional small business and
20 commercial lending products and are made through
21 normal bank lending channels.

22 However, what isn't obvious is that a
23 substantial portion of the loans reported are the
24 result of special lending programs that are usually
25 characterized by labor intensity, flexibility and

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2 affordability in granting credit in the City of
3 Philadelphia.

4 These loans may be proprietary, whereby

5 each bank customizes its own responses to the
6 community's needs. Or they may be a product of a
7 government program, non-profit intermediary or
8 multi-bank collaboratives. Some examples include
9 loans through the Small Business Administration,
10 Collaborative Lending Initiative, Philadelphia Micro
11 Loan Fund and the Pennsylvania Community Development
12 Bank. In some cases, the City of Philadelphia
13 itself is the bank's partner in lending initiatives,
14 such as in the empowerment zones and with the
15 financial institution in those empowerment zones.

16 Another part of the story that is behind
17 the numbers is that significant portion of loans are
18 to non-profits, for social and community development
19 purposes, such as for Charter schools or day care
20 centers.

21 However, much of what the Philadelphia
22 banks do are not even incorporated in small business
23 lending numbers that are submitted each year to the
24 Federal regulators. These form the basis of the
25 Federal Reserve Bank's report.

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2 For instance, banks make operating
3 grants to and serve on the boards of loan
4 committees, of non-profit lending intermediaries,
5 such as the Reinvestment Fund in Philadelphia, the

6 Philadelphia Development Partnership, which you
7 heard from today, and the Local Initiative Support
8 Corporation. Banks are helping agencies make loans
9 to CDCs and to small businesses that would not
10 normally qualify for conventional bank loans through
11 these cooperatives. Banks also make capital
12 investments in funds that invest in inner City or
13 minority-owned businesses, such as the TRF Ventures
14 Fund of Philadelphia, an offshoot of the
15 Reinvestment Fund, and municipal and industrial
16 revenue bonds and development tax credits. While
17 qualified community development investments are not
18 part of the bank's lending records, they are part of
19 the bank's public record, as reported in public CRA
20 performance evaluations of the banks.

21 To conclude, a small effort on the part
22 of interested parties will reveal an extensive
23 public record of individual and group performance
24 through the data collected and reported by the
25 regulatory agencies. But beyond that, anyone who

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2 has been actively involved with neighborhood
3 economic development in Philadelphia knows that the
4 banks are and will continue to be the day in and day
5 out partners of government, community groups and

6 intermediaries in an ongoing effort. Thank you very
7 much.

8 COUNCILMAN NUTTER: Councilman Goode.

9 COUNCILMAN GOODE: Thank you, Mr.
10 Chairman.

11 Mr. Desiderio, one other question. Will
12 the bank members of the GPUAC Committee also comply
13 with the fair lending law that now requires them to
14 submit an annual statement of reinvestment goals
15 with regard to small business lending in low and
16 moderate-income neighborhoods?

17 MR. DESIDERIO: Councilman Goode, I've
18 been distracted. I'm going to ask you one more
19 time. I'm sorry.

20 COUNCILMAN GOODE: Will the bank members
21 of GPUAC's Committee comply with the fair lending
22 law that requires them to submit annual reinvestment
23 goals of small business lending in low and
24 moderate-income communities?

25 MR. DESIDERIO: Well, you know, a number

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2 of the banks have ways to look at this and they do
3 have statistical data around this. I think the
4 question is that many of us are -- well, all of us
5 are prohibited from collecting certain data because
6 of fair lending regulations. And while the HUMDA

7 data does provide for a lot of good information for
8 the banks, the data collection on small business
9 really prohibits us from doing that. This is an
10 issue that's before the legislation --

11 COUNCILMAN GOODE: The legislation asks
12 you to submit goals on an annual basis. You are not
13 prohibited from doing that. And the question is,
14 will the group of banks that you work with at GPUAC
15 submit annual goals and comply with that fair
16 lending law?

17 MR. DESIDERIO: Those that see fit to
18 comply with that regulation and do business with the
19 City will submit. Each bank has to make their own
20 individual decisions on whether they want to share
21 that information or not, and I can't speak on those
22 banks' behalf.

23 COUNCILMAN GOODE: Each bank has to make
24 a decision of whether they want to do business with
25 the City?

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2 MR. DESIDERIO: If they want to do
3 business with the City they will need to comply.

4 COUNCILMAN GOODE: Yes.

5 MR. DESIDERIO: And they will have to
6 make those individual decisions on their behalf. I

7 can't speak for them on that issue.

8 COUNCILMAN GOODE: Can you speak for
9 PNC, whether PNC will comply with the fair lending
10 law?

11 MR. DESIDERIO: The ordinance that you
12 have proposed and the ordinance that was passed --

13 COUNCILMAN GOODE: That was passed and
14 signed into law.

15 MR. DESIDERIO: -- was for community
16 reinvestment goals. It was not for fair lending
17 goals.

18 COUNCILMAN GOODE: It was for community
19 reinvestment goals as it relates to small business
20 lending, home mortgages, home improvement loans and
21 community development investments in low and
22 moderate-income neighborhoods. As part of that, you
23 would have to submit your goals for small business
24 lending in low and moderate-income neighborhoods.
25 Does PNC intend to comply with that fair lending

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2 law?

3 MR. DESIDERIO: Yes, we do.

4 COUNCILMAN GOODE: Thank you.

5 MR. DESIDERIO: But I just want to avoid
6 some confusion here. Fair lending laws are
7 different from community reinvestment laws. It will

8 be -- under the regulations we will and we do look
9 at our market penetration in low-income,
10 moderate-income and minority census tracts. We are
11 not permitted to go into individual credit files to
12 seek that information, nor are we permitted to
13 collect that information under the current Federal
14 regulation of the United States Government.

15 COUNCILMAN GOODE: I just happened to
16 refer to that particular ordinance. It's the fair
17 lending law.

18 COUNCILMAN NUTTER: Let me just ask one
19 question of Mr. Desiderio possibly and also
20 possibly, Ms. Myers. I'm not asking you to explain
21 the Federal statute. I'm certainly not asking you
22 to violate the Federal statute. I am trying to
23 understand, if you know, either one, why was the
24 distinction made between the data you can collect
25 for home mortgages versus the business loans? And,

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2 two, if you know, what was the rationale behind
3 prohibiting the collection of certain data on the
4 business loan side? I'm having some difficulty just
5 understanding why.

6 MR. DESIDERIO: Quite frankly, it was
7 felt that the information, that information could

8 lead to disparate treatment of individuals.

9 COUNCILMAN NUTTER: Well, why doesn't
10 the collecting of the information lead to disparate
11 treatment on the home mortgage side? I mean, it's
12 not making any sense.

13 MR. DESIDERIO: I can't answer that.

14 COUNCILMAN NUTTER: I mean, this
15 requires a virtual out-of-mind, out-of-body
16 experience. That somehow having more data could
17 potentially lead to discriminatory impact, as
18 opposed to having no data from which you can deduce
19 nothing, make no analysis and never determine
20 whether there's discrimination or not. I mean, it
21 is beyond the armed forces' notion of don't ask,
22 don't tell.

23 MR. DESIDERIO: I agree.

24 COUNCILMAN NUTTER: If we never have the
25 information, you can never accuse us of anything

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2 because the answer is, we don't know.

3 MR. DESIDERIO: I agree with you
4 wholeheartedly. There were people outside of the
5 banking industry, outside of the regulatory agencies
6 that felt it wasn't the banks. It was others that
7 felt that this information could lead to
8 discrimination, that if it was part --

9 COUNCILMAN NUTTER: I cannot understand
10 that. I mean, I'd like to think I'm a relatively
11 intelligent person. It's, like, beyond my
12 comprehension to understand why the mere collecting
13 of data would negatively impact what you do. I
14 mean, it's not like -- maybe with the exception of
15 Associates. It's not like people walk into PNC or
16 First Union or any of these places with a bag over
17 their head or a burlap sack and sit down and say,
18 I'd like to borrow some money for my business. I
19 might tell you my name. I cannot tell you my
20 gender, where I live, what I look like, what ethnic
21 group or anything. They're sitting right there in
22 front of you.

23 MR. DESIDERIO: I don't disagree.

24 COUNCILMAN NUTTER: Okay. Thank you.

25 MR. DESIDERIO: It's the law.

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2 COUNCILMAN NUTTER: I understand that.
3 I got that part. I'm not disputing the law. It's
4 like a higher body. I'm just trying to understand
5 the rationale, if there is one, behind why you would
6 want less data and then say having more might lead
7 to discriminatory practices. It is so backwards, as
8 to be unexplainable.

9 MR. DESIDERIO: I don't disagree. I
10 don't disagree. But the only way we can determine
11 now on a minority or ethnic basis is to look at the
12 census data in a census tract and determine whether
13 that census tract has a high number of minority or
14 ethnic populations. That's the only way. And we
15 use that data to figure out our penetration in those
16 census tracts. We use that data. If we had more
17 data, I'm certain we would use that data.

18 COUNCILMAN NUTTER: Gotcha.
19 Who's next? Please identify yourself
20 for the record.

21 MS. MATLOCK-TURNER: Good afternoon, Mr.
22 Chairman. Good afternoon, other members of Council,
23 and thanks for giving me an opportunity to be here
24 today. I want to thank Dede Myers for coming to
25 share with us the information and the numbers as

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2 they exist; to Ray Desiderio, who co-chairs the CED
3 Committee and works on many of these issues day in
4 and day out. On behalf of the banking community and
5 the community at large, and also, for those of you
6 who may have not had the opportunity to meet Don
7 Kelly, Don Kelly is the new director of the CED
8 Committee and works with me on the day-to-day
9 programs and moving programs forward that the

10 Committee sees that they want to have an effect on.
11 I'm here as the President of the Greater
12 Philadelphia Urban Affairs Coalition. Most of you
13 know who we are. We've been around for more than 33
14 years. We act as an agent for change. We serve as
15 an intermediary and we also operate programs in
16 Philadelphia. The GPUAC and its predecessor
17 organization, the Philadelphia Urban Coalition, was
18 formed by the corporate and community -- was formed
19 by corporate community and community activist
20 leaders in response to urban unrest in the '60s.
21 The programmatic experience of GPUAC that is most
22 relevant to the concerns of this Committee involves
23 the work of GPUAC's Community and Economic
24 Development Committee, which I said before is
25 co-Chaired by Ray Desiderio of PNC Bank and also

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2 co-Chaired by Rick Saur of the Philadelphia
3 Association of Community Development Corporation.

4 For more than a decade, this group
5 coordinated the renowned Philadelphia Mortgage Plan,
6 which dates back to 1975, through which over 65,000
7 low and moderate-income households obtained homes of
8 their own through a partnership among progressive
9 banks and housing counseling agencies. Those banks

10 and their successors continue to be active members
11 of the CED Committee. The tradition of working
12 partnerships to collaborate in addressing current
13 credit needs in lower-income communities continues
14 with the Committee's current initiative to devise
15 alternative loan products for predatory lenders,
16 which Ray has already referred to.

17 I know that our member banks are
18 accessible at the highest levels and ready to
19 respond to important community credit needs. They
20 are flexible, resourceful and skillful in working in
21 partnership in the public sector. The banks that
22 are members of the GPUAC Committee are also actively
23 engaged in Committee initiatives. The bank members
24 include Beneficial Savings Bank, Citizens Bank,
25 Commerce Bank, First Union National Bank, Fleet

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2 Bank, MNT, PNC and Sovereign.

3 In his testimony, Ray Desiderio
4 described the great range and variety of bank
5 activities in support of small business lending and
6 economic development. I would like to take the
7 remaining time to give you some examples. And I
8 know that this was referred to in previous testimony
9 as anecdotal. But I think it is important to have
10 real life experiences and real life understanding of

11 specific programs that the various bank members have
12 undertaken in the small business area.

13 In 2001, Beneficial Savings Bank made a
14 \$2.4 million commercial loan to Harambee Institute
15 of Science and Technology in West Philadelphia. The
16 loan enabled this afrocentric charter school to
17 purchase a site and construct an education facility
18 for 220 students in low-income census tracts. This
19 project, which contributes to the revitalization of
20 51st and Media, has defined its mission as one to
21 create a Charter school of science and technology
22 and to establish itself as a community-based center.

23 In recent years, First Union Bank has
24 made \$13.6 million in investments in the
25 reinvestment fund and \$1,325,000 in grants to fund

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2 small business activity in Philadelphia. This
3 included \$150,000 to the Campus Boulevard
4 Corporation in Northwest Philadelphia to fund a
5 feasibility study for small business development.
6 \$200,000 to the Philadelphia Development
7 Partnership, from which you've heard from before,
8 which is a part of the GPUAC family, to fund
9 services for neighborhood micro business and
10 enterprise, including assistance in obtaining

11 financing, technical assistance, business plan
12 preparation and resource development. \$525,000 to
13 PIDC Regional Development Corporation to fund
14 services to retain small businesses and jobs in
15 neighborhoods. And \$450,000 to the Sustainable Jobs
16 Funds to fund start up, small businesses and job
17 creation.

18 In 2002, Sovereign Bank invested one
19 million in the Pennsylvania Community Development
20 Bank, and PNC Bank provided a five million dollar
21 line of credit. The Pennsylvania Community
22 Development Bank is a certified community
23 development finance institution serving low and
24 moderate-income areas of Pennsylvania. PNC Bank
25 also invested two million in GS Capital, which is a

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2 \$50 million SBA-regulated small business investment
3 corporation, which focuses on minority-owned and
4 women-owned enterprise.

5 Commerce Bank of Pennsylvania has
6 committed \$750,000 over five years to Universal
7 Capital Investment Fund, Inc., a CDFI which will
8 finance small businesses that receive
9 entrepreneurship training and support services from
10 the Universal Companies Small Business Development
11 Center. The center serves low income and minority

12 communities with a focus on South Philadelphia.

13 As part of a \$28 million commitment to
14 West Philadelphia over five years, Citizens Banks
15 has earmarked \$10 million for economic development,
16 investment and partnership with local development
17 organizations. Citizens Bank will provide financing
18 to qualified small businesses and owner-occupied
19 stores operating along commercial corridors,
20 including Lancaster and Baltimore Avenues.

21 This is a sampling of what our member
22 banks are doing. I hope you will agree that they
23 certainly are making an impact in our community. We
24 certainly want to work with Council as you continue
25 to identify activities for the CED Committee, and we

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2 look forward to being a vehicle for that
3 partnership. Thank you.

4 COUNCILMAN NUTTER: Thank you very much.
5 Do we have copies of your testimony?

6 MS. MATLOCK-TURNER: Yes. You should
7 have. I sent it over, I think, on Thursday.

8 COUNCILMAN NUTTER: Okay. No problem.
9 I just wanted to make sure.

10 Any questions?

11 (No response.)

12 MS. MATLOCK-TURNER: Thank you very
13 much.

14 COUNCILMAN NUTTER: Thank you.

15 Please identify yourself for the record
16 and proceed with your testimony.

17 MS. SCHWINGEL: Sure. My name is Laura
18 Schwingel, and I'm the Director of Policy at
19 National Community Capital Association, which is a
20 Philadelphia-based national network of more than 125
21 leading community development financial institutions
22 working in all 50 states. I just want to say good
23 afternoon and thank you for the opportunity to
24 testify here today.

25 I'm going to actually speak to CDFIs as

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2 community reinvestment vehicles. We've heard some
3 really great, inspiring stories about some of the
4 great work that CDFIs are doing in here, such as
5 Community Capital Works, the Reinvestment Fund and
6 Sustainable Jobs Fund, so I'm going to focus my
7 efforts sort of on CDFIs as a field, my remarks.

8 CDFIs are one key component in bank
9 reinvestment strategies in Philadelphia, and the
10 Philadelphia CDFI fund can bolster that effort. The
11 ultimate goal must be to connect underserved
12 communities to the financial mainstream, and vice

13 versa. With expert knowledge of local markets, the
14 provision of critical technical assistance and the
15 ability to manage risk well, CDFIs are an ideal
16 vehicle to channel the flow of capital and credit to
17 people in communities that lack financial resources.
18 CDFIs are private financial institutions with the
19 mission of community development that operate just
20 outside the margins of conventional financial
21 services.

22 In Philadelphia, there are 20 CDFIs that
23 invest and lend capital to create opportunities and
24 benefits for economically disadvantaged people in
25 communities. The CDFI industry finances business

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2 from start ups to expansion. They fund -- finance
3 affordable housing and community institutions
4 ranging from Charter schools to arts facilities,
5 which you've heard about in the previous testimony.
6 Business finance ranges from the microenterprise to
7 mid-side companies. Some CDFIs also provide
8 consumer finance and venture capital. CDFIs serve
9 and cultivate markets that banks and other
10 conventional financial institutions usually do not
11 reach. And that is what prompted them to come into
12 being. Banks do invest in CDFIs, and it's been a

13 growing opportunity. Since 1995, bank financing of
14 CDFIs has more than quadrupled, making banks one of
15 the fastest growing sources of CDFI capital,
16 according to National Community Capital's most
17 recent annual survey. In addition, the average size
18 of bank loans to CDFIs has more than doubled to over
19 \$270,000.

20 Several factors have been critical to
21 this growth. The 1995 Community Reinvestment Act
22 revisions explicitly recognized loans to and
23 investments in CDFI. Banks know that regulators
24 will recognize their work with CDFIs, and the
25 Community Reinvestment Act has prompted significant

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2 increases in direct lending and investing by banks
3 and new partnerships with CDFIs.
4 CDFIs have also demonstrated an
5 impressive record of making effective and prudent
6 use of bank financing in serving and developing
7 markets that banks have been unable to serve. The
8 National Community Capital survey found that CDFIs
9 on average have grown more than 38 percent over the
10 past decade, fully deployed their capital, and yet
11 experienced loss rates of less than 2 percent, which
12 is comparable to that of the best banks. That
13 financing has helped produce more than 140,000 jobs

14 and 120,000 housing units nationwide.

15 CDFIs have helped banks reassess their
16 initial perceptions of risk in unconventional
17 markets, and many banks responded with innovative
18 strategies for reaching markets they once ignored or
19 missed. Banks have entered untapped markets often
20 in partnership with CDFIs. To find a model for
21 encouraging banks to increase their investments in
22 underserved markets, City Council need do no more
23 than look in its own backyard and in its own state.

24 The State of Pennsylvania has
25 established the largest and most successful state

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2 CDFI program, the Pennsylvania Community Development
3 Bank. Established to strengthen the CDFI
4 infrastructure across the state, PCD Bank makes
5 capital available for community and economic
6 development lending and provides capacity building
7 and technical assistance grants to promote the
8 creation and expansion of CDFIs within distressed
9 communities. And PCD Bank has leveraged nearly \$19
10 million in bank commitments for the program and had
11 served as a national model for state support of
12 CDFIs.

13 Philadelphia will also benefit greatly

14 from the proposed CDFI fund for Philadelphia. A
15 CDFI fund at the City level would complement the
16 federal and state CDFI funds and help build the
17 capacity of CDFIs serving Philadelphia. This fund
18 would supply performance-based financing to CDFIs,
19 which would provide an incentive to enhance
20 capacity. This kind of a fund would also leverage
21 private sector support, a key way to spur bank
22 investment into the City. These strategies will
23 result in stronger CDFIs that better meet the needs
24 of the City's economically disadvantaged people.

25 Banks have effectively partnered with

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2 CDFIs to deliver mainstream and alternative
3 financial products and services to underserved
4 communities to cultivate future customers and
5 enhance public and community relations. CDFIs,
6 however, cannot be the whole answer. They possess
7 neither the resources nor the financial capacity to
8 meet all the credit and capital needs of poor
9 communities. Ultimately, mainstream financial
10 institutions must bring more resources to bear on
11 this enormous challenge. CDFIs are one element of
12 what needs to be a larger investment.

13 CDFIs are effective, market driven,
14 private sector institutions that make excellent use

15 of limited public resources and lead the way into
16 underserved markets. They create jobs, help to
17 provide affordable housing, improve access to child
18 care and build individual and family savings. CDFIs
19 have made great strides in bringing capital to
20 underserved communities, acting as conduits between
21 mainstream financial institutions and developing
22 communities. CDFIs demonstrate that high risk
23 lending is not only good for communities, they are
24 good for business. Thank you.

25 COUNCILMAN NUTTER: Thank you.

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2 Any questions?
3 Councilman Goode.
4 COUNCILMAN GOODE: Good afternoon. As
5 you are probably aware, the City of Philadelphia is
6 trying to establish a Philadelphia CDFI fund. There
7 was an Appropriation Bill appropriating five million
8 dollars to that fund. There was also a Women's
9 Business Finance Bill that says that half of that
10 money -- 51 percent of that money has to go toward
11 small business capital investments, and 51 percent
12 of that has to go toward women. If the banking
13 community, organized by GPUAC and their Committee
14 Community of Economic Development, were to leverage

15 that City investment, and we looked at CDFIs as a
16 vehicle for doing small business lending throughout
17 Philadelphia, what capacity do you think the CDFI
18 industry is in Philadelphia in terms of the amount
19 of capital they could place in terms of small
20 business lending?

21 MS. SCHWINGEL: I mean, I don't think I
22 have a specific number. You know, the field has
23 been growing a lot. The fund would make a definite
24 difference in the capacity of CDFIs to meet that
25 constituency's need. Some CDFIs have already been

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2 working in small businesses -- small businesses
3 lending, but I don't think we've seen where that can
4 go, by any means. I think that more private sector
5 investment is definitely needed.

6 COUNCILMAN GOODE: In terms of your own
7 capacity, you would be in a position to turn around
8 such a bank investment and City investment in terms
9 placing capital in CDFIs for small business lending?

10 MS. SCHWINGEL: Yes.

11 COUNCILMAN GOODE: How long would that
12 take? Would that be 30-60 day period, six-month
13 period?

14 MS. SCHWINGEL: I think it would depend
15 on the individual CDFI.

16 COUNCILMAN GOODE: Okay. I'm really
17 asking about your capacity as NCCA in terms of
18 placing capital. How much capital could you handle
19 in terms of placing it in CDFIs?

20 MS. SCHWINGEL: Well, I think that the
21 five million dollar appropriation would be very
22 manageable by our organization. And we can turn
23 around money pretty quickly, I mean, in as fast as
24 60 days. There's definitely been a history of us
25 doing that because that's part of what we do, is we

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2 take money and invest in CDFIs.

3 COUNCILMAN GOODE: So you could or could
4 not manage a \$20 million private investment on top
5 of that?

6 MS. SCHWINGEL: We can manage that.

7 COUNCILMAN GOODE: Okay. Thank you for
8 your testimony.

9 COUNCILMAN NUTTER: Thank you very much.
10 Mjenzi Traylor from the Department of
11 Commerce.

12 MR. TRAYLOR: Good afternoon --

13 COUNCILMAN NUTTER: Good afternoon.

14 MR. TRAYLOR: -- Councilman Nutter and
15 Members of the Committee on Commerce and Economic

16 Development. My name is Mjenzi Traylor, and I'm
17 First Deputy Director of the Commerce Department,
18 and I'm here today to present testimony on
19 Resolution 000691. And I will simply at this point
20 just go over some of the highlights of that
21 testimony. I think you all have copies of it.

22 First, let me state that the Commerce
23 Department supports and actively participates in
24 initiatives programs and strategies that promote the
25 economic well-being of businesses. We recognize

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2 that by supporting the development of
3 microenterprises, we increase their chances for
4 success and we improve their ability to contribute
5 to the economic prosperity of the communities they
6 serve. We also recognize their potential for
7 creating jobs for the unemployed and underemployed
8 sections of the population. The Commerce Department
9 and our economic development agencies, inclusive of
10 Philadelphia Commercial Development Corporation and
11 Philadelphia Industrial Development Corporation,
12 continue to stand ready to implement and support
13 strategies that aid in the development of
14 microenterprises.

15 As a part of an economic development
16 strategy, microenterprise financing has two types of

17 benefits. First, there are the direct benefits that
18 are associated with the entrepreneur receiving the
19 financing and using it for business. Secondly,
20 there are indirect benefits that spill over to other
21 parts of the economy through the creation of jobs
22 and increase in tax collections and spending.

23 Within the City, the Philadelphia
24 Development Partnership is without equal. You have
25 heard about the agency when they gave testimony

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2 earlier today. The Commerce Department has assisted
3 in the funding of PDP's micro finance program. This
4 organization is crucial to the very survival of
5 businesses at their most basic level. Loans go to
6 borrowers who plan to start maintaining and expand
7 very small businesses. Through small loans targeted
8 to the small entrepreneur, this level one micro
9 finance promises to create new livelihoods and
10 enhance capacity for self employment and
11 improvement, which can manifest itself in the form
12 of improvement and upliftment to the neighborhoods.

13 There is also level two micro loan
14 program -- a level two micro loan program, which is
15 the City's vehicle to support financial assistance
16 at the next level of business development. This

17 program aims to provide small businesses with
18 greater and more reliable access to financial
19 services.

20 The Philadelphia Small Business Micro
21 Loan Fund was created as a result of the commitment
22 of funds from over 13 banks to provide micro loans
23 from \$5,000 to \$25,000. This would be one of the
24 first to be approached by those businesses that
25 outgrow PDP's program. PCDC also offers a number of

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2 other loan programs, including the Small Business
3 Revolving Loan Fund, the Housing Contractors'
4 Program and the Comcast Loan Fund, catering
5 especially to small businesses. For instance, HCP's
6 primary mission is to increase the small business
7 contractors' access to contract opportunities while
8 simultaneously supporting the City's efforts to
9 rehabilitate substandard housing in low-income
10 neighborhoods.

11 As was mentioned earlier, business
12 training is an important component of the business
13 development process. Many microenterprises are not
14 formally registered and do not pay taxes. As we
15 work with microenterprises, they come into the
16 formal system. While we support financing, we also
17 see the need for training. The training recognizes

18 that human capital constraints are just as great or
19 sometimes even greater than financial constraints.
20 And by the way, to answer a concern that I believe
21 was raised by you, Mr. Chairman, earlier about how
22 some of it these -- or maybe it was Councilman
23 Clarke, I guess, who raised the issue of how some of
24 these businesses that are not licensed are managing
25 to come out of that. We have been able to sort of

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2 nudge the efforts along for helping those kinds of
3 enterprises. There's a credit repair program now
4 that's underway over at PCDC, and I think that's
5 going pretty well, and we have some successful cases
6 to show that there's more support that's needed for
7 that kind of activity.

8 Note that PDP's technical assistance
9 programs even focus on personal development and
10 social issues. These programs are designed not only
11 to teach business skills, but also to develop new
12 and viable organizational skills and personal growth
13 while moving the entrepreneur from unemployment or
14 underemployment into self employment.

15 Recognizing that there were additional
16 needs of small businesses that were not being met,
17 the Commerce Department created the child care

18 program and we funded it and it's administered by
19 the Women's Business Development Center. The child
20 care program provides funding for a license and
21 permit fees, up to \$750 to child care providers.
22 This program has two important benefits. First, it
23 creates jobs and, secondly, it facilitates someone
24 working by providing a safe place to leave the
25 children.

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2 Microenterprises are the precursor for
3 small and mid-size businesses. And these businesses
4 employ over 50 percent of the nation's work force
5 and are the greatest source for new jobs. While
6 microenterprises may be small in terms of employment
7 and sales, they are meaningful in the lives of the
8 participants and their communities. They are also
9 meaningful to the City. An analysis of the Business
10 Privilege Taxes show that in calendar year 2000,
11 businesses with sales less than or equal to \$100,000
12 paid \$47.3 million of Business Privilege Taxes out
13 of a total of \$281 million. This was 17 percent.

14 The microenterprise sector and thus the
15 potential for microenterprise support services is
16 significant. The Small Business Administration
17 estimates that at least 7 percent of the population
18 is self employed or thinking of opening a

19 microenterprise. Self employment is a viable option
20 for many. In fact, most of the self employed also
21 work at least part time for wages. With current
22 economic uncertainty, it makes sense for to us to
23 support these ventures into full-time occupations.

24 During the '90s we were aware that
25 something was missing in the then current model of

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2 economic development. We were and still are at a
3 critical point in the City's economic recovery where
4 we are seeking to replace lost jobs, businesses and
5 residents. We are also seeking to enhance the
6 City's tax base and improve the City's revenue
7 stream by way of business and economic development.
8 We recognize the importance of small business
9 development and the recovery process and we have
10 tried to strengthen the support programs.

11 By supporting PDP, PCDC, WBDDC and other
12 microenterprise programs, we are supporting a
13 pipeline of potential small and mid-side businesses.
14 For instance, had we done some of the
15 microenterprise development that PDP is doing right
16 now earlier, then the pipeline into our Philadelphia
17 micro loan program would have been one that would
18 have found people getting through it more

19 successfully, because they would have had that
20 earlier experience at the microenterprise level.

21 Through microenterprise development,
22 individuals, regardless of their economic status,
23 can improve their income through hard work and free
24 enterprise. Microenterprise stimulates personal
25 responsibility and may promote neighborhood

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2 stability. Small entrepreneurs are less likely to
3 move away from their neighborhoods.

4 We support this Resolution and we'll be
5 pleased to answer any questions you may have.

6 COUNCILMAN NUTTER: I believe there are
7 no questions. Thank you, Mr. Traylor.

8 Lynn Cutler from Women's Opportunity
9 Resource Center.

10 MS. CUTLER: Good afternoon, and thank
11 you for the opportunity to present. I'm Lynn
12 Cutler, president of the Women's Opportunities
13 Resource Center, and we work with low income,
14 underemployed and dislocated workers to start their
15 own enterprise business. We're the oldest
16 microenterprise program in Philadelphia and one of
17 the earliest in the nation. We got the Poverty
18 Alleviation Award from the US Department of Treasury
19 in 2001 for poverty alleviation. We've had over

20 1,600 people complete our training since 1984.
21 Approximately 45 percent have started businesses and
22 50 percent of them have stayed in business over
23 time. We also created a CDFI back in '99, the
24 Economic Opportunities Fund through the Pennsylvania
25 Community Development Bank initiative. And we have

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2 been able to do 43 loans, \$81,000 since that time,
3 direct. And then we have a bank partnership program
4 that we've been operating where we've done about
5 \$400,000 today.

6 I have two things I'd like to emphasize.
7 One is the importance of microenterprise as a
8 poverty alleviation strategy. There's a recent
9 study from the Corporation for Enterprise
10 Development that I'd be glad to share afterwards
11 that talks about the importance of asset
12 development, Policies and Asset Development Outcome.
13 And they looked at all of the states and ranked
14 Pennsylvania where we stood. And what you have is
15 one out of five people, families, are asset poor.
16 And they define that as not having enough assets to
17 survive for more than three months. If they should
18 lose a job, if something happens to them, they get
19 sick.

20 Also, women's businesses in terms of
21 formation in Pennsylvania is 44 out of 52 states.
22 And you have to wonder, even with all the effort
23 that we've done, why this isn't stronger in
24 Pennsylvania. And I'm sure the numbers, if we
25 looked at them, would be worse in Philadelphia. And

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2 I'd like to suggest that we look at this study and
3 look at if there's some comprehensive policies that
4 could be done to support more asset development. I
5 know you were talking about predatory loans and
6 making things more transparent. But I think that
7 there's something in the study used to take this one
8 step further.

9 Second point I'd like to make is --
10 reinforces what was talked about in terms of the
11 importance of comprehensive services for micro loans
12 -- micro entrepreneurs. You need the training, the
13 individual business assistance, the loans and access
14 to contracts. And given the recent federal
15 landscape, I think it's going to be even more
16 important that the City invest in this comprehensive
17 approach.

18 Thank you. And if you have any
19 questions, I'll be glad to answer.

20 COUNCILMAN NUTTER: Thank you, Ms.

21 Cutler.

22 Any questions?

23 (No response.)

24 COUNCILMAN NUTTER: Great. Thank you
25 very much for your testimony.

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2 I have two last people on the list.

3 Their names are George Butts and Jackie Hill. Is
4 there anyone else who is anticipating testifying who
5 has not put their name in?

6 Okay. After those two people, then you
7 can come up.

8 Mr. Butts.

9 MR. BUTTS: Good afternoon. My name is
10 George Butts. I'm here today as a member of ACORN.
11 ACORN is a grass-roots community organization made
12 of 5,500 low-income members here in Philadelphia
13 coming together to fight for changes in our
14 neighborhoods. I'm also here as national president
15 of ACORN Housing Corporation, a progressive loan
16 counseling organization making sure that low and
17 moderate-income folks can get loans to buy homes and
18 build wealth.

19 We at ACORN and ACORN Housing applaud
20 Council's efforts to monitor bank lending in our

21 communities, especially since major banks in our
22 City are still not doing the job they should be
23 doing in low-income neighborhoods.

24 Last month ACORN released a study
25 documenting increased racial income disparities in

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2 the mortgage lending market. The report analyzes
3 data on a national scale and in 68 metropolitan
4 areas, including Philadelphia. Nationally, the
5 studies find that in 2001, African Americans were
6 over twice -- 2.31 times as likely to be turned down
7 for conventional mortgages as white applicants. And
8 Latinos were rejected over one-and-a-half times more
9 often than whites. This disparity is greater than
10 it was in 2000, and an even bigger increase from
11 what it was in 1996. In some of the cities, the
12 disparity is even more alarming. Residents of all
13 races in low-income neighborhoods are over three
14 times more likely to be denied than residents of
15 upper-income neighborhoods when applying for a
16 conventional home purchase mortgage and increased
17 disparity from 2000. In the Philadelphia
18 metropolitan area, disparities are even more
19 extreme. African Americans were 3.31 times as
20 likely to be turned down as white applicants. And
21 Latinos were rejected 2.5 times more often than

22 whites. These disparities are greater than they
23 were in 2000 or in 1996. Residents of all races in
24 low-income Philadelphia neighborhoods were 5.4 times
25 more likely to be denied than residents of

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2 upper-income neighborhoods, an increase from 2000.
3 Upper-income African Americans and Latinos in
4 Philadelphia were more likely to be denied than
5 moderate-income whites. This lack of access to
6 traditional credit sources has resulted in the
7 disaster of predatory lending in our low-income
8 communities.

9 Despite an enormous amount of press the
10 City attention focused on the issue of predatory
11 lending, predatory lending is reaching epidemic
12 proportions in Philadelphia. This month ACORN will
13 be releasing a study on the increases in subprime
14 lending and foreclosure rates. Preliminary data
15 shows that the foreclosure rate in Philly is still
16 on the rise. People are seeing their homes stripped
17 away brick by brick. Until banks make a real
18 commitment to low-income neighborhoods, predatory
19 lending will continue to rise in Philadelphia.

20 That concludes the testimony, but I have
21 a couple of comments I think I'd like to make. I

22 think one of the things we -- we've been doing this
23 a long time. We've been doing this since the '80s.
24 And because we have such national reach and we can
25 look at national patterns, some of the things that

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2 happen, the conclusions that we're drawing, is that
3 the mainstream banking community has abdicated their
4 responsibilities to our neighborhoods. And because
5 they did that, that left the vacuum that the
6 predators were more than happy to fill. And, you
7 know, in the '80s and in the early '90s, the problem
8 was access. We couldn't get financial products in
9 our communities. Now, the problem is what kind of
10 access. And it seems like the only kind of access
11 you can get is predatory loans in our communities.
12 And even though a lot of the banks in Philadelphia
13 are trying really hard to do some good things, when
14 you look at them globally and you look at what they
15 do as the whole bank, there are things that they
16 could be doing that they aren't doing. That's all I
17 have to say.

18 COUNCILMAN NUTTER: Councilman Goode.

19 COUNCILMAN GOODE: You recently
20 conducted a formal study of disparity in home
21 mortgages. Could you forward a copy of that to my
22 office and to the Chair to be incorporated into

23 testimony for this hearing?

24 MR. BUTTS: Yes, sir.

25 COUNCILMAN GOODE: Thank you.

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2 MR. BUTTS: Thank you.

3 COUNCILMAN NUTTER: Thank you very much.

4 Jackie Hill is no longer here.

5 Ma'am.

6 MS. BANKS: Good afternoon, Council.

7 COUNCILMAN NUTTER: Good afternoon.

8 Please identify yourself for the record.

9 MS. BANKS: Okay. My name is Leslie
10 Estelle Banks, and I appreciate your time. I was
11 supposed to testify with the Philadelphia
12 Development Partnership as an ex-board member, and
13 something happened. We got a little messed up here
14 with the list. But the purpose of my testimony is
15 to come as a practitioner in the microenterprise
16 field.

17 I've had 10 years as an instructor right
18 at the front line, grass-roots level, as well as a
19 director for the Ben Franklin Technology
20 Partnerships Micro Loan Program. And we at that
21 time became number one in the region. We did 88
22 loans. We were a partner, a strategic partner of

23 PDP's and, at that time when I took over, we had a
24 57 percent default rate and brought it down to 6
25 percent. And I wanted to talk about some of the

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2 strategies, but I also want to talk about those
3 strategies from a very personal perspective because
4 I'm also an entrepreneur.

5 Back in 1991 I had become a sales
6 executive and I was working in corporate. I came
7 out of the University of Pennsylvania Wharton School
8 and went right on the corporate track. I was not
9 involved in microenterprise, per se. However, what
10 happened was a life-altering event. My daughter was
11 involved in a very bad day care center accident
12 where she was burned down a significant portion of
13 her body. 17 surgeries. I was no longer in
14 corporate America. There was no safety net out
15 there in the corporate environment, so
16 entrepreneurship literally saved my life. What I
17 had was a \$100,000 worth of bills after very good
18 insurance. There was no case money involved because
19 the person involved in this mishap -- it was an
20 accident -- had no commercial insurance and some of
21 the safety nets available. So here I am, a
22 divorcee, single parent now, with \$100,000 worth of
23 medical expenses, and I became an entrepreneur right

24 then on the dime.

25 And there's an old Biblical saying

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2 about, do not despise small beginnings. Well, this
3 business got started with \$2,500, okay. And it was
4 a gift basket company. So it wasn't some lofty type
5 of business that you would think, oh, a Wharton
6 grad. No. Let me tell you, it was started at my
7 kitchen table pulling my hair out trying to figure
8 out how to pay bills. That experience actually --
9 and I'm a Philadelphia resident. Always have been.
10 And I came back to Philadelphia and opened up my
11 business at 4601 Market Street in an incubator.
12 That is kind of the basis from which. And I found
13 that, as I ran this business and I paid off those
14 bills without going bankrupt, okay, the
15 microenterprise situation that I was in gave me the
16 flexibility to not have to leave my child at day
17 care, because, needless to say, I had serious issues
18 with that. It allowed me to take care of those
19 obligations. And I watched A-1 credit from a very
20 good six-figure income as a sales executive for a
21 big computer company go to nothing. My credit went
22 from A-1 status to hell in a hand basket, quite
23 frankly. However, through microenterprise I was

24 able to build it back.

25 I say all this to say, over that course

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2 of time, a small business allowed me -- a gift
3 basket business allowed me to employ eight other
4 single mothers for that period of time. It allowed
5 me to come back from the ashes. And I started
6 teaching people entrepreneurship inadvertently
7 because I had to be away from the office so much,
8 with a 17 surgery -- reconstructive surgery schedule
9 and then physical therapy for that child.

10 I then realized, oh, my goodness, I can
11 teach entrepreneurship because I've learned it from
12 grass roots, from the ground, up. And I wound up
13 working with many organizations that have appeared
14 in this room WORC, Ben Franklin, PDP, Lutheran
15 Children and Family Services. I think I've talked
16 for almost everybody in the City. So when I say
17 that I've been out in the trenches, both as a
18 practitioner and an entrepreneur, this is what I saw
19 at that Ben Franklin program -- and this was as an
20 SBA lender at that point -- and this is what I've
21 come to know.

22 Number one, the -- Councilman Clarke
23 spoke about predatory lenders and the reason why
24 people are flying under radar and cannot become

25 legit is because predatory lenders have gotten there

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2 first. So their credit is jacked. Their credit is
3 so bad. Let's just take credit as one issue. We're
4 not even talking about other things like
5 incarceration and tax issues. But their credit is
6 so bad that there needs to be the credit repair, and
7 it's not the standard credit repair. It's triage
8 credit repair. Because people are not getting 21
9 percent. Try 29 percent, 24 percent. So when I
10 started the micro loan program -- or restarted it at
11 Ben Franklin because it was on hiatus. They had
12 lost a director. The first thing we had to do was
13 create an amnesty program so that people could come
14 out of hiding, and give people a 6-month window
15 where they didn't have to repay that loan. It's
16 called patient capital. Because during that first
17 -- during those start up and get back and restart
18 your life, you cannot afford, especially if you're
19 undercapitalized, to pay the loan at the same time
20 you're trying to put money into the business. It
21 just doesn't work like that. Patient capital was
22 one issue.

23 The second thing -- now, I was lucky. I
24 had patient capital. The \$2,500 was my \$2,500 so --

25 and I made credit card companies be patient. Now, I

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2 had something else going for me even with all the
3 trauma it was -- I had a good academic foundation,
4 but also I had been out there for 10 years doing
5 marketing and I knew how to do the analysis. And I
6 also had a network of people I could pick up the
7 phone and call. So I could call a lawyer that was
8 my friend that did not charge me. I could pick up
9 the phone and call an accountant that would do my
10 books for free. You see, technical assistance
11 services that all these microenterprise
12 organizations are talking about, it costs money. So
13 the second thing we did was, we layered onto the
14 program free technical assistance from the best of
15 the best. And we took the monies that came to the
16 program and paid small minority-based,
17 community-based businesses that were accountants --
18 that small law firm, that small accounting firm, to
19 work with the small businesses in the area and
20 partnership. And we paid their fees so that they
21 could keep their lights on, but so that the small
22 business itself that was struggling to come back
23 from the ashes that had tax problems could work out
24 a tax payoff situation with the IRS so that they
25 could then get a loan and become bankable, so that

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2 they could work out their legal issues while still
3 trying to live, to answer Councilman Clarke's
4 question.

5 We did the educational piece to go back
6 to what Councilman Ortiz was talking about, to make
7 people aware -- 21 percent, 29 percent. Even though
8 you really want to start that business, it's not the
9 thing to do. Those were the kinds of things that
10 had to come in.

11 And then the other component that I
12 would want to stress that several people in the room
13 have said before is access to contracts. See, there
14 can be no real change if a small business, number
15 one, can't get the money to start up and that
16 start-up money that they get is tied to a home. And
17 let's understand, too, that Philadelphia has high
18 home ownership basis, and people are living in
19 grandmom's house, mom's house. And if small
20 businesses fail on the first couple of tries and a
21 predatory lender has his claws in that home, what
22 you're going to see is an erosion of home ownership.
23 People's homes that are now home to several
24 generations are going away from our community. So
25 that gets into what Councilman Goode was talking

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2 about looking at neighborhood transformation. If
3 you lose your home ownership base, your
4 neighborhoods cannot transform. That cannot happen.

5 If people don't have access to the
6 capital to buy the services and the goods that they
7 need to run their business, and then they don't have
8 access to technical assistance to keep them on track
9 as they learn and grow, and then they do not have
10 access to larger business contracts, all of this is
11 moot. The business community has to step up. The
12 corporations, we already understand they cannot
13 absorb the number of jobs that are needed in just a
14 job situation. That's a reality. But they
15 certainly can extend the contracts for services out
16 there.

17 And microenterprise, while it starts as
18 a very small thing, microenterprise does not have to
19 stay micro. The goal should be wealth creation. And
20 the other piece to that whole wealth creation is
21 this: If a microenterprise is only going to provide
22 a \$5.00 an hour job for that person and not cover
23 their medical and dental expenses and is not going
24 to truly grow to be a comprehensive business that
25 can take care of all of the person's needs, then you

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2 might as well have, you know, a small job creation
3 program. It's really critical that these businesses
4 take form and take route in the community because
5 they do more than just provide area jobs. The
6 people who are entrepreneurs, those are the folks
7 that are taking care of the little league programs.
8 They are the people who are funding all kinds of
9 things going on in our communities today.

10 And the last thing I would like to say
11 on that is entrepreneurs need the flexibility.
12 Because I myself am a serial entrepreneur. I went
13 from gift baskets to being an author, and that's
14 what I do now to stay afloat. Who knows who I may
15 become. Who knows, gift baskets or romance author.
16 But the point is, is that all along the projectory
17 of an entrepreneur's life span we do have a kind of
18 a patchwork quilt of agencies and organizations, but
19 somehow at the micro level, people fall through the
20 cracks. It's nothing -- no real comprehensive
21 network that is funded like infrastructure. I'm
22 saying it again, funded like infrastructure to get
23 people from -- when the bottom has fallen out from
24 under them and the safety net has gone, to get them
25 to that first rung in that whole microenterprise

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2 environment. Because anything under \$25,000, the
3 banks don't want to really service because it costs
4 just as much to service a \$500,000 loan as it does
5 to service a \$50,000 loan. Guess where their
6 interest lies right now?

7 So if we look at the entire landscape,
8 the foundations are pulling out because what has
9 happened with September 11th and the tragedy that
10 hit our nation, a lot of monies got diverted toward
11 that effort, and rightfully so. But in addition to
12 which, the Wall Street situation has tanked their
13 portfolios, so the William Penn Foundation and the
14 Philadelphia Foundation and all of the ones here,
15 they don't have the same amount available to give to
16 the microenterprise organizations who were using
17 those funds to hire staff to go do what Councilman
18 Clarke said. You know, to get somebody who is
19 incarcerated a loan is a real one-on-one labor
20 intensive situation, so these agencies are not lying
21 when they say, we need more dollars. All of them
22 do. Because if you want true technical assistance,
23 that's a one-on-one process and the foundations that
24 heretofore used to finance that are not giving out
25 the grants to that level.

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2 The state whose monies went floating on
3 Wall Street too does not have -- and the Department
4 of Community and Economic Development is not giving
5 out the same substantial sums, so we do need a
6 comprehensive infrastructure put in place so that
7 people don't fall through the cracks. Because if
8 the corporations are not hiring and the
9 self-employment market is starting to erode because
10 the funds are not there for technical assistance,
11 loan dollars, post business start-up dollars and the
12 ability to grow with the entrepreneur as they grow,
13 then we're in trouble.

14 So thank you very much.

15 (Applause.)

16 COUNCILMAN NUTTER: Thank you.

17 Any questions?

18 (No response.)

19 COUNCILMAN NUTTER: Thank you very much.

20 Is there anyone else here to testify on
21 these two Resolutions?

22 (No response.)

23 COUNCILMAN NUTTER: Seeing none, the
24 Committee has already taken action on Bill 020648.
25 It was reported out with a favorable recommendation

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2 and suspension of the rules.

3 With regard to the two Resolutions,
4 020522 and 000691, this Committee will stand in
5 recess to the call of the Chair. Thank you very
6 much.

7 (Applause.)

8 (Council adjourned at 2:00 p.m.)

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C E R T I F I C A T I O N

I HEREBY CERTIFY that the foregoing
proceedings of the Council of the City of
Philadelphia of November 12, 2002, were reported
fully and accurately by me, and that this is a
correct transcript of the same.

RE: COMMITTEE ON COMMERCE AND ECONOMIC DEVELOPMENT

Lisa C. Bradley, RPR
and Notary Public